

HOMELESS SERVICES OVERSIGHT COUNCIL (HSOC) Meeting Agenda

March 15, 2023 at 1 p.m.

Committee members must participate in person (except for just cause reasons approved by the HSOC):

Room 101, County of San Luis Obispo Department of Social Services, 3433 South Higuera St, San Luis Obispo, CA 93401

The public may participate in person or by Zoom video call: https://us06web.zoom.us/j/84283690347?pwd=ZjQrMjNLYmp4R2NQL1BhcTZrMHhNUT09

> Or dial in: +1 669 444 9171 Meeting ID: 842 8369 0347 Passcode: 980314

- 1. Call to Order
- 2. Introductions (5 minutes*)
- 3. Public Comment (15 minutes*)
- 4. Consent: Approval of Minutes (3 minutes*)
- 5. Action/Information/Discussion
 - 5.1. HSOC Administration (5 minutes*)
 - 5.1.1. Action Item: Vote to Recommend the Board of Supervisors Appoint Luke Dunn to Fill the At Large Seat on the HSOC that was Previously Held by Jennifer Deutsch
 - 5.1.1.1. Committee Questions



5.1.1.2. Public Comment

- 5.1.1.3. Committee Discussion and Vote
- 5.2. Implementing Five-Year Plan Line of Effort 1 Create Affordable and Appropriately Designed Housing Opportunities and Shelter Options for Underserved Populations
 - 5.2.1. Action Item: Recommend Allocation of County Community Development Block Grant - Public Services funding (\$106,421), Emergency Solutions Grant (\$144,346), County General Fund Support (\$351,907), and Permanent Local Housing Allocation funds (\$522,335) for county-wide homeless services programs (15 minutes*)
 - 5.2.1.1. Committee Questions
 - 5.2.1.2. Public Comment
 - 5.2.1.3. Committee Discussion and Vote
 - 5.2.2. Action Item: Vote to Recommend \$1,456,820.92 in Grant Awards for the County and CoC (Continuum of Care) Allocations of the Homeless Housing, Assistance and Prevention Program Round 2 (HHAP-2) Funding (10 minutes*)
 - 5.2.2.1. Committee Questions
 - 5.2.2.2. Public Comment
 - 5.2.2.3. Committee Discussion and Vote
- 5.3. Implementing Five-Year Plan Line of Effort 2 Focus Efforts to Reduce or Eliminate the Barriers to Housing Stability for Those Experiencing Homelessness or at Risk of Homelessness, Including Prevention, Diversion, Supportive Services, and Housing Navigation Efforts (10 minutes*)
 - 5.3.1. Discussion Item: Behavioral Health Bridge Program



- 5.4. Implementing Five-Year Plan Line of Effort 3 Improve and Expand Data Management Efforts Through HMIS and Coordinated Entry System to Strengthen Data-Driven Operational Guidance and Strategic Oversight
 - 5.4.1. Discussion Item: Updates on Efforts to Improve the HMIS System (15 minutes*)
 - 5.4.1.1. Committee Questions
 - 5.4.1.2. Public Comment
 - 5.4.2. Committee Discussion
- 5.5. Discussion Item: Updates from County Staff
 - 5.5.1. Discussion Item: Parking Village Sites, Tiny Home Villages, and Warming Centers (10 minutes*)
 - 5.5.2. Committee Questions
 - 5.5.3. Public Comment
 - 5.5.4. Committee Discussion
- 5.6. Discussion Item: Committee Updates (10 minutes*)
- 6. Future Discussion/Report Items (5 minutes*)
- 7. Updates and Requests for Information (5 minutes*)
- 8. Next Regular Meeting: May 17, 2023
- 9. Adjournment

The full agenda packet for this meeting is available on the SLO County HSOC web page:

https://www.slocounty.ca.gov/Departments/Social-Services/Homeless-Services/Homeless-Services-Oversight-Council-(HSOC).aspx

Rules for Appointed Homeless Services Oversight Council (HSOC) Members Regarding Teleconferencing

Under California's Brown Act, meetings of public bodies such as the HSOC must be held in person. Teleconferencing was only allowed if the teleconferencing location was open to the public and the location was published on the agenda at least 72 hours in advance.

In 2022, the Brown Act was amended by AB 2499, which provided some limited, additional options for allowing members and the public to participate in the meeting by teleconferencing. Under AB 2499, public bodies may now offer a teleconferencing option to members of the public. The teleconferencing option must include both audio and video and members of the public who are participating via teleconferencing must be given an option to provide public comment.

In addition, per the amendments made by AB 2499, appointed members of public bodies may participate in the meetings via teleconference under two, limited circumstances: "just cause" reasons or due to emergency. Under AB 2449, "just cause" is defined as follows:

- (a) a family childcare or caregiving need;
- (b) a contagious illness;
- (c) a need related to a physical or mental disability that is not otherwise accommodated; or
- (d) travel while on official business.

Members who need to participate remotely due to one of the above reasons should notify <u>mlivermore@co.slo.ca.us</u> and cc: <u>lweir@co.slo.ca.us</u> as soon as they are aware of the need to participate remotely. The member should state the general circumstances that are causing the need to participate remotely but you do not need to disclose a medical diagnosis, disability or other confidential, medical information.

The second circumstance under which an appointed member may participate remotely is due to emergency circumstances, defined as a physical or family emergency that prevents you from attending in person. If an emergency circumstance arises, please notify staff as soon as possible. In order for an appointed HSOC member to teleconference due to emergency circumstances, the full HSOC must vote to allow that member to participate in the meeting. This vote is allowed to take place even if the circumstances occur too late to place the vote formally on the agenda.

If an appointed member does participate in the meeting via teleconference, they must also publicly state at the meeting before any action is taken, whether any other persons at least 18 years of are present in the room at the remote location with the member, and the general nature of the member's relationship with any such persons. The member must also participate through both audio and visual technology.

Appointed HSOC members may not participate by teleconference for more than two meetings out of the year. If additional circumstances arise after an appointed member has already reached the two-meeting maximum for teleconferencing, the member should ask their alternate to attend the meeting in their place. If an alternate is attending a meeting in the member's place, the member is allowed to listen to the meeting via teleconference but should not speak, even during public comment.

These amendments authorized by AB 2449 will sunset on January 1, 2026, unless additional legislation is passed to extend the legislation or its provisions.

HOMELESS SERVICES OVERSIGHT COUNCIL CODE OF CIVILITY

A healthy democracy respects the people's right to debate issues with passion. A healthy democracy not only tolerates disagreement but welcomes it in order to refine ideas and create policies that benefit the greater good.

The deterioration of civility across the country and within our community poses a threat to our democracy and our civic well-being. This deterioration:

- Compromises the integrity of a healthy, representative democracy
- Closes the door on depth of thought, reducing complex problems to harmful oversimplification
- Deters potential leaders from running for office or serving in government
- Poisons the civic well and discourages citizens from engaging on pressing community issues
- Casts the spotlight on poor behavior rather than shining a light on possible solutions
- Sets a poor example for our children

We have crafted this Code of Civility as a promise to each other, and to the people and institutions we serve, that we will always strive to conduct our debates whether in person, online, or in written communication - in ways that allow for the widest range of opinions on ideas and policies, yet also respect the dignity, integrity and rights of those with whom we might disagree. With our individual and collective commitment to this code, we welcome our elected colleagues, the press and the public to hold us accountable.

In our deliberations we pledge to:

Listen First

We will make an honest effort to understand views and reasoning of others by listening to understand, not listening to find fault, allowing thoughtful discussion to lead to the best possible outcomes.

Respect Different Opinions

We will invite and consider different perspectives, allowing space for ideas to be expressed, opposed and clarified in a constructive manner.

Be Courteous

We will treat all colleagues, staff and members of the public in a professional and courteous manner whether in person, online, or in written communication, especially when we disagree.

Disagree Constructively

We strive to advance solutions to community issues; when faced with disagreement, we do more than simply share our concerns with differing positions, we work to propose a course of action of mutual benefit.

Debate the Policy Not the Person

We will focus on the issues, and not personalize debate or use other tactics that divert attention from the issue.

Respect the Confidentiality of Individual Clients and Cases We will respect the confidentiality of individuals and not disclose personal information relating to any person receiving services without client consent.

HOMELESS SERVICES OVERSIGHT COUNCIL (HSOC) MEETING MINUTES

Date

January 18, 2023

Time

1pm-3pm

Location

Zoom

Members Present

- Allison Brandum
- Anna Miller
- Aurora William
- Betina Swigger
- Brenda Mack
- Dawn Ortiz-Legg
- Devin Drake
- Elizabeth Snyder (alternate for Amelia Grover)
- Garret Olson
- Gary Peterson
- Jack Lahey
- Janna Nichols
- Jim Dantona
- Kathy McClenanthen
- Kristen Barneich
- Laurel Barton (alternate for Zara Landrum)
- Marcia Guthrie
- Mark Lamore
- Molly Kern (alternate for Jim Dantona)
- Rick Gulino
- Rick Scott

Rochelle Sonza Shay Stewart Steve Martin (alternate for Steve Gregory) Susan Funk Susan Lamont Wendy Blacker Wendy Lewis

Members Absent

Bill Crewe Jeff Smith Jessica Thomas Michelle Shoresman Nicole Bennett

Staff and Guests

Abby Lassen **Amy Sheppard** Chris Stanley **Christy Nichols Donna Howard Elaine Archer** George Solis **Glenn Silloway** J Holland Jeff Al-Mashat Jessica Rayray Joe Dzvonik **Kelley Abbas Kelly Boicourt** Kristin Ventresca Laura Slaughter Laurel Weir Lawren Ramos Leon Shordon

Luke Dunn Marlie Schmidt Meghan Madsen Merlie Livermore Mia Trevelyan Riley Smith Rita Holland Russ Francis Skylar Caldwell Stefanie Hernandez Suzie Freeman Yael Korin Yesenia Alonso

1. Call to Order

Susan Funk called the meeting to order at 1:01pm.

