San Luis Obispo County
Pension Trust
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SAN LUIS OBISPO COUNTY PENSION TRUST -

BOARD OF TRUSTEES

INVESTMENT POLICY STATEMENT

Adopted November 23, 2015 (replacing prior IPS adopted 2000)

Revised and Amended March 23, 2020

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I. INVESTMENT POLICY PURPOSE AND AUTHORITY

The San Luis Obispo County Pension Trust Board of Trustees, pursuant to applicable County, State and Federal laws and regulations and in keeping with its fiduciary responsibilities, has established this Investment Policy to govern the investment and reinvestment of the assets of the Pension Trust.

The purpose of this Investment Policy is to provide policy guidance and documentation of the authority, role and governance practices of the Pension Trust relative to the investment of the Trust's assets.

In formulating this Investment Policy, the Board of Trustees has followed the provisions of Article XVI, Section 17 of the California State Constitution which are set forth in pertinent part below:

- 1. Notwithstanding any other provision of law or of the California Constitution to the contrary, the Board of Trustees shall have plenary authority and fiduciary responsibility for investment of moneys and administration of the Pension Trust.
- 2. The Board of Trustees shall have the sole and exclusive fiduciary responsibility over the assets of the Pension Trust.
- 3. The Board of Trustees shall have the sole and exclusive responsibility to administer the Pension Trust in a manner that will assure the prompt delivery of benefits and related services to members, participants and their beneficiaries.
- 4. The assets of the Pension Trust are trust funds and shall be held for the exclusive purpose of providing benefits to members, participants and their beneficiaries and defraying the reasonable expenses of administering the Pension Trust.
- 5. That each member of the Board of Trustees shall discharge his or her duty with respect to the Pension Trust solely in the interest of, and for the exclusive purposes of:
 - a. providing benefits to members, participants and their beneficiaries
 - b. minimizing contributions to the Pension Trust
 - c. defraying the reasonable expenses of administering the Pension Trust.
- 6. The Board of Trustees' duty to its members, participants and beneficiaries shall take precedence over any other duty.
- 7. Each member of the Board of Trustees shall discharge his or her duty with respect to the Pension Trust with the care, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in like capacity and familiar with these matters would use in the conduct of an enterprise of a like character and with like aims.
- 8. The Board shall diversify the investments of the Pension Trust so as to minimize the risk of loss and to maximize the rate of return, unless under the circumstances it is clearly not prudent to do so.

II. INVESTMENT OBJECTIVES

- 1. The overall objective is to invest the assets of the Pension Trust solely for the benefit of plan members, participants and their beneficiaries while attempting to minimize contributions, investment costs and administration costs.
- 2. The long-term performance objective for the Pension Trust is to meet or exceed the actuarially assumed rate of return net of fees and expenses, over a complete economic cycle and relevant longer periods.

III. INVESTMENT PHILOSOPHY

- 1. Time Horizon The Pension Trust will periodically review the portfolio's alignment with the Retirement Plan's liabilities. The investment policy and guidelines are based on a time horizon of greater than five years. The Pension Trust will consider both intermediate-term and longer-term investment return horizons in formulating expected returns and assessing portfolio risk parameters. The Pension Trust's strategic asset allocation is based on this longer-term perspective. Fluctuations of investment results in the interim should be viewed with an appropriate perspective
- 2. Risk Tolerance Investment opportunities in various asset classes have differing risk and return expectations. In general, investments with higher expected returns involve a higher level of risk. The Pension Trust recognizes that some level of risk must be assumed to achieve the long-term investment objectives. The Pension Trust will attempt to achieve its investment return objective with an appropriate level of risk using an efficient combination of investable assets.
- 3. Drawdown Risk The Pension Trust is a retirement system in a negative cashflow status (benefits paid exceed contributions received annually), As a result, the Pension Trust's funded level and required contributions are increasingly sensitive to periods when investment returns are negative even with the expectation that investment markets will recover after such events. As part of its consideration of risk tolerance and asset allocation the Pension Trust will attempt to manage short-term drawdown risk when developing its long-term asset allocation policy and when shifting or rebalancing the portfolio.
- 4. Liquidity Needs Sufficient liquidity must be maintained to pay benefits and expenses. Investment income and contributions may or may not exceed projected benefit payments and expenses on an annual basis. Within the constraints of maintaining adequate liquidity for the payment of benefits and expenses, a reasonable portion of the portfolio may be invested in illiquid investments. The liquidity requirements shall be reviewed at least annually.

