### **Pension Trust**

1000 Mill Street San Luis Obispo, CA 93408 (805) 781-5465 Phone (805) 781-5697 Fax www.SLOPensionTrust.org



#### **AGENDA**

## PENSION TRUST BOARD OF TRUSTEES

Monday, August 27, 2018 9:30 AM

Board of Supervisors Chambers County Government Center San Luis Obispo, CA 93408

Materials for the meeting may be found at http://www.slocounty.ca.gov/Departments/Pension-Trust/Board-of-Trustees

#### **PUBLIC COMMENT**

1. Public Comment: Members of the public wishing to address the Board on matters other than scheduled items may do so when recognized by the Chair. Presentations are limited to three minutes per individual.

#### ORGANIZATIONAL

None

#### **CONSENT**

- 2. Minutes of the Regular Meeting of July 23, 2018 (Approve Without Correction).
- 3. Report of Deposits and Contributions for the month of July 2018 (Receive and File).
- 4. Report of Service Retirements, Disability Retirements and DROP Participants for the month of July 2018 (Receive, Approve and File).
- 5. Applications & Elections to participate in the Deferred Retirement Option Program (DROP) received through August 10, 2018 (Receive, Approve and File).

#### APPLICATIONS FOR DISABILITY RETIREMENT

None

#### **OLD BUSINESS**

None

#### **NEW BUSINESS**

6. June 30, 2018 Mid-Year Financial Statements and Fiscal Year 2017-2018 Administrative Budget Status (Receive and File).

#### **INVESTMENTS**

- 7. Quarterly Investment Report for the 2nd Quarter of 2018 Presentation by Scott Whalen, Verus (Receive and File).
- 8. Monthly Investment Report for July 2018 (Receive and File).
- 9. Investment Manager Structure Review Educational Presentation by Scott Whalen, Verus (Receive and File).
- 10. Private Equity 2018 Commitment Recommendation Scott Whalen, Verus (Recommend Approval).
- 11. Real Assets Outlook Educational Presentation by Scott Whalen, Verus (Receive and File).
- 12. Investment Consultant Organizational Update Presentation by Scott Whalen, Verus (Receive and File).
- 13. Alternative Investments Fee Disclosure CA Code 7514.7 (Receive and File).
- 14. Asset Allocation (Review, Discuss, and Direct Staff as necessary).

#### **OPERATIONS**

- 15. Staff Reports
- 16. General Counsel Reports

#### 17. Committee Reports:

a. Audit Committee
b. Personnel Committee
c. PAS Replacement Committee
No Report
No Report

- 18. Upcoming Board Topics (subject to change):
  - a. September 24, 2018 (room 161/162)
    - i. Disability Case
    - ii. TBD topics
    - iii. Closed Session Executive Secretary Evaluation
    - iv. Strategic Planning Session
      - 1. Funding policy
      - 2. Cybersecurity
      - 3. Business Continuity planning
      - 4. SLOCPT member communications
      - 5. Board recruitment
  - b. October 22, 2018
    - i. Financial Auditor selection (Audit Committee recommendation)
    - ii. Elected Trustee vacancy appointment process
  - c. November 26, 2018
    - i. PEPRA Compensation Limit policy approval
    - ii. Interest Crediting Rate Normal Contributions
    - iii. Interest Crediting Rate Additional Contributions
    - iv. 3Q18 Quarterly Report
    - v. Private Equity Outlook
    - vi. ESG/SRI Update
    - vii. Liquidity Study illiquid investments
- 19. Trustee Comments

#### REFERRED ITEMS

None

#### ADDED ITEMS

None

### **CLOSED SESSION**

None

### **ADJOURNMENT**

#### **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



# JULY 23, 2018 MINUTES OF THE REGULAR MEETING OF THE PENSION TRUST BOARD OF TRUSTEES

**BOARD MEMBERS PRESENT: Will Clemens, Vice President** 

Guy Savage Gere Sibbach Jim Hamilton Jim Erb Jeff Hamm

**BOARD MEMBERS ABSENT:** Matt Janssen, President

STAFF: Carl Nelson

Andrea Paley Amy Burke

COUNSEL: Chris Waddell, Esq. (via telephone)

OTHERS: Jennifer Alderete, Pension Trust

Wade Horton, CAO

The meeting was called to order by Vice President Clemens at 9:30 AM, who presided over same.

AGENDA ITEM NO. 1: PUBLIC COMMENT.

None.

#### **ORGANIZATIONAL:**

None.

#### CONSENT:

#### AGENDA ITEM NO. 2 - 5: CONSENT.

Public comment: None

Upon the motion of Mr. Hamm, seconded by Mr. Savage, and unanimously passed, the following action was taken:

**ITEM 2:** The Minutes of the Regular Meeting of June 25, 2018 were

approved without correction.

**ITEM 3:** The Report of Deposits and Contributions for the Month of June

2018, was received and filed.

ITEM 4: The Report of Service Retirements, Disability and DROP

Retirements for the month of June 2018, was received, approved

and filed.

**ITEM 5:** The Report of Applications for participation in the Deferred

Retirement Option Program received through July 6, 2018 was

received, approved and filed.

#### APPLICATIONS FOR DISABILITY RETIREMENT:

### AGENDA ITEM NO. 6: APPLICATION FOR ORDINARY DISABILITY RETIREMENT CASE 2018-01 RYAN RICHARDS.

Public comment: None

Upon the motion of Mr. Sibbach, seconded by Mr. Clemens, and unanimously passed, the following action was taken:

1) Mr. Ryan Richards was found to have become permanently disabled within the meaning of Retirement Plan Section 10.01 on January 19, 2018; and

2) Mr. Richards was found to be entitled to an Ordinary Disability Retirement under Retirement Plan Section 10.02, effective July 24, 2018, the day following the last day of compensated service with the San Luis Obispo County Superior Court.

### AGENDA ITEM NO. 7: APPLICATION FOR INDUSTRIAL DISABILITY RETIREMENT CASE 2018-03 MARK SOUZA.

Public comment: None

Upon the motion of Mr. Savage, seconded by Mr. Erb, and unanimously passed, the following action was taken:

- 1) Mr. Mark Souza was found to have become permanently disability within the meaning of Retirement Plan Section 10.01 on February 28,2017; and
- 2) Mr. Souza was found to be entitled to an Industrial Disability Retirement under Retirement Plan Section 10.04, effective on the day following the last day of compensated service with the County of San Luis Obispo.

#### **OLD BUSINESS:**

None.

#### **NEW BUSINESS:**

#### AGENDA ITEM NO. 8: FINANCIAL AUDITOR - SELECTION PROCESS.

Public comment: None

Staff reported that the 2013-2017 five year engagement for audit services with Brown Armstrong was completed. After discussion on the merits of retaining the current audit firm or issuing an RFP, the board consensus expressed satisfaction with the current firm. In addition, the small number of audit firms specializing in California public sector retirement systems was discussed. The advantages of retaining continuity in the external audit firm used through at least the 2019 audit with the implementation of the new Pension Administration System in mid 2019 were also discussed.

Upon the motion of Mr. Savage, seconded by Mr. Clemens, and unanimously passed, staff was directed to negotiate two, three, or five year audit engagement agreements with Brown Armstrong for consideration by the Audit Committee and the full Board of Trustees.

#### **INVESTMENTS:**

### AGENDA ITEM NO. 9: FIDUCIARY PROPERTIES INC. RETENTION OF 1000 MILL ST PROPERTY.

Public comment: None

Upon the motion of Mr. Clemens, seconded by Mr. Savage, and unanimously passed, the Board accepted staff recommendation to retain the real property located at 1000 Mill Street, San Luis Obispo, as the operational office space for the Pension Trust. Staff will further discuss with legal counsel and the auditors regarding the direct or indirect ownership of the property and the appropriate accounting for the asset. Staff will report back to the Board as the final two properties in FPI are marketed and sold.

### AGENDA ITEM NO. 10: INVESTMENT REPORT FOR THE PERIOD ENDED JUNE 30, 2018.

Public comment: None

Upon the motion of Mr. Clemens, seconded by Mr. Erb, and unanimously passed, the Investment Report for the period ended June 30, 2018, was received and filed.

#### AGENDA ITEM NO. 11: ASSET ALLOCATION.

Staff reported that as a result of the County agreeing to prefund the contributions for Fiscal Year 2018/2019 that staff will continue to rebalance the trust assets in conformance with the Pension Trust Investment Policy and Verus consultant recommendations. This is a no action item regarding investment asset allocations except to apprise the Board of rebalancing activity.

#### **OPERATIONS:**

#### AGENDA ITEM NO. 12: STAFF ORAL REPORTS.

A) Staff reported back to public comment at the June 25, 2018 board meeting regarding employees ability to also prefund their contributions similar to the County. In reviewing the options, the contributions would be post tax which would most likely negate any prefunding advantage; no other DB

- plan offers employees prefunding of their contributions; and it would require a costly rewrite of the PAS.
- B) Staff reported that in the design of the PAS there is a lot of data scrubbing. This process has uncovered seven Members whose contribution rate was incorrect, some over stated, some understated. Staff has been working to correct these errors and communicate to each Member adjustments that will need to occur. Two of the members with incorrect contribution rates resulted in under-collections of pension contributions that will have to be remitted to the Pension Trust over some reasonable period of time.
- C) Staff advised the Board that Pension Trust current and former employees (now retired) will retain the CalPERS medical insurance options for 2019. This option will be reviewed annually.
- **D)** Staff informed the Board that insurance policies have been renewed for Fiduciary Liability insurance and for Cyber Liability insurance.
- E) Staff noted that there has been recent news coverage regarding private equity funds using leverage and CalPERS. Staff is aware of the practice and does not view it as problematic with the private equity firms used by the Trust.
- F) Staff commented on news coverage on residential mortgage foreclosures in Puerto Rico that involve one of our investment managers (TPG). On inquiry Staff learned that the particular TPG funds involved in Puerto Rico residential foreclosures are not funds utilized for Pension Trust investments.

#### AGENDA ITEM NO. 13: GENERAL COUNSEL ORAL REPORTS.

General Counsel advised the Board that he would be conferring soon with President Janssen with regard to the Executive Secretary performance evaluation to be discussed at the September Regular Meeting.

#### AGENDA ITEM NO. 14: COMMITTEE REPORTS – AS NEEDED.

- **A)** AUDIT COMMITTEE: Nothing to report.
- **B)** PERSONNEL COMMITTEE: Nothing to report.
- **C)** PENSION ADMINISTRATION SYSTEM ADMINISTRATION (PASR) COMMITTEE: Nothing to report.

#### AGENDA ITEM NO. 15: UPCOMING BOARD TOPICS.

The planned topics for the next three board meetings were included in the agenda summary. This is an information item, nothing further to report.

**AGENDA ITEM NO. 16: TRUSTEE COMMENTS.** 

None.

**REFERRED ITEMS:** None.

ADDED ITEMS: None.

CLOSED SESSION: None.

#### ADJOURNMENT.

There being no further business, the meeting was adjourned at 10:20 AM. The next Regular Meeting was set for August 27, 2018, at 9:30 AM, in the Board of Supervisors Chambers, New County Government Center, San Luis Obispo, California 93408.

Respectfully submitted,

Carl Nelson Executive Secretary

### REPORT OF DEPOSITS AND CONTRIBUTIONS FOR THE MONTH OF JULY 2018

Employer for

						Employer for					
PP 14	7/6/2018	Pensionable	Employer	Employer	Employee	Employee	Employee	Combined	Additional	Buy	TOTAL
	By Employer and Tier:	Salary	Contributions	Rate	Contributions	Contributions	Rate	Rate	Contributions	Backs	Contributions
	County Tier 1	3,863,654.96	904,446.61	23.41%	442,028.73	329,730.59	19.97%	43.38%	1,387.50	818.20	1,678,411.63
	County Tier 2	964,425.85	229,788.18	23.83%	46,753.42	81,237.22	13.27%	37.10%	67.90	396.33	358,243.05
	County Tier 3	2,398,865.14	537,253.41	22.40%	281,114.18	-	11.72%	34.11%	-	935.70	819,303.29
	Superior Court Tier 1	264,997.12	66,428.96	25.07%	43,059.00	-	16.25%	41.32%	-	-	109,487.96
	Superior Court Tier 3	68,449.66	16,422.64	23.99%	7,520.64	-	10.99%	34.98%	-	114.54	24,057.82
	APCD Tier 1	65,184.23	14,310.63	21.95%	8,356.22	4,248.55	19.34%	41.29%	-	-	26,915.40
	APCD Tier 3	8,503.20	1,843.20	21.68%	1,141.23	-	13.42%	35.10%	-	-	2,984.43
	Pension Trust Staff Tier 1	7,168.55	1,647.33	22.98%	873.13	665.96	21.47%	44.45%	-	-	3,186.42
	Pension Trust Staff Tier 2	9,599.20	2,205.89	22.98%	230.78	891.77	11.69%	34.67%	-	-	3,328.44
	Pension Trust Staff Tier 3	9,346.77	2,102.10	22.49%	1,199.32	-	12.83%	35.32%	-	-	3,301.42
	LAFCO Tier 1	12,494.29	3,666.71	29.35%	677.19	1,160.72	14.71%	44.06%		-	5,504.62
		7,672,688.97	1,780,115.66	23.20%	832,953.84	417,934.81	16.30%	39.50%	1,455.40	2,264.77	\$ 3,034,724.48
						Employer for					
PP 15	7/20/2018	Pensionable	Employer	Employer	Employee	Employee	Employee	Combined	Additional	Buy	TOTAL
	By Employer and Tier:	Salary	Contributions	Rate	Contributions	Contributions	Rate	Rate	Contributions	Backs	Contributions
	County Tier 1	3,835,322.48	898,205.56	23.42%	439,633.31	326,751.65	19.98%	43.40%	1,387.50	818.20	1,666,796.22
	County Tier 2	964,663.66	229,856.71	23.83%	47,692.76	81,105.23	13.35%	37.18%	,	396.33	359,118.93
	County Tier 3	2,408,513.72	538,507.97	22.36%	282,460.85	, <u>-</u>	11.73%	34.09%	-	639.20	821,608.02
	Superior Court Tier 1	269,794.64	67,689.13	25.09%	43,879.64	_	16.26%	41.35%	-	_	111,568.77
	Superior Court Tier 3	71,425.71	17,113.55	23.96%	7,820.05	_	10.95%	34.91%	-	114.54	25,048.14
	APCD Tier 1	65,363.41	14,349.46	21.95%	8,379.36	4,258.85	19.34%	41.29%	-	_	26,987.67
	APCD Tier 3	10,367.21	2,238.00	17.78%	1,396.23	· -	11.01%	28.79%	-	_	3,634.23
	Pension Trust Staff Tier 1	7,168.55	1,647.33	22.98%	873.13	665.96	21.47%	44.45%	-	_	3,186.42
	Pension Trust Staff Tier 2	10,096.80	2,320.24	22.98%	243.96	938.00	11.71%	34.69%	-	_	3,502.20
	Pension Trust Staff Tier 3	7,215.98	1,622.88	22.49%	932.92	-	12.93%	35.42%	_	_	2,555.80
	LAFCO Tier 1	13,227.91	3,882.79	29.35%	716.94	1,228.88	14.71%	44.06%	-	-	5,828.61
		7,663,160.07	1,777,433.62	23.19%	834,029.15	414,948.57	16.30%	39.49%	1,455.40	1,968.27	\$ 3,029,835.01
	TOTAL FOR THE MONTH	15,335,849.04	3,557,549.28	23.20%	1,666,982.99	832,883.38	16.30%	39.50%	2,910.80	4,233.04	\$ 6,064,559.49
					-	-			-	-	-
	TOTAL YEAR TO DATE	114,867,057.67	26,530,066.79	23.10%	12,379,866.98	6,368,212.85	16.32%	39.42%	24,257.37	120,910.53	45,423,314.52

## REPORT OF SERVICE & DISABILITY RETIREMENTS & DROP PARTICIPANTS FOR THE MONTH OF:

**JULY 2018** 

RETIREE NAME	DEPARTMENT	DATE	MONTHLY ALLOWANCE
AGUILERA, TAMMY	SOCIAL SERVICES	07-07-2018	309.64
AIELLO, DEBORAH F. (DROP)	SOCIAL SERVICES	07-01-2018	10942.22 132.46*
BAXTER, BOBBIE	PLANNING	07-07-2018	4017.59
BENAKOVICH, JONI	ASSESSOR	07-07-2018	1856.10
COBURN, BRIAN	LIBRARY	07-17-2018	2569.35 1251.25** 1.88*
DODD, ROBYN	SHERIFF-CORONER	07-14-2018	2817.05
GARNER, LESLIE	ASSESSOR	07-04-2018	2401.74
HIATT, SUSAN	SOCIAL SERVICES	07-06-2018	1849.17
HOLZER, GLENN (DROP)	SHERIFF-CORONER	07-01-2018	4656.04
KELLER, T. MAXWELL (DROP)	PUBLIC WORKS ISF	07-01-2018	5206.64 400.20*
KINNICK-RAMOS, SUSAN	CLERK-RECORDER	07-07-2018	2984.93
LEON, SARAH	BEHAVIORAL HEALTH	07-07-2018	1983.22
RICHARDS, RYAN	SUPERIOR COURT	07-24-2018	Awaiting calcs
ROSE, RICHARD R. (DROP)	PUBLIC WORKS ISF	07-01-2018	5035.72
RUGGLES, ANITA	SOCIAL SERVICES	07-07-2018	2413.95
SMAW, DIANA (DROP)	PUBLIC HEALTH	07-01-2018	1836.60
STECK, SHELLY	CLERK-RECORDER / RECIPROCAL	07-21-2018	Awaiting calcs
ADDENDUM:			
OLSON, DEBBIE	ALTERNATE PAYEE	09-01-2017	1415.81
BROOKINS, LEWIS	SUPERIOR COURT / RECIPROCAL	04-30-2018	335.01 163.54**
MINSK, JANNA	PLANNING & BUILDING / RECIPROCAL	06-13-2018	Option selection
OLIVER, DeANN (HUFF)	PUBLIC HEALTH / RECIPROCAL	06-09-2018	1662.77 91.08*

<sup>\*</sup> Employee Additional Contribution Allowance (per Sections 5.07, 27.12, 28.12, 29.12, 30.12, and 31.12 of the Plan)

<sup>\*\*</sup> Social Security Coordinated Temporary Annuity (per Section 13.06 of the Plan)

#### **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

### Agenda Item 5: Applications & Elections to Participate in the Defered Retirement Option Program (DROP)

#### **Recomendation:**

It is recommended that you receive and approve the Application & Election to Participate in DROP for the individuals listed below.

#### **Discussion:**

The San Luis Obispo County Pension Trust has received an Application & Election to Participate in DROP from the following members listed below:

SEPTEMBER 1, 2018 Mona Lisa Prelesnik, Sheriff Department

**SEPTEMBER 1, 2018** David G. Platt, Social Services

SEPTEMBER 1, 2018 William A. Clarke, Behavioral Health



#### **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke – Deputy Executive Secretary Jennifer Alderete – Financial Accountant

### Agenda Item 6: June 30, 2018 Mid-Year Financial Statements and Fiscal Year (FY) 2017-2018 Final Administrative Budget Status

#### **Recommendation:**

It is recommended by Staff that the Board of Trustees –

- Receive and file the unaudited June 30, 2018 mid-year financial statements
- Receive and file the final FY17-18 Final Administrative Budget status report

#### **Discussion:**

Attached for your review are the following reports issued for the San Luis Obispo County Pension Trust:

- Statements of Fiduciary Net Position as of June 30, 2018 (unaudited) and December 31, 2017
- Statements of Changes in Fiduciary Net Position for the six months ended June 30, 2018 (unaudited) and the year ended December 31, 2017
- Final Administrative Budget Status FY17-18

The SLOCPT produces audited financial statements in a full Comprehensive Annual Financial Report (CAFR) format as of the end of each calendar year. As a further accounting report to the Board of Trustees, Staff has maintained the practice of closing its books mid-year as well, and producing a set of basic unaudited financial statements as of June 30<sup>th</sup>. For comparison purposes, figures for the prior year end have been included.

The SLOCPT's FY17-18 Administrative Budget was adopted by the Board of Trustees. The total expense budget for FY17-18 was adopted to be \$2,909,500. Staff has determined actual expenses to be \$2,547357 for FY17-18, which is \$362,143 or 12.45% under the approved budget. Actual expenses for FY16-17 and FY18-19 adopted budget amounts have been shown for comparison.

Respectfully Submitted,

#### SAN LUIS OBISPO COUNTY PENSION TRUST STATEMENTS OF FIDUCIARY NET POSITION JUNE 30, 2018 AND DECEMBER 31, 2017

	Unaudited 6/30/2018	12/31/2017
ASSETS Cash and Cash Equivalents	\$ 42,082,495	\$ 34,474,219
Receivables		
Accrued Interest and Dividends Receivable	710,073	765,062
Accounts Receivable	9,726	29,270
Contributions Receivable	3,031,004	2,826,010
Securities Sold	2,730,132	13,980,940
Total Receivables	6,480,935	17,601,282
Investments, at Fair Value		
Bonds and Notes	265,510,072	261,990,462
International Fixed Income	148,850,898	147,038,778
Collateralized Mortgage Obligations	2,425,415	2,425,415
Domestic Equities	272,264,081	302,662,187
International Equities	305,778,443	332,949,417
Alternative Investments	111,148,483	95,192,130
Real Estate	186,605,706	176,799,495
Total Investments	1,292,583,098	1,319,057,884
Other Assets		
Prepaid Expenses	1,368	61,759
Capital Assets - Net of Accumulated Depreciation	2,999,357	2,855,154
Total Other Assets	3,000,725	2,916,913
Total Assets	\$ 1,344,147,253	\$ 1,374,050,298
LIABILITIES		
Securities Purchased	\$ 10,500,932	\$ 8,528,679
Accrued Liabilities	906,851	1,013,394
Prefunded Contributions	95,750	24,037,203
Total Liabilities	\$ 11,503,533	\$ 33,579,276
FIDUCIARY NET POSITION		
Fiduciary Net Position Restricted for Pension Benefits	\$ 1,332,643,720	\$ 1,340,471,022

#### SAN LUIS OBISPO COUNTY PENSION TRUST STATEMENTS OF CHANGES IN FIDUCIARY NET POSITION SIX MONTHS ENDED JUNE 30, 2018 AND YEAR ENDED DECEMBER 31, 2017

	Unaudited 6/30/2018		12/31/2017	
ADDITIONS		_		
Contributions	_		_	
Employer Contributions	\$	23,089,753	\$	42,340,904
Plan Member Contributions		16,473,996		30,467,232
Total Contributions		39,563,749		72,808,136
Investment Income (Loss)				
Realized and Unrealized Gains and Losses, Net		(969,161)		169,242,335
Interest		1,947,702		3,492,823
Dividends		1,879,538		8,768,901
Real Estate Management Trust Income, Net		-		(9,952)
Real Estate Operating Income, Net		229,836		464,978
Investment Expenses		(1,974,523)		(3,319,561)
Net Investment Income		1,113,392		178,639,524
Total Additions		40,677,141		251,447,660
DEDUCTIONS				
Benefits C. P.		45 5 (7 220		05.052.016
Monthly Benefit Payments		45,567,339		85,052,016
Refund of Contributions		759,185		2,857,104
Death Benefits		40,818		748,157
Total Benefits		46,367,342		88,657,277
Other Deductions				
Administration and Actuarial		1,092,470		2,045,367
Prefunded Discount Amortization		1,044,631		1,516,852
Total Other Deductions		2,137,101		3,562,219
Total Deductions		48,504,443		92,219,496
Net Increase (Decrease) in Fiduciary Net Position	\$	(7,827,302)	\$	159,228,164
Fiduciary Net Position Restricted for Pension Benefits - December 31, 2017 and December 31, 2016	\$	1,340,471,022	\$	1,181,242,858
Fiduciary Net Position Restricted for Pension Benefits -				
June 30, 2018 and December 31, 2017	\$	1,332,643,720	\$	1,340,471,022

### San Luis Obispo County Pension Trust BUDGET STATUS UPDATE

BUDGET STATUS UPDATE					
Fiscal Year 2017-2018  as of 6/30/2018	FY16-17 Actual	FY17-18 Adopted	FY17-18 Total	Budget	FY18-19 Adopted
us 0) 0/30/2016	Expenses	Budget	Expenses	Variance	Budget
INVESTMENT EXPENSE (discretionary):	,	<u> </u>	•		
Custody & Consultant	\$ 445,053	\$ 461,000	\$ 524,497	\$ 63,497	\$ 481,000
ADMINISTRATIVE EXPENSE:					
Personnel Services	\$ 1,236,397	\$ 1,340,500	\$ 1,107,932	\$ (232,568)	\$ 1,220,400
<b>Professional Service</b>					
Accounting & Auditing	62,006	61,000	61,821	821	65,000
Actuarial	108,292	170,000	205,657	35,657	100,000
Legal	213,540	231,400	211,917	(19,483)	220,500
Medical Evaluations - Disabilities	22,500	21,500	23,275	1,775	21,500
Human Resources Consulting	5,000	5,000	5,000	-	5,000
Information Technology Services	173,531	175,000	156,178	(18,822)	166,000
Banking and Payroll	19,912	22,500	19,448	(3,052)	22,500
Other Professional Services	4,004	2,500	1,516	(984)	2,500
<b>Total Professional Services</b>	\$ 608,785	\$ 688,900	\$ 684,812	\$ (4,088)	\$ 603,000
Other Expenses					
Trustee Election Expenses	-	6,000	-	(6,000)	6,000
Insurance	116,423	123,000	116,954	(6,046)	126,000
Building Maintenance	30,489	33,500	25,483	(8,017)	31,500
Office Expense	18,699	27,000	18,324	(8,676)	28,500
Memberships & Publications	4,723	5,100	5,028	(72)	5,100
Postage	24,242	27,000	22,570	(4,430)	27,000
Communications	3,441	5,000	4,434	(566)	5,000
Training & Travel	24,303	49,000	21,287	(27,713)	53,500
Information Technology	4,372	4,500	3,881	(619)	4,500
Equipment	7,816	13,000	12,155	(845)	8,000
<b>Total Other Expenses</b>	\$ 234,508	\$ 293,100	\$ 230,116	\$ (62,984)	\$ 295,100
TOTAL ADMINISTRATIVE	\$ 2,079,690	\$ 2,322,500	\$ 2,022,860	\$ (299,640)	\$ 2,118,500
TOTAL ADMIN. + INVEST.	\$ 2,524,743	\$ 2,783,500	\$ 2,547,357	\$ (236,143)	\$ 2,599,500
Contingencies	\$ -	\$ 126,000	\$ -	\$ (126,000)	\$ 130,000
TOTAL	\$ 2,524,743	\$ 2,909,500	\$ 2,547,357	\$ (362,143)	\$ 2,729,500



#### **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



Date: August 27, 2018

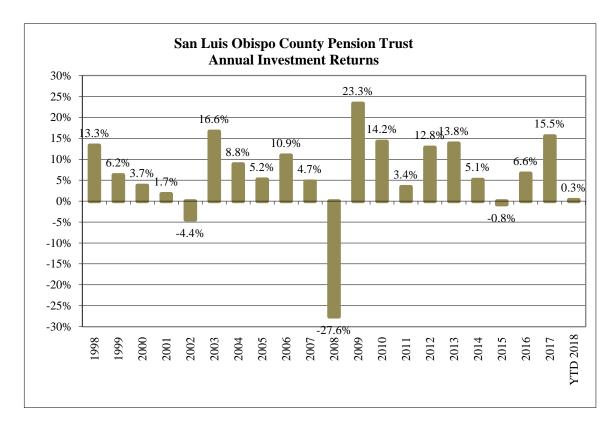
To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke – Deputy Executive Secretary

#### **Agenda Item 7: Quarterly Investment Report for the 2nd Quarter of 2018**

Attached to this memo is the 2Q18 quarterly investment report prepared by the Trust's investment consultant Verus. Scott Whalen of Verus will make a detailed presentation and discuss the quarterly report. The long-term history of the rates of return gross of fees of the Pension Trust are shown below as an extension of the data in the Verus report.



The Verus report shows the gross rate of return of the Pension Trust for the 12 months ended June 30, 2018 to be 7.1%.

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PERIOD ENDING: JUNE 30, 2018

Investment Performance Review for

**San Luis Obispo County Pension Trust** 

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**VERUSINVESTMENTS.COM** 

**SEATTLE** 206-622-3700 **LOS ANGELES** 300-297-1777 **SAN FRANCISCO** 415-362-3484

Investment Landscape

Investment Performance
Review



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#### **VERUSINVESTMENTS.COM**

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## 2<sup>nd</sup> quarter summary

#### THE ECONOMIC CLIMATE

- U.S. economic data generally surprised to the upside in Q2, leading to a strong quarterly GDP growth estimate of 3.4%.
   Economic growth in the second and third quarters will likely see the biggest boost from fiscal stimulus. The U.S. is currently outshining other developed economies. p. 7, 18
- The synchronized global growth story of the past year has shifted somewhat as economies have displayed more disparate performance. The change has not been too dramatic – growth continues to be positive, but at a more moderate pace. p. 17

#### **PORTFOLIO IMPACTS**

- Emerging market equity and local debt delivered losses of 8.0% and 10.4% in Q2 (MSCI Emerging Markets Index, JPM GBI-EM Global Diversified). Much of the losses were due to currency movement. We believe emerging market assets offer attractive value – recent movements appear to have been driven by a shift in short-term sentiment and currency depreciation. p. 27, 34
- The U.S. implemented a first round of tariffs on Chinese imports on July 6<sup>th</sup>, which impacted \$34 billion worth of goods. So far, only a small portion of the discussed tariffs have been enacted. p. 8, 9

#### THE INVESTMENT CLIMATE

- Strong corporate earnings growth is expected again in the second quarter. According to FactSet, the bottom-up analyst forecast for the S&P 500 is 20.0% YoY. p. 31
- Short-term U.S. Treasury yields rose, resulting in a flatter yield curve. The spread between the 10- and 2-year yield was 27 bps, a new cycle low. p. 23
- Fears were raised over Italy's role in the European Union after a coalition of the anti-establishment Five Star Movement and League Party formed a new government. Italian sovereign bond yields spiked severely during the move, but have since moderated somewhat. p. 19

#### **ASSET ALLOCATION ISSUES**

- Following the February selloff equity markets have been range bound. As corporate earnings rise further equity valuations have been pushed down to more attractive levels closer to the long-term historical average. p. 31, 37
- While we believe trade negotiations and geopolitical uncertainty are potential causes for concern, the backdrop of positive global growth and strong corporate earnings may allow for healthy risk-asset performance. p. 18, 31

A neutral to mild risk overweight may be warranted in today's environment

## What drove the market in Q2?

#### "Trade tariff worries keep stocks under pressure"

#### TOTAL PROPOSED GOODS SUBJECT TO U.S. TARIFFS (\$BILLIONS)

Jan	Feb	Mar	Apr	May	Jun
10	10	106	206	481	881

Article Source: Financial Times, June 21<sup>st</sup>, 2018

#### "Economic growth in U.S. leaves world behind"

#### **U.S. Q2 GDP CONSENSUS EXPECTATION (%)**

Jan	Feb	Mar	Apr	May	Jun
2.6	2.7	3.0	3.1	3.1	3.4

Article Source: WSJ, June 14th, 2018

#### "Rising dollar sparks tumult in emerging markets"

#### MSCI EMERGING MARKETS MONTHLY CURRENCY IMPACT

Jan	Feb	Mar	Apr	May	Jun
1.6%	-0.7%	0.0%	-1.6%	-1.3%	-1.7%

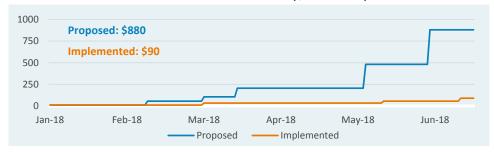
Article Source: WSJ, May 21st, 2018

#### "Investors are getting worried about an inverted yield curve"

#### U.S. 10- MINUS 2-YEAR YIELD SPREAD (BPS)

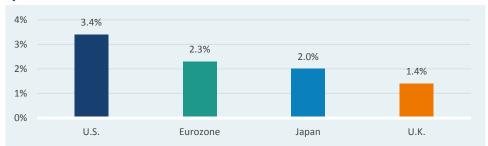
Jan	Feb	Mar	Apr	May	Jun
56	61	47	46	42	33
Article Source	e: Bloomhera	Anril 18 <sup>th</sup> 2018			

#### PROPOSED VS. IMPLEMENTED U.S. TARIFFS (\$BILLIONS)



Source: Verus, as of 7/6/18

#### **Q2 GDP EXPECTATIONS**



Source: Bloomberg, as of 7/11/18

#### MSCI EMERGING MARKETS USD VS. LOCAL



Source: Bloomberg, as of 6/30/18



# Economic environment



## U.S. economics summary

- GDP growth was 2.8% year-overyear in the first quarter (2.0% quarterly annualized rate). The slightly slower pace of expansion was influenced by more conservative consumer spending than in previous quarters.
- The rate of inflation picked up moderately throughout the quarter. Core CPI rose 2.3% over the past year, reaching the upper end of its range during the current cycle. The year-over-year rate was impacted by a low base effect – the 3-month annualized core inflation rate was only 1.7%.
- Job gains during the quarter were strong, despite traditional employment measures indicating a tight labor market. Additions to nonfarm payrolls averaged 211,000 per month and the U-3 unemployment rate fell slightly from 4.1% to 4.0%.

- The broadest measure of labor market health, the ratio of employed individuals to the total population, indicates there may still be room for further improvement. More narrow indicators, such as the U-3 unemployment rate, may be overstating labor market tightness.
- The back and forth on trade between the U.S. and much of the rest of the world intensified. The White House has threatened to enact tariffs on up to \$550 billion of Chinese goods over unfair trade practices and intellectual property theft. To this point, tariffs have only been implemented on around \$40 billion of Chinese goods.
- The Fed raised interest rates for a second time this year in June to a target rate of 1.8% to 2.0%. Two more rate hikes are expected by the end of the year based on the Fed dot plot.

	Most Recent	12 Months Prior
GDP (YoY)	2.8% 3/31/18	2.0% 3/31/17
Inflation (CPI YoY, Core)	2.3% 6/30/18	1.7% 6/30/17
Expected Inflation (5yr-5yr forward)	2.2% 6/30/18	1.8% 6/30/17
Fed Funds Target Range	1.75 – 2.00% 6/30/18	1.00 – 1.25% 6/30/17
10 Year Rate	2.9% 6/30/18	2.3% 6/30/17
U-3 Unemployment	4.0% 6/30/18	<b>4.3%</b> 6/30/17
U-6 Unemployment	7.8% 6/30/18	8.5% 6/30/17



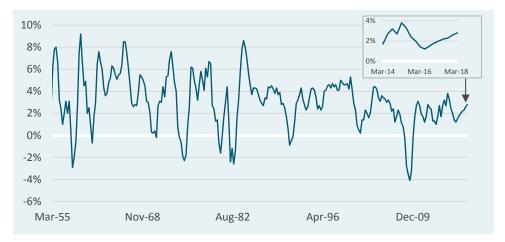
## GDP growth

Real GDP growth rose 2.8% from the previous year in the first quarter (2.0% quarterly annualized rate). After a strong fourth quarter, consumers were more conservative with their purchases. Consumer spending contributed only 0.6% to the first quarter growth rate, compared to a 2.8% contribution in the previous quarter. Corporate capital investment was the biggest contributor to growth at 1.2%.

Strong growth is expected throughout the rest of the year as the benefits of fiscal stimulus begin to flow through to the economy. According to the Bloomberg consensus estimate, real GDP growth is expected to be 3.4% in the second quarter. The big question is whether the economic benefits from fiscal stimulus are a one-off or whether they will have a more lasting impact on the economy that will help counter the headwind from monetary tightening.

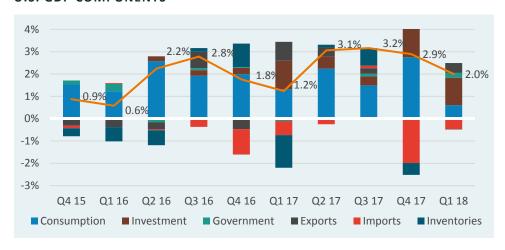
While much of the tax cut windfall has been returned to shareholders via share buybacks there has been a meaningful pick up in corporate fixed investment to more normal levels, which may help sustain growth in the coming quarters.

#### U.S. REAL GDP GROWTH (YOY)



Source: Bloomberg, as of 3/31/18

#### **U.S. GDP COMPONENTS**



Source: Bloomberg, annualized quarterly rate, as of 3/31/18



## Global trade

The war of words over trade between the U.S. and much of the rest of the world intensified in recent months, particularly with China. A first round of 10% tariffs on \$34 billion of Chinese goods was implemented on July 6<sup>th</sup>.

Thus far, there has been a large discrepancy between tariffs that have been proposed and tariffs that have been implemented. The U.S. has only enacted tariffs on \$90 billion of global imports. In comparison, the White House has proposed placing tariffs on a total of \$880 billion of imported goods. It is important to remember that tariffs are an avoidable tax on corporations conducting business in the U.S. Assuming a 10%

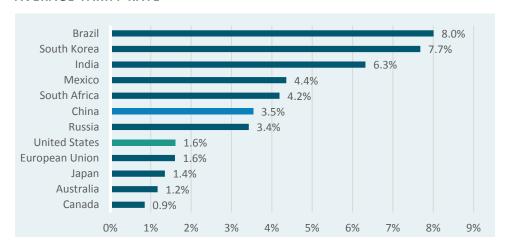
tariff rate on all proposed goods would result in a maximum tax of \$88 billion, a relatively small amount when thinking about the U.S. economy as a whole.

Tariffs in place so far are likely to have a minimal impact on the global economy. We believe that financial markets may be more sensitive to an escalation in the trade conflict than the actual economic impact. Much of the discussion on trade has ignored the fact that the U.S. has upheld less protectionist trade policies than many of its trading partners. While the trade conflict creates potential market downside risks, it also creates potential benefits if the end result is freer trade.

#### PROPOSED VS. IMPLEMENTED U.S. TARIFFS (\$BILLIONS)



#### AVERAGE TARIFF RATE

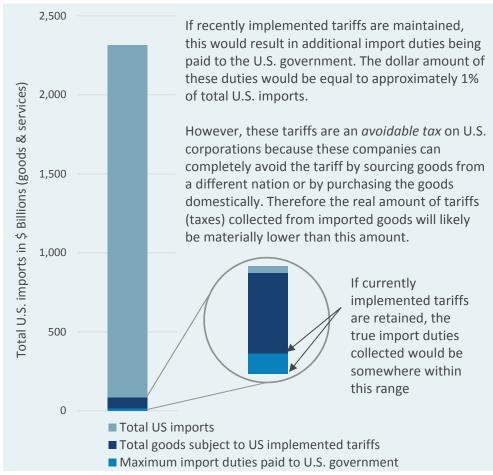


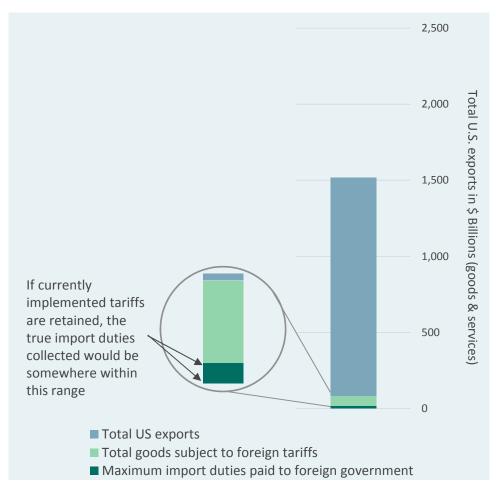
Source: Verus, as of 7/6/18 Source: WTO, 2016



## Putting tariffs into perspective

Tariff duties are better thought of as an avoidable tax. The impact of recently enacted tariffs is small, especially once substitution effects are accounted for.





Source: U.S. Census Bureau, Verus

Analysis conservatively assumes a 25% tariff rate for an estimated \$90 billion of tariffs on both imports and exports, both goods and services are included



## Inflation

The year-over-year core CPI inflation rate was 2.3% in June, up from 2.1% three months prior. The increase in the yearly rate slightly overstates the size of the move because it was impacted by a low base effect – the annualized 3-month core inflation rate was only 1.7%.

While investors' concerns over inflation have bubbled up occasionally throughout the year, we have yet to see a material increase in price levels. Consumer price inflation

has been held back by a lack of wage growth as well as structural factors such as globalization and automation which have weighed down the prices of goods.

The Fed's response to inflation data is potentially more important to investors than actual changes in inflation, barring an unforeseen shock to the upside. To this point, the central bank appears to be tolerant of inflation slightly higher than the stated 2% target.

Core inflation remained modest

#### U.S. CPI (YOY)



#### INFLATION BY PRODUCT TYPE (YOY)



#### Source: Bloomberg, as of 5/31/18

#### INFLATION EXPECTATIONS



Source: Bloomberg, as of 6/30/18



Source: FRED, as of 5/31/18

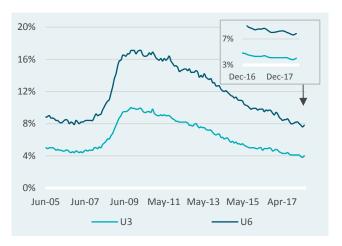
### Labor market

Conditions in the U.S. labor market tightened further in Q2 as unemployment moved from 4.1% to 4.0%. The unemployment rate that includes discouraged and part time workers fell from 8.0% to 7.8%. Despite these headline readings, we believe there may be considerable slack in the U.S. labor force which is not captured in traditional unemployment measures. This suggests further labor market gains in the U.S. expansion may be reflected in higher participation rates rather than solely through a decline in the unemployment rate.

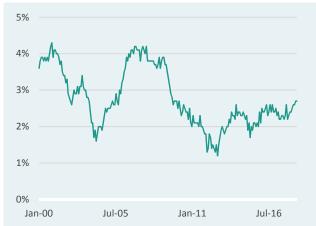
Perhaps the greatest question mark in today's labor market is the degree to which long-term unemployed workers decide to resume their job search. This decision to return to work may be influenced by greater job prospects that come handin-hand with a strong economy, or may be influenced purely by necessity (many Americans are not adequately prepared for retirement). Traditional unemployment metrics may understate labor market slack

Average hourly earnings growth ticked up to 2.7%, continuing a mild positive trend since the bottom of the U.S. recession.

#### UNEMPLOYMENT RATE

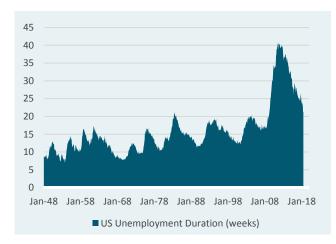


#### **AVERAGE HOURLY EARNINGS (YOY)**



#### Source: Bloomberg, as 5/31/18

#### UNEMPLOYMENT DURATION



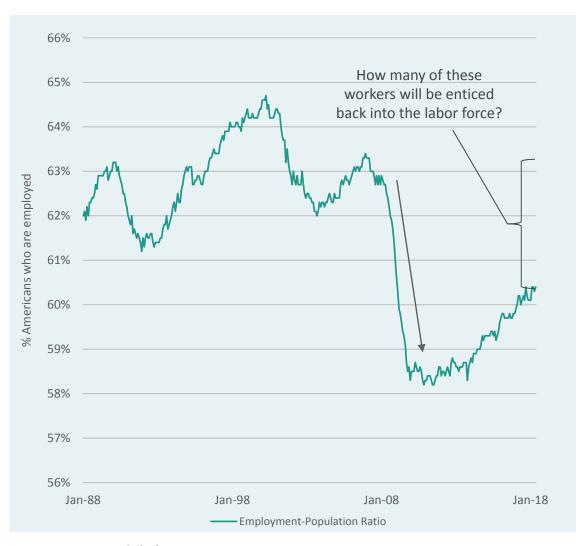
Source: FRED, as of 6/30/18



Source: FRED, as of 6/30/18

## How tight is the job market?

- According to the most frequently touted measures of unemployment, the U.S. job market is at the strongest level seen in nearly 50 years. But looking at unemployment through a different lens the number of Americans employed paints a very different picture. A significant portion of America remains unemployed relative to 10 years ago.
- During past U.S. economic downturns, between 2% and 3% of Americans lost their jobs, though most or all of those jobs were recovered throughout the subsequent economic recovery. In comparison, 5% of Americans exited the workforce during the latest recession, and less than half of these lost jobs have been regained.
- Some of this shortfall has been fueled by demographic shifts, and some by workers giving up and permanently leaving the workforce. But the remainder of the shortfall is comprised of very discouraged workers who will eventually seek employment. If it turns out that this third category is large, the current U.S. job market may not be as tight as commonly believed, which implies more potential upside to the U.S. economic expansion.