2. Administrative Action: Vote to Approve a Resolution Acknowledging Governor Newsom's Proclamation of a State of Emergency and Authorizing Meetings by Teleconference Until the HSOC's Next Regularly scheduled Meeting Pursuant to the Ralph M. Brown Act, as Authorized by Assembly Bill (AB)361 Janna made a motion to approve the resolution, seconded by Devin. The motion passed with majority in favor, one opposed and no abstentions.

3. Introductions

Introductions were made by Glenn Silloway, Rick Scott, Gary Peterson, Laura Slaughter, Stefanie Hernandez, Rochelle Souza and Wendy Blacker.

4. Public Comment

Yael commented on accountability for the different programs designed to help with homelessness. She emphasized the importance of evaluating which programs work and also to find ways to improve the programs that are not working. Allison Brandum suggested that HSOC approach the Board of Supervisors and the Coroner's Office to release data regarding deaths of individuals who are homeless, including those who died in the hospitals.

Luke Dunn commented on the Downtown Streets Team program. He also inquired about the source in defining demographics when it comes to the data of disadvantaged communities. Laurel shared that such definition came from the Federal government's Census Bureau data.

5. Consent: Approval of Minutes

Shay made a motion to approve the minutes, seconded by Devin. The minutes were approved with all in favor, none opposed and no abstentions.

6. Action/Information/Discussion

6.1HSOC Administration

6.1.1 Discussion Item: HSOC focus and norms

Susan shared that the HSOC's focus is on the implementation and refining of the Five Year Plan. She also discussed the civility code, specifically mentioning the confidentiality aspect that HSOC has adopted.

6.1.2. Action Item: Vote to recommend the Board of Supervisors appoint Elaine Archer to fill the Housing Authority seat on the HSOC that was previously held by Scott Smith.

Kristin made a motion to recommend the Board of Supervisors appoint Elaine Archer to the HSOC, seconded by Dawn. The motion passed with none opposed and no abstentions.

6.1.3. Discussion Item: Announcement of vacant At-Large seat

Laurel explained that the vacant seat is an at large seat so can be filled by a member from any of the HSOC's eligible categories. HSOC is asking for applications by February 17. Recommendations for candidates will be presented to the Full HSOC meeting in March.

6.1.4. Action Item: Vote to elect the Chair, Vice-Chair, and Committee chairs for the HSOC for Calendar Year 2023

Allison made a motion to appoint the following members to the following positions, seconded by Anne: Susan Funk as Chair, Steve Gregory as Vice-Chair, Mark Lamore as the Chair of Finance & Data Committee, Jack Lahey as Chair of Services Coordinating Committee, Elaine Archer (subject to approval as HSOC member by the Board of Supervisors) as Chair of Housing Committee, and Kathy McClenathen as Interim Chair for the Housing Committee until Elaine's nomination has been approved.

6.2 Implementing Five-Year Plan Line of Effort 1- Create Affordable and Appropriately Designed Housing Opportunities and Shelter Options for Underserved Populations

6.2.1 Action Item: Authorize Letter of Support for applications from the 5Cities Homeless Coalition and the Community Action Partnership to the Federal Supportive Services for Veteran Families (SSVF) program

Laurel explained that the Supportive Services for Veteran Families (SSVF) is a program of the US Department of Veterans Affairs (VA) which serves homeless veterans and their families. The VA requires that subrecipients receive endorsements from their local CoC (Continuum of Care) before applying. The 5Cities Homeless Coalition (5CHC) and Community Action Partnership of San Luis Obispo (CAPSLO) are both applying for funding for the coming year. Kristen made a motion to authorize the two letters of support, seconded by Kathy. The motion passed with all in favor, none opposed and no abstentions.

6.3 Implementing Five-Year Plan Line Effort 2: Reduce or Eliminate Barriers to Housing Stability

6.3.1. Action Item (from the Executive Committee): Vote to recommend the Homeless Housing, Assistance Prevention Program Round 2 funding be prioritized for Homeless Prevention activities and Operating Subsidies for affordable or supportive housing units, emergency shelters, and navigation centers.

Kristen made a motion to recommend the priorities for the Homeless Housing, Assistance and Prevention Program Round 2 (HHAP 2), seconded by Kathy. The motion passed with all in favor, none opposed and no abstentions. 6.4 Implementing Five-Year Plan Line of Effort 3- Improve and Expand Data Management Efforts Through HMIS and Coordinated Entry System to Strengthen Data-Driven Operational Guidance and Strategic Oversight.

6.4.1 Discussion Item: Updates on Efforts to improve the HMIS and Coordinated Entry System

Joe shared that the County is connecting with other technicians and HMIS operators and providers in helping develop the criteria for better and improved HMIS software. He mentioned that the development of this new system is on the timeline expected.

Susan emphasized that in order for the system to be effective, HMIS should meet the different requirements the different providers need. It's important to work together so data sharing between different providers can be achieved.

6.4.2 Discussion Item: Tracking and Reporting on Progress for HHAP Round 3 Grant Outcomes

George shared background on the measures for HHAP Round 3, which showed outcome goals compared to measurements out of HMIS.

6.5 Implementing Five-Year Plan Line of Effort 5- Strengthen Regional Collaboration

6.5.1 Discussion Item: Supporting Efforts to Develop a Regional Compact Collaboration

Susan shared a slide presentation advocating the County Board of Supervisors and each of the seven city councils to make homelessness a priority.

6.6 Discussion Item: Committee Updates

Committee Chairs provided updates from their meetings since the last full HSOC meeting.

6.7 Discussion Item: Updates from County Staff

6.7.1 Discussion Item: Updates on the New Homeless Division Tabled.

6.7.2 Discussion Item: Parking Village Sites, Tiny Home Villages, and Warming Centers

Jeff shared that due to environmental issues, the area where the former Animal Shelter used to be will not be used to build tiny homes. The County is looking at other sites. Jeff reported that the County has been able to purchase 16 double units for tiny homes.

Information was shared regarding the efforts made by different providers during the storm that hit the county in January. The Warming Centers were acknowledged as an integral part of helping people out during the storm.

7. Future Discussion/Report Items

- Updates on the New Homeless Division
- Recommendation regarding process of reporting of death of homeless persons.

8. Updates and Requests for Information

None

9. Next Regular Meeting: March 15, 2023.

10. Adjournment Meeting

Susan adjourned the meeting at 3:18pm.

HOMELESS SERVICES OVERSIGHT COUNCIL ACTION ITEM March 15, 2023

AGENDA ITEM NUMBER: 5.1.1

ITEM: Vote to Recommend the Board of Supervisors Appoint Luke Dunn to Fill the At Large Seat on the HSOC that was Previously Held by Jennifer Deutsch

ACTION REQUIRED: It is requested that the Homeless Services Oversight Council (HSOC): approve the nomination of Luke Dunn for a first term for a vacant at large seat in the Currently or Formerly Homeless Persons category.

SUMMARY NARRATIVE:

There are 35 membership seats on the HSOC. Members are appointed to the HSOC by the County Board of Supervisors, with the exception of seven seats reserved for the representatives of the seven incorporated cities. These seven seats are held by City Council members who are appointed by their respective City Councils.

With the exception of the seats reserved for elected officials, members are appointed to three-year terms. To ensure continuity of the HSOC, term expirations are staggered among the seats, such that approximately 1/3 of the seats expire in a given year. Terms expire in January of the year in which the term ends.

There is currently one vacant seat on the HSOC. This is an 'at large' seat which may be held by a representative from any of the following categories: County Government Service Providers, Currently or Formerly Homeless Persons, Advocates, Affordable Housing Developers, Businesses, Faith-Based Organizations, Hospitals, Public Safety Organizations, Behavioral Health Agencies, Nonprofit Homeless Assistance Providers, Organizations Serving Homeless Veterans, Housing Authority, County Office of Education, Local School Districts, Social Service Providers, Victim Service Providers, and Other Community Organizations.

At the January 2023 HSOC meeting, a request was made for applications from the public. A total of three applications were received. An ad hoc Nominating Committee met in March to consider the applications and recommended the following candidate for the vacant seat:

Luke Dunn for the at large seat, in the category of Currently or Formerly Homeless Persons, for a term that will expire January 2026.

BUDGET/FINANCIAL IMPACT

No current fiscal impact is anticipated.

STAFF COMMENTS:

It is recommended that the Homeless Services Oversight Council approve this item. Upon the HSOC's approval, staff will submit a recommendation for appointment to the Board of Supervisors in April.

ATTACHMENTS:

Attachment A – All applications received Attachment B – HSOC Membership Composition as of March 2023

COUNTY OF SAN LUIS OBISPO APPLICATION FOR APPOINTMENT TO A BOARD, COMMISSION, OR COMMITTEE

Date: 1/18/23 Applying For: Homeless Services Oversight Council (HSOC) Dunn Luke Name: First Middle Initial Last Address: Street Citv Number Zip Code Email Address: Business Phone: Home Phone: Place an "X" next to the HSOC membership category below which you wish to represent: County Government Service Providers (Behavioral Health, Planning, Social Services, Veterans Services, or Probation) Non-profit Service Providers Which area(s) of the county does this organization serve? Affordable Housing Developers Local K-12 Academic Institution

- Local Businesses/Business Organizations
- Law Enforcement Local Health Provider
- Local Faith Community
- ✓ Interested Community (preferentially with homelessness experience)
- Currently or Formerly Homeless Person
- Veterans Services Representative
 - Local University or School of Higher Education
 - Local Hospital
 - Victims' Services Representative

Please cite your affiliation, as staff member, board member or volunteer, with any community services agency or organization:

SLO Climate Coalition and SLO Food Bank

Please describe how you qualify for the HSOC category which you have selected above:

I have experience in researching assembly and senate bills. I stay current with San Luis Obispo city council and the Integrated Waste Management Authority agenda items and comfortable speaking at public comment for council meetings. I have a background in education and sustainably. I have countless hours of volunteer community service regarding to food recovery and waste abatement.