- 5. Performance Objectives The expected and actual investment returns of the total fund will depend on the asset allocation targets, the mix of investment styles within asset classes, and individual manager performance. Therefore, performance objectives have been set at three levels: total fund, asset class, and individual portfolios.
 - a. Total Fund
 - i. Meet or exceed the actuarial rate of interest which has taken into account expected composite portfolio returns. Annualized investment returns (net of fees) should exceed the actuarial interest rate over most five-year periods and over complete economic cycles.
 - ii. Meet or exceed the policy benchmark. Annualized investment returns (net of fees) to exceed the policy benchmark over five-year periods. The policy benchmark is a composite of the benchmarks of the asset classes in the asset allocation policy. Composition of the policy benchmark is detailed in Addendum A.
 - b. Asset Class
 - i. Annualized returns (net of fees) for the asset classes should exceed their respective benchmarks over a five-year period. The asset class benchmarks will be broad market indices that are representative of the investment structure for that asset class. Current benchmarks for the asset classes are shown in Addendum A.
 - c. Individual Portfolios
 - i. Performance objectives for manager portfolios are stated in the respective investment-manager-agreements. Returns (net of fees) are expected to exceed the respective benchmarks over three to five-year periods. Manager benchmarks will be determined based upon the investment style of the portfolio for which the manager is hired.
- 6. Compliance The Board believes that investment policies, in aggregate, are the most important determinants of investment success. Compliance with investment policies should, therefore, be monitored diligently.

IV. ASSET ALLOCATION

The current Strategic Asset Allocation – approved asset classes, target allocations and ranges are detailed in Addendum A as approved by the Board of Trustees of the Pension Trust.

The Board of Trustees of the Pension Trust has adopted a strategic asset allocation plan based upon the fund's projected actuarial liabilities and liquidity needs, the Pension Trust's risk tolerances and the risk/return expectations for various asset classes. This asset allocation plan seeks to optimize long-term returns for the level of risk that the Pension Trust considers appropriate. Since projected liability and risk/return expectations will change over time, the Pension Trust will conduct a periodic review of the asset allocation plan, at least triennially, to maintain an optimal allocation, and may also revise the asset allocation in response to significantly changing market conditions that have affected valuations and forward-looking expected returns of asset classes. The Pension Trust will review capital market expectations at least annually.

Portfolio Rebalancing:

The Pension trust recognizes the importance of regular and disciplined rebalancing of its asset allocation to match the target allocations and remain within the approved asset mix ranges as specified in Addendum A to this Investment Policy. Accordingly, the Executive Secretary and/or Chief Investment Officer is authorized by this policy to evaluate the need for rebalancing at least quarterly and effect regular rebalancing of the asset mix as needed, but no less than annually if needed.

V. ASSET CLASSES

The asset classes that may be utilized by the Pension Trust include, but are not limited to, the listing shown below. Not all asset classes listed below may be approved for use at any given time. **The asset classes approved by the Board of Trustees at any given time are specified in Addendum A to this Investment Policy.** The purpose of utilizing multiple asset classes for the investment of Pension Trust assets is to diversify across different assets that respond to economic and capital market conditions differently. The expected returns, volatility of returns, cross-asset-class-correlations, liquidity and cashflow of different asset classes are to be considered in the setting of the Strategic Asset Allocation specified in Addendum A.