Source: FRED, Verus, as of 6/30/18



# The consumer

Economic conditions such as low unemployment, moderate wage gains, and restrained inflation remain broadly supportive of the U.S. consumer. Personal spending growth was 4.6% year-over-year in May, in line with the conservative spending habits seen throughout this expansion.

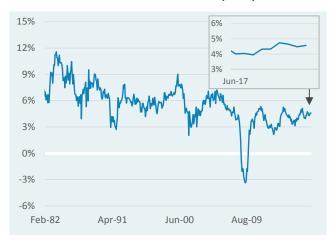
Consumers have also been timid with credit use during the current cycle. Households deleveraged following the financial crisis primarily through less mortgage debt, although this trend has flattened out more recently. Despite this

deleveraging, household debt levels are still high relative to history at 91.5% of disposable income.

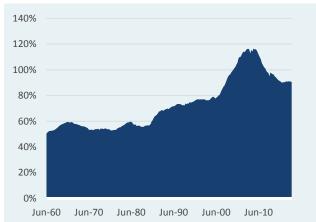
Given the more conservative use of credit, dissaving has been an important driver of consumer spending. The personal savings rate was only 3.2% in May, near historical lows. Low interest rates and high asset prices likely helped push down the savings rate. If these conditions were to moderate, it would lead to a more normal balance between spending and savings.

Economic conditions are still supportive of consumer spending

### CONSUMER SPENDING GROWTH (YOY)



### HOUSEHOLD DEBT (% OF DISPOSABLE INCOME)



### Source: Bloomberg, as of 3/31/18

### PERSONAL SAVINGS RATE



Source: FRED, as of 5/31/18

Source: Bloomberg, as of 5/31/18

# Sentiment

Consumer and business sentiment readings are impressively high. The Bloomberg U.S. Weekly Consumer Confidence Index is in the 90<sup>th</sup> percentile, since 1985. The University of Michigan Consumer Sentiment Survey is in the 87<sup>th</sup> percentile, since 1978. Survey respondents provided favorable views on jobs and wages, and broadly expect modest gains in U.S. employment. Cited concerns included rising inflation, higher energy prices, and the economic risks posed by tariffs.

The NFIB Small Business Optimism Index was 107.2 at the end of the quarter – its 6<sup>th</sup> highest reading in survey history. NFIB noted that "small business owners continue to report astounding optimism as they celebrate strong sales, the creation of jobs, and more profits." Business owners are concerned about the inability to find qualified employees for open positions, consistent with the historically high number of unfilled job openings reported by the Bureau of Labor Services.

### **CONSUMER COMFORT INDEX**



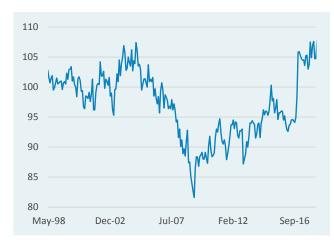
Source: Bloomberg, as of 6/30/18 (see Appendix)

### **CONSUMER SENTIMENT**



Source: University of Michigan, as of 6/30/18 (see Appendix)

### NFIB SMALL BUSINESS OPTIMISM INDEX



Source: NFIB, as of 6/30/18 (see Appendix)



# Housing

Single-family home prices have risen steadily thus far this year. As of April, the Case-Shiller National Home Price Index was up 6.4% from the previous year, and was 8.8% above the pre-crisis peak. Since the housing market bottomed in February of 2012, home prices have jumped by nearly 50% while personal incomes were up only 24% during the same period. Despite the outsized gain in home prices, demand for single-family housing has been strong, aided by low mortgage interest rates. Rising mortgage rates may make it difficult for many potential home buyers to enter the market at current prices. However, mortgage rates are still low and home affordability is high

relative to history – the median income is over 1.5 times the amount required to qualify for a mortgage on a median priced home.

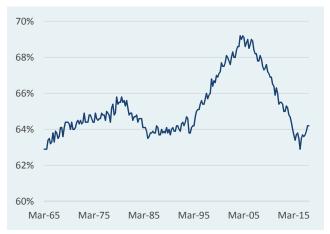
The homeownership rate rose in 2017 for the first time in 13 years. This rate bottomed at 62.9% in the middle of 2016 and sits at 64.2% as of the end of the March. The rise in homeownership has been driven by younger, first time owners (i.e. Millennials). Mortgage lending standards have moderated after years of very tight standards following the financial crisis, which has helped younger buyers enter the market.

Home ownership rose for the first time in 13 years

### HOUSING AFFORDABILITY INDEX

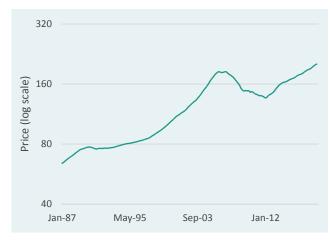


### HOME OWNERSHIP RATE



Source: FRED, as of 3/31/18

### **U.S. HOME PRICE INDEX**



Source: Case-Shiller National Home Price Index, as of 4/30/18



Source: Bloomberg, as of 3/31/18

# International economics summary

- The synchronized global growth story of the past year has shifted somewhat as greater performance disparity is visible across global economies. Growth continues to be positive but is more moderate in places.
- Developed market economies are expected to grow less quickly in the coming years while emerging economy growth rates are expected to rise.
- The U.S. implemented a first round of tariffs on Chinese imports on July 6th, which impacted \$34 billion of goods. So far, only a small portion of the discussed tariffs have been enacted.
- In June, Mario Draghi officially announced the end of Europe's bond buying program. Asset purchases are scheduled to end in December, and it was promised that interest rates will remain unchanged through the summer of

- 2019. This message was seen by markets as more dovish than expected.
- Fears were raised over Italy's uncertain role in the EU, following a new coalition of the antiestablishment Five Star Movement and League Party taking over the government. Italian bond yields spiked severely during the move, but have since moderated.
- The Eurozone Composite PMI rose for the first time in five months to 54.8 in June. PMIs in most developed and emerging markets remain above 50, indicating expansion.
- The U.S. dollar appreciated 5% during the quarter. Certain emerging market currencies have devalued sharply, such as the Argentine peso, which is down more than 35% against the USD on the year.

Area	GDP (Real, YoY)	Inflation (CPI, YoY)	Unemployment		
United States	2.8% 3/31/18	2.8% 5/31/18	<b>4.0%</b> <i>6/30/18</i>		
Eurozone	<b>2.5%</b> 3/31/18	2.0% 6/30/18	8.6% 3/31/18		
Japan	1.1% 3/31/18	0.7% 5/31/18	2.2% 5/31/18		
BRICS Nations	5.8% 3/31/18	2.5% 6/30/18	5.6% 3/31/18		
Brazil	1.2% 3/31/18	<b>4.4%</b> 6/30/18	12.8% 6/30/18		
Russia	1.3% 3/31/18	2.3% 6/30/18	<b>4.7%</b> 5/31/18		
India	7.7% 3/31/18	5.0% 6/30/18	8.8% 12/31/17		
China	6.8% 3/31/18	1.9% 6/30/18	3.9% 3/31/18		



# International economics

The synchronized global growth story of the past year has shifted as economies display more disparate economic performance. The change has not been too dramatic - growth continues to be positive but more moderate in places. Since 2016 we have been discussing political and economic risks which exist in Europe. These fears were confirmed in recent quarters as Eurozone economies missed expectations in a variety of areas including GDP growth, retail sales, and industrial production – casting some doubt over the European recovery story.

The Eurozone and Japan exhibited inflation well below central bank targets in the second quarter, while the U.S. delivered a moderate rise. Overall, inflation conditions remain benign which has allowed (or necessitated) easier central bank policy.

Synchronized global growth has moderated

Labor markets tightened broadly, in line with an environment of positive economic expansion. However, joblessness remains stubbornly high in some Eurozone countries such as Italy, Spain, and Greece.

### **REAL GDP GROWTH (YOY)**

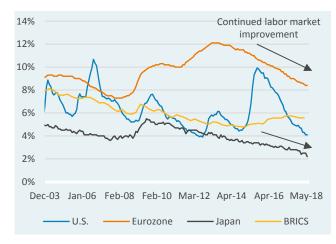


### **INFLATION (CPI YOY)**



### Source: Bloomberg, as of 5/31/18

### **UNEMPLOYMENT RATE**



Source: Bloomberg, as of 5/31/18 or most recent release



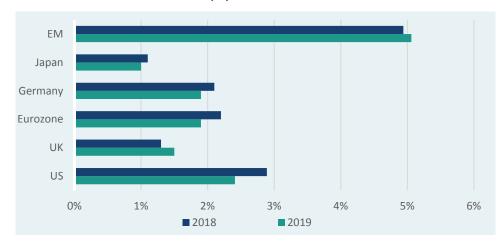
Source: Bloomberg, as of 3/31/18

# GDP growth expectations

Economic growth expectations for the rest of 2018 and 2019 have begun to show widening differentials between the U.S. and the rest of the developed world. GDP expectations for the U.S. have been revised upward over the past six months partly due to an expected boost from fiscal stimulus, while growth expectations for other developed countries have been revised slightly lower. This disparity has led to skepticism regarding the story of accelerating synchronized global growth which economies experienced towards the second half of 2017.

In 2019, growth is expected to moderate in every major developed country as risks develop further, such as tighter monetary conditions. Achieving the right balance of monetary tightening at this stage of the economic cycle becomes increasingly difficult, and the risk of a policy mistake is greater. However, cyclical conditions in most economies (i.e. moderate inflation, wage gains) may allow central banks to be patient, extending the cycle even further. Emerging market economy growth premiums are expected to increase – these markets are earlier in their economic and monetary policy cycles than developed markets.

### **GDP GROWTH EXPECTATIONS (%)**



### YTD NET CHANGES IN GDP EXPECTATIONS



Source: Bloomberg, as of 7/5/18

Source: Bloomberg, as of 7/5/18



# Political shakeup in Italy

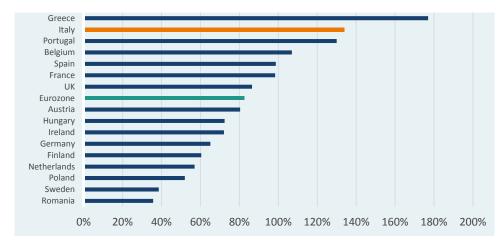
Fears were raised over Italy's possible exit from the Eurozone following a coalition of the anti-establishment Five Star Movement and League Party. Italian bond yields spiked severely during the move, but have since moderated.

The greatest immediate risk seems to be coalition talks of significant spending increases. Per the Maastricht Treaty – the founding document of the European Union (EU) – member nation fiscal budgets are limited to a debt-to-GDP level of 60% and a budget deficit of 3% of GDP. Italy's debt-to-GDP is over 130%, while for now the country is running a more reasonable budget deficit of 1.6%. If Italy forges ahead

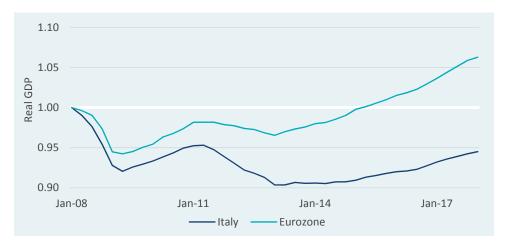
with fiscal stimulus, this may result in further conflict with Maastricht Treaty guidelines and may place the new emboldened leaders head-to-head with the EU.

The political events in Italy tie into a broader European trend – the growing power and influence of populism. Populist movements have been fueled by severe economic disparity between some Eurozone economies as well as controversial EU policies relating open borders and immigration. This populist trend will likely pose an ongoing threat to the stability of European economies and the EU as a whole.

### **DEBT-TO-GDP**



### **EUROZONE VS. ITALY REAL GDP**



Source: ec.europa.eu, as of 2017 Q3

Source: Bloomberg, as of 3/31/18



# Fixed income rates & credit



# Interest rate environment

- The Fed raised interest rates in June for the second time this year to a target range of 1.8-2.0%. The balance sheet unwind continued as planned with approximately \$18 billion in Treasuries and \$12 billion in MBS coming off each month during the quarter.
- According to the Fed dot plot, officials are expecting two additional rate hikes this year, while market pricing suggests only one more hike. Quicker than expected Fed tightening would represent a key risk to the economy and asset prices.
- The 10-year U.S. Treasury yield ticked up modestly during the quarter to 2.9% while the short-end of the curve rose further. The spread between the 2- and 10-year yields fell to a cycle low of 33 bps at quarter end. By another measure of curve shape, the 10-year yield minus 3-month yield, the curve remains at a level of steepness closer to the longer-term average (92 bps vs. 184 bps average).
- Historically, an inverted yield curve has preceded recessions, but the timing between inversion and recession has

- been anywhere from one to three years.
- In June, Mario Draghi officially announced the end of the Eurozone's bond buying program. The ECB stated that purchases will end in December, and interest rates will remain unchanged through summer of 2019. The markets interpreted this as dovish and yields fell on the news.
- Italian sovereign yields spiked after it appeared the country was headed for new elections later in the year. The 2year yield jumped 186 bps in one day to 2.8% as risk premiums rose. In the end, a coalition government was formed between the Five Star and League parties and the country avoided going back to the polls.
- Emerging market local and hard yields moved higher, influenced by a general risk-off sentiment towards EM as well as idiosyncratic risks in several vulnerable countries, such as Turkey and Argentina.

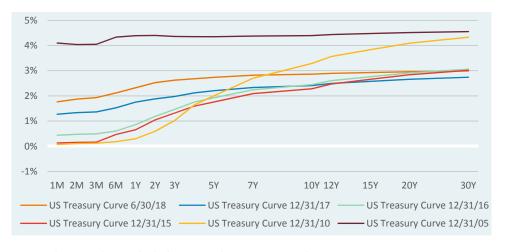
Area	Short Term (3M)	10 Year
United States	1.91%	2.86%
Germany	(0.59%)	0.30%
France	(0.63%)	0.67%
Spain	(0.42%)	1.32%
Italy	(0.12%)	2.68%
Greece	1.04%	3.96%
U.K.	0.61%	1.28%
Japan	(0.14%)	0.04%
Australia	1.92%	2.63%
China	3.01%	3.48%
Brazil	6.45%	11.68%
Russia	6.62%	7.81%

Source: Bloomberg, as of 6/30/18

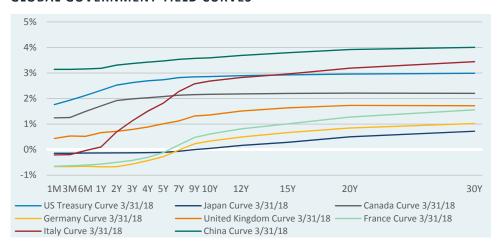


# Yield environment

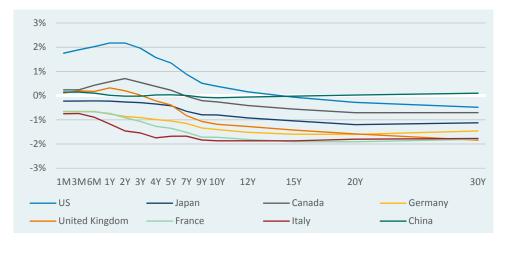
### **U.S. YIELD CURVE**



### **GLOBAL GOVERNMENT YIELD CURVES**



### YIELD CURVE CHANGES OVER LAST FIVE YEARS



### **IMPLIED CHANGES OVER NEXT YEAR**



Source: Bloomberg, as of 6/30/18



# What does an inverted curve indicate?



Yield curve inversions often occur during the late-cycle

Recession and equity market peaks typically do not occur immediately after an inversion

Source: FRED, Verus — time that passed between initial yield curve inversion and the next technical recession, and time that passed between initial yield curve inversion and next equity market peak

Note: There was not a clear equity market peak during the early 1980's expansion. A "time before equity market peak" was therefore not calculated.



# ECB bond buying program



European
Central Bank
bond
purchases are
expected to
end in
December

These
purchases
have acted as
a major
support to
bond prices in
recent years

Country	Debt Purchased by ECB	% of Total Sovereign Purchases	% of Total Country Debt
Germany	€ 485.6	26.6%	23.2%
France	€ 396.7	21.8%	17.9%
Italy	€ 344.8	18.9%	15.0%
Spain	€ 244.4	13.4%	21.4%
Netherlands	€ 108.5	5.9%	26.1%
Belgium	€ 69.2	3.8%	15.3%
Austria	€ 54.9	3.0%	18.9%
Portugal	€ 33.7	1.8%	13.9%



# Credit environment

Credit spreads in both leveraged loans and high yield have widened slightly since the beginning of the year, but are still sitting well below their historical averages. Loans outperformed high yield bonds during eight of the past nine months. LIBOR has steadily risen since 2016, surpassing the LIBOR floors which exist in senior loans, causing them to be fully floating-rate instruments.

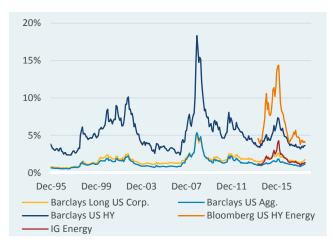
U.S. high yield option-adjusted spreads widened slightly in the second quarter to 3.6% – the asset class generated a

1.0% total return. Tight credit spreads in both high yield bonds and loans have been driven by strong corporate fundamentals, manageable debt maturities and general macroeconomic improvement. Credit spreads have historically been a good indicator of future performance relative to Treasuries.

Based on low interest rates and tight spreads, we recommend an underweight to U.S. investment and high yield credit.

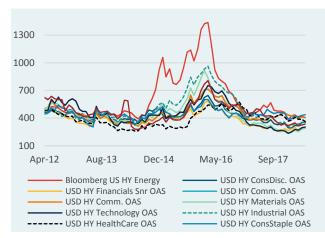
Credit spreads are tight across the capital structure

### **SPREADS**



Source: Barclays, Bloomberg, as of 6/30/18

### HIGH YIELD SECTOR SPREADS (BPS)



Source: Bloomberg, as of 6/30/18

Market	Credit Spread (6/30/18)	Credit Spread (1 Year Ago)
Long US Corporate	1.8%	1.6%
US Aggregate	1.2%	1.0%
US High Yield	3.6%	3.6%
US Bank Loans	3.5%	3.7%

Source: Barclays, Credit Suisse, Bloomberg, as of 6/30/18



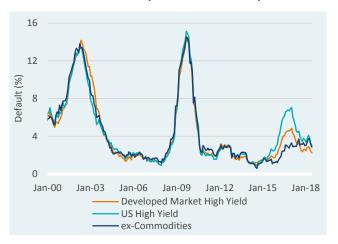
# Issuance and default

Default activity has been low and stable in the U.S. and international credit markets. The par-weighted U.S. default rate remains below its long-term average of 3.0-3.5% and is currently at 2.0%. In the second quarter, \$1.5 billion of defaults occurred - the lowest quarterly total since Q4 2013.

Senior loan and high yield markets are recovering from a wave of defaults seen in 2015-2016, generated from energy and metals/mining sectors. Recovery rates for high yield bonds have vastly improved since that time.

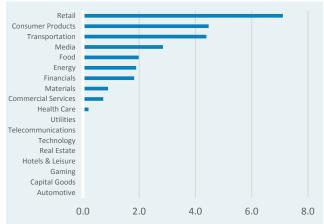
Issuance in high yield bonds totaled \$126 billion compared with \$176 billion across the first half of 2017. Similarly, issuance in leveraged loans totaled \$501 billion, compared with over \$577 billion in the first half of 2017. New issue spreads continue to compress with strong demand supported by significant retail and institutional inflows into both high yield and senior loan asset classes, as well as CLO formation.

### HY DEFAULT TRENDS (ROLLING 1 YEAR)



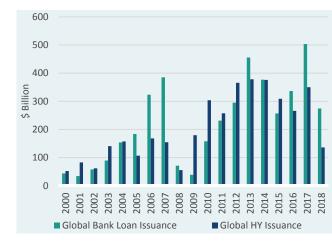
### Source: BofA Merrill Lynch, as of 6/30/18

### **HY SECTOR DEFAULTS (LAST 12 MONTHS)**



Source: BofA Merrill Lynch, as of 6/30/18 - par weighted

### **GLOBAL ISSUANCE (BILLIONS)**



Source: Bloomberg, BofA Merrill Lynch, as of 6/30/18



# Emerging market debt

Emerging market debt experienced a difficult quarter, particularly in local currency bonds. The JPM EMBI Index (hard) and JPM GBI-EM Index (local) returned -3.5% and -10.4%, respectively. Much of the negative performance in local debt was driven by currency depreciation and rising risk premiums in several vulnerable countries. Excluding Venezuela, there has not yet been any defaults, delayed payments or credit downgrades in this space – Argentina narrowly avoided defaulting after securing a \$50 billion bailout from the IMF.

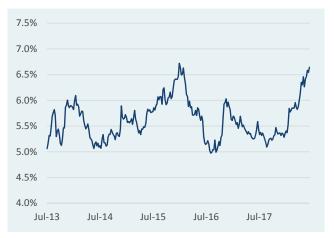
Currency movement in local debt accounted for approximately 80% of the losses in the second quarter. While many currencies

moved due to broad strengthening of the U.S. dollar, several countries with high external debt loads and current account deficits, including Brazil, Argentina, and Turkey, saw their currencies depreciate sharply.

Outside of a few countries, we believe the economic backdrop remains positive for emerging market debt. Most markets have come a considerable way in trimming external debt over the past few years which has made them less reliant on dollar funding. The recent sell-off has created value opportunities that might be taken advantage of – active management is preferred in this asset class.

We maintain a positive outlook on emerging market debt

### **EMD HARD YIELDS**

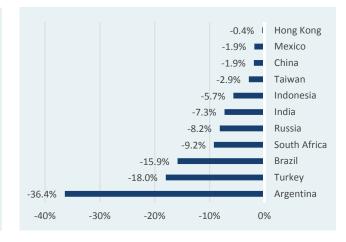


### EMD LOCAL YIELDS



Source: Bloomberg, as of 6/30/18

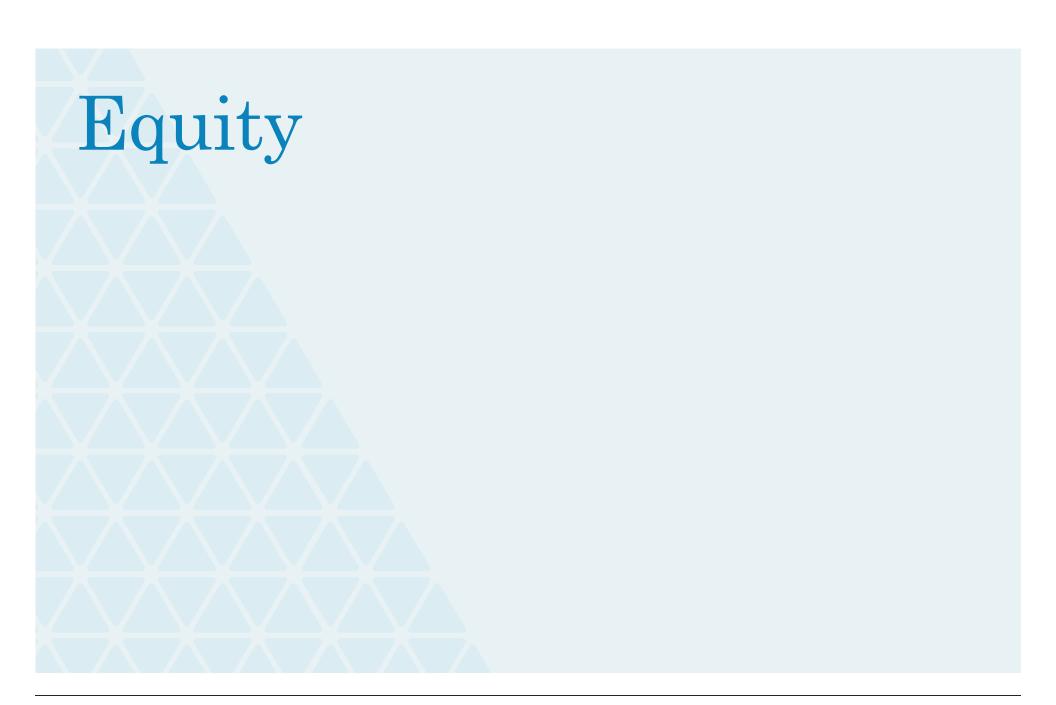
### YTD CURRENCY LOSSES VS USD



Source: Bloomberg, as of 6/30/18



Source: Bloomberg, as of 6/30/18





# Equity environment

- We maintain an overweight position to equities through a positive tilt to emerging markets.
   We do not believe recent price swings reflect any major fundamental change to the trajectory of emerging markets.
   Equity bull runs in these markets have typically incurred a 10% or larger drawdown sometime during the rally.
- Outside of emerging markets, equities have remained fairly range bound following the February selloff. As corporate earnings rise and prices stay flat, equity valuations have been pushed down to more attractive levels closer in line with the historical average.
- Concerns over global trade contributed to a choppy month for equities, although no major breakthroughs or setbacks occurred. Global equities were up +2.9% on a hedged basis but currency depreciation acted as a drag (+0.5% unhedged).

- The value premium has delivered anomalously poor performance the worst 10-year return on record (since 1926). However, because performance differences were due to earnings growth disparity rather than moves in valuation, the price difference between value and growth stocks has remained fairly normal. A tactical opportunity to overweight value is not yet apparent we believe investors should stay the course.
- Equity volatility moved to belowaverage levels once again, following February's spike. The VIX averaged 15.3 during Q2.
- Currency volatility has frequently been greater than equity market volatility in recent years, causing return disparity for investors with unhedged international assets. A hedging program could allow investors to significantly reduce or eliminate this uncompensated risk.

	QTD TOTAL	. RETURN	YTD TOTAL	L RETURN	1 YEAR RETU		
	(unhedged)	(hedged)	(unhedged)	(hedged)	(unhedged)	(hedged)	
US Large Cap (Russell 1000)	3.6	%	2.9	1%	14.5	5%	
US Small Cap (Russell 2000)	7.8	%	7.7	<b>"</b> %	17.6	5%	
US Large Value (Russell 1000 Value)	1.0	%	-2.0	0%	6.0%		
US Large Growth (Russell 1000 Growth)	5.8%		7.3	%	22.5%		
International Large (MSCI EAFE)	(1.2%)	3.9%	(2.7%)	0.0%	6.8%	7.9%	
Eurozone (Euro Stoxx 50)	(2.3%)	3.6%	(3.7%)	0.5%	3.7%	3.7%	
U.K. (FTSE 100)	(3.1%)	9.8%	(0.9%)	2.2%	10.2%	9.9%	
Japan (NIKKEI 225)	0.2%	4.4%	0.5%	(1.1%)	15.1%	13.2%	
Emerging Markets (MSCI Emerging Markets)	(8.0%)	(3.6%)	(6.7%)	(3.0%)	8.2%	9.5%	

Source: Russell Investments, MSCI, STOXX, FTSE, Nikkei, as of 6/30/18



# 2018 peak to trough

### **PEAK TO TROUGH**



Most equity markets remain range bound since the February selloff

U.S. small caps have fully recovered while E.M. has stayed depressed

2018 peak to trough, local returns, as of 7/2/18 - the trough (market bottom) date for each market is as follows: US Large (2/8), US Small (2/8), Intl. Dev. (3/26), Eurozone (3/23), Japan (3/23), UK (3/26), EM (6/28)



# Domestic equity

U.S. equities were range bound over the quarter – the S&P 500 Index posted a positive return of 3.4% and traded within a tight range between 2600 and 2800. The ups and downs of trade negotiations, particularly those between the U.S. and China, impacted equity markets during the quarter. However, considerable uncertainty surrounding the outcome of these negotiations likely helped keep equities from breaking out of their range in either direction.

Strong year-over-year earnings growth is expected to continue for the second quarter. According to FactSet, the bottom-up analyst earnings growth forecast for the S&P 500 is 19.9%. Forward 12-month earnings growth expectations were revised higher throughout the quarter while equity prices leveled out. Given that prices tend to following earnings, there may be potential upside to prices if the expected high growth is realized. Alternatively, higher discount rates from Fed tightening may offset the impact of strong earnings growth.

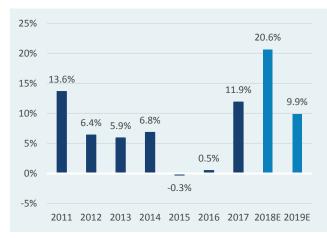
**Fundamentals** appear unchanged despite falling prices

### **U.S. EQUITIES**



Source: Russell Investments, as of 6/30/18

### CALENDAR YEAR EARNINGS GROWTH



Source: FactSet, as of 7/6/18

### S&P 500 PRICE & EARNINGS



Source: Bloomberg, as of 6/30/18



# Domestic equity size & style

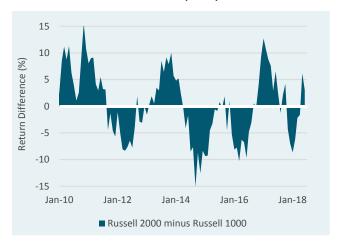
Large cap equities (Russell 1000 3.6%) underperformed small cap (Russell 2000 7.8%) during the quarter. Value stocks continued to lag growth (Russell 1000 Value 1.2% vs. Russell 1000 Growth 5.8%).

Value has delivered anomalously negative returns – the worst 10-year run on record (since 1926). Because performance differences were due to earnings growth disparity rather than moves in valuation, the price difference between value and growth stocks has remained normal. Earnings trends can be somewhat attributed to the global financial crisis where financials lagged considerably, followed by a bull market for

technology stocks (value is concentrated in financials while growth is concentrated in tech). In other words, much of value's underperformance was macroeconomic in nature.

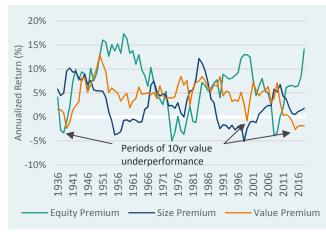
We do not yet see a catalyst for a value comeback, and it is possible that when value bounces back there will not be obvious signals beforehand. Poor recent performance is not always a solid standalone indicator of future reversal. Relative valuations are fairly in line with history, and the economic environment is positive (growth often performs well during later stages of economic cycles). We recommend that value investors stay the course.

### SMALL CAP VS LARGE CAP (YOY)



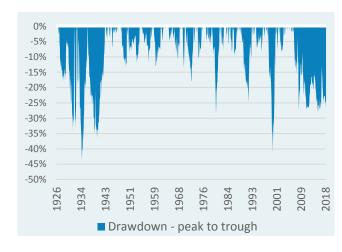
Source: FTSE, as of 6/30/18

### **FACTOR PERFORMANCE (10YR ROLLING)**



Source: Kenneth French Library, as of 5/30/18

### **VALUE - PEAK TO TROUGH**



Source: Kenneth French Library, as of 5/30/18



# International developed equity

Unhedged international equities underperformed U.S. equities during Q1 (MSCI EAFE -1.2% vs. S&P 500 +3.4%). On a hedged basis, international equities delivered returns of 3.9%, outpacing the U.S. market. Currency volatility has frequently been greater than equity market volatility in recent years, causing considerable return disparity for investors with unhedged investments in international assets. Equity returns in most markets have been positive year-to-date on an ex-currency basis.

Earnings growth remains strong and will likely be supportive of equity prices going forward. The U.S. has taken back the lead in year-over-year earnings growth, alongside a large boost from U.S. tax reform and a relatively strong economy.

P/E multiples have moved lower as equity prices remain range bound and earnings grow at a brisk pace. Equity valuations are now closer to the longer-term average – a notable change from recent years.

### **EFFECT OF CURRENCY (1-YEAR ROLLING)**



### **EARNINGS GROWTH (YOY)**



### Source: MSCI, as of 6/30/18 – YoY growth in forward earnings

### FORWARD P/E



Source: MSCI, as of 6/30/18



Source: MSCI, as of 6/30/18

# Emerging market equity

Emerging market equities delivered losses of -8.0% in Q2, but remain up +8.2% on a year-over-year basis. Currency movement caused -4.4% of losses during the quarter.

We maintain an overweight position to equities through a positive tilt to emerging markets. Equity bull runs in these markets through history typically incur at least a 10% drawdown sometime during the rally (see next page). Recent price swings were driven by valuation changes rather than by a fundamental change in earnings.

Developed markets are expected to grow less quickly in the coming years while emerging economic growth is expected to rise. A positive growth premium of emerging economies relative to developed economies has historically acted as a tailwind for EM outperformance.

We believe positive emerging economy growth trends, attractive valuations, a strong earnings environment, and depressed currencies should provide an environment of strong equity performance across these markets.

Conditions remain positive for EM equity

### **EQUITY PERFORMANCE (3YR ROLLING)**



### Source: Standard & Poor's, MSCI, as of 6/30/18 Source

### **EM GROWTH PREMIUM**



### Source: IMF

### **EARNINGS GROWTH (YOY)**

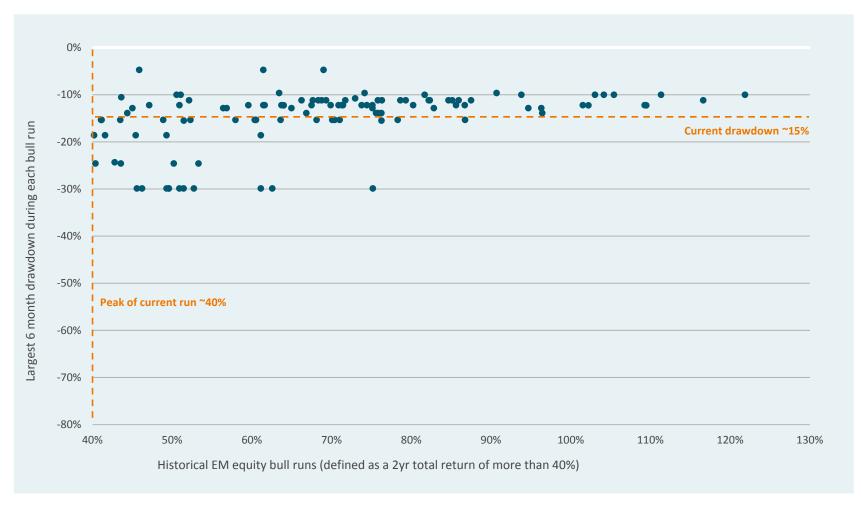


Source: MSCI, as of 6/30/18



# Emerging market volatility

Drawdowns of 10% or more are typical during EM bull runs

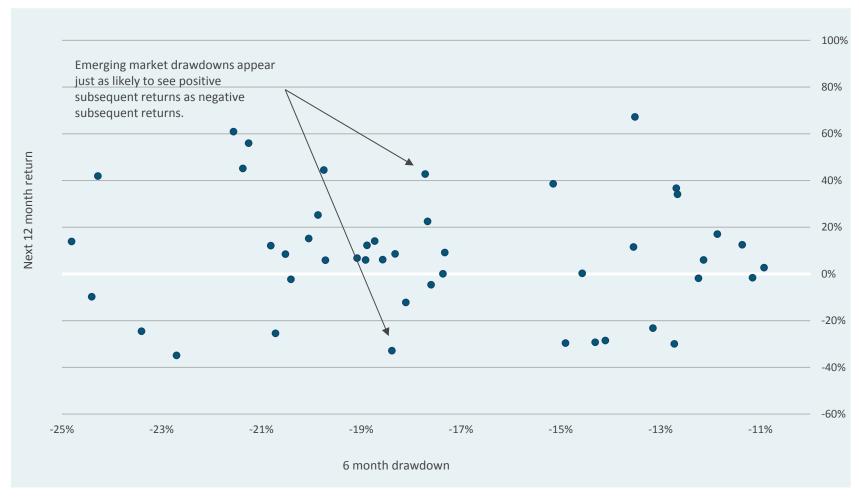


The average drawdown experienced during all 2 year periods of 40%+ returns was -14.8%



# Emerging market volatility

The recent drawdown does not imply heightened risk of further losses



Source: MSCI, Verus



# Equity valuations

Equity valuations have moved lower year-to-date as prices fell and earnings increased at a strong pace. U.S. equity valuations have fallen the most as domestic earnings growth recently took the lead year-over-year against other markets.

The trailing P/E ratio of the S&P 500 is notably high, but as we have seen throughout the expansion more expensive markets may deliver consistent outperformance if fundamentally driven by robust earnings. On a forward P/E basis, the U.S. is now only slightly rich relative to valuations of the past 15 years (16.5 today vs. an average of 15.1). Price is an important component of equity investing, but higher prices may be indicative of

greater future earnings, which suggests investors cannot rely on price alone when forming expectations.

When examining equity markets through our carry, value, trend, and macro lens, carry has improved through lower prices (higher dividend and earnings yields), value has improved through lower equity multiples (range bound prices with rising earnings has pushed multiples downward), trend has flattened on a short-term basis but remains positive on a 12-month basis, and the macro environment has moderated a bit (notable weakness in Europe but strength in the U.S.)

### **FORWARD P/E RATIOS**



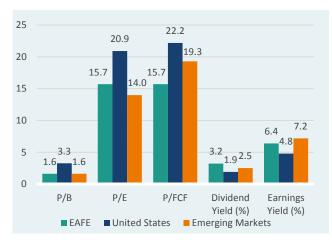
### Source: MSCI, as of 6/30/18

### **MOMENTUM (1YR)**



### Source: Standard & Poor's, MSCI, as of 6/30/18

### VALUATION METRICS (3-MONTH AVERAGE)



Source: Bloomberg, as of 6/30/18 - trailing P/E



# Equity volatility

U.S. equity volatility retreated in the second quarter after a period of elevated risk following the February volatility spike. The VIX Index of implied volatility declined steadily throughout the quarter and averaged 15.3, compared to an average of 17.4 in the first quarter.

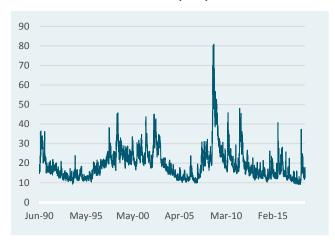
Realized volatility was below average in domestic and international equity markets in the second quarter, despite the concerns over a global trade war. Emerging markets experienced the greatest volatility, although the annualized standard deviation of daily returns in Q2 were

only 13.4% (MSCI Emerging Markets). International developed markets (MSCI EAFE) had a standard deviation of only 9.0%.

The implied volatility curve (i.e. skew), which looks at the differences in implied volatility at various option strike prices, has recently steepened. A steeper volatility curve means that investors are paying a higher premium for equity downside protection.

Equity volatility subsided back to below average levels

### U.S. IMPLIED VOLATILITY (VIX)



### REALIZED 1-YEAR ROLLING VOLATILITY



### Source: Bloomberg, as of 6/30/18

### U.S. IMPLIED VOLATILITY CURVE



Source: Bloomberg, as of 6/30/18



Source: CBOE, as of 6/30/18

# Long-term equity performance





# Other assets



# Currency

The U.S. dollar appreciated 5% during the quarter, which erased the positive equity returns of many international markets. Relative strength of the U.S. economy, paired with Federal Reserve tightening, likely helped lead the U.S. dollar higher.

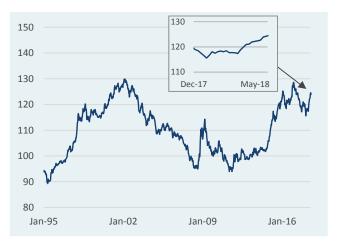
Interest rate differentials between the U.S. and the rest of the developed world have been steadily widening over the past 10 months. The spread between the U.S. 10-year Treasury yield and the yield on a basket of developed sovereign debt rose approximately 80 bps to 2.3% during this

time. Higher relative interest rates has historically been a shortterm driver of currencies.

Emerging market currencies fell 9.1% in Q2, based on the JPM EM Currency Index. The performance of most currencies were in line with expectations based on U.S. dollar appreciation against developed market currencies. Several countries with large current account deficits that are heavily reliant on dollar funding, such as Argentina and Turkey, saw their currencies fall sharply. As a whole, emerging market currencies are significantly undervalued based on purchasing power parity.

The U.S. dollar materially appreciated, reversing a multi-year downtrend

### U.S. DOLLAR TRADE WEIGHTED INDEX

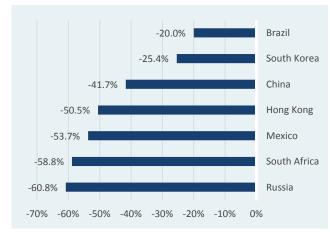




U.S. VS. DEVELOPED INTEREST RATE SPREAD

Source: Verus, Bloomberg, as of 6/30/18

## PURCHASING POWER PARITY VALUATIONS VS. U.S. DOLLAR (BIG MAC INDEX)



Source: Bloomberg, as of 6/30/18



Source: Federal Reserve, as of 6/30/18

# Alternative beta

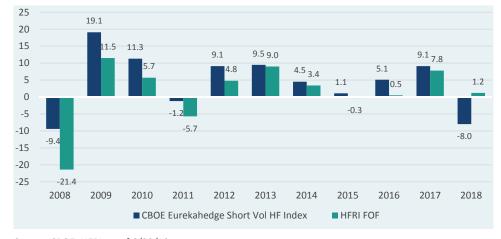
Alternative beta strategies have posted losses in Q2 and year-to-date. Equity value exposures accounted for the largest component of strategy losses in Q2 and year-to-date. Short volatility, a strong performing strategy over the past 10 years, also suffered a severe drawdown in Q1 and affected returns.

Correlation characteristics often benefit strategies with diversified factor exposure (some factors provide losses while others provide gains), but several factors including momentum and carry have not counterbalanced losses in value as they have often done historically.

We do not believe that alternative beta strategies are "broken" per se, but instead have reflected coinciding factor drawdowns as well as muted equity market returns more broadly.

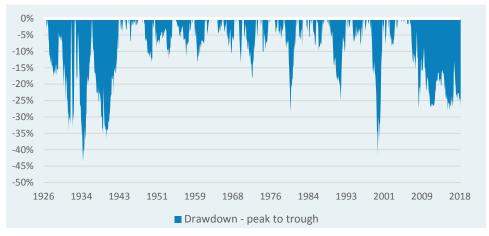
Attribution analyses on the Alt Beta strategies we follow confirm that recent performance is in line with 8-12% target volatility levels of each strategy. We are closely monitoring these funds through an environment of heightened volatility and are continuing discussions with managers. These losses are significant but are within the range we would expect, given the underlying factor exposure.