Agenda Item 5.1.1 - Attachment A Application for Membership on the Homeless Services Oversight Council Page Two

While not necessarily required, knowledge of issues relating to homelessness and/or previous involvement in addressing homelessness are desirable for HSOC members and will be considered by the selection committee prior to making its recommendations to the Board of Supervisors. Please summarize your experience with the issue of homelessness or with homeless clients:

I've spent my 36 years here in San Luis Obispo and I grew up with a bipolar father who was part of the homeless community who took his life early in the pandemic. I have extensive experience interacting with local people who suffer from homelessness and disabilities.

Please explain why you would like to serve on the HSOC (attach a separate sheet if necessary):

I'm eager to assist the current progress with others on issues regarding the local homeless population because I can provide unique insight on the issues of homelessness having experienced its repercussions first hand.

Please note: It is possible that the selection committee may contact you to ask for additional information if necessary to prepare its recommendations for HSOC membership to the Board of Supervisors.

If appointed,	are you willing to	participate in	the majority	of meet	ings each y	/ear <u>an</u> d, if
necessary, ir	n numerous relate	d meetings o	of subcommitt	ees?	Yes	🗌 No

Should you be a	ppointed	, are you willing	g, if necessary for that particular body, to file a statement
			ne standards set forth by the Fair Political Practice
Commission?	Yes	No No	

Signed	Luke Dunn	Date	1/18/23
-		-	

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Date called/interviewed	Recommended for appointment?	Yes	No
Appointee prefers not to have	ve address or phone numbers(s) published?	Yes	No

Additional Comments:

COUNTY OF SAN LUIS OBISPO APPLICATION FOR APPOINTMENT TO A BOARD, COMMISSION, OR COMMITTEE

Date: 12/2/22

Applying For: Homeless Services Oversight Council (HSOC)

Name:	Caldwell	Caldwell			D
	Last		First		Middle Initial
Address:					
	Number	Number Street		City	Zip Code
Email Addro	ess:				
Home Phor	ne:		_ E	Business Phone: _	

Place an "X" next to the HSOC membership category below which you wish to represent:

County Government Service Providers (Behavioral Health, Planning, Social Services, Veterans Services, or Probation) Non-profit Service Providers Which area(s) of the county does this organization serve? Affordable Housing Developers Local K-12 Academic Institution Local Businesses/Business Organizations Law Enforcement Local Health Provider Local Faith Community √ √ Interested Community (preferentially with homelessness experience) Currently or Formerly Homeless Person Veterans Services Representative Local University or School of Higher Education Local Hospital Victims' Services Representative

Please cite your affiliation, as staff member, board member or volunteer, with any community services agency or organization:

Volunteer and Graduate of TMHA Housing program.

Please describe how you qualify for the HSOC category which you have selected above: Property Owner with Proposal for homeless relief. While not necessarily required, knowledge of issues relating to homelessness and/or previous involvement in addressing homelessness are desirable for HSOC members and will be considered by the selection committee prior to making its recommendations to the Board of Supervisors. Please summarize your experience with the issue of homelessness or with homeless clients:

I am previously Homeless resident of San Luis Obispo County. I still assist homeless residents with information in getting phone service, general assistance medical and EBT benefits.

Please explain why you would like to serve on the HSOC (attach a separate sheet if necessary):

I Need coordination to organize a proposal for affordable housing.
Pre-approved ADUs and landscaping features. Explaining my hurdles and
restrictions could be a service to the county in drafting new ordinances.

Please note: It is possible that the selection committee may contact you to ask for additional information if necessary to prepare its recommendations for HSOC membership to the Board of Supervisors.

If appointed,	are you willing to	participate in	the majority	of meeting	s each yea	r <u>an</u> d, if
necessary, in	n numerous related	d meetings of	subcommitte	ees? 🗸	Yes	No

Should you be a	appointed, are	e you willing,	if necessary for	or that particular	body, to file a state	ment
		ial under the	e standards set	forth by the Fai	r Political Practice	
Commission?	Yes	No No				

Signed	Skylar Caldwell	Date 12/2/22

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Date called/interviewed	Recommended for appointment?	Yes	No
Appointee prefers not to hav	e address or phone numbers(s) published? _	Yes	No

Additional Comments:

COUNTY OF SAN LUIS OBISPO APPLICATION FOR APPOINTMENT TO A BOARD, COMMISSION, OR COMMITTEE

Date: 2/1/23

Applying For: Homeless Services Oversight Council (HSOC)

Name:	Miller	McLain	F	F	
	Last	First	Middle Init	tial	
Address:					
	Number Street	Ci	ity Zip	Code	
Email Add	ress:		_		
Home Pho	one:	Business	Phone:		

Place an "X" next to the HSOC membership category below which you wish to represent:

County Government Service Providers (Behavioral Health, Planning, Social Services, Veterans Services, or Probation) Non-profit Service Providers Which area(s) of the county does this organization serve? Affordable Housing Developers Local K-12 Academic Institution Local Businesses/Business Organizations Law Enforcement Local Health Provider Local Faith Community Interested Community (preferentially with homelessness experience) Currently or Formerly Homeless Person Veterans Services Representative Local University or School of Higher Education Local Hospital Victims' Services Representative

Please cite your affiliation, as staff member, board member or volunteer, with any community services agency or organization:

Staff Member at Granite Ridge Christian Camp.

Please describe how you qualify for the HSOC category which you have selected above: I am a graduate of San Luis Obispo HS class of 06' and I believe me being from here, having had personal exeperince being homeless, may bring new unique insights to the complex issue of homelessness in our area. While not necessarily required, knowledge of issues relating to homelessness and/or previous involvement in addressing homelessness are desirable for HSOC members and will be considered by the selection committee prior to making its recommendations to the Board of Supervisors. Please summarize your experience with the issue of homelessness or with homeless clients:

I was a participant at 40 Prado from November 2021 to February 2022.

Please explain why you would like to serve on the HSOC (attach a separate sheet if necessary):

I believe in my heart that people really can change. Change is possible, for those who need it most, when they're given the right opportuniies. Support, hard work and belief are at the core of resolving the un-housed crisis.

Please note: It is possible that the selection committee may contact you to ask for additional information if necessary to prepare its recommendations for HSOC membership to the Board of Supervisors.

If appointed,	are you willing to	participate ir	n the majority	of meet	ings each y	
necessary, ir	n numerous relate	ed meetings o	of subcommitt	ees?	Yes	🗌 No

Should you be a	appointed, are	e you willing,	, if necessary	for that particu	lar body, to f	ile a statement
of disclosure as		ial under the	e standards se	et forth by the	Fair Political	Practice
Commission?	🗸 Yes	🗌 No				

Signed Mc Lain F	rederick Miller	Date 2/1/23
-		

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Date called/interviewed	Recommended for appointment?	Yes	No
Appointee prefers not to have add	dress or phone numbers(s) published?	Yes	No

Additional Comments:

Seat	Member	Alternate	Organization	Term
Elected Officials	Kristen Barneich	Lan George	City of Arroyo Grande	Unlimited while holding office
Elected Officials	Susan Funk	Charles Bourbeau	City of Atascadero	Unlimited while holding office
Elected Officials	Anna Miller	Clint Weirick	City of Grover Beach	Unlimited while holding office
Elected Officials	Zara Landrum	Laurel Barton	City of Morro Bay	Unlimited while holding office
Elected Officials	Steve Gregory	Steve Martin	City of Paso Robles	Unlimited while holding office
Elected Officials	Marcia Guthrie	Mary Ann Reiss	City of Pismo Beach	Unlimited while holding office
Elected Officials	Michelle Shoresman	Erica Stewart	City of San Luis Obispo	Unlimited while holding office
Elected Officials	Dawn Ortiz-Legg	Kelley Abbas	County of San Luis Obispo	Unlimited while holding office
County Government Service Providers	Anne Robin		County Department of Behavioral Health	1/1/2023-1/1/2026
County Government Service Providers	Devin Drake	Joe Dzvonik	County Department of Social Services	1/1/2021-1/1/2024
County Government Service Providers*	Allison Brandum	Sarah Reinhart	County Health Agency	4/19/2022-1/1/2025

Currently or Formerly Homeless Persons	Brenda Mack			1/1/2022-1/1/2025
Currently or Formerly Homeless Persons	Wendy Blacker	Jason Holland	SLOCO Recovery Network	1/1/2023-1/1/2026
Advocates	Gary Petersen			1/1/2023-1/1/2026
Advocates	Kathy McClenathen	Jeff Eckles	SLO County Housing Trust Fund	1/1/2021-1/1/2024
Public Safety Organizations	Jeff Smith		City of Pismo Beach Police Department	1/1/2023-1/1/2026
Public Safety Organizations	Rick Scott	Brian Amoroso	City of San Luis Obispo Police Department	1/1/2023-1/1/2025
Nonprofit Homeless Assistance Providers	Janna Nichols		5Cities Homeless Coalition	1/1/2023-1/1/2026
Nonprofit Homeless Assistance Providers	Mark Lamore		Transitions Mental Health Association	1/1/2023-1/1/2026
Nonprofit Homeless Assistance Providers	Wendy Lewis		El Camino Homeless Organization	1/1/2022-1/1/2024
Nonprofit Homeless Assistance Providers*	Jack Lahey	Lawren Ramos	Community Action Partnership of San Luis Obispo	1/1/2023-1/1/2026
Affordable Housing Developers	Rick Gulino	Catherine Manning	People's Self Help Housing	1/1/2023-1/1/2026
Businesses	Bettina Swigger	Shannon DalPorto	Downtown SLO	1/1/2022-1/1/2025
Businesses*	Jim Dantona	Molly Kern	SLO Chamber of Commerce	4/19/2022-1/1/2024
Faith-Based Organizations	Shay Stewart		Granite Ridge Christian Camp	1/1/2021-1/1/2024
Hospitals	Amelia Grover	Liz Snyder	French Hospital	1/1/2021-1/1/2024

