

Budget Message

The budget message is written each year by the County Administrative Officer and provides an overview of the County's budget. The message sets a context for budget decisions by describing the economic conditions and changes to financing and revenue sources which help to shape the budget. It provides a summary of expenditures for the current year in comparison to expenditure levels in the previous year to demonstrate the impact that economic conditions have on County financing. Changes to staffing levels and service level program impacts are also discussed to provide the reader with a link between how financing decisions impact County operations and service provision.

County of San Luis Obispo

COUNTY GOVERNMENT CENTER, RM. D430 • SAN LUIS OBISPO, CALIFORNIA 93408 • (805) 781-5011



JIM GRANT
COUNTY ADMINISTRATOR

September 15, 2010

Honorable Board,

On June 14 – 16, 2010, the Board held a public hearing to discuss the County's proposed spending plan for Fiscal Year 2010-11. The Board adopted the budget on June 22, 2010 and made adjustments to fund balances available, reserves, designations, and contingencies (based upon the year-end fund balances) on September 14, 2010 (agenda item A-20 from the Auditor-Controller).

The Final 2010-11 budget (General Fund and all other funds) authorizes a spending level of \$450,471,974. The General Fund is budgeted at \$379,107,782.

The April 30, 2010 budget message (attached) provides an overview of the key components of the County's proposed spending plan. The following is a summary of the changes made to the proposed budget during and after the June budget hearings.

Changes to the Proposed Budget:

The following changes were made via the supplemental budget document. Note that a copy of the supplemental budget document is available at:

http://slocounty.granicus.com/MetaViewer.php?view_id=2&clip_id=895&meta_id=181375

- Contributions to Other Agencies: \$5,100 was reallocated from the Community Action Partnership's Homeless Prevention/Stable Housing Program to its Adult Day Services Program.
- Assessor's Office: Added \$5,638 of expense and reduced the General Fund Contingency by the same amount to correct for an input error.
- Human Resources:
 - Corrected the account used for the budgeting of a replacement copier and added to the fixed asset list.
 - Deleted a vacant Human Resources Analyst Aide position and added a Personnel Analyst I. Added a corresponding \$22,500 of expense and revenue (no General Fund).
- Sheriff-Coroner: Added \$20,458 of expense and revenue (no General Fund) for the purchase of a Dispatch Managed Information System to ensure compliance with 9-1-1 standards. Added this equipment to the fixed asset list.
- Animal Services and Information Technology: Aligned internal charges for information technology services to the Animal Services division of the Health Agency. Expenditures and the level of General Fund support increased by \$11,575 for Animal Services and expenditures and the level of General Fund support decreased by the same amount for Information Technology.

- Planning & Building: Updated the Position Allocation List by adding a Senior Planner position, which serves as the Energy Program Coordinator. This position was added and approved in April, 2010 (for FY 2009-10), which subsequently required the FY 2010-11 budget be updated to reflect this change. The corresponding revenue and expense of \$122,572 was also added (no General Fund support).
- Public Health Department of the Health Agency
 - Deleted a vacant Administrative Assistant position and added a Supervising Administrative Clerk I position
 - Added the purchase of a \$7,000 autodialer for the Women, Infants, and Children (WIC) program to the budget (revenue and expense) and fixed asset list. No General Fund added.
 - Added a \$600,000 contract with San Luis Coastal Unified School District to participate in the School-Based Medi-Cal Administrative Activities (MAA) reimbursement program. This program is 100% Federally funded and the Federal Government required this funding be passed through the County to the school district.
 - Added an Oral Health Program Manager position to the Position Allocation List. The funding for the position was already included in the FY 2010-11 Proposed Budget, but the position was not.
 - Reclassified a vacant 0.5 FTE Administrative Assistant position to a 0.5 FTE Administrative Services Officer position as part of the addition of the Emergency Medical Services Agency to the Health Agency. Expenditures and revenues were increased by \$19,675 to reflect this change (no General Fund).
- Public Works- Roads: Added \$700,000 of revenue and expenditures for three new projects (no General Fund). Of this amount, \$400,000 is allocated for phase three of the Mission Street San Miguel Project, \$192,000 for the construction of a Class II bike lane on Main Street in Templeton, and \$108,000 for the replacement of approximately 50 streetlights with more energy efficient LED bulbs.
- Community Development: Reduced revenue and expenditures by \$53,131 to reflect updated grant funding information from the Department of Housing and Urban Development (HUD).
- General Services Agency- Parks: Added \$25,000 of Off Highway Vehicle funding and \$25,000 of expenditures (no General Fund), which will be used by the Central Coast Motorcycle Association for work on two trails in the Los Padres National Forest.
- Public Works- Internal Service Fund: Updated the list of major projects for FY 2010-11

The following changes to the Proposed Budget were made by your Board during the budget hearings (changes other than the supplemental budget):

- Added \$155,000 of revenue and expenditures to the Planning and Building department in order to fund an additional 0.75 Building Inspector and a 0.75 Resource Protection Specialist. These positions were also added to the Position Allocation List.
- Added \$55,000 of plan check revenue to the Department of Planning and Building. Added \$20,000 of expense for future work to be done by the Coastal San Luis and Upper Salinas-Las Tablas Resource Conservation Districts (\$10,000 each) related to the County's relatively new grading ordinance. Reduced the General Fund support to the Planning & Building Department by \$35,000
- Added \$35,000 of expense, funded with General Fund Contingency to Contributions to Other Agencies (fund center 106). The increases were as follows:

San Luis Obispo Arts Council:	\$4,000	for a total of \$19,000
United Way- 2-1-1:	\$15,000	for a total of \$50,000
Central Coast Ag Network:	\$3,000	for a total of \$5,000

People's Self Help Housing:	\$5,000	for a total of \$15,000
Big Brothers & Big Sisters:	\$3,000	for a total of \$8,000
<u>United Way Non-Violent Comm</u>	<u>\$5,000</u>	for a total of \$7,000
Total	\$35,000	

Position Allocation Changes:

The total number of positions approved during budget hearings is 2,403.50, which is 39.50 less than the current number of positions (2,443.00). This represents a 1.6% reduction to the workforce. All of the positions eliminated as part of the FY 2010-11 budget were vacant.

CHANGES MADE AFTER BUDGET HEARINGS:

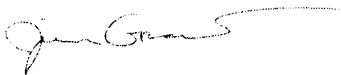
Once the fiscal year ended June 30, 2010, the Auditor-Controller's Office began the "year-end" closing process, which includes the calculation of fund balances (compared to what was projected as part of the budget preparation process). On September 14, 2010 (agenda item A-20), the board approved an agenda item from the Auditor-Controller, which adopted the final appropriations, reserves, designations, and contingencies. Actual Fund Balance Available (FBA) for all funds was \$4,016,310 higher than in the proposed budget. The General Fund FBA was \$2,032,420 higher than what was budgeted. This additional FBA was allocated as follows:

- \$1 million to the Tax Reduction Reserve
- \$516,210 to the Countywide Automation Reserve
- \$516,210 to the General Government Building Replacement Reserve

Over the past three years, the above noted reserves have been utilized to help balance the General Fund operating budget as part of the County's budget balancing strategies and approaches. The allocation of the \$2.03 million to these reserves helps to partially replenish the prior withdrawals. The spreadsheet immediately following this page summarizes the year-end Fund Balances Available.

As a result of all of these changes (during and after budget hearings), the total County budget is \$450,471,974 and the General Fund is \$379,107,782.

Sincerely,



Jim Grant
County Administrator

COUNTY OF SAN LUIS OBISPO
June 30, 2010
Proposed versus Actual Fund Balance Available

COUNTY FUNDS	Fund #	Estimated Fund Balance Unreserved/ Undesignated June 20, 2010	Actual Fund Balance Unreserved/ Undesignated June 30, 2010	Difference Over (Under)	Appropriation to Contingencies	Designation	General Reserve	Revenue Adjustment Inc/(Decr)	Object Level Appropriation Adjustment
General Fund	10000	10,000,000	12,032,420	2,032,420					2,032,420
Capital Projects	11000	0	141,361	141,361		141,361			
Road Fund	12000	0	804,447	804,447		804,447			
Community Development	12005	0	16,983	16,983	16,983				
Public Facility Fees	12010	0	0	0					
Parks	12015	698,005	509,899	(188,106)		(87,907)			(100,199)
Co-Wide Automation Repl	12020	0	646,806	646,806		1,163,016		516,210	
Gen. Gov. Building Repl	12025	0	70,430	70,430		586,640		516,210	
Tax Reduction Reserve	12030	0	0	0		1,000,000		1,000,000	
Impact Fee-Traffic	12035	0	0	0					
Wildlife & Grazing	12040	0	7	7		7			
Driving Under Influence	12045	59,839	109,256	49,417		49,417			
Library	12050	368,658	614,971	246,313	120,000	125,000	1,313		
Fish & Game	12055	40,000	28,715	(11,285)		(11,285)			
Organization Development	12060	104,295	142,717	38,422		38,422			
Co Medical Services	12065	0	350	350	350				
Emergency Med Svcs Prog	12070	0	0	0					
CHIP	12075	0	0	0					
Debt Service - COP	12080	0	14,471	14,471		14,471			
Pension Obligatn Bond DSF	18010	0	154,274	154,274		154,274			

TOTAL

11,270,797 15,287,107 4,016,310 137,333 3,977,863 1,313 2,032,420 1,932,221

County of San Luis Obispo

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JIM GRANT
COUNTY ADMINISTRATOR

April 30, 2010

Honorable Board,

The Fiscal Year (FY) 2010-11 Proposed County budget is submitted for your review and consideration. Your Board will review the budget in detail at public budget hearings, during which time you may add, delete, or modify the proposal as you deem appropriate.

Background

FY 2010-11 is the third consecutive difficult budget year and this three year stretch has been, from a financial perspective, the most painful in recent history. The national and local economies continued to struggle through calendar year 2009 and early 2010. The unemployment rate for California has stood at 12% for most of the year and the local rate is around 10.5%. Additionally, foreclosure rates continue to soar, new building construction has been virtually non-existent and general consumer sentiment has been negative.

All this being said, there are a few signs that the "Great Recession," which began in 2007, may be starting to ease. There is some improvement in the housing sector as the lower end of the residential market is beginning to sell more rapidly. Additionally, the continued drop in sales tax receipts (driven by reduced consumer spending) is beginning to ease. It appears as if we may be near the bottom of this economic cycle, but unfortunately the bottom is deep and we will likely be hovering near the bottom for the better part of this upcoming year.

FY 2010-11 represents year three of the County's "Five Year Pain Plan," which was initiated a few years back. Prior projections are proving to be relatively accurate as FY 2009-10 was forecast to be the most difficult, with some signs of improvement anticipated for FY 2010-11. From a numbers perspective, this has held true as the budget gap for FY 2008-09 was \$18 million, \$30 million for FY 2009-10, and \$17 million for FY 2010-11. It is important to note that this gap is shrinking due to proactive and assertive management of the issues by your Board and staff. Given that the revenue picture has not really improved, the budget has primarily been balanced by reducing expenditures. The budget gaps for this year and the prior two years have been closed by following your Board's budget goals and policies, funding priorities, and budget balancing strategies and approaches. Your Board and departments have made, and unfortunately will have to continue to make, a number of difficult decisions in order to make our way through what is projected to be an additional two to three more years of difficult budgets.

The Budget Gap

The budget gap for a Status Quo budget for the General Fund in FY 2010-11 is \$17 million. Generally speaking, a Status Quo budget is defined as one that takes current year staffing and program expenditures and costs them out for the next year with no material changes (i.e. inflationary increases only and no increases or decreases to staffing or program levels). It also includes the reduction of grant funded programs and positions in instances where the grants are no longer available.

Similar to prior years, the key drivers of the gap are flattening and in some cases decreasing revenues related to the housing market (property taxes, building permits, property transfer taxes, etc.), declining Federal and State revenues, and drops in many department specific revenues (especially those related to the construction industry). FY 2010-11 represents the second consecutive year in which total revenues have actually decreased.

The largest influence upon the expenditure side of the equation is labor costs. This is not unique to our County as labor costs in local governments generally comprise anywhere from 60% - 80% of total expenditures (65% for our organization). While some employee organizations have been willing to make some sacrifices to help reduce the gap, much work remains to be done in this area. Unless the employee associations agree to help reduce labor costs, budget gaps will continue into the foreseeable future.

The \$17 million gap is closed by implementing the approaches contained in the "Five Year Pain Plan" referenced above. Combinations of short-term solutions are proposed as well as significant expenditure reductions. The short-term solutions address approximately 25% of the total gap and the remaining 75% is closed via on-going expenditure reductions. This is in line with the budget balancing strategies in that the amount of short-term solutions is being winnowed down each year so that the target of achieving structural balance at the end of five years can be achieved.

Closing the Gap

In summary, the \$17 million gap in the General Fund is addressed in the following manner:

- \$4.4 million of "short-term" solutions
- \$12.6 million of ongoing expenditure reductions

The nearly \$4.4 million of "short-term" solutions includes the following:

- \$2,000,000 Use of reserves
- \$930,000 Reduced spending for maintenance projects
- \$500,000 Building depreciation redirected to the General Fund
- \$490,733 Countywide Automation depreciation redirected to the General Fund
- \$450,000 Eliminate General Fund allocation to the Organizational Development fund

The \$12.6 million of recommended expenditure reductions are in accordance with the priorities provided by your Board. Meeting legal mandates, paying debt service, and public safety are your Board's highest priorities (in order). This recommended budget allocates sufficient funding in order to meet our legal mandates and to keep our creditors whole. Additionally, the public safety departments have received a higher level of funding as compared to other non-public safety departments. On average, the four public safety departments are receiving an increase of General Fund support of approximately 2%.

In contrast, most of the non-public safety departments are receiving 3% to 5% less General Fund support as compared to the FY 2009-10 budget. Two noteworthy exceptions include the Health Agency and the Roads division of the Public Works Department. The Health Agency is proposed to receive 8% less General Fund than in FY 2009-10. In prior years, Federal and State revenues have not kept pace with the expenditures for the Federal and State required programs and the General Fund backfilled a significant portion of the difference. The County can no longer afford to provide this level of backfill and since FY 2008-09 the amount of the General Fund backfill has been reduced.

In the case of Roads, a 25% reduction in the allocated General Fund is proposed. In prior years, reductions in County funding have been more than offset with State or Federal funding (in FY 2009-10 Federal Stimulus funding was received) and as a result county roads are in relatively good shape. It is projected that this General Fund reduction could be sustained for a few years before significant decreases in road conditions were to materialize.

The State Budget

The State budget continues to cause many sleepless nights for local government officials throughout California. The State is facing a \$20 billion gap heading into FY 2010-11. Given the over reliance upon short-term gimmicks and accounting tricks for the past several years, closing the \$20 billion gap will be extremely challenging. The Governor's "May Revise" of his FY 2010-11 budget proposal is scheduled to be released by mid-May. It is anybody's guess how long it will take the legislature and Governor to ultimately agree on a budget solution. Staff will continue to monitor this situation and will provide updates to your Board on a regular basis. If the State implements budget reductions that impact the County, we may be required to revisit and further reduce our budget.

Summary of Expenditures

- The proposed FY 2010-11 budget for all funds (i.e. General Fund and non-General fund budgets) is approximately \$443 million, which is a 5.3% decrease compared to the current year (reference the chart below for more detail).
- The proposed General Fund budget is approximately \$376 million, which is a 1.2% decrease compared to the current year's adopted budget.
- Detailed information about budget changes can be found in the narrative information provided for each fund center (please refer to the index for a listing of all fund centers). The detailed information for each fund center includes a Department narrative as well as a County Administrative Office (CAO) narrative. The former provides an overview of key issues facing each department and the latter provides context to the numbers. The approach in the CAO narratives is to convey what is changing from one year to the next and the corresponding impacts to programs and services.

All Funds Expenditure Comparison			
Department	FY 09-10 Adopted	FY 10-11 Proposed	% Increase /Decrease
General Fund	\$380,758,608	\$376,061,532	-1.23%
Road Fund	\$32,189,992	\$20,726,929	-35.61%
Library	\$9,037,961	\$8,410,702	-6.94%
Parks	\$8,904,888	\$8,398,446	-5.69%
Capital Projects	\$1,015,000	\$1,117,800	10.13%
Community Development	\$4,788,587	\$4,985,544	4.11%
Organizational Effectiveness	\$619,526	\$536,592	-13.39%
Public Facilities Fees	\$4,677,697	\$1,392,152	-70.24%
Automation Replacement	\$2,207,595	\$1,429,426	-35.25%
Building Replacement	\$3,915,068	\$2,005,333	-48.78%
Traffic Impact Fees	\$1,862,000	\$1,112,603	-40.25%
Wildlife and Grazing	\$3,517	\$3,500	-0.48%
Drinking Driver Program	\$1,840,710	\$1,609,960	-12.54%
Fish and Game	\$53,417	\$60,000	12.32%
County Medical Services Program	\$2,934,913	\$2,684,006	-8.55%
Emergency Medical Services	\$1,079,390	\$912,300	-15.48%
Indigent Programs	\$1,090,912	\$723,288	-33.70%
Tax Reduction Reserves	\$1,000,000	\$0	-100.00%
Debt Service	\$2,853,797	\$2,986,432	4.65%
Pension Obligation Bonds	\$6,882,070	\$7,581,000	10.16%
Total	\$467,715,648	\$442,737,545	-5.34%

Summary of General Fund Support Allocated to Departments

Fund Center Number	Department Name	2009-10 Adopted	FY 2010-11 Proposed	Percent Change
104	Administrative Office	\$1,875,832	\$1,755,136	-6.4%
141	Ag Commissioner	\$2,292,996	\$2,177,698	-5.0%
137	Animal Services	\$808,689	\$524,928	-35.1%
109	Assessor	\$8,484,991	\$8,476,936	-0.1%
107	Auditor-Controller	\$3,934,764	\$3,853,541	-2.1%
161	Behavioral Health	\$7,216,351	\$7,547,256	4.6%
100	Board of Supervisors	\$1,645,516	\$1,650,343	0.3%
182	CALWorks	\$311,534	\$362,102	16.2%
134	Child Support Services	\$14,620	\$70,874	384.8%
110	Clerk-Recorder	\$718,207	\$505,991	-29.5%
290	Community Development	\$313,500	\$303,050	-3.3%
143	Contributions to Court Operations	\$58,773	\$-182,527	-410.6%
106	Contributions to Other Agencies	\$1,636,090	\$1,412,300	-13.7%
111	County Counsel	\$3,578,012	\$3,396,887	-5.1%
140	County Fire	\$10,879,675	\$10,877,404	0.0%
132	District Attorney (includes victim witness)	\$8,251,847	\$8,871,424	7.5%
162	Drug & Alcohol Services	\$834,172	\$605,091	-27.5%
138	Emergency Services	\$163,277	\$158,758	-2.8%
215	Farm Advisor	\$425,555	\$439,443	3.3%
181	Foster Care	\$0	\$667,280	N/A
185	General Assistance	\$631,294	\$683,740	8.3%
113	General Services	\$7,898,223	\$7,514,160	-4.9%
131	Grand Jury	\$130,755	\$139,771	6.9%
112	Human Resources	\$1,854,230	\$2,025,457	9.2%
114	Information Technology	\$9,167,446	\$8,610,472	-6.1%
184	Law Enforcement Medical Care	\$1,481,623	\$1,412,854	-4.6%
377	Library	\$557,222	\$529,361	-5.0%
200	Maintenance Projects	\$0	\$1,000,000	N/A
183	Medical Asst Program	\$3,496,691	\$2,925,270	-16.3%
165	Mental Health Services Act	\$0	\$0	0.0%
275	Organizational Development	\$0	\$0	0.0%
305	Parks	\$3,450,800	\$3,278,260	-5.0%
142	Planning and Building	\$6,470,058	\$6,225,211	-3.8%
139	Probation Department	\$8,564,178	\$8,922,985	4.2%
135	Public Defender	\$4,423,098	\$4,535,308	2.5%
160	Public Health	\$4,991,402	\$4,242,051	-15.0%
201	Public Works Special Services	\$1,613,607	\$1,519,628	-5.8%
105	Risk Management	\$815,357	\$708,876	-13.1%
245	Roads	\$8,392,770	\$6,294,577	-25.0%
136	Sheriff-Coroner	\$36,826,884	\$37,608,253	2.1%
180	Social Services	\$6,981,355	\$5,906,151	-15.4%
108	Treasurer/Tax Collector	\$1,666,366	\$1,621,448	-2.7%
186	Veterans Services	\$372,948	\$344,346	-7.7%
130	Waste Management	\$685,687	\$651,403	-5.0%
TOTAL		\$163,916,395	\$160,173,497	-2.3%

Summary of General Fund Support Allocated to Departments

Note 1: This chart is intended to provide a summary of the amount of General Fund dollars allocated to departments (not expenditures). The chart does not include the Non-Departmental Revenue fund center nor other fund centers that do not provide programs and services (e.g. debt service, building replacement, etc).

Note 2: The details for each fund center included in this summary chart are available in the departmental sections of the budget.

Note 3: The Clerk-Recorder's Office budget is 5% below the FY 2009-10 Adopted budget when adjustments are made to account for election cycles.

Note 4: Starting FY 2010-11, the Victim Witness fund center is merged into the District Attorney fund center (132). The level of General Fund support for Victim Witness operations is proposed for a 5% reduction and the level for the District Attorney is proposed to remain flat as compared to FY 2009-10.

Recommended Staffing

The Proposed Budget recommends 2,400 full time equivalent (FTE) permanent and limited term positions. This represents a net decrease of 43 positions (-1.8%) as compared to the FY 2009-10 current year budget. All but two of these positions are vacant. The cost associated with these eliminated positions is approximately \$3.7 million.

Positions Summary

2009-10 Adopted Budget	2,439.00	
2009-10 Current Allocation	2,443.00	
2010-11 Recommended	2,400.00	
Net Change (from Adopted)	-39.00	
Net Change (from Current)	-43.00	
Percent Change (from Current)	-1.8%	
<u>Department</u>	<u>Adds</u>	<u>Deletions</u>
Agricultural Commissioner	0.50	
Airport		-2.00
Animal Services		-1.00
Assessor		-2.00
Auditor-Controller		-1.00
Drug & Alcohol Services		-2.25
Human Resources/Risk Management	1.00	
Information Technology		-5.00
Mental Health Services Act		-4.75
Planning & Building		-3.50
Probation		-7.00
Public Health	1.00	
Public Works		-8.00
Sheriff		-9.00
TOTAL	2.50	-45.50

Land Based Budgets – Net Decrease of 10.00 FTE positions:

The Land Based budgets are comprised of the Agricultural Commissioner, Planning and Building, Community Development, Public Works Internal Service Fund (ISF), Public Works Special Services, Roads, and Road Impact Fees.

Overall, General Fund support to the budgets within the Land Based functional area is decreasing by 13.43% or \$2,562,767 compared to FY 2009-10 adopted levels. Specific reductions are noted in the summaries below but a significant amount of this decrease can be attributed to a 25% (\$2,098,193) decrease in General Fund support for Roads. Revenues, overall, are expected to decrease by \$618,614 or 6.68% as compared to FY 2009-10 adopted amounts for Land Based fund centers. This is primarily due to a 37% (\$529,667) decrease in revenue projected for Public Works Special Services fund center.

Agricultural Commissioner

Overall revenue is projected to increase by 6% (\$190,370) primarily due to the amount of unclaimed gas tax reimbursement being estimated for FY 2010-11. This amount changes each year and is based on the size of the unclaimed gas tax fund and the percentage of San Luis Obispo County's actual General Fund expenditures on qualifying agricultural programs in FY 2009-10 compared to total general fund expenditures by all California counties in FY 2009-10. Based on information from the State, the Agricultural Commissioner has budgeted approximately \$1.2 million in unclaimed gas tax revenue. This is an 18% or \$192,574 increase as compared to FY 2009-10 budgeted amounts.

However, an issue of concern regarding unclaimed gas tax is a new provision in State law which requires the County to maintain a General Fund contribution for qualifying programs at or above the rolling average of the previous five years, or risk forfeiture of gas tax revenue the following year. The department's FY 2009-10 projections represent a significant decrease in General Fund support due to prescribed reductions in budgeted expenses and unanticipated revenues and thus, expected to be below the five year average, which places the entire FY 2010-11 gas tax revenue in jeopardy. Provisions in the law allow the Secretary of the California Department Food and Agriculture to grant exceptions to the five year average in cases of hardship. The department expects that it will have to apply to the Secretary in FY 2010-11 for a hardship exemption, but granting of that exemption is not assured.

Planning and Building

Over the past two years, the Department of Planning and Building experienced a significant decline in fee revenues from land use and building due to the overall downturn in the national economy and its related impacts to housing and construction. The Planning and Building Department's FY 2009-10 budget identified a revenue decline of \$3 million or 40% less than prior fiscal year. The department's FY 2009-10 expenses also declined by about \$2.7 million or 20%. The recommended FY 2010-11 departmental revenues continue to decrease, albeit at a significantly less rate. Recommended revenues are \$329,202, or 6%, less than the revenues identified in the department's FY 2009-10 budget. The slowing of the reduction in revenues is an indicator that the revenues are now set at levels which are more closely aligned with the current economic circumstances. The recommended departmental expense is also decreased by \$574,049, or 5%, through a combination of reduced salary and benefits expense and a significant reduction in service and supply expense. The reduced service and supply expense is driven by a substantial reduction in the need for contract services. The amount of General Fund Support to the department is also decreasing by \$244,847, or 3%.

Planning and Building has identified a net total of 2.50 FTE positions for elimination. The reduction in positions is achieved through a combination of eliminating three vacant positions and a proposed restructuring of staffing in the Building Inspection and Code Enforcement Divisions. This restructuring eliminates two (2) part time positions and restores nine (9) existing part time positions to full time. The recommended funding and staffing levels adjusts the department's overall budget to the current workload. Service levels to clients are expected to be maintained at current levels.

Public Works

The Public Works Internal Service Fund (ISF/Fund Center – 405) provides all of the staffing for Roads (Fund Center 245), Public Works Special Services (Fund Center 201), Waste Management (Fund Center 130) and Special District budgets. Recommended appropriations for those budgets, along with summaries for each program that purchases services from the ISF are indicated in the Service Program Summary.

Roads

The recommended FY 2010-11 budget for Roads provides for an overall decrease of General Fund support of 25% (\$2,098,193) as compared to FY 2009-10 adopted amounts. Reductions in the Maintenance Program of \$545,477 result in six (6) vacant Public Works Worker I/II/III and one (1) vacant Public Works Section Supervisor positions being eliminated. The department's ability to respond to roadway, tree, bridge and traffic issues is the main impact to the recommended reduction in the Maintenance Program. Funding to the Pavement Management Program is recommended to decrease by \$769,746. This level of funding for the program could have a negative impact on the condition of County roads if maintained over the next 10 years. In addition, this department's requested budget (i.e. status quo budget) was submitted with \$782,980 in reduced General Fund support due to, in part, reductions in capital project costs, labor and overhead costs charged by the ISF as well various decreases in service and supply accounts.

Public Protection – Net decrease of 17.0 FTE positions:

The public protection functional area includes the Sheriff-Coroner, District Attorney (which includes Victim-Witness), Child Support Services, Public Defender, Probation, County Fire, Emergency Services, Animal Services, Waste Management, Grand Jury and the County's contribution to Court Operations. Overall, the General Fund contribution to public protection is increasing by more than \$1.37 million dollars; a 2% increase compared to the FY 2009-10 Adopted Budget. Recommended funding levels for the Sheriff-Coroner, District Attorney (Division 13201), Probation and County Fire are closer to the Status Quo budgets requested by these four departments compared to most other departments. Similar to FY 2009-10, the intent is to give priority to these four functions in the allocation of resources to ensure the County continues to effectively protect public safety despite the financial constraints we currently face.

The Sheriff's department accounts for approximately 56% of the increase in General Fund support for this group of departments followed by Probation (26%). The recommended General Fund support for the District Attorney and County Fire is essentially level with that of FY 2009-10.

Recommended revenues for the public protection budgets total almost \$49.5 million, or approximately \$1 million (2%) less than the amount budgeted in FY 2009-10. The most significant decrease in revenue for this group of departments is from the Proposition 172 half-cent sales tax dedicated to public safety, as was the case last year. This revenue, which is allocated to the Sheriff-Coroner, Probation, District Attorney and County Fire departments, is declining by almost \$1.9 million

(approximately 10%) compared to the FY 2009-10 Adopted Budget amount. This decline reflects the continued affect of the economic recession facing the country.