### SHORT VOLATILITY PERFORMANCE



Source: CBOE, HFRI, as of 6/30/18

### **VALUE - PEAK TO TROUGH**



Source: Kenneth French Library, Verus, as of May 2018 – shows value factor peak to trough drawdowns through time



# Appendix

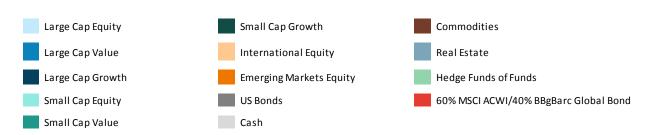


# Periodic table of returns

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	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	YTD	5-Year	10-Year
Small Cap Growth	38.7	66.4	31.8	14.0	25.9	56.3	26.0	34.5	32.6	39.8	5.2	79.0	29.1	14.3	18.6	43.3	13.5	13.3	31.7	37.3	9.7	16.4	11.8
Small Cap Equity	27.0	43.1	22.8	8.4	10.3	48.5	22.2	21.4	26.9	16.2	1.4	37.2	26.9	7.8	18.1	38.8	13.2	5.7	21.3	30.2	7.7	13.6	11.2
Large Cap Growth	20.3	33.2	12.2	7.3	6.7	47.3	20.7	20.1	23.5	15.8	-6.5	34.5	24.5	2.6	17.9	34.5	13.0	0.9	17.3	25.0	7.3	13.4	10.6
Small Cap Value	19.3	27.3	11.6	3.3	1.6	46.0	18.3	14.0	22.2	11.8	-21.4	32.5	19.2	1.5	17.5	33.5	11.8	0.6	12.1	22.2	5.4	12.5	10.2
Large Cap Equity	16.2	26.5	7.0	2.8	1.0	39.2	16.5	7.5	18.4	11.6	-25.9	28.4	16.8	0.4	16.4	33.1	6.0	0.0	11.8	21.7	2.9	11.2	9.9
Real Estate	15.6	24.3	6.0	2.5	-5.9	30.0	14.5	7.1	16.6	10.9	-28.9	27.2	16.7	0.1	16.3	32.5	5.6	-0.4	11.3	17.1	1.7	10.3	8.5
Hedge Funds of Funds	8.7	21.3	4.1	-2.4	-6.0	29.9	14.3	6.3	15.5	10.3	-33.8	23.3	16.1	-2.1	15.3	23.3	4.9	-0.8	11.2	14.6	1.2	10.0	6.1
Cash	4.9	20.9	-3.0	-5.6	-11.4	29.7	12.9	5.3	15.1	7.0	-35.6	20.6	15.5	-2.9	14.6	12.1	4.2	-1.4	8.0	13.7	0.8	6.4	4.8
Commodities	1.2	13.2	-7.3	-9.1	-15.5	25.2	11.4	4.7	13.3	7.0	-36.8	19.7	13.1	-4.2	11.5	11.0	3.4	-2.5	7.1	7.8	0.0	6.3	3.7
60/40 Global Portfolio	-2.5	11.4	-7.8	-9.2	-15.7	23.9	9.1	4.6	10.4	5.8	-37.6	18.9	10.2	-5.5	10.5	9.0	2.8	-3.8	5.7	7.7	-0.8	5.0	2.8
US Bonds	-5.1	7.3	-14.0	-12.4	-20.5	11.6	6.9	4.6	9.1	4.4	-38.4	11.5	8.2	-5.7	4.8	0.1	0.0	-4.4	2.6	5.1	-1.6	3.6	2.3
Large Cap Value	-6.5	4.8	-22.4	-19.5	-21.7	9.0	6.3	4.2	4.8	-0.2	-38.5	5.9	6.5	-11.7	4.2	-2.0	-1.8	-7.5	1.0	3.5	-1.7	2.3	1.5
International Equity	-25.3	-0.8	-22.4	-20.4	-27.9	4.1	4.3	3.2	4.3	-1.6	-43.1	0.2	5.7	-13.3	0.1	-2.3	-4.5	-14.9	0.5	1.7	-2.7	0.4	0.4
Emerging Markets Equity	-27.0	-1.5	-30.6	-21.2	-30.3	1.0	1.4	2.4	2.1	-9.8	-53.2	-16.9	0.1	-18.2	-1.1	-9.5	-17.0	-24.7	0.3	0.9	-6.7	-6.4	-9.0



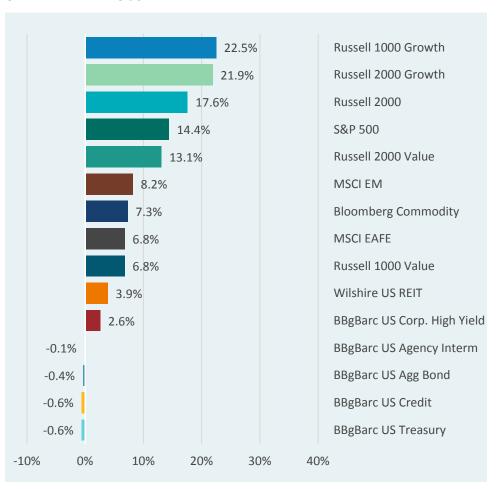


Source Data: Morningstar, Inc., Hedge Fund Research, Inc. (HFR), National Council of Real Estate Investment Fiduciaries (NCREIF). Indices used: Russell 1000, Russell 1000 Value, Russell 1000 Value, Russell 2000 Growth, MSCI EAFE, MSCI EM, BBgBarc US Aggregate, T-Bill 90 Day, Bloomberg Commodity, NCREIF Property, HFRI FOF, MSCI ACWI, BBgBarc Global Bond. NCREIF Property Index performance data as of 3/31/18.

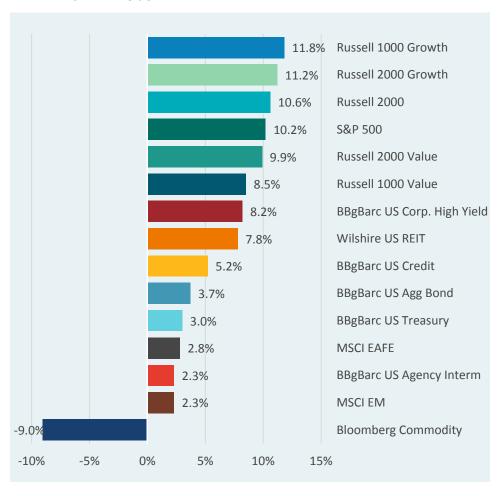


# Major asset class returns

### ONE YEAR ENDING JUNE



### TEN YEARS ENDING JUNE

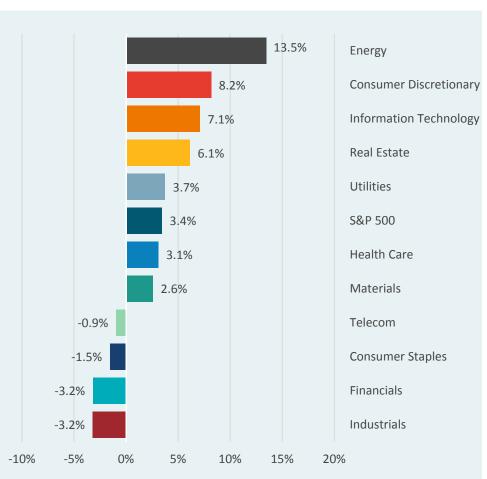


Source: Morningstar, as of 6/30/18

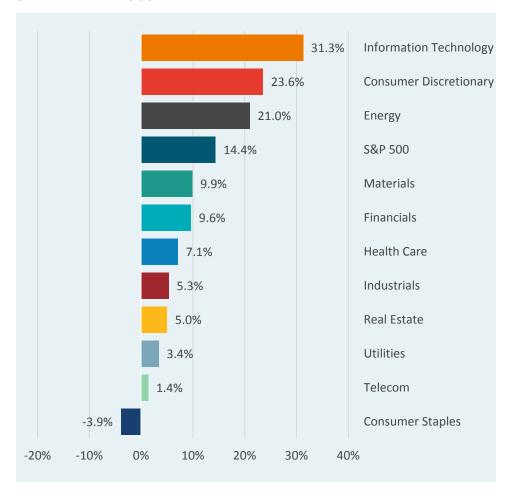


# S&P 500 sector returns

### 2<sup>ND</sup> QUARTER



### ONE YEAR ENDING JUNE



Source: Morningstar, as of 6/30/18



# Detailed index returns

1 Year

22.5

6.8

21.9

13.1

15.0

8.3

10.6

11.2

3 Year 5 Year 10 Year

16.4

10.3

13.6

11.2

11.8

8.5

11.2

9.9

MESTI		

### Core Index S&P 500 10.2 0.6 3.4 2.6 14.4 11.9 13.4 S&P 500 Equal Weighted 2.8 11.6 0.9 1.8 12.0 10.5 12.8 DJ Industrial Average (0.5)1.3 (0.7)16.3 14.1 13.0 10.8 Russell Top 200 0.6 3.9 3.1 15.4 12.5 13.8 10.2 Russell 1000 0.6 11.6 13.4 10.2 3.6 2.9 14.5 Russell 2000 0.7 10.6 7.8 7.7 17.6 11.0 12.5 Russell 3000 0.7 3.9 10.2 3.2 14.8 11.6 13.3 Russell Mid Cap 0.7 2.8 2.3 9.6 10.2 12.3 12.2 Style Index

YTD

7.3

(1.7)

9.7

5.4

Q2

5.8

1.2

7.2

8.3

June

1.0

0.2

0.8

0.6

### FIXED INCOME

	June	Q2	YTD	1 Year	3 Year	5 Year	10 Year
Broad Index							
BBgBarc US TIPS	0.4	0.8	(0.0)	2.1	1.9	1.7	3.0
BBgBarc US Treasury Bills	0.2	0.5	0.8	1.3	0.7	0.4	0.4
BBgBarc US Agg Bond	(0.1)	(0.2)	(1.6)	(0.4)	1.7	2.3	3.7
Duration							
BBgBarc US Treasury 1-3 Yr	0.0	0.2	0.1	0.0	0.4	0.6	1.3
BBgBarc US Treasury Long	0.2	0.3	(3.0)	(0.1)	3.4	4.5	6.1
BBgBarc US Treasury	0.0	0.1	(1.1)	(0.6)	1.0	1.5	3.0
Issuer							
BBgBarc US MBS	0.0	0.2	(1.0)	0.1	1.5	2.3	3.5
BBgBarc US Corp. High Yield	0.4	1.0	0.2	2.6	5.5	5.5	8.2
BBgBarc US Agency Interm	0.0	0.2	(0.2)	(0.1)	0.8	1.1	2.3
BBgBarc US Credit	(0.5)	(0.9)	(3.0)	(0.6)	2.9	3.4	5.2

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Russell 1000 Growth

Russell 1000 Value

Russell 2000 Value

Russell 2000 Growth

INTERNATIONAL EQUITI							
Broad Index							
MSCI ACWI	(0.5)	0.5	(0.4)	10.7	8.2	9.4	5.8
MSCI ACWI ex US	(1.9)	(2.6)	(3.8)	7.3	5.1	6.0	2.5
MSCI EAFE	(1.2)	(1.2)	(2.7)	6.8	4.9	6.4	2.8
MSCI EM	(4.2)	(8.0)	(6.7)	8.2	5.6	5.0	2.3
MSCI EAFE Small Cap	(1.9)	(1.6)	(1.3)	12.4	10.1	11.3	6.8
Style Index							
MSCI EAFE Growth	(1.2)	0.1	(0.9)	9.4	6.4	7.4	3.5
MSCI EAFE Value	(1.3)	(2.6)	(4.6)	4.3	3.3	5.4	2.2
Regional Index							
MSCI UK	(1.0)	2.9	(1.0)	10.0	3.1	4.9	2.7
MSCI Japan	(2.5)	(2.8)	(2.0)	10.5	6.2	7.4	3.5
MSCI Euro	(0.7)	(2.8)	(3.2)	5.0	5.3	7.1	1.1
MSCI EM Asia	(4.7)	(5.8)	(5.1)	10.1	7.3	8.3	5.6
MSCI EM Latin American	(3.1)	(17.8)	(11.2)	(0.2)	2.0	(2.4)	(3.7)

### OTHER

OTHER							
Index							
Bloomberg Commodity	(3.5)	0.4	(0.0)	7.3	(4.5)	(6.4)	(9.0)
Wilshire US REIT	4.5	9.7	1.5	3.9	7.8	8.4	7.8
CS Leveraged Loans	0.2	1.0	2.3	4.5	4.2	4.1	5.0
Alerian MLP	(1.5)	11.8	(0.6)	(4.6)	(5.9)	(4.1)	6.5
Regional Index							
JPM EMBI Global Div	(1.2)	(3.5)	(5.2)	(1.6)	4.6	5.1	6.7
JPM GBI-EM Global Div	(2.9)	(10.4)	(6.4)	(2.3)	2.0	(1.4)	2.6
Hedge Funds							
HFRI Composite	(0.1)	0.8	1.2	5.2	2.6	4.2	3.5
HFRI FOF Composite	(0.2)	0.9	1.2	5.6	2.1	3.6	1.5
Currency (Spot)							
Euro	0.0	(5.1)	(2.8)	2.4	1.6	(2.1)	(3.0)
Pound	(0.8)	(5.9)	(2.4)	1.6	(5.7)	(2.7)	(4.0)
Yen	(1.9)	(4.0)	1.7	1.4	(3.4)	(2.2)	(0.3)



# **Definitions**

**Bloomberg US Weekly Consumer Comfort Index** - tracks the public's economic attitudes each week, providing a high-frequency read on consumer sentiment. The index, based on cell and landline telephone interviews with a random, representative national sample of U.S. adults, tracks Americans' ratings of the national economy, their personal finances and the buying climate on a weekly basis, with views of the economy's direction measured separately each month. (www.langerresearch.com)

**University of Michigan Consumer Sentiment Index** - A survey of consumer attitudes concerning both the present situation as well as expectations regarding economic conducted by the University of Michigan. For the preliminary release approximately three hundred consumers are surveyed while five hundred are interviewed for the final figure. The level of consumer sentiment is related to the strength of consumer spending. (www.Bloomberg.com)

NFIB Small Business Outlook - Small Business Economic Trends (SBET) is a monthly assessment of the U.S. small-business economy and its near-term prospects. Its data are collected through mail surveys to random samples of the National Federal of Independent Business (NFIB) membership. The survey contains three broad question types: recent performance, near-term forecasts, and demographics. The topics addressed include: outlook, sales, earnings, employment, employee compensation, investment, inventories, credit conditions, and single most important problem. (http://www.nfib-sbet.org/about/)

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# **San Luis Obispo County Pension Trust**

**Investment Performance Review Period Ending: June 30, 2018** 

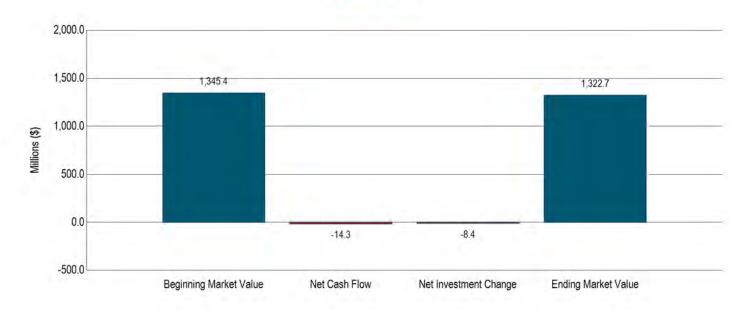


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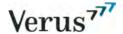
## **Portfolio Reconciliation**

	Last Three Months	Year-To-Date	One Year
Beginning Market Value	\$1,345,371,098	\$1,350,741,282	\$1,260,215,590
Net Cash Flow	-\$14,265,287	-\$31,671,317	-\$25,513,137
Net Investment Change	-\$8,430,115	\$3,605,731	\$87,973,242
Ending Market Value	\$1,322,675,695	\$1,322,675,695	\$1,322,675,695

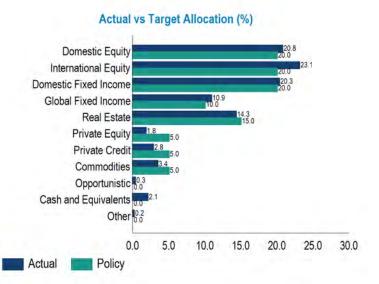
### Change in Market Value Last Three Months



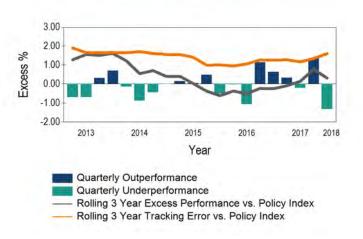
Contributions and withdrawals may include intra-account transfers between managers/funds.



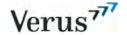
	QTD	Rank	YTD	Rank	1 Yr	Rank	3 Yrs	Rank	5 Yrs	Rank
Total Fund	-0.6	99	0.3	71	7.1	77	6.4	74	6.9	86
Policy Index	0.8	61	0.3	71	7.0	78	6.1	85	7.1	80
Total Fund ex Overlay	-0.6	99	0.4	71	7.2	76	6.3	75	6.9	86
Policy Index	0.8	61	0.3	71	7.0	78	6.1	85	7.1	80
Total Domestic Equity	2.2	99	2.1	88	15.2	37	13.0	5	13.1	49
Russell 3000	3.9	45	3.2	55	14.8	49	11.6	40	13.3	41
Total International Equity	-1.8	17	-2.0	24	7.3	59	5.5	62	7.2	46
MSCI ACWI ex USA Gross	-2.4	36	-3.4	55	7.8	45	5.6	60	6.5	66
Total Domestic Fixed Income	0.2	13	-0.2	10	1.8	10	2.9	24	2.9	37
BBgBarc US Aggregate TR	-0.2	70	-1.6	93	-0.4	93	1.7	63	2.3	61
Total Global Fixed	-9.4		-4.8		-1.4	-	1.8	-	-0.3	
Citi World Govt Bond Index	-3.4		-0.9		1.9		2.8		1.1	
Total Real Estate	2.0		4.0		7.6		9.4		10.9	
NCREIF Property Index	1.8		3.5		7.2		8.3		9.8	
Total Commodities	1.7		1.7		12.4		-2.7		-5.0	
Bloomberg Commodity Index TR USD	0.4		0.0		7.3		-4.5		-6.4	
Total Private Equity	2.3		8.2		15.8		17.0		17.6	
Russell 3000 + 3%	4.6		4.7		18.2		14.9		16.7	
<b>Total Private Credit</b>	2.0		5.3		8.6					
BBgBarc High Yield +2% (Lagged)	-0.4		0.6		5.9					
Total Cash	0.7		1.0		1.3		0.9		0.7	
91 Day T-Bills	0.5		0.8		1.4		0.7		0.4	
Total Opportunistic	10.9		14.4		19.2		10.2		10.9	
Russell 3000 + 3%	4.6		4.7		18.2		14.9		16.7	



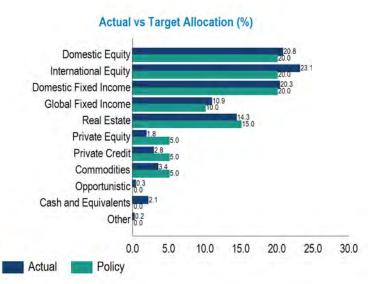
### Rolling Annualized Excess Performance and Tracking Error Total Fund vs. Policy Index



New Policy Index as of 10/1/2016: 20% Russell 3000, 20% MSCI ACWI ex. US, 30% BBgBarc Aggregate, 15% NCREIF Property, 5% Bloomberg Commodity Index, 5% Russell 3000 +3%, 5% BBgBarc High Yield +2% (Lagged). Private Equity, Private Credit and Opportunistic composite returns are lagged by one quarter. Stone Harbor funded 7/9/13. Gresham TAP funded 8/30/13. Pacific Asset Corporate Loan funded 9/1/2014. Pathway Private Equity Fund Investors 9 L.P. funded 4/7/2017. All returns are (G) Gross of fees. Effective 1/01/2017, only traditional asset class (public equity, public fixed income, REITs) investment management fees will be included in the gross of fee return calculation.



	QTD	Rank	YTD	Rank	1 Yr	Rank	3 Yrs	Rank	5 Yrs	Rank
Total Fund	-0.7	99	0.1	80	6.7	85	5.9	87	6.4	94
Policy Index	0.8	61	0.3	71	7.0	78	6.1	85	7.1	80
Total Fund ex Overlay	-0.7	99	0.1	80	6.8	84	5.9	88	6.4	94
Policy Index	0.8	61	0.3	71	7.0	78	6.1	85	7.1	80
Total Domestic Equity	2.1	99	1.9	90	14.6	51	12.6	9	12.6	75
Russell 3000	3.9	45	3.2	55	14.8	49	11.6	40	13.3	41
Total International Equity	-1.9	21	-2.4	29	6.5	74	4.8	80	6.5	66
MSCI ACWI ex USA Gross	-2.4	36	-3.4	55	7.8	45	5.6	60	6.5	66
Total Domestic Fixed Income	0.1	26	-0.4	12	1.4	12	2.6	33	2.6	54
BBgBarc US Aggregate TR	-0.2	70	-1.6	93	-0.4	93	1.7	63	2.3	61
Total Global Fixed	-9.6	-	-5.1		-2.0		1.2	-	-1.0	
Citi World Govt Bond Index	-3.4		-0.9		1.9		2.8		1.1	
Total Real Estate	2.0	-	4.0		7.6		8.9		10.3	
NCREIF Property Index	1.8		3.5		7.2		8.3		9.8	
Total Commodities	1.7		1.7		12.4		-3.1		-5.5	
Bloomberg Commodity Index TR USD	0.4		0.0		7.3		-4.5		-6.4	
Total Private Equity	2.3	-	8.2		15.8		15.8	-	15.5	
Russell 3000 + 3%	4.6		4.7		18.2		14.9		16.7	
Total Private Credit	2.0	-	5.3		8.6					
BBgBarc High Yield +2% (Lagged)	-0.4		0.6		5.9					
Total Cash	0.7		1.0		1.3		0.9		0.7	
91 Day T-Bills	0.5		0.8		1.4		0.7		0.4	
Total Opportunistic	10.9		14.4		19.2		9.7		10.6	
Russell 3000 + 3%	4.6		4.7		18.2		14.9		16.7	



Rolling Annualized Excess Performance and Tracking Error Total Fund vs. Policy Index



New Policy Index as of 10/1/2016: 20% Russell 3000, 20% MSCI ACWI ex. US, 30% BBgBarc Aggregate, 15% NCREIF Property, 5% Bloomberg Commodity Index, 5% Russell 3000 +3%, 5% BBgBarc High Yield +2% (Lagged). Private Equity, Private Credit and Opportunistic composite returns are lagged by one quarter. Stone Harbor funded 7/9/13. Gresham TAP funded 8/30/13. Pacific Asset Corporate Loan funded 9/1/2014. Pathway Private Equity Fund Investors 9 L.P. funded 4/7/2017. All returns are (N) Net of fees. Effective 1/01/2017, only traditional asset class (public equity, public fixed income, REITs) investment management fees will be included in the gross of fee return calculation.



## Attribution Effects 3 Months Ending June 30, 2018



## **Performance Attribution**

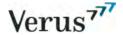
	Last 3 Mo.	YTD
Wtd. Actual Return	-0.67%	0.15%
Wtd. Index Return *	0.76%	0.33%
Excess Return	-1.44%	-0.18%
Selection Effect	-1.09%	0.36%
Allocation Effect	-0.11%	-0.13%
Interaction Effect	0.49%	-0.33%

<sup>\*</sup>Calculated from policy benchmark returns and policy weightings of each compenent of the policy benchmark.

## Attribution Summary 3 Months Ending June 30, 2018

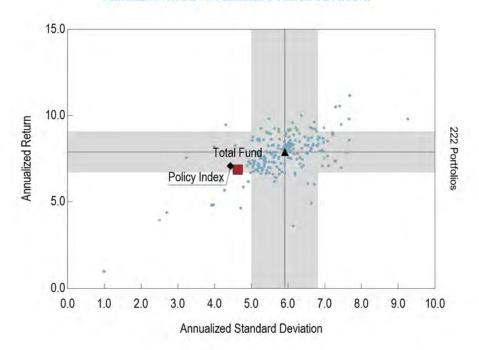
	Wtd. , Actual Return	Ntd. Index Return	Excess Return	Selection Effect	Allocation Effect	Interaction Effects	Total Effects
Total Fund ex Overlay	-0.67%	0.76%	-1.44%				
Total Domestic Equity	2.11%	3.89%	-1.77%	-0.35%	-0.30%	0.17%	-0.48%
Total International Equity	-1.95%	-2.39%	0.44%	0.08%	0.26%	-0.03%	0.31%
Total Domestic Fixed Income	0.14%	-0.16%	0.30%	0.06%	0.09%	-0.03%	0.12%
Total Global Fixed	-9.57%	-0.16%	-9.41%	-0.97%	0.04%	0.41%	-0.53%
Total Real Estate	1.96%	1.81%	0.15%	0.02%	-0.08%	-0.01%	-0.08%
Total Commodities	1.69%	0.40%	1.29%	0.06%	0.01%	-0.04%	0.03%
Total Private Equity	2.30%	4.65%	-2.35%	-0.11%	-0.16%	0.10%	-0.18%
Total Private Credit	2.02%	-0.36%	2.38%	0.12%	0.04%	-0.09%	0.07%
Total Cash	0.67%	0.46%	0.21%	0.00%	0.00%	0.00%	0.00%
Total Opportunistic	10.88%	4.65%	6.23%	0.00%	0.01%	0.01%	0.02%
Total	-0.67%	0.76%	-1.44%	-1.09%	-0.11%	0.49%	-0.72%

Weighted returns shown in attribution analysis may differ from actual returns. Wtd. Actual Return is the sum of the products of each group's return and its respective weight at the beginning of the period.



	Anlzd Ret	Ann Excess BM Return	Anlzd Std Dev	Anlzd Alpha	Beta	Tracking Error	R-Squared	Sharpe Ratio	Info Ratio	Up Mkt Cap Ratio	Down Mkt Cap Ratio
Total Fund	6.86%	-0.22%	4.63%	-0.17%	0.99	1.42%	0.91	1.40	-0.15	93.08%	80.44%

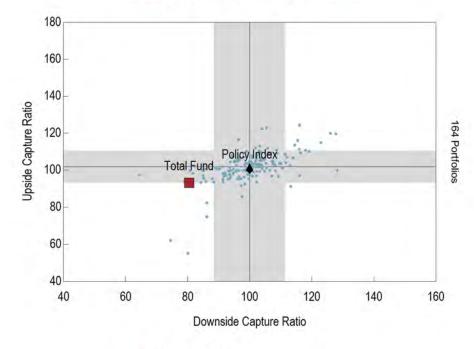
#### Annualized Return vs. Annualized Standard Deviation





- Policy Index
- Universe Median
- 68% Confidence Interval
- InvestorForce Public DB Gross

### Upside Capture Ratio vs. Downside Capture Ratio

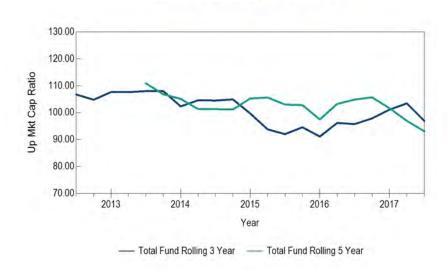


- Total Fund
- · Policy Index
- Universe Median
- 68% Confidence Interval
- InvestorForce Public DB Gross

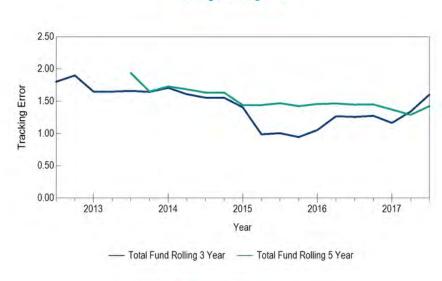
Rolling Information Ratio



Rolling Up Market Capture Ratio (%)



Rolling Tracking Error

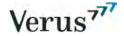


Rolling Down Market Capture Ratio (%)



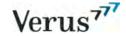
	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013	Inception	nception Date
Total Fund	1,322,675,695	100.0	-0.6	0.3	7.1	6.4	6.9		15.5	6.6	-0.8	5.1	13.8		
InvestorForce Public DB Gross Rank			99	71	77	74	86		47	84	74	66	71		
Total Fund ex Overlay	1,320,628,118	99.8	-0.6	0.4	7.2	6.3	6.9	6.1	15.3	6.6	-0.8	5.2	13.8		
Policy Index			0.8	0.3	7.0	6.1	7.1	5.6	13.4	7.8	-0.5	5.2	13.4		
InvestorForce Public DB Gross Rank			99	71	76	75	86	75	51	83	75	64	72		
Total Domestic Equity	274,515,173	20.8	2.2	2.1	15.2	13.0	13.1	10.8	25.1	13.0	1.2	11.0	32.2		
Russell 3000			3.9	3.2	14.8	11.6	13.3	10.2	21.1	12.7	0.5	12.6	33.6		
InvestorForce Public DB US Eq Gross Rank			99	88	37	5	49	17	4	48	18	60	91		
PIMCO RAE Fundamental PLUS Instl	60,106,165	4.5	2.8	1.4	13.7	10.3	11.9	10.3	17.0	15.9	-2.7	12.7	36.0	8.2	Nov-07
S&P 500			3.4	2.6	14.4	11.9	13.4	10.2	21.8	12.0	1.4	13.7	32.4	8.2	Nov-07
eV US Large Cap Core Equity Gross Rank			50	65	54	66	78	43	89	6	86	58	22	67	Nov-07
Loomis Sayles Large Cap Growth	78,927,312	6.0	2.9	3.9	17.8				34.1					24.7	Dec-16
Russell 1000 Growth			5.8	7.3	22.5				30.2					24.9	Dec-16
eV US Large Cap Growth Equity Gross Rank			86	85	75				16					49	Dec-16
Boston Partners Large Cap Value	75,100,785	5.7	-0.1	-1.6	10.3									11.7	Jan-17
Russell 1000 Value			1.2	-1.7	6.8									7.6	Jan-17
eV US Large Cap Value Equity Gross Rank			91	71	48									23	Jan-17
Atlanta Capital Mgmt	60,380,911	4.6	3.8	5.1	19.7	14.8	15.7		26.6	12.6	10.4	5.8	37.8	18.8	Aug-10
Russell 2500			5.7	5.5	16.2	10.3	12.3		16.8	17.6	-2.9	7.1	36.8	15.2	Aug-10
eV US Small-Mid Cap Equity Gross Rank	_		66	48	30	7	9		15	62	1	56	52	2	Aug-10
Total International Equity	305,778,435	23.1	-1.8	-2.0	7.3	5.5	7.2	4.9	26.6	2.2	-4.3	2.1	17.9		
MSCI ACWI ex USA Gross			-2.4	-3.4	7.8	5.6	6.5	3.0	27.8	5.0	-5.3	-3.4	15.8		
InvestorForce Public DB ex-US Eq Gross Rank			17	24	59	62	46	15	81	82	68	1	50		
Dodge & Cox Intl Stock	145,635,364	11.0	-5.0	-6.8	1.1	2.7	6.5	4.3	24.7	9.0	-10.8	0.7	27.1	2.7	Dec-07
MSCI EAFE Gross			-1.0	-2.4	7.4	5.4	6.9	3.3	25.6	1.5	-0.4	-4.5	23.3	1.9	Dec-07
eV All EAFE Equity Gross Rank			98	99	98	98	86	58	74	3	99	13	32	67	Dec-07
WCM International Growth	160,143,071	12.1	1.3	2.9	13.6									19.9	Feb-17
MSCI ACWI ex USA Gross			-2.4	-3.4	7.8									12.7	Feb-17
eV ACWI ex-US All Cap Growth Eq Gross Rank			30	21	58									33	Feb-17

Since Inception ranking is from the beginning of the first complete month of performance. Research Affiliates converted to PIMCO RAE Fundamental Plus Inst! on 6/5/15 (performance prior to this date represents previously held Research Affiliates Equity US Large, L.P.). ARA American funded 6/22/2016. Fidelity Real Estate Growth II liquidated 12/31/2015. Loomis Sayles Large Cap Growth funded 12/31/2016. Direct Real Estate is lagged one quarter. Boston Partners funded 1/31/2017. Vontobel liquidated 2/15/2017. WCM International funded 2/15/2017. PIMCO Core Plus liquidated 1/6/2017. BlackRock Core and Dodge & Cox Income funded 1/19/2017. Pathway Private Equity Fund Investors 9 L.P. funded 4/7/2017. Fidelity Real Estate Growth III liquidated 1/2/9/2017. SSGA S&P 500 Flagship liquidated 1/3/2018. SSGA TIPS liquidated 1/17/2018.



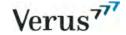
	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013	Inception	Inception Date
Total Domestic Fixed Income	268,690,683	20.3	0.2	-0.2	1.8	2.9	2.9	3.7	4.3	4.5	1.1	4.7	-2.7	-	
BBgBarc US Aggregate TR			-0.2	-1.6	-0.4	1.7	2.3	3.7	3.5	2.6	0.6	6.0	-2.0		
InvestorForce Public DB US Fix Inc Gross Rank			13	10	10	24	37	61	50	49	17	68	95		
BlackRock Core Bond	99,460,836	7.5	0.3	-1.1	0.5									1.3	Jan-17
BBgBarc US Aggregate TR			-0.2	-1.6	-0.4									1.2	Jan-17
eV US Core Fixed Inc Gross Rank			7	19	15									42	Jan-17
Dodge & Cox Income Fund	99,003,527	7.5	-0.2	-1.0	0.8									2.3	Jan-17
BBgBarc US Aggregate TR			-0.2	-1.6	-0.4									1.2	Jan-17
eV US Core Fixed Inc Gross Rank			81	15	9									5	Jan-17
Pacific Asset Corporate Loan	70,226,320	5.3	0.9	2.3	5.0	5.2			4.9	9.2	2.5			4.6	Sep-14
S&P/LSTA Leveraged Loan Index			0.7	2.2	4.4	4.2			4.1	10.2	-0.7			3.7	Sep-14
eV US Float-Rate Bank Loan Fixed Inc Gross			15	20	25	13			26	51	9			39	Sep-14
Rank			_			_									ουρ 11
Total Global Fixed	144,165,664	10.9	-9.4	-4.8	-1.4	1.8	-0.3	3.0	14.4	5.8	-11.8	-2.2	-3.8		
Citi World Govt Bond Index			-3.4	-0.9	1.9	2.8	1.1	2.1	7.5	1.6	-3.6	-0.5	-4.0		
InvestorForce Public DB Glbl Fix Inc Gross Rank									29	67	95	93	59		
Brandywine Global Fixed Income	74,735,363	5.7	-6.4	-2.0	0.8	2.1	1.2	3.8	12.5	2.2	-9.3	2.9	-1.6	4.0	Nov-07
Citi WGBI ex US			-5.1	-0.9	3.2	3.7	1.0	1.8	10.3	1.8	-5.5	-2.7	-4.6	2.1	Nov-07
eV Global Fixed Inc Unhedged Gross Rank			95	66	65	80	83	42	9	71	96	43	59	41	Nov-07
Stone Harbor Local Markets Ins	69,430,301	5.2	-12.4	-7.7	-3.6	1.5			16.4	9.9	-14.4	-7.7		-2.0	Jul-13
JPM GBI-EM Global Diversified TR USD			-10.4	-6.4	-2.3	2.0			15.2	9.9	-14.9	-5.7		-1.2	Jul-13
eV All Emg Mkts Fixed Inc Gross Rank			97	92	93	93			14	67	79	98		98	Jul-13
Total Real Estate	189,128,859	14.3	2.0	4.0	7.6	9.4	10.9	5.2	7.8	7.8	18.0	10.4	12.9		
NCREIF Property Index			1.8	3.5	7.2	8.3	9.8	6.2	7.0	8.0	13.3	11.8	11.0		
JP Morgan Core Real Estate	157,445,333	11.9	1.7	3.7	6.8	8.4	10.5	5.7	6.1	8.4	15.2	11.2	15.9	5.6	Mar-08
NCREIF-ODCE			2.1	4.3	8.4	9.4	11.0	5.3	7.6	8.8	15.0	12.5	13.9	5.3	Mar-08
NCREIF Property Index			1.8	3.5	7.2	8.3	9.8	6.2	7.0	8.0	13.3	11.8	11.0	6.2	Mar-08
ARA American Strategic Value Realty	17,238,425	1.3	2.2	4.2	9.0				7.4					8.7	Jun-16
NCREIF-ODCE			2.1	4.3	8.4				7.6					8.2	Jun-16
NCREIF Property Index			1.8	3.5	7.2				7.0					7.1	Jun-16
Direct Real Estate	14,445,101	1.1	4.6	7.5	15.3	15.3	12.8	7.1	20.6	5.5	22.9	6.1	5.2		
NCREIF-ODCE			2.1	4.3	8.4	9.4	11.0	5.3	7.6	8.8	15.0	12.5	13.9		
NCREIF Property Index			1.8	3.5	7.2	8.3	9.8	6.2	7.0	8.0	13.3	11.8	11.0		

Since Inception ranking is from the beginning of the first complete month of performance. Research Affiliates converted to PIMCO RAE Fundamental Plus Inst! on 6/5/15 (performance prior to this date represents previously held Research Affiliates Equity US Large, L.P.). ARA American funded 6/22/2016. Fidelity Real Estate Growth II liquidated 12/31/2015. Loomis Sayles Large Cap Growth funded 12/31/2016. Direct Real Estate is lagged one quarter. Boston Partners funded 1/31/2017. Vontobel liquidated 2/15/2017. WCM International funded 2/15/2017. PIMCO Core Plus liquidated 1/6/2017. BlackRock Core and Dodge & Cox Income funded 1/19/2017. Pathway Private Equity Fund Investors 9 L.P. funded 4/7/2017. Fidelity Real Estate Growth III liquidated 1/2/9/2017. SSGA S&P 500 Flagship liquidated 1/3/2018. SSGA TIPS liquidated 1/17/2018.



	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013	Inception	Inception Date
Total Commodities	45,379,851	3.4	1.7	1.7	12.4	-2.7	-5.0		6.2	12.6	-25.2	-16.0	-9.1		
Bloomberg Commodity Index TR USD			0.4	0.0	7.3	-4.5	-6.4		1.7	11.8	-24.7	-17.0	-9.5		
Gresham MTAP Commodity Builder	45,379,851	3.4	1.7	1.7	12.4	-2.7			6.2	12.6	-25.2	-16.0		-6.0	Aug-13
Bloomberg Commodity Index TR USD			0.4	0.0	7.3	-4.5			1.7	11.8	-24.7	-17.0		-7.5	Aug-13
Total Cash	27,285,856	2.1	0.7	1.0	1.3	0.9	0.7	0.8	1.0	0.5	0.4	0.3	0.3		
91 Day T-Bills			0.5	0.8	1.4	0.7	0.4	0.3	0.9	0.3	0.0	0.0	0.0		
Cash Account	27,285,856	2.1	0.7	1.0	1.3	0.9	0.7	0.8	1.0	0.5	0.4	0.3	0.3		
91 Day T-Bills			0.5	0.8	1.4	0.7	0.4	0.3	0.9	0.3	0.0	0.0	0.0		

Since Inception ranking is from the beginning of the first complete month of performance. Research Affiliates converted to PIMCO RAE Fundamental Plus Inst! on 6/5/15 (performance prior to this date represents previously held Research Affiliates Equity US Large, L.P.). ARA American funded 6/22/2016. Fidelity Real Estate Growth II liquidated 12/31/2015. Loomis Sayles Large Cap Growth funded 12/31/2016. Direct Real Estate is lagged one quarter. Boston Partners funded 1/31/2017. Vontobel liquidated 2/15/2017. WCM International funded 2/15/2017. PIMCO Core Plus liquidated 1/6/2017. BlackRock Core and Dodge & Cox Income funded 1/19/2017. Pathway Private Equity Fund Investors 9 L.P. funded 4/7/2017. Fidelity Real Estate Growth III liquidated 1/2/9/2017. SSGA S&P 500 Flagship liquidated 1/3/2018. SSGA TIPS liquidated 1/17/2018.

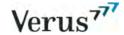


## Total Fund Performance Summary (Net of Fees)

Period Ending: June 30, 2018

	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Fund	1,322,675,695	100.0	-0.7	0.1	6.7	5.9	6.4		15.0	6.0	-1.3	4.6	13.3
Total Fund ex Overlay	1,320,628,118	99.8	-0.7	0.1	6.8	5.9	6.4		14.9	6.1	-1.3	4.7	13.2
Policy Index			0.8	0.3	7.0	6.1	7.1		13.4	7.8	-0.5	5.2	13.4
Total Domestic Equity	274,515,173	20.8	2.1	1.9	14.6	12.6	12.6		24.5	12.7	0.8	10.5	31.6
Russell 3000			3.9	3.2	14.8	11.6	13.3		21.1	12.7	0.5	12.6	33.6
PIMCO RAE Fundamental PLUS Instl	60,106,165	4.5	2.7	1.2	13.2	9.8	11.4	10.0	16.5	15.4	-3.2	12.3	35.6
S&P 500			3.4	2.6	14.4	11.9	13.4	10.2	21.8	12.0	1.4	13.7	32.4
Loomis Sayles Large Cap Growth	78,927,312	6.0	2.8	3.7	17.3				33.5				
Russell 1000 Growth			5.8	7.3	22.5				30.2				
Boston Partners Large Cap Value	75,100,785	5.7	-0.2	-1.8	9.9	-			-		-	-	
Russell 1000 Value			1.2	-1.7	6.8								
Atlanta Capital Mgmt	60,380,911	4.6	3.6	4.7	18.8	13.9	14.8		25.6	11.7	9.6	5.0	37.0
Russell 2500			5.7	5.5	16.2	10.3	12.3		16.8	17.6	-2.9	7.1	36.8
Total International Equity	305,778,435	23.1	-1.9	-2.4	6.5	4.8	6.5		25.8	1.6	-4.9	1.4	17.0
MSCI ACWI ex USA Gross			-2.4	-3.4	7.8	5.6	6.5		27.8	5.0	-5.3	-3.4	15.8
Dodge & Cox Intl Stock	145,635,364	11.0	-5.1	-7.1	0.5	2.1	5.8	3.7	23.9	8.3	-11.4	0.1	26.3
MSCI EAFE Gross			-1.0	-2.4	7.4	5.4	6.9	3.3	25.6	1.5	-0.4	-4.5	23.3
WCM International Growth	160,143,071	12.1	1.2	2.5	12.8								
MSCI ACWI ex USA Gross			-2.4	-3.4	7.8								
Total Domestic Fixed Income	268,690,683	20.3	0.1	-0.4	1.4	2.6	2.6		3.9	4.2	0.9	4.4	-3.0
BBgBarc US Aggregate TR			-0.2	-1.6	-0.4	1.7	2.3		3.5	2.6	0.6	6.0	-2.0
BlackRock Core Bond	99,460,836	7.5	0.2	-1.3	0.3								
BBgBarc US Aggregate TR			-0.2	-1.6	-0.4								
Dodge & Cox Income Fund	99,003,527	7.5	-0.3	-1.2	0.4								
BBgBarc US Aggregate TR			-0.2	-1.6	-0.4								
Pacific Asset Corporate Loan	70,226,320	5.3	0.8	2.1	4.7	4.9			4.6	8.8	2.1		
S&P/LSTA Leveraged Loan Index			0.7	2.2	4.4	4.2			4.1	10.2	-0.7		
Total Global Fixed	144,165,664	10.9	-9.6	-5.1	-2.0	1.2	-1.0		13.7	5.1	-12.4	-2.8	-4.4
Citi World Govt Bond Index			-3.4	-0.9	1.9	2.8	1.1		7.5	1.6	-3.6	-0.5	-4.0
Brandywine Global Fixed Income	74,735,363	5.7	-6.5	-2.2	0.4	1.7	8.0		12.0	1.7	-9.7	2.4	-2.3
Citi WGBI ex US			-5.1	-0.9	3.2	3.7	1.0		10.3	1.8	-5.5	-2.7	-4.6

Research Affiliates converted to PIMCO RAE Fundamental Plus InstI on 6/5/15 (performance prior to this date represents previously held Research Affiliates Equity US Large, L.P.). ARA American funded 6/22/2016. Fidelity Real Estate Growth II liquidated 12/31/2015. Loomis Sayles Large Cap Growth funded 12/31/2016. Direct Real Estate is lagged one quarter. Boston Partners funded 1/31/2017. Vontobel liquidated 2/15/2017. WCM International funded 2/15/2017. PIMCO Core Plus liquidated 1/6/2017. BlackRock Core and Dodge & Cox Income funded 1/19/2017. Pathway Private Equity Fund Investors 9 L.P. funded 4/7/2017. Fidelity Real Estate Growth III liquidated 1/2/29/2017. SSGA S&P 500 Flagship liquidated 1/3/2018. SSGA TIPS liquidated 1/17/2018.

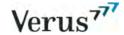


## Total Fund Performance Summary (Net of Fees)

Period Ending: June 30, 2018

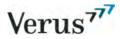
	Market Value	% of Portfolio	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Stone Harbor Local Markets Ins	69,430,301	5.2	-12.6	-8.1	-4.5	0.6			15.4	9.0	-15.1	-8.6	
JPM GBI-EM Global Diversified TR USD			-10.4	-6.4	-2.3	2.0			15.2	9.9	-14.9	-5.7	
Total Real Estate	189,128,859	14.3	2.0	4.0	7.6	8.9	10.3		7.8	6.8	16.9	9.6	12.1
NCREIF Property Index			1.8	3.5	7.2	8.3	9.8		7.0	8.0	13.3	11.8	11.0
JP Morgan Core Real Estate	157,445,333	11.9	1.7	3.7	6.8	7.9	9.7		6.1	7.3	14.1	10.0	14.8
NCREIF-ODCE			2.1	4.3	8.4	9.4	11.0		7.6	8.8	15.0	12.5	13.9
NCREIF Property Index			1.8	3.5	7.2	8.3	9.8		7.0	8.0	13.3	11.8	11.0
ARA American Strategic Value Realty	17,238,425	1.3	2.2	4.2	9.0				7.4				
NCREIF-ODCE			2.1	4.3	8.4				7.6				
NCREIF Property Index			1.8	3.5	7.2				7.0				
Direct Real Estate	14,445,101	1.1	4.6	7.5	15.3	15.0	12.6	7.0	20.6	4.9	22.2	6.1	5.2
NCREIF-ODCE			2.1	4.3	8.4	9.4	11.0	5.3	7.6	8.8	15.0	12.5	13.9
NCREIF Property Index			1.8	3.5	7.2	8.3	9.8	6.2	7.0	8.0	13.3	11.8	11.0
Total Commodities	45,379,851	3.4	1.7	1.7	12.4	-3.1	-5.5		6.2	11.8	-25.8	-16.6	-9.5
Bloomberg Commodity Index TR USD			0.4	0.0	7.3	-4.5	-6.4		1.7	11.8	-24.7	-17.0	-9.5
Gresham MTAP Commodity Builder	45,379,851	3.4	1.7	1.7	12.4	-3.1			6.2	11.8	-25.8	-16.6	
Bloomberg Commodity Index TR USD			0.4	0.0	7.3	-4.5			1.7	11.8	-24.7	-17.0	
Total Cash	27,285,856	2.1	0.7	1.0	1.3	0.9	0.7	0.8	1.0	0.5	0.4	0.3	0.3
91 Day T-Bills			0.5	0.8	1.4	0.7	0.4	0.3	0.9	0.3	0.0	0.0	0.0
Cash Account	27,285,856	2.1	0.7	1.0	1.3	0.9	0.7	0.8	1.0	0.5	0.4	0.3	0.3
91 Day T-Bills			0.5	0.8	1.4	0.7	0.4	0.3	0.9	0.3	0.0	0.0	0.0

Research Affiliates converted to PIMCO RAE Fundamental Plus InstI on 6/5/15 (performance prior to this date represents previously held Research Affiliates Equity US Large, L.P.). ARA American funded 6/22/2016. Fidelity Real Estate Growth II liquidated 12/31/2015. Loomis Sayles Large Cap Growth funded 12/31/2016. Direct Real Estate is lagged one quarter. Boston Partners funded 1/31/2017. Vontobel liquidated 2/15/2017. WCM International funded 2/15/2017. PIMCO Core Plus liquidated 1/6/2017. BlackRock Core and Dodge & Cox Income funded 1/19/2017. Pathway Private Equity Fund Investors 9 L.P. funded 4/7/2017. Fidelity Real Estate Growth III liquidated 1/2/29/2017. SSGA S&P 500 Flagship liquidated 1/3/2018. SSGA TIPS liquidated 1/17/2018.