Agenda Item 5.1.1 - Attachment B						
Organizations Serving Homeless Veterans	William Crewe	Paul Worsham	Veterans Helping Veterans	1/1/2022-1/1/2025		
Housing Authority	Elaine Archer	Scott Collins	Housing Authority of San Luis Obispo	2/7/2023-1/1/2026		
County Office of Education	Jessica Thomas	Daniela Garcia	SLO County Office of Education	1/1/2021-1/1/2024		
Victim Service Providers	Susan Lamont		Lumina Alliance	1/1/2022-1/1/2025		
Other Community Organizations	Nicole Bennett	Christy Nichols	CenCal Health	1/1/2021-1/1/2024		
Social Service Providers*	Garret Olson	Suzie Freeman	SLO Food Bank	4/19/2022-1/1/2025		
Behavioral Health Agencies	Aurora William		LAGS Recovery Centers	1/1/2023-1/1/2025		
Local School Districts	Rochelle Sonza		Grizzly Youth Academy	1/1/2023-1/1/2026		
At Large Seat*	Vacant			1/1/2023-1/1/2026		

Per the HSOC bylaws (November 3, 2020), one seat is reserved for a County Supervisor, and seven seats are reserved for an elected City Councilperson from each of the incorporated cities.

*Five 'at large seats' may be held by representatives from any of the following categories: County Government Service Providers, Currently or Formerly Homeless Persons, Advocates, Affordable Housing Developers, Businesses, Faith-Based Organizations, Hospitals, Public Safety Organizations, Behavioral Health Agencies, Nonprofit Homeless Assistance Providers, Organizations Serving Homeless Veterans, Housing Authority, County Office of Education, Local School Districts, Social Service Providers, Victim Service Providers, and Other Community Organizations.

The HSOC may have no more than two representatives, staff or Board members from the same agency or organization.

HOMELESS SERVICES OVERSIGHT COUNCIL (HSOC) ACTION ITEM March 15, 2023

AGENDA ITEM NUMBER: 5.2.1

ACTION ITEM: Recommend Allocation of County Community Development Block Grant - Public Services funding (\$106,421), Emergency Solutions Grant (\$144,346), County General Fund Support (\$351,907), and Permanent Local Housing Allocation funds (\$522,335) for county-wide homeless services programs.

ACTION REQUIRED: Vote to establish the 2023 homeless services funding recommendations, as part of the Action Plan, to be presented at the Board of Supervisors, Spring 2023. (See <u>Appendix A</u> for draft funding recommendations).

SUMMARY NARRATIVE:

Background

Allocation Determinations

Community Development Block Grant and Emergency Solutions Grant The County of San Luis Obispo receives annual allocations of CDBG funds and ESG funds from the U.S. Department of Housing and Urban Development (HUD). These funds are awarded to states and other eligible jurisdictions to support community development and create more resilient communities. The County of San Luis Obispo and six participating cities (Arroyo Grande, Atascadero, Pismo Beach, Morro Bay, San Luis Obispo, Paso Robles) make up the Urban County of San Luis Obispo. HUD defines an urban county as a county that has a population of 200,000 or more with a preponderance of persons of low and moderate income.

Both CDBG and ESG program funds are governed by the Urban County's five-year 2020 Consolidated Plan (Con Plan). The Con Plan identifies the Urban County's goals and priorities which could be addressed through the award of the annual entitlement funds over a five-year period. The Con Plan is divided into five one-year Action Plans for the Urban County to address the Con Plan goals and needs. Addressing homelessness is one of the primary goals of the Con Plan which can be addressed with CDBG and ESG funds.

HUD announced allocation amounts in late February. Therefore, staff developed funding estimates based on the proportional increase/decrease of recommended award amounts determined by the grant review committee. The County will receive \$106,421 in CDBG Public Services funding from HUD to be available for FY'23-24. Eligible uses of these funds include subsistence payments, street outreach, case management, shelter operations, and

other services that support low/mod income people. Additionally, \$144,346 in ESG funding is available for FY'23-24. Of ESG funds, 60% are available to support shelter operations (\$81,966), per federal regulations. The remainder of funds may be used for rental assistance (rapid re-housing, homeless prevention), street outreach, and data management (HMIS).

General Fund Support

A total of \$379,000 in County General Fund Support (GFS) has been made available for homeless services operating costs, including warming centers and safe parking activities, as well as affordable housing development. All GFS awards are contingent on budget approval by the Board of Supervisors in June 2023 as part of the County's FY '23-24 Annual Budgeting process.

Permanent Local Housing Allocation

This year's PLHA funding represent the third year of PLHA Program's 5-year Plan, as an ongoing State funding source from Senate Bill (SB) 2 "*Building Homes and Jobs Act*" for cities and counties to address their highest priority housing and homelessness needs. The State Housing and Community Development Department (HCD) estimates the County (on behalf of eligible agencies in the region) will receive \$1,492,388 in Year 3 PLHA funds in FY 2023-2024. Of these funds, \$522,335 are reserved for homelessness services.

Applications Received

Applications were considered and scored by a grant review committee. Scoring criteria included questions considering how the proposed projects aligned with the County's priorities as set forth in the County's Consolidated Plan, application completeness, demonstrated expertise and understanding, qualifications of key staff, familiarity with state and federal procedures, as well as demonstrated technical ability. The committee also considered the extent to which other funding may be available for the proposed projects.

Community Development Block Grant (CDBG)

There were four applications for the County's portion of CDBG Public Services funds, totaling \$215,505 in requests. Of the requests received, 5Cities Homeless Coalition (5CHC) is being recommended to be funded in FY '23-24 for street outreach.

Emergency Solutions Grant (ESG)

Three applications were received. Funding requests in the applications totaled \$336,945. The committee recommends funding for 5CHC for street outreach, homeless prevention and rapid re-housing.

General Fund Support (GFS)

There were seven applications for the General Fund Support (GFS) grants, seeking a total of \$528,907 in funding for the FY23-24 program year. Three of the seven are being recommended to receive funding, in accordance with the funding priorities. The committee recommends funding CAPSLO, Lumina, and the Food Bank. The remaining GFS dollars are being proposed to support Cambria Pines, a Peoples' Self-Help Housing affordable housing project.

Permanent Local Housing Allocation (PLHA)

Six applications were received requesting PLHA dollars. These applications totaled \$1,528,439. Three applicants are being recommended to receive funding. The committee considered funding priorities and proposed these funds prioritize shelters and outreach. The committee recommends funding CAPSLO, ECHO, and 5CHC.

Award Adjustments

HUD released its final FY 2023-2024 grant allocations for the CDBG and ESG programs in late February after the grant review committee proposed recommended amounts. Staff adjusted recommendations proportionally to reflect final allocations. Should more funding be made available by HUD than originally anticipated, the committee recommends prioritizing the additional funding to be awarded proportionately to the agencies recommended for funding.

The HSOC recommendations for these funds will go to the San Luis Obispo County Board of Supervisors as a public hearing item in the spring of 2023 for further action.

BUDGET/FINANCIAL IMPACT:

This will have no financial impact to the HSOC. Should the Board approve the HSOC's recommendations, it will result in approximately \$1,152,102 being made available for homeless services through these funding sources.

STAFF COMMENTS:

Staff reduced the number of funding sources per subrecipient to lessen the total number of contracts to be administered while adhering to the total recommended allocations from the grant the grant review committee.

The County will release the Draft Funding Recommendations via social and printed media, including a publication in the Tribune. A 30-day public review and comment period will ensue upon the release of the draft funding recommendations and will allow staff to receive public comments on the draft recommendations. Following the 30-day public comment and review period, the participating cities will consider and approve their CDBG recommendations at their respective city council meetings. Then recommendations will be presented to the Board of Supervisors for inclusion in the 2023 Action Plan. The Action Plan is then submitted to HUD for approval.

Appendix A

Table 1: Applica	tion Summaries
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Applicant	Project	Summary
CAPSLO	40 Prado	Funds needed to support staffing, supervision, and operating costs.
CAPSLO	Adult Day Center	Provide services for vulnerable, dependent adults to prevent or delay
		emotional and economic hardships.
ECHO	Shelter Ops	Support shelter operations and services at two sites, including case
		management, shelter coordination, volunteer coordination, and meal programs.
5CHC	Homeless Prevention,	Assistance to participants to secure long-term stable housing that they can
	Rapid Re-Housing	afford to retain.
5CHC Shelter		Expansion of emergency shelter operations in South County at three
		locations.
5CHC	Street Outreach	Maintain providing outreach services to assist participants to secure long-
		term stable housing.
Food Bank	No Cook Bags	Provide healthy, portable foods designed for the diverse homeless
		population of SLO County.
HASLO	Supportive Hsg.	Provide permanent supportive housing services to tenants in Home Key
		funded projects.
Lumina	Emergency Assistance	Operating costs for three 24-hour emergency shelters and supportive
		services.
PSHH	Supportive Hsg.	Provide social services and case management of the Supportive Housing
		Program to residents of 27 rental properties.
PSHH	Cambria Pines	Development of 32 affordable housing units in Cambria (33 units total).