Possible Asset Classes:

- 1. Domestic Equities
- 2. International / Global Equities
- 3. International Developed Market Equities
- 4. International Emerging Market Equities
- 5. Domestic Fixed Income / Bonds
- 6. International / Global Fixed Income
- 7. International Developed Market Fixed Income
- 8. International Emerging Market Fixed Income
- 9. Short Term Cash Equivalents

- 10. Domestic Real Estate
- 11. International / Global Real Estate
- 12. Infrastructure
- 13. Timber
- 14. Commodities
- 15. Private Equity
- 16. Private Credit
- 17. Other Alternative Strategies (e.g., Risk Parity, Momentum, Volatility Capture, Currency Beta)

VI. INVESTMENT MANAGERS

Internal vs. External Investment Management: The Board of Trustees may from time to time authorize the Pension Trust staff to provide investment management services directly, on an internally managed basis. Any such internal management must consider the professional qualifications and resources of Pension Trust staff. Any such internal management must be fully specified with a stated investment style and goals equivalent to those applied to external investment managers. In general, the Pension Trust has a strong bias towards utilizing external investment managers.

Investment Manager Diversification:

In general, the Pension Trust will employ multiple investment managers across asset classes with diversified investment styles. Examples of investment manager diversification may include, but are not limited to the list shown below.

- 1. Domestic Equities diversified by
 - a. Market capitalization (e.g., small cap, mid cap, large cap)
 - b. Industry and across individual companies
 - c. Investment style (e.g., "growth" and "value")
 - d. Active investment management and index/ passive/ semi-passive strategies.
- 2. International / Global Equities diversified by
 - a. Developed markets
 - b. Emerging markets
 - c. Global markets (including both domestic U.S. and international)
 - d. Individual countries
 - e. Currency exposure and management
 - f. Market capitalization (e.g., small cap, mid cap, large cap)
 - g. Industry and across individual companies
 - h. Investment style (e.g., "growth" and "value")
 - i. Active investment management and index/ passive/ semi-passive strategies.
- 3. Domestic Fixed Income / Bonds diversified by
 - a. Governmental or corporate issuer
 - b. Credit quality
 - c. Industry

- d. Collateral (e.g., mortgage backed)
- e. Maturity and Duration
- f. Yield
- g. Active or passive management
- h. Investment Style
- 4. International / Global Fixed Income diversified by
 - a. Developed markets
 - b. Emerging markets
 - c. Governmental or corporate issuer
 - d. Country
 - e. Currency exposure and management
 - f. Credit quality
 - g. Industry
 - h. Collateral (e.g., mortgage backed)
 - i. Maturity and Duration
 - j. Yield
 - k. Active or passive management
 - 1. Investment Style
- 5. Domestic / International / Global Real Estate Income diversified by
 - a. Geographic area
 - b. Property type
 - c. Leverage
 - d. Investment style e.g., "core", "value added"
 - e. Open end commingled fund or closed end fund (e.g., a limited partnership)
- 6. Commodities- diversified by
 - a. Active or passive management
 - b. Derivatives used
- 7. Private Equity and Private Credit diversified by
 - a. Type of investment (e.g., venture capital, buyout, debt, secondary market interests, co-investments)
 - b. General Partner
 - c. Vintage year of limited partnership
 - d. Investment Style

Active Investment Management:

The Pension Trust may from time to time utilize active investment managers to the extent that it holds the expectation that active investment management can generate risk adjusted returns greater than relevant, investable benchmarks over an entire market cycle. The use of passive or index based investment management will be preferred by the Pension Trust in the absence of expectations of active management outperformance. The Pension Trust will regularly evaluate all of its active investment managers relative to lower cost alternatives of passive or index based management.

Master Custodian

The Pension Trust will hold its investments to the extent possible through the custody of a qualified trust bank.

Separate Account vs. Commingled Funds:

The Pension Trust may hold its investments in separate accounts managed by investment managers and custodied by a master custodian. The Pension Trust may also hold its investments in pooled, commingled accounts, mutual funds, collective trusts, limited partnership interests or similar arrangements. In general, the Pension Trust has a bias in favor of commingled funds where available.