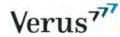
				3	Years						
	Anlzd Ret	Ann Excess BM Return	Anlzd Std Dev	Anlzd Alpha	Beta	Tracking Error	R-Squared	Sharpe Ratio	Info Ratio	Up Mkt Cap Ratio	Down Mkt Cap Ratio
PIMCO RAE Fundamental PLUS Instl	9.80%	-2.13%	7.52%	-1.48%	0.95	2.88%	0.86	1.22	-0.74	87.91%	120.59%
Atlanta Capital Mgmt	13.89%	3.59%	7.72%	7.49%	0.62	6.26%	0.55	1.72	0.57	112.48%	51.50%
Dodge & Cox Intl Stock	2.06%	-3.35%	14.15%	-4.69%	1.25	6.10%	0.85	0.10	-0.55	93.83%	138.69%
Pacific Asset Corporate Loan	4.89%	0.68%	1.87%	2.44%	0.58	1.42%	0.89	2.24	0.48	94.46%	20.85%
Brandywine Global Fixed Income	1.69%	-2.04%	9.64%	-1.36%	0.82	5.25%	0.74	0.10	-0.39	68.94%	88.79%
Stone Harbor Local Markets Ins	0.62%	-1.34%	14.39%	-1.52%	1.09	1.79%	0.99	0.00	-0.75	100.93%	112.62%
JP Morgan Core Real Estate	7.89%	-1.47%	1.18%	-0.99%	0.95	0.29%	0.94	6.12	-5.12	83.06%	
Direct Real Estate	14.97%	5.61%	6.03%	8.53%	0.69	5.98%	0.02	2.38	0.94	168.76%	
Gresham MTAP Commodity Builder	-3.08%	1.45%	14.45%	1.56%	1.02	2.02%	0.98	-0.26	0.72	120.04%	98.71%

				5	Years						
	Anlzd Ret	Ann Excess BM Return	Anlzd Std Dev	Anlzd Alpha	Beta	Tracking Error	R-Squared	Sharpe Ratio	Info Ratio	Up Mkt Cap Ratio	Down Mkt Cap Ratio
PIMCO RAE Fundamental PLUS Instl	11.43%	-1.99%	7.43%	-1.97%	1.00	2.43%	0.89	1.49	-0.82	86.14%	120.59%
Atlanta Capital Mgmt	14.80%	2.52%	8.16%	6.03%	0.71	5.50%	0.65	1.77	0.46	100.59%	38.35%
Dodge & Cox Intl Stock	5.78%	-1.15%	12.73%	-1.97%	1.12	5.22%	0.84	0.42	-0.22	100.97%	117.87%
Brandywine Global Fixed Income	0.78%	-0.23%	7.99%	0.01%	0.76	4.72%	0.73	0.04	-0.05	70.39%	76.98%
Direct Real Estate	12.61%	1.58%	6.77%	10.00%	0.24	6.85%	0.00	1.81	0.23	117.94%	
JP Morgan Core Real Estate	9.75%	-1.28%	1.66%	-1.91%	1.06	0.70%	0.82	5.63	-1.82	86.15%	



Vintage	Manager & Fund Name	Estimated 6/30 Market Value <sup>3</sup>	Total Commitment	Capital Called	% Called	Remaining Commitment	Capital Returned	Market Value as of IRR date	Distrib./ Paid-In (DPI) <sup>1</sup>	Tot. Value/ Paid-In (TVPI) <sup>2</sup>	Net IRR Since Inception <sup>5</sup>	IRR Date
2011	HarbourVest Partners IX-Buyout Fund L.P.	\$13,509,957	\$20,000,000	\$14,147,399	71%	\$5,852,601	\$7,851,054	\$13,331,924	55.5%	151.0%	17.4%	3/31/18
2010	KKR Mezzanine Partners I L.P. 6	\$4,320,267	\$20,000,000	\$20,000,000	100%	\$0	\$29,528,810	\$5,822,514	147.6%	169.2%	8.6%	3/31/18
2010	PIMCO Distressed Credit Fund 4	\$149,892	\$20,000,000	\$20,000,000	100%	\$0	\$27,899,650	\$149,892	139.5%	140.2%	12.3%	3/31/18
2016	TPG Diversified Credit Program	\$37,396,868	\$75,000,000	\$35,310,065	47%	\$39,689,935	\$486,501	\$35,391,370	1.4%	107.3%	9.8%	3/31/18
2017	Pathway Private Equity Fund Investors 9 L.P.	\$10,306,613	\$65,000,000	\$10,279,842	16%	\$54,720,158		7.10	- 4	1100		
	Total Alternative Illiquids	\$65,683,596	\$200,000,000	\$99,737,306	50%	\$100,262,694	\$65,766,014	\$54,695,700	54.8%	120.8%		
	% of Portfolio (Market Value)	5.0%										

	Management Fee	Admin Fee	Interest Expense	Other Expense	Total Expense <sup>7</sup>
HarbourVest Partners IX-Buyout Fund L.P.	\$49,838	\$0	\$0	\$18,207	\$68,045
KKR Mezzanine Partners I L.P.	\$27,600	\$0	\$0	\$0	\$27,600
PIMCO Distressed Credit Fund 4	\$0	\$0	\$0	\$2,109	\$2,109
TPG Diversified Credit Program	\$36,750	\$0	\$0	\$0	\$36,750
Pathway Private Equity Fund Investors 9 L.P.		-	-		-
	\$114,188	\$0	\$0	\$20,316	\$134,504



<sup>&</sup>lt;sup>1</sup>(DPI) is equal to (capital returned / capital called)

<sup>&</sup>lt;sup>2</sup>(TVPI) is equal to (market value + capital returned) / capital called

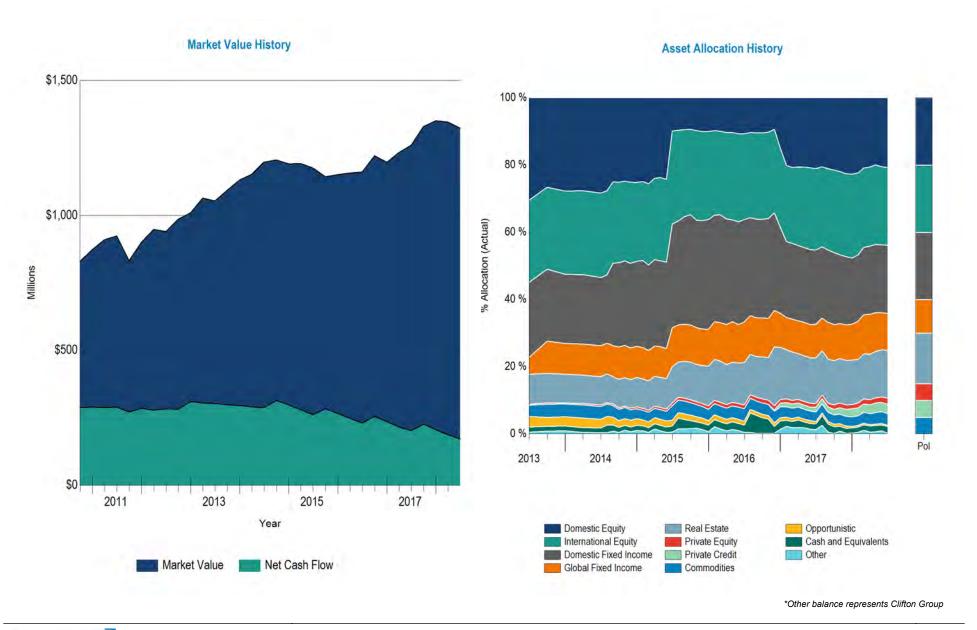
<sup>&</sup>lt;sup>3</sup>Last known market value + capital calls - distributions

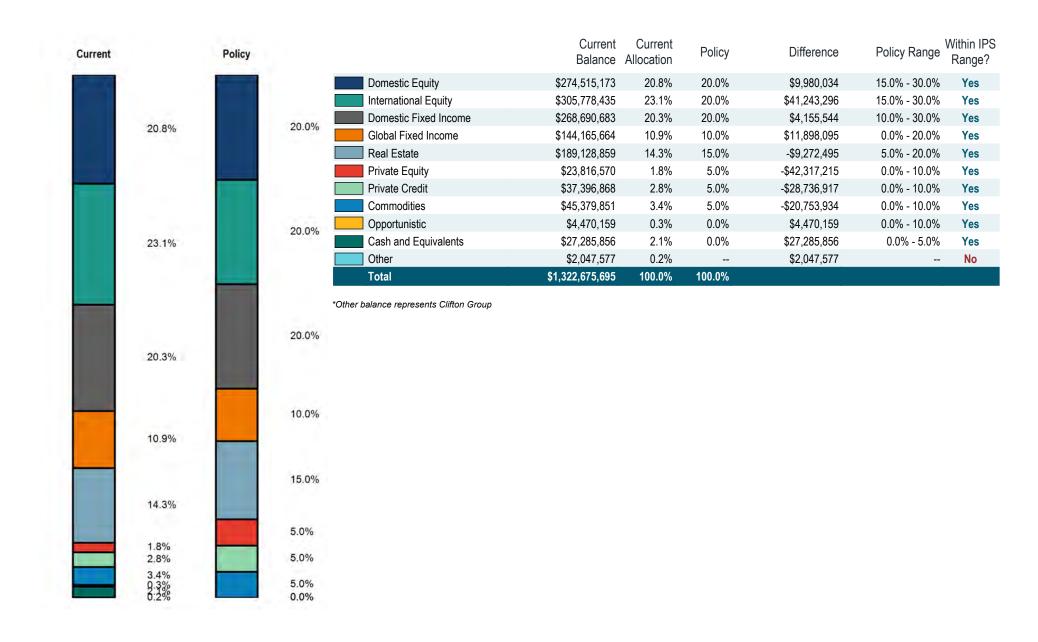
<sup>&</sup>lt;sup>4</sup>Investment period ended, no further capital to be called.

<sup>&</sup>lt;sup>5</sup>Net IRR is calculated on the cash flows of the underlying investments of the fund and is net of the underlying fund fees and carried interest

<sup>6</sup>KKR: As of 1Q2018, total capital called is \$23,593,570, which includes recycled distributions. Unused capital commitment is \$2,109,437 after including distribution proceeds available for reinvestment

<sup>&</sup>lt;sup>7</sup>All fees and expenses are for 1Q 2018





## Total Fund Investment Fund Fee Analysis

## Period Ending: June 30, 2018

Account	Fee Schedule	Market Value As of 6/30/2018	% of Portfolio	Estimated Annual Fee (\$)	Estimated Annual Fee (%)
ARA American Strategic Value Realty	1.25% of First 10.0 Mil, 1.20% of Next 15.0 Mil, 1.10% of Next 25.0 Mil, 1.00% Thereafter	\$17,238,425	1.3%	\$211,861	1.23%
Atlanta Capital Mgmt	0.80% of First 50.0 Mil, 0.70% of Next 100.0 Mil, 0.60% Thereafter	\$60,380,911	4.6%	\$472,666	0.78%
BlackRock Core Bond	0.28% of First 100.0 Mil, 0.26% Thereafter	\$99,460,836	7.5%	\$278,490	0.28%
Boston Partners Large Cap Value	0.40% of Assets	\$75,100,785	5.7%	\$300,403	0.40%
Brandywine Global Fixed Income	0.45% of First 50.0 Mil, 0.40% of Next 50.0 Mil, 0.35% Thereafter	\$74,735,363	5.7%	\$323,941	0.43%
Cash Account	No Fee	\$27,285,856	2.1%		-
Direct Real Estate	No Fee	\$14,445,101	1.1%		
Dodge & Cox Income Fund	0.43% of Assets	\$99,003,527	7.5%	\$425,715	0.43%
Dodge & Cox Intl Stock	0.64% of Assets	\$145,635,364	11.0%	\$932,066	0.64%
Gresham MTAP Commodity Builder	0.75% of First 50.0 Mil, 0.50% Thereafter	\$45,379,851	3.4%	\$340,349	0.75%
Harbourvest Partners IX Buyout Fund L.P.	200,000 Annually	\$13,509,957	1.0%	\$200,000	1.48%
JP Morgan Core Real Estate	1.00% of Assets	\$157,445,333	11.9%	\$1,574,453	1.00%
Kohlberg Kravis Roberts & Co. Mezzanine Partners I	300,000 Annually	\$4,320,267	0.3%	\$300,000	6.94%
Loomis Sayles Large Cap Growth	0.45% of First 100.0 Mil, 0.40% Thereafter	\$78,927,312	6.0%	\$355,173	0.45%
Pacific Asset Corporate Loan	0.37% of Assets	\$70,226,320	5.3%	\$259,837	0.37%
Pathway Private Equity Fund Investors 9 L.P.	Please see footnote	\$10,306,613	0.8%	-	-
PIMCO Distressed Credit Fund	150,000 Annually	\$149,892	0.0%	\$150,000	100.07%
PIMCO RAE Fundamental PLUS Instl	0.40% of Assets	\$60,106,165	4.5%	\$240,425	0.40%
Stone Harbor Local Markets Ins	0.89% of Assets	\$69,430,301	5.2%	\$617,930	0.89%
The Clifton Group	50,000 Annually	\$2,047,577	0.2%	\$50,000	2.44%
TPG Diversified Credit Program	Please see footnote	\$37,396,868	2.8%	-	
WCM International Growth	0.70% of Assets	\$160,143,071	12.1%	\$1,121,001	0.70%
Investment Management Fee		\$1,322,675,695	100.0%	\$8,154,312	0.62%

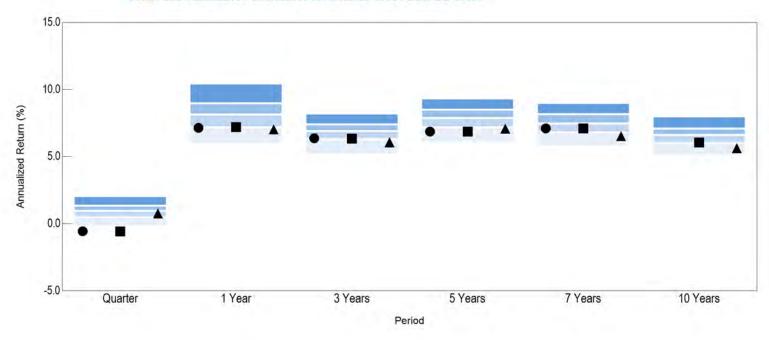
<sup>\*</sup>TPG: No management fee at SMA level. Subject to the annual fees of each of the underlying TSSP funds. (1) TAO 65bps on unfunded commitments and 1.35% on remaining capital contributions (long-term designation) (2) TSLE 1.5% on commitments, 1.25% on remaining capital contributions post commitment period (3) TICP 30bps on remaining capital contributions.



<sup>\*</sup>HarbourVest, KKR and PIMCO Distressed Credit fees are estimated gross management fees only and do not include incentive allocations or offsetting cash flows received by the fund. Pathway fee steps up and down over time, with an effective average of 0.71% up to \$25m, 0.67% up to \$50m, 0.63% up to \$75m, and 0.40% above \$75m.

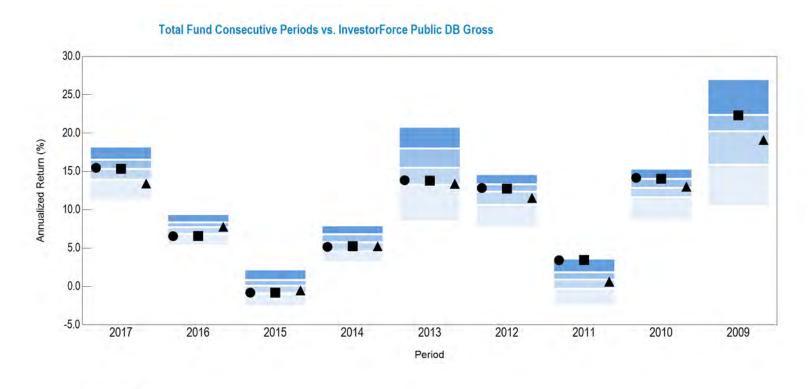
<sup>\*</sup>Clifton Group fee schedule represents contractual minimum fee. Actual fee charged is \$1,500 per month through at least 6/30/2015.

### Total Fund Cumulative Performance vs. InvestorForce Public DB Gross



	Return (Rank	()										
5th Percentile	2.0		10.4		8.2		9.3		9.0		8.0	
25th Percentile	1.4		9.0		7.4		8.5		8.2		7.1	
Median	1.0		8.1		6.9		7.9		7.5		6.6	
75th Percentile	0.5		7.2		6.3		7.2		6.8		6.0	
95th Percentile	-0.2		5.9		5.2		6.1		5.8		5.1	
# of Portfolios	249		245		238		222		210		190	
Total Fund	-0.6	(99)	7.1	(77)	6.4	(74)	6.9	(86)	7.1	(65)	- 2	()
■ Total Fund ex Overlay	-0.6	(99)	7.2	(76)	6.3	(75)	6.9	(86)	7.1	(65)	6.1	(75)
▲ Policy Index	0.8	(61)	7.0	(78)	6.1	(85)	7.1	(80)	6.5	(85)	5.6	(86)





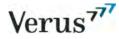
Est Danamilla	
5th Percentile	
25th Percentile	
Median	
75th Percentile	
95th Percentile	
# of Portfolios	

Total Fund

■ Total Fund ex Overlay

▲ Policy Index

Return (	Rank)																
18.2		9.4		2.2		8.0		20.8		14.6		3.6		15.4		27.0	
16.5		8.4		0.9		6.8		18.0		13.4		1.9		14.0		22.4	
15.3		7.7		0.1		5.8		15.5		12.4		0.9		12.9		20.2	
14.0		6.9		-0.9		4.6		13.3		10.7		-0.3		11.7		15.9	
11.3		5.3		-2.6		3.2		8.5		7.8		-2.5		8.6		10.5	
304		305		316		248		231		236		206		188		184	
15.5	(47)	6.6	(84)	-0.8	(74)	5.1	(66)	13.8	(71)	12.8	(40)	3.4	(6)	14.2	(21)		()
15.3	(51)	6.6	(83)	-0.8	(75)	5.2	(64)	13.8	(72)	12.7	(43)	3.5	(6)	14.1	(24)	22.3	(27)
13.4	(86)	7.8	(49)	-0.5	(67)	5.2	(64)	13.4	(74)	11.6	(69)	0.6	(60)	13.0	(48)	19.1	(57)

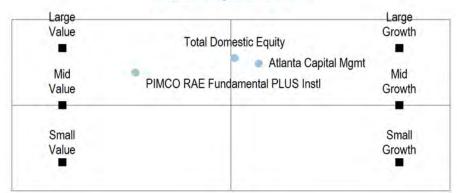




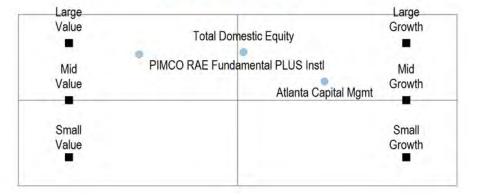


	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Domestic Equity	274,515,173	2.2	2.1	15.2	13.0	13.1	10.8	25.1	13.0	1.2	11.0	32.2
Russell 3000		3.9	3.2	14.8	11.6	13.3	10.2	21.1	12.7	0.5	12.6	33.6
InvestorForce Public DB US Eq Gross Rank		99	88	37	5	49	17	4	48	18	60	91
PIMCO RAE Fundamental PLUS Instl	60,106,165	2.8	1.4	13.7	10.3	11.9	10.3	17.0	15.9	-2.7	12.7	36.0
S&P 500		3.4	2.6	14.4	11.9	13.4	10.2	21.8	12.0	1.4	13.7	32.4
eV US Large Cap Core Equity Gross Rank		50	65	54	66	78	43	89	6	86	58	22
Loomis Sayles Large Cap Growth	78,927,312	2.9	3.9	17.8				34.1				
Russell 1000 Growth		5.8	7.3	22.5				30.2				
eV US Large Cap Growth Equity Gross Rank		86	85	75				16				
Boston Partners Large Cap Value	75,100,785	-0.1	-1.6	10.3								
Russell 1000 Value		1.2	-1.7	6.8						-		
eV US Large Cap Value Equity Gross Rank		91	71	48								
Atlanta Capital Mgmt	60,380,911	3.8	5.1	19.7	14.8	15.7		26.6	12.6	10.4	5.8	37.8
Russell 2500		5.7	5.5	16.2	10.3	12.3		16.8	17.6	-2.9	7.1	36.8
eV US Small-Mid Cap Equity Gross Rank		66	48	30	7	9		15	62	1	56	52

U.S. Effective Style Map 3 Years Ending June 30, 2018



U.S. Effective Style Map 5 Years Ending June 30, 2018



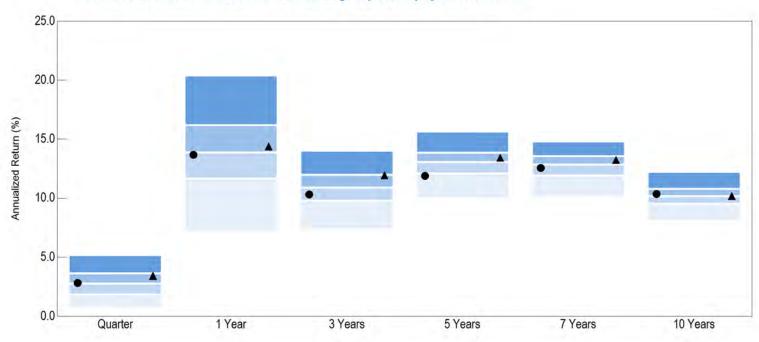
	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Domestic Equity	274,515,173	2.1	1.9	14.6	12.6	12.6		24.5	12.7	0.8	10.5	31.6
Russell 3000		3.9	3.2	14.8	11.6	13.3		21.1	12.7	0.5	12.6	33.6
PIMCO RAE Fundamental PLUS Instl	60,106,165	2.7	1.2	13.2	9.8	11.4	10.0	16.5	15.4	-3.2	12.3	35.6
S&P 500		3.4	2.6	14.4	11.9	13.4	10.2	21.8	12.0	1.4	13.7	32.4
Loomis Sayles Large Cap Growth	78,927,312	2.8	3.7	17.3				33.5				
Russell 1000 Growth		5.8	7.3	22.5				30.2				
Boston Partners Large Cap Value	75,100,785	-0.2	-1.8	9.9						-		
Russell 1000 Value		1.2	-1.7	6.8								
Atlanta Capital Mgmt	60,380,911	3.6	4.7	18.8	13.9	14.8		25.6	11.7	9.6	5.0	37.0
Russell 2500		5.7	5.5	16.2	10.3	12.3		16.8	17.6	-2.9	7.1	36.8

### Correlation Matrix Last 5 Years

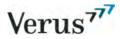
	Total Domestic Equity	PIMCO RAE Fundamental PLUS Instl	Loomis Sayles Large Cap Growth	Boston Partners Large Cap Value	Russell 3000
Total Domestic Equity	1.00	=	==	=	
PIMCO RAE Fundamental PLUS Instl	0.92	1.00	2.	en e	, <b>a</b> .,
Loomis Sayles Large Cap Growth		4	Δ		200
Boston Partners Large Cap Value	e	<del></del>	-	3	44
Russell 3000	0.96	0.95		( <del></del> )	1.00



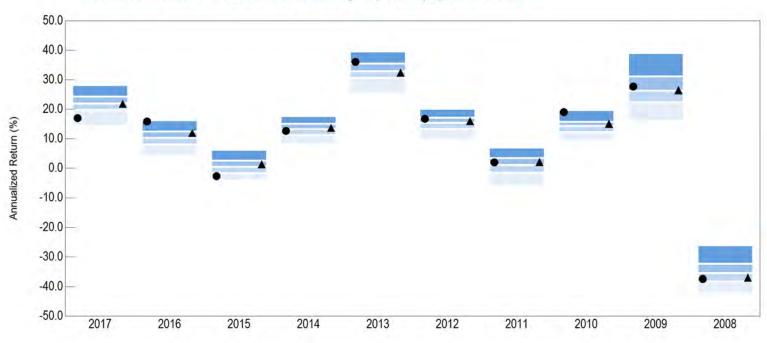
## PIMCO RAE Fundamental PLUS InstI vs. eV US Large Cap Core Equity Gross Universe



	Return (Rank	()										
5th Percentile	5.2		20.4		14.0		15.6		14.8		12.2	
25th Percentile	3.7		16.2		12.0		13.9		13.6		10.8	
Median	2.8		13.9		10.9		13.1		12.9		10.2	
75th Percentile	1.9		11.7		9.8		12.1		11.9		9.5	
95th Percentile	0.7		7.2		7.3		10.0		10.1		8.1	
# of Portfolios	313		313		300		284		255		222	
PIMCO RAE Fundamental PLUS Insti	2.8	(50)	13.7	(54)	10.3	(66)	11.9	(78)	12.6	(61)	10.3	(43)
▲ S&P 500	3.4	(33)	14.4	(44)	11.9	(28)	13.4	(40)	13.2	(37)	10.2	(51)



## PIMCO RAE Fundamental PLUS InstI vs. eV US Large Cap Core Equity Gross Universe

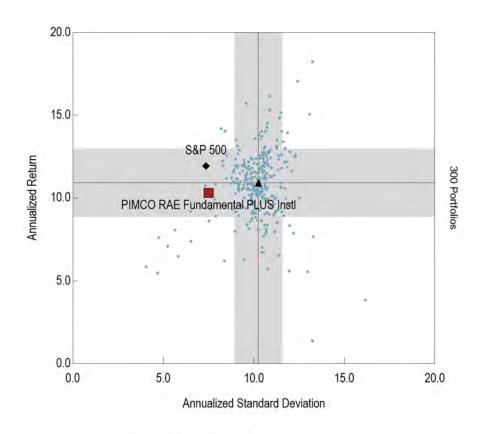


	5th Percentile
	25th Percentile
	Median
	75th Percentile
	95th Percentile
	# of Portfolios
•	PIMCO RAE Fundamental PLUS Insti
٨	S&P 500

Return	(Rank)																			
28.2	-	16.3		6.3		17.7		39.6		20.1		7.0		19.7		39.1		-26.1		
24.3		12.5		2.7		15.1		35.5		17.2		3.6		15.8		31.2		-32.3		
22.1		10.4		0.6		13.3		32.9		15.4		1.3		14.4		26.3		-35.4		
19.8		8.2		-1.6		11.4		30.8		13.4		-1.5		12.3		22.6		-38.1		
14.4		4.3		-4.1		8.2		25.4		9.8		-5.9		9.1		16.1		-42.3		
318		308		267		267		261		254		259		254		280		312		
17.0	(89)	15.9	(6)	-2.7	(86)	12.7	(58)	36.0	(22)	16.8	(29)	2.0	(41)	19.0	(7)	27.7	(42)	-37.4	(68)	
21.8	(53)	12.0	(31)	1.4	(42)	13.7	(42)	32.4	(58)	16.0	(41)	2.1	(40)	15.1	(37)	26.5	(48)	-37.0	(62)	

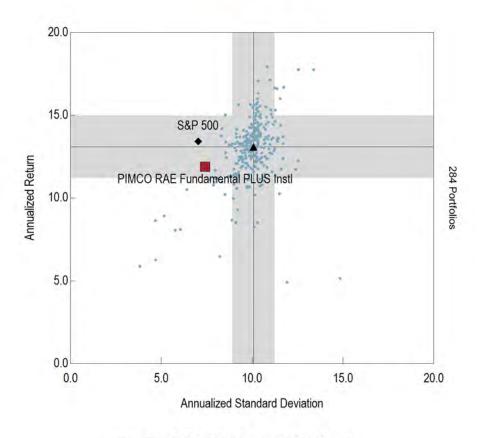


Annualized Return vs. Annualized Standard Deviation 3 Years Ending June 30, 2018

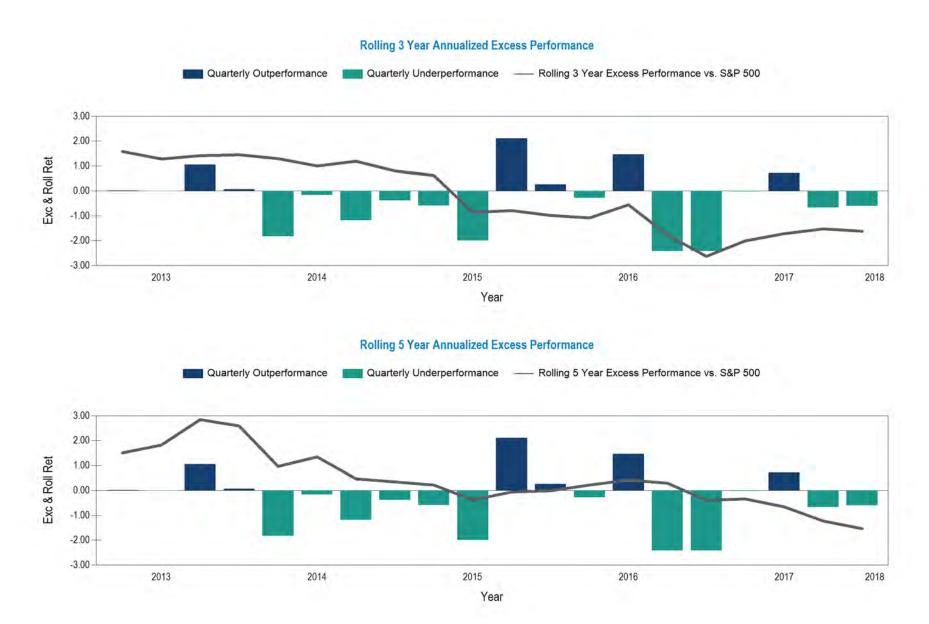


- PIMCO RAE Fundamental PLUS Instl
- S&P 500
- Universe Median
- 68% Confidence Interval
- eV US Large Cap Core Equity Gross

### Annualized Return vs. Annualized Standard Deviation 5 Years Ending June 30, 2018



- PIMCO RAE Fundamental PLUS Instl
- S&P 500
- Universe Median
- 68% Confidence Interval
- eV US Large Cap Core Equity Gross





### **Characteristics**

	Portfolio	Russell 2500
Number of Holdings	46	2,504
Weighted Avg. Market Cap. (\$B)	8.92	4.76
Median Market Cap. (\$B)	7.93	1.28
Price To Earnings	30.29	19.47
Price To Book	6.57	3.46
Price To Sales	4.01	3.31
Return on Equity (%)	21.72	11.14
Yield (%)	0.75	1.31
Beta	0.62	1.00

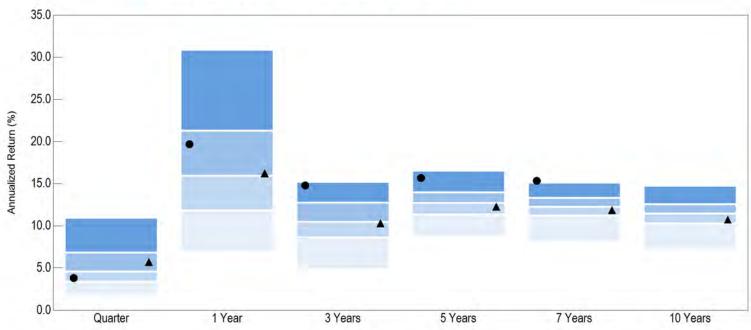


\*Unclassified includes Cash

Top Holdings		To	op Contributoi	rs	Bottom Contributors					
Ending Period Weight			Avg Wgt	Return	Contribution		Avg Wgt	Return	Contribution	
TRANSUNION	4.38%	TRANSUNION	3.62	26.31	0.95	SEI INVESTMENTS	3.68	-16.16	-0.59	
TELEFLEX	4.21%	MORNINGSTAR	1.83	34.61	0.63	AFFILIATED MANAGERS	2.59	-21.44	-0.56	
ANSYS	4.14%	WEX	2.61	21.62	0.56	ACUITY BRANDS	2.19	-16.67	-0.37	
BIO-RAD LABORATORIES 'A'	3.26%	BIO-RAD LABORATORIES 'A'	2.94	15.38	0.45	MARKEL	4.37	-7.34	-0.32	
MARKEL	3.24%	ANSYS	4.03	11.16	0.45	DENTSPLY SIRONA	1.80	-12.83	-0.23	
W R BERKLEY	3.19%	CDW	2.81	15.21	0.43	ARAMARK	2.88	-5.96	-0.17	
CDW	3.10%	SERVICEMASTER GLB.HDG.	2.16	16.95	0.37	TRIMBLE	1.46	-8.47	-0.12	
WEX	3.04%	FAIR ISAAC	2.55	14.14	0.36	IDEX	2.69	-3.93	-0.11	
ARAMARK	3.01%	COLUMBIA SPORTSWEAR	1.60	19.99	0.32	NORDSON	1.76	-5.59	-0.10	
SEI INVESTMENTS	2.95%	RPM INTERNATIONAL	1.24	23.13	0.29	JONES LANG LASALLE	1.99	-4.72	-0.09	
Total	3/1 53%									



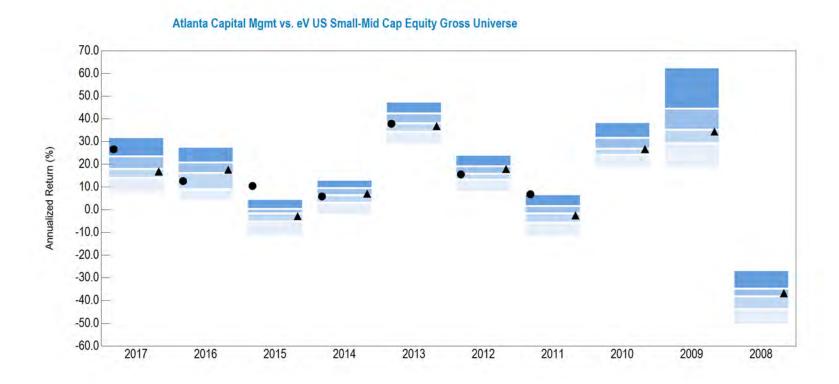
## Atlanta Capital Mgmt vs. eV US Small-Mid Cap Equity Gross Universe



	5th Percentile
	25th Percentile
	Median
	75th Percentile
	95th Percentile
	# of Portfolios
•	Atlanta Capital Mgmt
•	Russell 2500

Return (Rank	()										
10.9	-	30.9		15.2		16.5		15.1		14.8	
6.8		21.3		12.7		14.0		13.4		12.6	
4.6		15.9		10.5		12.7		12.3		11.5	
3.4		11.9		8.6		11.4		11.2		10.3	
1.8		7.0		4.8		8.7		8.2		7.2	
230		230		217		195		175		147	
3.8	(66)	19.7	(30)	14.8	(7)	15.7	(9)	15.3	(4)		()
5.7	(35)	16.2	(47)	10.3	(51)	12.3	(58)	11.9	(60)	10.7	(71)





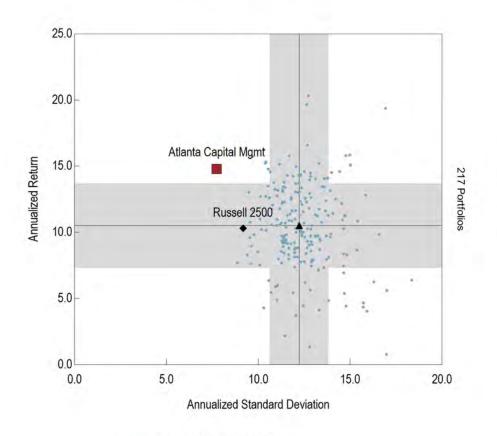
5th Percentile	
25th Percentile	
Median	
75th Percentile	
95th Percentile	
# of Portfolios	

Atlanta Capital Mgmt Russell 2500

Return	(Rank)																			
31.9		27.6		4.6		13.0		47.6		24.1		6.8		38.5		62.6		-26.7		
23.5		20.8		0.4		9.6		42.5		19.2		1.7		31.7		44.6		-34.7		
18.1		16.1		-1.5		6.5		38.2		16.0		-1.5		26.9		35.2		-38.1		
14.1		9.2		-5.0		3.1		34.4		13.3		-5.6		24.3		29.4		-43.6		
7.5		3.8		-11.6		-2.3		28.7		7.8		-11.6		18.7		18.7		-50.3		
233		238		215		210		210		216		211		210		226		243		
26.6	(15)	12.6	(62)	10.4	(1)	5.8	(56)	37.8	(52)	15.5	(55)	6.8	(5)		()		()	- 4	()	
16.8	(61)	17.6	(38)	-2.9	(64)	7.1	(46)	36.8	(58)	17.9	(36)	-2.5	(56)	26.7	(52)	34.4	(55)	-36.8	(37)	

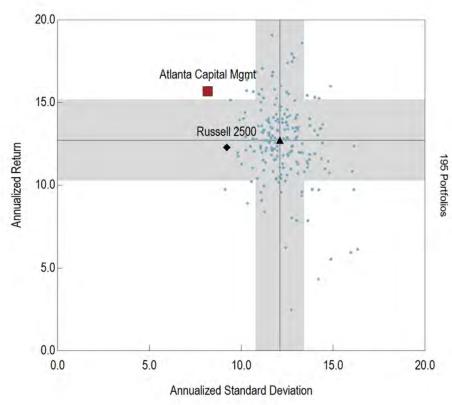


Annualized Return vs. Annualized Standard Deviation 3 Years Ending June 30, 2018



- Atlanta Capital Mgmt
- Russell 2500
- Universe Median
- 68% Confidence Interval
- eV US Small-Mid Cap Equity Gross

## Annualized Return vs. Annualized Standard Deviation 5 Years Ending June 30, 2018



- Atlanta Capital Mgmt
- Russell 2500
- Universe Median
- 68% Confidence Interval
- eV US Small-Mid Cap Equity Gross





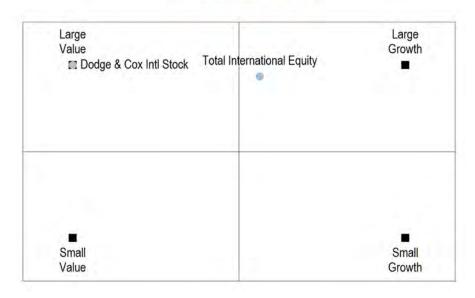


	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total International Equity	305,778,435	-1.8	-2.0	7.3	5.5	7.2	4.9	26.6	2.2	-4.3	2.1	17.9
MSCI ACWI ex USA Gross		-2.4	-3.4	7.8	5.6	6.5	3.0	27.8	5.0	-5.3	-3.4	15.8
InvestorForce Public DB ex-US Eq Gross Rank		17	24	59	62	46	15	81	82	68	1	50
Dodge & Cox Intl Stock	145,635,364	-5.0	-6.8	1.1	2.7	6.5	4.3	24.7	9.0	-10.8	0.7	27.1
MSCI EAFE Gross		-1.0	-2.4	7.4	5.4	6.9	3.3	25.6	1.5	-0.4	-4.5	23.3
eV All EAFE Equity Gross Rank		98	99	98	98	86	58	74	3	99	13	32
WCM International Growth	160,143,071	1.3	2.9	13.6								
MSCI ACWI ex USA Gross		-2.4	-3.4	7.8								
eV ACWI ex-US All Cap Growth Eq Gross Rank		30	21	58								

EAFE Effective Style Map 3 Years Ending June 30, 2018



EAFE Effective Style Map 5 Years Ending June 30, 2018



	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total International Equity	305,778,435	-1.9	-2.4	6.5	4.8	6.5		25.8	1.6	-4.9	1.4	17.0
MSCI ACWI ex USA Gross		-2.4	-3.4	7.8	5.6	6.5		27.8	5.0	-5.3	-3.4	15.8
Dodge & Cox Intl Stock	145,635,364	-5.1	-7.1	0.5	2.1	5.8	3.7	23.9	8.3	-11.4	0.1	26.3
MSCI EAFE Gross		-1.0	-2.4	7.4	5.4	6.9	3.3	25.6	1.5	-0.4	-4.5	23.3
WCM International Growth	160,143,071	1.2	2.5	12.8								
MSCLACWLex USA Gross		-24	-34	7.8								

Dodge & Cox Inti Stock vs. eV All EAFE Equity Gross Universe

20.0

15.0

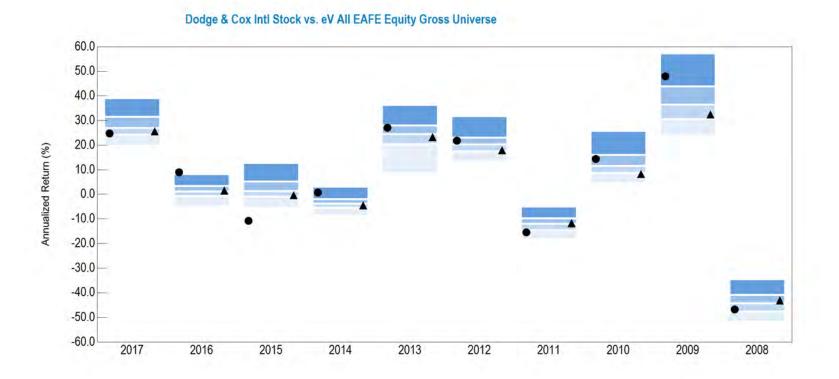
10.0

0.0

Quarter 1 Year 3 Years 5 Years 7 Years 10 Years

	5th Percentile
	25th Percentile
	Median
	75th Percentile
	95th Percentile
	# of Portfolios
•	Dodge & Cox Intl Stock
٨	MSCI EAFE Gross

Return (Rank	()										
2.1		17.0		12.4		13.5		11.2		9.2	
-0.3		11.4		8.7		10.1		8.2		6.3	
-1.3		8.3		6.4		8.0		6.5		4.6	
-2.5		6.0		5.1		6.8		5.4		3.6	
-4.3		2.5		3.2		5.7		4.3		2.3	
385		383		359		328		298		265	
-5.0	(98)	1.1	(98)	2.7	(98)	6.5	(86)	5.4	(77)	4.3	(58)
-1.0	(42)	7.4	(59)	5.4	(68)	6.9	(72)	5.4	(77)	3.3	(81)



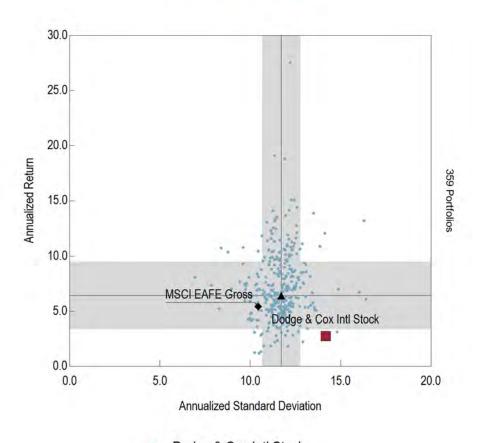
5th Percentile	9
25th Percenti	le
Median	
75th Percenti	le
95th Percenti	le
# of Portfolio	s