State funding for certain public safety programs (such as Citizen's Option for Public Safety, Rural and Small County Sheriff's Local Assistance, Juvenile Justice Crime Prevention Act and Juvenile Probation and Camps Funding) also continues to decline as was the case in FY 2009-10. Now that this funding comes from Vehicle License Fee revenue rather than the State General Fund, it is expected to fluctuate based on consumer spending patterns. Recommended budgeted amounts for these programs reflect a reduction of between 10% - 20% (depending on the program) compared to the funding levels in the FY 2009-10 Adopted Budget. The revenues budgeted in FY 2009-10 were estimates included in the Governor's proposed budget, and were adjusted downward by your Board midyear based on actual revenues realized during the first half of the year.

Staffing reductions are most significant in the Sheriff and Probation departments with a combined total of 16 positions (nine in the Sheriff's department and seven in the Probation department). Most of the positions proposed for elimination have been held vacant by these departments for several months and the work has for the most part been absorbed by other staff.

Department of Child Support Services

Child Support Services operates almost entirely on revenue from State and Federal sources. Over the past two years a minimal County General Fund contribution (approximately \$14,600) has been recommended for this budget to leverage additional Federal revenue needed to offset the cost for providing "service of process" (delivery of legal documents such as summonses, subpoenas, etc.). Every dollar of General Fund support to Child Support Services generates an additional \$2 in Federal funding for the department. With State and Federal revenues remaining essentially flat and operating costs continuing to increase, the department faced the need to eliminate three filled Legal Clerk positions without additional General Fund support. Such a reduction could significantly impact the department's ability to collect child support for their clients, as these are critical support positions. The recommended budget includes an additional increase of approximately \$56,000 in General Fund support which will generate almost \$110,000 in additional Federal revenue sufficient to cover the full cost of retaining these three filled positions.

County Fire

A new fire equipment depreciation schedule has been developed to insure the County sets aside funds to replace equipment as necessary. In the past, funds were added to the Fire Equipment Replacement designation as financial circumstances allowed, and equipment replacement decisions were made each year based on available financing. Setting aside funds based on a depreciation schedule will limit the possibility of deferring replacement past the useful life of the equipment putting staff and/or the public at risk. A total of \$607,821 is recommended to be transferred to the Fire Equipment Replacement designation in FY 2010-11. Combining this set aside with equipment replacement-related expenses in recommended in the County Fire budget, the total investment in fire equipment replacement is \$982,000.

District Attorney

The recommended budget for the District Attorney (DA) now incorporates revenues and expenditures for Victim Witness, a division of the DA's Office. In the past, Victim Witness was budgeted in a separate fund center. While the budget shows a 7% increase in General Fund support (approximately \$619,600) this is due to the consolidation of these two fund centers. The DA has

reduced salary and benefit expenditures by filling vacant positions at lower levels. In addition, the DA has been able to offset revenue reductions from Prop 172 and other declining funding by budgeting Real Estate Fraud Trust fund revenue and increasing revenues from other sources. This has resulted in a General Fund support level that is essentially the same as that included in the FY 2009-10 Adopted budget.

Office of Emergency Services (OES)

The recommended budget includes the addition of .50 FTE Limited Term Emergency Services Coordinator (making this position now full time) which was added to the Position Allocation List midyear FY 2009-10. This addition increases services provided by OES to the Public Health Agency to assist with bioterrorism and other public health related emergency planning.

Probation Department

A total of seven positions are recommended for elimination in the Probation Department, two of which were proposed by the department as part of a reorganization to reduce costs and reduce layers in the management structure of the department. The other five positions are recommended for elimination in order to reduce the amount of General Fund support.

While a total reduction of 7.0 FTE is recommended for the Probation Department, the service level impacts are expected to be somewhat transparent to clients and will not have a significant impact on key performance measures such as the recidivism rate. The impacts will be primarily felt by remaining staff that must absorb the workload from these eliminated positions.

Public Defender

FY 2010-11 will mark the first year of new contracts with the four law firms that provide public defender services for the County (assuming these contracts are approved by the Board in June 2010). The current three-year contracts expire at the end of FY 2009-10. Requests have been made in negotiations by some firms to increase compensation levels in the new contracts (totaling approximately \$190,000 or 4% of the combined cost of these contracts) due to increased caseload, or to cover the cost of technology improvements. The recommended budget reflects a moderate increase in General Fund support to cover a portion of these requested increases.

Reductions of approximately \$80,000 have been made in the Status Quo funding levels for court-ordered expenditures (expert witnesses and psychological exams) in order to reduce the level of General Fund support. However, the County is obligated by law to pay these expenses and, should the total costs exceed budgeted amounts at year end, a budget adjustment may be necessary if unanticipated revenues are not generated to offset this increase.

Sheriff-Coroner

As noted above, a total of 9 vacant positions are recommended for elimination. Four of these positions are Correctional Officers that work at the County jail. The Sheriff has indicated that, with the elimination of these positions, the jail will now be at minimum staffing levels and overtime costs for jail operations could increase above current levels. However, funding is sufficient to ensure that all current safety standards at the jail will be met. The amount of funding for overtime costs in the recommended budget reflects this anticipated increase.

Animal Services Division of the Health Agency

One vacant Animal Services Officer position is recommended for elimination as part of the overall reduction of General Fund support within the Health Agency, which administers the Animal Services Division. While this reduction will mean a marginal increase in caseloads and longer response times for less urgent calls, the overall impact is expected to be minimal. Revenues for Animal Services are budgeted to increase slightly, despite the elimination of SB 90 revenue, which reimburses counties for State-mandated costs. The increase is primarily due to Board approved increases in fees. In FY 2010-11, Animal Services will continue to pursue implementation of recommendations provided by the Humane Society of the United States (HSUS).

Health and Human Services – Net decrease of 6.00 FTE positions

The Health and Human Services (HHS) category includes Social Services, Public Health, Mental Health, Drug and Alcohol Services, Law Enforcement Medical Care and Veterans Services. Funding for community based organizations, indigent medical care and the County's contribution to the Community Health Centers for operation of outpatient health clinics is also included in this area.

HHS programs are largely administered by counties on behalf of the State or Federal governments. Historically, however, the State and Federal governments have not provided sufficient funds to keep up with growing expenses. In doing so, they have put local governments in the position of either cutting these programs or reducing other local services to pay for them. Most counties are not in a position to take on this additional financial burden, and many have been forced to reduce service levels as each year operating costs continue to increase while State and Federal revenues generally continued to decline.

For many years San Luis Obispo County was fortunate in its ability to supplement the funding for its HHS programs, primarily due to savings from the closure of General Hospital and the transfer of the County's outpatient clinics to the Community Health Centers. Since FY 2008-09 the County has no longer had sufficient General Fund to make up all of the difference between rising costs and declining State and Federal revenue, and it has been necessary to reduce HHS expenditures to compensate. This trend continues in FY 2010-11.

With the steep downturn in the economy and the resulting decline in revenues, the FY 2010-11 proposed budget reduces General Fund support for HHS programs by \$1.8 million or 7% compared to the FY 2009-10 adopted budget. This reduction shrinks total General Fund support for HHS programs from \$27.9 million in FY 2009-10, to \$26.1 million in FY 2010-11. In total, all HHS expenditures are budgeted to decrease from \$172.4 million in FY 2009-10, to \$171 million in the FY 2010-11 proposed budget, a reduction of \$1.4 million.

Social Services

General Fund support for Social Services decreased approximately \$304,910 or 4% in the FY 2010-11 recommended budget compared to FY 2009-10 adopted. The recommended budget for Department of Social Services brings General Fund support to the minimum contribution required to leverage the State and Federal match programs. Cutting below this level would mean losing more funds in matching State and Federal dollars than would be saved in General Fund support.

Overall expenditures increased \$1.4 million or 2%. The most significant factor is a \$1,283,444 increase in the Foster Care Unit. There was an unexpected increase in group home fees due to litigation against the California Department of Social Services by the California Alliance of Child and

Family Service which ended in February 2010. The litigation resulted in a significant increase in the rates to be paid to group homes retroactive to December 2009. The effect on our County is an increase of approximately 32% over previous levels.

Revenue increases \$1.7 million or 2% due to increases in Federal and State revenue for CalWorks and Foster Care. Behind this overall increase, realignment funding, which is drawn from State sales tax and vehicle license fees, is expected to decline, with total realignment funding for Social Services Administration budgeted to decrease \$883,207 or 43% compared to the FY 2009-10 adopted amount. This is the third year in a row in which realignment has declined due to the downturn in the economy.

Health Agency

The overall level of General Fund support for the Health Agency decreases by \$1.2 million or 7% compared to the FY 2009-10 adopted budget. (This total does not include Animal Services, which was incorporated into the Agency in FY 2008-09 but is grouped under Public Protection. General Fund support for the Health Agency decreases \$1.5 million or 8% if Animal Services is included.) Revenue is budgeted to decrease \$1.2 million or 2%, while expenditures decline \$2.5 million or 3% compared to the FY 2009-10 adopted budget. The proposed General Fund expenditure reductions for each fund center are summarized below.

Public Health

The largest General Fund support reduction in the Health Agency is in the Public Health fund center, which decreases \$749,351 or 15% compared to the FY 2009-10 adopted budget. Revenues are expected to decline by \$469,312 or 2% in FY 2010-11. Overall expenditures decline \$1.2 million or 7%, primarily due to the proposed General Fund expenditure reductions summarized below. Other contributing factors include staff reductions due to the elimination of State funding for the AIDS program and the departure of the First 5 staff from the Public Health budget. The recommended FY 2010-11 General Fund expenditure reductions in Public Health include:

- An increase in the use of Voluntary Time Off to generate one-time salary savings.
- General Fund savings created by not budgeting for a FY 2010-11 prevailing wage increase.
- Reduction of Information Technology programming support purchased from the Information Technology Services Department.
- Elimination of a full-time Supervising Public Health Nurse position in the Family Health Services Division.

In addition, two budget augmentation requests are recommended for approval. The first adds a staff position to create an Oral Health Coordinator position. The other adds 3.00 FTE in order to bring the Emergency Medical Services Agency (EMSA) into the Public Health Department, a function that was previously provided by a contractor. Overall, a net increase of 3 FTE is recommended in the proposed budget.

Mental Health

General Fund support for Mental Health is recommended to increase \$330,905 or 4% in FY 2010-11. Total expenditures are budgeted to decrease \$267,817 or 1% compared to the FY 2009-10 adopted budget. Revenues decrease by \$598,772 or 2%, with State realignment revenue dropping \$615,492 or 11%. Unlike the past two fiscal years, in FY 2010-11 the General Fund support savings measures proposed for Mental Health in the recommended budget do not carry significant service level impacts. The General Fund expenditure reductions included in the proposed budget include an increase in the

use of Voluntary Time Off (VTO) to generate one-time salary savings, and a General Fund savings created by not budgeting for a FY 2010-11 prevailing wage increase.

Beginning in FY 2010-11, the Community Action Partnership of San Luis Obispo (CAPSLO) will no longer serve as the fiscal and administrative agent for the San Luis Obispo Children's Assessment Center. The center, more generally known as "Martha's Place", provides assessment and treatment of at-risk children 0 to 5 years of age. At the request of the committee that oversees Martha's Place, the Health Agency will assume the role of fiscal and administrative entity previously provided by CAPSLO.

Mental Health Services Act (MHSA)

MHSA, which the County began implementing in FY 2006-07, provides a more intensive and a higher level of treatment to clients than traditional Mental Health programs. MHSA is funded by a 1% tax on adjusted income over \$1 million and requires no General Fund support. New MHSA funding totaling \$1.2 million will be received from the State in FY 2009-10. The increase is due to new funding coming online from newer MHSA components, including the Innovation and Prevention and Early Intervention (PEI) components. However, due to the prolonged downturn in the economy, revenue for the Community Services and Support (CSS) component, which was the first to come on-line in FY 2006-07, is expected to decline for the first time since MHSA was established. Because of this decline and the expectation that it will continue for at least the next few years, the Health Agency has requested the elimination of 5.00 FTE that had not yet been filled.

Drug and Alcohol Services

General Fund support for Drug and Alcohol Services decreases \$229,081 or 27% in FY 2010-11. Total expenditures decrease \$618,394 or 13%, much of which is due to the loss of Pasos de Vida, a State-funded residential treatment facility for women and their children (which was managed by an organization separate from the County). The facility was closed following a failure to remediate significant deficiencies uncovered by the County and the State. Revenues decrease by \$389,313 or 7%, due to a reduction in revenue from the State. The recommended FY 2010-11 General Fund expenditure reductions in Drug and Alcohol Services include an increase in the use of Voluntary Time Off (VTO) to generate one-time salary savings, and a General Fund savings created by not budgeting for a FY 2010-11 prevailing wage increase.

Law Enforcement Medical Care

General Fund support for this fund center increases \$68,769 or 4% compared to FY 2009-10. State realignment revenue, the only revenue source for this program is expected to decline \$26,150 or 5%. Funding from the Sheriff is reduced \$60,000 compared to the FY 2009-10. To avoid service level reductions in medical care at the Jail, the Health Agency has absorbed the impact of this funding reduction through General Fund expenditure reductions in its other fund centers.

County Medical Services Program (CMSP)

Total expenditures and revenue for CMSP decrease \$250,907 or 8% in FY 2010-11. For the third year in a row, no General Fund support is requested. The main reason for this is the budgeted use of \$858,000 from a cash balance in the treasury that has accumulated over the past several years. The Health Agency projects that FY 2010-11 will be the last year General Fund support will be entirely offset by this funding source, estimating that about \$400,000 will remain for use in FY 2011-12. State realignment revenue, the primary funding source for CMSP, is expected to decrease \$70,522 or 2% in FY 2010-11.

Medical Assistance Program

Historically, the County's contribution to offset operating losses at General Hospital and the outpatient primary care clinics was included in this fund center. With closure of the hospital and transfer of the clinics to the Community Health Centers (CHC), this fund center now includes the County's payment to CHC for provision of clinic services.

General Fund support and total expenditures both decrease approximately \$571,350 or 16% compared to the FY 2009-10 adopted budget. These reductions are the result of two changes. First, FY 2010-11 is the first year in which this budget does not include residual worker's compensation payments related to claims filed by County employees who worked at the County's hospital and clinics. The five year period for which these residual claims were funded has ended and the \$221,295 in expenditures budgeted for this purpose in the prior year has been eliminated.

Second, as in past years, a reduction to the CHC grant is proposed in FY 2010-11 as a General Fund costs savings measure. The recommended reduction represents a \$350,000 decrease from the FY 2009-10 adopted budget. However, a total of \$300,000 was returned to the CHC contract later in FY 2009-10, so the proposed increase represents a \$650,000 decrease from the actual amount of the adjusted FY 2009-10 CHC contract. CHC has indicated that this reduction will require them to reduce services equal to 1.00 FTE of a medical provider. To lessen the impact on any one location, CHC will spread the reduction among its six clinic sites around the county.

Community Services - Net Decrease of 2.0 FTE

Fund Centers represented in the Community Services functional area include Airports, Farm Advisor, Golf Courses, Library, Parks, Fish and Game, Wildlife and Grazing.

Airports

The Airport Services budget is an Enterprise Fund and as such is supported by revenues generated through user fees. Airport revenues have declined due to the reduction in the number of air carriers, flights and passenger enplanements. The problems facing the Airport are related to the impacts of the national recession and changes to the commercial air service industry.

The Airport projects that the operating revenue to be received in FY 2009-10 will be approximately \$500,000, less than the amount of revenue budgeted by the Airport for FY 2009-10. Although the recommended revenues for FY 2010-11 are expected to increase over those projected to be received in FY 2010-11, the Airport will continue to have a structural fiscal imbalance wherein operating expenditures exceed operating revenues. The Airport's ability to balance its budget by reducing expenditures is limited by federal mandates and the need to maintain essential services to the Airport's clients. In order to close the gap between revenues and expenditures, the recommended financing for the Airport's FY 2010-11 budget includes a loan of approximately \$116,000. Funding for this will come from the \$9.25 million in Tax Reduction Reserves which was originally set aside to assist with cash flow for Airport capital projects.

The recommended budget eliminates two full time positions which are vacant. This is not expected to have a significant impact on service levels as the positions were not filled in FY 2009-10 and were not planned to be filled in FY 2010-11.

The development of new air service is critical to the future fiscal health of the Airport. The Airport is working to attract new air commercial service through the use federal grant funding and incentives in the form of reduced fees for air carriers that provide new or expanded commercial air service.

Revenues from new and/or expanded air passenger service as well as rental and concessions from the use of Airport properties are needed to correct the structural fiscal imbalance.

Parks

The recommended revenues, expenditures and General Fund for FY 2010-11 are less than those in the adopted FY 2010-11 budget. The \$162,727 decrease in revenues is attributed to elimination of one time revenues which were available in FY 2009-10. A number of other revenue sources are budgeted at reduced levels which more closely align with amounts actually realized. A more positive trend is seen in a group of revenues related to camping and entrance fees which are budgeted for an increase of approximately \$115,000. Expenditures are decreased by \$89,224 and the General Fund contribution is reduced by \$172,540 (-5%). The reduction in expense is largely attributed to reduced overhead and insurance charges. Overall, the recommended budget provides for an increase in funding for the maintenance of Park facilities, includes a 4% contingency fund, and sets aside \$302,951 in new reserves. The recommended budget funds all current staff positions. At a minimum, current service levels will be maintained.

Fiscal and Administrative – Net Decrease of 3.00 FTE positions:

This functional group consists of the Administrative Office including the Organizational Development division, Assessor's Office, Auditor-Controller's Office, Board of Supervisors, Clerk-Recorder's Office, and Treasurer-Tax Collector- Public Administrator.

Administrative Office -Organizational Development

For FY 2010-11, no General Fund money is proposed to be transferred in support of Organizational Development efforts. Historically, \$450,000 of General Fund has been annually allocated in support of the Organizational Development programs. However, as part of the approach to balancing the FY 2010-11 budget, this \$450,000 is being redirected to the General Fund. A combination of program reserves, interest earnings, and fund balance available from FY 2009-10 will be used to fund all expenditures next year. The recommended budget proposes total expenditures of \$536,592, a 13% decrease from FY 2009-10.

Board of Supervisors

The Board of Supervisors' budget is essentially flat as compared to FY 2009-10. This budget contains the cost of the contract for an annual countywide fiscal audit, as required by law. This contract is increasing this year, thereby offsetting some of the other expenditure reductions contained in this budget.

Assessor's Office

The recommended FY 2010-11 budget provides for an \$8,055 (less than 1%) decrease in General Fund support compared to the FY 2009-10 adopted budget. The overall decrease in General Fund support was achieved by reductions in various services and supplies accounts (\$45,148), salary savings from VTO (\$20,000), and elimination of two (2) full-time positions (FTE) (\$229,145).

The recommended cuts to the Assessor's office FY 2010-11 budget may cause delays in the updating and completion of the property assessment roll, thus potentially delaying the receipt of property tax revenue. As stated in the department comments, the workload has increased due to

approximately 40,000 Application for “Decline-in-Value” Reassessments, and continues to grow due to new assessment review requests and assessment appeal filings.

Auditor-Controller’s Office

The FY 2010-11 General Fund support budget is recommended to decrease \$81,223 or 2% from FY 2009-10 adopted levels. This decrease was achieved through various service and supply account reductions as well as the elimination of one (1) vacant Data Entry Operator II – Confidential position. While the loss of this position requires reorganizing staff that is used to cover the department’s front desk, no significant service impacts are anticipated primarily due to the productivity gained from implementation of the Integrated Document Management (IDM) system.

SUPPORT TO COUNTY DEPARTMENTS – Net Decrease of 4.0 FTE

Fund centers represented in the Support to County Departments functional group includes County Counsel, General Services, Fleet Services, Reprographics, Information Technology, Human Resources, Risk Management, and Self Insurance Divisions.

Human Resources

A position is proposed for addition to the Risk Management division of the Department of Human resources as part of a budget augmentation to create a Loss Prevention program. Significant gains have been made in reducing the County’s worker’s compensation losses through a focus on safety awareness and the return to work program, however the rate of those gains is leveling off. The Loss Prevention program will aim to avoid employee injuries and further reduce workers’ compensation costs. The new program will be funded from the

Workers’ Compensation fund and will increase preventative evaluations (e.g., ergonomic and other assessments) and fund improvements and interventions in order to avoid injuries before they occur. The bottom line intent of the program is to improve employee safety and to further reduce worker’s compensation costs.

Information Technology

The recommended expense for the Information Technology budget is decreasing by \$541,916 and General Fund Support is decreasing by \$558,974 as compared to the adopted FY 2009-10 budget. Recommended revenues are slightly increasing by \$15,058. The reduction in General Fund Support is achieved through a combination of staffing reductions and decreases in expense for services, supplies and fixed assets. Staffing reductions total 4.0 FTE and include the elimination of 3.75 FTE in vacant positions and the voluntary reduction of a full time filled position to a three quarter time. Operational changes made by Information Technology have created efficiencies which allow the recommended staffing level to largely maintain currently provided services. The recommended reduction to service, supply and fixed asset expense will defer investment in improvements to a variety of computer and radio communications functions. These reductions may also lengthen repair and replacement time for lower priority computer and radio functions.

Overview of Financing/Revenues

State and Federal Revenue

State and Federal revenue at approximately \$190 million, represent about 43% of the County's total financing. The recommended level is \$9 million or 4.5% lower as compared to the FY 2009-10 budget. This is in line with the downward trend of the past few years.

State and Federal revenue is the single largest County revenue source. The majority of these revenues are used to support statutory programs, such as health and welfare services and some criminal justice programs. Generally speaking, these funds are restricted in use and are not available for discretionary purposes.

Taxes

Property taxes, sales tax, transient occupancy, and other taxes at approximately \$145 million, represent about 33% of the County's total financing. The recommended level represents a \$2 million or 1.4% decrease as compared to the FY 2009-10 budget.

Other Revenues and Financing

Other revenues at approximately \$45 million represent about 10% of the County's total financing. The recommended level is a \$2 million or 4% decrease as compared to the FY 2009-10 budget.

License/Permit Fees/Charges for Services

Licenses, permits, and charges for services at approximately \$40.5 million, represent 9% of the County's total financing. The recommended level is a \$3.6 million or 8% decrease as compared to the FY 2009-10 budget. This reduction is a direct reflection of the continued drop in construction activity in the county.

Fines, Forfeitures, and Penalties

At approximately \$5.7 million, this funding source represents about 1% of the County's total financing. The recommended level is approximately 15% higher than FY 2009-10 budgeted levels. The primary reason for the increase is that revenue related to court ordered fees and other public safety violations (tickets) has been increasing.

Interest Earnings

At approximately \$1.4 million, interest earning represent less than 1% of the County's total financing. The recommended amount is about \$500,000 lower than the FY 2009-10 budgeted amount. The reason for the decrease is because of extremely low interest rates and a reduced cash balance due to the delayed receipt of payments from the State.

Fund Balance Available (FBA) and Use of Reserves

Fund Balance Available and the use of reserves represent the last two significant funding sources for the total County budget. FBA is budgeted at \$11.3 million (for all County funds not just the General Fund) represents 3% of the County's total financing and the use of reserves at \$3 million represent about 0.5% of the County's total financing.

Reserves

The County has two types of reserves: general reserves and designations. General reserves are not designated for a specific purpose. They serve to stabilize the County's cash position prior to the receipt of property tax revenues and more importantly provide protection against downturns in the economy or against a major catastrophe if one were to occur within the County. Designations are reserves that are set aside for specific purposes. These designations help provide for the County's long term financial needs.

In total, at the end of FY 2009-10, it is estimated that the County will have about \$76.7 million in total reserves and designations. Most of this amount is in designations for restricted and specific purposes (i.e. is not discretionary). For FY 2010-11, it is proposed that \$2.9 million be used to help fund the budget and that \$4.2 million be added to the balances. The projected balance at the end of FY 2010-11 is \$78 million (a net increase of \$1.3 million). Note the only reserves and designations that are changing are included in the summaries below.

General Fund Reserves and Designations

It is recommended that \$607,821 be added to the Fire Equipment Replacement reserve in order to fund future Fire equipment replacement. This is per the comprehensive depreciation and equipment replacement schedule, which was developed this past year. The new balance is projected to be \$1.3 million.

It is recommended that the entire \$2 million of the Other Post Employment Benefit (OPEB) reserve be utilized as one of the short-term measures to help balance the overall General Fund. This funding was set aside about five years ago in order to help pay for future retiree healthcare costs. Since that time, the funding stream has changed as departments pay for this cost as part of the overall operating budget. As such, this funding is no longer needed for its original purpose.

Other (Non-General Fund) Reserves and Designations

Public Facility Fees (PFF): It is recommended that \$363,514 of General Government PFF reserves be utilized to help pay for the debt service for the New County Government Center and that \$892,152 be added to the designations for future use. This would result in a net increase of approximately \$500,000. There are five different categories of PFFs, which include general government, fire, public protection, library, and parks. Please reference the PFF fund center (fund center 247) for more details.

Parks: It is recommended that \$302,951 be added to Parks designations for future use. The projected future balance is approximately \$850,000.

Countywide Automation Designation: It is recommended that \$688,783 be added to this reserve. This is considerably less than what is called for per the depreciation schedule. The difference is being redirected to the General Fund to help balance the overall budget. Please reference the Countywide Automation fund center (fund center 266) for more details.

General Government Building Replacement: It is recommended to increase this designation by \$1.2 million, which would result in a balance of \$8.0 million. This increase is considerably less than what is called for per the depreciation schedule. The difference is being redirected to the General Fund to help balance the overall budget. Please reference the General Government Building Replacement fund center (fund center 267) for more details.

Traffic Impact Fees: It is recommended to increase this designation by \$451,855 for a total balance of \$10.2 million.

Library: It is recommended that \$113,927 be utilized to help balance the Library's operating budget. This will leave a balance \$93,377 in its general reserve and a balance of \$1.1 million in its facilities designations.

Fish and Game: It is recommended that \$26,469 be added to this designation for a balance of \$165,722.

Organizational Development (OD): It is recommended that \$392,297 be utilized to fund the operations for this budget, which include the Employee University. The remaining balance is \$1.5 million. As previously noted, historically, \$450,000 of General Fund has been allocated to the OD fund center to help pay for its operations. This year (as was also done in FY 2008-09 & FY 2009-10) this allocation to OD is eliminated in order to help balance the overall General Fund.

Pension Obligation Bond (POB): It is recommended that \$41,079 be added to this designation in order to help pay for future pension debt service payments and for cash flow purposes. The new balance will be \$7 million.

Acknowledgements

This past year has been a rather tumultuous one for the County. As is often the case in challenging situations, individuals at all levels of the organization have risen to the occasion in order to help ensure that a continued high level of service is provided to our many and varied customers. Everyone's contribution to the budget process is much appreciated and while this upcoming year will undoubtedly be difficult, I look forward to working with your Board and staff to not only tackle these challenges but to also identify new opportunities for continuously improving our organization and communities.

Sincerely,



Jim Grant
County Administrative Officer

2010-2011 Budget Goals and Policies

This section includes descriptions of the budget goals and policies that are used to guide the development of the County's budget and to manage the budget in current and future years.

Overall, the goals of the County of San Luis Obispo, in the development and implementation of its annual budget are to:

- Establish a comprehensive financial plan which demonstrates, in measureable terms, that County government runs efficiently, provides high quality services, complies with all legal requirements and produces results that are responsive to community priorities and desires; and
- Further the County's mission to serve the community with pride while enhancing the economic, environmental and social qualities of life in San Luis Obispo County.

A. All Funds

1. **Budget Process:** County departments shall participate and cooperate during the budget development process to facilitate the creation of a budget based upon a collaborative effort between the Board of Supervisors, the Administrative Office, Department Heads, staff, and the community.
2. **Results Based Decision Making and Budgeting:** The County is committed to providing efficient, high quality services that produce clear results for the public we serve. Budget requests and recommendations must be linked to measurable results that are responsive to communitywide priorities.
3. **Communitywide Results and Indicators:** The Board adopted communitywide results that shall be used by all departments to strategically guide the budget preparation process. Departments will link all goals and funding requests to communitywide results.
4. **Departmental Goals and Performance Measures:** Individual departments will establish goals that will facilitate achievement of the desired communitywide results. Departments will also develop meaningful performance measures that will be used to gauge the success of individual programs within a department. All requests to allocate additional resources to a new program or service must clearly demonstrate expected results in measurable terms. If additional funding is requested to augment an existing program or service, departments must identify actual results achieved to date in meaningful, measurable terms.
5. **Mission Statements:** County departments shall have a Department Mission Statement consistent with San Luis Obispo County's overall Mission Statement.
6. **Pursuit of New Revenues/Maximizing Use of Non-General Fund Revenues:** County departments are directed to pursue revenue sources, when reasonable, in support of the communitywide results sought by the County. Where not prohibited by law, departments will maximize use of non-General Fund revenues, existing designations and trust funds prior to using General Fund money to fund programs.
7. **Matching Funds - County Share:** No increased county share for budgets funded primarily from non-general fund sources if state funding is reduced, unless increased county share is mandated. The Board of Supervisors, at its discretion, may provide county "overmatches" to under-funded programs to ensure or enhance specified levels of service. Proposed "overmatches" shall include the specific, measurable, goals and results expected to be attained at both the "required" and the "overmatched" funding levels.
8. **"In-Kind" Contribution:** Where matching funds are required for grant purposes, provide as much "in-kind" contribution (resources already allocated by the County that will be expended in any case) as allowed, instead of hard dollar matches.