Environmental / Social / Governance:

The Pension Trust recognizes that the economic value of its investments may be impacted by Environmental / Social / Governance issues. In its capacity as fiduciaries, the Board of Trustees in the interests of prudent diversification may evaluate potential Environmental / Social / Governance issues at the investment manager level as being a reasonable factor when other expected investment alternatives are estimated to be equal in merit (i.e., all else being equal). The Pension Trust delegates consideration of the merits of any such Environmental / Social / Governance issues at the individual investment level to investment managers employed by the Pension Trust. Investment managers employed by the Pension Trust may consider Environmental / Social / Governance factors (e.g., environmentally sustainable business practices, responsible corporate governance and transparency) in the context of their positive impacts on expected investment returns. The Pension Trust expects its investment managers to be aware of Environmental / Social / Governance issues and consider their impact on diversification and risk in their portfolios.

Proxy Voting:

The Pension Trust acknowledges that the ownership of equities requires proxies to be voted and commits to managing its proxy voting rights with the same care, skill, diligence and prudence as is exercised in managing its other assets. As responsible fiduciaries, the Pension Trust will exercise its proxy voting rights in the sole interest of the Plan's members, participants and their beneficiaries in accordance with all applicable statutes. Consequently, all proxies shall be voted by the Pension Trust's equity investment managers consistent with their respective policies on proxy voting and in the best interest of the shareholders. The investment managers will provide a copy of their proxy voting guidelines to the Pension Trust when first hired and whenever there are changes thereafter. The Executive Secretary will monitor the voting of proxies by external investment managers managing separate accounts to ensure that all proxies are being voted and to identify any potential policy concerns with such votes. The Executive Secretary will report to the Board of Trustees as necessary with respect to proxy voting.

Role of Derivatives, Cash Securities, Long/Short Positions, Leverage:

In general Pension Trust investments will be in long positions in cash securities markets. Some asset strategies may employ both long and short positions in derivative securities or which may be

acceptable depending on the type of investment manager and/or strategy applicable. Some asset strategies may employ leverage which may be acceptable depending on the type of investment manager and/or strategy applicable.

Some investment exposures may be more efficiently achieved with derivative instruments which are acceptable depending on the type of investment manager and/or strategy applicable. Investment managers may be permitted under the terms of individual investment guidelines to use derivative instruments to implement market decisions and security positions and to control portfolio risk. Derivatives are contracts or securities whose returns are derived from the returns of other securities, indices or instruments including, but not limited to, futures, forwards, options, swaps and options on futures. Examples of appropriate applications of derivative strategies include hedging interest rate and currency risk, rebalancing portfolio exposures, securitizing fund level and manager cash, maintaining exposure to a desired asset class while effecting asset allocation changes, adjusting portfolio duration for fixed income and gaining exposure to commodities. Portfolio liabilities associated with investments (i.e. mortgage forward bond purchases, futures, in-the-money short puts, reverse repurchase agreements, etc.) shall be backed by cash equivalents or deliverable securities. No derivatives positions can be established that create portfolio characteristics outside of portfolio guidelines. Managers must ascertain and carefully monitor the creditworthiness of any third parties involved in derivative transactions.

Investment Manager Guidelines:

All investment managers engaged by the Pension Trust must:

- 1. Be registered investment advisors with the Securities and Exchange Commission, trust companies that are regulated by State and Federal Banking authorities, or mutual fund companies.
- 2. Accept fiduciary responsibility and contractually agree to notify the President of the Board of Trustees and the Executive Secretary in writing if they are unable to continue acting in the capacity of a fiduciary or investment advisor.
- 3. Maintain insurance coverage, including errors & omissions, surety bond, fiduciary liability, ERISA bond, etc. consistent with normal practices for investment management firms managing retirement plan assets.

Each investment manager hired by the Pension Trust shall be governed by this Investment Policy. Moreover, each investment manager shall be hired by the Board of Trustees pursuant to a written agreement which shall incorporate this Investment Policy and which shall provide that the agreement is terminable at any time, with or without cause, at the discretion of the Board of Trustees.