Dodge & Cox Intl Stock MSCI EAFE Gross

Return	(Rank)																		
39.0	•	8.1		12.6		3.0		36.3		31.7		-5.1		25.7		57.3		-34.5	
31.6		3.4		5.2		-1.9		28.1		23.1		-9.7		16.1		44.0		-40.8	
27.0		1.3		1.4		-3.7		24.6		20.4		-12.0		11.7		36.5		-44.1	
24.3		-0.6		-0.9		-5.4		20.5		17.5		-14.5		8.7		30.7		-47.5	
19.7		-4.9		-5.4		-8.6		8.6		13.3		-18.2		4.6		23.7		-51.5	
370		350		325		314		284		263		278		352		455		477	
24.7	(74)	9.0	(3)	-10.8	(99)	0.7	(13)	27.1	(32)	21.8	(37)	-15.5	(82)	14.4	(36)	48.0	(17)	-46.7	(69)
25.6	(63)	1.5	(47)	-0.4	(66)	-4.5	(60)	23.3	(60)	17.9	(72)	-11.7	(47)	8.2	(78)	32.5	(67)	-43.1	(41)

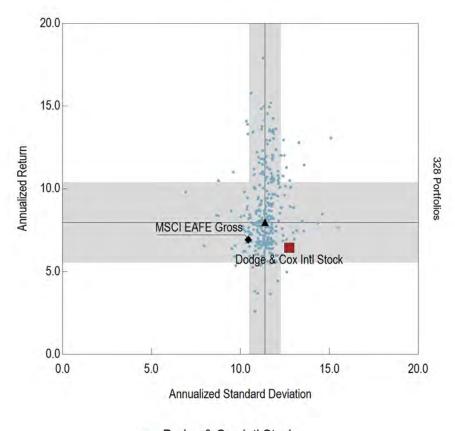


Annualized Return vs. Annualized Standard Deviation 3 Years Ending June 30, 2018

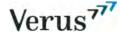


- Dodge & Cox Intl Stock
- MSCI EAFE Gross
- Universe Median
- 68% Confidence Interval
- eV All EAFE Equity Gross

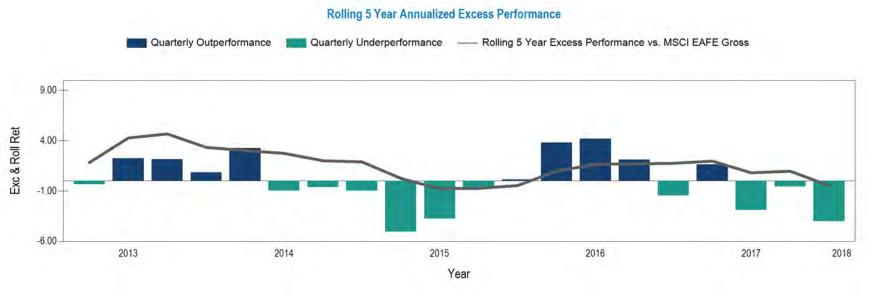
# Annualized Return vs. Annualized Standard Deviation 5 Years Ending June 30, 2018

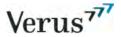


- Dodge & Cox Intl Stock
- MSCI EAFE Gross
- Universe Median
- 68% Confidence Interval
- eV All EAFE Equity Gross









	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Domestic Fixed Income	268,690,683	0.2	-0.2	1.8	2.9	2.9	3.7	4.3	4.5	1.1	4.7	-2.7
BBgBarc US Aggregate TR		-0.2	-1.6	-0.4	1.7	2.3	3.7	3.5	2.6	0.6	6.0	-2.0
InvestorForce Public DB US Fix Inc Gross Rank		13	10	10	24	37	61	50	49	17	68	95
BlackRock Core Bond	99,460,836	0.3	-1.1	0.5								
BBgBarc US Aggregate TR		-0.2	-1.6	-0.4								
eV US Core Fixed Inc Gross Rank		7	19	15								
Dodge & Cox Income Fund	99,003,527	-0.2	-1.0	0.8								
BBgBarc US Aggregate TR		-0.2	-1.6	-0.4								
eV US Core Fixed Inc Gross Rank		81	15	9								
Pacific Asset Corporate Loan	70,226,320	0.9	2.3	5.0	5.2			4.9	9.2	2.5		
S&P/LSTA Leveraged Loan Index		0.7	2.2	4.4	4.2			4.1	10.2	-0.7		
eV US Float-Rate Bank Loan Fixed Inc Gross Rank		15	20	25	13			26	51	9		

Fixed Income Effective Style Map 3 Years Ending June 30, 2018



Fixed Income Effective Style Map 5 Years Ending June 30, 2018

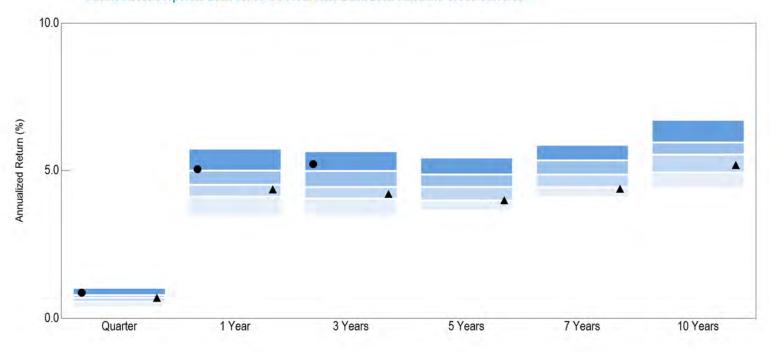


	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Domestic Fixed Income	268,690,683	0.1	-0.4	1.4	2.6	2.6		3.9	4.2	0.9	4.4	-3.0
BBgBarc US Aggregate TR		-0.2	-1.6	-0.4	1.7	2.3		3.5	2.6	0.6	6.0	-2.0
BlackRock Core Bond	99,460,836	0.2	-1.3	0.3								
BBgBarc US Aggregate TR		-0.2	-1.6	-0.4								
Dodge & Cox Income Fund	99,003,527	-0.3	-1.2	0.4								
BBgBarc US Aggregate TR		-0.2	-1.6	-0.4								
Pacific Asset Corporate Loan	70,226,320	8.0	2.1	4.7	4.9			4.6	8.8	2.1		
S&P/LSTA Leveraged Loan Index		0.7	2.2	4.4	4.2			4.1	10.2	-0.7		

Correlation Matrix 5 Years Ending June 30, 2018

	Total Domestic Fixed Income	BlackRock Core Bond	Dodge & Cox Income Fund	Pacific Asset Corporate Loan	BBgBarc US Aggregate TR
Total Domestic Fixed Income	1.00	-			7
BlackRock Core Bond		-5-		-	
Dodge & Cox Income Fund	-	-	(6)	án)	÷
Pacific Asset Corporate Loan	-	-	15	, g	1-9-1
BBgBarc US Aggregate TR	0.93	1 <del></del>	E	r. <del>ij</del>	1.00

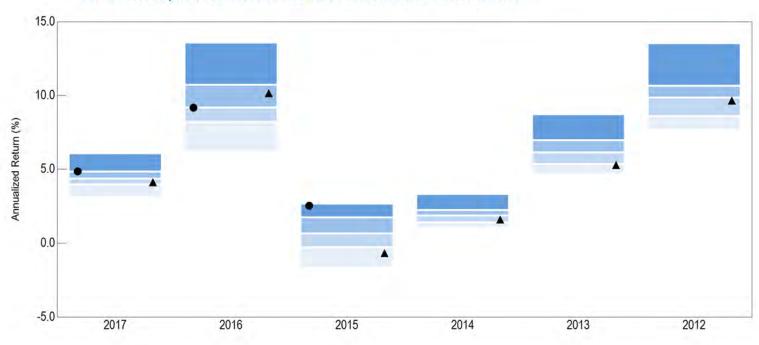
# Pacific Asset Corporate Loan vs. eV US Float-Rate Bank Loan Fixed Inc Gross Universe



	Return (Rank	()										
5th Percentile	1.0		5.7		5.7		5.4		5.9		6.7	
25th Percentile	0.8		5.0		5.0		4.9		5.4		6.0	
Median	0.7		4.5		4.5		4.4		4.9		5.5	
75th Percentile	0.6		4.1		4.1		4.0		4.4		4.9	
95th Percentile	0.4		3.5		3.4		3.6		4.1		4.4	
# of Portfolios	76		76		76		70		61		46	
Pacific Asset Corporate Loan	0.9	(15)	5.0	(25)	5.2	(13)		()	-	()	-	()
<ul> <li>S&amp;P/LSTA Leveraged Loan Index</li> </ul>	0.7	(52)	4.4	(63)	4.2	(68)	4.0	(75)	4.4	(82)	5.2	(70)



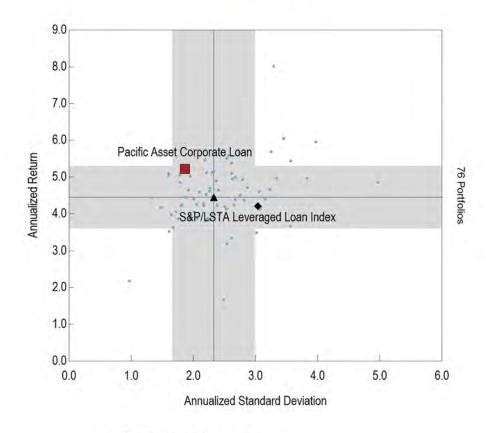
# Pacific Asset Corporate Loan vs. eV US Float-Rate Bank Loan Fixed Inc Gross Universe



	Return (Rank	)										
5th Percentile	6.1		13.6		2.7		3.3		8.7		13.5	
25th Percentile	4.9		10.7		1.8		2.3		7.0		10.7	
Median	4.4		9.2		0.7		1.9		6.2		9.9	
75th Percentile	4.0		8.2		-0.3		1.4		5.4		8.6	
95th Percentile	3.1		6.2		-1.7		1.1		4.7		7.7	
# of Portfolios	75		69		54		48		53		41	
Pacific Asset Corporate Loan	4.9	(26)	9.2	(51)	2.5	(9)	144	()	-	()		()
▲ S&P/LSTA Leveraged Loan Index	4.1	(71)	10.2	(35)	-0.7	(82)	1.6	(68)	5.3	(79)	9.7	(58)



# Annualized Return vs. Annualized Standard Deviation 3 Years Ending June 30, 2018



- Pacific Asset Corporate Loan
- S&P/LSTA Leveraged Loan Index
- ▲ Universe Median
- 68% Confidence Interval
- eV US Float-Rate Bank Loan Fixed Inc Gross



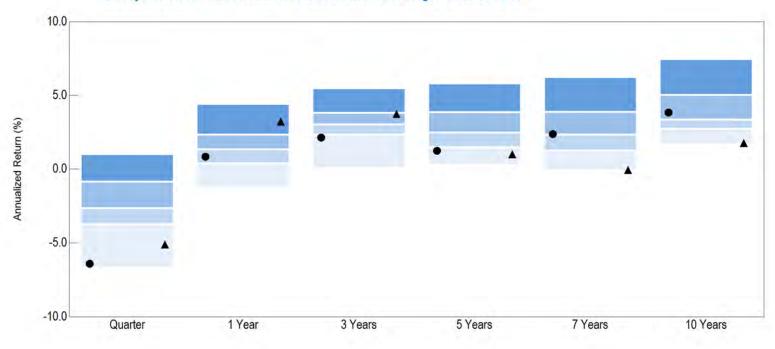
	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Global Fixed	144,165,664	-9.4	-4.8	-1.4	1.8	-0.3	3.0	14.4	5.8	-11.8	-2.2	-3.8
Citi World Govt Bond Index		-3.4	-0.9	1.9	2.8	1.1	2.1	7.5	1.6	-3.6	-0.5	-4.0
InvestorForce Public DB Glbl Fix Inc Gross Rank								29	67	95	93	59
Brandywine Global Fixed Income	74,735,363	-6.4	-2.0	8.0	2.1	1.2	3.8	12.5	2.2	-9.3	2.9	-1.6
Citi WGBI ex US		-5.1	-0.9	3.2	3.7	1.0	1.8	10.3	1.8	-5.5	-2.7	-4.6
eV Global Fixed Inc Unhedged Gross Rank		95	66	65	80	83	42	9	71	96	43	59
Stone Harbor Local Markets Ins	69,430,301	-12.4	-7.7	-3.6	1.5			16.4	9.9	-14.4	-7.7	
JPM GBI-EM Global Diversified TR USD		-10.4	-6.4	-2.3	2.0			15.2	9.9	-14.9	-5.7	
eV All Emg Mkts Fixed Inc Gross Rank		97	92	93	93			14	67	79	98	

	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Global Fixed	144,165,664	-9.6	-5.1	-2.0	1.2	-1.0		13.7	5.1	-12.4	-2.8	-4.4
Citi World Govt Bond Index		-3.4	-0.9	1.9	2.8	1.1		7.5	1.6	-3.6	-0.5	-4.0
Brandywine Global Fixed Income	74,735,363	-6.5	-2.2	0.4	1.7	8.0		12.0	1.7	-9.7	2.4	-2.3
Citi WGBI ex US		-5.1	-0.9	3.2	3.7	1.0		10.3	1.8	-5.5	-2.7	-4.6
Stone Harbor Local Markets Ins	69,430,301	-12.6	-8.1	-4.5	0.6			15.4	9.0	-15.1	-8.6	
JPM GBI-EM Global Diversified TR USD		-10.4	-6.4	-2.3	2.0			15.2	9.9	-14.9	-5.7	

# Correlation Matrix Last 5 Years

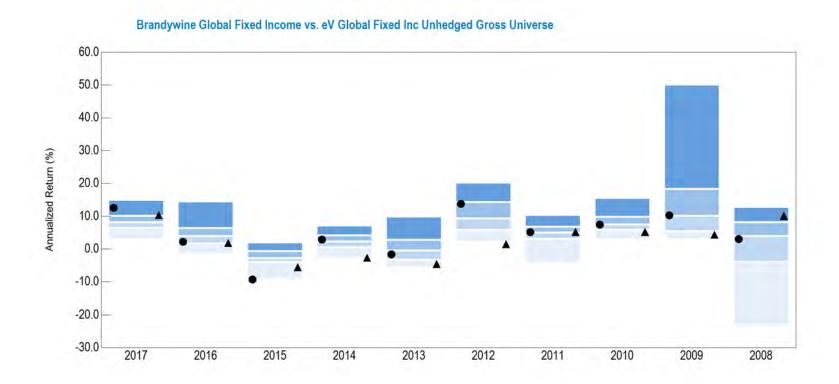
	Total Global Fixed	Brandywine Global Fixed Income	Stone Harbor Local Markets Ins	Citi World Govt Bond Index	
Total Global Fixed	1.00	-	C <del>B</del>	L- <u>-</u>	
Brandywine Global Fixed Income	0.96	1.00	-4		
Stone Harbor Local Markets Ins	₹	±:	-	-	
Citi World Govt Bond Index	0.77	0.84	- 8	1.00	

# Brandywine Global Fixed Income vs. eV Global Fixed Inc Unhedged Gross Universe



Return (Rank	()										
1.0		4.4		5.5		5.8		6.2		7.4	
-0.8		2.4		3.8		3.9		3.9		5.0	
-2.6		1.4		3.1		2.5		2.4		3.4	
-3.7		0.4		2.3		1.5		1.3		2.8	
-6.7		-1.2		0.1		0.3		-0.1		1.7	
235		233		222		201		162		120	
-6.4	(95)	0.8	(65)	2.1	(80)	1.2	(83)	2.4	(50)	3.8	(42)
-5.1	(87)	3.2	(13)	3.7	(27)	1.0	(88)	-0.1	(95)	1.8	(95)
	1.0 -0.8 -2.6 -3.7 -6.7 235	-0.8 -2.6 -3.7 -6.7 235 -6.4 (95)	1.0 4.4 -0.8 2.4 -2.6 1.4 -3.7 0.4 -6.7 -1.2 235 233 -6.4 (95) 0.8	1.0 4.4 -0.8 2.4 -2.6 1.4 -3.7 0.4 -6.7 -1.2 235 233 -6.4 (95) 0.8 (65)	1.0 4.4 5.5 -0.8 2.4 3.8 -2.6 1.4 3.1 -3.7 0.4 2.3 -6.7 -1.2 0.1 235 233 222 -6.4 (95) 0.8 (65) 2.1 -5.1 (87) 3.2 (13) 3.7	1.0 4.4 5.5 -0.8 2.4 3.8 -2.6 1.4 3.1 -3.7 0.4 2.3 -6.7 -1.2 0.1 235 233 222 -6.4 (95) 0.8 (65) 2.1 (80) -5.1 (87) 3.2 (13) 3.7 (27)	1.0     4.4     5.5     5.8       -0.8     2.4     3.8     3.9       -2.6     1.4     3.1     2.5       -3.7     0.4     2.3     1.5       -6.7     -1.2     0.1     0.3       235     233     222     201       -6.4     (95)     0.8     (65)     2.1     (80)     1.2       -5.1     (87)     3.2     (13)     3.7     (27)     1.0	1.0     4.4     5.5     5.8       -0.8     2.4     3.8     3.9       -2.6     1.4     3.1     2.5       -3.7     0.4     2.3     1.5       -6.7     -1.2     0.1     0.3       235     233     222     201       -6.4     (95)     0.8     (65)     2.1     (80)     1.2     (83)       -5.1     (87)     3.2     (13)     3.7     (27)     1.0     (88)	1.0     4.4     5.5     5.8     6.2       -0.8     2.4     3.8     3.9     3.9       -2.6     1.4     3.1     2.5     2.4       -3.7     0.4     2.3     1.5     1.3       -6.7     -1.2     0.1     0.3     -0.1       235     233     222     201     162       -6.4     (95)     0.8     (65)     2.1     (80)     1.2     (83)     2.4       -5.1     (87)     3.2     (13)     3.7     (27)     1.0     (88)     -0.1	1.0     4.4     5.5     5.8     6.2       -0.8     2.4     3.8     3.9     3.9       -2.6     1.4     3.1     2.5     2.4       -3.7     0.4     2.3     1.5     1.3       -6.7     -1.2     0.1     0.3     -0.1       235     233     222     201     162       -6.4     (95)     0.8     (65)     2.1     (80)     1.2     (83)     2.4     (50)       -5.1     (87)     3.2     (13)     3.7     (27)     1.0     (88)     -0.1     (95)	1.0     4.4     5.5     5.8     6.2     7.4       -0.8     2.4     3.8     3.9     3.9     5.0       -2.6     1.4     3.1     2.5     2.4     3.4       -3.7     0.4     2.3     1.5     1.3     2.8       -6.7     -1.2     0.1     0.3     -0.1     1.7       235     233     222     201     162     120       -6.4     (95)     0.8     (65)     2.1     (80)     1.2     (83)     2.4     (50)     3.8       -5.1     (87)     3.2     (13)     3.7     (27)     1.0     (88)     -0.1     (95)     1.8

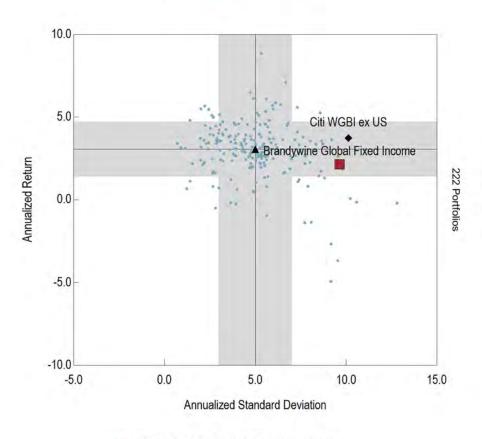




	Return	(Rank)																		
5th Percentile	15.0		14.5		2.0		7.1		9.8		20.2		10.4		15.5		50.1		12.8	
25th Percentile	10.1		6.5		-0.6		4.2		2.8		14.3		6.9		9.9		18.4		8.2	
Median	8.2		4.0		-2.7		2.3		-0.4		9.4		5.0		7.5		10.1		4.0	
75th Percentile	6.5		1.8		-4.0		0.6		-3.2		5.9		3.2		6.0		5.4		-3.8	
95th Percentile	3.0		-1.5		-9.2		-2.7		-5.6		2.2		-4.2		3.0		3.2		-23.0	
# of Portfolios	231		221		189		159		142		118		108		76		72		73	
Brandywine Global Fixed Income	12.5	(9)	2.2	(71)	-9.3	(96)	2.9	(43)	-1.6	(59)	13.8	(30)	5.1	(49)	7.4	(52)	10.3	(49)	3.0	(53)
Citi WGBI ex US	10.3	(21)	1.8	(75)	-5.5	(89)	-2.7	(95)	-4.6	(89)	1.5	(98)	5.2	(48)	5.2	(87)	4.4	(84)	10.1	(14)

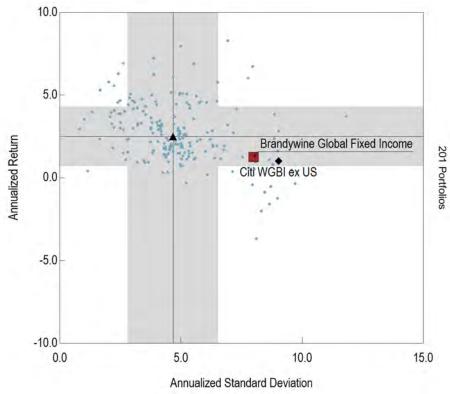


Annualized Return vs. Annualized Standard Deviation 3 Years Ending June 30, 2018



- Brandywine Global Fixed Income
- Citi WGBI ex US
- Universe Median
- 68% Confidence Interval
- eV Global Fixed Inc Unhedged Gross

## Annualized Return vs. Annualized Standard Deviation 5 Years Ending June 30, 2018

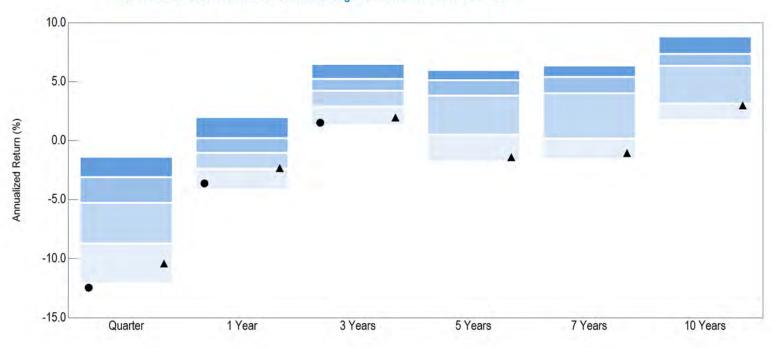


- Brandywine Global Fixed Income
- · Citi WGBI ex US
- Universe Median
- 68% Confidence Interval
- eV Global Fixed Inc Unhedged Gross





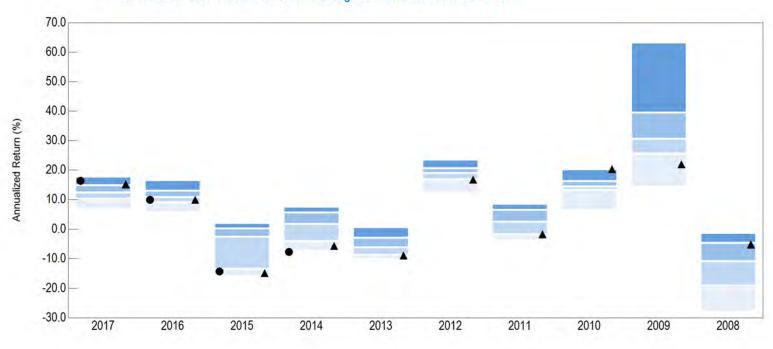
# Stone Harbor Local Markets Ins vs. eV All Emg Mkts Fixed Inc Gross Universe



	Return (Rank	()										
5th Percentile	-1.4	-	2.0		6.5		6.0		6.4		8.8	
25th Percentile	-3.1		0.2		5.2		5.1		5.4		7.4	
Median	-5.3		-1.0		4.2		3.8		4.0		6.4	
75th Percentile	-8.7		-2.3		2.9		0.5		0.2		3.2	
95th Percentile	-12.1		-4.1		1.3		-1.8		-1.6		1.7	
# of Portfolios	270		270		254		211		160		95	
Stone Harbor Local Markets Ins	-12.4	(97)	-3.6	(93)	1.5	(93)	-	()	-	()		()
▲ JPM GBI-EM Global Diversified TR USD	-10.4	(84)	-2.3	(75)	2.0	(87)	-1.4	(92)	-1.1	(90)	3.0	(78)



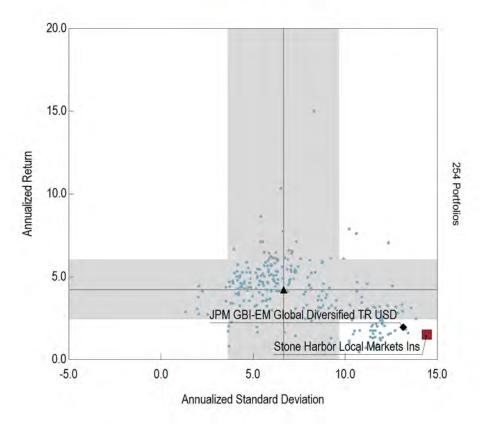
## Stone Harbor Local Markets Ins vs. eV All Emg Mkts Fixed Inc Gross Universe



7.7	16.6																		
	10.0		2.1		7.6		0.7		23.6		8.6		20.3	-	63.2		-1.3		
0.0	13.1		0.3		5.7		-2.9		20.7		6.6		16.3		39.6		-4.6		
2.6	10.9		-2.6		1.8		-6.1		19.1		2.6		14.5		30.7		-10.8		
0.4	9.2		-13.4		-4.0		-8.6		17.0		-1.6		13.4		25.6		-18.9		
5.9	5.9		-15.9		-7.2		-10.2		12.5		-3.6		6.6		14.4		-27.7		
57	247		159		148		129		108		75		55		27		30		
6.4 (14)	9.9	(67)	-14.4	(79)	-7.7	(98)		()	-	()		()	-	()	-	()	-	()	
5.2 (24	9.9	(67)	-14.9	(84)	-5.7	(91)	-9.0	(82)	16.8	(80)	-1.8	(77)	20.4	(5)	22.0	(85)	-5.2	(28)	
2	15.0 12.6 10.4 6.9 257 16.4 (14) 15.2 (24)	12.6 10.9 10.4 9.2 6.9 5.9 257 247 16.4 (14) 9.9	12.6 10.9 10.4 9.2 16.9 5.9 16.4 (14) 9.9 (67)	12.6     10.9     -2.6       10.4     9.2     -13.4       6.9     5.9     -15.9       257     247     159       16.4     (14)     9.9     (67)     -14.4	12.6     10.9     -2.6       10.4     9.2     -13.4       6.9     5.9     -15.9       257     247     159       16.4     (14)     9.9     (67)     -14.4     (79)	12.6     10.9     -2.6     1.8       10.4     9.2     -13.4     -4.0       6.9     5.9     -15.9     -7.2       257     247     159     148       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7	12.6     10.9     -2.6     1.8       10.4     9.2     -13.4     -4.0       6.9     5.9     -15.9     -7.2       257     247     159     148       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)	12.6     10.9     -2.6     1.8     -6.1       10.4     9.2     -13.4     -4.0     -8.6       6.9     5.9     -15.9     -7.2     -10.2       257     247     159     148     129       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)	12.6     10.9     -2.6     1.8     -6.1       10.4     9.2     -13.4     -4.0     -8.6       6.9     5.9     -15.9     -7.2     -10.2       257     247     159     148     129       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()	12.6     10.9     -2.6     1.8     -6.1     19.1       10.4     9.2     -13.4     -4.0     -8.6     17.0       6.9     5.9     -15.9     -7.2     -10.2     12.5       257     247     159     148     129     108       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()	12.6     10.9     -2.6     1.8     -6.1     19.1       10.4     9.2     -13.4     -4.0     -8.6     17.0       6.9     5.9     -15.9     -7.2     -10.2     12.5       257     247     159     148     129     108       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()      ()	12.6     10.9     -2.6     1.8     -6.1     19.1     2.6       10.4     9.2     -13.4     -4.0     -8.6     17.0     -1.6       6.9     5.9     -15.9     -7.2     -10.2     12.5     -3.6       257     247     159     148     129     108     75       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()      ()	12.6     10.9     -2.6     1.8     -6.1     19.1     2.6       10.4     9.2     -13.4     -4.0     -8.6     17.0     -1.6       6.9     5.9     -15.9     -7.2     -10.2     12.5     -3.6       257     247     159     148     129     108     75       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()      ()      ()	12.6     10.9     -2.6     1.8     -6.1     19.1     2.6     14.5       10.4     9.2     -13.4     -4.0     -8.6     17.0     -1.6     13.4       6.9     5.9     -15.9     -7.2     -10.2     12.5     -3.6     6.6       257     247     159     148     129     108     75     55       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()      ()      ()      ()      ()	12.6     10.9     -2.6     1.8     -6.1     19.1     2.6     14.5       10.4     9.2     -13.4     -4.0     -8.6     17.0     -1.6     13.4       6.9     5.9     -15.9     -7.2     -10.2     12.5     -3.6     6.6       257     247     159     148     129     108     75     55       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()      ()      ()      ()	12.6     10.9     -2.6     1.8     -6.1     19.1     2.6     14.5     30.7       10.4     9.2     -13.4     -4.0     -8.6     17.0     -1.6     13.4     25.6       6.9     5.9     -15.9     -7.2     -10.2     12.5     -3.6     6.6     14.4       257     247     159     148     129     108     75     55     27       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()	12.6     10.9     -2.6     1.8     -6.1     19.1     2.6     14.5     30.7       10.4     9.2     -13.4     -4.0     -8.6     17.0     -1.6     13.4     25.6       6.9     5.9     -15.9     -7.2     -10.2     12.5     -3.6     6.6     14.4       257     247     159     148     129     108     75     55     27       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()      ()      ()      ()      ()      ()      ()	12.6     10.9     -2.6     1.8     -6.1     19.1     2.6     14.5     30.7     -10.8       10.4     9.2     -13.4     -4.0     -8.6     17.0     -1.6     13.4     25.6     -18.9       6.9     5.9     -15.9     -7.2     -10.2     12.5     -3.6     6.6     14.4     -27.7       257     247     159     148     129     108     75     55     27     30       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()     <	12.6     10.9     -2.6     1.8     -6.1     19.1     2.6     14.5     30.7     -10.8       10.4     9.2     -13.4     -4.0     -8.6     17.0     -1.6     13.4     25.6     -18.9       6.9     5.9     -15.9     -7.2     -10.2     12.5     -3.6     6.6     14.4     -27.7       257     247     159     148     129     108     75     55     27     30       16.4     (14)     9.9     (67)     -14.4     (79)     -7.7     (98)      ()     <



# Annualized Return vs. Annualized Standard Deviation 3 Years Ending June 30, 2018



- Stone Harbor Local Markets Ins
- · JPM GBI-EM Global Diversified TR USD
- Universe Median
- 68% Confidence Interval
- eV All Emg Mkts Fixed Inc Gross





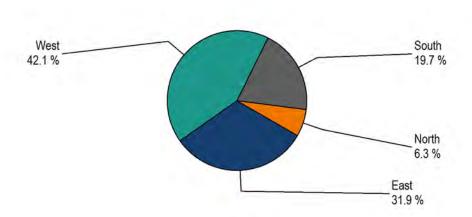


	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Real Estate	189,128,859	2.0	4.0	7.6	9.4	10.9	5.2	7.8	7.8	18.0	10.4	12.9
NCREIF Property Index		1.8	3.5	7.2	8.3	9.8	6.2	7.0	8.0	13.3	11.8	11.0
JP Morgan Core Real Estate	157,445,333	1.7	3.7	6.8	8.4	10.5	5.7	6.1	8.4	15.2	11.2	15.9
NCREIF-ODCE		2.1	4.3	8.4	9.4	11.0	5.3	7.6	8.8	15.0	12.5	13.9
NCREIF Property Index		1.8	3.5	7.2	8.3	9.8	6.2	7.0	8.0	13.3	11.8	11.0
ARA American Strategic Value Realty	17,238,425	2.2	4.2	9.0				7.4				
NCREIF-ODCE		2.1	4.3	8.4				7.6				
NCREIF Property Index		1.8	3.5	7.2				7.0				
Direct Real Estate	14,445,101	4.6	7.5	15.3	15.3	12.8	7.1	20.6	5.5	22.9	6.1	5.2
NCREIF-ODCE		2.1	4.3	8.4	9.4	11.0	5.3	7.6	8.8	15.0	12.5	13.9
NCREIF Property Index		1.8	3.5	7.2	8.3	9.8	6.2	7.0	8.0	13.3	11.8	11.0

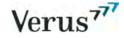
Property Type Allocation Allocation as of June 30, 2018

Residential 22.5 % 25.8 % Industrial 10.3 % Land Development 1.2 %

Geographic Diversification
Allocation as of June 30, 2018

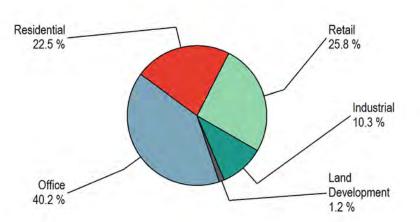


Property Allocation and Geographic Diversification analytics exclude Direct Real Estate. ARA American Strategic Value Realty and Direct Real Estate are lagged one quarter.

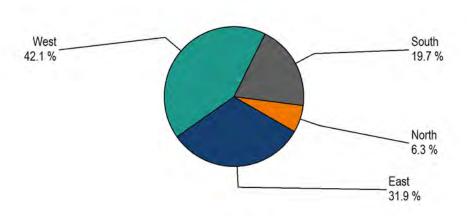


	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Real Estate	189,128,859	2.0	4.0	7.6	8.9	10.3		7.8	6.8	16.9	9.6	12.1
NCREIF Property Index		1.8	3.5	7.2	8.3	9.8		7.0	8.0	13.3	11.8	11.0
JP Morgan Core Real Estate	157,445,333	1.7	3.7	6.8	7.9	9.7		6.1	7.3	14.1	10.0	14.8
NCREIF-ODCE		2.1	4.3	8.4	9.4	11.0		7.6	8.8	15.0	12.5	13.9
NCREIF Property Index		1.8	3.5	7.2	8.3	9.8		7.0	8.0	13.3	11.8	11.0
ARA American Strategic Value Realty	17,238,425	2.2	4.2	9.0				7.4				
NCREIF-ODCE		2.1	4.3	8.4				7.6				
NCREIF Property Index		1.8	3.5	7.2				7.0				
Direct Real Estate	14,445,101	4.6	7.5	15.3	15.0	12.6	7.0	20.6	4.9	22.2	6.1	5.2
NCREIF-ODCE		2.1	4.3	8.4	9.4	11.0	5.3	7.6	8.8	15.0	12.5	13.9
NCREIF Property Index		1.8	3.5	7.2	8.3	9.8	6.2	7.0	8.0	13.3	11.8	11.0

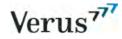




Geographic Diversification Allocation as of June 30, 2018

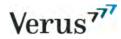


Property Allocation and Geographic Diversification analytics exclude Direct Real Estate. ARA American Strategic Value Realty and Direct Real Estate are lagged one quarter.

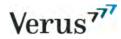


Period Ending: June 30, 2018

	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Commodities	45,379,851	1.7	1.7	12.4	-2.7	-5.0		6.2	12.6	-25.2	-16.0	-9.1
Bloomberg Commodity Index TR USD		0.4	0.0	7.3	-4.5	-6.4		1.7	11.8	-24.7	-17.0	-9.5
Gresham MTAP Commodity Builder	45,379,851	1.7	1.7	12.4	-2.7			6.2	12.6	-25.2	-16.0	
Bloomberg Commodity Index TR USD		0.4	0.0	7.3	-4.5			1.7	11.8	-24.7	-17.0	



	Market Value	3 Mo	YTD	1 Yr	3 Yrs	5 Yrs	10 Yrs	2017	2016	2015	2014	2013
Total Commodities	45,379,851	1.7	1.7	12.4	-3.1	-5.5		6.2	11.8	-25.8	-16.6	-9.5
Bloomberg Commodity Index TR USD		0.4	0.0	7.3	-4.5	-6.4		1.7	11.8	-24.7	-17.0	-9.5
Gresham MTAP Commodity Builder	45,379,851	1.7	1.7	12.4	-3.1			6.2	11.8	-25.8	-16.6	
Bloomhera Commodity Index TR USD		0.4	0.0	7.3	-4 5			17	11.8	-24 7	-17 0	



#### **Performance Return Calculations**

Performance is calculated using Time Weighted Rates of Return (TWRR) methodologies. Monthly returns are geometrically linked and annualized for periods longer than one year.

#### **Data Source**

Verus is an independent third party consulting firm and calculates returns from best source book of record data. Returns calculated by Verus may deviate from those shown by the manager in part, but not limited to, differences in prices and market values reported by the custodian and manager, as well as significant cash flows into or out of an account. It is the responsibility of the manager and custodian to provide insight into the pricing methodologies and any difference in valuation.

#### **Illiquid Alternatives**

Due to the inability to receive final valuation prior to report production, closed end funds (including but are not limited to Real Estate, Hedge Funds, Private Equity, and Private Credit) performance is typically reported at a one-quarter lag. Valuation is reported at a one-quarter lag, adjusted for current quarter flow (cash flows are captured real time). Closed end fund performance is calculated using a time-weighted return methodology consistent with all portfolio and total fund performance calculations. For Private Markets, performance reports also include Verus-calculated multiples based on flows and valuations (e.g. DPI and TVPI) and manager-provided IRRs.

Manager Line Up			W 20 2	A Charles State In	
Manager	Inception Date	Data Source	Manager	Inception Date	Data Source
PIMCO RAE Fundamental PLUS	11/30/2007	J.P. Morgan	Direct Real Estate		American Realty Adv.
Loomis Sayles Large Cap Growth	12/31/2016	J.P. Morgan	JP Morgan Core Real Estate	3/6/2008	J.P. Morgan
Boston Partners Large Cap Value	1/31/2017	<b>Boston Partners</b>	Gresham MTAP Commodity	8/31/2013	BNY Mellon
Atlanta Capital Management	8/31/2010	J.P. Morgan	Cash Account	-	SLOCPT
Dodge & Cox Intl Stock	12/6/2007	J.P. Morgan	HarbourVest Partners IX-Buyout	2011 <sup>1</sup>	HarbourVest
WCM International Growth	2/15/2017	WCM	KKR Mezzanine Partners	2010 <sup>1</sup>	KKR
BlackRock Core Bond	1/19/2017	J.P. Morgan	PIMCO Distressed Credit Fund	2010 <sup>1</sup>	Brown Brothers Harriman
Dodge & Cox Income	1/19/2017	Deutsche Bank	ARA American Strategic Value	6/22/2016	American Realty Adv.
Pacific Asset Corporate Loan	9/1/2014	Deutsche Bank	TPG Diversified Credit Progran	2016 <sup>1</sup>	TPG
Brandywine Global Fixed	11/30/2007	J.P. Morgan	Pathway Private Equity Fund 9	2017 <sup>1</sup>	Pathway
Stone Harbor Local Markets Ins	7/9/2013	Stone Harbor			

<sup>&</sup>lt;sup>1</sup>Represents fund vintage year.

Policy Index (7/1/2013-6/30/2014)

Folicy & Custom muex composi	III III
Policy Index (10/1/2016-Current)	20% Russell 3000, 20% MSCI ACWI ex-US (Gross), 30
	Index 5% Dussell 2000+ 200 bps 5% PDaPara High Vi

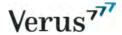
20% Russell 3000, 20% MSCI ACWI ex-US (Gross), 30% BBgBarc U.S. Aggregate, 15% NCREIF Property Index, 5% Bloomberg Commodity Index, 5% Russell 3000+ 300 bps, 5% BBgBarc High Yield +2% (lagged).

Policy Index (7/1/2014-9/30/2016) 23% Russell 3000, 22% MSCI ACWI ex-US (Gross), 35% BBgBarc U.S. Aggregate, 10% NCREIF Property Index, 5% Bloomberg Commodity Index, 5% Russell 3000+ 300 bps.

27% Russell 3000, 23% MSCI ACWI ex-US (Gross), 30% BBgBarc U.S. Aggregate, 10% NCREIF Property Index, 5% Bloomberg Commodity Index, 5% Russell 3000+ 300 bps.

Policy Index (4/1/2011-6/30/2013) 27% Russell 3000, 23% MSCI ACWI ex-US (Gross), 20% BBgBarc U.S. Aggregate, 5% Citi World Gov't Bond, 5% Barclays US TIPS, 10% NCREIF Property Index, 5% Bloomberg Commodity Index, 5% Russell 3000+300 bps.

#### Other Disclosures



# Glossary

Allocation Effect: An attribution effect that describes the amount attributable to the managers' asset allocation decisions, relative to the benchmark.

Alpha: The excess return of a portfolio after adjusting for market risk. This excess return is attributable to the selection skill of the portfolio manager. Alpha is calculated as: Portfolio Return - [Risk-free Rate + Portfolio Beta x (Market Return - Risk-free Rate)].

**Beachmark R-squared:** Measures how well the Benchmark return series fits the manager's return series. The higher the Benchmark R-squared, the more appropriate the benchmark is for the manager. **Beta:** A measure of systematic, or market risk; the part of risk in a portfolio or security that is attributable to general market movements. Beta is calculated by dividing the covariance of a security by the variance of the market.

**Book-to-Market:** The ratio of book value per share to market price per share. Growth managers typically have low book-to-market ratios while value managers typically have high book-to-market ratios. Capture Ratio: A statistical measure of an investment manager's overall performance in up or down markets. The capture ratio is used to evaluate how well an investment manager performed relative to an index during periods when that index has risen (up market) or fallen (down market). The capture ratio is calculated by dividing the manager's returns by the returns of the index during the up/down market, and multiplying that factor by 100.

Correlation: A measure of the relative movement of returns of one security or asset class relative to another over time. A correlation of 1 means the returns of two securities move in lock step, a correlation of -1 means the returns of two securities move in the exact opposite direction over time. Correlation is used as a measure to help maximize the benefits of diversification when constructing an investment portfolio.

Excess Return: A measure of the difference in appreciation or depreciation in the price of an investment compared to its benchmark, over a given time period. This is usually expressed as a percentage and may be annualized over a number of years or represent a single period.

Information Ratio: A measure of a manager's ability to earn excess return without incurring additional risk. Information ratio is calculated as: excess return divided by tracking error.

**Interaction Effect:** An attribution effect that describes the portion of active management that is contributable to the cross interaction between the allocation and selection effect. This can also be explained as an effect that cannot be easily traced to a source.

**Portfolio Turnover:** The percentage of a portfolio that is sold and replaced (turned over) during a given time period. Low portfolio turnover is indicative of a buy and hold strategy while high portfolio turnover implies a more active form of management.

**Price-to-Earnings Ratio (P/E):** Also called the earnings multiplier, it is calculated by dividing the price of a company's stock into earnings per share. Growth managers typically hold stocks with high price-to-earnings ratios whereas value managers hold stocks with low price-to-earnings ratios.

**R-Squared:** Also called the coefficient of determination, it measures the amount of variation in one variable explained by variations in another, i.e., the goodness of fit to a benchmark. In the case of investments, the term is used to explain the amount of variation in a security or portfolio explained by movements in the market or the portfolio's benchmark.

Selection Effect: An attribution effect that describes the amount attributable to the managers' stock selection decisions, relative to the benchmark.

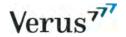
**Sharpe Ratio:** A measure of portfolio efficiency. The Sharpe Ratio indicates excess portfolio return for each unit of risk associated with achieving the excess return. The higher the Sharpe Ratio, the more efficient the portfolio. Sharpe ratio is calculated as: Portfolio Excess Return / Portfolio Standard Deviation.

**Sortino Ratio:** Measures the risk-adjusted return of an investment, portfolio, or strategy. It is a modification of the Sharpe Ratio, but penalizes only those returns falling below a specified benchmark. The Sortino Ratio uses downside deviation in the denominator rather than standard deviation, like the Sharpe Ratio.

**Standard Deviation:** A measure of volatility, or risk, inherent in a security or portfolio. The standard deviation of a series is a measure of the extent to which observations in the series differ from the arithmetic mean of the series. For example, if a security has an average annual rate of return of 10% and a standard deviation of 5%, then two-thirds of the time, one would expect to receive an annual rate of return between 5% and 15%.

Style Analysis: A return based analysis designed to identify combinations of passive investments to closely replicate the performance of funds

**Style Map:** A specialized form or scatter plot chart typically used to show where a Manager lies in relation to a set of style indices on a two-dimensional plane. This is simply a way of viewing the asset loadings in a different context. The coordinates are calculated by rescaling the asset loadings to range from -1 to 1 on each axis and are dependent on the Style Indices comprising the Map.