*Homeless Prevention, Rapid-Rehousing

Table 2: Applicant Overview

Applicant	Project	'22 Award	′23 Request	Requested Source(s)
CAPSLO	40 Prado	\$315,307 (SLO, Co CDBG)	\$665,000	CDBG, ESG, GFS, PLHA
CAPSLO	Adult Day Center	\$12,328 (PR CDBG)	\$51,000	GFS
ECHO	Shelter Ops	\$261,511 (At, PR, Co CDBG)	\$390,000	CDBG, ESG, GFS, PLHA
5CHC	HP, RRH	\$131,521 (Multi-City CDBG)	\$331,090	CDBG, ESG, PLHA
5CHC	Shelter	-	\$430,341	GFS, PLHA
5CHC	Street Outreach	-	\$254,383	PLHA
Food Bank	No Cook Bags	-	\$20,000	GFS
HASLO	Supportive Hsg	-	\$235,644	PLHA
Lumina	Emer. Assistance	\$42,000	\$45,000	GFS
PSHH	Supportive Hsg	\$16,266 (MB, PR CDBG)	\$61,338	CDBG
PSHH	Cambria Pines	\$1,633,578 (HOME, HOME-ARP)	\$648,335	GFS, PLHA

Table 3: Grant Review Committee Funding Recommendations (adjusted proportionately per final HUD allocation amounts) Table reflects County allocations and does not reflect city CDBG recommendations

Applicant	Project	CDBG	ESG	GFS	PLHA	Total
CAPSLO	40 Prado	-	-	\$286,907	\$119,028	\$405,935
ECHO	Shelter Ops	-	-	-	\$283,321	\$283,321
5CHC	HP, RRH*	-	\$81,966	-	-	\$81,966
5CHC	Shelter	-	-	-	\$61,907	\$61,907
5CHC	Street Outreach	\$106,421	\$62,379	-	\$58,079	\$226,879
Food Bank	No-Cook Bags	-	-	\$20,000	-	\$20,000
Lumina	Emer. Assistance	-	-	\$45,000	-	\$45,000
PSHH	Cambria Pines	-	-	\$27,093	-	\$27,093
	TOTAL	\$106,421	\$144,346	\$379,000	\$522,335	\$1,152,102



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HSOC Meeting March 15, 2023

2023 Action Plan Draft Recommendations



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Presentation Overview

- Action Plan Process
- Funding Sources for Consideration
- Proposed Recommendations
- Next Steps



Background

2020 - 2024 Consolidated Plan





2023 Funding

Funding Source	Prioritized Activities in Consolidated Plan Set at Board of Supervisors
Community Development	Street Outreach, Homeless Prevention,
Block Grant (CDBG) – HUD ₁	Case Management
Emergency Solutions Grant (ESG) – HUD	Street Outreach, Homeless Prevention
Permanent Local Housing	Homeless Prevention, Navigation
Allocation (PLHA) – HCD ₂	Centers, Case Management

1 U.S. Department of Housing and Urban Development2 CA Department of Housing and Community Development



2023 Funding

Funding Source	2023 Allocation	Public Service/ Homeless Services Funding
CDBG – HUD ₁	\$1,704,261	\$106,421
ESG – HUD	\$156,050	\$144,346
GFS - Local	\$379,000	\$379,000
PLHA – HCD ₂	\$1,492,388	\$522,335
	TOTAL	\$1,152,102

1 U.S. Department of Housing and Urban Development2 CA Department of Housing and Community Development



Proposed Recommendations

2023 Recommended Action Plan Awards						
Applicant	Project	CDBG	ESG	GFS	PLHA	Total
CAPSLO	40 Prado	-	-	\$286,907	\$119,028	\$405,935
ECHO	Shelter Ops and Services	-	-	-	\$283,321	\$283,321
5CHC	HP, RRH*	-	\$81,966	-	-	\$81,966
5CHC	Shelter	-	-	-	\$61,907	\$61,907
5CHC	Street Outreach	\$106,421	\$62,379	-	\$58,079	\$226,879
Food Bank	No-Cook Bags	-	-	\$20,000	-	\$20,000
Lumina	Emergency Assistance	-	-	\$45,000	-	\$45,000
	TOTAL	\$106,421	\$144,346	\$351,907	\$522,335	\$1,125,008

*Homeless Prevention, Rapid-Rehousing



2022 – 2023 Comparison by Activity

2022 v. 2023 Comparison of Action Plan Public Service by Activity



Activity

■ 2022 Award ■ 2023 Recommendations



2022 – 2023 Comparison by Organization

2022 vs. 2023 Comparison of Action Plan Public Service by Organization



Organization Requesting Funds





Next Steps

- 30-day Public Review and Comment
- Board of Supervisors Action Plan Hearing April 18, 2023
- HUD Approval of 2023 Action Plan
- Award Notices



Agenda Item 5.2.1 - Attachment A

Questions?



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HOMELESS SERVICES OVERSIGHT COUNCIL (HSOC) ACTION ITEM March 15, 2023

AGENDA ITEM NUMBER: 5.2.2

ITEM: VOTE TO RECOMMEND \$1,456,820.92 IN GRANT AWARDS FOR THE COUNTY AND COC ALLOCATIONS OF THE HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM ROUND 2 (HHAP-2) FUNDING

ACTION REQUIRED:

Vote to recommend to the Board of Supervisors \$1,456,820.92 in grant awards under the Homeless Housing, Assistance and Prevention Round 2 (HHAP-2) Program.

SUMMARY NARRATIVE:

On June 29, 2020, the Governor of California signed into law AB83, which authorized a second round of funding to be awarded to counties and Continuums of Care under the Homeless Housing, Assistance, and Prevention (HHAP) grant program. Each round of HHAP provides one-time grants to Continuums of Care, counties, and large cities to support coordination, and to develop or expand local capacity to address homelessness.

On November 13, 2020, the California Homeless Coordinating and Finance Council (HCFC) released a Notice of Funding Availability (NOFA) for HHAP-2 funding. A total of \$300 million was made available statewide under Round 2. Funding was allocated to counties within California, based on each county's proportionate share of the state's population of persons experiencing homelessness, as determined by the 2019 Homeless Point in Time (PIT) Count results for the CoC located within the county.

On May 28, 2021, the County of San Luis Obispo was awarded \$739,865 and the San Luis Obispo County Continuum of Care was awarded \$826,609 in HHAP-2 funding. The HSOC has designated the County to be the Administrative Entity (AE) for the CoC's HHAP allocation. The County must obligate 100% of HHAP-2 program allocations no later than May 31, 2023. All HHAP-2 grant funds must be expended by June 30, 2026.

Eligible HHAP-2 grant activities include rental assistance and rapid rehousing; operating subsidies for affordable or supportive housing units, emergency shelters, and navigation centers; street outreach; services coordination; systems support for regional partnerships and maintaining a homeless services and housing delivery system; delivery of permanent housing and innovative housing solutions (such as motel conversions), prevention and diversion; and new navigation centers and emergency shelters.

At least 8% of the total HHAP-2 funds must be set aside to serve homeless youth (\$66,128.72 = CoC and \$59,189.20 = County).

No more than 7% of HHAP-2 funding may be used by the County to administer the program (\$57,862.23 = CoC and \$51,790.55 = County).

HSOC Priorities

On January 18, 2023, the HSOC voted to recommend the HHAP-2 funding be prioritized for Homeless Prevention activities and Operating Subsidies for affordable or supportive housing units, emergency shelters, and navigation centers.

Prioritizing homeless prevention funding aligns with The San Luis Obispo Countywide Plan to Address Homelessness (2022-2027) Line of Effort 2 – *Focus efforts to reduce or eliminate the barriers to housing stability for those experiencing homelessness or at risk or homelessness, including prevention, diversion, supportive services, and housing navigation efforts.* Strategic use of homeless prevention funding will be instrumental to achieving the 5-year plan target goal for homeless prevention/ diversion of 50 direct household placements per year. Increasing diversion and prevention capacity was identified as a priority in year one of the 5-year strategic plan.

Prioritizing operating subsidies for affordable or supportive housing units, emergency shelters, and navigation centers aligns with Line of Effort 1: *Create affordable and appropriately designed housing opportunities and shelter options for underserved populations*. This will sustain operating support for priorities in year one of the 5-year strategic plan for rapid-cycle implementation of non-congregate sheltering/ interim housing capacity. Operating subsidies will assist in filling a funding gap for supportive services and emergency shelter operations with the upcoming ESG-CV CARES Act funding expenditure deadline of September 30, 2023.

Request for Proposals

On January 20, 2023, the County of San Luis Obispo released the local HHAP-2 RFP (Request for Proposals) and convened a public information session on January 27, 2023, for the purpose of providing relevant information and addressing questions related to the HHAP-2 grant from prospective applicants. HHAP-2 applications were due by February 24, 2023.

Grant Review Committee

A total of 15 applications were received, requesting a total of \$5,129,125.82. In a few instances, such as those noted below, duplicate applications were submitted by an agency for each of the two allocations.

Staff conducted threshold reviews of all applications, including checks for debarment, and eligibility of activities.

A non-conflicted Grant Review Committee convened on March 6, 7, and 9, 2023, to discuss and rank the applications based on the committee members' scoring of the applications. Factors that were considered in scoring project applications included: organizational capacity, HSOC Priorities, Alignment with the San Luis Obispo Countywide Plan to Address Homelessness, cost effectiveness and leveraging, financial stability, sustainability, impact, collaboration with partners, the extent to which the activity improves County and CoC capacity to address homelessness, housing first and low-barrier requirements, and promising and evidenced-based practices identified by the HCFC, the U.S. Interagency Council on Homelessness, the U.S. Department of Health and Human Services, or other federal agencies addressing homelessness.