Investment Managers shall agree to:

- 1. Maintain the investment approach that the manager was hired to implement under any and all capital market environments.
- 2. Immediately report in writing to the Board any changes in firm structure, firm management, portfolio management personnel, or the manager's investment decision making process.

- 3. Fully educate the Pension Trust as to the specifics of the manager's investment process.
- 4. Exclusive of specific Pension Trust investment guidelines, maintain a portfolio that generally conforms to other portfolios managed by the investment manager for other clients using similar mandates.
- 5. Otherwise, treat the portfolio managed for the Pension Trust in a manner similar to other comparable portfolios managed for other clients in portfolio construction, trading, and all other aspects.

Members of the investment manager's research and portfolio management teams will comply with the CFA Institute Professional Standards and Code of Ethics. Any industry or regulatory disciplinary action taken against members of the investment manager's investment staff must be immediately reported in writing to the Board.

If the Board delegates proxy voting responsibilities to its investment managers, the investment manager agrees to vote all proxy ballots according to the best economic interest of the Pension Trust and in a manner consistent with any specified Board approved proxy policies.

Investment Manager Due Diligence – Retention and Termination:

The Board of Trustees delegates to Staff, with assistance from its Consultant(s), the process of identifying and recommending investment managers for retention or termination. Staff, working with Consultant(s), will conduct comprehensive due diligence to provide the Board of Trustees with necessary and sufficient information in support of recommendations to retain or terminate external investment managers. The specific elements of due diligence will vary based on the asset class and the characteristics of the individual manager(s) and / or strategies under consideration. The due diligence with respect to underlying investment managers shall include, but is not limited to, an assessment of the merits of investment process and philosophy, resources and talent available to the organization, the likelihood that key resources will remain, risk management processes, internal control and compliance processes and procedures, and other organizational considerations.

Prohibited Transactions, Transactions and Brokerage:

The following transactions will be prohibited: selling on margin; "prohibited transactions" as defined under ERISA; transactions that involve a broker acting as a "principal" where such broker is also the investment manager who is making the transaction; and any or all investment activities forbidden by Securities Exchange Commission or other applicable governing bodies. The Pension Trust hereby instructs its investment managers to seek best execution when conducting all trades. Managers are instructed to seek to minimize commission and market impact costs when trading securities. Also, either internally or through an externally provided transaction cost evaluation service, investment managers are expected to measure the costs associated with their investment trades. When trading securities, best execution is the paramount consideration and this objective is expected to provide for and protect the best economic interest of the Pension Trust.

Placement Agents:

The Pension Trust will not use the services of investment managers secured through the use of external Placement Agents as that term is defined in Section 7513.8(d) of the California Government Code.

VII. INVESTMENT CONSULTANTS

The Board of Trustees of the Pension Trust recognizes that the employment of highly qualified investment consultants is necessary to the discharge of its fiduciary duties. Accordingly, it is the policy of the Pension Trust to consistently employ a general investment consultant. From time to time the Pension Trust may employ more specialized investment consultants as deemed necessary for particular asset classes (e.g., real estate, private equity, other alternatives).

VIII. RESPONSIBILITIES AND DELEGATION OF AUTHORITY

Responsibilities of the Board of Trustees:

In keeping with the provisions of California State Constitution, the Board of Trustees shall have the following responsibilities under this policy:

- 1. Establish Policy and Policy Guidelines
- 2. Delegation of Specific Authority to Qualified Investment Personnel or Providers
- 3. Designate the Executive Secretary of the Pension Trust to act as the Chief Investment Officer (CIO) or designate other staff or service providers/consultants to act as the CIO under the supervision of the Executive Secretary.
- 4. Establish the Strategic Asset Allocation
- 5. Monitor Compliance and Adherence to This Policy
- 6. Retaining and terminating investment managers based on recommendations of the Executive Secretary, CIO and the Investment Consultant.
- 7. Retaining and terminating key professionals including General Counsel and Investment Consultants.