# Disclaimer

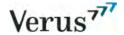
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# **Board of Trustees**

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Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke – Deputy Executive Secretary

# **Agenda Item 8: Investment Report for July 2018**

	July	Year to	2017	2016	2015	2014	2013
		Date					
Total Trust Investments (\$ millions)	\$1,377	2018	\$1,351 year end	\$1,196 year end	\$1,148 year end	\$1,190 year end	\$1,131 year end
Total Fund Return	1.8% Gross	2.2% Gross	15.5 % Gross	6.6 % Gross	-0.8 % Gross	5.1 % Gross	13.8% Gross
Policy Index Return (r)	1.3%	1.6%	13.4 %	7.7 %	-0.5 %	5.2 %	13.4%

<sup>(</sup>r) Policy index as of Aug. 2016 revision to Strategic Asset Allocation Policy: 20% domestic equity, 20% international equity, 15% core bonds, 5% bank loans, 5% global bonds, 5% emerging market debt, 15% real estate, 5% commodities, 5% private equity, 5% private credit.

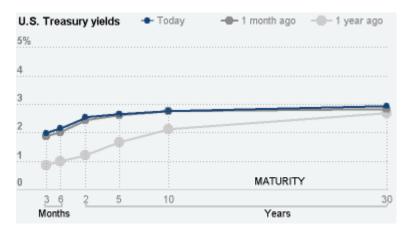
# The Economy and Capital Markets:

Some significant factors in the economy for July and into mid-August have been –

- **Fed Policy** For July and August news from the Fed reflected a steady course on rate normalization.
  - Following the June 13<sup>th</sup> Fed increase in the Fed Funds rate the second increase for the year to the range of 1.75% to 2.00%, no increase occurred in July. Expectations are still for two additional Fed rate hikes in 2018 with the next increase anticipated for the September meeting.

#### Interest Rates –

- ➤ Concerns over a flattening yield curve continue. The 10 year Treasury remains essentially unchanged for the month at a 2.86% yield. The continued course of Fed rate normalization has contributed to the rise in the short end of the yield curve over the year to flatten the curve significantly.
- ➤ Recession risk is elevated with inverted yield curves (short rates higher than long rates). The Fed appears to be on track to cause an inverted yield curve by the end of 2018 which is suggestive of a recession level GDP growth in late 2019-early 2020.
- The yield curve as of August 17th is shown in the graph below.



#### • GDP Growth -

- ➤ Initial 2Q18 U.S. Real GDP growth was reported at a 4.1% rate following the 1Q18 increase of 2.2%. The strong 2Q18 GDP growth was the highest quarterly showing since 2014 and was largely due to strong consumer spending. A surge in exports fueled by concerns over pending trade restrictions and tariffs also contributed to the strong 2Q18 growth. Business spending and investment remained subdued despite the fiscal stimulus of tax cuts.
- ➤ The Personal Consumption Expenditure (PCE) price index that provides the "real rate of growth" inflation adjustment to the reported real GDP growth increased at a 2.50% rate in 2Q18 reflecting a modest uptick in inflation.
- Economists' consensus is for a slowing in GDP growth in the last half of 2018, but the overall 2018 GDP growth could a 3% rate including the strong second quarter.

#### • Trade Protectionism, International Tensions, Economic Fallout –

➤ The building trade disputes between the U.S. and nearly all other countries continued to create economic uncertainty in July. The imposition of tariffs on Chinese imports began in earnest and the tit-for-tat retaliation that naturally results is expected to have negatively, but only vaguely understood impacts on the U.S. economy. U.S. agricultural exports appear to be poised to take much of the negative impact.

# Employment and Wages –

- > The July DOL report on nonfarm employment showed -
  - June jobs report was up 157k I line with expectations following the robust June increase in jobs of 248k.
  - Unemployment decreased from 4.0% to 3.9%.
- For the year ending with July, average hourly earnings increased 2.7%. The trend in wage increases over the last four years has been around 2% so the recent increase may indicate building inflationary pressures.

# • Economy and the markets –

- ➤ Domestic equity markets have traded higher in July bringing the YTD S&P 500 return above 7%. The main factors seem to be strong corporate profit growth due to both a growing economy and the impact of corporate tax cuts.
- ➤ Globally, both developed market capital returns and emerging market capital returns have faced a headwind of a rising U.S. Dollar. Verus' report points out that the relative valuation levels in global markets are more attractive than domestic markets at present.

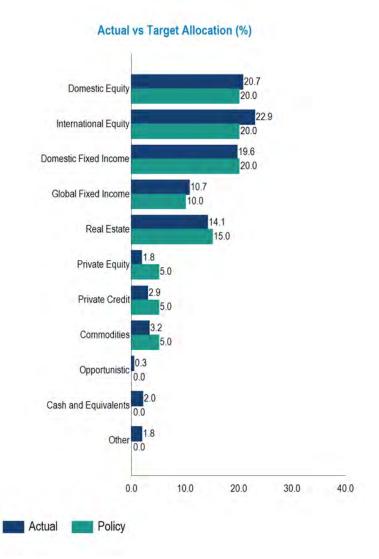
### **SLOCPT Investment Returns:**

The attached report from Verus covers the investment returns of the SLOCPT portfolio and general market conditions through the end of July. Subsequent market movements in August will be reported on in next month's investment report.

Respectfully submitted

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	Market Value	% of Portfolio	1 Mo	YTD
Total Fund	1,376,602,242	100.0	1.8	2.2
Total Fund ex Overlay	1,351,531,364	98.2	1.8	2.2
Policy Index			1.3	1.6
Total Domestic Equity	285,074,332	20.7	3.9	6.1
Russell 3000			3.3	6.6
PIMCO RAE Fundamental PLUS Instl	62,340,199	4.5	3.8	5.2
S&P 500			3.7	6.5
Loomis Sayles Large Cap Growth	81,438,012	5.9	3.3	7.3
Russell 1000 Growth			2.9	10.4
Boston Partners Large Cap Value	78,685,518	5.7	4.8	3.1
Russell 1000 Value			4.0	2.2
Atlanta Capital Mgmt	62,610,603	4.5	3.7	9.0
Russell 2500			1.9	7.5
Total International Equity	315,039,028	22.9	3.1	1.0
MSCI ACWI ex USA Gross			2.4	-1.1
Dodge & Cox Intl Stock	152,644,562	11.1	4.9	-2.3
MSCI EAFE Gross			2.5	0.0
WCM International Growth	162,394,466	11.8	1.5	4.4
MSCI ACWI ex USA Gross			2.4	-1.1
Total Domestic Fixed Income	269,906,240	19.6	0.5	0.3
BBgBarc US Aggregate TR			0.0	-1.6
BlackRock Core Bond	99,631,816	7.2	0.2	-0.9
BBgBarc US Aggregate TR			0.0	-1.6
Dodge & Cox Income Fund	99,521,851	7.2	0.6	-0.5
BBgBarc US Aggregate TR			0.0	-1.6
Pacific Asset Corporate Loan	70,752,574	5.1	0.8	3.1
S&P/LSTA Leveraged Loan Index			0.7	2.9
Total Global Fixed	147,188,042	10.7	2.1	-2.8
Citi World Govt Bond Index			-0.4	-1.3
Brandywine Global Fixed Income	75,917,420	5.5	1.6	-0.4
Citi WGBI ex US			-0.4	-1.3
Stone Harbor Local Markets Ins	71,270,622	5.2	2.7	-5.2
JPM GBI-EM Global Diversified TR USD			1.9	-4.7

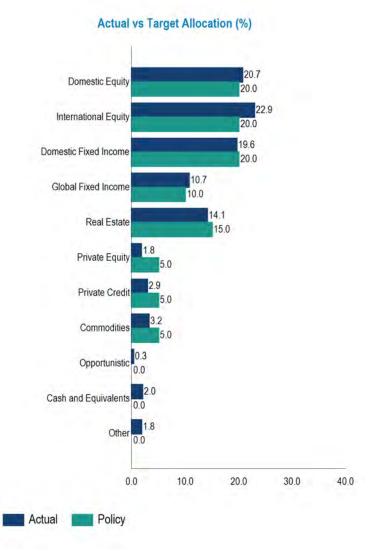


\*Other balance represents Clifton Group.

Policy Index (10/1/2016): 20% Russell 3000, 20% MSCI ACWI ex. US, 30% BBgBarc Aggregate, 15% NCREIF Property, 5% Bloomberg Commodity, 5% Russell 3000 + 300 bp, 5% BBgBarc High Yield + 200 bp lagged. Effective 1/01/2017, only traditional asset class (public equity, public fixed income, REITs) investment management fees will be included in the gross of fee return calculation. Boston Partners funded 2/1/2017. WCM Intl Growth replaced Vontobel on 2/15/2017. Pathway 9 funded 4/7/2017. SSGA TIPS liquidated on 12/7/2017. Fidelity Real Estate Growth III liquidated on 12/29/2017. SSGA Flagship S&P 500 liquidated 2/1/2018. Most recently reported market values for private equity/credit, opportunistic, and illiquid real estate funds adjusted for calls and distributions through 7/31/2018. All data is preliminary.



	Market Value 9	% of Portfolio	1 Mo	YTD
Total Real Estate	194,131,213	14.1	0.6	4.6
NCREIF Property Index			0.0	3.5
JP Morgan Core Real Estate	158,141,106	11.5	0.4	4.0
NCREIF-ODCE			0.0	4.3
NCREIF Property Index			0.0	3.5
ARA American Strategic Value Realty	21,645,006	1.6	2.9	7.3
NCREIF-ODCE			0.0	4.3
NCREIF Property Index			0.0	3.5
Direct Real Estate	14,345,101	1.0	0.0	7.5
NCREIF-ODCE			0.0	4.3
NCREIF Property Index			0.0	3.5
Total Commodities	44,081,804	3.2	-2.9	-1.2
Bloomberg Commodity Index TR USD			-2.1	-2.1
Gresham MTAP Commodity Builder	44,081,804	3.2	-2.9	-1.2
Bloomberg Commodity Index TR USD			-2.1	-2.1
Total Private Equity	24,511,167	1.8		
Harbourvest Partners IX Buyout Fund L.P.	13,509,957	1.0		
Pathway Private Equity Fund Investors 9 L.P.	11,001,210	0.8		
Total Private Credit	39,744,522	2.9		
TPG Diversified Credit Program	39,744,522	2.9		
Total Cash	27,285,856	2.0	0.0	1.0
91 Day T-Bills			0.2	1.0
Cash Account	27,285,856	2.0	0.0	1.0
91 Day T-Bills			0.2	1.0
Total Opportunistic	4,569,160	0.3		
Kohlberg Kravis Roberts & Co. Mezzanine Partners I	4,407,942	0.3		
PIMCO Distressed Credit Fund	161,218	0.0		
CPI + 5%				



\*Other balance represents Clifton Group.

Policy Index (10/1/2016): 20% Russell 3000, 20% MSCI ACWI ex. US, 30% BBgBarc Aggregate, 15% NCREIF Property, 5% Bloomberg Commodity, 5% Russell 3000 + 300 bp, 5% BBgBarc High Yield + 200 bp lagged. Effective 1/01/2017, only traditional asset class (public equity, public fixed income, REITs) investment management fees will be included in the gross of fee return calculation. Boston Partners funded 2/1/2017. WCM Intl Growth replaced Vontobel on 2/15/2017. Pathway 9 funded 4/7/2017. SSGA TIPS liquidated on 12/7/2017. Fidelity Real Estate Growth III liquidated on 12/29/2017. SSGA Flagship S&P 500 liquidated 2/1/2018. Most recently reported market values for private equity/credit, opportunistic, and illiquid real estate funds adjusted for calls and distributions through 7/31/2018. All data is preliminary.





# Market commentary

#### **U.S. ECONOMICS**

- U.S. real GDP grew at an annualized quarterly rate of 4.1% in the second quarter (2.8% YoY), marking the best rate of growth since 2014. Net exports contributed 1.1% of the 4.1% growth rate, the biggest contribution since Q1 of 2014.
- Non-farm payrolls increased by 157,000 jobs in July, compared to the 248,000 jobs added in the prior month. The U-6 unemployment rate, which includes discouraged workers as well as workers who are involuntarily part-time, dropped from 7.8% to 7.5%, the lowest mark since 2001.
- Despite a slightly shorter average work week and a smaller "underemployed" (U-6 unemployment rate) contingent in the labor force, average hourly wage growth remained relatively low at 2.7% over the past year.

#### **U.S. EQUITIES**

- Amidst ongoing trade concerns, U.S. equities traded higher on the back of strong earnings and the best quarterly GDP growth since 2014. The S&P 500 Index returned 3.7% in July, its highest monthly return since January, bringing the year-to-date return to 7.3%.
- Second quarter earnings have been strong of the firms in the S&P 500 that have reported results, 80% topped earnings estimates and 74% beat revenue estimates. Price reaction to positive earnings beats (+1.1%) was mostly in line with the 5-year average (+1.0%), according to FactSet.

#### **U.S. FIXED INCOME**

- The 10-year Treasury yield rose 10 bps over the month, ending at 2.96%.
- Short-term Treasury yields continued to climb, resulting in further yield curve flattening. During the month, the spread between the 2- and 10-year yields dropped to a cycle low of 24 bps, further fueling concerns over potential yield curve inversion. At monthend, the 2-10 spread settled at 29 bps.
- Economists expect the Federal Reserve to hold the fed funds target range at 1.8% to 2.0% until September. On July 31<sup>st</sup>, the implied probability of at least two more rate hikes before the end of the year was 68.5% based on fed fund futures.

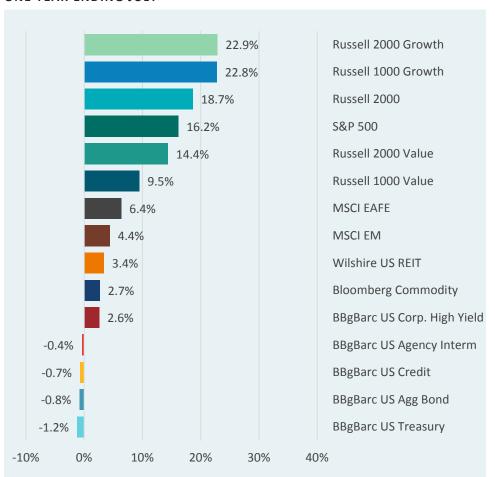
#### INTERNATIONAL MARKETS

- On July 10, the U.S. Trade Representative's office released a \$200 billion list of Chinese goods that could be subject to a 10% tariff. At the end of the month, the Trump administration raised the proposed tariff rate to 25%.
- President Trump met with Jean-Claude Juncker, President of the European Commission, which yielded a "handshake agreement" to de-escalate trade negotiations. In exchange for the relaxed tariffs on E.U. automakers, Juncker pledged E.U. commitment to buy more U.S. soybeans and liquid natural gas.
- International developed equities underperformed U.S. equities (MSCI EAFE +2.5%) for the third straight month, with currency movements producing a slight headwind. On a hedged basis, the MSCI EAFE returned 2.8%.

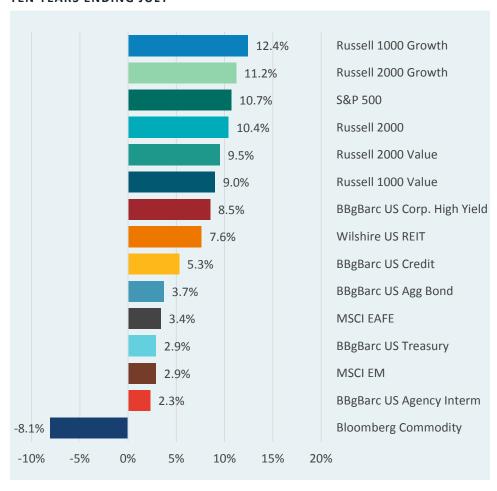


# Major asset class returns

#### ONE YEAR ENDING JULY



#### TEN YEARS ENDING JULY



Source: Morningstar, as of 7/31/18

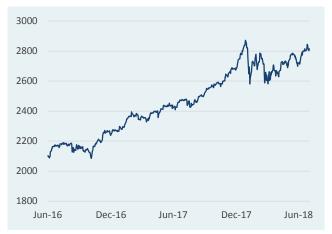
Source: Morningstar, as of 7/31/18



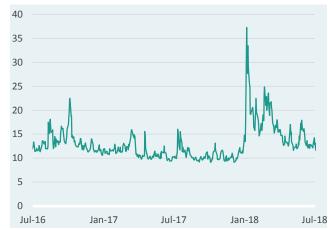
# U.S. large cap equities

- The S&P 500 Index broke through the upper end of its trailing five-month trading range (2800) in the middle of the month, before settling at 2816 by month-end, 1.8% above its 50-day moving average.
- Within the S&P 500 Index, Industrials (+7.3%),
   Healthcare (+6.6%), and Financials (+5.3%)
   outperformed, led by cyclical subsectors such as airlines, pharmaceuticals, and banks. Real estate (+1.1%), and Energy (+1.4%) underperformed the overall index.
- Mega-cap tech firms led the advance with Microsoft, Amazon, Apple, and Google accounting for 23% of the monthly return.
- Several market leaders experienced significant corrections during the month. Netflix returned -13.8% in July after missing Q2 net subscriber expectations. On July 26th, Facebook dropped 19% after missing expectations on revenue user growth. Despite a slight recovery, Facebook finished the month down 11.2%.

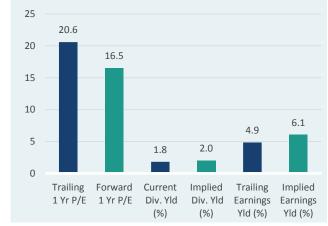
#### **S&P 500 PRICE INDEX**



### IMPLIED VOLATILITY (VIX INDEX)



# S&P 500 VALUATION SNAPSHOT



Source: CBOE, as of 7/31/18

Source: Bloomberg, as of 7/31/18



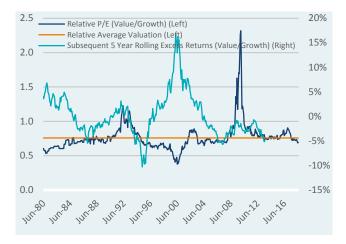
Source: Bloomberg, as of 7/31/18

# Domestic equity size and style

- Small cap equity performance significantly lagged large cap equities. The Russell 2000 Index and Russell 1000 Index returned 1.7% and 3.5% in July, respectively.
- The momentum story with small cap equities continued. At the end of July, the Russell 2000 Index was trading 6.2% above its 200-day moving average. In comparison, the Russell 1000 Index was trading only 2.3% above its 200-day moving average.
- Value equities outperformed growth equities for the first month since March. The Russell 1000 Value Index and Russell 1000 Growth Index returned 4.0% and 2.9%, respectively.
- While value outperformed growth in the large cap universe, style impact on small cap performance was negligible. Both the Russell 2000 Value Index and the Russell 2000 Growth Index returned 1.7%.

Value outperformed growth, especially within large cap equities

# VALUE VS. GROWTH RELATIVE VALUATIONS



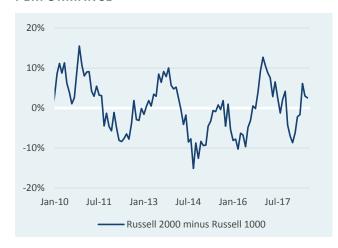
Source: Russell, Bloomberg, as of 7/31/18

# VALUE VS. GROWTH 1-YR ROLLING RELATIVE PERFORMANCE



Source: FTSE, as of 7/31/18

# SMALL VS. LARGE 1-YR ROLLING RELATIVE PERFORMANCE



Source: FTSE, as of 7/31/18

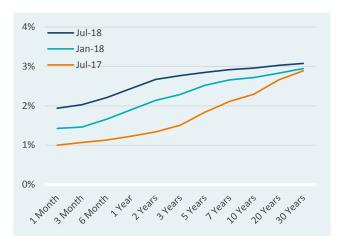


# Fixed income

- The Bloomberg Barclays Aggregate Index was unchanged over the month - Treasury yields rose slightly while investment grade credit spreads narrowed. The yield on the index ticked up to 3.4%, below the 20-year average of 4.0%.
- The spread over the sovereign curve on the Bloomberg Barclays Global High Yield Index narrowed from 4.2% to 3.8% during the month – the index posted a 1.7% gain. Currency effects were muted, as the dollar-hedged index also gained 1.7% in July.
- Investment grade credit spreads narrowed, ending nearly a six-month widening trend. The spread on corporate bonds in the U.S. Aggregate Index dropped from 1.23% to 1.09%.
- The Bank of Japan voted to maintain ultra-loose monetary policy through a short-term rate target of -0.1% and a 10-year target yield of 0.0%, although it expanded the allowable range from +/- 0.1% to +/-0.2%. The BOJ had to step in several times by offering to buy unlimited amounts of 5-10-year bonds to bring yields back toward the 0.0% target.

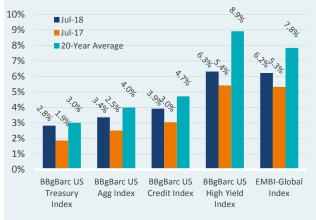
Investment grade credit spreads narrowed for the first time in six months

# U.S. TREASURY YIELD CURVE



Source: Bloomberg, as of 7/31/18

# **NOMINAL YIELDS**



Source: Morningstar, as of 7/31/18

# **BREAKEVEN INFLATION RATES**



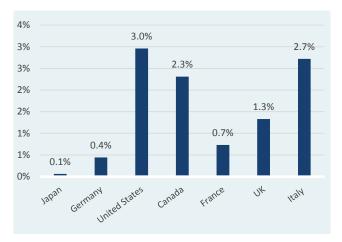
Source: Bloomberg, as of 7/31/18



# Global markets

- Emerging market equities bounced back, but developed market equities still outperformed. The MSCI Emerging Markets Index and the MSCI World Index returned 2.3% and 3.2% respectively.
- The ECB reaffirmed that it will cut bond purchases by year-end and keep rates steady "through the summer of 2019". ECB President Mario Draghi waved off the pickup in the headline inflation rate, which has already breached the 2% target, stating that it is "very early to call victory" on inflation.
- Chinese mainland equities weathered the escalating tariff tensions in July. The CSI 300 Index managed a 0.2% return for the month, holding its trailing threemonth return at -6.5%.
- The yuan depreciated another 2.9% against the dollar in July, bringing the three-month slide to 7.1%.
   Historically, prolonged currency devaluation has led to capital flight risks, while sustained currency appreciation has compromised the competitiveness of domestic industry.

# **GLOBAL SOVEREIGN 10-YEAR YIELDS**



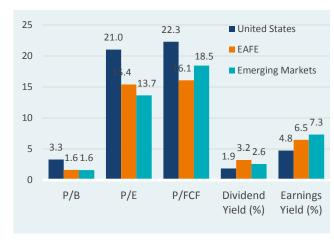
Source: Bloomberg, as of 7/31/18

# **U.S. DOLLAR MAJOR CURRENCY INDEX**



Source: Federal Reserve, as of 7/31/18

# MSCI VALUATION METRICS (3-MONTH AVG)



Source: Bloomberg, as of 7/31/18



# Commodities

- The Bloomberg Commodity Index dropped another
   2.1% in July, led by oil and industrial metals.
- The Bloomberg Commodity Industrial Metals Index fell 4.7%, as copper and zinc dropped 3.8% and 8.0%, respectively. The drawdown in industrial metals may have been impacted by uncertainty surrounding global trade policies.
- Oil suffered its worst month in two years. WTI oil prices fell back down to \$69 per barrel, losing 7.3% on the month and price volatility hit its highest level since February.
- Many factors impacted oil prices during the month, including pending U.S. sanctions on Iran, supply shortages in several OPEC member countries, unexpected increases in U.S. reserves, and reports of potential production increases from Saudi Arabia.

Commodities fell, erasing year-to-date gains

# INDEX AND SECTOR PERFORMANCE

	Month	QTD	YTD	1 Year	3 Year	5 Year	10 Year
Bloomberg Commodity	(2.1)	(2.1)	(2.1)	2.7	(1.6)	(7.1)	(8.1)
Bloomberg Agriculture	2.7	2.7	(3.2)	(11.7)	(5.5)	(8.5)	(5.8)
Bloomberg Energy	(4.4)	(4.4)	7.8	23.2	(5.6)	(14.5)	(18.6)
Bloomberg Grains	6.5	6.5	2.9	(9.3)	(7.7)	(10.1)	(7.5)
Bloomberg Industrial Metals	(4.7)	(4.7)	(9.8)	5.4	7.2	(0.2)	(4.5)
Bloomberg Livestock	(4.3)	(4.3)	(9.2)	(8.9)	(5.2)	(3.3)	(6.0)
Bloomberg Petroleum	(4.5)	(4.5)	13.0	38.6	0.7	(13.1)	(13.3)
Bloomberg Precious Metals	(2.7)	(2.7)	(7.5)	(5.1)	2.5	(2.9)	1.3
Bloomberg Softs	(5.7)	(5.7)	(16.8)	(19.1)	(3.6)	(9.4)	(5.0)

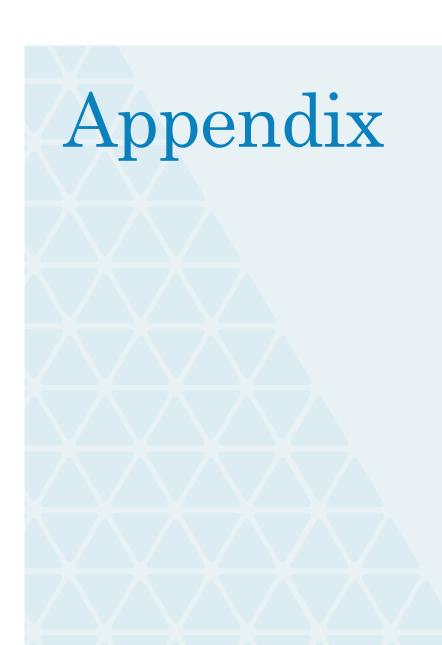
Source: Morningstar, as of 7/31/18

# **COMMODITY PERFORMANCE**



Source: Bloomberg, as of 7/31/18

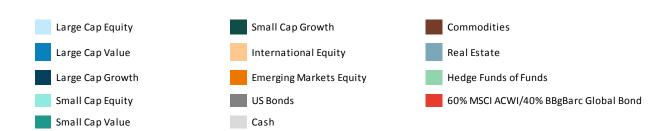






# Periodic table of returns

	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	YTD	5-Year	10-Year
Small Cap Growth	38.7	66.4	31.8	14.0	25.9	56.3	26.0	34.5	32.6	39.8	5.2	79.0	29.1	14.3	18.6	43.3	13.5	13.3	31.7	37.3	11.6	15.8	12.4
Large Cap Growth	27.0	43.1	22.8	8.4	10.3	48.5	22.2	21.4	26.9	16.2	1.4	37.2	26.9	7.8	18.1	38.8	13.2	5.7	21.3	30.2	10.4	13.0	11.2
Small Cap Equity	20.3	33.2	12.2	7.3	6.7	47.3	20.7	20.1	23.5	15.8	-6.5	34.5	24.5	2.6	17.9	34.5	13.0	0.9	17.3	25.0	9.5	12.4	10.7
Small Cap Value	19.3	27.3	11.6	3.3	1.6	46.0	18.3	14.0	22.2	11.8	-21.4	32.5	19.2	1.5	17.5	33.5	11.8	0.6	12.1	22.2	7.3	11.3	10.4
Large Cap Equity	16.2	26.5	7.0	2.8	1.0	39.2	16.5	7.5	18.4	11.6	-25.9	28.4	16.8	0.4	16.4	33.1	6.0	0.0	11.8	21.7	6.4	10.2	9.5
Real Estate	15.6	24.3	6.0	2.5	-5.9	30.0	14.5	7.1	16.6	10.9	-28.9	27.2	16.7	0.1	16.3	32.5	5.6	-0.4	11.3	17.1	3.5	10.0	9.0
Large Cap Value	8.7	21.3	4.1	-2.4	-6.0	29.9	14.3	6.3	15.5	10.3	-33.8	23.3	16.1	-2.1	15.3	23.3	4.9	-0.8	11.2	14.6	2.2	9.8	6.2
60/40 Global Portfolio	4.9	20.9	-3.0	-5.6	-11.4	29.7	12.9	5.3	15.1	7.0	-35.6	20.6	15.5	-2.9	14.6	12.1	4.2	-1.4	8.0	13.7	0.9	6.0	5.1
Cash	1.2	13.2	-7.3	-9.1	-15.5	25.2	11.4	4.7	13.3	7.0	-36.8	19.7	13.1	-4.2	11.5	11.0	3.4	-2.5	7.1	7.8	0.9	5.9	3.7
Hedge Funds of Funds	-2.5	11.4	-7.8	-9.2	-15.7	23.9	9.1	4.6	10.4	5.8	-37.6	18.9	10.2	-5.5	10.5	9.0	2.8	-3.8	5.7	7.7	0.8	5.3	3.4
International Equity	-5.1	7.3	-14.0	-12.4	-20.5	11.6	6.9	4.6	9.1	4.4	-38.4	11.5	8.2	-5.7	4.8	0.1	0.0	-4.4	2.6	5.1	-0.4	3.3	2.9
US Bonds	-6.5	4.8	-22.4	-19.5	-21.7	9.0	6.3	4.2	4.8	-0.2	-38.5	5.9	6.5	-11.7	4.2	-2.0	-1.8	-7.5	1.0	3.5	-1.6	2.2	1.7
Commodities	-25.3	-0.8	-22.4	-20.4	-27.9	4.1	4.3	3.2	4.3	-1.6	-43.1	0.2	5.7	-13.3	0.1	-2.3	-4.5	-14.9	0.5	1.7	-2.1	0.4	0.3
Emerging Markets Equity	-27.0	-1.5	-30.6	-21.2	-30.3	1.0	1.4	2.4	2.1	-9.8	-53.2	-16.9	0.1	-18.2	-1.1	-9.5	-17.0	-24.7	0.3	0.9	-4.6	-7.1	-8.1

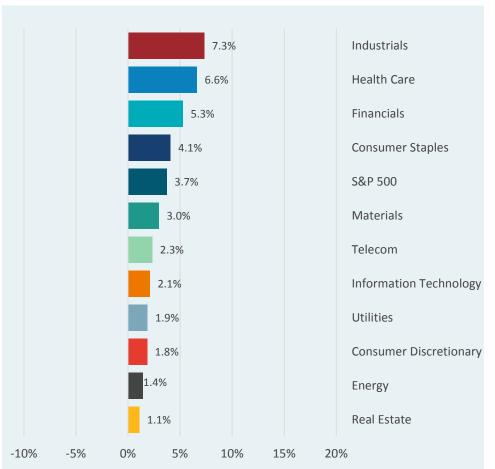


Source Data: Morningstar, Inc., Hedge Fund Research, Inc. (HFR), National Council of Real Estate Investment Fiduciaries (NCREIF). Indices used: Russell 1000, Russell 1000 Value, Russell 1000 Growth, Russell 2000, Russell 2000 Growth, MSCI EAFE, MSCI EM, BBgBarc US Aggregate, T-Bill 90 Day, Bloomberg Commodity, NCREIF Property, HFRI FOF, MSCI ACWI, BBgBarc Global Bond. NCREIF Property Index performance data as of 6/30/18.

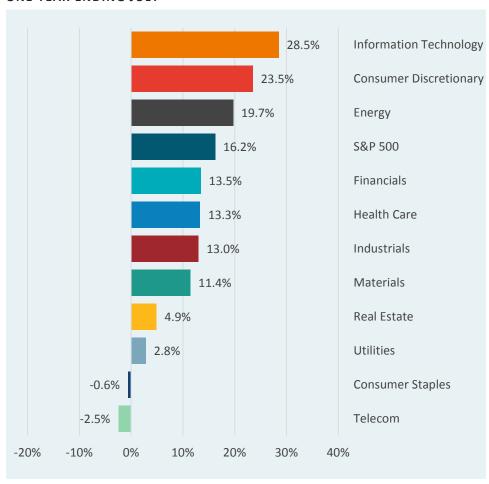


# S&P 500 sector returns

# QTD



# ONE YEAR ENDING JULY



Source: Morningstar, as of 7/31/18

Source: Morningstar, as of 7/31/18



# Detailed index returns

DON	<b>JEST</b>	CE	:OI	IITY

	Month	QTD	YTD	1 Year	3 Year	5 Year	10 Year
Core Index							
S&P 500	3.7	3.7	6.5	16.2	12.5	13.1	10.7
S&P 500 Equal Weighted	3.2	3.2	5.0	13.8	11.3	12.3	12.0
DJ Industrial Average	4.8	4.8	4.1	18.7	15.7	13.1	11.3
Russell Top 200	3.8	3.8	7.0	17.3	13.0	13.6	10.7
Russell 1000	3.5	3.5	6.4	16.2	12.2	13.0	10.7
Russell 2000	1.7	1.7	9.5	18.7	12.0	11.3	10.4
Russell 3000	3.3	3.3	6.6	16.4	12.2	12.8	10.7
Russell Mid Cap	2.5	2.5	4.9	13.5	10.2	11.5	10.8
Style Index							
Russell 1000 Growth	2.9	2.9	10.4	22.8	14.8	15.8	12.4
Russell 1000 Value	4.0	4.0	2.2	9.5	9.5	10.0	9.0
Russell 2000 Growth	1.7	1.7	11.6	22.9	11.1	12.4	11.2
Russell 2000 Value	1.8	1.8	7.3	14.4	12.9	10.2	9.5

# FIXED INCOME

	Month	QTD	YTD	1 Year	3 Year	5 Year	10 Year
Broad Index							
BBgBarc US TIPS	(0.5)	(0.5)	(0.5)	1.2	1.7	1.4	3.0
BBgBarc US Treasury Bills	0.2	0.2	0.9	1.4	0.7	0.5	0.4
BBgBarc US Agg Bond	0.0	0.0	(1.6)	(8.0)	1.5	2.2	3.7
Duration							
BBgBarc US Treasury 1-3 Yr	(0.0)	(0.0)	0.0	(0.2)	0.4	0.5	1.2
BBgBarc US Treasury Long	(1.5)	(1.5)	(4.4)	(1.0)	1.7	4.6	5.9
BBgBarc US Treasury	(0.4)	(0.4)	(1.5)	(1.2)	0.6	1.4	2.9
Issuer							
BBgBarc US MBS	(0.1)	(0.1)	(1.1)	(0.4)	1.2	2.3	3.5
BBgBarc US Corp. High Yield	1.1	1.1	1.3	2.6	6.1	5.3	8.5
BBgBarc US Agency Interm	(0.0)	(0.0)	(0.2)	(0.4)	0.7	1.1	2.3
BBgBarc US Credit	0.7	0.7	(2.3)	(0.7)	2.9	3.4	5.3

# INTERNATIONAL EQUITY

Broad Index							
MSCI ACWI	3.0	3.0	2.6	11.0	8.9	9.0	6.4
MSCI ACWI ex US	2.4	2.4	(1.5)	5.9	6.0	5.6	3.2
MSCI EAFE	2.5	2.5	(0.4)	6.4	5.0	5.9	3.4
MSCI EM	2.2	2.2	(4.6)	4.4	8.9	5.3	2.9
MSCI EAFE Small Cap	0.7	0.7	(0.7)	9.2	10.0	10.2	7.4
Style Index							
MSCI EAFE Growth	2.1	2.1	1.1	9.0	6.3	6.9	4.0
MSCI EAFE Value	2.9	(2.8)	(1.9)	3.8	3.7	4.8	2.8
Regional Index							
MSCI UK	0.9	0.9	(0.2)	8.2	2.8	3.8	3.2
MSCI Japan	0.4	0.4	(1.6)	8.8	6.2	7.3	3.9
MSCI Euro	3.6	3.6	0.3	4.9	5.2	6.1	1.6
MSCI EM Asia	0.7	0.7	(4.4)	5.0	10.3	8.1	5.8
MSCI EM Latin American	9.2	9.2	(3.0)	0.7	8.1	(0.4)	(2.0)

### THED

OTHER							
Index							
Bloomberg Commodity	(2.1)	(2.1)	(2.1)	2.7	(1.6)	(7.1)	(8.1)
Wilshire US REIT	0.6	2.7	2.1	3.4	6.0	8.4	7.6
CS Leveraged Loans	0.8	(4.4)	3.2	4.7	4.6	4.2	5.2
Alerian MLP	(1.5)	11.8	(0.6)	(4.6)	(5.9)	(4.1)	6.5
Regional Index							
JPM EMBI Global Div	2.6	2.6	(2.8)	0.1	5.3	5.4	6.9
JPM GBI-EM Global Div	1.9	1.9	(4.7)	(2.5)	3.5	(0.9)	2.2
Hedge Funds							
HFRI Composite	0.2	0.2	1.6	4.6	2.6	4.0	3.8
HFRI FOF Composite	0.1	0.1	0.8	4.2	1.9	3.3	1.7
Currency (Spot)							
Euro	0.2	0.2	(2.6)	(8.0)	1.9	(2.5)	(2.8)
Pound	(0.6)	(0.6)	(3.0)	(0.5)	(5.6)	(2.9)	(4.0)
Yen	(1.0)	(1.0)	0.6	(1.3)	3.4	(2.6)	(0.3)

Source: Morningstar, HFR, as of 7/31/18



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# **Board of Trustees**

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Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke – Deputy Executive Secretary

# **Agenda Item 9: Investment Manager Structure Review – Verus**

Scott Whalen of Verus, the SLOCPT's investment consultant, will deliver an educational presentation on managing investment risk related to the structure of the investment managers employed. In particular, the taking on of active management risk in addition to the inherent investment risk of passive portfolios will be addressed. This will include consideration of investment benchmarks and tracking error in investment results.

This is an educational presentation and no Board of Trustees action is necessary.

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**AUGUST 2018** 

Active Risk Review

**San Luis Obispo County Pension Trust** 

# Table of Contents



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# Introduction



# Measuring active risk

- —Every investor must decide the asset allocation of their portfolio, known as the SAA. Every investor must then decide how to <u>implement</u> this asset allocation.
- —A portfolio at any point in time rarely resembles the exact asset allocation specified in the SAA. This is due to:
  - Benchmark mismatches
  - Asset class weights being different than SAA weights
  - Active manager bets
- —Each of these **3 sources** contributes to <u>active risk</u>.

# Why is plan tracking error important?

- —Active risk is also know as <u>tracking error</u>.
- —Tracking error is created when portfolio performance is different from the performance of the SAA.
- —Investors typically require compensation for incurring active risk.
- —However, certain plan tracking error is associated with expected compensation (**skill-based**) while other plan tracking error is <u>not</u> associated with expected compensation (**luck-based**).

This analysis allows investors to understand the three types of tracking error in their portfolio, and to identify where they are exposed to uncompensated tracking error.

# Sources of tracking error

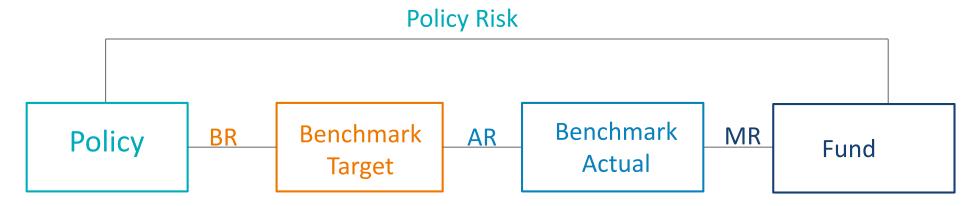
- Benchmark mismatches create unintended tracking error (typically zero expected compensation).
- —Asset class weights being different than the weights specified in the SAA creates tracking error.
  - This tracking error can be unintended if weighting differences are due to fund drift (zero expected compensation). Or this can be intended if weighting differences are due to asset allocation bets (expected compensation).
- Active managers generate intended tracking error (expected compensation).

# Portfolio definitions

- —Policy: as defined by the asset allocation target.
- —Benchmark Target: manager benchmarks at target weights.
- —Benchmark Actual: manager benchmarks at actual weights.
- —Fund: manager exposures.

# Risk definitions

- Policy Risk (PR): Fund tracking error to Policy.
- Benchmark Risk (BR): Benchmark Target tracking error to Policy.
- Allocation Risk (AR): Benchmark Actual tracking error to Benchmark Target.
- Manager Risk (MR): Fund tracking error to Benchmark Actual.



# An example

A portfolio SAA includes a 30% U.S. Equity allocation benchmarked to the Russell 3000 Index. Hiring a single active manager with a 35% weight and benchmarked to the S&P 500 creates the following **Policy Risk (PR):** 

- —Benchmark Risk (BR): J.P. Morgan's benchmark is the S&P 500 Index, which is different than the Russell 3000 Index.
- —Allocation Risk (AR): J.P. Morgan's allocation is 35% (S&P 500) which is different than the SAA weight of 30%.
- Manager Risk (MR): J.P. Morgan's strategy is active relative to the S&P 500 Index which creates active management risk.

# Things to consider

- —Consider a number of factors which can affect Active Risk:
  - Active/Passive allocation
    - —Is passive or active management a better alternative to gain exposure?
  - Policy Risk
    - —How does the tracking error compare with alternatives and fund objectives?
  - Benchmark Risk
    - -Minimize
  - Allocation Risk
    - —Intended or unintended?
  - Manager Risk
    - —Is the asset class active risk balanced and diversified across managers and approaches?
  - Factor exposure
    - —Are there unintended factor exposures that need to be addressed?



# Analysis



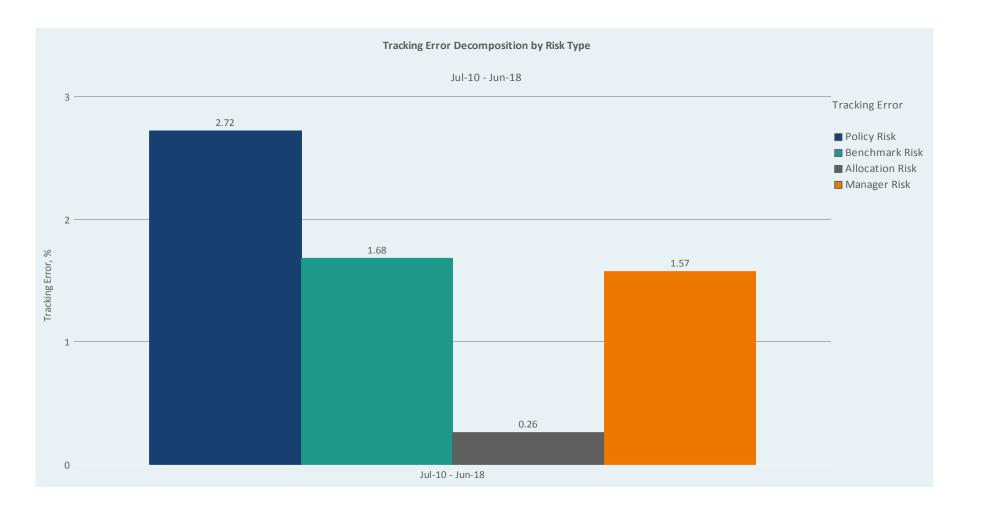
# Actual components at each risk level

Policy	Weight	Benchmark Target	
Russell 3000	28.6%	S&P 500	7.1%
MSCI ACWI ex US	28.6%	Russell 1000 Growth	7.1%
BC Agg	42.9%	Russell 1000 Value	7.1%
Total	100.0%	Russell 2500	7.1%
		MSCI ACWI ex US	28.6%
		BC Agg	21.4%
		S&P/LSTA Leveraged Loand	7.1%
		Citi WGBI ex US	7.1%
		JPM GBI-EM	7.1%
		Total	100.0%
Benchmark Actual		Fund	
<b>Benchmark Actual</b> S&P 500	6.0%	Fund PIMCO RAE Fundamental PLUS	6.0%
	6.0% 7.9%	PIMCO RAE Fundamental PLUS Loomis Sayles LCG	6.0% 7.9%
S&P 500		PIMCO RAE Fundamental PLUS Loomis Sayles LCG Boston Partners LCV	7.9% 7.6%
S&P 500 Russell 1000 Growth	7.9%	PIMCO RAE Fundamental PLUS Loomis Sayles LCG Boston Partners LCV Atlanta Capital Management	7.9% 7.6% 6.0%
S&P 500 Russell 1000 Growth Russell 1000 Value	7.9% 7.6%	PIMCO RAE Fundamental PLUS Loomis Sayles LCG Boston Partners LCV Atlanta Capital Management Dodge & Cox Int'l	7.9% 7.6% 6.0% 14.8%
S&P 500 Russell 1000 Growth Russell 1000 Value Russell 2500 MSCI ACWI ex US	7.9% 7.6% 6.0%	PIMCO RAE Fundamental PLUS Loomis Sayles LCG Boston Partners LCV Atlanta Capital Management Dodge & Cox Int'l WCM Int'l Growth	7.9% 7.6% 6.0% 14.8% 16.2%
S&P 500 Russell 1000 Growth Russell 1000 Value Russell 2500 MSCI ACWI ex US BC Agg	7.9% 7.6% 6.0% 31.0% 19.9%	PIMCO RAE Fundamental PLUS Loomis Sayles LCG Boston Partners LCV Atlanta Capital Management Dodge & Cox Int'l WCM Int'l Growth BlackRock Core Bond	7.9% 7.6% 6.0% 14.8% 16.2% 10.0%
S&P 500 Russell 1000 Growth Russell 1000 Value Russell 2500 MSCI ACWI ex US	7.9% 7.6% 6.0% 31.0% 19.9% 7.0%	PIMCO RAE Fundamental PLUS Loomis Sayles LCG Boston Partners LCV Atlanta Capital Management Dodge & Cox Int'l WCM Int'l Growth BlackRock Core Bond Dodge & Cox Income Fund	7.9% 7.6% 6.0% 14.8% 16.2% 10.0% 9.9%
S&P 500 Russell 1000 Growth Russell 1000 Value Russell 2500 MSCI ACWI ex US BC Agg S&P/LSTA Leveraged Loand Citi WGBI ex US	7.9% 7.6% 6.0% 31.0% 19.9% 7.0% 7.5%	PIMCO RAE Fundamental PLUS Loomis Sayles LCG Boston Partners LCV Atlanta Capital Management Dodge & Cox Int'l WCM Int'l Growth BlackRock Core Bond Dodge & Cox Income Fund Pacific Asset	7.9% 7.6% 6.0% 14.8% 16.2% 10.0% 9.9% 7.0%
S&P 500 Russell 1000 Growth Russell 1000 Value Russell 2500 MSCI ACWI ex US BC Agg S&P/LSTA Leveraged Loand	7.9% 7.6% 6.0% 31.0% 19.9% 7.0%	PIMCO RAE Fundamental PLUS Loomis Sayles LCG Boston Partners LCV Atlanta Capital Management Dodge & Cox Int'l WCM Int'l Growth BlackRock Core Bond Dodge & Cox Income Fund	7.9% 7.6% 6.0% 14.8% 16.2% 10.0% 9.9%

Note: Values in the tables above may not appear to sum to 100 due to rounding.