Applicant Agency	Allocation	Project Name	Project Type	Request	# People Served	HSOC Priority
5Cities Homeless Coalition	CoC	5CHC Countywide Homeless Prevention and Diversion	Prevention and Shelter Diversion	\$260,926.00	94	Yes
5Cities Homeless Coalition	County	5CHC Countywide Homeless Prevention and Diversion	Prevention and Shelter Diversion	\$231,387.00	85	Yes
5Cities Homeless Coalition	CoC	5CHC Cabins for Change Emergency Shelter	Operating Subsidies (Emergency Shelter)	\$144,066.00	22	Yes
5Cities Homeless Coalition	County	5CHC Cabins for Change Emergency Shelter	Operating Subsidies (Emergency Shelter)	\$111,703.00	22	Yes
5Cities Homeless Coalition	CoC	5CHC Countywide Youth Program	Rental Assistance & Rapid Rehousing	\$66,129.00	30	Yes
5Cities Homeless Coalition	County	5CHC Countywide Youth Program	Rental Assistance & Rapid Rehousing	\$59,189.00	30	Yes

Applications Received

		1				1
Community Action Partnership of San Luis Obispo	CoC	40 Prado HSC: Emergency Shelter - CAPSLO	Operating Subsidies (Emergency Shelter)	\$397,129.43	785	Yes
Community Action Partnership of San Luis Obispo	County	40 Prado HSC: Emergency Shelter - CAPSLO	Operating Subsidies (Emergency Shelter)	\$402,147.47	565	Yes
El Camino Homeless Organization	CoC	ECHO Atascadero and ECHO Paso Robles Shelter Operations	Operating Subsidies (Emergency Shelter)	\$476,749.00	1800	Yes
El Camino Homeless Organization	County	ECHO Atascadero and ECHO Paso Robles Shelter Operations	Operating Subsidies (Emergency Shelter)	\$476,749.00	1800	Yes
People's Self Help Housing	CoC	Supportive Housing Program of San Luis Obispo County	Operating Subsidies (Case Management)	\$179,028.00	196	Yes
People's Self Help Housing	County	Supportive Housing Program of San Luis Obispo County	Operating Subsidies (Case Management)	\$179,028.00	196	Yes
Broad Street Place LP- People's Self Help Housing	County	Broad Street Place Apartments	Permanent Housing & Innovative Housing	\$688,074.00	10	No
Lumina Alliance	CoC	North County Transitional Housing and Youth Rapid Rehousing	New Navigation and Emergency Shelters	\$768,746.37	36	No
Lumina Alliance	County	North County Transitional Housing and Youth Rapid Rehousing	New Navigation and Emergency Shelters	\$688,074.55	36	No

Applicant Agency	Project Name	Allocation	Request	Recommendation
5Cities Homeless	Homeless Prevention	CoC	\$260,926.00	\$260,926.00
Coalition	and Diversion	County	\$231,387.00	\$231,387.00
5Cities Homeless	Cabins for Change	CoC	\$144,066.00	\$141,973.37
Coalition	Emergency Shelter	County	\$111,703.00	\$54,540.28
El Camino Homeless Organization	Shelter Operations (Paso Robles and Atascadero)	County	\$476,749.00	\$342,958.07
Community Action Partnership of SLO	40 Prado Homeless Services Center Emergency Shelter	CoC	\$397,129.43	\$299,718.28
5Cities Homeless	Count mide Youth Drogram	CoC	\$66,129.00	\$66,129.00
Coalition	Countywide Youth Program	County	\$59,189.00	\$59,188.92
TOTAL	\$1,456,820.92			

Recommended Projects

5Cities Homeless Coalition

Homeless Prevention and Diversion

The 5CHC seeks funds from multiple sources to continue its Homeless Prevention and Diversion program, serving communities throughout San Luis Obispo County. The 5CHC's Housing Program intends to braid both CoC and County HHAP2 funds with supports from the CalAIM initiative and other sources (such as CDBG and ESG). The 5CHC is able to target funds with differing eligibility criteria in order to maximize their use to serve those with the highest needs and greatest number possible. Currently 5CHC is expending approximately \$40,000/month in direct financial assistance for Homeless Prevention needs, and given the economic climate, we do not anticipate this need lessening in the time frame of this request - despite program improvements to target high-risk households. The 5CHC proposes to serve 179 persons at-risk of homelessness between the two grant applications. The grant review committee recommended that 5CHC receive the total request of \$492,313 between the two allocations.

5Cities Homeless Coalition

Cabins for Change Emergency Shelter

The 5CHC seeks funds from multiple sources to continue its Cabins for Change Non-Congregate Emergency Shelter program, serving communities throughout San Luis Obispo County. The 5CHC's Non-Congregate Shelter Program intends to braid both CoC and County HHAP2 funds with supports from the private donations, grants and other sources (such as CDBG and ESG). This request will provide for shelter operations for one quarter of the year. Project proposes to serve 22 clients. The grant review committee recommended that 5CHC receive \$196,513.65 between the two allocations.

El Camino Homeless Organization

Atascadero and Paso Robles Shelter Operations

This project will support the continued operations and services of two navigation centers with overnight shelters, case management, and outreach services through June, 2026. During this time, the navigation centers are expected to serve 1800 people, 810 at ECHO Atascadero and 990 at ECHO Paso Robles. The two shelters will provide over 100,000 bed nights to 1400 individuals and will connect at least 445 individuals to permanent housing through intensive case management in our 90-day low barrier program. An additional 400 people experiencing homelessness will be served by outreach staff in the North County. For clients participating in our 90-day program, at least 50% will gain permanent housing. The grant review committee recommended that ECHO receive \$342,958.07 from the County allocation.

Community Action Partnership of San Luis Obispo

40 Prado Homeless Services Center Emergency Shelter

This grant proposes to strengthen the capacity of the 40 Prado Homeless Services Center (40 Prado HSC) to integrate more fully with the Coordinated Entry System and sustain existing levels of service to the community. With this funding, the focus of what is traditionally called "day staff" will shift from operations of the physical building and chores, to assessment and engagement, housingfocused problem solving and diversion, use of harm reduction, and housing first models in a 1:1 setting. This individualized approach allows staff to "meet clients where they are at" in the housing process. Staff will work with other programs such as CAPSLO outreach teams, TMHA's Homeless Outreach Team, SLO County Probation, SLO City CAT, SLO City PD, and 5CHC outreach for all referrals, and will develop a housing-focused plan with each individual who is accessing services at Prado HSC. This project proposes a reorientation of the focus of existing staff plus an additional staff to provide leadership and oversite to the CAPSLO Housing Navigation team. The additional supervisory staff will allow for increased performance of the team, achieving outcomes by increasing the number of housing placements and improving the tracking of all housing placements. This shift is critical to moving the day services to be more aligned with a Housing Navigation/Access Center. Project proposes to serve 565 persons. The grant review committee recommended that CAPSLO receive \$299,718.28 from the CoC allocation.

5Cities Homeless Coalition

Countywide Youth Program

The 5CHC seeks funds from multiple sources to continue its Transitional-Age Youth program, serving communities throughout San Luis Obispo County. While this program is predominantly a rapid re-housing program coupled with added mentoring and financial support, 5CHC's Youth Program provides participating youth the ability to build their rental history and develop their credit scores - both of which are necessary for the ability to rent a unit independently. This program is unique in the County and engages a broad spectrum of partners. Homeless youth are a particularly vulnerable and growing population. Prior to the onset of COVID, it was estimated that one in ten

young adults ages 18 to 25 endures some form of homelessness in a year. Especially vulnerable are pregnant and parenting teens, youth of color, and LBGTQ. COVID-19 increased the already elevated risks for LGBTQ, maltreated, and homeless youth. As the community follows its recovery from COVID, The 5CHC is again seeing a growing number of youth reaching out for services, including two who are the initial participants with 5CHC's newly opened Cabins for Change shelter program. The 5CHC seeks to leverage CalAIM funds with CoC and County Funds. A total of 30 individuals are projected to be served with this request, with 13 projected to become housed. The grant review committee recommended that 5CHC receive \$125,317.92 between the two allocations.

BUDGET/FINANCIAL IMPACT:

Approval of this item by the HSOC and the County Board of Supervisors would allow the County to allocate \$1,456,820.92 for use to assist persons at-risk of/ or experiencing homelessness, with \$125,317.92 set aside to serve homeless youth.

STAFF COMMENTS:

Because there was insufficient funding available to fully fund all the recommended projects, the grant review committee prioritized activities based on the HSOC priorities approved on January 18, 2023, and how the projects aligned with the San Luis Obispo Countywide Plan to Address Homelessness.