9. **Budget Hearings in June:** Conduct final budget hearings before the end of June; adopt budget by July 1, unless extenuating circumstances arise and the Board adopts a revised budget schedule for that particular year; adjust final numbers - no later than October first.
10. **Cost Allocation:** Allocate Countywide overhead costs to all County departments based on the cost allocation and implementation plan developed annually by the Auditor-Controller. Each department shall incorporate these allocations into their budget.
11. **Enhance Cost Efficiency:** County departments should review multi-departmental programs and services in order to enhance coordination and cost efficiency for streamlined achievement of communitywide objectives and results.
12. **Consolidation of Programs:** County departments should consolidate programs and organizations to reduce county costs while maintaining or increasing existing levels of service. Before service level reductions are proposed, i.e. if budget cuts are required, department heads will determine if consolidation of departmental or countywide programs or services would be cost effective.
13. **Privatization of Services:** County departments are encouraged to identify and recommend opportunities for cost savings whenever possible, including the privatization of services that are beneficial to the County and legally possible. Analysis will include review of existing services, including the possibility of "contracting in" with existing personnel and the development of a transition process for those services approved for privatization. In implementing significant new services, a thorough cost and program analysis shall be conducted to ascertain if privatizing will result in reduced costs, increased services and accountability.
14. **Reductions:** Reductions shall be evaluated on a case-by-case basis, in a fashion consistent with Board approved budget policies, to reach the appropriations level required within the available means of financing. When budget reductions are necessary, departments will prioritize their service programs and propose reductions in areas that are least effective in terms of achieving departmental goals and desired results. Departments must also consider the potential effects on interrelated programs and desired communitywide results when developing budget reductions.
15. **Investing in Automation:** The Board recognizes that cost reduction, cost avoidance and process efficiency can be enhanced by utilizing automation. Proposals for investments in automation, particularly computer automation, must measurably demonstrate how cost savings will be achieved and/or how services will be improved. It will be important that countywide benefits, compatibility with existing systems, and potential liabilities are fully addressed. All proposals for major automation improvements will be reviewed and approved by the Information Technology Executive Steering Committee prior to formal Board approval.

16. **Cost Recovery Through Fees:** Utilize fees to recover costs where reasonable and after all cost saving options have been explored. Exceptions will be reviewed on a case-by-case basis.
17. **Savings from Vacant Positions:** Salary and benefit savings resulting from vacant positions shall first be used to offset prevailing wage or other salary increases before requesting re-allocation of the savings to other expenditures that achieve communitywide objectives and results.
18. **Non-Emergency Mid-Year Requests:** Mid-year budget (including staff requests) or capital project requests of a non-immediate nature requiring a transfer from contingencies are recommended to be referred to the next year's budget deliberations. Mid-year requests with other funding sources or which can be absorbed within a department's budget are considered as needed.
19. **Appropriations from Unanticipated Revenues:** Appropriations from departmental unanticipated revenues will not be recommended unless the department is either reaching or exceeding its total departmental revenue estimates on a monthly or quarterly basis, or its revenues are in line with historical revenue trends for that department. Grant program revenues and appropriations will be considered on a case-by-case basis.
20. **General Fund Support:** General Fund Support is the amount of General Fund money to a given budget after revenues and other funding sources are subtracted from expenditures. These net costs would be used in developing budget recommendations and when reviewing budgets during the quarterly reporting process. Significant departures from the General Fund Support amounts during the fiscal year may result in a recommendation to reduce expenditures to allow/ensure that the budgeted net cost would be achieved by the end of the fiscal year.
21. **Debt Financing:** Recommendations for debt financing of major projects will include cost benefit analysis of available options and funding alternatives. Every attempt will be made to provide for debt service through dedicated revenues that can be maintained over the life of any debt, before the General Fund is accessed for such a purpose. All proposals for debt financing will be reviewed by the Debt Advisory Committee prior to formal approval by the Board of Supervisors.
22. **Discretionary Programs:** Review all discretionary programs to determine if they are a high priority program with communitywide benefits and demonstrated results. Preferences for funding of new discretionary programs are for those which will facilitate the achievement of Board adopted communitywide results utilizing non-General Fund revenue first, offsetting fee revenue (if appropriate) second, and General Fund last. All requests for discretionary funding must be accompanied by a performance plan that clearly describes actual and/or expected results in measurable terms.

23. **Maintain or Enhance Revenue Generating Ability:** Appropriate sufficient funds to maintain the capabilities of budgets that generate revenues in excess of their costs. Enhancements to such budgets will be dependent upon resulting revenues being in excess of the associated costs.
24. **Use of "One-Time" Funds:** One-time revenues shall be dedicated for use for one-time expenditures. Annual budgets will not be increased to the point that ongoing operating costs become overly reliant upon cyclical or unreliable one-time revenues. In the face of economic downturns or significant State cuts in subventions for locally mandated services, the use of one-time funds may be permitted to ease the transition to downsized or reorganized operations.
25. **Carry forward of Expenditures:** Expenditures carried forward from one year to the next (e.g. encumbrances) shall only be spent on the intended expenditure. If the actual expenditure is less than the amount carried forward, the remaining funds shall not be spent on something else without prior approval of the Administrative Office.
26. **Funding of Contingencies and Reserves:** For the General Fund place a minimum of 5% of available funds into contingencies. Additionally, place up to 15% of available funds into contingencies and any additional unrestricted funds into reserves, after departments' operational needs are funded.

B. Capital Projects

1. Review and evaluate projects based upon their cost, scope, countywide significance, correlation to facility master plans, and relation to communitywide objectives and results.
 - A. The following criteria shall be used in evaluating projects:
 1. Additional funds required to make committed projects operational.
 2. Required to meet a legal or policy mandate.
 3. Required to improve unacceptable health and safety conditions.
 4. Is at least 80% revenue offset or there is a "payback" in three years or less.
 5. Required to maintain existing assets or facilities.
 6. Required to maintain existing service levels.
 7. Reduces or avoids other county costs.

Proposed projects shall include the project's anticipated impact on current and future operating costs.

Projects will be recommended for approval that are 100% revenue offset or have their own funding source (such as golf courses and Lake Lopez), which meet one or more of the above criteria and would be reasonable in terms of scope or cost.

Projects should utilize energy and resource efficiencies such as “green building” (LEED) and Low Impact Development (LID) techniques and strategies to reduce ongoing utility and maintenance costs.

2. **Library Projects:** Consider funding new library buildings or major improvements to existing libraries only if at least 50% of the cost of the project is provided by the community in which the facility is located. The funding required from the community may be comprised from a variety of sources, including grants, school districts, cities, community group funding, private donations, or fees generated for specific use in libraries. The county's portion of this funding formula will be financed from the Library budget (Fund 1205), grants, gifts, the General Fund or fee revenues generated for specific use in libraries.
3. **Maintenance Costs:** Consider cost of ongoing maintenance before recommending capital projects, acquisition of additional parklands or beach accessway projects.
4. **Master Plans:** Consider approving projects included in master plans if they have their own funding sources or if they are requested from other sources which identify an operational need for the facility.
5. **Grant Funded Capital Projects:** For grant funded projects, when a county match is required, budget only the county share if receipt of grant money is not expected in the budget year. If there is a reasonable expectation that the grant revenue can be received during the budget year, budget the entire project amount including revenues.
6. **Encumbrances:** The Auditor-Controller is authorized to encumber capital project money appropriated for a specific capital project at the end of each fiscal year, if work has been undertaken on that project during the fiscal year. Evidence that work has been undertaken would be in the form of an awarded contract or other item upon which the Board of Supervisors has taken formal action.
7. **Phasing of Large Projects:** For capital projects which will be undertaken over several fiscal years, develop full project scope and costs in the initial year.

C. Debt Management

The Board of Supervisors established a Debt Advisory Committee (DAC) in 1992 to serve as a centralized debt review mechanism. The Board has also adopted an Infrastructure Planning and Financing Policy, and a Local Goals and Policies document for Community Facilities Districts (Mello Roos CFDs). The DAC has adopted various operating guidelines such as a process for internally financing cash purchases rather than leasing capital equipment. The DAC has also reviewed each debt proposal from County departments or special districts and provided

recommendations to the Board of Supervisors. A comprehensive Debt Management Policy is currently being developed by the DAC and will be presented to the Board for adoption during Fiscal Year 2010-2011.

In practice, the County of San Luis Obispo uses debt financing to fund capital infrastructure necessary for provision of services for county residents. Debt financing provides a mechanism to spread the cost of such infrastructure to current and future years in which the improvements will be utilized. However, care is taken to not unduly burden future budgets with debt service costs. Long term debt may also be utilized where savings can be realized from refunding existing obligations for pensions or other benefits, or previously issued capital construction debt. The County may also employ short term financing to meet cash flow requirements.

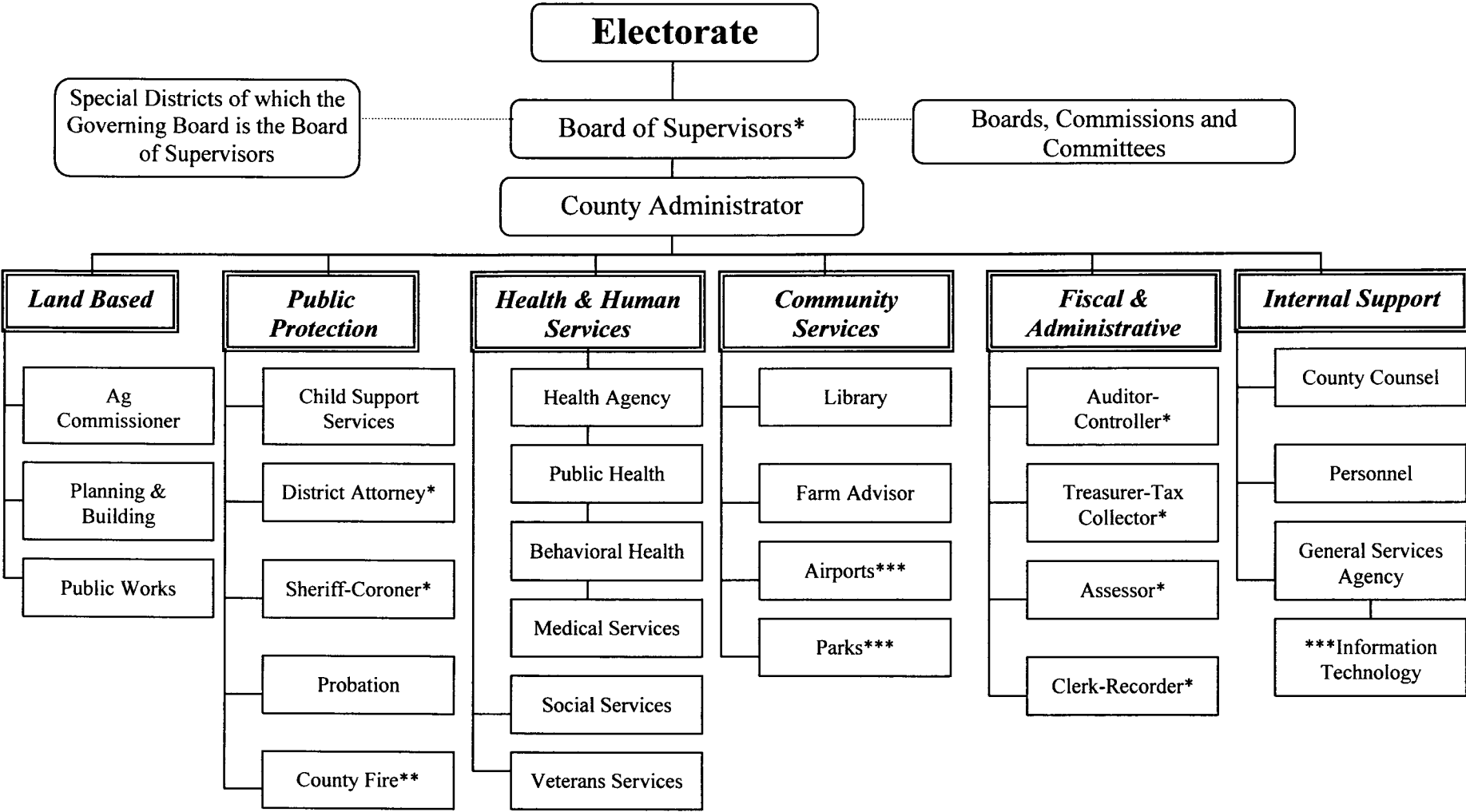
San Luis Obispo County will not exceed its legal maximum debt amount as established by State Law. This amount is calculated annually based on 1.25% of the county's total assessed valuation. The County also calculates certain ratios to compare the level of bonded debt outstanding to personal income and on a per capita basis. A chart making such comparisons is published annually in the County's Comprehensive Annual Financial Report (CAFR).

Graphics and General Information

This section provides graphic overviews of the information that is provided in more detail throughout the budget document and includes the following:

- A Countywide organizational chart that provides information about how County departments and functional areas are organized.
- A pie chart to display how expenditures are allocated by functional area.
- A pie chart to display the County's various financing sources.
- A pie chart to display how County personnel are allocated among the functional areas.
- A chart displaying the 10 year history of County staffing levels per 1,000 County residents; and
- A pie chart displaying how property tax dollars are distributed to various government agencies.

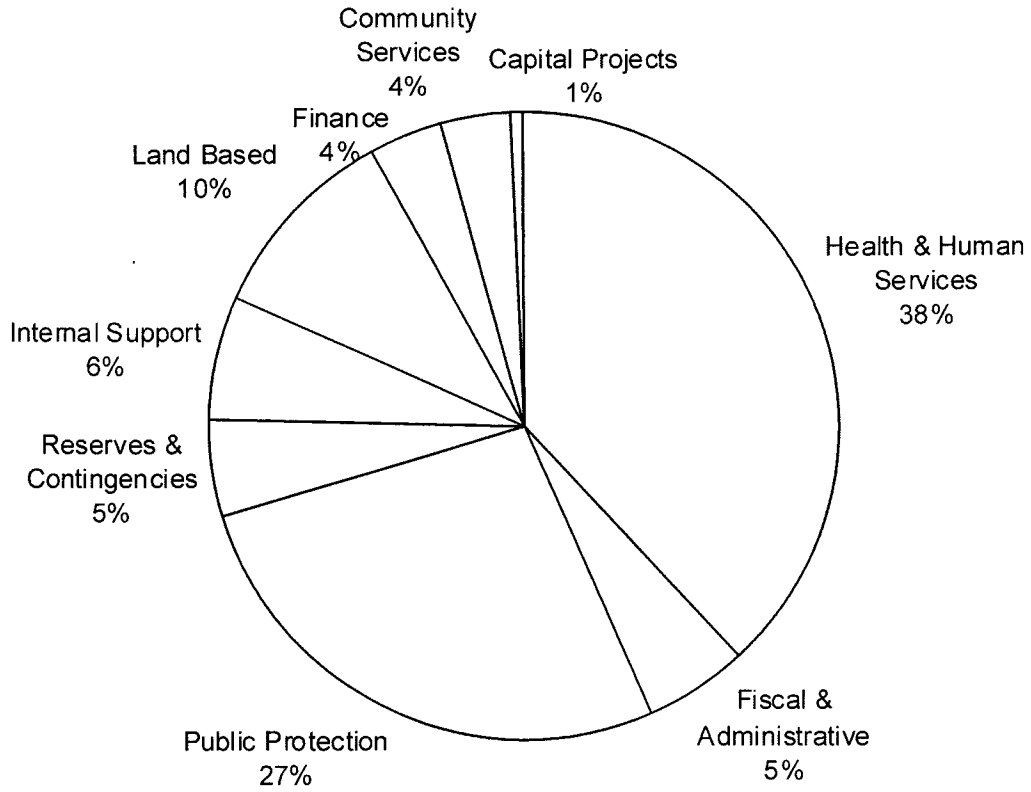
County of San Luis Obispo Organizational Chart



Functional Groups

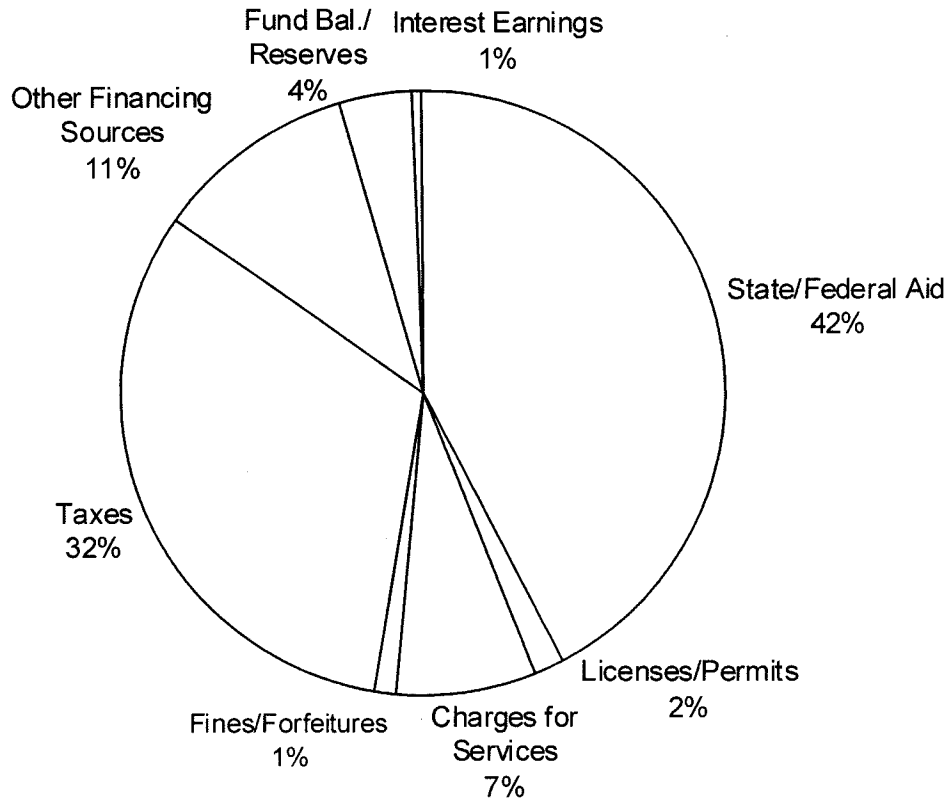
*Elected Officials **Contract ***Part of General Services Agency

Expenditures By Function
2010-2011 Final Budget - All Funds



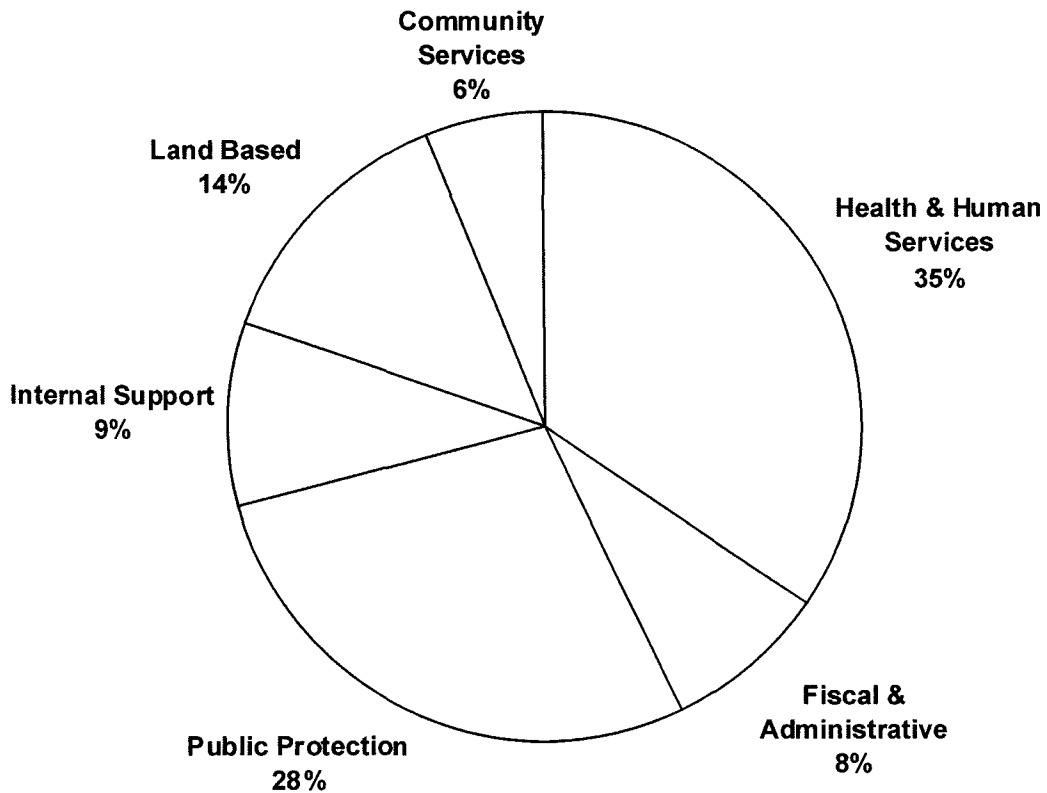
Dollars in Millions - \$450.4 Total Appropriation

Total Financing By Source
2010-2011 Final Budget - All Funds



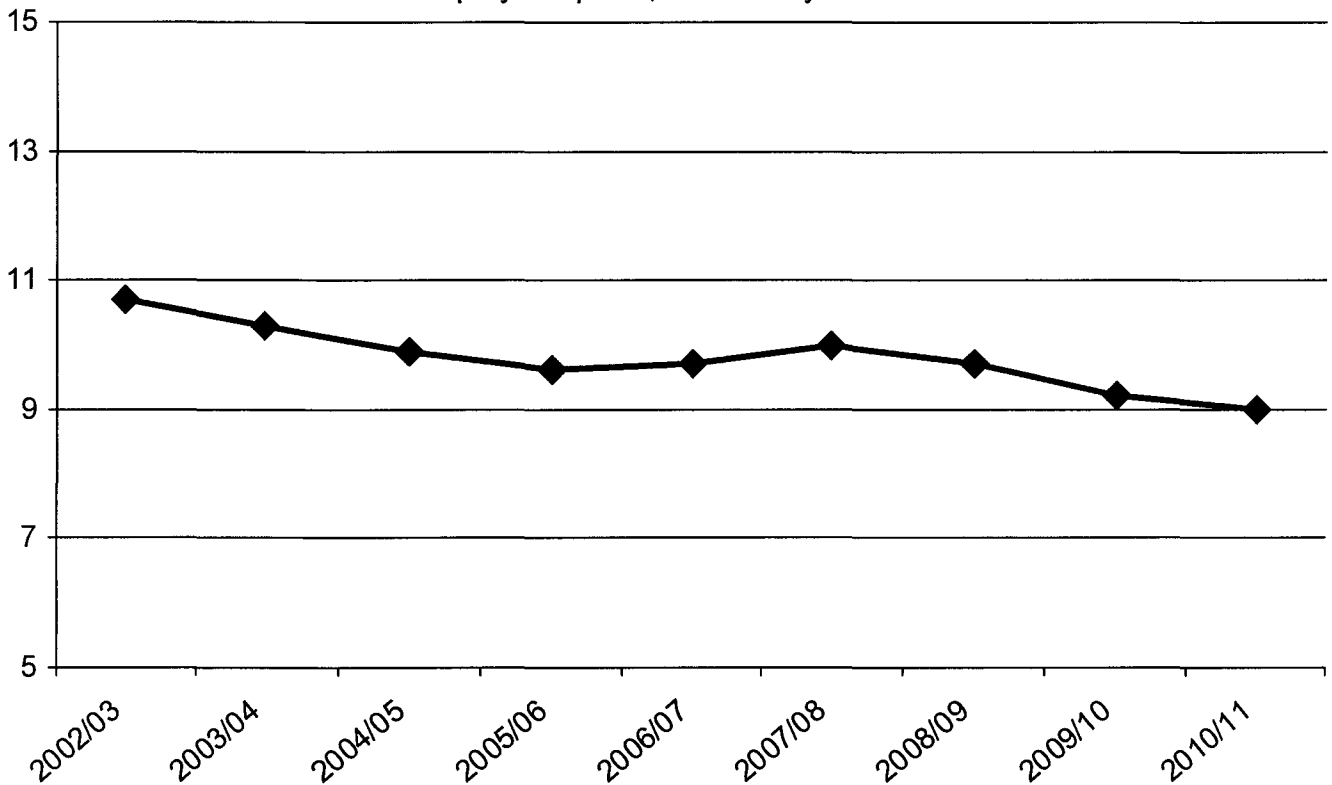
Dollars in Millions - \$450.4 Total Appropriation

**County of San Luis Obispo –Positions (Full Time Equivalent)
2010-2011 Final Budget**



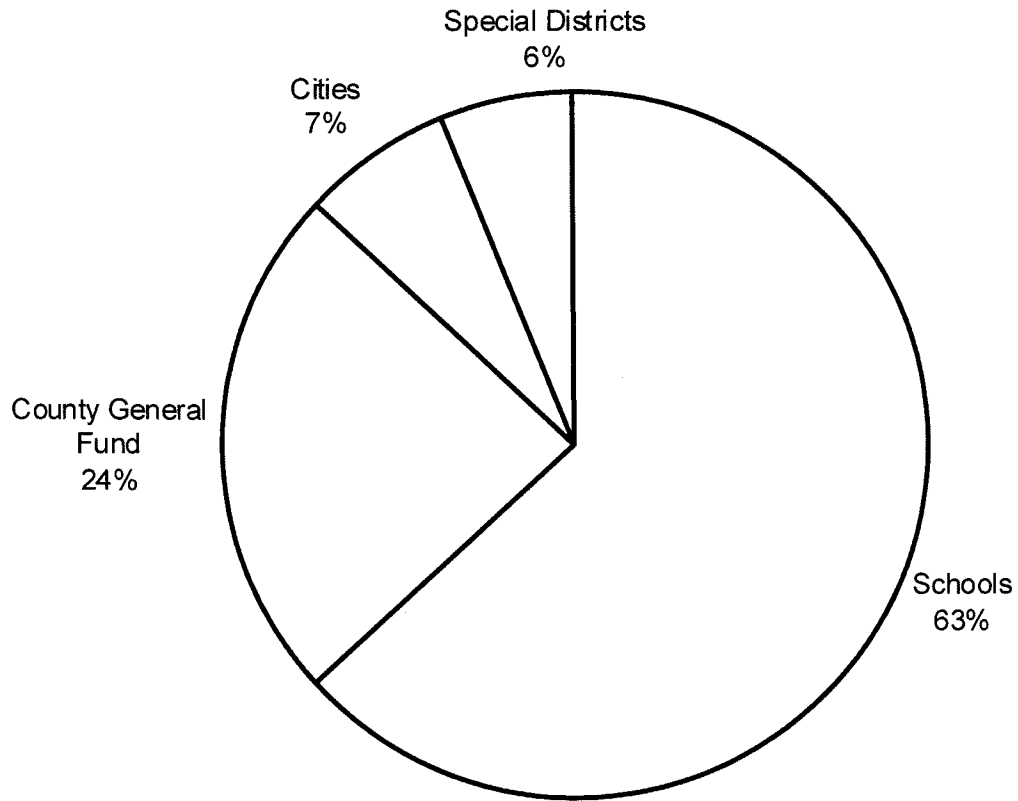
Total Positions: 2,403.50

**County of San Luis Obispo
Employees per 1,000 County Residents**



10 Year History

Property Tax Dollar Distribution By Government Agency



Summary Schedules

The County Budget Act, Government Code Section 29000-29144, outlines the process and format by which counties submit their annual financial documents to the State Controller's Office. The Budget Act was most recently amended in 2009 and subsequently, the State Controller's Office worked with county Auditor-Controllers and Administrative Officers to update the State's County Budget Guide to reflect amendments to the Budget Act which require changes to the financial schedules that counties must submit to the State.