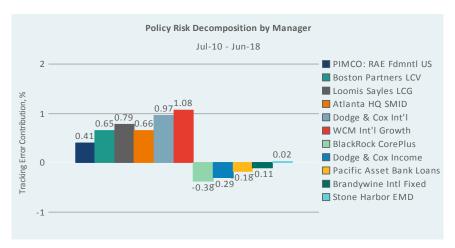


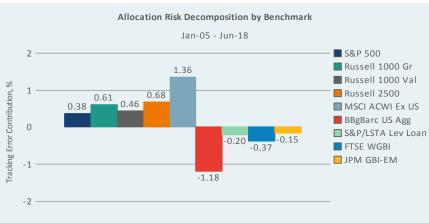
# Policy risk levels

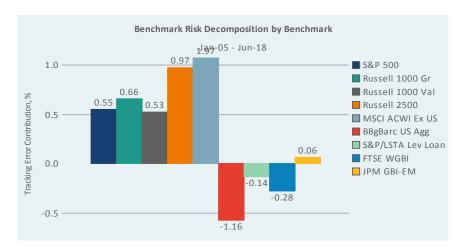




# Risk decomposition



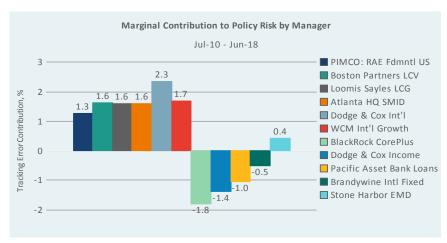


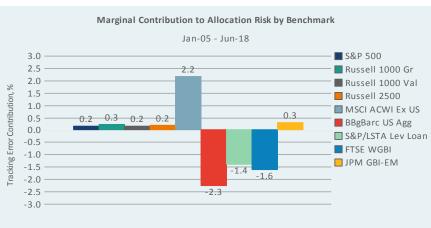


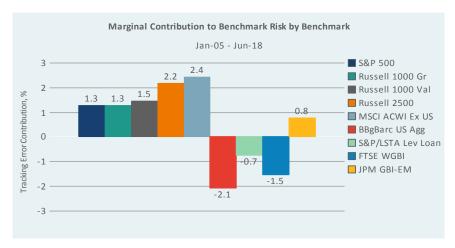


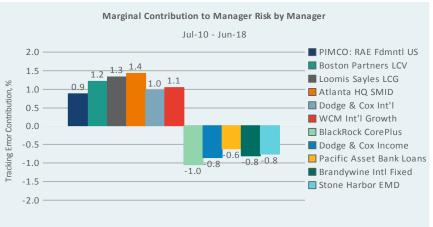


# Marginal contribution



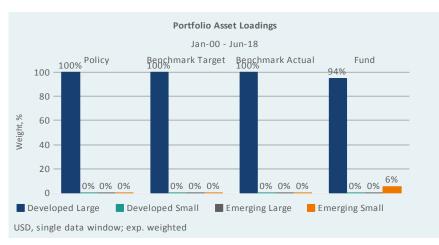


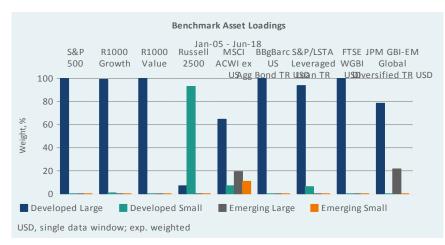






# Factor loadings (absolute)



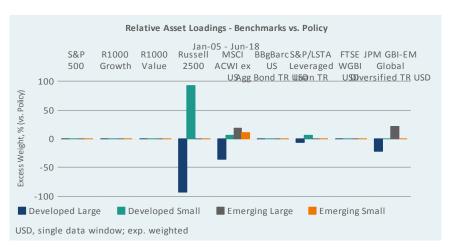






# Factor loadings (relative)









# Manager tracking error and correlations





# Appendix



# Standalone measures

Excess Returns Correlati	<b>on</b> Policy Risk	Benchmark Risk	Allocation Risk	Manager Risk
Policy Risk	1.00			
Benchmark Risk	0.95	1.00		
Allocation Risk	-0.73	-0.70	1.00	
Manager Risk	-0.15	-0.46	0.05	1.00



# **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke – Deputy Executive Secretary Scott Whalen – Verus – Investment Consultant

# **Agenda Item 10: 2018 Private Equity Commitment Recommendation**

# **Recommendation:**

Consider and discuss with Verus as investment consultant and Staff the four recommended Private Equity fund-of-funds for a \$20 million commitment in 2018.

Approve one of the four recommended funds.

- Harbourvest 2018 Global Fund
- Makena Perpetual Private Equity Fund
- Pantheon Global Select 2017 Fund
- Pathway Private Equity Fund 10

# **Discussion:**

At the May21, 2018 Board of Trustees meeting the recommendation from Verus and Staff relative to Private Equity (PE) was to increase the level of commitments to PE funds. The intent is to improve on the level of assets actually invested in PE (currently 1.8% of total assets) closer to the target allocation of 5% of total assets. The recommended next step in this regard was to make a 2018 PE commitment of an additional \$20 million to a fund-of-funds to be selected.

Verus has performed additional analysis and narrowed down their "focus list" of PE fund-of-funds recommended for the Pension Trust's 2018 PE commitment. The attached presentation will be discussed at length by Scott Whalen of Verus. The approval of one of the four recommended PE fund-of-funds will be the topic of discussion and decision by the Board. Any of the four recommended funds are reasonable and acceptable in the view of Verus.

Respectfully Submitted,

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**AUGUST 2018** 

Private Equity Program – Manager Search

**San Luis Obispo County Pension Trust** 

# Table of Contents



# **VERUSINVESTMENTS.COM**

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# I. Program review

(selected slides from May Board presentation)

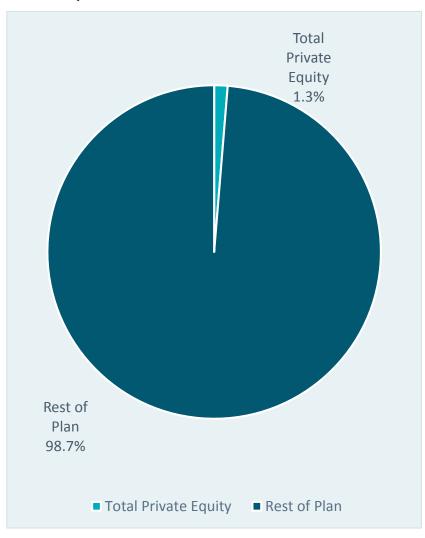


## Summary

- SLOCPT's private equity (PE) program composes 1.3% of the total fund, compared to a target of 5.0%, based on the December 31, 2017 performance report.
- A significant portion of the private equity program is mature and in the distribution phase of their life cycle.
- SLOCPT has recently re-committed to private equity through its investment in Pathway Fund 9. This fund is in the early stage of its life cycle.
- Capital call pacing among managers has been largely in-line with expectations.
- Cash flow projections indicate additional capital commitment to private equity is appropriate to maintain the program at the target allocation.
- We recommend a \$20 million commitment to extend the current program and reviewing the program annually on a go-forward basis with the expectation of making regular ongoing commitments.

# Private equity program at a glance

#### PRIVATE EQUITY AS % OF TOTAL FUND



### PRIVATE EQUITY VALUE AS % OF COMMITMENT AND TOTAL FUND



As of 9/30/17



# Program projections

## (Contributions) / Distributions

								,			
Fund	Vintage Year	Commitment	Remaining Commitment	Cumulative To Date	2018	2019	2020	2021	2022	2023	2024
HarbourVest IX Buyout	2011	\$20.00	\$7.35								
Contributions (%)				(63%)	(13%)	(12%)	(5%)	(3%)			
Distributions (%)				28%	18%	20%	25%	23%	22%	17%	14%
Contributions (\$)				(\$12.7)	(\$2.6)	(\$2.4)	(\$1.0)	(\$0.6)			
Distributions (\$)				\$5.6	\$3.5	\$4.0	\$5.0	\$4.6	\$4.5	\$3.5	\$2.9
Net Cash Flow					\$0.9	\$1.6	\$4.0	\$4.0	\$4.5	\$3.5	\$2.9
NAV				\$12.5	\$13.4	\$13.9	\$12.0	\$9.8	\$6.8	\$4.3	\$2.1
Pathway 9	2017	\$65.00	\$59.52								
Contributions (%)	2017	\$03.00	Ş39.32	(8%)	(17%)	(23%)	(13%)	-4.8%	-4.8%	-4.8%	-4.8%
Distributions (%)				0%	0.0%	0.0%	2.0%	-4.8% 18.8%	-4.8% 18.8%	18.8%	-4.6% 18.8%
Contributions (\$)					(\$11.1)	(\$15.0)	(\$8.5)		(\$3.1)		
***				(\$5.5)	• • • •	, ,		(\$3.1)	* * *	(\$3.1)	(\$3.1)
Distributions (\$)				\$0.0	\$0.0	\$0.0	\$1.3	\$12.2	\$12.2	\$12.2	\$12.2
Net Cash Flow				4- 4	(\$11.1)	(\$15.0)	(\$7.2)	\$9.1	\$9.1	\$9.1	\$9.1
NAV				\$5.4	\$17.1	\$34.1	\$45.2	\$41.5	\$37.4	\$32.8	\$27.6
PE Balance		\$85.00	\$66.87	\$17.87	\$30.52	\$47.93	\$57.22	\$51.30	\$44.16	\$37.10	\$29.72
% of Total Assets				1.3%	2.1%	3.2%	3.6%	3.0%	2.4%	1.9%	1.5%
Total Plan Assets				\$1,351	\$1,432	\$1,518	\$1,609	\$1,706	\$1,808	\$1,917	\$2,032



# II. Manager search



# Manager comparison

	Harbourvest Partners	Makena	Pantheon	Pathway
FIRM LOCATION	Boston, MA	Menlo Park, CA	San Francisco, CA	Irvine, CA
FIRM FOUNDED	1982	2005	1982	1991
FIRM AUM (\$MM)	\$55,562	\$20,000	\$40,400	\$51,249
PRODUCT NAME	2018 Global Fund L.P.	Makena Perpetual Private Equity Fund	Pantheon Global Select 2018	Pathway Private Equity Fund 10 Investors
GP COMMITMENT	1.00%	\$100 million	1.00%	0.50%
ANTICIPATED FIRST / FINAL CLOSE	1Q 2018 4Q 2018	Evergreen	3Q 2018 1Q 2019	4Q 2018 1Q/2Q 2020
INVESTMENT STYLE	Buyout, Venture, Credit/Other	Buyout, Venture*, Credit/Other	Buyout, Venture, Credit/Other	Buyout, Venture, Credit/Other
TEAM SIZE	115 investment professionals	26 investment professionals	78 investment professionals	56 investment professionals



## Investment vehicle information

	Harbourvest 2018 Global Fund	Makena Perpetual Private Equity Fund	Pantheon Global Select 2017	Pathway Private Equity Fund 9
INVESTMENT VEHICLE	Fund of Funds	Fund of Funds	Fund of Funds	Fund of Funds
MINIMUM INVESTMENT	\$2 million	\$10 million	\$10 million	\$10 million
TARGET FUND SIZE	\$500 million	N/A	N/A	\$300 million
FUND TERM	10 years (subject to three 1-year extensions)	Evergreen	13 years (subject to extensions)	12 years (subject to extensions)
INVESTMENT PERIOD	2 years	2 years	5 years	3 years subject to two 1-year extensions at GP discretion
MANAGEMENT FEES	Average fee based on commitment:  Up to \$20mm: 69bps \$20mm to \$50mm: 65bps \$50mm to \$125mm: 57bps Over \$125mm: 45bps	Blended average fee 50bps.  No fee on committed capital, 50bps on invested undrawn capital, and 85bps on NAV.	Up to \$25mm: 55bps \$25mm to \$50mm: 50bps \$50mm to \$100mm: 45bps 100bps on secondaries and co- investments.	Fee steps up and down over time, effective average fee on committed capital: 64bps on \$15m, 62bps on \$35m, 57bps on \$75m.
INCENTIVE FEES	None on primary investments, 12.5% on secondaries and 10% on co-investments (20% above 2.0x)	5% carried interest	None on primary investments, 10% on secondaries and co-investments	None
OTHER FEES	Subject to underlying fund fees. No cap stated for organizational costs or Partnership expenses.	Subject to underlying fund fees.  Operational expenses expected to be 10-20 bps/year with no cap.	Subject to underlying fund fees. Fund organizational costs (setup/legal) expected to be 15 bps - no stated cap. Ongoing Partnership expenses (audit, tax, legal) are expected to be 6 bps annually with no stated cap.	Subject to underlying fund fees. Fund organizational costs (setup/legal) are capped at \$500,000. Ongoing Partnership expenses (audit, tax, legal) are expected to total \$1.35 million with no stated cap.
PREFERRED RETURN	8% on secondaries and co-Investments	8%	8% on secondaries and co-Investments	N/A
TARGET NUMBER OF INVESTMENTS	15 to 20 primary fund investments	140 Current Investments (12 Vintages)	20-30 primary funds + Optional sleeves for venture, secondaries and co-investments	25-35 primary funds
EXISTING INVESTMENTS	6 closed commitments	Fully invested	None	None



## Strategy overview – Harbourvest Global Fund 2018

## **Investment Overview**

- Looks to provide investors with compelling returns while reducing risk through diversification.
- Offering will include a mix of primary partnerships, secondary investments, and direct coinvestments.
- The fund looks invest across all geographies, with an emphasis on North America and Western Europe.
- The fund will include small, medium and large vehicles and targets 50% primary investments, 35% secondary investments and 15% co-investments.

## Firm Overview

- Firm is independent and employee owned.
- Has been making private equity investments since 1982.
- Made first secondary investment in 1986.
- 1 domestic and 8 international offices.

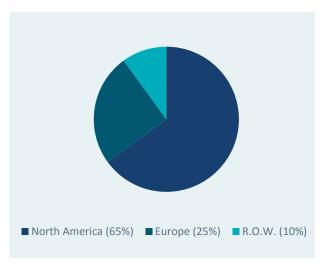
## **Differentiating Characteristics**

- Since inception, HarbourVest has committed \$34 billion to primary funds, \$20 billion to secondaries and \$8 billion to direct co-investments.
- Harbourvest has a deep team of 400+ employees and over 100 investment professionals.
- Robust internal fund monitoring and reporting system.
- Fund will be slightly more concentrated with just 15-20 underlying funds.

## **Potential Concerns**

 As compared to direct private equity investing, fund of funds have a second layer of fees and thus a longer j-curve. The length of the j-curve and increased fees are partially offset by the introduction of secondaries and co-investments.

#### TARGET REGIONAL ALLOCATION



#### TARGET STRATEGY ALLOCATION





## Strategy overview - Makena Perpetual Private Equity Fund

## **Investment Overview**

- The Perpetual Private Equity Fund seeks to offer investors a portfolio of 12+ years of vintage year diversification.
- Evergreen fund structure allows investors to fully deploy capital into a mature portfolio of private assets on the first day of investment.
- The fund looks invest across all geographies, with an emphasis on North America and Western Europe.
- The fund will include small, medium and large vehicles as well as credit and co-investment investments.

## Firm Overview

- Founded in 2005 by principals from leading North American endowments and foundations.
- Firm strategies and operations built around effectively executing the endowment model investment strategy.
- 1 office in Menlo Park, CA.

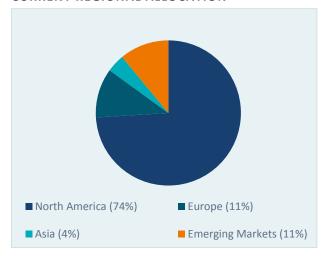
## **Differentiating Characteristics**

- The evergreen fund structures eliminates the capital drawdown period, which allows investors to avoid the j-curve effect of building out a private portfolio
- Strong cash flows are generated for mature assets, which provides opportunity for reinvestment into new commitment.
- In addition to the Perpetual Private Equity Fund, Makena offers a Perpetual Venture Capital Fund. Investors can allocate to either or both funds and customize allocation size.

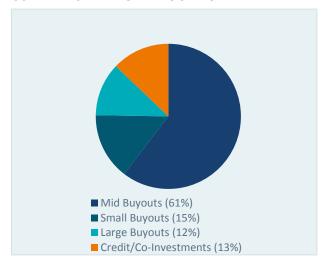
## **Potential Concerns**

- As compared to direct private equity investing, fund of funds have a second layer of fees.
- Potential conflicts of interest related to competing products within Makena that invest in similar strategies.
- Clients entering or exiting at NAV could experience near term frothy or discounted valuations

### **CURRENT REGIONAL ALLOCATION**



#### **CURRENT STRATEGY ALLOCATION**





## Strategy overview – Pantheon Global Select 2018

## **Investment Overview**

- Intends to generate superior private equity returns over the long term through the implementation of a high-quality global portfolio, diversified by manager, stage, geography, vintage year (likely 2018-22), and industry.
- The fund looks invest across all geographies, with an emphasis on the U.S. and Europe.
- Offering will include a mix of primary partnerships, secondary investments, and direct coinvestments.
- Concentrated portfolio with mid-market focus along with emerging markets exposure.

## Firm Overview

- Pantheon has been investing in private equity funds on a global basis since 1983 committing over \$20 billion to 590 primary 5 domestic and 6 international offices.
- Pantheon is 2/3 owned by Affiliated Managers Group (AMG) and 1/3 owned by 30 active partners with an average tenure of 15 years.
- Offices in 6 cities across 4 countries.

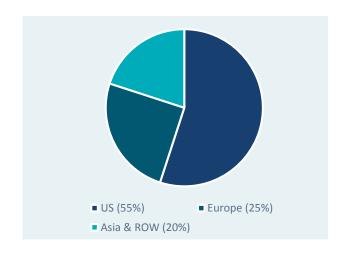
## **Differentiating Characteristics**

- Allocations to primaries, secondaries, co-investments, venture etc. are fully customizable at \$25m level.
- Investors in Global Select 2018 will be given standard allocation of 10% to Global Venture 2018, 10% to Global Secondaries 2018 and 15% to Global Co-Investment IV. Investors may opt out of these if they wish.

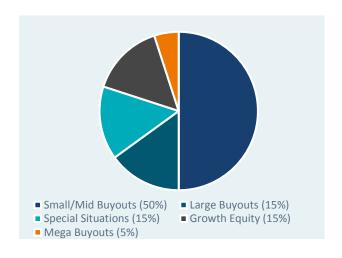
## **Potential Concerns**

- As compared to direct private equity investing, fund of funds have a second layer of fees and thus a longer j-curve. The length of the j-curve and increased fees are partially offset by the introduction of secondaries and co-investments.
- Past global performance is pro-forma only. Prior to 2014 investments were part of regional silos.

### TARGET REGIONAL ALLOCATION



#### TARGET STRATEGY ALLOCATION\*



\*Investors in Global Select 2018 will also be allocated to 10% Pantheon Global Venture 2018, 15% Pantheon Global Secondaries 2018, and 15% Pantheon Global Co-Investment Opportunities IV.



## Strategy overview – Pathway Fund 10

## **Investment Overview**

- Focus on manager selection using bottom-up approach.
- Construct diversified, high-conviction, portfolio with active engagement with managers in the portfolio.
- Offering will include a mix of primary partnerships, secondary investments, and direct coinvestments.
- The fund looks invest across all geographies, with an emphasis on North America.
- The fund targets >65% primary investments, <20% secondary investments and <15% coinvestments.

## Firm Overview

- Has been making private equity investments since 1991.
- 2 domestic and 2 international offices.
- 100% independent, employee owned.

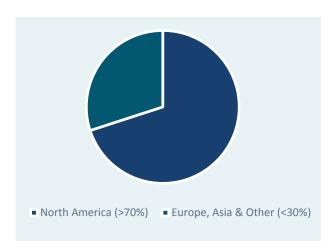
## **Differentiating Characteristics**

- While Pathway has over ~\$40 billion in AUM, they have a relatively small investor base with a high ratio of professionals to clients.
- 100% ownership by partners at the firm.
- Very strong diligence process. Robust internal fund monitoring and reporting system.
- Heavier weight to small and mid market buyout funds than peers.
- Does not charge a carried interest on any investments.

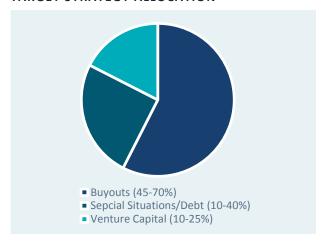
## **Potential Concerns**

- As compared to direct private equity investing, fund of funds have a second layer of fees and thus a longer j-curve. The length of the j-curve and increased fees are partially offset by the introduction of secondaries and co-investments.
- Three co-founders may be retiring in 5-10 years, although internal succession for ownership is expected.

### TARGET REGIONAL ALLOCATION



#### TARGET STRATEGY ALLOCATION





# Performance-Harbourvest

## Harbourvest Investment Performance (as of 3/31/2018) (\$ millions)

Fund Name	Vintage	Fund Size	Capital Drawn	Distribute d Capital	Total Value	Gross IRR	Net IRR	Net Multiple	Net DPI	Net IRR Rank	Net Multiple Rank	Net DPI Rank
Global Fund 2014	2014	380.7	275.9	68.5	376.3	20.7%	17.5%	1.36x	0.3x	Q1	Q1	Q1
Global Fund 2015	2015	339.6	196.7	29.2	249.4	26.9%	20.5%	1.27x	0.2x	Q1	Q1	Q1
Global Fund 2016	2016	446.6	190.5	24.1	235.3	34.8%	28.5%	1.24x	0.1x	Q1	Q1	Q1
Global Fund 2017	2017	589.5	137.8	0.0	152.5	NM	NM	NM	NM	NM	NM	NM



## Performance – Makena

## Makena Investment Performance (as of 3/31/2018) (\$ millions)

Fund Name	Vintage	Fund Size	Capital Drawn	Distribute d Capital	Total Value	Gross IRR	Net IRR	Net Multiple	Net DPI	Net IRR Rank	Net Multiple Rank	Net DPI Rank
MCCA I	2009	372.5	293.3	401.6	513.3	16.8%	14.4%	1.75x	1.37x	Q2	Q1	Q1
MCCA II	2010	125.6	107.9	138.3	181.3	13.0%	10.9%	1.68x	1.28x	Q3	Q2	Q1
MPEF I	2012	128.9	126.7	104.7	188.8	14.5%	12.9%	1.49x	0.83x	Q2	Q3	Q1
MPEF II	2014	107.3	62.4	6.0	83.0	14.2%	12.5%	1.33x	0.10x	Q2	Q1	Q2
MPEF III	2015	214.8	96.2	26.6	114.0	16.6%	15.7%	1.19x	0.28x	Q2	Q2	Q1
Private Equity Portfolio within the Makena Endowment Portfolio	2006- 2018	3,203.0	3,179.0	2,848.0	4,922.0	9.3%	n/a	1.55x	0.90x	n/a	Q2	Q4

\*Performance is net of all underlying manager fees but gross of Makena management and performance fees. Figures are unaudited and subject to change. Net returns will vary depending upon the investors' fees.



# Performance – Pantheon: Global Select Program

## Pantheon Global Investment Performance (as of 3/31/2018) (\$ millions)

Fund Name	Vintage	Fund Size	Capital Drawn	Distributed Capital	Total Value	Gross IRR	Net IRR	Net Multiple	Net DPI	Net IRR Rank	Net Multiple Rank	Net DPI Rank
Pro forma 1993-95	1993	100	100	245.5	246.0	30.9%	28.8%	2.46x	2.39x	n/a	n/a	n/a
Pro forma 1995-98	1996	100	99.9	161.4	160.9	10.2%	9.0%	1.61x	1.55x	n/a	n/a	n/a
Pro forma 1999-2001	1999	100	99.7	200.2	201.4	15.4%	14.1%	2.02x	1.95x	Q1	Q1	Q1
Pro forma 2002-2004	2002	100	98.6	181.9	183.5	15.8%	14.1%	1.86x	1.80x	Q1	Q2	Q2
Pro forma 2005-2007	2005	100	94.3	129.8	151.8	9.3%	8.2%	1.61x	1.54x	Q2	Q2	Q1
Pro forma 2008-2010	2008	100	92.3	99.9	180.9	13.6%	12.1%	1.69x	1.63x	Q2	Q3	Q1
Pro forma 2011-2013	2011	100	81.7	36.6	122.5	14.1%	12.3%	1.50x	1.45x	Q3	Q3	Q1
Global Select 2014	2014	100	37.6	3.5	47.4	22.3%	NM	1.26x	1.17x	NM	Q2	Q1
Global Select 2016	2016	100	11.4	0.5	13.2	35.1%	NM	1.16x	1.12x	NM	Q1	Q1



# Performance – Pathway

## Pathway Investment Performance (as of 3/31/2018) (\$ millions)

Fund Name	Vintage	Fund Size	Capital Drawn	Distribute d Capital	Total Value	Gross IRR	Net IRR	Net Multiple	Net DPI	Net IRR Rank	Net Multiple Rank	Net DPI Rank
DAF Global	2000	569.2	525.3	907.3	944.4	13.6%	12.3%	1.8x	1.7x	Q2	Q1	Q2
PPEF 2007	2007	300.0	299.6	290.9	484.2	14.3%	11.2%	1.6x	1.0x	Q2	Q2	Q3
PPEF 2008	2009	320.9	302.3	206.7	471.0	16.0%	12.3%	1.5x	0.7x	Q3	Q4	Q2
PPEF Investors 6	2011	226	196.3	61.9	281.8	17.1%	13.1%	1.4x	0.3x	Q2	Q4	Q3
PPEF Investors 7	2013	307.7	235.2	30.5	295.4	15.8%	11.2%	1.3x	0.1x	Q3	Q2	Q2
PPEF Investors 8	2015	400.0	180.9	16.5	225.3	24.7%	18.8%	1.2x	0.1x	Q1	Q2	Q2
PPEF Investors 9	2017	288.6	27.3	0	28.0	NM	NM	NM	NM	NM	NM	NM



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## **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke – Deputy Executive Secretary

## Agenda Item 11: Real Assets Outlook – Verus

Scott Whalen of Verus, the SLOCPT's investment consultant, will deliver an educational presentation on the firm's most recent Real Assets Outlook report..

This is an educational presentation and no Board of Trustees action is necessary.

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# Executive summary



# Key theme for 2018

## Observations driving our outlook

## Inflation fears keeping the market on edge, so far data shows a benign inflationary environment

In February, wage inflation data emerged which appeared to signal long-awaited inflation numbers were rising which contributed to a market sell-off and spike in volatility. As markets settled and more data came through, inflation concerns subsided, though market volatility remained above recent historical levels. In April, Core CPI numbers were released which showed inflation moving higher and reaching the Feds target rate of 2.0%. While the inflation rate is now at target levels, the risk to the upside and the Fed's response to that potential outcome will likely be a factor in driving market volatility.

## Higher interest rates putting pressure on income-oriented investments

In the second half of 2017, REITs, MLPs and other liquid yield-oriented investments faced selling pressure as expectations for rising interest rates were priced into select markets. The selling pressure has continued in 2018, with REITs and MLPs in particular down 7.3% and 3.9% YTD through April, respectively.

# Stable prices across commodities with a tailwind coming from Capex cuts from mining and energy companies potentially driving prices higher in the next 2-3 years

For long-time commodity investors, the recent recovery in prices shouldn't be a big surprise. As the old saying goes, "the cure for low commodity prices, is low commodity prices". In practice, commodity producers are forced to curtail spending in response to low prices which will reduce future supply, that creates a potential shortage, driving prices higher until producers are once again incentivized to spend again. Not all commodities are in the same supply position but several industrial metals and oil appear to have supply/demand levels that favor higher prices going forward.

## **Tactical opportunities in MLPs**

We recently became bullish on MLPs after a lengthy bearish attitude towards the asset class. We have a separate presentation on the midstream energy opportunity but we touch on a few of the reasons we believe the asset class looks attractive in this Outlook.



# U.S. economics – Inflation



## U.S. economics – Inflation

- Core CPI remained at 2.1% in April and March, up from 1.8% in February, surpassing the Fed's long-term target of 2.0%.
- Headline CPI hit 2.4% in March, moving higher in the first quarter of this year but still at levels below that seen in typical late-cycle periods. The Fed appears eager to get out in front of any inflationary pressure and thus, the risk of inflation moving higher than market expectations appears less probable than the risk of disinflation coming from the next market downturn.
- In most late-stage business cycles, real assets are often the best performing asset classes due to rising inflation. This cycle appears unique for a number of secular reasons (globalization, automation, etc.) but there is always some probability that we are wrong and that this cycle resembles history in which case it will be advantageous to have exposure to assets which perform well when inflation exceeds expectations.

## U.S. CPI (YOY)

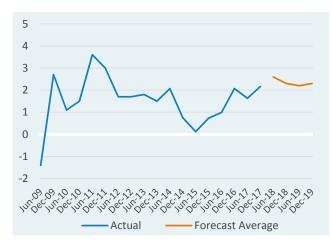


## U.S. TIPS BREAKEVEN RATES



## Source: FRED, as of 3/31/18

#### INFLATION EXPECTATIONS



Source: Wall Street Journal, 4/1/18



Source: FRED, as of 3/31/18

# Outlook summary



# Outlook summary

Strategy	<b>Current Environment</b>	Potential Risks	Outlook/Implementation	View
Private Real Estate	Fundamentals remain strong with declining vacancies, increasing NOI growth and moderate new supply. Valuations are getting expensive, especially for high quality core assets in gateway markets. Returns have moderated to normal levels and income has become a larger portion of total returns.	<ul> <li>New supply could increase ahead of current projections and outpace demand.</li> <li>A sharp rise in interest rates could lead to increased cap rates, hurting values.</li> <li>A general economic slowdown may drastically impact demand for real estate.</li> </ul>	We remain broadly favorable on real estate given continued strong fundamentals, modest new supply and favorable interest rate environment. Given we are potentially late in the cycle, we would recommend remaining cautious with the use of leverage, excess illiquidity, lower quality assets or strategies with a long time horizon to execute such as complex distress or construction.	Positive
REITs	REITs have benefitted from the overall strength of the real estate market, however REITs have underperformed broader equities in recent periods. REITs have been hurt by an increase in interest rates and increased economic growth expectations led to a rotation away from yield-oriented assets.	<ul> <li>Rising interest rates can have a negative effect on REITs and all yield-sensitive assets over short time periods.</li> <li>REITs are sensitive to economic decline and general equity market volatility.</li> </ul>	While we are broadly favorable on real estate, we remain neutral on REITs given current valuations appear fair. REITs can provide liquid exposure to real estate with the following caveats: high sensitivity to equity market volatility over shorter holding periods, higher leverage and higher exposures to non-core sectors such as hotels, self-storage, for-rent residential, etc.	Neutral
Commodities	Commodities futures have had lackluster performance over the last decade. An upward sloping futures curve for most of the last decade has created a headwind for the asset class. In most commodities, contango continues to create a headwind to commodity performance. More recently, oil prices have traded in backwardation along points in the curve though roll yields remain anemic.	<ul> <li>Supply responses surprising the market to the upside.</li> <li>Global growth slowing down, reducing demand for energy and industrial metals.</li> </ul>	Commodity futures continue to face headwinds as futures trade in contango across most commodities. The uptick in interest rates has helped margin returns and prices have stabilized across metals and energy but we expect the asset class to generate low returns going forward.	Neutral
TIPS	Low nominal interest rates combined with low to moderate inflation has led to a depressed return environment for TIPS.	<ul> <li>Decreasing inflation expectations or rising nominal interest rates would be a headwind to TIPS. Continued low rates create a high cost of carry.</li> </ul>	While inflation expectations have been trending modestly upward, low current yields and modest inflation expectations has led to other real assets offering higher total return potential than TIPS.	Negative



# Outlook summary (continued)

Strategy	<b>Current Environment</b>	Potential Risks	Outlook/Implementation	View
Infrastructure	With interest rates rising, we saw yield- oriented assets sell-off in late 2017 and continue to exhibit weakness in 2018. While we welcome the revaluation, most infrastructure markets, especially core transactions, continue to trade at high valuations. In our last outlook we highlighted the interest rate concerns and our view that better opportunities exist in value- add infrastructure and specific sectors like power. Our views have not changed.	<ul> <li>Rising interest rates in the U.S. market and abroad will remain a headwind to yield-oriented infrastructure.</li> <li>Fund raising was strong in 2017 for global infrastructure funds, creating additional competition for managers to deploy capital.</li> </ul>	We remain less favorable on core infrastructure given valuation concerns. We do think opportunities exist within pockets of the value-add universe. We generally like teams with a particular sector expertise and with a strong development track record and pipeline.	Neutral
Private Natural Resources	As expected, the market was able to work-through much of the supply overhand in the oil market. Prices have stabilized around \$60/bbl which appears high enough to induce on-shore US and parts of Canada to grow production but is too low for oil majors and national oil companies to commit substantial capital to large off-shore projects. With recent tensions flaring up in the Middle East, oil prices could shock to the upside.	<ul> <li>A significant amount of dry powder has been raised in the private markets, creating a competitive environment for deals in prime on-shore US acreage locations.</li> <li>Demand growth below expectations resulting in lower prices for longer.</li> <li>Breakdown of OPEC could induce member countries to discontinue the supply cuts and flood the market with oil .</li> </ul>	We think there are opportunities to invest in onshore US/Canada and achieve attractive returns but it's hard today to buy large tracts of prime acreage and generate healthy returns. We believe private energy funds where there are dual performance fee structures face a considerable headwind to delivering 20%+IRRs that investors expect for taking drilling risk. Could see a healthy M&A market develop as oil majors look for production growth.	Positive
Midstream Energy / MLPs	MLPs have faced heavy selling pressure in 2017 and in 2018. Valuations are reaching trough levels not seen since the GFC. Cash flows within midstream energy are recovering and balance sheets are healthier today than they were going into the oil collapse. We believe there is a compelling tactical opportunity within midstream energy for investors that can be patient and manage tax issues that come with holding MLPs.	<ul> <li>Falling oil/gas prices could curtail drilling programs and reduce production volumes which would hurt MLP cash flows.</li> <li>Regulatory risk is low and though recent headlines around the Federal Energy Regulatory Commission (FERC) rules changing cost pass-throughs created selling pressure the end result was de minimis for most MLPs.</li> </ul>	MLPs are currently providing a healthy 8+% dividend yield and distribution growth has recovered to a range of 4-6%. MLPs are offering a compelling entry point that we have not seen since the GFC.	Positive



# Outlook summary (continued)

Strategy	<b>Current Environment</b>	<b>Potential Risks</b>	Outlook/Implementation	View
Timberland	Timber markets in North America continue to face challenges from a slow recovery in housing, low interest rates and unfavorable transaction market. Our outlook on timber has been negative for several years due to the headwinds the asset class has faced. More recently, our view has shifted on a strong recovery in housing starts, timber supply issues out of Canada and low levels of capital competing within the timber industry. While we still believe that returns are unlikely to achieve double digit rates seen in the late 90's/early 2000's, some investors may find high single-digit returns acceptable within the asset class.	<ul> <li>Despite several years of disappointing returns within timber, we don't see returns reaching beyond single-digits on a goforward basis. Competitive timber from South America has driven prices for certain softwood products lower and favorable hardwood markets in the Pacific Northwest remain difficult to access.</li> <li>Markets outside the U.S. tend to face currency and political risk which has resulted in disappointing returns for many investors.</li> </ul>	For most investors, high single-digit expected returns for timberland in the U.S. is too low for the illiquidity and risk assumed within the asset class. However, the unique return drivers and potential for higher than expected prices in softwood lumber may be attractive for some investors with sufficient liquidity and a low cost of capital.	Neutral/ Negative
Farmland	Farmland prices in the Midwest leveled off after 2014 but remain too expensive for the income and return potential. We are selectively looking at permanent crop deals but broadly they trade well above historical valuations. Prices across most crops have fallen over the last year as record supply has outstripped demand.	<ul> <li>Similar to timber markets, we have concerns around valuations and the risk/return proposition for farmland investments.</li> <li>The income potential within farmland is more attractive than timber and the global growth in food is a more compelling macro trend than pulp and paper but we remain bearish on the sector, in general.</li> </ul>	Currently viewed as expensive. Selectively looking at agriculture business investments where crop and land are a component of the return.	Negative



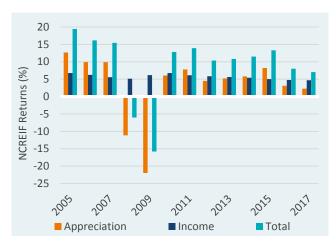
# Current conditions and outlooks



# Real estate performance – Recent history

- Core real estate returns have moderated over the last two years back to "normal" levels of 7-8% total returns. Appreciation has slowed while income has remained near 5% for several years, becoming a larger component of total return.
- Correlation between GDP growth and core real estate returns has historically been very high. In the last few quarters, GDP has ticked
  up slightly higher while real estate returns moderated.
- Some of the best non-core real estate vintage years occur during recessionary years and early recovery periods (2001-2003 and 2009-2012) as market dislocations create attractive entry valuations.
- Late stage vintage years for non-core have historically been the most challenged (1998-1999) and (2005-2007).

### NCREIF RETURNS



## VINTAGE YEAR RETURN (%) – NON-CORE REAL ESTATE



#### Source: Cambridge Associates, as of 9/30/17

#### REAL ESTATE AND THE BUSINESS CYCLE



Source: NCREIF, Bloomberg, as of 12/31/17

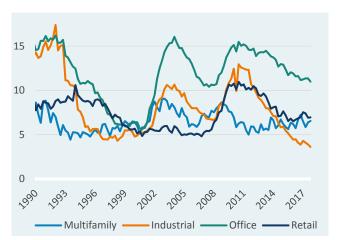


Source: NCREIF, as of 12/31/17

## Real estate fundamentals

- Real estate fundamentals remain generally healthy. Vacancy rates continue to decline in most property types. Multifamily is the only exception, which has seen a slight uptick in vacancy after being the earliest sector to recover. This move has been influenced by an increase in prices and some pockets of strong new supply.
- Cap rates continue to move in a steady downward trend and sit at historic lows. The spread versus the 10-year Treasury yield remains moderate however, providing a slight cushion against rising interest rates. This was recently tested when the 10-year yield rose from 1.5% to 2.4% after the presidential election, yet cap rates remained flat. Capital continues to flow into the asset class as investors seek sources of high quality income and U.S. dollar-denominated assets.
- Net operating income (NOI) growth has remained strong above 5% in the first quarter for all property types. Multifamily NOI has come down from above 10% growth, while industrial properties have seen the strongest improvement.

#### **VACANCY BY PROPERTY TYPE**



## CAP RATE SPREADS



#### Source: FRED, NCREIF, as of 12/31/17

## 4-QTR ROLLING NOI GROWTH (%) BY PROPERTY TYPE



Source: NCREIF, as of 12/31/17

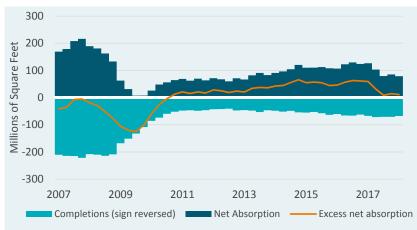


Source: NCREIF, as of 12/31/17

## Real estate – New supply and absorption

Overall, new supply/construction remains below peak levels of 2007-08

## RETAIL SECTOR



## **OFFICE SECTOR**

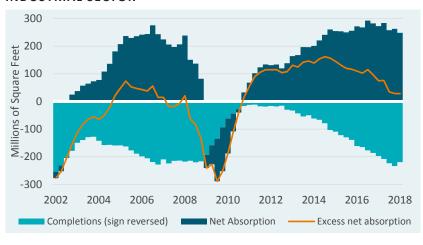


Multifamily exceeding peak levels, starting to see net absorptions decline, NOI growth slow

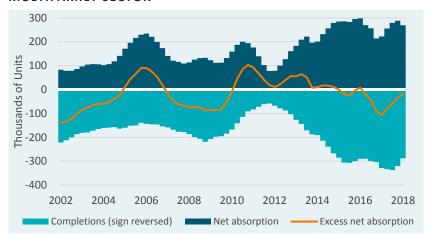
New supply in industrial nearing peak levels, but demand from ecommerce keeping warehouse net absorptions positive

Retail lagging, slowdown in brick and mortar demand

#### **INDUSTRIAL SECTOR**



#### **MULTIFAMILY SECTOR**



Source: CoStar, Nareit, as of 3/31/18



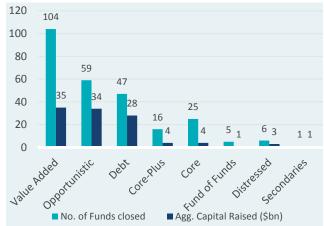
# Real estate fundraising

- The number of funds closed and aggregate capital raised have slightly declined the last two years, although still remain at high levels. The average fund size has continued to grow.
- Dry powder in the closed-end fund space has continued to rise to all time highs with two-thirds of that capital going to North American focused opportunities.
- The majority of closed end funds are targeting value added strategies, while debt funds saw the largest increase in interest
- Core open-end funds currently have over \$5 billion in investment queues with negligible redemption queues. The core space continues to receive strong competition from foreign buyers, especially in the gateway markets.