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Homeless Housing, Assistance and Prevention Grant (Round 2) Draft Recommendations



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Presentation Overview

- Available Funding
- Eligible Activities
- HSOC Priorities
- Applications Received
- Proposed Recommendations
- Next Steps



Available Funding

County Allocation - \$739,865 Continuum of Care (CoC) Allocation - \$826,609

At least 8% of the total HHAP-2 funds must be set aside to serve homeless youth

No more than 7% of HHAP-2 funding may be used by the County to administer the program

Total available for application \$1,456,820.92



Eligible Activities

- 1. Rapid rehousing
- 2. Operating subsidies
- 3. Street outreach
- 4. Services coordination
- 5. Systems support
- 6. Delivery of permanent housing and innovative housing solutions
- 7. Prevention and shelter diversion
- 8. New navigation centers and emergency shelters



HSOC Priorities

- Homeless Prevention
- Operating Subsidies for affordable or supportive housing units, emergency shelters, and navigation centers



Agenda Item 5.2.2 - Attachment A

Applications Received

Applicant Agency	Allocation	Project Name	Project Type	Request	# People Served	HSOC Priority
5Cities Homeless Coalition (5CHC)	CoC & County	5CHC Countywide Homeless Prevention and Diversion	Prevention and Shelter Diversion	\$492,313.00	179	Yes
5CHC	CoC & County	5CHC Cabins for Change Emergency Shelter	Operating Subsidies – Emergency Shelter (OS-ES)	\$255,769.00		Yes
5CHC	CoC & County	5CHC Countywide Youth Program	Rental Assistance & Rapid Rehousing	\$125,318.00	60	Yes
Community Action Partnership of San Luis Obispo *	CoC & County	40 Prado HSC: Emergency Shelter	OS-ES	\$399,638.45	675	Yes
El Camino Homeless Organization (ECHO) *	CoC & County	ECHO Atascadero and Paso Robles Shelter Operations	OS-ES	\$476,749.00	1800	Yes
People's Self Help Housing (PSHH) *	CoC & County	Supportive Housing Program of SLO County	Operating Subsidies – Case Management	\$179,028.00	196	Yes
PSHH	County	Broad Street Place Apartments	Permanent Housing & Innovative Housing	\$688,074.00	10	No
Lumina Alliance	CoC & County	North County Transitional Housing and Youth Rapid Rehousing	New Navigation and Emergency Shelters	\$1,456,820.92	. 72	No

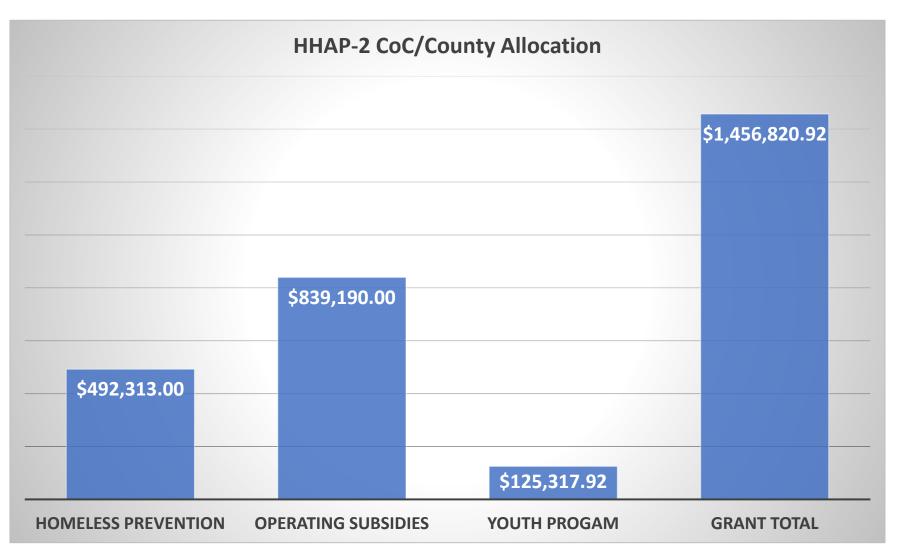
* A total of 15 applications were received, requesting a total of \$5,129,125.82. CAPSLO, ECHO AND PSHH submitted duplicate applications for each of the two allocations, however were only requesting funding from only one of the allocations.



Proposed Recommendations

Applicant Agency	Project Name	Allocation	Request	Recommendation
5Cities Homeless	Homeless Prevention	CoC	\$260,926.00	\$260,926.00
Coalition	and Diversion	County	\$231,387.00	\$231,387.00
5Cities Homeless	Cabins for Change	CoC	\$144,066.00	\$141,973.37
Coalition	Emergency Shelter	County	\$111,703.00	\$54,540.28
El Camino Homeless Organization	Shelter Operations (Paso Robles and Atascadero)	County	\$476,749.00	\$342,958.07
Community Action Partnership of SLO	40 Prado Homeless Services Center Emergency Shelter	CoC	\$402,147.47	\$299,718.28
5Cities Homeless	Countravido Vouth Drogram	CoC	\$66,129.00	\$66,129.00
Coalition	Countywide Youth Program	County	\$59,189.00	\$59,188.92
TOTAL	\$1,456,820.92			







Next Steps

- Board of Supervisors April 4, 2023
- Award Notices
- Execution of Standard Agreements by May 31, 2023
- Expenditure Deadline June 30, 2026



Agenda Item 5.2.2 - Attachment A

Questions?



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Behavioral Health Bridge Housing Program County Behavioral Health March 15, 2023

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Background

- Request for Applications released by State in February, due in April
- Funding to operate housing to address immediate and sustainable housing needs of people experiencing homelessness who have serious behavioral health conditions
 - Serious Mental Illness (SMI)
 - Substance Use Disorder (SUD)
- Short-term (less than 90 days) and mid-term housing (90 days-2 years)
- Prioritize and support access to services



Background

- Prioritize Community Assistance, Recovery, and Empowerment (CARE) Program* participants, when implemented
- Prioritize addressing needs of people disproportionately impacted by homelessness
- Funding allocation for County of SLO: \$7,519,236 allocation over four years (FY 23-24 through FY 26-27) in first round

*New State program focused on people with untreated schizophrenia spectrum or other psychotic disorders who meet specific criteria to prevent institutionalization and ensure appropriate care; referrals made to courts and participants receive a CARE plan: <u>https://www.chhs.ca.gov/care-act/</u>



Background

BHBH Program Timeline



Rel	ease Date	Funding Amount	Eligibility	Туре
Feb	oruary 2023	\$907M	County BHAs	Noncompetitive predetermined funding distribution
Spr	ring 2023	\$50M	Tribal Entities	Competitive
Sur	mmer 2023	\$250M	BHAs and Tribal Entities	Competitive*
FY2	24-25	\$250M	BHAs and Tribal Entities	Competitive*

* These competitive rounds will take into consideration activities accomplished in the initial grant period that may include but are not limited to the number of bridge housing beds active and the number of individuals served in bridge housing.



Allowable Uses of Funds

- 1. Behavioral Health Agency Program Implementation
- 2. Bridge Housing Outreach and Engagement

3. Bridge Housing (min 75% of funding)

- Shelter/interim housing
- Rental assistance
- Auxiliary funding in assisted living facilities
- Housing navigation (required)

4. Bridge Housing Start-Up Infrastructure



Allowable Uses of Funds

1. Behavioral Health Agency Program Implementation

- Local process for soliciting input from people with lived experience in planning, implementation, and quality improvement
- Designate a program lead
- Coordinate with local Continuum of Care (CoC)
- Implement and participate in the Homeless Management Information System (HMIS)
- Submit reports/documentation to State



Allowable Uses of Funds

2. Bridge Housing Outreach and Engagement

- Not a standalone service
- Offer and encourage an individual or family to enter behavioral health bridge housing
- Funding of last resort for these services
- Street outreach
- Collaboration with institutions (e.g. jails, psychiatric hospitals, treatment centers)



Allowable Uses of Funds

3. Bridge Housing (min 75% of funding)

- Shelter/interim housing
 - Examples: tiny homes, emergency shelter, motel-based sheltering, navigation centers, recuperative care, community-reentry & diversion housing
- Rental assistance
 - Combined with easy access to services (low barrier, use harm reduction strategies)
- Auxiliary funding in assisted living facilities
 - Board and care patches (licensed care needs)
- Housing navigation (required)
 - Landlord outreach and mitigation fund
 - Participant assistance (e.g. food, transportation, furnishings, hygiene, deposits)
 - Enable people to stay in their home communities, where possible



Allowable Uses of Funds

3. Bridge Housing (min 75% of funding) Possible Settings



- » Bridge housing settings may be existing facilities, leased or owned by either a county BHA or a provider/partner, that can be converted for use faster than a new capital project.
- » County BHAs are encouraged to explore innovative models using existing real estate that can be leased or quickly converted to create new BHBH Program settings.



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Allowable Uses of Funds

4. Bridge Housing Start-Up Infrastructure (up to max 25% of funds)

- Limited to \$75,000/bed
- Activities must be completed and beds available within 1 year of contract execution
- Examples: initial purchase of furniture, equipment and appliances, minor renovations, purchase and placement of tiny homes, contribution to purchase property
- Grantees that make beds available sooner (within 180 days) will receive competitive advantage in future rounds



Local Data: Homelessness

• 2022 Homeless Point-in-Time Count in San Luis Obispo County

- Capacity to shelter 20-30% of homeless population on any given night
- People experiencing homelessness primarily living in tents (41%), cars/vans/RVs (25%), emergency shelters (18%) and outdoors/streets/parks (13%)
- Top health conditions survey respondents reported:
 - Post-Traumatic Stress Disorder (46%)
 - Psychiatric or emotional condition, such as depression and schizophrenia (43%)
 - Drug or Alcohol Abuse (35%)
 - Chronic health problems (31%)
- 282 individuals counted as chronically homeless



Local Data: Homelessness

- State Homeless Data Integration System (HDIS, 2020)
 - Black or African American individuals make up an estimated 1% of the County population but 4.1% of the total homeless population
 - Disparities also shown for American Indian and Alaska Native, Native Hawaiian or Pacific Islander, and Hispanic/Latinx individuals
 - High poverty rates for Asian or Asian American, Black or African American individuals



Local Plan: San Luis Obispo Countywide Plan to Address Homelessness 2022-2027

Line of Effort 1:

Create affordable and appropriately designed housing opportunities and shelter options for underserved populations. (Goal Year 1: Create 300 units in 3 years)

- Initial Focus:
 - People with behavioral health conditions, chronically homeless, older adults/medically vulnerable
 - Master leasing, non-traditional housing/shelter

Line of Effort 2:

Housing stability for those experiencing homelessness or at risk of homelessness, including expanding prevention/diversion, supportive services, and housing navigation efforts.

- Initial Focus:
 - Year 1: Services to support new interim housing.