The updated schedules resulting from the 2009 amendments to the County Budget Act are included in the Fiscal Year 2010-11 Final budget document for the first time. The schedules meet the content and formatting requirements set forth in the "Accounting Standards and Procedures for Counties" guidelines which are promulgated by the State Controller, and present the appropriations adopted by the Board of Supervisors for each departmental fund center and fund for the fiscal year.

Also included in this section are three revenue reports used by the County which summarize revenue by department, account and source. Revenue reports are a detailed listing of funding source(s) used by the County to fund its appropriations (expenditures) at the fund, fund center and account level. The three reports following the financial schedules are not required by the Budget Act referred to above and are used internally by County staff and included in the budget document to provide readers with additional information about revenues included in the budget.

Schedule 1
All Funds Summary

This schedule is a summary of financing sources and financing uses for all funds, including governmental-type funds (general, special revenue, capital projects, and debt service) as well as enterprise, internal service, special districts and other agencies governed by the Board of Supervisors. Enterprise, internal service, special district and other agency funds are included in Schedule 1 as a result of recent changes to the State Controller's required schedules.

All Funds Summary
FOR FISCAL YEAR 2010-11

Fund Name (1)	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
	Fund Balance Unreserved/ Undesignated June 30, 2010 (2)	Decreases to Reserves/ Designations/ Net Assets (3)	Additional Financing Sources (4)	Total Financing Sources (5)	Financing Uses (6)	Increases to Reserves/ Designations/ Net Assets (7)	Total Financing Uses (8)
Governmental Funds							
General Fund	12,032,420	2,000,000	365,075,362	379,107,782	378,499,961	607,821	379,107,782
Special Revenue Funds	2,944,581	869,738	55,554,535	59,368,854	52,149,241	7,219,613	59,368,854
Capital Projects Funds	141,361	0	1,117,800	1,259,161	1,117,800	141,361	1,259,161
Debt Service Funds	168,745	0	10,567,432	10,736,177	10,526,353	209,824	10,736,177
Total Governmental Funds	15,287,107	2,869,738	432,315,129	450,471,974	442,293,355	8,178,619	450,471,974
Other Funds							
Internal Service Funds	0	0	42,981,353	42,981,353	47,301,390	-4,320,037	42,981,353
Enterprise Funds	0	0	5,941,807	5,941,807	8,544,333	-2,602,526	5,941,807
Special Districts and Other Agencies	6,739,382	801,454	91,582,548	99,123,384	94,308,782	4,814,602	99,123,384
Total Other Funds	6,739,382	801,454	140,505,708	148,046,544	150,154,505	-2,107,961	148,046,544
Total All Funds	22,026,489	3,671,192	572,820,837	598,518,518	592,447,860	6,070,658	598,518,518

Schedule 2
Governmental Funds Summary
(previously Schedule 1)

This schedule is a summary of financing sources and financing uses of only County governmental funds consisting of general, special revenue, capital projects, and debt service funds. Fiduciary, enterprise, internal service funds, special districts and other agencies are excluded from Schedule 2.

GOVERNMENTAL FUNDS SUMMARY
FOR FISCAL YEAR 2010-11

COUNTY FUNDS (1)	Fund Number	TOTAL FINANCING SOURCES				TOTAL FINANCING USES		
		Fund Balance Unreserved/ Undesignated June 30, 2010 (2)	Decreases to Reserves/ Designations (3)	Additional Financing Sources (4)	Total Financing Sources (5)	Financing Uses (6)	Increases to Reserves/ Designations (7)	Total Financing Uses (8)
General Fund	1000000000	12,032,420	2,000,000	365,075,362	379,107,782	378,499,961	607,821	379,107,782
Capital Projects	1100000000	141,361	0	1,117,800	1,259,161	1,117,800	141,361	1,259,161
Special Revenue Funds								
Road Fund	1200000000	804,447	0	21,426,929	22,231,376	21,426,929	804,447	22,231,376
Comm Dev Pgm	1200500000	16,983	0	4,932,413	4,949,396	4,949,396	0	4,949,396
Pub Fac Fees	1201000000	0	363,514	1,028,638	1,392,152	500,000	892,152	1,392,152
Parks Spl Rev	1201500000	509,899	0	7,725,441	8,235,340	8,020,296	215,044	8,235,340
Automtn Replc	1202000000	646,806	0	1,945,636	2,592,442	740,643	1,851,799	2,592,442
Building Replcmt	1202500000	70,430	0	2,521,543	2,591,973	817,000	1,774,973	2,591,973
Tax Reductn Res	1203000000	0	0	1,000,000	1,000,000	0	1,000,000	1,000,000
Impact Fee	1203500000	0	0	1,112,603	1,112,603	660,748	451,855	1,112,603
Wildlife Grazing	1204000000	7	0	3,500	3,507	3,500	7	3,507
DUI	1204500000	109,256	0	1,550,121	1,659,377	1,609,960	49,417	1,659,377
Library	1205000000	614,971	113,927	7,928,117	8,657,015	8,530,702	126,313	8,657,015
Fish & Game	1205500000	28,715	0	20,000	48,715	33,531	15,184	48,715
Org Development	1206000000	142,717	392,297	40,000	575,014	536,592	38,422	575,014
Co Med Svcs Prog	1206500000	350	0	2,684,006	2,684,356	2,684,356	0	2,684,356
Emergency Med Svcs	1207000000	0	0	912,300	912,300	912,300	0	912,300
Cal Hlth Ind Pgm	1207500000	0	0	723,288	723,288	723,288	0	723,288
TOTAL Special Rev. Funds		2,944,581	869,738	55,554,535	59,368,854	52,149,241	7,219,613	59,368,854
Debt Service Funds								
Cop Loan DS	1208000000	14,471	0	2,986,432	3,000,903	2,986,432	14,471	3,000,903
POB- DSF	1801000000	154,274	0	7,581,000	7,735,274	7,539,921	195,353	7,735,274
TOTAL Debt Service Funds		168,745	0	10,567,432	10,736,177	10,526,353	209,824	10,736,177
TOTAL GOVERNMENTAL FUNDS		15,287,107	2,869,738	432,315,129	450,471,974	442,293,355	8,178,619	450,471,974

Appropriation Limit 445,057,996
Appropriation Subject to 287,320,689

Schedule 3
Fund Balance- Governmental Funds

This schedule presents the various components of actual or estimated fund balance. Encumbrances, reserves and designations are subtracted from actual or estimated total fund balance to determine the amount of fund balance that is unreserved and undesignated as of June 30th of the preceding budget year, and therefore available for budgetary requirements.

FUND BALANCE - GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

COUNTY FUNDS (1)	Fund Number	TOTAL	LESS: FUND BALANCE-RESERVED/DESIGNATED			FUND BALANCE
		FUND BALANCE as of June 30, 2010 Actual (2)	Encumbrances (3)	General & Other Reserves (4)	Designations (5)	Unreserved/ Undesignated June 30, 2010 Actual (6)
General Fund	1000000000	39,725,523	6,923,640	8,000,000	12,769,463	12,032,420
Capital Projects	1100000000	20,742,962	9,045,402	0	11,556,199	141,361
Special Revenue Funds						
Road Fund	1200000000	13,384,167	11,579,720	0	1,000,000	804,447
Community Devel Pgm	1200500000	16,986	3	0	0	16,983
Public Facility Fees	1201000000	14,864,057	8,330,323	0	6,533,734	0
Parks	1201500000	894,487	324,864	0	59,724	509,899
Co-Wide Automation Replacement	1202000000	9,109,805	1,087,465	0	7,375,534	646,806
Gen Gov Building Replacement	1202500000	5,317,374	939,435	0	4,307,509	70,430
Tax Reduction Resrv	1203000000	13,067,457	8,427,516	0	4,639,941	0
Impact Fee-Traffic	1203500000	14,080,455	5,154,601	0	8,925,854	0
Wildlife And Grazing	1204000000	4,584	0	4,377	200	7
Driving Under the Influence	1204500000	590,625	(2)	208,129	273,242	109,256
Library	1205000000	2,517,866	401,023	186,753	1,315,119	614,971
Fish And Game	1205500000	167,968	0	47,539	91,714	28,715
Organizational Development	1206000000	2,114,759	29,759	535,000	1,407,283	142,717
County Med Svcs Prog	1206500000	1,013,378	925,333	0	87,695	350
Emergency Med Svcs	1207000000	265,389	265,389	0	0	0
Cal Hlth Indig Prog	1207500000	739,736	739,736	0	0	0
TOTAL Special Rev. Funds		78,149,093	38,205,165	981,798	36,017,549	2,944,581
Debt Service Funds						
Debt Service-Cert of Participa	1208000000	14,471	0	0	0	14,471
Pension Obligation Bond DSF	1801000000	7,114,040	0	0	6,959,766	154,274
TOTAL Debt Service Funds		7,128,511	0	0	6,959,766	168,745
TOTAL GOVERNMENTAL FUNDS		145,746,089	54,174,207	8,981,798	67,302,977	15,287,107

Schedule 4

Reserves/Designations by Governmental Funds

This schedule lists reserves and designations sorted by fund. The schedule also presents new reserves and designations and recommended amounts, as well as reserves and designations recommended to increase, decrease or be canceled. Use of general reserves is limited to emergency situations. The use of designations is allowed throughout the fiscal year. Mid-year adjustments are subject to a 4/5th's vote by the Board of Supervisors, and a simple majority is required if the use of additional designations is approved by the Board during budget hearings.

RESERVES/DESIGNATIONS - BY GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

X Encumbrances excluded

COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS as of June 30, 2010 (2)	DECREASES OR CANCELLATION		INCREASES OR NEW		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR (7)	Fund (8)
		RECOMMENDED (3)	ADOPTED BY THE BOARD OF SUPERVISORS (4)	RECOMMENDED (5)	ADOPTED BY THE BOARD OF SUPERVISORS (6)		
General Fund							1000000000
General Reserve	8,000,000	0	0	0	0	8,000,000	
Designations							
Co. Fire Equip. Replace	708,620	0	0	607,821	607,821	1,316,441	
Internal Financing ing	4,859,876	0	0	0	0	4,859,876	
Post-employment Health	2,000,000	2,000,000	2,000,000	0	0	0	
Willow Rd Interchange	5,200,967	0	0	0	0	5,200,967	
TOTAL General Fund	20,769,463	2,000,000	2,000,000	607,821	607,821	19,377,284	
Capital Projects							1100000000
Designations							
Detention Facilities	6,500,000	0	0	0	0	6,500,000	
Facilities Planning	1,851,754	0	0	0	141,361	1,993,115	
Juvenile Hall Bldg	2,750,000	0	0	0	0	2,750,000	
LO Landfill Closure	454,445	0	0	0	0	454,445	
TOTAL Capital Projects	11,556,199	0	0	0	141,361	11,697,560	
SPECIAL REVENUE FUNDS							
Road Fund							1200000000
Designations							
Future Road Projects	117,967	0	0	0	804,447	922,414	
N. River Mine Reserve	83,000	0	0	0	0	83,000	
Willow Rd Interchange	799,033	0	0	0	0	799,033	
TOTAL Road Fund	1,000,000	0	0	0	804,447	1,804,447	
Public Facility Fees							1201000000
Designations							
Reserve for County Fire	3,651,264	0	0	410,044	410,044	4,061,308	
Reserve for General Gov't	671,055	363,514	363,514	0	0	307,541	
Reserve for Law Enforcmnt	1,008,973	0	0	70,979	70,979	1,079,952	
Reserve for Library	74,900	0	0	95,242	95,242	170,142	
Reserve for Parks	1,127,542	0	0	315,887	315,887	1,443,429	
TOTAL Public Facility Fees	6,533,734	363,514	363,514	892,152	892,152	7,062,372	

RESERVES/DESIGNATIONS - BY GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

X Encumbrances excluded

COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS as of June 30, 2010 (2)	DECREASES OR CANCELLATION		INCREASES OR NEW		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR (7)	Fund (8)
		RECOMMENDED (3)	ADOPTED BY THE BOARD OF SUPERVISORS (4)	RECOMMENDED (5)	ADOPTED BY THE BOARD OF SUPERVISORS (6)		
Parks Designations							1201500000
Lopez Park's Projects	0	0	0	60,000	60,000	60,000	
Parks Projects	59,724	0	0	242,951	155,044	214,768	
TOTAL Parks	59,724	0	0	302,951	215,044	274,768	
Co-Wide Automation Replacement Designations							1202000000
Automation Replacement	6,324,995	0	0	688,783	1,851,799	8,176,794	
Budget System Developm	770,274	0	0	0	0	770,274	
Property Tax System	280,265	0	0	0	0	280,265	
TOTAL Co-Wide Automation Repla	7,375,534	0	0	688,783	1,851,799	9,227,333	
Gen Gov Building Replacement Designations							1202500000
Gov. Building Rpl	4,307,509	0	0	1,188,333	1,774,973	6,082,482	
TOTAL Gen Gov Building Replace	4,307,509	0	0	1,188,333	1,774,973	6,082,482	
Tax Reduction Resrv Designations							1203000000
Desig-Prop Tax Litigation	797,952	0	0	0	0	797,952	
Tax Reduction Reserves	3,841,989	0	0	0	1,000,000	4,841,989	
TOTAL Tax Reduction Resrv	4,639,941	0	0	0	1,000,000	5,639,941	
Impact Fee-Traffic Designations							1203500000
Improvement Fees	8,925,854	0	0	451,855	451,855	9,377,709	
TOTAL Impact Fee-Traffic	8,925,854	0	0	451,855	451,855	9,377,709	
Wildlife And Grazing General Reserve Designations							1204000000
Wildlife Projects	200	0	0	0	7	207	
TOTAL Wildlife And Grazing	4,577	0	0	0	7	4,584	

RESERVES/DESIGNATIONS - BY GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

X Encumbrances excluded

COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS as of June 30, 2010 (2)	DECREASES OR CANCELLATION		INCREASES OR NEW		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR (7)	Fund (8)
		RECOMMENDED (3)	ADOPTED BY THE BOARD OF SUPERVISORS (4)	RECOMMENDED (5)	ADOPTED BY THE BOARD OF SUPERVISORS (6)		
Driving Under the Influence General Reserve	208,129	0	0	0	0	208,129	1204500000
Designations Systems Development	273,242	0	0	0	49,417	322,659	
TOTAL Driving Under the Influe	481,371	0	0	0	49,417	530,788	
Library General Reserve	186,753	93,376	93,376	0	1,313	94,690	1205000000
Designations Atascadero Building Expan	203,940	0	0	0	0	203,940	
Facilities Planning	1,111,179	20,551	20,551	0	125,000	1,215,628	
TOTAL Library	1,501,872	113,927	113,927	0	126,313	1,514,258	
Fish And Game General Reserve	47,539	0	0	0	0	47,539	1205500000
Designations Environmental Settlemt	13,110	0	0	5,000	5,000	18,110	
Fish and Game Projects	78,604	0	0	21,469	10,184	88,788	
TOTAL Fish And Game	139,253	0	0	26,469	15,184	154,437	
Organizational Development General Reserve	535,000	145,634	145,634	0	0	389,366	1206000000
Designations Countywide Training	1,407,283	246,663	246,663	0	38,422	1,199,042	
TOTAL Organizational Developme	1,942,283	392,297	392,297	0	38,422	1,588,408	
County Med Svcs Prog Designations Automation replacement	87,695	0	0	0	0	87,695	1206500000
TOTAL County Med Svcs Prog	87,695	0	0	0	0	87,695	
TOTAL SPECIAL REV. FUNDS	36,999,347	869,738	869,738	3,550,543	7,219,613	43,349,222	

RESERVES/DESIGNATIONS - BY GOVERNMENTAL FUNDS
 FOR FISCAL YEAR 2010-11

X Encumbrances excluded

COUNTY FUNDS (1)	RESERVES/ DESIGNATIONS as of June 30, 2010 (2)	DECREASES OR CANCELLATION		INCREASES OR NEW		TOTAL RESERVES/ DESIGNATIONS FOR BUDGET YEAR (7)	Fund (8)
		RECOMMENDED (3)	ADOPTED BY THE BOARD OF SUPERVISORS (4)	RECOMMENDED (5)	ADOPTED BY THE BOARD OF SUPERVISORS (6)		
DEBT SERVICE FUNDS							
Debt Service-Cert of Participa Designations							1208000000
Loan Payment Reserve	0	0	0	0	14,471	14,471	
TOTAL Debt Service-Cert of Par	0	0	0	0	14,471	14,471	
Pension Obligation Bond DSF							
Designations							1801000000
Desig - POB Debt ServiCE	6,959,766	0	0	41,079	195,353	7,155,119	
TOTAL Pension Obligation Bond	6,959,766	0	0	41,079	195,353	7,155,119	
TOTAL DEBT SERVICE FUNDS	6,959,766	0	0	41,079	209,824	7,169,590	
TOTAL GOVERNMENTAL FUNDS	76,284,775	2,869,738	2,869,738	4,199,443	8,178,619	81,593,656	

Schedule 5

Summary of Additional Financing Sources by Source and Fund

This schedule provides information about the County's financing sources other than fund balance and cancelled reserves and designations. Schedule 5 consists of two sections. The first section summarizes the additional financing sources by revenue category (sorted by revenue type) for the governmental funds and the second section summarizes the additional financing sources (sorted by fund) within the governmental funds.

SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

DESCRIPTION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED BY BOS (5)
SUMMARIZATION BY SOURCE				
CURRENT SECURED PROPERTY TAX	98,247,523	98,080,875	96,956,920	96,956,920
CURRENT UNSECURED PROPERTY TAX	2,545,771	2,570,748	2,335,132	2,335,132
SUPPLEMENTAL PROPERTY TAX	3,769,621	1,618,082	1,606,188	1,606,188
OTHER TAX (NON-CURRENT/SUPPL PROP TAX)	46,665,101	43,286,440	44,165,700	44,165,700
Total	151,228,016	145,556,145	145,063,940	145,063,940
LICENSES AND PERMITS	7,901,538	7,338,118	7,419,519	7,629,519
FINES, FORFEITURES AND PENALTIES	6,085,688	6,305,364	5,732,802	5,760,417
REVENUE FROM USE OF MONEY AND PROPERTY	3,431,546	1,280,740	1,407,499	1,407,499
INTERGOVERNMENTAL REVENUES - STATE	119,879,044	121,268,336	116,266,525	116,284,368
- FEDERAL	55,545,507	57,520,234	58,080,219	59,056,660
- OTHER	14,464,951	15,117,393	15,764,960	15,764,960
CHARGES FOR SERVICES	36,965,294	31,983,892	33,110,542	33,152,767
OTHER REVENUES	21,545,199	21,362,113	22,163,208	22,574,783
OTHER FINANCING SOURCES	40,363,488	69,857,845	23,587,796	25,620,216
TOTAL SUMMARIZATION BY SOURCE	457,410,271	477,590,180	428,597,010	432,315,129
SUMMARIZATION BY FUND				
1000000000 General Fund	367,076,659	352,115,482	364,061,532	365,075,362
1100000000 Capital Projects	4,974,158	1,031,098	1,117,800	1,117,800
1200000000 Road Fund	39,740,612	35,092,841	20,726,929	21,426,929
1200500000 Community Devel Pgm	5,160,547	6,206,914	4,985,544	4,932,413
1201000000 Public Facility Fees	1,696,729	1,247,133	1,028,638	1,028,638
1201500000 Parks	9,407,179	8,262,587	7,700,441	7,725,441
1202000000 Co-Wide Automation Replacement	1,076,966	1,987,020	1,429,426	1,945,636
1202500000 Gen Gov Building Replacement	947,536	2,317,490	2,005,333	2,521,543
1203000000 Tax Reduction Resrv	831,830	92,983	0	1,000,000
1203500000 Impact Fee-Traffic	1,520,337	1,210,589	1,112,603	1,112,603
1204000000 Wildlife And Grazing	3,635	2,912	3,500	3,500
1204500000 Driving Under the Influence	1,614,090	1,566,524	1,550,121	1,550,121
1205000000 Library	8,469,079	10,489,361	7,928,117	7,928,117
1205500000 Fish And Game	34,356	28,719	20,000	20,000
1206000000 Organizational Development	48,814	15,218	40,000	40,000
1206500000 County Med Svcs Prog	3,277,613	2,794,707	2,684,006	2,684,006
1207000000 Emergency Med Svcs	1,011,639	759,997	912,300	912,300
1207500000 Cal Hlth Indig Prog	1,061,685	779,002	723,288	723,288
1208000000 Debt Service-Cert of Participation	2,927,148	2,815,258	2,986,432	2,986,432
1801000000 Pension Obligation Bond DSF	6,529,659	48,774,345	7,581,000	7,581,000
TOTAL SUMMARIZATION BY FUND	457,410,271	477,590,180	428,597,010	432,315,129

Schedule 6
Detail of Additional Financing Sources by Fund and Account

This schedule provides information about the County's financing sources other than fund balance and cancelled reserves and designations. Schedule 6 presents the additional financing sources for each governmental fund (sorted by fund and account) in accordance with the Chart of Accounts.

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name	Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted By BOS
(1)	(2)	(3)	(4)	(5)	(6)	(7)
General Fund						
Taxes						
	4000005	PROP. TAXES CURR. SECURED	85,984,423	85,914,937	84,862,390	84,862,390
	4000007	PROPERTY TAX-UNITARY	7,331,061	7,344,050	7,344,949	7,344,949
	4000010	SUPPLEMENTAL-CURR.SECURED	3,524,408	1,508,774	1,500,000	1,500,000
	4000015	REDEVELOPMENT AGENCY TAX	(3,211,033)	(3,285,935)	(3,300,000)	(3,300,000)
	4000025	PROP. TAXES CURR. UNSEC.	2,350,658	2,373,351	2,155,827	2,155,827
	4000030	SUPPLEMENTAL-CURR.UNSEC.	18,128	11,823	15,000	15,000
	Total - Taxes		95,997,645	93,867,000	92,578,166	92,578,166
Other Taxes						
	4010005	PROP. TAXES PRIOR SECURED	(164,538)	(221,510)	(165,000)	(165,000)
	4010010	SUPPLEMENTL-PRIOR SECURED	(4,875)	(22,977)	0	0
	4010015	PROP. TAXES PRIOR UNSEC.	59,292	56,162	60,000	60,000
	4010020	SUPPLEMENTAL-PRIOR UNSEC	24,576	16,073	25,000	25,000
	4010025	REDEMPTION FEES	31,300	30,220	25,000	25,000
	4010030	DELINQUENT/COST REIMBRSM	112,282	98,056	112,000	112,000
	4010035	PENALTIES-DELINQUENT TAX	129,454	155,941	120,000	120,000
	4010045	TLRF PROCEEDS	1,750,000	750,000	750,000	750,000
	4010050	SALES AND USE TAXES	6,393,909	5,672,514	5,500,000	5,500,000
	4010065	AIRCRAFT TAX	273,628	421,060	270,000	270,000
	4010070	PROPERTY TRANSFER TAX	1,367,511	1,437,561	1,300,000	1,300,000
	4010073	RACEHORSE TAX	5,578	18,023	6,000	6,000
	4010075	TRANSIENT OCCUPANCY TAX	6,137,320	5,582,396	6,130,000	6,130,000
	4010076	SALE OF TAX DEEDED PROP.	6,900	0	17,250	17,250
	4010077	PROPERTY TAX IN-LIEU OF SALES TAX	2,679,646	1,555,698	2,300,000	2,300,000
	4010078	PROPERTY TAX IN-LIEU OF VLF	27,370,583	27,251,673	27,250,000	27,250,000
	Total - Other Taxes		46,172,566	42,800,890	43,700,250	43,700,250
Licenses and Permits						
	4050005	FRANCHISES-CABLE	747,404	743,177	750,000	750,000
	4050006	FRANCHISE FEES-PUB UTIL	1,568,037	1,232,479	1,460,000	1,460,000
	4050010	FRANCHISE FEES-GARBAGE	689,334	712,326	725,000	725,000
	4050011	FRANCHISE FEES-PETROLEUM	52	52	0	0
	4050015	ANIMAL LICENSES	370,586	376,268	405,792	405,792
	4050020	BUSINESS LICENSES	95,808	103,739	100,914	100,914
	4050025	BUILDING PERMITS	1,244,545	1,412,437	1,270,969	1,270,969
	4050030	GRADING PERMITS	11,429	832	0	0
	4050035	PLAN CHECK FEES	1,333,793	1,242,751	1,035,752	1,245,752
	4050040	SUB PERMITS-MECH EL PLUMB	115,688	68,907	0	0
	4050043	BLDG STANDARDS ADMIN	172	423	0	0
	4050045	MINOR USE PERMIT APPLICATION	12,560	19,809	22,158	22,158
	4050065	LAND USE PERMITS	702,367	645,118	570,609	570,609

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	4050070	PLOT PLANS	257,457	178,301	192,580	192,580
	4050075	GENERAL PLAN AMENDMENTS	41,164	32,520	63,532	63,532
	4050080	AGRICULTURAL PRESERVE FEE	8,392	80,560	96,539	96,539
	4050085	SUBDIVISION PERMITS	300,138	104,968	271,463	271,463
	4050090	SPECIFIC PLANS	35,000	5,500	25,000	25,000
	4050095	FINGER PRINTING FEES	10,305	12,690	9,500	9,500
	4050100	EXPLOSIVE PERMITS	1,125	2,994	1,200	1,200
	4050105	OTHER LICENSES AND PERMIT	183,440	200,344	221,224	221,224
	4050110	GUN PERMITS	3,507	5,417	2,200	2,200
	4050111	DOMESTIC VIOLENCE FEES	58,544	57,150	59,544	59,544
	4050120	BURIAL PERMITS	11,530	9,287	9,500	9,500
	4050130	MISC PERMITS	78,419	67,489	103,362	103,362
	4050145	SUBPOENA DUCES TECUM GC 1563	1,685	3,054	0	0
	4050150	TOBACCO RETAILERS LICENSES	17,057	17,506	22,681	22,681
	4050165	NOTARY FEE GC 8211	725	955	0	0
	4050170	REPOSSESSION OF VEHICLE GC 26751	1,275	1,065	0	0
		Total - Licenses and Permits	7,901,538	7,338,118	7,419,519	7,629,519
	Fines and Forfeitures					
	4100005	50% EXCESS MOE REVENUE-ST	(523,033)	(587,268)	(590,000)	(590,000)
	4100010	LAND USE FINES	8,000	1,075	1,100	1,100
	4100015	RED LIGHT - VC21453, 54, 57	166,305	1,767	1,200	1,200
	4100045	VEHICLE FORFEITURES-VC14607.6	0	0	2,000	2,000
	4100055	PROBA DRUG FEE-PC1203.1AB	2,264	2,443	6,450	6,450
	4100065	CHILD RESTRNT FEE-COUNTY	1,768	5,715	1,600	1,600
	4100070	CHILD RESTRAINT FEE-CITY	436	2,447	1,200	1,200
	4100080	BATTRD WM SHEL-PC1203.097	0	14	0	0
	4100085	TRAFFIC SCH-VC42007.1(\$24)	353,134	346,122	275,000	275,000
	4100090	CNTY FIX IT-VC 40611	32,215	51,946	28,200	28,200
	4100100	CO-FAILURE TO APPEAR(FTA)	11,211	16,233	10,000	10,000
	4100105	CO MOTOR VEH/CRIM FINES	1,277,000	1,114,889	935,000	935,000
	4100130	LAB FEE-PC1463.14	47,290	49,094	63,000	63,000
	4100135	CITIES FIX IT-VC40611	13,626	18,689	13,000	13,000
	4100140	SMALL CLAIMS ADVISORY FEE	10,746	8,828	10,800	10,800
	4100155	SUPERIOR COURT FINES-BASE	65,277	91,760	150,000	150,000
	4100165	SETTLEMENTS/JUDGEMENTS	31,250	384,500	84,000	84,000
	4100180	BLDG CODE INVESTIG FEES	73,025	63,784	58,900	58,900
	4100195	TRAFFIC SCHOOL FEES	1,127,164	1,447,347	1,000,000	1,000,000
	4100206	ASSET FORFEITURES	307,825	647,802	14,000	16,615
	4100220	BLOOD ALCOHOL FINES	48,744	170,772	336,000	336,000
	4100225	AIDS EDUCATION FINE-PC264	676	529	0	0
	4100230	PENALTY AS-FINGERPRINT ID	166,576	157,623	559,573	559,573
	4100255	OFF-HIGHWAY MOTOR FINES	0	30,587	0	0