Responsibilities of the Executive Secretary:

The Executive Secretary shall have the following responsibilities under this policy:

- 1. Management and Supervision of the investment activities of the Pension Trust
- 2. Adherence to and Implementation of this Policy

- 3. Management and Supervision of the Chief Investment Officer and other investment staff if applicable
- 4. Respond to Information Requests from the Board of Trustees
- 5. Maintenance of Due Diligence of Custodian Banks, Consultants and External Managers
- 6. Ensure Policy Compliance, Identify Areas for Review and Revision
- 7. Implement Asset Allocation Decisions of the Board of Trustees
- 8. Manage internally managed investment portfolios if directed by the Board of Trustees and execute investment trades as necessary
- 9. Manage the cashflow of the Pension Trust to ensure the timely payment of benefits.

IX. INVESTMENT ADMINISTRATION

Liquidity Management:

- 1. Cashflow Analysis Annually the Executive Secretary shall cause to be prepared a Cashflow Analysis of the Pension Trust addressing contributions, benefit payments, investment cashflows, administrative expenses and the net liquidity needs of the Pension Trust and submit such report to the Board of Trustees.
- Cash Management The Executive Secretary will manage the cash transactions of the Pension Trust such that benefit payments are made in a timely manner. A reserve of liquid funds shall be maintained equal to at least three months of expected benefit payments. Such liquidity reserve should not exceed six months of expected benefit payments except to fund upcoming investment cashflows (e.g., capital calls).

Reporting:

- 1. Monthly reports on the estimated investment performance and status of the Pension Trust shall be made to the Board of Trustees.
- 2. Quarterly reports on investment performance shall be made to the Board of Trustees and shall include a review of the Pension Trust's adherence to investment style and discipline as set forth by this policy, a review of current strategy, and recent investment performance. Investment performance is to be evaluated on a total return basis.
- 3. An annual report on asset allocation policy compliance shall be made to the Board of Trustees
- 4. An annual report on expected capital market returns and recommendations for potential modifications to asset allocation policy shall be made to the Board of Trustees.

Policy Compliance Monitoring:

1. The Executive Secretary and/or the Chief Investment Officer shall monitor the compliance of the Pension Trusts Investment Managers with the requirements of this policy and their respective investment management agreements and report any instances of non-compliance to the investment consultant and to the Board of Trustees.

Funds Transfers:

- 1. Funds transfers, including wire transfers, outside of the accounts of the Master Custodian may be necessary for purposes that include
 - a. Benefit payments
 - b. Administrative expenses
 - c. Transfers to or from commingled investment accounts, mutual funds or limited partnerships.
- 2. All Wire Transfer Instructions shall
 - a. Be in writing
 - b. Require the signatures of at least two officers of the Pension Trust as may be designated by time to time by Board of Trustees action
 - c. Wire Transfer Instructions for amounts in excess of \$5,000,000 shall always require the signature of the Executive Secretary or the Deputy Executive Secretary
 - d. Wire Transfers shall be verified by the Bank via telephone with one of the Pension Trust employees authorized as officers with signing authority over the account consistent with the Bank's policy on wire transfers

X. REVIEW AND REVISIONS

The Board of Trustees reserves the right to amend the Investment Policy Statement at any time they deem such amendment to be necessary, or to comply with changes in federal law as these changes affect the investment of Fund assets.

This Investment Policy Statement shall be reviewed, at a minimum, every three years or as directed by the Board of Trustees. Such reviews will focus on the continuing feasibility of achieving the investment objectives and the continued appropriateness of the investment policy relative to the Pension Trust's circumstances. It is not expected that the investment policy will change frequently; in particular, short-term changes in the financial markets generally should not require an adjustment in the investment policy. However, specific policy issues may be visited whenever the Board of Trustees deems necessary. Specific occurrences which might suggest to the Board an earlier review include, but are not limited to, a change in the Fund's circumstances and / or a material change in the capital market environment. Periodic reviews of the Asset Allocation portion of this Investment Policy as specified in Addendum A will take place as appropriate and no less frequently than annually.