## HISTORICAL PRIVATE REAL ESTATE CLOSED-END FUNDRAISING



## 2017 PRIVATE REAL ESTATE CLOSED-END FUNDRAISING BY STRATEGY



Source: Pregin, as of 1/31/18

### DRY POWDER BY REGION - CLOSED-END FUNDS



Source: Pregin, as of 1/31/18



Source: Pregin, as of 2/28/18

## Real estate debt

- Over the last several years, due to regulatory pressures for risk retention (Dodd-Frank) and increased capital requirements for "High Volatility Commercial Real Estate Loans" or HVCRE loans, traditional sources of lending from banks and insurance companies has declined, allowing private capital sources to step in and earn a premium for providing capital.
- Real estate transaction volumes have remained healthy and there will be a continued need for debt refinancing over the next several
  years.
- The potential returns for providing mezzanine loans on core-plus and light transitional assets or leveraged returns on senior whole
  loans on stable assets appear to offer a favorable risk versus return tradeoff in comparison to real estate equity.
- These loans are typically floating rate and tied to a premium over LIBOR, which provides some protection against rising interest rates.
- Lending spreads have come down over the last 12 months, however rising LIBOR has offset this from a total return perspective

#### **CURRENT COMMERCIAL DEBT MATURITIES**



#### **LENDING PREMIUMS**

	Stable Asset Whole Loans	Transitional Asset Whole Loans	Lower Risk Mezzanine	Transitional Asset Mezzanine & Preferred Equity	Developmental Asset Mezzanine & Preferred Equity
Capital Stack	0 - 70%	0 - 85%	50-65%	65-90%	65 - 90%
	LTV	LTV	LTV	LTC	LTC
Duration	2-5 Years	2-5 Years	2-7 Years	2-4 Years	2-4 Years
Typical Lending	LIBOR +	LIBOR +	LIBOR +	LIBOR +	LIBOR +
Spreads	2.0-2.5%	3.0 - 4.5%	4.0-5.0%	6.0 - 7.5%	9 - 14%

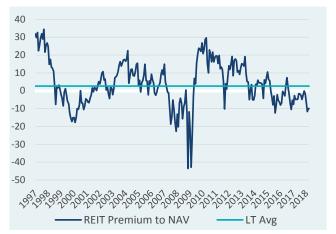
Source: Trepp, Ares, 12/31/17 Source: PGIM



## REITs

- REITs have broadly benefitted from the overall strength of the real estate market, however REITs have underperformed broader
  equities over the last year. A rise in interest rates and increased economic growth expectations led to a rotation away from yieldoriented assets.
- Valuations currently appear fair on a number of metrics. Implied cap rate spreads relative to Treasuries look fairly valued compared to history. REITs are currently trading at a discount to NAV of around 10%, while historically trading at an average premium of 2%.
- REITs also appear fairly valued relative to equities as measured by the adjusted funds from operations (AFFO) multiple in comparison to the S&P 500 forward P/E.
- REITs can provide liquid exposure to real estate with the following caveats: high sensitivity to equity market volatility over shorter holding periods, higher leverage and higher exposures to non-core sectors such as hotels, self-storage, for-rent residential, etc.
- Verus recommends utilizing active management in REITs with managers that have significant private real estate expertise.

## **REIT PREMIUM TO NAV**



## YIELDS (VS. TREASURIES)



Source: JPMorgan, as of 4/16/18

## **VALUATION (VS. EQUITIES)**



Source: JPMorgan, as of 4/16/18



Source: JPMorgan, as of 4/16/18

# Private real estate summary

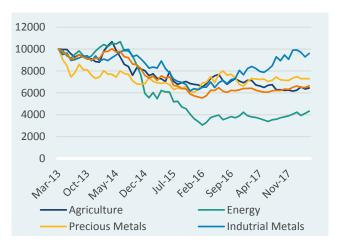
Strategy	<b>Current Environment</b>	Potential Risks	Outlook/Implementation	View
Core	Fundamentals remain strong, however valuations are getting expensive, especially for high quality assets in gateway markets.	<ul> <li>New supply could increase ahead of current projections and outpace demand.</li> <li>A sharp rise in interest rates could lead to increased cap rates, hurting values.</li> <li>A general economic slowdown would drastically impact demand for real estate.</li> </ul>	Steady, but slow growth could lead to a longer than normal cycle, as we have not seen the level of overheating and new construction that typically occurs near the end of a cycle.	Neutral/ Positive
Value-Add	Heavy demand for high quality core real estate assets has been a tailwind for value-add strategies, as the completed project are often core real estate buyers.	<ul> <li>Slowing demand for core real estate could lead to fewer buyers of value-add assets.</li> <li>Any decline in demand due to an economic slowdown would likely impact renovation and lease-up strategies.</li> <li>Increased capital moving up the risk spectrum could lead to increased competition.</li> </ul>	A flat to positive environment for core real estate should be a good environment for value-add. Increased capital raising in the space will lead to additional competition however, squeezing returns.	Neutral
Opportunistic	The strong recovery in the commercial real estate market has led to fewer distressed opportunities available for opportunistic funds, especially in the U.S. Lending standards remain tight for new construction opportunities, pressuring returns.	<ul> <li>A turn in the market might dramatically affect the performance of investments with a long time horizon, such as construction or complex distressed situations.</li> <li>Increased capital moving up the risk spectrum could lead to increased competition.</li> </ul>	Fewer distressed opportunities should continue to put downward pressure on returns. We would caution against broad development strategies at this point in the cycle, especially speculative or long duration projects.	Negative
Debt	Traditional lenders, such as banks and insurance companies have reduced lending to commercial real estate, creating a need for capital. Lending spreads have tightened a bit, although LIBOR has risen, offsetting the impact on total returns.	<ul> <li>Changes in regulations, such as the elimination or loosening of Dodd-Frank, could possibly lead to a re-emergence of banks and insurance companies in lending, increasing competition and reducing potential returns.</li> <li>A further decline in spreads due to increased competition could pressure returns.</li> </ul>	The risk-return profile for commercial real estate loan origination, both senior loans and mezzanine loans, appears to be favorable compared to core real estate. These strategies can be implemented in both open end and closed end fund structures.	Positive



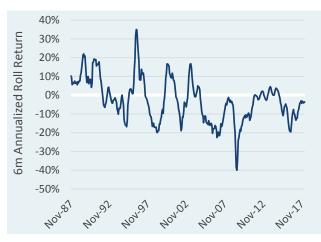
# Commodities

- Commodity performance has been lackluster over the past decade, delivering negative returns through the global financial crisis and the recent oil crisis. Much of this performance has been caused not by price movement, but by the shape of commodity futures curves. An upward sloping curve creates a drag for investors as a higher price is paid to enter each futures contract, and a downward sloping curve creates positive carry for investors as prices paid for futures contracts are lower. This premium/discount is a major determinant of commodity performance, and is known as "roll yield". Roll yield can be negatively affected by commodity crises as current contract prices drop further than distant prices and the curve becomes steeper.
- As commodity prices moderate, futures curves have flattened and negative roll yield has begun to dissipate. Oil in particular significantly impacts overall roll yield due to its large weight in commodities indices. Oil has exhibited a backward-dated curve shape recently. We are continuing to monitor these effects since a neutral or positive roll return would improve commodity returns.

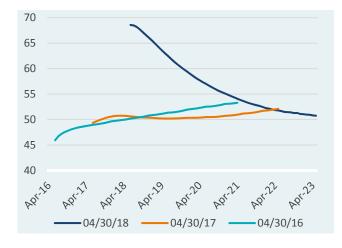
### SECTOR PERFORMANCE



### ROLL RETURN



### CURVE SHAPE (WTI)



Source: Bloomberg, as of 3/31/18

Source: Bloomberg, as of 4/19/18

Source: Bloomberg, as of 5/8/18



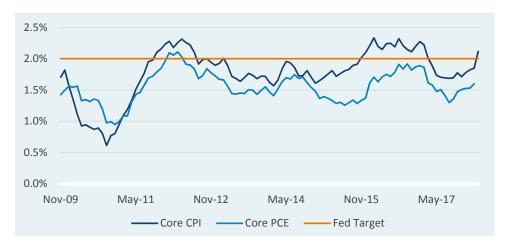
# TIPS

- Inflation has been trending upward over recent periods and is now hovering around the Fed inflation target of 2%, but still remains below historical averages.
- TIPS 10-year breakevens came down slightly in April to 1.9%, while the 30-year breakevens are just slightly above 2%.
- Due to low inflation and nominal rates, TIPS returns have been very lackluster. The Barclays U.S. TIPS Index has returned 1.5%, 2.0% and 1.0% over the last 1-, 3- and 5-years respectively. Over the past 10 years the return for the index was 4.2%.
- Over the intermediate-term, we believe TIPS appear less attractive relative to other real assets from a total return perspective because of low carry. Other real assets will likely do better in a stable growth environment, such as private real estate and natural resources.
- TIPS may retain a place in long-term strategic allocations to inflation protecting assets within fixed income, and should help hedge
  against unexpected inflation shocks.

### U.S. TREASURY BOND RATES



### **CURRENT INFLATION VS. FED TARGET**



Source: BLS, as of 3/31/18



Source: FRED, as of 3/31/18

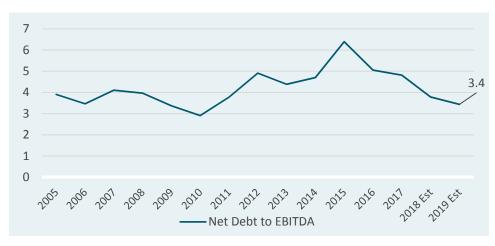
# Opportunity in midstream energy

- MLP yields have steadily climbed since mid-2016 on the back of a sell-off in the sector and recovery in distributions following the energy price collapse.
- Balance sheets across the industry are in better shape today than before the oil crisis. Debt-to-cash flow has improved since peaking at 6.4x in 2015.
- The U.S. is expected to surpass Russia in 2018 to be the largest oil producer in the world. Midstream companies grow through oil/gas volume increases, not commodity price appreciation.
- Distribution growth rates are expected to reach 4-6% by 2019. Reduced capex spending needs going forward could lead to more earnings being converted into free cash flow and even greater distribution growth.

### MLP YIELDS



### MLP DEBT TO CASH FLOW RATIO



Source: Bloomberg, as of 12/31/17



# Opportunity in midstream energy (cont'd.)

- For most clients, we recommend a tactical position in MLPs with a short-medium term hold period (2-4 years).
- The current spread on MLPs above the 10-year Treasury is around 580bps; closer to 300bps historically.
- The current spread on MLPs above the Barclays High Yield index is around 250bps.
- We recognize that 20+% annualized returns in any environment are rare. If we handicap the returns with a lower probability of fully achieving those results, even a 50% probability would still provide an attractive return target to investors in today's environment.

### MLP SPREADS VS HIGH YIELD AND TREASURY RATES



### **3-Year Expected Return:**

Current Yield - 8%

+

Distribution Growth - 4-6%

+

Return to FMV - 10-13%

= 22-27%/year

Source: Bloomberg, as of 12/31/17

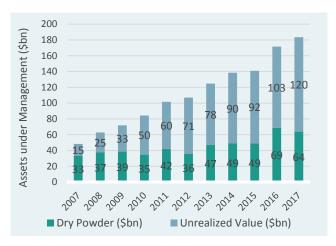


# Infrastructure

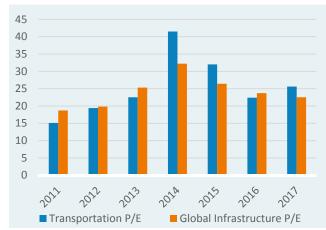
- Dry powder within private infrastructure appears to have declined slightly in 2017 from a peak in 2016, according to Preqin. That said, there remains a highly competitive market for assets with contracted cash flows.
- Within infrastructure, we remain positive on value-add opportunities relative to core strategies. Interest rate sensitivity is generally lower in value-add infrastructure and pricing levels, though elevated, are below comparable core valuations. Within value-add we focus on sector specialists or teams with a track record of successful project development and/or operational expertise.
- Transportation infrastructure (i.e. ports, toll roads, airports)
   continues to trade at extremely rich valuations. We believe these

- assets carry a high level of interest rate risk and will face performance headwinds as discount rates adjust to a normalized interest rate environment.
- Returns for the median infrastructure fund have been disappointing relative to their illiquidity and fund economics. Relative to private equity buyouts, returns for infrastructure investments should exhibit lower IRRs but comparable net multiples. Returns have lagged in nearly all vintages for infrastructure which confirms our own observations that investors need to be highly selective within the asset class and look for managers with a specialized sector focus and fund economics that reward the manager for performance and not assets under management.

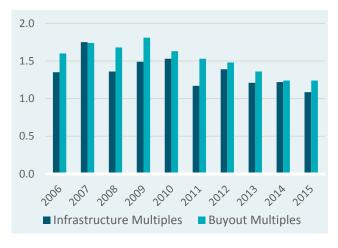
### INFRASTRUCTURE DRY POWDER



## VALUATIONS IN TRANSPORTATION INFRASTRUCTURE



MEDIAN MULTIPLES FOR INFRASTRUCTURE BY VINTAGE YEAR (NET)



Source: Bloomberg Source: Pregin



Source: Pregin



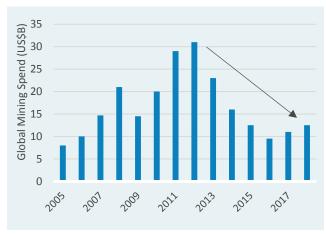
# Private natural resources

- Energy remains the most liquid and scalable segment of the natural resource universe. Dry powder within energy appears to have declined in 2017 from a peak in 2016, according to Preqin. North America remains the largest market for energy funds to raise and deploy capital, more than double the size of the next largest market, Europe.
- Mining has experienced a recovery from a cyclical low in early 2016. While asset prices have seen some recovery, capital expenditures across the industry have lagged for several years which may lead to a supply shortfall in industrial metals. Our overall outlook within mining is positive with a notable challenge in finding enough investment opportunities that meet our underwriting criteria.
- Within a diversified real asset portfolio, we believe agriculture investments can play an interesting diversification role and reduce our clients exposure to more volatile energy/mining markets. The most promising investments within agriculture continue to be with funds that buy or build vertically-integrated business utilizing permanent crops. Unfortunately, returns within the sector have faced headwinds in recent years as row crop prices and tree nut prices have declined on excess supply issues. We remain negative within agriculture due to a challenging operating environment and lack of attractive investment opportunities.

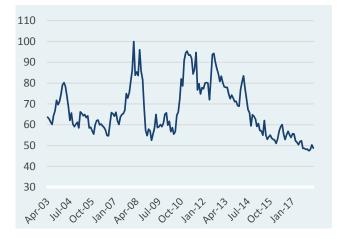
### **FUND DRY POWDER BY STRATEGY**



### **CAPITAL EXPENDITURE IN MINING**



### CROP PRICES – BLOOMBERG AGRICULTURE



Source: Bloomberg Source: Bloomberg

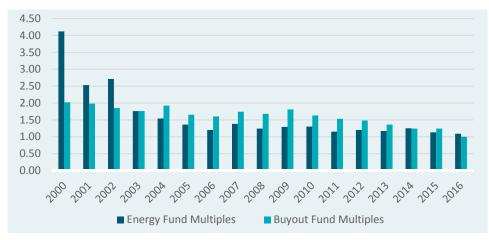


Source: Pregin

# Private energy

- Energy prices and asset values have recovered quickly after reaching a low point in Q1 2016. Now that the dust has settled on one of the worst periods for the energy industry since the 1980's, one interesting takeaway is how much the private markets aided in the sector's recovery.
   Billions of dollars were raised in quick order by private credit and equity investors to take advantage of a frozen high yield and public equity market in 2015/16. While still early, those investments appear to have paid-off as oil and gas prices stabilized at much higher levels.
- The experience for many investors in private equity energy has not been without heartache as exceptional early vintages in the industry brought new capital to the asset class. Returns have lagged since, no doubt driven by the commodity downturn but also as competition fueled a more efficient market. We believe investors will need to consider the traditional double performance fee structure (a.k.a. double promote) on energy funds and find ways to reduce the fee overhang in a lower return environment.
- The M&A market within upstream energy saw a recovery in 2016 but slowed again in 2017 as E&P shareholders began demanding more spending restraint and an increase in shareholder-friendly actions (i.e. dividends and buybacks). Activity from Oil Majors (i.e. Exxon, BP, etc.) could pick-up as declining reserves draw them back into the acquisition market.

# MEDIAN GLOBAL ENERGY FUND RETURN MULTIPLES BY VINTAGE YEAR (NET)



### M&A TRANSACTIONS IN THE UPSTREAM OIL& GAS MARKET



Source: Bloomberg; (excludes Royal Dutch Shell/BG Group in 2015)

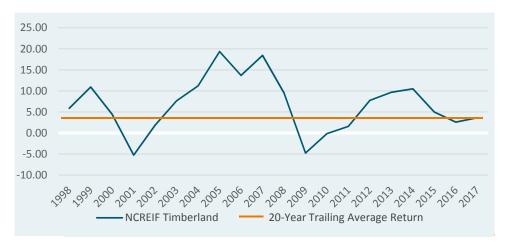
Source: Preqin



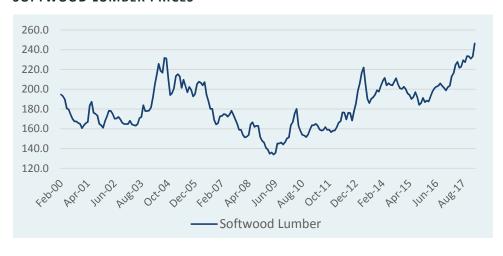
# Timberland

- We are highlighting timberland in this year's outlook given our bearish attitude on the asset class for many years. Fundraising within timber-focused funds peaked in 2008, according to Preqin. With less dry powder and fewer funds being raised, we wanted to see if there was an attractive opportunity in an overlooked industry.
- The past 10 years have been lackluster for timber investors, achieving a trailing average return of 4.4%, according to the NCREIF Timberland Index. Many TIMO funds have faired worse than the index due to leverage and/or less favorable geographic exposures within their portfolio. The 10-year returns prior to the GFC were more than double the returns experienced after which raises the question will the next 10 years look more like those experienced in the 90s and early 2000s or the most recent 10 years.
- One of the challenges for newer investors in Timberland is gaining access to the most lucrative timber, the pacific northwest, where
  hardwood species are in high demand by Asia. Most transactions in timber occur in the Southwest/Southeast where softwood pine species
  dominate. Softwood is less valuable and faces intense competition from growers in South America. Prices have seen a recovery of late as
  housing starts improve and competition from Canadian imports have declined.

### NCREIF TIMBERLAND CALENDAR YEAR RETURNS



### SOFTWOOD LUMBER PRICES



Source: Bloomberg, as of 2/28/18

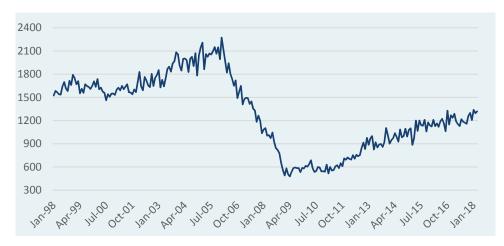


Source: NCREIF, as of 12/31/17

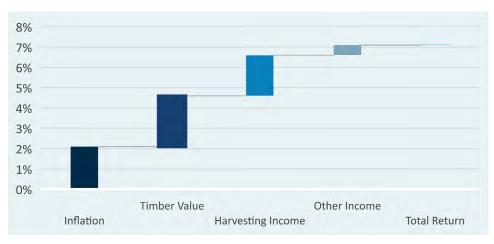
# Timberland (continued)

- Housing starts have experienced a slow rebound since the GFC as millennials delayed buying and urban living trends reduced demand for single family homes. There are some signs that the trends are reversing as millennials begin settling down and look to own vs. rent. A key driver of lumber demand comes from housing construction which is why this is an important metric to watch.
- Return drivers within timber come from the appreciation of the land (inflation + timber value) and income from both harvesting timber and non-timber income sources (i.e. hunting leases, oil/gas royalty income, etc.). Without factoring in rising discount rates that create a meaningful headwind for future terminal values, we derive expected returns within timberland of 7-9% (gross).
- There appears some tailwinds to the timberland story but when we look at returns in the asset class, we struggle to reach a return target that merits investing in an asset class which is highly illiquid, offers little income and appears dependent on selling to other TIMO investors. For most clients, we think there are better opportunities within real assets to deploy capital. For investors with a low cost of capital and an interest in renewable resources, there may be merit to an allocation in timber.

### **U.S. HOUSING STARTS**



### TIMBERLAND RETURN BRIDGE



Source: St. Louis Fed, as of 3/31/18



# Appendix



# Glossary of terms

Adjusted Funds From Operations (AFFO): A measurement which is helpful in analyzing real estate investment trusts (REITs). The AFFO typically equals the trust's funds from operations (FFO) but is adjusted for ongoing capital expenditures which are necessary for upkeep of the REIT's assets.

**Backwardation:** Also, sometimes called normal backwardation, is the market condition where the price of a commodities forward or futures contract is trading below the expected spot price at maturity.

**Capitalization Rates:** The rate of return of a real estate investment, which is calculated by dividing the property's net operating income by the property's purchase price.

**Core Real Estate:** This category of real estate will include a preponderance of stabilized properties. Core real estate should achieve relatively high income returns and exhibit relatively low volatility. Core real estate funds tend to use less leverage.

Consumer Price Index (CPI): A measure of purchasing power and inflation that takes the average prices of a basket of consumer goods and services, such as food, medical care, and transportation, and compares the same basket of goods in terms of prices to the same period in a previous year. Changes in CPI are used to assess price changes associated with the cost of living.

**Contango:** When the futures price of a commodity is above the expected future spot price. A futures or forward curve is upward sloping when the market is in contango.

**Double Promote:** A joint venture private equity structure is considered to have a "double promote" if the sponsor of a project is in fact comprised of two separate parties who each have a profit waterfall agreement or cash flow disbursements.

**Dry Powder:** Investment reserves raised by investment funds to cover future obligations or to purchase assets in the future.

**GDP**: The total value of all services and goods produced within a country's borders, for a given time period. This calculation includes both private and public consumption, government expenditures, investments, along with total exports net of total imports.

**Internal Rate of Return (IRR):** the IRR is the discount rate that equates the present value of cash outflows (investment) with the present value of cash inflows (return of capital). IRR is often referred to as a dollar-weighted rate of return that accounts for the timing of cash inflows and outflows.

*LIBOR*: Is a benchmark rate that some of the world's largest banks charge each other for short-term loans. It stands for London Interbank Offered Rate and serves as the first step in calculating interest rates on various loans throughout the world.

*Master Limited Partnerships (MLPs)*: A limited partnership structure which is publicly traded on an exchange. MLPs combine the tax benefits of a limited partnership with the liquidity of publicly traded securities. To qualify as an MLP, the entity must generate 90% of its income from the production, processing and transportation of oil, natural gas and coal.

**Net Operating Income (NOI)**: A calculation which is used to analyze real estate investments that generate income. NOI is the property's annual income generated by operations after deducting all expenses incurred from those operations. The growth rate in NOI is a common metric used in determining the health of a property.

**OPEC**: The Organization of Petroleum Exporting Countries (OPEC) is a group consisting of 12 of the world's major oil-exporting nations. OPEC is a cartel that aims to manage the supply of oil in an effort to influence the price of oil on the world market.

**Opportunistic Real Estate:** An opportunistic fund is one that includes preponderantly non-core assets. The fund as a whole is expected to derive most of its return from property appreciation which may result in significantly volatile returns. These funds may employ a variety of tools such as development, significant leasing risk and potentially high leverage.

**Real Estate Investment Trusts (REITs)**: A REIT is a company that owns and operates commercial real estate properties. REITs can be publicly traded or privately held. There are two main type of REITs: Equity REITs which generate income from the operation of properties, and Mortgage REITs, which invest in mortgages or mortgage securities.



# Glossary of terms (continued)

**Timber Investment Management Organizations (TIMOs)**: A management group that invests in timberland assets for institutional investors. TIMOs will purchase, manage and sell various timberland properties on behalf of investors.

**Treasury Inflation Protected Securities (TIPS)**: A treasury bond that is adjusted to eliminate the effects of inflation on interest and principal payments, as measured by the Consumer Price Index (CPI). TIPS are issued in terms of five, ten and twenty years and are auctioned twice per year.

**Value-Added Real Estate:** A value-added real estate fund often holds a combination of core assets and other assets characterized by less dependable cash flows. These strategies are likely to have moderate lease exposure and employ moderate leverage. Consequentially, these strategies seek significant returns from property appreciation and typically exhibit moderate volatility.

*Vacancy Rates*: The vacancy rate is calculated as the total number of unoccupied units of a property divided by the total units of the property, at a particular point in time.

*Vintage Year:* Represents the year the first capital call or portfolio company investment was made.



# Notices & disclosures

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### **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke – Deputy Executive Secretary

### **Agenda Item 12: Investment Consultant Organizational Update – Verus**

Scott Whalen of Verus, the SLOCPT's investment consultant, will deliver a presentation on the organizational status of Verus.

The Pension Trust has employed Verus (formerly named Wurts & Associates) as its general investment consultant since 2007. During that entire period, Scott Whalen had been the consultant assigned to the Pension Trust. Staff is exposed to different investment consulting firms in the course of business and rates Verus' performance and advice quite favorably. The Pension Trust has followed a practice with its key consultants – investment and actuarial – of considering issuing RFPs to evaluate alternative consultants on a need-based approach should the Board of Trustees or Staff perceive a performance problem. Due to the positive assessment of the quality of consulting service provided by Verus no such change is recommended at present.

That being said, Verus has gone through a number of changes over the years that bear reporting to the Board of Trustees on. Verus transitioned its ownership to the current employee owned structure as the founder, Bill Wurts, retired from the business. Verus has launched an active Outsourced Chief Investment Officer (OCIO) practice and some of the professionals involved in the OCIO business transitioned to another consulting firm in recent years. Verus also merged with SIS, another institutional investment consulting firm, that broadened the firm's expertise and client base. Verus has also undergone the inevitable evolution as a consulting firm as it has grown and reorganized the way it staffs and delivers professional service. As a result, Staff requested Verus to provide an update on the firm.

This is an educational presentation and no Board of Trustees action is necessary.

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**AUGUST 2018** 

**Consultant Review** 

**San Luis Obispo County Pension Trust** 

# We are stewards of the means to a better life.

Success at what we do preserves and fortifies the wellbeing of individuals, families, and communities. We rely on objective observation, rigorous research, demonstrable facts, and measurable results to help guide our clients. Yet the true value of our work lies beyond what can be measured – what we do impacts people's lives.

# Table of contents



### **VERUSINVESTMENTS.COM**

SEATTLE 206-622-3700 LOS ANGELES 310-297-1777 SAN FRANCISCO 415-362-3484

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Manager research	TAB 10

Past performance is no guarantee of future results. This document is provided for informational purposes only and is directed to institutional clients and eligible institutional counterparties only and is not intended for retail investors. Nothing herein constitutes investment, legal, accounting or tax advice, or a recommendation to buy, sell or hold a security or pursue a particular investment vehicle or any trading strategy. This document may include or imply estimates, outlooks, projections and other "forward-looking statements." No assurance can be given that future results described or implied by any forward looking information will be achieved. Investing entails risks, including possible loss of principal. Additional information about Verus Advisory, Inc. is available on the SEC's website at www.adviserinfo.sec.gov. Verus − also known as Verus Advisory™.

# I. Verus update



# Firm overview

### **ESTABLISHED**

Founded in 1986 83 employees across three offices 71 investment professionals

### **KNOWLEDGEABLE**

Established reputation for research 21 years average consultant experience

### **VESTED**

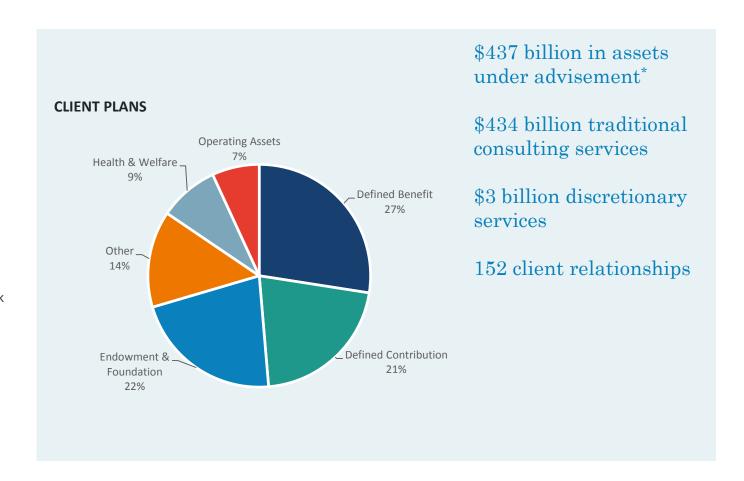
100% employee-owned; independent business philosophy and structure

### **INDUSTRY LEADING**

Thought leadership on risk allocation, risk management and capital markets

### **BOUTIQUE CULTURE**

Personalized and well-resourced



\*Includes Verus' total assets under advisement; preliminary as of 4/1/18; pie chart depicts client breakdown by number of plans.



# Firm resources

### **CHIEF INVESTMENT OFFICER**

Ian Toner, CFA\*\*\*, Chief Investment Officer

### **GENERAL CONSULTING**

Jeffrey MacLean

CEO, Sr. Consultant

Shelly Heier, CFA, CAIA\*

President, COO, Sr. Cons.

Scott Whalen, CFA

Exec. Managing Dir. Sr. Consultant

**Barry Dennis** 

Managing Dir., Sr. Consultant

Margaret Jadallah\*

Managing Dir., Sr. Consultant

John Meier, CFA\*\*

Managing Dir., Sr. Consultant

Anne Westreich, CFA\*\*

Managing Dir., Sr. Consultant

Ed Hoffman, CFA, FRM\*

Managing Dir., Sr. Consultant

Brent Nelson\*\*

Managing Dir., Sr. Consultant

Eileen Neill, CFA\*

Managing Dir., Sr. Consultant

Annie Taylor, CFA,

Managing Dir., Sr. Consultant

P. Bradley Ness

Managing Dir., Sr. Consultant

Victor Lee

Sr. Consultant

Jason Taylor

Sr. Consultant

Michael Kamell. CFA.

CAIA

Consultant

Stephen Quirk, CFA

Consultant

Brian Kwan, CFA Consultant

Herbert Nishii Consultant

+9 Consulting Associates

**INVESTMENT COMMITTEE** 

\*indicates membership

# PRIVATE MARKETS CONSULTING & RESEARCH

Faraz Shooshani

Managing Director, Sr.
Private Markets Consultant

**Steve Hempler** 

Managing Director, Sr.
Private Markets Consultant

John Nicolini, CFA

Managing Director, Sr. Consultant

Ping Zhu, CFA, FRM, CAIA

Sr. Associate Director

John Wasnock Associate Director **Francis Griffin** 

Sr. Associate Director

Jing Chen

Sr. Private Markets Research Analyst

MyDung Do

Sr. Private Markets Performance Analyst

Vincent Phan

Private Markets Performance Analyst

### **PUBLIC MARKETS RESEARCH**

Marianne Feeley, CFA

Managing Director

Vince Francom, CFA, CAIA

Director

Paul Kreiselmaier, CFA

Sr. Associate Director

Maggie McRae, CFA Associate Director

David Greenwood

Sr. Public Markets Research Analyst Trevor Parmelee, CFA

Sr. Hedge Funds Research Analyst

**Misty Watson, CFA** Sr. Public Markets Research Analyst

### RISK ADVISORY

Max Giolitti\*

Chief Risk Officer

Danny Sullivan, FRM, CAIA

Sr. Associate Director

Zoey Yan, FRM

Associate Director

Vance Creekpaum, ASA

Sr. Actuarial Analyst

# PORTFOLIO MANAGEMENT & STRATEGIC RESEARCH

**Austin Smith** 

Portfolio Management Analyst

Thomas Garrett, CFA, CAIA

Sr. Associate Director

**Andrew Akers** 

Sr. Strategic Research Analyst

PERFORMANCE ANALYTICS

14 Professionals

### **OPERATIONS**

Kraig McCov, CFA\*\*

Chief Financial Officer

Jonathan Henderson

Associate Director

LEGAL

**ALTERNATIVE INVESTMENTS COMMITTEE** 

\*\*indicates membership

Warren Spencer, JD, LLM CCO, Chief Legal Counsel

### IT DEVELOPMENT

Joe Wilson

Director of IT & Development

+2 Professionals

FIRM INFRASTRUCTURE

12 Professionals



# Research oversight and guidance

### INVESTMENT COMMITTEE

Shelly Heier, CFA, CAIA\*

Ian Toner, CFA

President

Chief Investment Officer

**Max Giolitti** 

Ed Hoffman, CFA, FRM **Managing Director** 

Chief Risk Officer

Margaret Jadallah Managing Director Eileen Neill, CFA Managing Director

### ALTERNATIVE INVESTMENTS COMMITTEE

Kraig McCoy, CFA\* Chief Financial Officer Ian Toner, CFA

Chief Investment Officer

John Meier, CFA Managing Director

Managing Director

Anne Westreich, CFA

**Brent Nelson** Managing Director



**GUIDANCE, OVERSIGHT AND APPROVAL OF** STRATEGIC ADVICE & PORTFOLIO TOOLS

**ASSET ALLOCATION PROCESS & MODELS** 

PRIVATE EQUITY OUTLOOK

**CAPITAL MARKET ASSUMPTIONS** 

HEDGE FUND ENVIRONMENT

INVESTMENT LANDSCAPE

**ACTIVE MANAGEMENT ENVIRONMENT** 

**REAL ASSETS OUTLOOK** 

**FOCUS LIST & RECOMMENDED PRODUCTS** 

CHIEF INVESTMENT OFFICER

lan Toner, CFA



**OWNERSHIP OF TACTICAL TILTS &** PORTFOLIO MANAGEMENT

MONTHLY STRATEGY MEETING

TACTICAL TILTS

**OPPORTUNITIES** 

OCIO PORTFOLIO STRATEGY

**EDITORIAL & COMMENTARY** 

**SPECIAL PROJECTS** 

\*Committee Chair



**SLOCPT** August 2018

Agenda Item 12

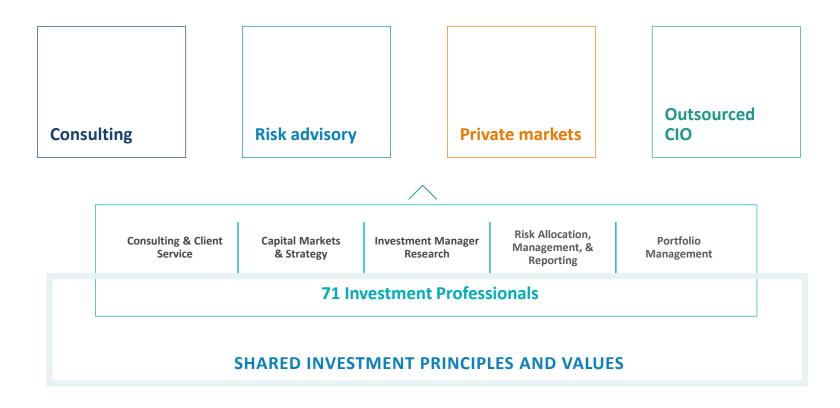
# Achieving your return goal one step at a time

- Develop a thoughtful strategic asset allocation based on your enterprise objectives and risk tolerance
- Implement efficiently, combining best-inclass investment managers, low-cost passive exposures, and effective operations
- Identify and capture attractive valuationbased market opportunities
- Apply risk management best practices across the portfolio to maximize riskadjusted return



# Services offered

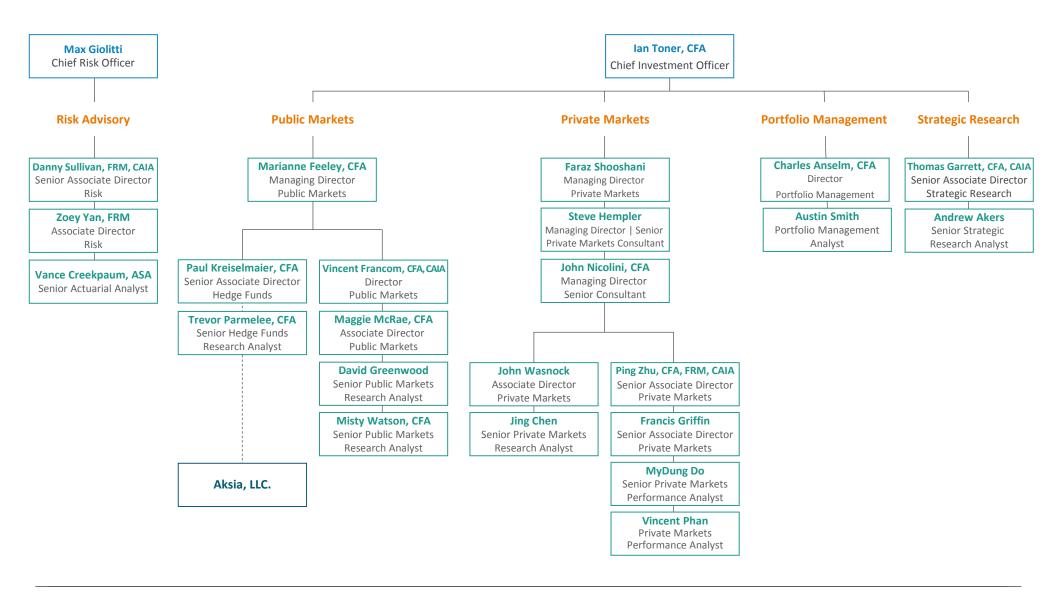
Centralized investment team supports service delivery for varied client governance models



# II. Manager research



# Research





# Spending time in the right places

Guiding principles

Investment Edge Organization, Incentives and Resourcing

Ability to Implement



**Performance Expectations** 

Ability to Manage Risk

# Keeping it fresh

# Stage 1

### Asset Class Universe - broadest data set

- Idea generation
- Screening of eVestment
- o Cultivation of Verus network
- Quantitative analysis: returns, risk characteristics, portfolio characteristics, investment firm characteristics
- Review of existing research

# Stage 2

### Desk Research - 40-50 products annually

- Review manager-provided information
- Detailed review of return history and risk exposures of the portfolio
- Detailed review of firm history, team history and remuneration
- Introductory meeting or conference call

# Stage 3

### Detailed review of candidates for approval - 5-10 products

- Meeting decision-maker(s), typically face-to-face
- Requests for supplemental data
- Investigation of risk characteristics and performance in different market environments
- Public Markets team "Devil's Advocate Review"
- Investment Committee review

# Research with the client in mind

Focused, nimble and collaborative team; emphasis on top-down integration

### **Bottom-up**

- 3 Public Markets Group sources candidates
- 2 Investment team clarifies scope/mandate and defines desired manager characteristics
- 1 Investment team identifies manager need



### **Current portfolio structure**

Contribution to tracking error Correlations Style/capitalization biases Active/passive allocation

### **Top-down**

- Capital Markets team identifies top down Beta opportunity
- 2 Investment Committee clarifies scope/mandate and define desired manager characteristics
- 3 Public Markets Group sources candidates

- Consistent,rigorous process
- Knowledgeable, dedicated team led by CIO
- Oversight and approval by Investment
   Committee (IC)
- Supported by PortfolioAnalytics Group

### **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke – Deputy Executive Secretary

### Agenda Item 13: Alternative Investments Fee Disclosure – CA Code 7514.7

### **Recommendation:**

Receive and File the attached report on Alternative Investment Fee Disclosure as required by California Code Sections 7514.7.

### **Discussion:**

California Assembly Bill 2833 added Section 7514.7 to the California Code effective at the start of 2017 requiring additional disclosures on fees and expenses paid by a retirement system for alternative investment vehicles. The intent of the legislation is to increase the transparency of fees public investors are paying for alternative investments. CA Code 7514.7 also incorporates certain alternative investment related disclosures as specified in CA Code Section 6254.26.

These additional alternative investment disclosures are unique to California public pension systems. Many of these disclosure requirements are already included in the Verus quarterly investment reports received by the Board of Trustees. The Disclosure Requirements can be summarized as –

• Applies to any private fund that is an alternative investment vehicle whose contract with a California retirement plan was entered into on or after January 1, 2017 or for an existing contract at December 31, 2016 for which an additional capital commitment is made on or after January 1, 2017.

- The CA Code 7514.7 disclosure requirements are
  - o The fees and expenses that the California retirement system pays directly to the alternative investment vehicle, the fund manager, or related parties.
  - The California retirement system's pro rata share of fees and expenses not included above that are paid from the alternative investment vehicle to the fund manager or related parties.
  - o The California retirement system's pro rata share of carried interest distributed to the fund manager or related parties.
  - The California retirement system's pro rata share of aggregate fees and expenses paid by all of the portfolio companies held within the alternative investment vehicle to the fund manager or related parties.
  - o Additional information specified in CA Code 6254.26 including
    - Name, address and vintage year of each alternative investment vehicle.
    - Commitment amount since inception.
    - Contributions made since inception.
    - Distributions received since inception.
    - Amount of distributions received plus remaining value of partnership assets.
    - Net Internal Rate of Return since inception.
    - Investment multiple of funds returned since inception.
    - Amount of total management fees and costs paid on a fiscal year basis.
       (Note total management fees reported under CA Code 6254.26 may differ from fees reported under the broader definitions included in CA Code 7514.7)
    - Cash profit (distributions) received on a fiscal year basis.
- For alternative investments entered into prior to January 1, 2017 California retirement systems are required to use reasonable efforts to acquire the mandatory information. The funds invested in by the SLOCPT prior to 2017 do not publish equivalent fee disclosure information so are not included in the CA Code 7514.7 reporting. They are included in the supplementary CA Code 6254.26 reporting to the extent the data is available from Verus quarterly investment reports.
- The CA Code 7514.7 disclosures must be presented must be presented at least once annually in a report at a meeting open to the public.

The annual presentation of this data in this report satisfies the SLOCPT's reporting requirements under CA Code 7514.7. No action other than a Receive and File by the Board of Trustees is necessary.

Respectfully Submitted,



### Section 7514.7 Disclosure - Alternative Investments

2017

Investment	Commitment	Ending Valuation	Mgmt. Fee	Partner-ship Expenses	Offsets	Other Fees & Expenses paid to GP	Carried Interest Paid	Fees & Expenses paid by Portfolio Companies	One Year Net IRR	One Year Gross IRR
Private Credit: TSSP Diversified Credit Program 2016 (A), L.P. (a)	75,000,000	30,978,587	-	-	-	312,478	-	2,866,094	9.3%	11.0%
Private Equity: Pathway Private Equity Fund Investors 9, L.P. (b)	65,000,000	5,288,785	98,283	73,885	-	182,706	-	98,283	NA	NA

Source: Alt. Inv. Mgr.s ILPA reporting

<sup>(</sup>a) TPPS DCF fund data from commencement of operations 10/31/16 through December 31, 2017

<sup>(</sup>b) PPEF Fund 9 fund data from commencement of operations 2/7/17 through December 31, 2017

San Luis Obispo County Pension Trust Section 6254.26 Disclosure - Alternative Investments

Source: Verus, quarterly investment reports

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Investment	Address	Vintage	Commitment	Contribu- tions since inception	Distribu- tions since inception	Remaining Value	Total Value Distrib. + Remaining Value	Since Inception Net IRR	Net Invest. Multiple	Total Mgmt. Fees in FY	Cash Profit (Distrib.) Received in FY
Private Credit: TSSP Diversified Credit Program 2016 (A), L.P. (a)		2016	75,000,000	33,277,831	459,765	30,978,587	31,438,352	9.3%	1.06x	234,595	459,765
Private Equity: Pathway Private Equity Fund Investors 9, L.P. (b)	Boston	2017	65,000,000	5,164,009	-	5,288,785	5,288,785	NA	NA	-	-
Private Equity - pre Jan. 1, 2017 (not											
subject to 7514.7) Harbourvest Partners IX - Buyout Fund, L.P.	Boston	2011	20,000,000	13,964,818	6,852,918	13,464,670	20,317,588	17.5%	1.45x	226,164	2,210,159
KKR Mezanine Partners I, L.P.	s San Francisco	2010	20,000,000	20,000,000	28,026,563	5,228,751	33,255,314	8.1%	1.67x	122,365	4,405,277
PIMCO Distressed Credit Fund	Newport Beach	2010	20,000,000	20,000,000	27,899,650	1,248,698	29,148,348	12.2%	1.40x	17,673	1,123,728

<sup>(</sup>a) TPPS DCF fund data 12 months through December 31, 2017

<sup>(</sup>b) PPEF Fund 9 fund data from commencement of operations 2/7/17 through December 31, 2017

### **Board of Trustees**

1000 Mill Street San Luis Obispo, CA 93408 Phone: (805) 781-5465 Fax: (805) 781-5697 www.SLOPensionTrust.org



Date: August 27, 2018

To: Board of Trustees

From: Carl Nelson – Executive Secretary

Amy Burke - Deputy Executive Secretary

### **Agenda Item 14: Asset Allocation August 2018**

This item on the agenda provides a properly noticed opportunity for the Board of Trustees to discuss and take action if necessary regarding asset allocation and related investment matters.

As was discussed at the July 23<sup>rd</sup> Board of Trustees meeting, the asset rebalancing shifts following the County's prefunding of \$54 million of FY18-19 Employer Appropriations and Employer Paid for Member Contributions (EPMC or "pick up") were completed at the start of August. They are repeated below for reference.

SLO County contributions prefunding	\$ 54 to Treasury account
Retain in Treasury account to fund July, August, and September drawdowns for retiree payroll.	\$ 19
Asset Rebalancing transfers – (\$ 25 total)	
Loomis – domestic equity (growth)	\$ 3
Boston Partners – domestic equity (value)	\$ 7
Pacific Asset Mgmt. – bank loans	\$ 5
Stone Harbor – emerging market debt	\$ 5
Gresham – commodities	\$ 5
Retain in liquidity account for 3Q18 capital calls	\$ 10

No Board action is necessary at this point.

Respectfully submitted

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