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	4100260	AGRICULTURE FINES	24,460	16,860	0	0
	4100265	BUSINESS & PROFESSIONS	(5,352)	(4,544)	(4,200)	(4,200)
	4100270	HEALTH/SAFETY FINES/FORFT	22,646	8,628	71,375	71,375
	4100285	CITIES- ALL MISDEMEANORS	30,736	27,329	23,000	23,000
	4100290	FEES -ALCOHOL ABUSE & EDU	0	59,637	190,000	190,000
	4100295	CITIES PARKING	0	46	0	0
	4100300	CITY MOTOR VEHICLE FINES	137,244	102,838	96,000	96,000
	4100310	ST PENALTY F&GAME-PC1464	(3,317)	0	0	0
	4100320	PENALTY AS-CTHS TEMP CONS	643	0	0	0
	4100337	REGISTRATION FEE-VC 9250.19	211,401	169,845	0	0
	4100340	ST PENALTY ASSMNTS-PC1464	643,849	553,500	475,000	475,000
	4100353	SCFCF ICNA PARKING PENALTY	0	3	0	0
	4100354	COUNTY PORTION GC 76000	0	58,796	90,000	90,000
	4100366	ADM PENALTY-HS 25187	244,000	0	175,000	175,000
	4100390	TRAFFIC SCHOOL FEES - CITY	34,425	24,967	24,500	24,500
	4100391	ELECTRONIC MONITORING FEE	17	0	0	0
	4100465	DNA Database	38,501	50,324	42,076	42,076
	Total - Fines and Forfeitures		4,600,752	5,094,927	4,143,774	4,146,389
	Use of Money and Property					
	4150000	INTEREST	1,058,455	386,260	801,000	801,000
	4150015	COMMUNICATION LEASE FACIL	8,800	6,400	7,600	7,600
	4150020	RENT-LAND/BLDG-SHORT TERM	20,528	10,764	10,872	10,872
	4150025	RENT-LAND/BLDG-LONG TERM	150,524	140,098	177,424	177,424
	4150035	RENTAL OF VETERANS BLDGS.	71,376	50,255	40,700	40,700
	Total - Use of Money and Property		1,309,683	593,777	1,037,596	1,037,596
	State Aid					
	4200005	ST RLGN-SALES TX-SOC SRVC	7,176,355	6,533,434	6,272,798	6,272,798
	4200010	ST RLGN-SALES TAX-M H	3,849,435	3,533,768	3,450,000	3,450,000
	4200015	ST RLGN-SALES TAX-HEALTH	1,592,367	1,461,862	1,425,000	1,425,000
	4200020	ST REALGN- VLF	3,834,519	3,700,358	3,910,541	3,910,541
	4200022	ST AID REALIGNMENT	581,292	238,200	38,500	38,500
	4200023	ST AID REALIGNMENT-VLF	99,273	99,273	99,273	99,273
	4200035	SB90 STATE MANDATED COSTS	5,599	623,480	808,271	808,271
	4200040	ST AID- DRUG/MENTL HEALTH	702,567	708,491	796,500	796,500
	4200045	STATE AID- EXTRADITION	(13,807)	44,312	60,000	60,000
	4200055	STATE AID FOR AGRICULTURE	1,011,144	801,161	849,648	849,648
	4200065	STATE AID-NUCLEAR PLANNG	868,649	1,052,226	1,554,857	1,554,857
	4200070	STATE AID VETERAN AFFAIRS	70,693	94,165	65,000	65,000
	4200075	HOMEOWNER PROP TAX RELIEF	803,650	795,112	800,000	800,000
	4200080	STATE REIMB-CMC/ASH CASES	1,207,938	1,260,358	1,224,500	1,224,500
	4200085	ST AID-DRUG AND ALCOHOL	48,734	48,734	48,734	48,734

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
4200090	ST AID-INS FRAUD INVESTIG		176,188	190,051	187,000	187,000
4200095	ST AID-DMV-VEH CRIME INV		385,247	364,903	300,714	300,714
4200100	ST AID-PERINATAL T E F		217,334	217,334	217,334	217,334
4200105	STATE AWARDED GRANTS		2,889,203	2,734,582	3,101,010	3,101,010
4200110	ST AID-MANGD CARE-INPATNT		629,849	364,185	314,000	314,000
4200125	STATE REIMB FOR DNA TESTING		45,176	81,142	67,197	67,197
4200130	ST AID-PROP 12 PARKS GRANT		71,548	0	0	0
4200132	ST AID PROP 36 TREATMENT PROGRAM		123,945	161,950	150,025	150,025
4200135	ST AID PROP 36 SUBSTANCE ABUSE GRANT		640,051	274,734	0	0
4200137	STATE AID PROP 40 CLEAN WATER CLEAN AIR		56,037	19,000	0	0
4200140	ST REV-PAROLE HOLDS		291,548	277,118	292,000	292,000
4200145	ST AID - ILLEGAL PLANT SUPPR		(3,303)	0	0	0
4200150	ST AID - CHILD SUP ADMIN		1,188,512	1,582,007	1,486,098	1,486,098
4200170	STATE AID - OTHER		2,101,021	1,279,848	1,376,031	1,393,874
4200175	STATE - WELFARE ADMIN.		29,358,378	27,529,223	29,661,394	29,661,394
4200185	STATE AID-PRIOR YEAR		87,707	278,189	0	0
4200190	STATE AID - ABATEMENT		36,733	41,093	34,580	34,580
4200195	ST AID-CS COLL-FOSTR CARE		75,174	42,502	60,000	60,000
4200200	MEDI-CAL:PATIENTS-ST +FED		10,370,352	10,411,288	10,845,109	10,845,109
4200205	ST AID - REIMB		10,000	0	0	0
4200210	ST AID-CALIF CHILDREN SRVC		1,137,301	946,461	1,096,128	1,096,128
4200215	STATE - HEALTH ADMIN.		888,963	423,165	443,660	443,660
4200220	ST AID-EPSDT-MENTAL HEALTH		3,451,097	4,311,222	2,763,455	2,763,455
4200226	ST AID-GAS TAX-UNCLAIMED		1,109,917	1,227,703	1,236,574	1,236,574
4200235	STATE OFF HWY MTR VH FEES		77,614	32,529	0	0
4200255	ST AID-PUBLIC SAFETY SRVC		17,885,825	16,735,187	17,300,000	17,300,000
4200275	OTHER STATE IN-LIEU TAXES		0	6,427	800	800
4200285	OPEN SPACE SUBVENTION		980,089	31	0	0
4200295	ST-10% SBOC VOC REBATE		3,011	8,275	3,335	3,335
4200305	ST AID - SLESF		1,041,252	794,885	630,297	630,297
4200315	ST-AB818 PROPERTY TAX ADMIN		60,000	0	0	0
4200320	ST AID-PASS THRU GRANTS		449,084	4,976	0	0
4200335	ST-WELFARE ADMIN-PRIOR YR		1,152,436	1,717,674	0	0
4200340	ST AID - MHSA		4,475,514	7,153,150	9,935,376	9,935,376
Total - State Aid			103,301,211	100,205,768	102,905,739	102,923,582
Federal Aid						
4250005	FED AID ENTITLEMNT LAND		371,800	1,035,330	1,000,000	1,000,000
4250015	FEDERAL - HEALTH ADMIN		3,536,155	3,896,270	3,431,265	3,438,265
4250020	FEDERAL AID CONSTRUCTION		75,124	87,940	0	0
4250035	FED AID-DRUG FREE SCH/COM		228,521	185,283	203,983	203,983
4250050	FED AID-LLEBG GRANT		7,562	3,304	0	0
4250055	FED AID - REIMB		70,484	41,108	56,000	56,000

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
4250061	FED AID - IDEA FUNDS		493,286	493,086	493,186	493,186
4250067	FED AID - CDBG RECOVERY AND REINV FNDS		0	42,561	0	0
4250085	FEDERAL AID - SECURITY		19,123	0	10,000	10,000
4250086	FED AID - SCAAP PASS THRU		0	77,451	275,000	275,000
4250090	FED AID-DRUG AND ALCOHOL		1,579,217	1,541,496	1,541,496	1,541,496
4250095	FEDERAL-GRANTS		986,529	2,218,164	1,585,803	2,185,803
4250105	FEDERAL AID - OTHER		2,578,983	2,133,974	1,079,714	1,079,714
4250110	FEDERAL - WELFARE ADMIN		29,595,009	27,401,563	33,373,579	33,373,579
4250115	FEDERAL AID - ABATEMENT		44,184	30,602	40,000	40,000
4250120	FEDERAL AID-GAIN PROGRAM		972,069	107,003	0	0
4250125	FED AID-NUTRITION PROGRAM		33,126	0	0	0
4250130	FED AID-PERINTL SETASIDE		72,201	72,201	72,201	72,201
4250136	FED AID - PUBLIC HEALTH SECURITY		1,133,903	1,220,211	905,413	905,413
4250140	FED AID-CHILD SUP ADMIN		3,179,347	2,791,778	2,884,779	2,884,779
4250141	FED-WELFARE ADMN-PRIOR YR		1,130,311	1,940,540	0	0
4250145	FED AID-INCENTIVES		271,184	279,178	266,347	266,347
4250160	FED AID WORKFORCE INVESTMENT ACT		794,081	1,027,374	2,056,343	2,056,343
4250175	FED AID-EECBG		0	0	0	0
4250205	FEDERAL AID-ARRA/PRIME RECIPIENT		0	124,367	166,667	166,667
4250206	FEDERAL AID-ARRA/STATE SUB RECIPIENT		0	1,303,941	1,909,811	2,032,383
4250210	FED AID ARRA/STATE PASS THROUGH WIA		0	317,101	0	0
Total - Federal Aid			47,172,199	48,371,826	51,351,587	52,081,159
Other Governmental Aid						
4300005	OTHER GOVT AGENCY REVENUE		1,638,297	1,774,902	1,751,643	1,751,643
4300010	COMBINED FED/ST CALWORKS		11,053,560	11,578,931	12,179,903	12,179,903
4300015	OTHER GOV'T: RDA PASS THRU		1,720,330	1,709,139	1,781,413	1,781,413
Total - Other Governmental Aid			14,412,187	15,062,972	15,712,959	15,712,959
TOTAL AID FROM GOVERNMENTAL AGENCIES			164,885,597	163,640,566	169,970,285	170,717,700
Charges for Services						
4350106	APPEAL FEE		560	0	12,048	12,048
4350109	AFFORDABLE HOUSING IMPACT FEE		233	423	0	0
4350209	REVENUE TRANSFER FROM TRUST FUNDS		256,993	120,364	100,900	100,900
4350235	BILLINGS OH-OUTSIDE AGENCIES		75,032	59,348	0	0
4350245	OTHER BILLINGS TO COURTS		1,739,741	1,695,451	1,458,782	1,458,782
4350250	SHERIFF BLNGS - COURT SECUR		3,631,844	3,381,767	3,575,897	3,575,897
4350255	BILLINGS TO OUTSIDE AGENCIES		107,283	181,665	117,179	159,404
4350295	PREAPPLICATION PROCESS		46,346	37,818	37,453	37,453
4350305	FLOOD HAZARD PROPERTY REPORTS		588	74	236	236
4350310	FIRE SUPPRESSION/COST REI		367,789	136,018	200,000	200,000
4350315	AMBULANCE REIMBURSEMENT		174,287	170,792	170,000	170,000

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	4350320	INMATE ASSISTANCE REIMBRS	1,054	1,149	800	800
	4350325	BOOKING FEES-INDIVIDUALS	0	0	0	0
	4350330	PUBLIC EDUCATION GOV'T ACCESS FEE	52,125	51,172	0	0
	4350335	MONITORING FEE-PC1203.1B	166,283	107,496	265,000	265,000
	4350340	JUVENILE INFORMAL SUPERVISION	89,840	58,000	58,000	58,000
	4350345	DIVERSN MONITRG-PC1001.53	29	159	0	0
	4350350	MITIGATION FEE-AIR	359	354	240	240
	4350365	CHANGE OF PLEA	799	500	800	800
	4350370	PROBA MGMNT FEE-ADULTS	10,711	6,176	16,500	16,500
	4350380	SENTENCING REPORT FEE	54,392	36,353	90,500	90,500
	4350385	RESTITN COLL FEE-PC1203.1	115,779	70,223	200,000	200,000
	4350390	RECORD SEALING FEE	1,083	547	3,800	3,800
	4350395	RED INSTALLMENT PLAN FEE	4,641	5,209	4,540	4,540
	4350400	ADMINISTRATIVE SERVICES	2,433,933	2,227,142	2,158,122	2,158,122
	4350402	ADMIN FEE-SLO CTBID	0	24,038	25,400	25,400
	4350404	ADMIN FEE - GC 29412	42,595	47,011	42,500	42,500
	4350405	SPECIAL ASSESSMENT FEES	144,308	144,426	145,000	145,000
	4350410	ASSESSMNT APPORTNMNT FEES	756	750	1,852	1,852
	4350415	PROP.REDEMPT.SEARCH FEES	8,949	1,968	18,860	18,860
	4350425	PUBLIC DEFENDR SRVS-ADULT	0	0	0	0
	4350430	ELECTION SERVICES	452,735	119,777	220,000	220,000
	4350435	DEFERRED ENTRY OF JUDGMENT	138,881	128,007	147,800	147,800
	4350441	SEGREGATIONS FEE	70	0	152	152
	4350445	DMV DELINQUENT VESSEL FEE	776	892	1,077	1,077
	4350450	UNSEC DELINQUENT COLL FEE	15,445	16,214	16,525	16,525
	4350455	OTHER COURT-ORDERED REIMB	0	0	0	0
	4350457	PUBLIC DEFENDER REIMBURSEMENT FEES	547,482	666,147	803,000	803,000
	4350460	LEGAL SERVICES	31,430	36,400	30,800	30,800
	4350465	INVOLUNTARY LIEN NOTICES	16,704	18,150	10,000	10,000
	4350470	INSTALLMENT FEES	(42)	(18)	0	0
	4350475	PROCESSING FEES	60,450	66,426	108,000	108,000
	4350480	ENVIRONMNTL ASSESSMT FEES	186,719	175,913	232,331	232,331
	4350485	LAFCO PROCESSING FEES	5,578	2,831	0	0
	4350490	PUBLICATION FEES	296	1,508	2,012	2,012
	4350505	FILING FEES-CORNER RECORD	1,242	1,476	2,514	2,514
	4350510	LOT LINE ADJUSTMENTS	794	0	0	0
	4350515	ALLOCATION ADMIN FEE	15,175	17,655	19,180	19,180
	4350520	ITD BILL OUTSIDE AGENCIES	185,458	80,022	69,190	69,190
	4350525	ITD BILL OUTSIDE AGENCIES COMM	200,054	48,605	12,169	12,169
	4350530	FIRE PROTECTION SERVICES	1,767,865	1,876,373	1,845,075	1,845,075
	4350535	RECORDERS FEE GC27361.4	3	0	0	0
	4350540	AGRICULTURAL SERVICES	71,095	131,363	121,070	121,070
	4350545	RODENT CONTROL	30,725	0	0	0

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	4350550	HOME DETENTION PROGRAM	269,995	334,475	312,000	312,000
	4350555	STANDARDIZATION INSPECTS	4,070	4,235	4,000	4,000
	4350560	ALTERNATIVE WORK PROG REV	135,833	117,243	132,250	132,250
	4350565	WEEKENDER PROGRAM	100	0	0	0
	4350567	ALT SENTENCING PROG	1,690	904	0	0
	4350570	CIVIL PROCESS SERVICE	122,936	123,311	118,000	118,000
	4350580	REIMB JUV COURT PROF FEES	39,523	39,148	50,000	50,000
	4350581	ESTATE FEES	44,124	40,978	7,501	7,501
	4350585	GUARDIANSHIP FEES	165,155	150,046	218,000	218,000
	4350590	REPRESENTATIVE PAYEE FEES	29,895	30,524	31,080	31,080
	4350595	HUMANE SERVICES	53,617	53,510	22,061	22,061
	4350600	IMPOUND FEES	40,359	42,459	51,005	51,005
	4350605	BOARDING FEES	19,294	18,335	91,755	91,755
	4350610	ANIMAL PLACEMENT	54,235	162,564	251,155	251,155
	4350616	LAW ENFORCEMENT SERVICES	91,336	20,333	65,000	65,000
	4350620	BOOKING FEES (SB 2557)	410,681	308,286	328,544	328,544
	4350625	RECORDER'S SPECL PROJECTS	707,049	627,760	465,651	465,651
	4350630	RECORDG FEE-MICROGRAPHICS	104,784	262,418	42,410	42,410
	4350632	Rec Fees-Real Estate Fraud GC 27388	3,679	116,360	7,000	7,000
	4350635	RECORDING FEES	963,286	1,229,303	1,377,079	1,377,079
	4350640	RECORDING FEES-VHS	2,768	2,714	2,754	2,754
	4350641	CIVIL SPECIAL FEE GC26746	118,757	91,161	0	0
	4350650	DEVELOPMENT FEE- ADMIN	28,264	26,183	16,000	16,000
	4350655	SEPARATE TAX BILL COSTS	79,489	81,089	90,000	90,000
	4350656	REIMB FOR PROJ COSTS	0	7,599	0	0
	4350665	ROAD ABANDONMENT FEE	36,040	40,792	50,846	50,846
	4350675	CURB & GUTTER WAIVERS	3,737	2,628	4,138	4,138
	4350680	VENDING MACHINE REVENUE	16	4	0	0
	4350690	MEDICAL RECORDS FEE	19	9,790	12,000	12,000
	4350705	NURSING FEES	353,151	355,933	267,500	267,500
	4350715	LABORATORY SERVICES	1,009,961	1,145,836	1,176,980	1,176,980
	4350720	SUPPLEMENTAL ROLL-5% ADMN	800,152	458,619	500,000	500,000
	4350725	MENTAL HEALTH SVCS-MEDICARE	(109,999)	44,184	172,550	172,550
	4350735	ALCOHOLISM SERVICES	49,421	84,930	114,000	114,000
	4350740	COBRA MED INS ADMIN FEE	713	697	800	800
	4350745	ENVIRONMENTAL HEALTH SERVICES	1,596,319	1,724,428	1,912,600	1,912,600
	4350760	INST CARE/SV-MEDICALS8855	36,389	31,763	42,863	42,863
	4350765	MEDICAL REMB SERV/PAT CAR	641,513	745,255	567,404	567,404
	4350770	CUTS & COMBINATN REQUESTS	4,316	8,620	7,500	7,500
	4350775	ADOPTION FEES	2,700	6,165	3,000	3,000
	4350785	CALIF CHILDREN SERVICES	2,780	2,760	3,000	3,000
	4350790	INST.CARE-JUVENILE HALL	25,343	22,413	44,000	44,000
	4350795	MENTAL HLTH SVCS-INSURANCE	207,925	150,230	250,000	250,000

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	4350800	INSTITUTIONAL CARE/SERVICE	0	0	0	0
	4350820	WASTE TIPPING FEES-AB 939	14,496	14,736	14,736	14,736
	4350835	COPYING FEES	8,543	9,756	12,000	12,000
	4350890	INCOME FROM CONCESSIONS	11,397	16,642	20,000	20,000
	4350920	MOBL HOME DUP TX CLEARNCE	161	150	150	150
	4350925	PARKLAND FEE (QUIMBY FEE)	48,538	34,000	0	0
	4350935	OTHER CLERK FEES	359,342	398,319	449,000	449,000
	4350950	MISCELLANEOUS FEES	85,772	112,211	120,777	120,777
	4350960	MONUMENTATION FEES	63,112	107,807	159,606	159,606
	4350965	BLDG PRMT REVIEW-DRAINAGE	40,521	58,110	58,991	58,991
	4350966	BLDG PRMT REVIEW-FLD HZD	0	0	16,720	16,720
	4350990	DEVELOPMENT PLAN INSPECTN	51,645	24,080	33,861	33,861
	4350995	PAR MAP CHECKING THRU T/A	40,239	27,405	34,912	34,912
	4351000	TR MAP CHECKING THRU T/A	132,885	(4,155)	3,970	3,970
	4351005	RECORDS OF SURVEY FEES	22,220	23,851	26,850	26,850
	4351010	OTHER SERVICE CHARGES	27,659	12,968	1,664	1,664
	4351040	MENTAL HLTH SVCS-SELF PAY	18,394	14,902	30,000	30,000
	4351045	PROGRAM REV - CHILD&FAMILIES	380,037	282,565	345,527	345,527
	4351052	PROGRAM REV - MINOR	14,697	1,527	0	0
	4351055	BOOK,PAMPHLT,BROCHR SALES	5,904	1,925	2,300	2,300
	4351060	MAP SALES	1,325	1,715	1,830	1,830
	4351065	PUB INFO SALE-COMP FILES	24,065	21,281	24,638	24,638
	4351070	PM INSPECT-IMP PLANS P11E	94,479	46,149	63,118	63,118
	4351075	TM INSPECT-IMP PLANS P11D	210,525	170,609	258,057	258,057
	4351080	TOBACCO SETTLEMENT	2,099,737	0	0	0
	4351095	LOT LINE ADJUST APPLICATION	2,385	2,774	2,415	2,415
	4351100	COND USE PMT/DEV PLAN APP	21,426	19,434	32,166	32,166
	4351105	CERT COMPLIANCE APP	0	358	888	888
	4351110	CERT OF CORRECTION	1,284	908	716	716
	4351115	MAP AMENDMENTS	92	3	0	0
	4351125	LOT LINE ADJUST CHECKING	17,202	10,022	10,047	10,047
	4351130	ANNEXATION MAP REVIEW	305	1,028	0	0
	4352240	SB2557 PROPERTY TAX ADMIN FEE	1,762,297	1,972,944	1,850,412	1,850,412
	4352245	RD EXCEPTION - PARCEL MAP	410	423	850	850
	4352250	ROAD EXCEPTION REQUEST - TRACT MAP	820	0	0	0
	4352255	BULK TRANSFER FEE	942	1,049	1,150	1,150
	4352260	SUBDIVISION/PARCEL TRACT MAP	4,614	4,599	6,205	6,205
	4400020	WATER SALES FOR RESALE	37,918	36,406	101,895	101,895
		Total - Charges for Services	27,014,070	24,106,620	24,843,181	24,885,406
		Other Revenues				
	4550000	OTHER REVENUE	889,006	(300,109)	886,713	886,713
	4550010	SEMINAR/CONF/WORKSHOP FEE	77,191	93,292	95,000	95,000

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	4550011	SETTLEMENTS-ENVIRONMENTAL	0	0	100.000	100.000
	4550015	LIBRARY CARD ACCESS FEES	6,876	6,305	6,300	6,300
	4550020	REV APPLICABLE PRIOR YRS	15,346	(996,049)	0	0
	4550025	REF/ADJ-PRIOR YEAR EXPENS	64,809	0	0	0
	4550030	REIMBURSEMENTS-ASSISTANCE	444,136	537,871	393,492	393,492
	4550045	REFUNDS/EXCISE TAX	15,465	2,296	3,000	3,000
	4550050	TAX DEPT RETRND CHECK FEE	6,683	4,657	6,600	6,600
	4550055	SALE OF FIXED ASSETS	1,425	21,107	20,000	20,000
	4550062	ADV COSTS TX DEEDED PROP	372	0	1,380	1,380
	4550065	OTHER REIMBURSEMENTS	484,791	559,745	185,148	185,148
	4550070	EMPLOYEE REIMBURSEMENTS	23	742	250	250
	4550075	EMPL MEALS/IN-HOUSE FOOD	2,297	3,953	3,200	3,200
	4550080	OTHER SALES	13,197	3,267	6,220	6,220
	4550085	NUISANCE ABATEMENT	24,920	21,680	2,629	2,629
	4550090	SERVICE CHGE RETRND CHKS	9,074	7,839	10,306	10,306
	4550100	1915 BOND ACT ASSESSMENT	7,500	7,595	6,000	6,000
	4550120	CONTRIBUTIONS - NON GOVTL	51,153	23,551	49,400	49,400
	4550125	GRANTS: NON-GOVERNMENTAL	168,307	224,794	57,056	57,056
	4550145	CO CONTRIBUTION FOR EMPLOY	150	0	0	0
	4550150	MICROFILM	1,631	(38)	0	0
	4550160	CASH OVERRAGES	5,744	5,148	2,600	2,600
	4550170	SETTLEMNTS,DAMAGES,&REST.	(2,252)	358,195	0	0
	4550195	PENALTIES	2,357	0	0	0
	4550200	INVOICE VARIANCES	3,930	2,372	5	5
	4550210	TOBACCO SETTLEMENT	0	1,801,871	1,711,011	1,711,011
	4900010	IFR-ADMIN DEPT SUPPORT	20,841	31,641	15,000	15,000
	4900060	IFR-INT SETT-CO WIDE OVERHEAD	0	0	0	0
	4900080	IFR-INT SETT-ITD NETWORK SVCS	221,353	213,446	195,167	195,167
	4900090	IFR-INT SETT-PLANNING	52,150	37,688	5,000	5,000
	4900100	IFR-INT SETT-GEN SRVS S/S BILLINGS	1,223,392	1,295,485	1,316,423	1,316,423
	4900110	IFR-INT SETT-HEALTH BILLINGS	126,519	110,282	83,061	83,061
	4900130	IFR-INT SETT-MAINT PROJECTS	0	0	29,198	29,198
	4900140	IFR-INT SETT-ITD ENTERPRISE SVCS	148,669	239,792	338,462	338,462
	4900170	IFR-INT SETT-DRUG & ALCOHOL	158,806	178,615	130,804	130,804
	4900190	IFR-INT SETT-ITD DPTMTL SVCS	1,012,320	293,322	219,145	230,720
	4900200	IFR-INT SETT-ITD RADIO COMM	19,079	37,453	20,755	20,755
	4900220	IFR-INT SETT-SHERIFF SUPPORT	519,474	520,440	506,677	506,677
	4900299	IFR-INT SETT-ALL OTHER DEPTS	2,222	1,350	0	0
	4901000	IFR-OVERHEAD-OH ALLOCATIONS	190,657	175,094	0	0
	4901020	IFR-OVERHEAD-AGR	4,586	1,556	0	0
	4902010	IFR-MANUAL COST ALLOC-ITD VOICE	172,821	178,324	160,476	160,476
	4902030	IFR-MANUAL COST ALLOC-POSTAGE	50,228	56,562	59,481	59,481
	4903010	IFR-IAA-LABOR-REG	395,250	268,796	708,752	708,752