ADDENDUM A – Strategic Asset Allocation Policy San Luis Obispo County Pension Trust Amended March 23, 2020

Asset Allocation Policy	2020	2020		Performance
Adopted March 23, 2020	Policy	Min.	Max.	Benchmark
Equities - US				
Large Cap US Equity	17%	12%	22%	varies with Mgr.
Small / Mid Cap US Equity	4%	2%	9%	varies with Mgr.
Equities - US - Total	21%	15%	31%	Russell 3000
Equities - International				
International	14%	9%	19%	MSCI EAFE
International - Emerging Mkt.s	7%	0%	12%	
Equities - Intl Total	21%	15%	31%	MSCI ACWI ex. US
EQUITIES - Total	42%	30%	52%	
Fixed Income				
Bonds - Core+	15%	10%	20%	BC Aggregate Bond
Bank Loans	6%	0%	10%	S&P LSTA
Bonds - Global	5%	0%	10%	Citi World Govt. Bond
Bonds - Emerging Market	5%	0%	10%	JPM GBI EM
BONDS - Total	31%	25%	46%	BC Aggregate Bond
Real Estate				
Real Estate - Core	11%	6%	16%	NCREIF
Real Estate - Value Add	6%	1%	11%	NCREIF
Real Estate - Directly owned	0%	0%	4%	NCREIF
REAL ESTATE - Total	17%	5%	22%	NCREIF
Commodities				
Commodities - Active	0%			DJ UBS Commodities
COMMODITIES - Total	0%	0%	0%	DJ UBS Commodities
Alternative Assets				
Private Equity	- 5%	* 0%	10%	Actual time-wtd return
Private Credit	5%	* 0%	10%	Actual time-wtd return
ALT. ASSETS - Total	10%	0%	20%	Russell 3000 + 3%
Opportunistic				
Opportunistic	varies	0%	10%	Russell 3000 + 3%
Liquidity				
Cash Equivalents	- 0%	** 0%	5% *	* T-Bills
Cash Overlay	0%	** NA	NA *	* Policy Mix
LIQUIDITY - Total	0%	0%	5%	T-Bills
TOTAL	100%			
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* The Policy Benchmark uses actual private market asset class weights each rounded to the nearest 1%. The difference in actual weight versus target is allocated to the private market's public market "equivalent" (private equity to equity; private credit to core fixed income).

* Net 0% exposure due to Cash Overlay when activated.

Policy level of Treasury cash = 3 mth.s benefits = $\sim 2\%$ of total

Addendum A - continued

Opportunistic Investments:

Opportunistic investments will be considered on a case by case basis as presented by the Pension Trust's investment consultant. Such investments are intended to take advantage of specific market conditions and may include expansion of investments in the current asset allocation or entry into strategies outside of the asset allocation following education regarding the potential investment. Opportunistic investments will be limited to no greater than 10% of the total portfolio at the time of investment. Investments in individual strategies identified as opportunistic may not exceed 3% of the total portfolio.

Cash Overlay:

In order to effectively manage the investment exposure of the portfolio where cash positions are held for liquidity or trading purposes, the Pension Trust may employ a Cash Overlay manager to use derivatives to synthetically mirror the Target Asset Mix. The investment manager or asset classes to have their trading or liquidity cash so overlaid may include:

- Any separate account portfolio where the holding of cash positions is not a primary component of the investment strategy for such portfolio.
- Any commingled account portfolio where the holding of cash positions is not a primary component of the investment strategy for such portfolio and the level of cash positions held is regularly reported.
- The cash position held in Treasury Cash by the County on behalf of the Pension Trust based on a minimum average cash position.

The investment manager or asset classes that should not have their trading or liquidity cash so overlaid may include:

- Fixed income investment portfolios where the holding of cash positions is a durationmanagement tool in the investment managers stated investment style.
- Real Estate portfolios and Private Equity portfolios
- Portfolios with minimal cash positions