Next Steps & Implementation

- Input on program design- March/April
- Application approval and submittal- April
- Conditional awards announced- Beginning in June
- Release Request for Proposal(s) (where applicable)- 2023
- Key milestones developed, regular reporting, learning collaboratives



Input From CoC and People with Lived Experience

- Homeless Services Oversight Council (HSOC)- local homeless continuum of care advisory body
 - Minimum of two currently or formerly homeless persons
- County Behavioral Health Board- independent advisory body to review
 County Behavioral health programs
 - 50% or more consumers or family of consumers
 - At least 20% seated membership direct consumers
 - At least 20% families of consumers



Initial Program Ideas Based on Local Data, Homelessness Plan, and Gaps

- <u>Bridge Housing (minimum 75% of funds)</u>: Mid-Term Bridge Housing (up to 2 years):
 - Transitional housing with intensive services available (possible 24/hr supervision)
 - Rental assistance
 - Examples: scattered sites (homes, apartments), motel/hotels, project based assistance

Short-Term or Mid-Term Shelter/Interim housing:

- Examples: Pallet shelters, tiny homes, modular units
- Motels/hotels

Housing Navigation (required):

- Participant assistance funds (e.g. deposits, food, transportation, furnishings)
- Landlord mitigation funds



Initial Program Ideas Based on Local Data, Homelessness Plan, and Gaps

- Infrastructure Development (up to 25% of funds, max \$75K per bed):
 - Utility hookups
 - Minor renovations
 - Appliances

Outreach and Engagement:

- Street outreach/connection to housing and services
- Coordination with institutions/facilities





HMIS Business Case

Presentation to HSOC: March 15, 2023



Agenda

- Project Purpose
- Who was involved?
- Recommendation
- Project Scope and Timeline
- Next Steps



HMIS Business Case – Purpose, Goals and Outcomes

Purpose and Goals

<u>Purpose</u>

Form recommendation on the technology investment necessary for the County to improve homelessness data quality in support of the Countywide Plan to Address Homelessness.

<u>Goals</u>

- The Homeless Services Division has sufficient technology and data to support the SLO Countywide Plan to Address Homelessness.
- Technology supports County and participating agency program staff in service delivery.
- Reporting and analysis tools support County, city and participating organization needs for operational insights and decision making.

Outcomes

- Blueprint for the future with deployment timeline
- Operating model for homeless data management
 - Define the roles and responsibilities of all participants
 - Identify policies and procedures to be created or updated
- Key stakeholders participate and commit to operating model and fulfillment of their roles and responsibilities
- Identify potential levels of investment
- Recommend process for selection
- Recommend process and technology changes that will support homelessness data quality and analytics capability



Who was involved? Countywide, Cross Organizational Team

Homelessness Data Steering Committee

- Wade Horton, CAO
- Devin Drake, Director of Social Services
- Daniel Milei, Director of Information Technology
- Nick Drews, Health Agency
- CAPSLO Lawren Ramos
- Citizens' Committee Helene Finger
- ECHO Wendy Lewis
- 5CHC Janna Nichols
- HSOC Susan Funk
- TMHA Jill Bolster-White

Communication: met every 4 weeks

Business Case Advisory Group

- DSS HSD Laurel Weir
- DSS IT Amber Weyand
- DSS IT Chris Briones
- DSS Social Services Anna Bliss
- ITD Bobby Jo Close
- Sheriff Office Sandra Arauza, Jessica Yates
- CAPSLO Jack Lahey
- 5 Cities Devon McQuade
- TMHA Mark Lamore
- ECHO- Mimi Rodriguez

Communication: met every 2 weeks

Business Case Core Working Group

- Joe Dzvonik, Working Group Lead
- Deborah Erb, Working Group Facilitator
- Michael Haderman, Andi Franco DSS IT
- Anna Bliss, DSS Housing Program Manager
- Sarah Reinhart Public Health Whole Person Care
- Probation Amanda Bird
- CAPSLO Veterans Services Brandy Graham
- CAPSLO Aaron Lewis, Sstoz Tes
- 5 Cities Jim Gausling
- ECHO Sam Zimmer

Communication: 3-4 hours workshops, attend demos, evaluate vendors



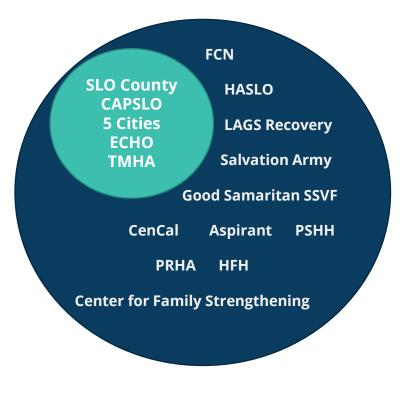
Recommendation

"Select and implement a new Homeless Management Information System"

- Provide quality data analytics
- Unify Coordinated Entry System into HMIS
- Support service providers in their delivery of services
- Expansion of data sources:
- Increase our list of participating agencies beyond our current 5
- Increase our user base from approximately 100 to 220 users and beyond as we grow
- Support 18 service delivery workflows from "first contact" to a housing solution
- Assist CAPSLO with data extracts to address their operational needs



Expands Service Provider Participation and Service Delivery Functions



Expanded Functions	Current System	Future System
Data Analytics	×	\checkmark
Coordinated Entry	×	\checkmark
Collaboration and Alerts	×	\checkmark
Electronic ROI	\checkmark	\checkmark
HUD Data Collection Requirements	~	~
Referrals	×	\checkmark
Street Outreach	×	\checkmark
Electronic Storage of Client Documents	×	~
Integration Capability	×	\checkmark
# of COCs	7	385



How does a new HMIS help reduce homelessness?

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NOW

• Not clear which programs are effective

- We don't have data analysis tools

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- Coordinating care and tracking progress is very difficult
- Service providers spend time entering data multiple times
- Service providers have difficulty sharing information

FUTURE

- Leaders have insight into program success to allocate resources
- Attain more funding have data to support grant applications
- Street Outreach, Diversion, Prevention efforts captured
- Providers coordinate care seeing a clear view of an individual's progress and status
- Street outreach workers can see participants at a location, needs and coordinate efforts
- Case managers can match participants with resources based on availability and eligibility
- More people move toward housing faster



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Alignment with the Countywide Plan to Address Homelessness

The San Luis Obispo **Countywide Plan** to Address Homelessness 2022-2027 Line of Effort 3: Improve and expand data management efforts through HMIS and coordinated entry system to strengthen data-driven operational guidance and strategic oversight. Focus: Improve homeless system data quality and reporting, increase data sharing, and analyze and share data to drive improvements in homeless system performance. HMIS access provided to all participating agencies for shared clients to the extent allowed by federal and state laws governing HMIS and privacy. Metrics: Law enforcement, healthcare organizations, government agencies and nonprofit organizations may make referrals to coordinated entry. Mechanism exists to analyze aggregate data when individualized data cannot be shared due to privacy laws, regulations, or guidance. • Year 1: Create single HMIS database, data analysis and reporting to the Summary of Timing: Years 2-3: Establish analytics and systematic reporting Years 4-5: Data driven refinements in strategy and services

- Implements Line of Effort 3: Improve and expand data management...
- Supports all other 5 Lines of Effort in the plan

The full details of this line of effort can be found in the full document here: <u>SLOCountywidePlantoAddressHomelessness.pdf (ca.gov)</u>

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RFP Timeline

- Single RFP for Software and Services
- Vendors may submit proposal for one or both: software and services
- Contract Target: June 2023
- We will have an estimated implementation timeline after contract negotiation





Discussion



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Oklahoma Safe Parking Drawdown

- Originally intended as a 90-180 day pilot program
 - Not intended, and therefore not resourced for a long-term "stay" by any one individual or family
- Some success has been realized, but not in the numbers and timelines envisioned
- No new participants are being accepted, but current participants are not being asked to leave
- Services on site (i.e., food pantry, showers, toilets) will remain until drawdown is complete
- County has limited resources, will direct funding and effort to other strategy mechanisms
- Employing "Case Conferencing" approach for participants remaining at Oklahoma Safe Parking - Coordinating a surged and combined effort by CAPSLO, 5CHC, ECHO, THMA, LAGS and DSS APS



Homeless Services Oversight Council Meeting – March 15 2023 Committee Updates

Services Coordinating Committee – February 6

- CenCal Health presented on their Housing Support, Sobering Centers and Medically Tailored Food Training programs
- The Committee will follow up on the Homeless Health Care Continuum, Street medicine, emergency protocols, reporting of deaths and end of life protocol at its next meeting

Housing Committee – February 7

- SmartShare Housing Solutions presented on Tiny Homes on Wheels.
- 5Cities Homeless Coalition provided an update on their pallet shelter program.
- County staff shared upcoming grants information, including deadlines for the HHAP (Homeless Housing, Assistance and Prevention Program) Round 2 program.
- HASLO (Housing Authority of the City of San Luis Obispo) reported on progress in purchasing the Anderson Hotel, and the progress of their other housing programs.

Finance & Data Committee – February 7

• The Committee discussed an update on HHIP (Homeless and Housing Incentive Program) funding allocations and reporting measures, and an update on HHAP 3 (Homeless Housing, Assistance and Prevention Program Round 3) Outcome Data.

Housing Committee – March 7

- The Committee discussed the Executive Committee's feedback regarding the focus of the Housing Committee on physical infrastructure rather than services. The Housing Committee's view was that housing and services go hand in hand so cannot be separated as suggested by the Executive Committee.
- SLO City provided feedback on Tiny Homes on Wheels and Accessory Dwelling Units within their jurisdiction.
- County staff provided updates on the 2023 Action Plan grants, HHAP Round 2, and the Encampment Resolution Fund.
- HASLO (Housing Authority of the City of San Luis Obispo) and People's Self Help Housing reported on the units they are adding to the county in the coming years.