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
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FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	4903050	IFR-IAA-LABOR-NON PRODUCTION	788	0	0	0
	4904000	IFR-IS-W/O SETTLEMENT	13,275	4,603	8,558	8,558
	4909000	IFR-JOURNAL ENTRY ALLOCATIONS	3,160	1,460	36,000	36,000
	4909001	IFR-JE-ADMIN OFFICE	35,560	32,512	28,997	28,997
	4909005	IFR-JE-RISK MGMT	801,191	826,308	946,304	946,304
	4909010	IFR-JE-AUDITOR/CONTROLLER	30,000	30,000	30,000	30,000
	4909015	IFR-JE-ITD	18,148	(1,117)	0	0
	4909020	IFR-JE-MAINTENANCE PROJ	165,246	164,610	0	0
	4909025	IFR-JE-GENERAL SERVICES	190,954	242,160	145,384	145,384
	4909030	IFR-JE-PERSONNEL	82,670	87,065	119,039	119,039
	4909035	IFR-JE-COUNTY COUNSEL	130,060	145,600	98,000	98,000
	4909040	IFR-JE ALLOC-PUBLIC HEALTH	485,045	257,940	155,868	155,868
	4909045	IFR-JE ALLOC-MENTAL HEALTH	2,022	0	0	0
	4909050	IFR-JE ALLOC-DRUG & ALCOHOL	0	0	2,359	2,359
	4909055	IFR-JE-SHERIFF	954	1,359	0	0
	4909070	IFR-JE-CDF	420,208	458,452	444,914	444,914
	4909080	IFR-JE-PLANNING	258,257	306,708	389,126	389,126
	4909085	IFR-JE-SB 2557	311,060	324,576	326,613	326,613
	4909090	IFR-JE ALLOC-CO-WIDE OVERHEAD	3,555,362	3,983,099	3,567,110	3,567,110
	4909095	IFR-JE-SOCIAL SERVICES	28,475	0	0	0
	4909099	IFR-JE-UTILITY CHARGES-OPR CENTER	36,971	38,427	0	0
	4909350	IFR-JE-PW ISF	0	0	750	750
	4909999	IFR-CONVERSION ACCOUNT	0	0	9,000	9,000
		Total - Other Revenues	13,181,904	12,933,692	13,642,733	13,654,308
		Total Fund Revenues	361,063,755	350,375,590	357,335,504	358,349,334
	Other Financing Sources					
	6000000	OPERATING TRANSFERS IN	3,811,622	1,024,579	726,028	726,028
	6000005	OTI PROCEEDS INTRAFUND	574,006	123,524	0	0
	6000106	OP TRANS-IN CHIP	45,651	0	0	0
	6000130	TRANSFER IN FR AUTOMATION REPL FUND	574,006	112,020	0	0
	6000135	TRFR IN FOR DEBT SERVICE	31,206	0	0	0
	6000140	OPR TRF IN - PFF LIBRARY	6,667	6,021	0	0
	6000145	OPR TRF IN - PFF FIRE	350,000	0	0	0
	6000205	PROCEEDS OF GF INTERNAL LOAN	117,263	0	0	0
	6001000	INTERNAL LOAN REPAYMENT-PRIN	449,127	458,913	6,000,000	6,000,000
	6001001	INTERNAL LOAN REPAYMENT-INT	53,356	14,835	0	0
		Total - Other Financing Sources	6,012,904	1,739,892	6,726,028	6,726,028
		Total - General Fund Financing Sources	367,076,659	352,115,482	364,061,532	365,075,362
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DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Capital Projects						
Fines and Forfeitures						
	4100206	ASSET FORFEITURES	0	0	300.800	300.800
	4100320	PENALTY AS-CTHS TEMP CONS	92.233	0	0	0
Total - Fines and Forfeitures			92.233	0	300.800	300.800
Use of Money and Property						
	4150000	INTEREST	377.955	141.270	0	0
Total - Use of Money and Property			377.955	141.270	0	0
State Aid						
	4200105	STATE AWARDED GRANTS	202.059	5.335	0	0
	4200130	ST AID-PROP 12 PARKS GRANT	0	37.353	0	0
	4200260	ST AID-BICYCLE LANE ACCT	(29.885)	121.443	0	0
Total - State Aid			172.174	164.131	0	0
Federal Aid						
	4250020	FEDERAL AID CONSTRUCTION	0	12.082	0	0
	4250105	FEDERAL AID - OTHER	251.188	774	0	0
Total - Federal Aid			251.188	12.856	0	0
TOTAL AID FROM GOVERNMENTAL AGENCIES			423.362	176.987	0	0
Charges for Services						
	4350925	PARKLAND FEE (QUIMBY FEE)	0	35.873	0	0
Total - Charges for Services			0	35.873	0	0
Other Revenues						
	4550020	REV APPLICABLE PRIOR YRS	0	90	0	0
	4550120	CONTRIBUTIONS - NON GOVTL	45	0	0	0
	4550200	INVOICE VARIANCES	2	0	0	0
	4902055	IFR-JE CAPITAL ASSETS FUNDING	70.533	68.178	0	0
Total - Other Revenues			70.580	68.268	0	0
Total Fund Revenues			964.130	422.398	300.800	300.800
Other Financing Sources						
	6000000	OPERATING TRANSFERS IN	3,531.654	77.007	817.000	817.000
	6000140	OPR TRF IN - PFF LIBRARY	119.660	94.188	0	0
	6000145	OPR TRF IN - PFF FIRE	289.650	307.892	0	0
	6000150	OPR TRF IN - PFF PARKS	65.544	125.755	0	0
	6000160	OPR TRF IN - PFF GEN GOV'T	649	3.858	0	0
	6000210	OP TRANS IN - QUIMBY FEES	2.871	0	0	0
Total - Other Financing Sources			4,010.028	608.700	817.000	817.000
Total - Capital Projects Funds Fin. Srcs			4,974.158	1,031.098	1,117.800	1,117.800
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DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name	Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual	2010-11 Recommended	2010-11 Adopted By BOS
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Special Revenue Funds						
Road Fund						
Taxes						
	4000005	PROP. TAXES CURR. SECURED	1,111,684	1,108,112	1,099,832	1,099,832
	4000007	PROPERTY TAX-UNITARY	318,710	319,249	319,541	319,541
	4000010	SUPPLEMENTAL-CURR. SECURED	33,755	14,454	0	0
	4000025	PROP. TAXES CURR. UNSEC.	29,146	29,531	26,824	26,824
	4000030	SUPPLEMENTAL-CURR. UNSEC.	174	113	0	0
	Total - Taxes		1,493,469	1,471,459	1,446,197	1,446,197
Other Taxes						
	4010005	PROP. TAXES PRIOR SECURED	(2,043)	(2,746)	0	0
	4010010	SUPPLEMENTL-PRIOR SECURED	(45)	(262)	0	0
	4010015	PROP. TAXES PRIOR UNSEC.	736	696	0	0
	4010020	SUPPLEMENTAL-PRIOR UNSEC	236	157	0	0
	Total - Other Taxes		(1,116)	(2,155)	0	0
Use of Money and Property						
	4150000	INTEREST	111,514	33,892	60,000	60,000
	Total - Use of Money and Property		111,514	33,892	60,000	60,000
State Aid						
	4200075	HOMEOWNER PROP TAX RELIEF	9,910	9,857	9,910	9,910
	4200118	ST AID PROP 1B	61,224	6,999,287	0	0
	4200122	SEISMIC BRDG MATCH	0	68,020	0	0
	4200137	STATE AID PROP 40 CLEAN WATER CLEAN AIR	95,361	0	0	0
	4200185	STATE AID-PRIOR YEAR	50,212	(121,223)	0	0
	4200230	STATE - HIGHWAY USERS TAX	5,406,091	5,434,523	5,485,000	5,485,000
	4200235	STATE OFF HWY MTR VH FEES	30,000	143,000	0	0
	4200240	STATE AID CONSTRUCTION	1,636,916	220,572	0	0
	4200241	STATE AID - URBAN STATE HWY ACCOUNT	210,043	(21,042)	0	0
	4200242	STATE AID - REGIONAL STATE HWY ACCOUNT	272,274	373,120	0	0
	4200244	PRIOR YR RSHA (REGIONAL HWY ACCT)	92,841	(92,840)	0	0
	4200245	TRANS DEV ACT SB 325	1,260,914	636,670	895,000	895,000
	4200250	ST AID-ISTEA EXCHANGE	578,060	578,060	578,060	578,060
	4200265	ST AID - TRAFFIC CONGESTION	3,171,531	3,438,757	3,600,000	3,600,000
	4200320	ST AID-PASS THRU GRANTS	5,340	0	0	0
	4200330	STATE AID FOR DISASTER	0	93,000	0	0
	Total - State Aid		12,880,717	17,759,761	10,567,970	10,567,970
Federal Aid						
	4250010	FEDERAL AID-STORM DAMAGE	0	380,000	0	0
	4250020	FEDERAL AID CONSTRUCTION	3,524,647	1,076,038	1,984,126	1,984,126

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
 GOVERNMENTAL FUNDS
 FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	4250026	FEDERAL AID FOREST RESERVE	10,367	9,330	11,500	11,500
	4250120	FEDERAL AID-GAIN PROGRAM	22,360	0	0	0
	4250205	FEDERAL AID-ARRA/PRIME RECIPIENT	0	33,897	0	300,000
	4250206	FEDERAL AID-ARRA/STATE SUB RECIPIENT	0	1,757,741	0	0
		Total - Federal Aid	3,557,374	3,257,006	1,995,626	2,295,626
		TOTAL AID FROM GOVERNMENTAL AGENCIES	16,438,091	21,016,767	12,563,596	12,863,596
Charges for Services						
	4350106	APPEAL FEE	2,018	1,436	0	0
	4350265	ROAD TRANSVERSE CUT FEE	29,238	1,516	10,000	10,000
	4350266	ROAD LONGITUDE CUT FEE	65,548	11,774	15,000	15,000
	4350495	PLANNING/ENGINEERING SVCS	1,324	4,936	5,000	5,000
	4350500	ROAD PERMIT FEES	14,866	11,996	10,000	10,000
	4350660	ENCROACHMENT PERMIT FEES	66,798	63,285	60,000	60,000
	4350675	CURB & GUTTER WAIVERS	1,052	657	500	500
	4350676	CURB & GUTTER PERMIT WITH DESIGN	21,713	18,597	25,000	25,000
	4350677	CURB & GUTTER PERMIT W/O DESIGN	8,107	23,232	19,411	19,411
	4350950	MISCELLANEOUS FEES	3,869	632	0	0
		Total - Charges for Services	214,533	138,061	144,911	144,911
Other Revenues						
	4550000	OTHER REVENUE	12,224	11,915	0	0
	4550065	OTHER REIMBURSEMENTS	440,999	191,732	10,000	10,000
	4550090	SERVICE CHGE RETRND CHKS	32	51	0	0
	4550115	PENALTY/INTEREST	0	80,300	0	0
	4550200	INVOICE VARIANCES	714	744	0	0
	4902055	IFR-JE CAPITAL ASSETS FUNDING	678,570	300,000	0	400,000
	4909000	IFR-JOURNAL ENTRY ALLOCATIONS	0	73,915	0	0
		Total - Other Revenues	1,132,539	658,657	10,000	410,000
		Total Fund Revenues	19,389,030	23,316,681	14,224,704	14,924,704
Other Financing Sources						
	6000011	OTI PROCEEDS BOND - COP	5,084,459	49,416	0	0
	6000100	ROADS IMPACT FEES	6,171,123	3,958,974	207,648	207,648
	6000120	TRANSFERS IN FROM GEN FND	9,096,000	7,767,770	6,294,577	6,294,577
		Total - Other Financing Sources	20,351,582	11,776,160	6,502,225	6,502,225
		Total - Road Fund	39,740,612	35,092,841	20,726,929	21,426,929
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DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Community Devel Pgm						
	Use of Money and Property					
	4150000	INTEREST	1,511	564	0	0
	Total - Use of Money and Property		1,511	564	0	0
State Aid						
	4200170	STATE AID - OTHER	315,515	282,150	0	0
	Total - State Aid		315,515	282,150	0	0
Federal Aid						
	4250065	FEDERAL FUNDS - CDBG	2,253,691	2,397,422	2,299,497	2,263,010
	4250066	FED AID - DRI FUNDS	266,439	733,561	0	0
	4250067	FED AID - CDBG RECOVERY AND REINV FNDS	0	180,269	0	0
	4250070	FEDERAL FUNDS - HOME	936,903	1,302,696	1,439,586	1,426,049
	4250075	FEDERAL FUNDS - ESG	93,615	91,679	91,679	91,837
	4250076	FEDERAL AID-HPRP FUNDS	0	157,296	0	0
	4250080	FEDERAL FUNDS - SNAP	756,674	694,721	851,732	848,467
	4250155	FEDERAL AID-ADDI	142,984	27,205	0	0
	Total - Federal Aid		4,450,306	5,584,849	4,682,494	4,629,363
Other Governmental Aid						
	4300005	OTHER GOVT AGENCY REVENUE	0	1,041	0	0
	Total - Other Governmental Aid		0	1,041	0	0
	TOTAL AID FROM GOVERNMENTAL AGENCIES		4,765,821	5,868,040	4,682,494	4,629,363
Other Revenues						
	4550065	OTHER REIMBURSEMENTS	0	15,500	0	0
	4550180	SUPPORT BLNG TO NON-GOVTL	63,215	9,310	0	0
	Total - Other Revenues		63,215	24,810	0	0
	Total Fund Revenues		4,830,547	5,893,414	4,682,494	4,629,363
Other Financing Sources						
	6000120	TRANSFERS IN FROM GEN FND	330,000	313,500	303,050	303,050
	Total - Other Financing Sources		330,000	313,500	303,050	303,050
	Total - Community Devel Pgm		5,160,547	6,206,914	4,985,544	4,932,413

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DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Public Facility Fees						
	Use of Money and Property					
	4150000	INTEREST	311,493	100,329	0	0
	Total - Use of Money and Property		311,493	100,329	0	0
Charges for Services						
	4350100	AFFORDABLE HOUSING FEE TRANSFERRED	(13,884)	(5,542)	20,000	20,000
	4350101	AFFORDABLE HOUSNG IN-LIEU	13,885	5,543	(20,000)	(20,000)
	4350102	PUB FAC FEE-LIBRARY	116,591	97,271	95,242	95,242
	4350103	PUB FACIL FEE-FIRE	585,984	486,149	410,044	410,044
	4350104	PUB FACIL FEE-PARKS	400,332	351,020	315,887	315,887
	4350105	PUB FACIL FEE-GEN GOVT	184,517	141,331	136,486	136,486
	4350107	PUB FAC FEE-LAW ENFORCE	97,467	71,032	70,979	70,979
	Total - Charges for Services		1,384,892	1,146,804	1,028,638	1,028,638
Other Revenues						
	4550025	REF/ADJ-PRIOR YEAR EXPENS	344	0	0	0
	Total - Other Revenues		344	0	0	0
	Total Fund Revenues		1,696,729	1,247,133	1,028,638	1,028,638
	Total - Public Facility Fees		1,696,729	1,247,133	1,028,638	1,028,638
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Parks						
Fines and Forfeitures						
	4100255	OFF-HIGHWAY MOTOR FINES	0	0	5,000	30,000
	4100275	LITTER CLEANUP	0	13,892	0	0
	Total - Fines and Forfeitures		0	13,892	5,000	30,000
Use of Money and Property						
	4150000	INTEREST	18,601	8,929	15,000	15,000
	4150020	RENT-LAND/BLDG-SHORT TERM	7,716	17,276	41,600	41,600
	4150025	RENT-LAND/BLDG-LONG TERM	31,922	41,493	33,900	33,900
	4150030	FARM LAND RENT	1,800	1,800	1,800	1,800
	Total - Use of Money and Property		60,039	69,498	92,300	92,300
State Aid						
	4200065	STATE AID-NUCLEAR PLANNG	0	0	9,134	9,134
	Total - State Aid		0	0	9,134	9,134
	TOTAL AID FROM GOVERNMENTAL AGENCIES		0	0	9,134	9,134

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Charges for Services						
	4350255	BILLINGS TO OUTSIDE AGENCIES	36,706	36,706	35,000	35,000
	4350650	DEVELOPMENT FEE- ADMIN	2,495	550	0	0
	4350860	CAMPING FEES	2,705,648	2,538,907	2,856,700	2,856,700
	4350865	DAILY PASSES	363,814	346,080	411,100	411,100
	4350870	GROUP ENTRANCE FEES	159,015	156,006	171,300	171,300
	4350875	SEASON PASSES	94,744	98,748	115,800	115,800
	4350880	SEASON BOAT LICENSES	54,270	66,726	89,100	89,100
	4350885	DAILY BOAT PASSES	80,294	86,675	114,600	114,600
	4350890	INCOME FROM CONCESSIONS	100,581	77,717	119,200	119,200
	4350895	SWIMMING POOL FEES	108,286	59,600	42,000	42,000
	4350905	DOG/DAY USE	45,566	47,721	44,200	44,200
	4350910	SHOWERS/LOCKERS	51,983	50,615	53,800	53,800
	4350950	MISCELLANEOUS FEES	282	7,677	0	0
	4350970	RECREATIONAL PROGRAMS	22,984	15,231	13,900	13,900
	4350971	SKATE PARK FEES	10,307	9,548	13,400	13,400
	4350980	OTHER RECREATIONAL FEES	36,069	31,878	34,300	34,300
Total - Charges for Services			3,873,044	3,630,385	4,114,400	4,114,400
Other Revenues						
	4550000	OTHER REVENUE	8,178	2,551	0	0
	4550014	REV - ADJ CHARGEBACKS	0	(632)	0	0
	4550020	REV APPLICABLE PRIOR YRS	0	(6,397)	0	0
	4550025	REF/ADJ-PRIOR YEAR EXPENS	0	(9,999)	0	0
	4550065	OTHER REIMBURSEMENTS	910	3,699	0	0
	4550090	SERVICE CHGE RETRND CHKS	21	0	0	0
	4550105	WEED/FIRE ABATEMENT	387	0	0	0
	4550120	CONTRIBUTIONS - NON GOVTL	0	20,412	11,100	11,100
	4550130	BAD DEBT RECOVERY	2,216	939	0	0
	4550160	CASH OVERAGES	107	559	0	0
	4550170	SETTLEMNTS,DAMAGES,&REST.	1,375	1,813	0	0
	4550200	INVOICE VARIANCES	1,317	2,430	0	0
	4900100	IFR-INT SETT-GEN SRVS S/S BILLINGS	1,135	4,786	0	0
	4900260	IFR-INT SETT-PARKS BILLINGS	184,571	179,668	180,247	180,247
	4901020	IFR-OVERHEAD-AGR	7,166	6,684	0	0
	4903010	IFR-IAA-LABOR-REG	40,237	39,787	10,000	10,000
	4909200	IFR-JE-PARKS	12,009	1,712	0	0
	4909999	IFR-CONVERSION ACCOUNT	0	0	0	0
Total - Other Revenues			259,629	248,012	201,347	201,347
Total Fund Revenues			4,192,712	3,961,787	4,422,181	4,447,181

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Other Financing Sources						
	6000000	OPERATING TRANSFERS IN	240,767	0	0	0
	6000120	TRANSFERS IN FROM GEN FND	3,632,421	3,800,800	3,278,260	3,278,260
	6000150	OPR TRF IN - PFF PARKS	1,255,278	500,000	0	0
	6000205	PROCEEDS OF GF INTERNAL LOAN	86,001	0	0	0
Total - Other Financing Sources			5,214,467	4,300,800	3,278,260	3,278,260
Total - Parks			9,407,179	8,262,587	7,700,441	7,725,441
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Co-Wide Automation Replacement						
Licenses and Permits						
	4050005	FRANCHISES-CABLE	0	0	0	0
Total - Licenses and Permits			0	0	0	0
Use of Money and Property						
	4150000	INTEREST	192,415	53,689	0	0
Total - Use of Money and Property			192,415	53,689	0	0
Federal Aid						
	4250110	FEDERAL - WELFARE ADMIN	0	230,481	0	0
Total - Federal Aid			0	230,481	0	0
TOTAL AID FROM GOVERNMENTAL AGENCIES			0	230,481	0	0
Charges for Services						
	4350209	REVENUE TRANSFER FROM TRUST FUNDS	491,956	(73,480)	182,000	182,000
Total - Charges for Services			491,956	(73,480)	182,000	182,000
Other Revenues						
	4909100	IFR-JE-MAJOR SYSTEM DEV	86,001	148,224	0	0
Total - Other Revenues			86,001	148,224	0	0
Total Fund Revenues			770,372	358,914	182,000	182,000
Other Financing Sources						
	6000120	TRANSFERS IN FROM GEN FND	306,594	1,628,106	1,247,426	1,763,636
Total - Other Financing Sources			306,594	1,628,106	1,247,426	1,763,636
Total - Co-Wide Automation Replacement			1,076,966	1,987,020	1,429,426	1,945,636
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DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
 GOVERNMENTAL FUNDS
 FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Gen Gov Building Replacement						
	Use of Money and Property					
	4150000	INTEREST	158,181	30,544	0	0
	Total - Use of Money and Property		158,181	30,544	0	0
	Total Fund Revenues		158,181	30,544	0	0
Other Financing Sources						
	6000120	TRANSFERS IN FROM GEN FND	789,355	2,216,516	2,005,333	2,521,543
	6001000	INTERNAL LOAN REPAYMENT-PRIN	0	70,430	0	0
	Total - Other Financing Sources		789,355	2,286,946	2,005,333	2,521,543
	Total - Gen Gov Building Replacement		947,536	2,317,490	2,005,333	2,521,543
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Tax Reduction Resrv						
	Use of Money and Property					
	4150000	INTEREST	269,896	92,983	0	0
	Total - Use of Money and Property		269,896	92,983	0	0
	Total Fund Revenues		269,896	92,983	0	0
Other Financing Sources						
	6000000	OPERATING TRANSFERS IN	561,934	0	0	1,000,000
	Total - Other Financing Sources		561,934	0	0	1,000,000
	Total - Tax Reduction Resrv		831,830	92,983	0	1,000,000
=====						
Impact Fee-Traffic						
	Use of Money and Property					
	4150000	INTEREST	316,185	84,702	84,603	84,603
	Total - Use of Money and Property		316,185	84,702	84,603	84,603
Charges for Services						
	4350108	ROAD IMPACT FEES	1,204,152	1,125,887	1,028,000	1,028,000
	Total - Charges for Services		1,204,152	1,125,887	1,028,000	1,028,000
	Total Fund Revenues		1,520,337	1,210,589	1,112,603	1,112,603
	Total - Impact Fee-Traffic		1,520,337	1,210,589	1,112,603	1,112,603
=====						

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Wildlife And Grazing						
	Use of Money and Property					
	4150000	INTEREST	175	32	0	0
	Total - Use of Money and Property		175	32	0	0
Federal Aid						
	4250025	FEDERAL GRAZING FEES	3,460	2,880	3,500	3,500
	Total - Federal Aid		3,460	2,880	3,500	3,500
	TOTAL AID FROM GOVERNMENTAL AGENCIES		3,460	2,880	3,500	3,500
	Total Fund Revenues		3,635	2,912	3,500	3,500
	Total - Wildlife And Grazing		3,635	2,912	3,500	3,500
=====						
Driving Under the Influence						
	Fines and Forfeitures					
	4100470	WET AND RECKLESS REVENUE	42,142	0	45,709	45,709
	Total - Fines and Forfeitures		42,142	0	45,709	45,709
	Use of Money and Property					
	4150000	INTEREST	10,195	3,581	10,000	10,000
	Total - Use of Money and Property		10,195	3,581	10,000	10,000
Federal Aid						
	4250090	FED AID-DRUG AND ALCOHOL	0	13	0	0
	Total - Federal Aid		0	13	0	0
	TOTAL AID FROM GOVERNMENTAL AGENCIES		0	13	0	0
Charges for Services						
	4350260	FEES-YOUNG ADULTS PROGRAM	83,316	95,982	102,599	102,599
	4350285	EXTD FIRST OFFENDER FEES	232,014	191,283	221,949	221,949
	4350730	SECOND CHANCE CHARGES-ALC	630,755	601,365	636,869	636,869
	4350815	FIRST OFFENDER FEES	575,835	625,974	532,995	532,995
	4350950	MISCELLANEOUS FEES	289	234	0	0
	4352265	WET & RECKLESS	0	45,775	0	0
	Total - Charges for Services		1,522,209	1,560,613	1,494,412	1,494,412
Other Revenues						
	4900170	IFR-INT SETT-DRUG & ALCOHOL	5,381	0	0	0
	4900299	IFR-INT SETT-ALL OTHER DEPTS	34,163	2,317	0	0
	Total - Other Revenues		39,544	2,317	0	0
	Total Fund Revenues		1,614,090	1,566,524	1,550,121	1,550,121
	Total - Driving Under the Influence		1,614,090	1,566,524	1,550,121	1,550,121
=====						

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Library						
Taxes						
	4000005	PROP. TAXES CURR. SECURED	6,330,338	6,299,339	6,251,972	6,251,972
	4000007	PROPERTY TAX-UNITARY	529,448	530,374	530,473	530,473
	4000010	SUPPLEMENTAL-CURR.SECURED	192,167	82,274	90,088	90,088
	4000015	REDEVELOPMENT AGENCY TAX	(147,108)	(149,251)	(152,237)	(152,237)
	4000025	PROP. TAXES CURR. UNSEC.	165,967	167,866	152,481	152,481
	4000030	SUPPLEMENTAL-CURR.UNSEC.	989	644	1,100	1,100
	Total - Taxes		7,071,801	6,931,246	6,873,877	6,873,877
Other Taxes						
	4010005	PROP. TAXES PRIOR SECURED	(11,627)	(15,639)	(38,500)	(38,500)
	4010010	SUPPLEMENTL-PRIOR SECURED	(264)	(1,517)	(2,000)	(2,000)
	4010015	PROP. TAXES PRIOR UNSEC.	4,191	3,965	4,700	4,700
	4010020	SUPPLEMENTAL-PRIOR UNSEC	1,351	893	1,000	1,000
	4010035	PENALTIES-DELINQUENT TAX	0	3	250	250
	Total - Other Taxes		(6,349)	(12,295)	(34,550)	(34,550)
Use of Money and Property						
	4150000	INTEREST	62,106	15,192	18,000	18,000
	Total - Use of Money and Property		62,106	15,192	18,000	18,000
State Aid						
	4200075	HOMEOWNER PROP TAX RELIEF	56,428	56,031	56,428	56,428
	4200105	STATE AWARDED GRANTS	57,760	55,544	57,000	57,000
	4200170	STATE AID - OTHER	81,513	85,175	81,000	81,000
	Total - State Aid		195,701	196,750	194,428	194,428
Federal Aid						
	4250105	FEDERAL AID - OTHER	0	5,000	0	0
	Total - Federal Aid		0	5,000	0	0
Other Governmental Aid						
	4300015	OTHER GOV'T: RDA PASS THRU	52,764	53,380	52,001	52,001
	Total - Other Governmental Aid		52,764	53,380	52,001	52,001
	TOTAL AID FROM GOVERNMENTAL AGENCIES		248,465	255,130	246,429	246,429
Charges for Services						
	4350805	LOST-DAMAGED MATERIALS	14,477	17,195	15,000	15,000
	4350810	LIBRARY SERVICES	175,492	212,227	185,000	185,000
	4350835	COPYING FEES	18,660	19,468	19,000	19,000
	4350840	LIBRARY REQUEST FEES	2,074	64,240	56,000	56,000
	Total - Charges for Services		210,703	313,130	275,000	275,000

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
 GOVERNMENTAL FUNDS
 FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Other Revenues						
	4550000	OTHER REVENUE	16,738	19,557	20,000	20,000
	4550010	SEMINAR/CONF/WORKSHOP FEE	75	0	0	0
	4550090	SERVICE CHGE RETRND CHKS	64	(181)	0	0
	4550120	CONTRIBUTIONS - NON GOVTL	147,480	339,894	0	0
	4550160	CASH OVRAGES	6	36	0	0
	4909000	IFR-JOURNAL ENTRY ALLOCATIONS	240	0	0	0
		Total - Other Revenues	164,603	359,306	20,000	20,000
		Total Fund Revenues	7,751,329	7,861,709	7,398,756	7,398,756
Other Financing Sources						
	6000120	TRANSFERS IN FROM GEN FND	586,550	557,222	529,361	529,361
	6000140	OPR TRF IN - PFF LIBRARY	131,200	371,878	0	0
	6000205	PROCEEDS OF GF INTERNAL LOAN	0	1,698,552	0	0
		Total - Other Financing Sources	717,750	2,627,652	529,361	529,361
		Total - Library	8,469,079	10,489,361	7,928,117	7,928,117
=====						
Fish And Game						
Fines and Forfeitures						
	4100250	FISH AND GAME FINES	25,312	25,383	20,000	20,000
	4100310	ST PENALTY F&GAME-PC1464	9,044	3,336	0	0
		Total - Fines and Forfeitures	34,356	28,719	20,000	20,000
		Total Fund Revenues	34,356	28,719	20,000	20,000
		Total - Fish And Game	34,356	28,719	20,000	20,000
=====						
Organizational Development						
Use of Money and Property						
	4150000	INTEREST	48,814	15,218	40,000	40,000
		Total - Use of Money and Property	48,814	15,218	40,000	40,000
		Total Fund Revenues	48,814	15,218	40,000	40,000
		Total - Organizational Development	48,814	15,218	40,000	40,000
=====						

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
County Med Svcs Prog						
	Use of Money and Property					
	4150000	INTEREST	39,136	12,194	18,000	18,000
	Total - Use of Money and Property		39,136	12,194	18,000	18,000
State Aid						
	4200020	ST REALGN- VLF	3,013,726	2,659,776	2,589,254	2,589,254
	Total - State Aid		3,013,726	2,659,776	2,589,254	2,589,254
Federal Aid						
	4250015	FEDERAL - HEALTH ADMIN	110,980	55,323	47,012	47,012
	Total - Federal Aid		110,980	55,323	47,012	47,012
	TOTAL AID FROM GOVERNMENTAL AGENCIES		3,124,706	2,715,099	2,636,266	2,636,266
Other Revenues						
	4900110	IFR-INT SETT-HEALTH BILLINGS	27,127	21,970	0	0
	4909000	IFR-JOURNAL ENTRY ALLOCATIONS	86,644	45,444	0	0
	4909999	IFR-CONVERSION ACCOUNT	0	0	29,740	29,740
	Total - Other Revenues		113,771	67,414	29,740	29,740
	Total Fund Revenues		3,277,613	2,794,707	2,684,006	2,684,006
	Total - County Med Svcs Prog		3,277,613	2,794,707	2,684,006	2,684,006
=====						
Emergency Med Svcs						
Fines and Forfeitures						
	4100150	PA-EMERGENCY MED SERVICES	480,054	374,106	428,000	428,000
	4100152	PA-SB1773 RICHIE'S FUND	426,179	371,067	360,000	360,000
	4100365	TRAFFIC SCH FEES-MADDY FUND	100,103	116,584	122,200	122,200
	Total - Fines and Forfeitures		1,006,336	861,757	910,200	910,200
Use of Money and Property						
	4150000	INTEREST	5,303	1,473	2,100	2,100
	Total - Use of Money and Property		5,303	1,473	2,100	2,100
Other Revenues						
	4550020	REV APPLICABLE PRIOR YRS	0	(103,233)	0	0
	Total - Other Revenues		0	(103,233)	0	0
	Total Fund Revenues		1,011,639	759,997	912,300	912,300
	Total - Emergency Med Svcs		1,011,639	759,997	912,300	912,300
=====						

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
Cal Hlth Indig Prog						
Use of Money and Property						
	4150000	INTEREST	11,950	4,163	4,900	4,900
Total - Use of Money and Property			11,950	4,163	4,900	4,900
Charges for Services						
	4350255	BILLINGS TO OUTSIDE AGENCIES	180,736	(1)	0	0
	4351080	TOBACCO SETTLEMENT	868,999	0	0	0
Total - Charges for Services			1,049,735	(1)	0	0
Other Revenues						
	4550210	TOBACCO SETTLEMENT	0	724,613	698,864	698,864
	4909000	IFR-JOURNAL ENTRY ALLOCATIONS	0	50,227	0	0
	4909999	IFR-CONVERSION ACCOUNT	0	0	19,524	19,524
Total - Other Revenues			0	774,840	718,388	718,388
Total Fund Revenues			1,061,685	779,002	723,288	723,288
Total - Cal Hlth Indig Prog			1,061,685	779,002	723,288	723,288
TOTAL Special Revenue Funds Fin. Srce			75,902,647	72,853,997	52,850,246	55,554,535
Debt Service Funds						
Debt Service-Cert of Participation						
Other Taxes						
	4010045	TLRF PROCEEDS	500,000	500,000	500,000	500,000
Total - Other Taxes			500,000	500,000	500,000	500,000
Fines and Forfeitures						
	4100320	PENALTY AS-CTHS TEMP CONS	309,869	306,069	307,319	307,319
Total - Fines and Forfeitures			309,869	306,069	307,319	307,319
Use of Money and Property						
	4150006	INTEREST LEASE RESERVE FD	48,405	(1,900)	0	0
Total - Use of Money and Property			48,405	(1,900)	0	0
Total Fund Revenues			858,274	804,169	807,319	807,319
Other Financing Sources						
	6000000	OPERATING TRANSFERS IN	1,755	0	0	0
	6000120	TRANSFERS IN FROM GEN FND	0	0	495,513	495,513
	6000135	TRFR IN FOR DEBT SERVICE	441,170	1,511,089	1,183,600	1,183,600
	6000160	OPR TRF IN - PFF GEN GOV'T	500,000	500,000	500,000	500,000

DETAIL OF ADDITIONAL FINANCING SOURCES BY FUND AND ACCOUNT
 GOVERNMENTAL FUNDS
 FOR THE FISCAL YEAR ENDED 2010-11

Financing

Fund Name (1)	Source Category (2)	Financing Source Account (3)	2008-09 Actual (4)	2009-10 Actual (5)	2010-11 Recommended (6)	2010-11 Adopted By BOS (7)
	6000200	TRANSFERS IN FOR PRIN/INT	1,125,949	0	0	0
		Total - Other Financing Sources	2,068,874	2,011,089	2,179,113	2,179,113
		Total - Debt Service-Cert of Participati	2,927,148	2,815,258	2,986,432	2,986,432
			=====	=====	=====	=====
Pension Obligation Bond DSF						
		Use of Money and Property				
	4150000	INTEREST	96,590	29,539	40,000	40,000
		Total - Use of Money and Property	96,590	29,539	40,000	40,000
		Other Revenues				
	4550140	COUNTY CONTRIBUTIONS	6,433,069	6,179,806	7,541,000	7,541,000
		Total - Other Revenues	6,433,069	6,179,806	7,541,000	7,541,000
		Total Fund Revenues	6,529,659	6,209,345	7,581,000	7,581,000
		Other Financing Sources				
	6001150	PROCEEDS OF LT DEBT-POB	0	42,565,000	0	0
		Total - Other Financing Sources	0	42,565,000	0	0
		Total - Pension Obligation Bond DSF	6,529,659	48,774,345	7,581,000	7,581,000
			=====	=====	=====	=====
		TOTAL Debt Service Funds Fin. Sources	9,456,807	51,589,603	10,567,432	10,567,432
			=====	=====	=====	=====
		TOTAL ALL FUNDS	457,410,271	477,590,180	428,597,010	432,315,129
			=====	=====	=====	=====

Schedule 7
Summary of Financing Uses by Function and Fund

Schedule 7 consists of two sections. The first section summarizes the total financing uses (sorted by function), appropriations for contingencies and provisions for new or increased reserves and designations for the governmental funds. The second section summarizes the financing uses (sorted by fund).

SUMMARY OF FINANCING USES BY FUNCTION AND FUND
GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

DESCRIPTION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (BOS) (5)
SUMMARIZATION BY FUNCTION				
General Government	77,739,009	67,285,024	63,095,996	63,071,053
Public Protection	138,624,900	135,208,135	137,826,657	138,156,262
Public Ways & Facilities	50,788,333	35,395,624	21,887,677	22,587,677
Health & Sanitation	63,033,538	63,076,691	65,880,536	66,507,211
Public Assistance	101,977,292	99,849,851	103,542,804	103,577,804
Education	11,199,385	13,261,496	10,304,301	10,304,301
Recreation & Cultural Services	8,772,424	8,491,479	7,773,945	7,698,746
Debt Service	8,849,853	52,099,639	10,526,353	10,526,353
Financing Uses	8,190,300	5,309,618	2,723,755	4,756,175
Total Financing Uses by Function	469,175,034	479,977,557	423,562,024	427,185,582
APPROPRIATIONS FOR CONTINGENCIES				
1000000000 General Fund			14,494,689	14,489,051
1200500000 Community Devel Pgm			0	16,983
1201500000 Parks			321,550	321,550
1204500000 Driving Under the Influence			59,839	59,839
1205000000 Library			100,000	220,000
1206500000 County Med Svcs Prog			0	350
Total Appropriations for Contingencies			14,976,078	15,107,773
Subtotal Financing Uses	469,175,034	479,977,557	438,538,102	442,293,355
PROVISIONS FOR RESERVES AND DESIGNATIONS				
1000000000 General Fund			607,821	607,821
1100000000 Capital Projects			0	141,361
1200000000 Road Fund			0	804,447
1201000000 Public Facility Fees			892,152	892,152
1201500000 Parks			302,951	215,044
1202000000 Co-Wide Automation Replacement			688,783	1,851,799
1202500000 Gen Gov Building Replacement			1,188,333	1,774,973
1203000000 Tax Reduction Resrv			0	1,000,000
1203500000 Impact Fee-Traffic			451,855	451,855
1204000000 Wildlife And Grazing			0	7
1204500000 Driving Under the Influence			0	49,417
1205000000 Library			0	126,313
1205500000 Fish And Game			26,469	15,184
1206000000 Organizational Development			0	38,422
1208000000 Debt Service-Cert of Participation			0	14,471
1801000000 Pension Obligation Bond DSF			41,079	195,353
Total Reserves and Designations			4,199,443	8,178,619
Total Financing Uses	469,175,034	479,977,557	442,737,545	450,471,974

SUMMARY OF FINANCING USES BY FUNCTION AND FUND
GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

DESCRIPTION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (BOS) (5)
SUMMARIZATION BY FUND				
1000000000 General Fund	364,751,882	352,402,886	376,061,532	379,107,782
1100000000 Capital Projects	4,589,207	1,863,412	1,117,800	1,259,161
1200000000 Road Fund	41,346,265	29,078,548	20,726,929	22,231,376
1200500000 Community Devel Pgm	5,168,527	6,191,443	4,985,544	4,949,396
1201000000 Public Facility Fees	2,718,648	1,909,593	1,392,152	1,392,152
1201500000 Parks	8,772,424	8,491,479	8,398,446	8,235,340
1202000000 Co-Wide Automation Replacement	4,090,291	952,760	1,429,426	2,592,442
1202500000 Gen Gov Building Replacement	5,500,000	1,774,117	2,005,333	2,591,973
1203000000 Tax Reduction Resrv	64,047	1,758,438	0	1,000,000
1203500000 Impact Fee-Traffic	6,723,420	4,407,483	1,112,603	1,112,603
1204000000 Wildlife And Grazing	8,594	2,905	3,500	3,507
1204500000 Driving Under the Influence	1,587,991	1,559,008	1,609,960	1,659,377
1205000000 Library	9,201,576	11,300,854	8,410,702	8,657,015
1205500000 Fish And Game	9,151	12,996	60,000	48,715
1206000000 Organizational Development	268,947	346,015	536,592	575,014
1206500000 County Med Svcs Prog	3,002,723	4,119,412	2,684,006	2,684,356
1207000000 Emergency Med Svcs	1,275,515	749,583	912,300	912,300
1207500000 Cal Hlth Indig Prog	1,245,973	956,986	723,288	723,288
1208000000 Debt Service-Cert of Participation	2,925,247	2,800,785	2,986,432	3,000,903
1801000000 Pension Obligation Bond DSF	5,924,606	49,298,854	7,581,000	7,735,274
Total Financing Uses	469,175,034	479,977,557	442,737,545	450,471,974

Schedule 8
Detail of Financing Uses by Function, Activity
and Budget Unit (aka Fund Center)

This schedule summarizes the financing uses by function, activity and fund center for the governmental funds. Every fund center with a financing use is listed under the appropriate function and activity.

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

FUNCTION, ACTIVITY AND BUDGET UNIT (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (BOS) (5)
General Government				
Legislative & Administrative				
100 BOARD OF SUPERVISORS	1,687,158	1,635,576	1,650,343	1,650,343
104 ADMINISTRATIVE OFFICE	2,093,916	1,576,117	1,784,257	1,784,257
110 CLERK/RECORDER	3,298,341	3,431,067	3,079,468	3,079,468
275 ORGANIZATIONAL DEVELOPMENT	268,947	346,015	536,592	536,592
290 COMMUNITY DEVELOPMENT PROGRAM	<u>5,168,527</u>	<u>6,191,443</u>	<u>4,985,544</u>	<u>4,932,413</u>
TOTAL Legislative & Administrative	12,516,889	13,180,218	12,036,204	11,983,073
Finance				
101 NON-DEPARTMENTAL REVENUES	1	2	5	5
107 AUDITOR-CONTROLLER	5,383,630	4,734,494	4,645,922	4,645,922
108 TREAS-TAX COLL-PUBLIC ADM	3,010,283	2,698,847	2,940,365	2,940,365
109 ASSESSOR	8,655,517	8,370,834	8,507,936	8,513,574
268 TAX REDUCTION RESERVE	<u>64,047</u>	<u>1,758,438</u>	<u>0</u>	<u>0</u>
TOTAL Finance	17,113,478	17,562,615	16,094,228	16,099,866
Counsel				
111 COUNTY COUNSEL	<u>3,494,338</u>	<u>3,687,103</u>	<u>3,534,719</u>	<u>3,534,719</u>
TOTAL Counsel	3,494,338	3,687,103	3,534,719	3,534,719
Personnel				
112 HUMAN RESOURCES	<u>2,082,779</u>	<u>1,915,631</u>	<u>2,174,949</u>	<u>2,197,499</u>
TOTAL Personnel	2,082,779	1,915,631	2,174,949	2,197,499
Property Management				
113 GENERAL SERVICES	10,702,850	10,431,769	10,690,620	10,690,620
200 MAINTENANCE PROJECTS	<u>2,516,725</u>	<u>1,534,640</u>	<u>1,000,000</u>	<u>1,000,000</u>
TOTAL Property Management	13,219,575	11,966,409	11,690,620	11,690,620
Plant Acquisition				
230 CAPITAL PROJECTS FUND	4,589,207	1,863,412	1,117,800	1,117,800
267 GEN GOVT BUILDING REPLACEMENT	<u>5,500,000</u>	<u>1,774,117</u>	<u>817,000</u>	<u>817,000</u>
TOTAL Plant Acquisition	10,089,207	3,637,529	1,934,800	1,934,800

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

FUNCTION, ACTIVITY AND BUDGET UNIT (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (BOS) (5)
Other General				
105 RISK MANAGEMENT	1,608,108	1,425,209	1,655,180	1,655,180
114 INFORMATION TECHNOLOGY DEPARTMENT	11,252,591	10,655,719	10,810,940	10,810,940
201 PUBLIC WORKS SPECIAL SERVICES	2,271,753	2,301,831	2,423,713	2,423,713
266 COUNTYWIDE AUTOMATION REPLACEMENT	<u>4,090,291</u>	<u>952,760</u>	<u>740,643</u>	<u>740,643</u>
TOTAL Other General	19,222,743	15,335,519	15,630,476	15,630,476
TOTAL General Government	77,739,009	67,285,024	63,095,996	63,071,053
Public Protection				
Judicial				
131 GRAND JURY	140,562	121,175	139,771	139,771
132 DISTRICT ATTORNEY	13,090,218	12,596,788	14,227,054	14,227,054
134 CHILD SUPPORT SERVICES	4,704,615	4,667,583	4,954,675	4,954,675
135 PUBLIC DEFENDER	5,000,043	5,296,518	5,392,308	5,392,308
143 COURT OPERATIONS	<u>2,063,203</u>	<u>2,453,423</u>	<u>2,490,773</u>	<u>2,490,773</u>
TOTAL Judicial	24,998,641	25,135,487	27,204,581	27,204,581
Police Protection				
136 SHERIFF-CORONER	<u>56,497,371</u>	<u>56,212,370</u>	<u>56,239,633</u>	<u>56,260,091</u>
TOTAL Police Protection	56,497,371	56,212,370	56,239,633	56,260,091
Detention & Correction				
139 PROBATION DEPARTMENT	<u>18,080,655</u>	<u>16,929,434</u>	<u>17,979,137</u>	<u>17,979,137</u>
TOTAL Detention & Correction	18,080,655	16,929,434	17,979,137	17,979,137
Fire Protection				
140 COUNTY FIRE	<u>15,152,568</u>	<u>15,293,126</u>	<u>15,720,447</u>	<u>15,720,447</u>
TOTAL Fire Protection	15,152,568	15,293,126	15,720,447	15,720,447
Flood Control, Soil & Water Conservation				
330 WILDLIFE AND GRAZING	<u>8,594</u>	<u>2,905</u>	<u>3,500</u>	<u>3,500</u>
TOTAL Flood Control, Soil & Water Conservation	8,594	2,905	3,500	3,500
Protective Inspection				
141 AGRICULTURAL COMMISSIONER	<u>5,478,611</u>	<u>5,213,583</u>	<u>5,274,482</u>	<u>5,274,482</u>
TOTAL Protective Inspection	5,478,611	5,213,583	5,274,482	5,274,482

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

FUNCTION, ACTIVITY AND BUDGET UNIT (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (BOS) (5)
Other Protection				
130 WASTE MANAGEMNT	656,651	663,509	683,012	683,012
133 VICTIM/WITNESS ASSISTANCE	1,293,641	1,289,174	0	0
137 ANIMAL SERVICES	2,329,474	2,420,191	2,381,773	2,393,348
138 EMERGENCY SERVICES	891,495	1,046,220	1,445,748	1,445,748
142 PLANNING & BUILDING DEPARTMENT	13,228,048	10,989,140	10,860,813	11,158,385
331 FISH AND GAME	<u>9,151</u>	<u>12,996</u>	<u>33,531</u>	<u>33,531</u>
TOTAL Other Protection	18,408,460	16,421,230	15,404,877	15,714,024
TOTAL Public Protection	138,624,900	135,208,135	137,826,657	138,156,262
Public Ways & Facilities				
Public Ways				
245 ROADS	41,346,265	29,078,548	20,726,929	21,426,929
247 PUBLIC FACILITIES FEES	2,718,648	1,909,593	500,000	500,000
248 ROADS - IMPACT FEES	<u>6,723,420</u>	<u>4,407,483</u>	<u>660,748</u>	<u>660,748</u>
TOTAL Public Ways	50,788,333	35,395,624	21,887,677	22,587,677
TOTAL Public Ways & Facilities	50,788,333	35,395,624	21,887,677	22,587,677
Health & Sanitation				
Health				
160 PUBLIC HEALTH DEPARTMENT	21,938,312	20,943,295	20,424,605	21,051,280
161 MENTAL HEALTH	29,258,091	28,074,917	28,516,160	28,516,160
162 DRUG & ALCOHOL SERVICES	5,643,564	4,943,764	5,037,193	5,037,193
165 MENTAL HEALTH SERVICES ACT	<u>6,193,571</u>	<u>9,114,715</u>	<u>11,902,578</u>	<u>11,902,578</u>
TOTAL Health	63,033,538	63,076,691	65,880,536	66,507,211
TOTAL Health & Sanitation	63,033,538	63,076,691	65,880,536	66,507,211
Public Assistance				
Administration				
180 SOCIAL SERVICES ADMINISTRATION	<u>57,599,837</u>	<u>55,238,737</u>	<u>59,198,943</u>	<u>59,198,943</u>
TOTAL Administration	57,599,837	55,238,737	59,198,943	59,198,943

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

FUNCTION, ACTIVITY AND BUDGET UNIT (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (BOS) (5)
Aid Programs				
181 FOSTER CARE-SOCIAL SERVICES	15,604,198	16,149,705	17,648,898	17,648,898
182 CALWORKS	<u>12,765,871</u>	<u>13,486,347</u>	<u>14,128,042</u>	<u>14,128,042</u>
TOTAL Aid Programs	28,370,069	29,636,052	31,776,940	31,776,940
Medical Services				
183 MEDICAL ASSISTANCE PROG	5,193,028	3,871,296	3,000,000	3,000,000
350 CO MEDICAL SERVICES PROG	3,002,723	4,119,412	2,684,006	2,684,006
351 EMERGENCY MEDICAL SRVS FUND	1,275,515	749,583	912,300	912,300
352 CAL HEALTHCARE INDIG PROG	<u>1,245,973</u>	<u>956,986</u>	<u>723,288</u>	<u>723,288</u>
TOTAL Medical Services	10,717,239	9,697,277	7,319,594	7,319,594
General Relief				
185 GENERAL ASSISTANCE	<u>1,093,628</u>	<u>1,120,538</u>	<u>1,190,346</u>	<u>1,190,346</u>
TOTAL General Relief	1,093,628	1,120,538	1,190,346	1,190,346
Veterans Services				
186 VETERANS SERVICES	<u>425,879</u>	<u>425,351</u>	<u>409,346</u>	<u>409,346</u>
TOTAL Veterans Services	425,879	425,351	409,346	409,346
Other Assistance				
106 CONTRIBUTIONS TO OTHER AGENCIES	2,164,734	2,075,212	1,809,781	1,844,781
184 LAW ENFORCEMENT MED CARE	<u>1,605,906</u>	<u>1,656,684</u>	<u>1,837,854</u>	<u>1,837,854</u>
TOTAL Other Assistance	3,770,640	3,731,896	3,647,635	3,682,635
TOTAL Public Assistance	101,977,292	99,849,851	103,542,804	103,577,804
Education				
Library Services				
377 LIBRARY	<u>9,201,576</u>	<u>11,300,854</u>	<u>8,310,702</u>	<u>8,310,702</u>
TOTAL Library Services	9,201,576	11,300,854	8,310,702	8,310,702
Agricultural Education				
215 FARM ADVISOR	<u>409,818</u>	<u>401,634</u>	<u>443,478</u>	<u>443,478</u>
TOTAL Agricultural Education	409,818	401,634	443,478	443,478

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY AND BUDGET UNIT
GOVERNMENTAL FUNDS
FOR FISCAL YEAR 2010-11

FUNCTION, ACTIVITY AND BUDGET UNIT (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (BOS) (5)
Other Education				
375 DRIVING UNDER THE INFLUENCE	1,587,991	1,559,008	1,550,121	1,550,121
TOTAL Other Education	1,587,991	1,559,008	1,550,121	1,550,121
TOTAL Education	11,199,385	13,261,496	10,304,301	10,304,301
Recreation & Cultural Services				
Recreation Facilities				
305 PARKS	8,772,424	8,491,479	7,773,945	7,698,746
TOTAL Recreation Facilities	8,772,424	8,491,479	7,773,945	7,698,746
TOTAL Recreation & Cultural Services	8,772,424	8,491,479	7,773,945	7,698,746
Debt Service				
Retirement Of Long-Term Debt				
277 DEBT SERVICE	2,925,247	2,800,785	2,986,432	2,986,432
392 PENSION OBLIGATION BOND DSF	5,924,606	49,298,854	7,539,921	7,539,921
TOTAL Retirement Of Long-Term Debt	8,849,853	52,099,639	10,526,353	10,526,353
TOTAL Debt Service	8,849,853	52,099,639	10,526,353	10,526,353
Financing Uses				
Transfers Out				
102 NON-DEPTL-OTHR FINCNG USE	8,190,300	5,309,618	2,723,755	4,756,175
TOTAL Transfers Out	8,190,300	5,309,618	2,723,755	4,756,175
TOTAL Financing Uses	8,190,300	5,309,618	2,723,755	4,756,175
GRAND TOTAL FINANCING USES BY FUNCTION	469,175,034	479,977,557	423,562,024	427,185,582

Schedule 9
Financing Sources and Uses by
Budget Unit (aka Fund Center) by Object

Schedule 9 is a summary schedule for Governmental Funds. Individual Schedule 9s can be found with each fund center in the Departmental Budget sections of this document (with the exception of Internal Service Funds and Enterprise Funds which are displayed in Schedule 10s and Schedule 11s).

FINANCING USES CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 REQUESTED (4)	2010-11 PROPOSED (5)	2010-11 ADOPTED (6)
Salary and Benefits	230,409,743	220,435,665	234,814,854	229,951,042	230,170,003
Services and Supplies	132,464,744	130,946,831	130,062,297	130,388,762	130,526,070
Other Charges	92,924,700	129,127,735	83,878,941	75,843,988	78,484,819
Fixed Assets	34,492,251	20,504,452	9,619,453	8,321,679	8,948,137
Transfers	(21,116,404)	(21,037,126)	(21,013,557)	(20,943,447)	(20,943,447)
Contingencies	0	0	15,503,071	14,976,078	15,107,773
TOTAL FINANCING REQUIREMENTS	<u>469,175,034</u>	<u>479,977,557</u>	<u>452,865,059</u>	<u>438,538,102</u>	<u>442,293,355</u>

Analysis of Financing Sources by Source by Fund

This report lists all revenues, other financing sources, and transfers. It is inferred that the item is part of the General Fund if no identification is provided. This report was originally Schedule 5 in the State Controller's required schedules (in the prior version of required schedules).

SLO County Budget Preparation System
Analysis of Financing Sources by Source by Fund

ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
	CURRENT PROPERTY TAXES					
4000005	PROP. TAXES CURR. SECURED	85,984,423	85,914,937	84,862,390	84,862,390	
4000005	PROP. TAXES CURR. SECURED	1,111,684	1,108,112	1,099,832	1,099,832	Road Fund
4000005	PROP. TAXES CURR. SECURED	6,330,338	6,299,339	6,251,972	6,251,972	Library
4000007	PROPERTY TAX-UNITARY	7,331,061	7,344,050	7,344,949	7,344,949	
4000007	PROPERTY TAX-UNITARY	318,710	319,249	319,541	319,541	Road Fund
4000007	PROPERTY TAX-UNITARY	529,448	530,374	530,473	530,473	Library
4000010	SUPPLEMENTAL-CURR.SECURED	3,524,408	1,508,774	1,500,000	1,500,000	
4000010	SUPPLEMENTAL-CURR.SECURED	33,755	14,454	0	0	Road Fund
4000010	SUPPLEMENTAL-CURR.SECURED	192,167	82,274	90,088	90,088	Library
4000015	REDEVELOPMENT AGENCY TAX	(3,211,033)	(3,285,935)	(3,300,000)	(3,300,000)	
4000015	REDEVELOPMENT AGENCY TAX	(147,108)	(149,251)	(152,237)	(152,237)	Library
4000025	PROP. TAXES CURR. UNSEC.	2,350,658	2,373,351	2,155,827	2,155,827	
4000025	PROP. TAXES CURR. UNSEC.	29,146	29,531	26,824	26,824	Road Fund
4000025	PROP. TAXES CURR. UNSEC.	165,967	167,866	152,481	152,481	Library
4000030	SUPPLEMENTAL-CURR.UNSEC.	18,128	11,823	15,000	15,000	
4000030	SUPPLEMENTAL-CURR.UNSEC.	174	113	0	0	Road Fund
4000030	SUPPLEMENTAL-CURR.UNSEC.	989	644	1,100	1,100	Library
	Total - CURRENT PROPERTY TAXES	104,562,915	102,269,705	100,898,240	100,898,240	
	TAXES OTHER THAN CURRENT PROP					
4010005	PROP. TAXES PRIOR SECURED	(164,538)	(221,510)	(165,000)	(165,000)	
4010005	PROP. TAXES PRIOR SECURED	(2,043)	(2,746)	0	0	Road Fund
4010005	PROP. TAXES PRIOR SECURED	(11,627)	(15,639)	(38,500)	(38,500)	Library
4010010	SUPPLEMENTL-PRIOR SECURED	(4,875)	(22,977)	0	0	
4010010	SUPPLEMENTL-PRIOR SECURED	(45)	(262)	0	0	Road Fund
4010010	SUPPLEMENTL-PRIOR SECURED	(264)	(1,517)	(2,000)	(2,000)	Library
4010015	PROP. TAXES PRIOR UNSEC.	59,292	56,162	60,000	60,000	
4010015	PROP. TAXES PRIOR UNSEC.	736	696	0	0	Road Fund
4010015	PROP. TAXES PRIOR UNSEC.	4,191	3,965	4,700	4,700	Library
4010020	SUPPLEMENTAL-PRIOR UNSEC	24,576	16,073	25,000	25,000	
4010020	SUPPLEMENTAL-PRIOR UNSEC	236	157	0	0	Road Fund
4010020	SUPPLEMENTAL-PRIOR UNSEC	1,351	893	1,000	1,000	Library
4010025	REDEMPTION FEES	31,300	30,220	25,000	25,000	
4010030	DELINQUENT/COST REIMBRSMT	112,282	98,056	112,000	112,000	
4010035	PENALTIES-DELINQUENT TAX	129,454	155,941	120,000	120,000	
4010035	PENALTIES-DELINQUENT TAX	0	3	250	250	Library
4010045	TLRF PROCEEDS	1,750,000	750,000	750,000	750,000	
4010045	TLRF PROCEEDS	500,000	500,000	500,000	500,000	Cop Loan DS
4010050	SALES AND USE TAXES	6,393,909	5,672,514	5,500,000	5,500,000	
4010065	AIRCRAFT TAX	273,628	421,060	270,000	270,000	
4010070	PROPERTY TRANSFER TAX	1,367,511	1,437,561	1,300,000	1,300,000	
4010073	RACEHORSE TAX	5,578	18,023	6,000	6,000	
4010075	TRANSIENT OCCUPANCY TAX	6,137,320	5,582,396	6,130,000	6,130,000	
4010076	SALE OF TAX DEEDED PROP.	6,900	0	17,250	17,250	
4010077	PROPERTY TAX IN-LIEU OF SALES TAX	2,679,646	1,555,698	2,300,000	2,300,000	

SLO County Budget Preparation System
Analysis of Financing Sources by Source by Fund

ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4010078	PROPERTY TAX IN-LIEU OF VLF	27,370,583	27,251,673	27,250,000	27,250,000	
	Total - TAXES OTHER THAN CURRENT PROP	46,665,101	43,286,440	44,165,700	44,165,700	
	LICENSES AND PERMITS					
4050005	FRANCHISES-CABLE	747,404	743,177	750,000	750,000	
4050006	FRANCHISE FEES-PUB UTIL	1,568,037	1,232,479	1,460,000	1,460,000	
4050010	FRANCHISE FEES-GARBAGE	689,334	712,326	725,000	725,000	
4050011	FRANCHISE FEES-PETROLEUM	52	52	0	0	
4050015	ANIMAL LICENSES	370,586	376,268	405,792	405,792	
4050020	BUSINESS LICENSES	95,808	103,739	100,914	100,914	
4050025	BUILDING PERMITS	1,244,545	1,412,437	1,270,969	1,270,969	
4050030	GRADING PERMITS	11,429	832	0	0	
4050035	PLAN CHECK FEES	1,333,793	1,242,751	1,035,752	1,245,752	
4050040	SUB PERMITS-MECH EL PLUMB	115,688	68,907	0	0	
4050043	BLDG STANDARDS ADMIN	172	423	0	0	
4050045	MINOR USE PERMIT APPLICATION	12,560	19,809	22,158	22,158	
4050065	LAND USE PERMITS	702,367	645,118	570,609	570,609	
4050070	PLOT PLANS	257,457	178,301	192,580	192,580	
4050075	GENERAL PLAN AMENDMENTS	41,164	32,520	63,532	63,532	
4050080	AGRICULTURAL PRESERVE FEE	8,392	80,560	96,539	96,539	
4050085	SUBDIVISION PERMITS	300,138	104,968	271,463	271,463	
4050090	SPECIFIC PLANS	35,000	5,500	25,000	25,000	
4050095	FINGER PRINTING FEES	10,305	12,690	9,500	9,500	
4050100	EXPLOSIVE PERMITS	1,125	2,994	1,200	1,200	
4050105	OTHER LICENSES AND PERMIT	183,440	200,344	221,224	221,224	
4050110	GUN PERMITS	3,507	5,417	2,200	2,200	
4050111	DOMESTIC VIOLENCE FEES	58,544	57,150	59,544	59,544	
4050120	BURIAL PERMITS	11,530	9,287	9,500	9,500	
4050130	MISC PERMITS	78,419	67,489	103,362	103,362	
4050145	SUBPOENA DUCES TECUM GC 1563	1,685	3,054	0	0	
4050150	TOBACCO RETAILERS LICENSES	17,057	17,506	22,681	22,681	
4050165	NOTARY FEE GC 8211	725	955	0	0	
4050170	REPOSSESSION OF VEHICLE GC 26751	1,275	1,065	0	0	
	Total - LICENSES AND PERMITS	7,901,538	7,338,118	7,419,519	7,629,519	
	FINES, FORFEITURES AND PENALTIES					
4100005	50% EXCESS MOE REVENUE-ST	(523,033)	(587,268)	(590,000)	(590,000)	
4100010	LAND USE FINES	8,000	1,075	1,100	1,100	
4100015	RED LIGHT - VC21453, 54, 57	166,305	1,767	1,200	1,200	
4100045	VEHICLE FORFEITURES-VC14607.6	0	0	2,000	2,000	
4100055	PROBA DRUG FEE-PC1203.1AB	2,264	2,443	6,450	6,450	
4100065	CHILD RESTRNT FEE-COUNTY	1,768	5,715	1,600	1,600	
4100070	CHILD RESTRAINT FEE-CITY	436	2,447	1,200	1,200	
4100080	BATTRD WM SHEL-PC1203.097	0	14	0	0	
4100085	TRAFFIC SCH-VC42007.1(\$24)	353,134	346,122	275,000	275,000	
4100090	CNTY FIX IT-VC 40611	32,215	51,946	28,200	28,200	

SLO County Budget Preparation System
Analysis of Financing Sources by Source by Fund

ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4100100	CO-FAILURE TO APPEAR(FTA)	11,211	16,233	10,000	10,000	
4100105	CO MOTOR VEH/CRIM FINES	1,277,000	1,114,889	935,000	935,000	
4100130	LAB FEE-PC1463.14	47,290	49,094	63,000	63,000	
4100135	CITIES FIX IT-VC40611	13,626	18,689	13,000	13,000	
4100140	SMALL CLAIMS ADVISORY FEE	10,746	8,828	10,800	10,800	
4100150	PA-EMERGENCY MED SERVICES	480,054	374,106	428,000	428,000	Emergency Med Svcs
4100152	PA-SB1773 RICHIE'S FUND	426,179	371,067	360,000	360,000	Emergency Med Svcs
4100155	SUPERIOR COURT FINES-BASE	65,277	91,760	150,000	150,000	
4100165	SETTLEMENTS/JUDGEMENTS	31,250	384,500	84,000	84,000	
4100180	BLDG CODE INVESTIG FEES	73,025	63,784	58,900	58,900	
4100195	TRAFFIC SCHOOL FEES	1,127,164	1,447,347	1,000,000	1,000,000	
4100206	ASSET FORFEITURES	307,825	647,802	14,000	16,615	
4100206	ASSET FORFEITURES	0	0	300,800	300,800	Capital Projects
4100220	BLOOD ALCOHOL FINES	48,744	170,772	336,000	336,000	
4100225	AIDS EDUCATION FINE-PC264	676	529	0	0	
4100230	PENALTY AS-FINGERPRINT ID	166,576	157,623	559,573	559,573	
4100250	FISH AND GAME FINES	25,312	25,383	20,000	20,000	Fish & Game
4100255	OFF-HIGHWAY MOTOR FINES	0	30,587	0	0	
4100255	OFF-HIGHWAY MOTOR FINES	0	0	5,000	30,000	Parks Sp1 Rev
4100260	AGRICULTURE FINES	24,460	16,860	0	0	
4100265	BUSINESS & PROFESSIONS	(5,352)	(4,544)	(4,200)	(4,200)	
4100270	HEALTH/SAFETY FINES/FORFT	22,646	8,628	71,375	71,375	
4100275	LITTER CLEANUP	0	13,892	0	0	Parks Sp1 Rev
4100285	CITIES- ALL MISDEMEANORS	30,736	27,329	23,000	23,000	
4100290	FEES -ALCOHOL ABUSE & EDU	0	59,637	190,000	190,000	
4100295	CITIES PARKING	0	46	0	0	
4100300	CITY MOTOR VEHICLE FINES	137,244	102,838	96,000	96,000	
4100310	ST PENALTY F&GAME-PC1464	(3,317)	0	0	0	
4100310	ST PENALTY F&GAME-PC1464	9,044	3,336	0	0	Fish & Game
4100320	PENALTY AS-CTHS TEMP CONS	643	0	0	0	
4100320	PENALTY AS-CTHS TEMP CONS	92,233	0	0	0	Capital Projects
4100320	PENALTY AS-CTHS TEMP CONS	309,869	306,069	307,319	307,319	Cop Loan DS
4100337	REGISTRATION FEE-VC 9250.19	211,401	169,845	0	0	
4100340	ST PENALTY ASSMNTS-PC1464	643,849	553,500	475,000	475,000	
4100353	SCFCF ICNA PARKING PENALTY	0	3	0	0	
4100354	COUNTY PORTION GC 76000	0	58,796	90,000	90,000	
4100365	TRAFFIC SCH FEES-MADDY FUND	100,103	116,584	122,200	122,200	Emergency Med Svcs
4100366	ADM PENALTY-HS 25187	244,000	0	175,000	175,000	
4100390	TRAFFIC SCHOOL FEES - CITY	34,425	24,967	24,500	24,500	
4100391	ELECTRONIC MONITORING FEE	17	0	0	0	
4100465	DNA Database	38,501	50,324	42,076	42,076	
4100470	WET AND RECKLESS REVENUE	42,142	0	45,709	45,709	DUI
	Total - FINES, FORFEITURES AND PENAL	6,085,688	6,305,364	5,732,802	5,760,417	

SLO County Budget Preparation System
Analysis of Financing Sources by Source by Fund

ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
	USE OF MONEY AND PROPERTY					
4150000	INTEREST	1,058,455	386,260	801,000	801,000	
4150000	INTEREST	377,955	141,270	0	0	Capital Projects
4150000	INTEREST	111,514	33,892	60,000	60,000	Road Fund
4150000	INTEREST	1,511	564	0	0	Comm Dev Pgm
4150000	INTEREST	311,493	100,329	0	0	Pub Fac Fees
4150000	INTEREST	18,601	8,929	15,000	15,000	Parks Spl Rev
4150000	INTEREST	192,415	53,689	0	0	Automtn Replc
4150000	INTEREST	158,181	30,544	0	0	Building Replcmt
4150000	INTEREST	269,896	92,983	0	0	Tax Reductn Res
4150000	INTEREST	316,185	84,702	84,603	84,603	Impact Fee
4150000	INTEREST	175	32	0	0	Wildlife Grazing
4150000	INTEREST	10,195	3,581	10,000	10,000	DUI
4150000	INTEREST	62,106	15,192	18,000	18,000	Library
4150000	INTEREST	48,814	15,218	40,000	40,000	Org Development
4150000	INTEREST	39,136	12,194	18,000	18,000	Co Med Svcs Prog
4150000	INTEREST	5,303	1,473	2,100	2,100	Emergency Med Svcs
4150000	INTEREST	11,950	4,163	4,900	4,900	Cal Hlth Ind Pgm
4150000	INTEREST	96,590	29,539	40,000	40,000	POB- DSF
4150006	INTEREST LEASE RESERVE FD	48,405	(1,900)	0	0	Cop Loan DS
4150015	COMMUNICATION LEASE FACIL	8,800	6,400	7,600	7,600	
4150020	RENT-LAND/BLDG-SHORT TERM	20,528	10,764	10,872	10,872	
4150020	RENT-LAND/BLDG-SHORT TERM	7,716	17,276	41,600	41,600	Parks Spl Rev
4150025	RENT-LAND/BLDG-LONG TERM	150,524	140,098	177,424	177,424	
4150025	RENT-LAND/BLDG-LONG TERM	31,922	41,493	33,900	33,900	Parks Spl Rev
4150030	FARM LAND RENT	1,800	1,800	1,800	1,800	Parks Spl Rev
4150035	RENTAL OF VETERANS BLDGS.	71,376	50,255	40,700	40,700	
	Total - USE OF MONEY AND PROPERTY	3,431,546	1,280,740	1,407,499	1,407,499	
	AID FROM STATE GOVERNMENT					
4200005	ST RLGN-SALES TX-SOC SRVC	7,176,355	6,533,434	6,272,798	6,272,798	
4200010	ST RLGN-SALES TAX-M H	3,849,435	3,533,768	3,450,000	3,450,000	
4200015	ST RLGN-SALES TAX-HEALTH	1,592,367	1,461,862	1,425,000	1,425,000	
4200020	ST REALGN- VLF	3,834,519	3,700,358	3,910,541	3,910,541	
4200020	ST REALGN- VLF	3,013,726	2,659,776	2,589,254	2,589,254	Co Med Svcs Prog
4200022	ST AID REALIGNMENT	581,292	238,200	38,500	38,500	
4200023	ST AID REALIGNMENT-VLF	99,273	99,273	99,273	99,273	
4200035	SB90 STATE MANDATED COSTS	5,599	623,480	808,271	808,271	
4200040	ST AID- DRUG/MENTL HEALTH	702,567	708,491	796,500	796,500	
4200045	STATE AID- EXTRADITION	(13,807)	44,312	60,000	60,000	
4200055	STATE AID FOR AGRICULTURE	1,011,144	801,161	849,648	849,648	
4200065	STATE AID-NUCLEAR PLANNG	868,649	1,052,226	1,554,857	1,554,857	
4200065	STATE AID-NUCLEAR PLANNG	0	0	9,134	9,134	Parks Spl Rev
4200070	STATE AID VETERAN AFFAIRS	70,693	94,165	65,000	65,000	
4200075	HOMEOWNER PROP TAX RELIEF	803,650	795,112	800,000	800,000	
4200075	HOMEOWNER PROP TAX RELIEF	9,910	9,857	9,910	9,910	Road Fund

SLO County Budget Preparation System
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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4200075	HOMEOWNER PROP TAX RELIEF	56,428	56,031	56,428	56,428	Library
4200080	STATE REIMB-CMC/ASH CASES	1,207,938	1,260,358	1,224,500	1,224,500	
4200085	ST AID-DRUG AND ALCOHOL	48,734	48,734	48,734	48,734	
4200090	ST AID-INS FRAUD INVESTIG	176,188	190,051	187,000	187,000	
4200095	ST AID-DMV-VEH CRIME INV	385,247	364,903	300,714	300,714	
4200100	ST AID-PERINATAL T E F	217,334	217,334	217,334	217,334	
4200105	STATE AWARDED GRANTS	2,889,203	2,734,582	3,101,010	3,101,010	
4200105	STATE AWARDED GRANTS	202,059	5,335	0	0	Capital Projects
4200105	STATE AWARDED GRANTS	57,760	55,544	57,000	57,000	Library
4200110	ST AID-MANGD CARE-INPATNT	629,849	364,185	314,000	314,000	
4200118	ST AID PROP 1B	61,224	6,999,287	0	0	Road Fund
4200122	SEISMIC BRDG MATCH	0	68,020	0	0	Road Fund
4200125	STATE REIMB FOR DNA TESTING	45,176	81,142	67,197	67,197	
4200130	ST AID-PROP 12 PARKS GRANT	71,548	0	0	0	
4200130	ST AID-PROP 12 PARKS GRANT	0	37,353	0	0	Capital Projects
4200132	ST AID PROP 36 TREATMENT PROGRAM	123,945	161,950	150,025	150,025	
4200135	ST AID PROP 36 SUBSTANCE ABUSE GRANT	640,051	274,734	0	0	
4200137	STATE AID PROP 40 CLEAN WATER CLEAN A	56,037	19,000	0	0	
4200137	STATE AID PROP 40 CLEAN WATER CLEAN A	95,361	0	0	0	Road Fund
4200140	ST REV-PAROLE HOLDS	291,548	277,118	292,000	292,000	
4200145	ST AID - ILLEGAL PLANT SUPPR	(3,303)	0	0	0	
4200150	ST AID - CHILD SUP ADMIN	1,188,512	1,582,007	1,486,098	1,486,098	
4200170	STATE AID - OTHER	2,101,021	1,279,848	1,376,031	1,393,874	
4200170	STATE AID - OTHER	315,515	282,150	0	0	Comm Dev Pgm
4200170	STATE AID - OTHER	81,513	85,175	81,000	81,000	Library
4200175	STATE - WELFARE ADMIN.	29,358,378	27,529,223	29,661,394	29,661,394	
4200185	STATE AID-PRIOR YEAR	87,707	278,189	0	0	
4200185	STATE AID-PRIOR YEAR	50,212	(121,223)	0	0	Road Fund
4200190	STATE AID - ABATEMENT	36,733	41,093	34,580	34,580	
4200195	ST AID-CS COLL-FOSTR CARE	75,174	42,502	60,000	60,000	
4200200	MEDI-CAL: PATIENTS-ST +FED	10,370,352	10,411,288	10,845,109	10,845,109	
4200205	ST AID - REIMB	10,000	0	0	0	
4200210	ST AID-CALIF CHILDREN SRVC	1,137,301	946,461	1,096,128	1,096,128	
4200215	STATE - HEALTH ADMIN.	888,963	423,165	443,660	443,660	
4200220	ST AID-EPSTD-MENTAL HEALTH	3,451,097	4,311,222	2,763,455	2,763,455	
4200226	ST AID-GAS TAX-UNCLAIMED	1,109,917	1,227,703	1,236,574	1,236,574	
4200230	STATE - HIGHWAY USERS TAX	5,406,091	5,434,523	5,485,000	5,485,000	Road Fund
4200235	STATE OFF HWY MTR VH FEES	77,614	32,529	0	0	
4200235	STATE OFF HWY MTR VH FEES	30,000	143,000	0	0	Road Fund
4200240	STATE AID CONSTRUCTION	1,636,916	220,572	0	0	Road Fund
4200241	STATE AID - URBAN STATE HWY ACCOUNT	210,043	(21,042)	0	0	Road Fund
4200242	STATE AID - REGIONAL STATE HWY ACCOUN	272,274	373,120	0	0	Road Fund
4200244	PRIOR YR RSHA (REGIONAL HWY ACCT)	92,841	(92,840)	0	0	Road Fund
4200245	TRANS DEV ACT SB 325	1,260,914	636,670	895,000	895,000	Road Fund
4200250	ST AID-ISTEA EXCHANGE	578,060	578,060	578,060	578,060	Road Fund
4200255	ST AID-PUBLIC SAFETY SRVC	17,885,825	16,735,187	17,300,000	17,300,000	

SLO County Budget Preparation System
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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4200260	ST AID-BICYCLE LANE ACCT	(29,885)	121,443	0	0	Capital Projects
4200265	ST AID - TRAFFIC CONGESTION	3,171,531	3,438,757	3,600,000	3,600,000	Road Fund
4200275	OTHER STATE IN-LIEU TAXES	0	6,427	800	800	
4200285	OPEN SPACE SUBVENTION	980,089	31	0	0	
4200295	ST-10% SBOC VOC REBATE	3,011	8,275	3,335	3,335	
4200305	ST AID - SLESF	1,041,252	794,885	630,297	630,297	
4200315	ST-AB818 PROPERTY TAX ADMIN	60,000	0	0	0	
4200320	ST AID-PASS THRU GRANTS	449,084	4,976	0	0	
4200320	ST AID-PASS THRU GRANTS	5,340	0	0	0	Road Fund
4200330	STATE AID FOR DISASTER	0	93,000	0	0	Road Fund
4200335	ST-WELFARE ADMIN-PRIOR YR	1,152,436	1,717,674	0	0	
4200340	ST AID - MHSA	<u>4,475,514</u>	<u>7,153,150</u>	<u>9,935,376</u>	<u>9,935,376</u>	
	Total - AID FROM STATE GOVERNMENT	119,879,044	121,268,336	116,266,525	116,284,368	
	AID FROM FEDERAL GOVERNMENT					
4250005	FED AID ENTITLEMNT LAND	371,800	1,035,330	1,000,000	1,000,000	
4250010	FEDERAL AID-STORM DAMAGE	0	380,000	0	0	Road Fund
4250015	FEDERAL - HEALTH ADMIN	3,536,155	3,896,270	3,431,265	3,438,265	
4250015	FEDERAL - HEALTH ADMIN	110,980	55,323	47,012	47,012	Co Med Svcs Prog
4250020	FEDERAL AID CONSTRUCTION	75,124	87,940	0	0	
4250020	FEDERAL AID CONSTRUCTION	0	12,082	0	0	Capital Projects
4250020	FEDERAL AID CONSTRUCTION	3,524,647	1,076,038	1,984,126	1,984,126	Road Fund
4250025	FEDERAL GRAZING FEES	3,460	2,880	3,500	3,500	Wildlife Grazing
4250026	FEDERAL AID FOREST RESERVE	10,367	9,330	11,500	11,500	Road Fund
4250035	FED AID-DRUG FREE SCH/COM	228,521	185,283	203,983	203,983	
4250050	FED AID-LLEBG GRANT	7,562	3,304	0	0	
4250055	FED AID - REIMB	70,484	41,108	56,000	56,000	
4250061	FED AID - IDEA FUNDS	493,286	493,086	493,186	493,186	
4250065	FEDERAL FUNDS - CDBG	2,253,691	2,397,422	2,299,497	2,263,010	Comm Dev Pgm
4250066	FED AID - DRI FUNDS	266,439	733,561	0	0	Comm Dev Pgm
4250067	FED AID - CDBG RECOVERY AND REINV FND	0	42,561	0	0	
4250067	FED AID - CDBG RECOVERY AND REINV FND	0	180,269	0	0	Comm Dev Pgm
4250070	FEDERAL FUNDS - HOME	936,903	1,302,696	1,439,586	1,426,049	Comm Dev Pgm
4250075	FEDERAL FUNDS - ESG	93,615	91,679	91,679	91,837	Comm Dev Pgm
4250076	FEDERAL AID-HPRP FUNDS	0	157,296	0	0	Comm Dev Pgm
4250080	FEDERAL FUNDS - SNAP	756,674	694,721	851,732	848,467	Comm Dev Pgm
4250085	FEDERAL AID - SECURITY	19,123	0	10,000	10,000	
4250086	FED AID - SCAAP PASS THRU	0	77,451	275,000	275,000	
4250090	FED AID-DRUG AND ALCOHOL	1,579,217	1,541,496	1,541,496	1,541,496	
4250090	FED AID-DRUG AND ALCOHOL	0	13	0	0	DUI
4250095	FEDERAL-GRANTS	986,529	2,218,164	1,585,803	2,185,803	
4250105	FEDERAL AID - OTHER	2,578,983	2,133,974	1,079,714	1,079,714	
4250105	FEDERAL AID - OTHER	251,188	774	0	0	Capital Projects
4250105	FEDERAL AID - OTHER	0	5,000	0	0	Library
4250110	FEDERAL - WELFARE ADMIN	29,595,009	27,401,563	33,373,579	33,373,579	
4250110	FEDERAL - WELFARE ADMIN	0	230,481	0	0	Automtn Replc

SLO County Budget Preparation System
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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4250115	FEDERAL AID - ABATEMENT	44,184	30,602	40,000	40,000	
4250120	FEDERAL AID-GAIN PROGRAM	972,069	107,003	0	0	
4250120	FEDERAL AID-GAIN PROGRAM	22,360	0	0	0	Road Fund
4250125	FED AID-NUTRITION PROGRAM	33,126	0	0	0	
4250130	FED AID-PERINTL SETASIDE	72,201	72,201	72,201	72,201	
4250136	FED AID - PUBLIC HEALTH SECURITY	1,133,903	1,220,211	905,413	905,413	
4250140	FED AID-CHILD SUP ADMIN	3,179,347	2,791,778	2,884,779	2,884,779	
4250141	FED-WELFARE ADMN-PRIOR YR	1,130,311	1,940,540	0	0	
4250145	FED AID-INCENTIVES	271,184	279,178	266,347	266,347	
4250155	FEDERAL AID-ADDI	142,984	27,205	0	0	Comm Dev Pgm
4250160	FED AID WORKFORCE INVESTMENT ACT	794,081	1,027,374	2,056,343	2,056,343	
4250205	FEDERAL AID-ARRA/PRIME RECIPIENT	0	124,367	166,667	166,667	
4250205	FEDERAL AID-ARRA/PRIME RECIPIENT	0	33,897	0	300,000	Road Fund
4250206	FEDERAL AID-ARRA/STATE SUB RECIPIENT	0	1,303,941	1,909,811	2,032,383	
4250206	FEDERAL AID-ARRA/STATE SUB RECIPIENT	0	1,757,741	0	0	Road Fund
4250210	FED AID ARRA/STATE PASS THROUGH WIA	0	317,101	0	0	
	Total - AID FROM FEDERAL GOVERNMENT	55,545,507	57,520,234	58,080,219	59,056,660	
	AID FROM OTHER GOVERNMENT AGENCIES					
4300005	OTHER GOVT AGENCY REVENUE	1,638,297	1,774,902	1,751,643	1,751,643	
4300005	OTHER GOVT AGENCY REVENUE	0	1,041	0	0	Comm Dev Pgm
4300010	COMBINED FED/ST CALWORKS	11,053,560	11,578,931	12,179,903	12,179,903	
4300015	OTHER GOV'T: RDA PASS THRU	1,720,330	1,709,139	1,781,413	1,781,413	
4300015	OTHER GOV'T: RDA PASS THRU	52,764	53,380	52,001	52,001	Library
	Total - AID FROM OTHER GOVERNMENT AGE	14,464,951	15,117,393	15,764,960	15,764,960	
	TOTAL AID FROM GOVERNMENTAL AGENCIES	189,889,502	193,905,963	190,111,704	191,105,988	
	CHARGES FOR CURRENT SERVICES					
4350100	AFFORDABLE HOUSING FEE TRANSFERRED	(13,884)	(5,542)	20,000	20,000	Pub Fac Fees
4350101	AFFORDABLE HOUSNG IN-LIEU	13,885	5,543	(20,000)	(20,000)	Pub Fac Fees
4350102	PUB FAC FEE-LIBRARY	116,591	97,271	95,242	95,242	Pub Fac Fees
4350103	PUB FACIL FEE-FIRE	585,984	486,149	410,044	410,044	Pub Fac Fees
4350104	PUB FACIL FEE-PARKS	400,332	351,020	315,887	315,887	Pub Fac Fees
4350105	PUB FACIL FEE-GEN GOVT	184,517	141,331	136,486	136,486	Pub Fac Fees
4350106	APPEAL FEE	560	0	12,048	12,048	
4350106	APPEAL FEE	2,018	1,436	0	0	Road Fund
4350107	PUB FAC FEE-LAW ENFORCE	97,467	71,032	70,979	70,979	Pub Fac Fees
4350108	ROAD IMPACT FEES	1,204,152	1,125,887	1,028,000	1,028,000	Impact Fee
4350109	AFFORDABLE HOUSING IMPACT FEE	233	423	0	0	
4350209	REVENUE TRANSFER FROM TRUST FUNDS	256,993	120,364	100,900	100,900	
4350209	REVENUE TRANSFER FROM TRUST FUNDS	491,956	(73,480)	182,000	182,000	Automtn Replc
4350235	BILLINGS OH-OUTSIDE AGENCIES	75,032	59,348	0	0	
4350245	OTHER BILLINGS TO COURTS	1,739,741	1,695,451	1,458,782	1,458,782	
4350250	SHERIFF BLNGS - COURT SECUR	3,631,844	3,381,767	3,575,897	3,575,897	
4350255	BILLINGS TO OUTSIDE AGENCIES	107,283	181,665	117,179	159,404	

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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4350255	BILLINGS TO OUTSIDE AGENCIES	36,706	36,706	35,000	35,000	Parks Spl Rev
4350255	BILLINGS TO OUTSIDE AGENCIES	180,736	(1)	0	0	Cal Hlth Ind Pgm
4350260	FEES-YOUNG ADULTS PROGRAM	83,316	95,982	102,599	102,599	DUI
4350265	ROAD TRANSVERSE CUT FEE	29,238	1,516	10,000	10,000	Road Fund
4350266	ROAD LONGITUDE CUT FEE	65,548	11,774	15,000	15,000	Road Fund
4350285	EXTD FIRST OFFENDER FEES	232,014	191,283	221,949	221,949	DUI
4350295	PREAPPLICATION PROCESS	46,346	37,818	37,453	37,453	
4350305	FLOOD HAZARD PROPERTY REPORTS	588	74	236	236	
4350310	FIRE SUPPRESSION/COST REI	367,789	136,018	200,000	200,000	
4350315	AMBULANCE REIMBURSEMENT	174,287	170,792	170,000	170,000	
4350320	INMATE ASSISTANCE REIMBRS	1,054	1,149	800	800	
4350330	PUBLIC EDUCATION GOV'T ACCESS FEE	52,125	51,172	0	0	
4350335	MONITORING FEE-PC1203.1B	166,283	107,496	265,000	265,000	
4350340	JUVENILE INFORMAL SUPERVISION	89,840	58,000	58,000	58,000	
4350345	DIVERSN MONITRG-PC1001.53	29	159	0	0	
4350350	MITIGATION FEE-AIR	359	354	240	240	
4350365	CHANGE OF PLEA	799	500	800	800	
4350370	PROBA MGMNT FEE-ADULTS	10,711	6,176	16,500	16,500	
4350380	SENTENCING REPORT FEE	54,392	36,353	90,500	90,500	
4350385	RESTITN COLL FEE-PC1203.1	115,779	70,223	200,000	200,000	
4350390	RECORD SEALING FEE	1,083	547	3,800	3,800	
4350395	RED INSTALLMENT PLAN FEE	4,641	5,209	4,540	4,540	
4350400	ADMINISTRATIVE SERVICES	2,433,933	2,227,142	2,158,122	2,158,122	
4350402	ADMIN FEE-SLO CTBID	0	24,038	25,400	25,400	
4350404	ADMIN FEE - GC 29412	42,595	47,011	42,500	42,500	
4350405	SPECIAL ASSESSMENT FEES	144,308	144,426	145,000	145,000	
4350410	ASSESSMNT APPORTNMNT FEES	756	750	1,852	1,852	
4350415	PROP.REDEMPT.SEARCH FEES	8,949	1,968	18,860	18,860	
4350430	ELECTION SERVICES	452,735	119,777	220,000	220,000	
4350435	DEFERRED ENTRY OF JUDGMENT	138,881	128,007	147,800	147,800	
4350441	SEGREGATIONS FEE	70	0	152	152	
4350445	DMV DELINQUENT VESSEL FEE	776	892	1,077	1,077	
4350450	UNSEC DELINQUENT COLL FEE	15,445	16,214	16,525	16,525	
4350457	PUBLIC DEFENDER REIMBURSEMENT FEES	547,482	666,147	803,000	803,000	
4350460	LEGAL SERVICES	31,430	36,400	30,800	30,800	
4350465	INVOLUNTARY LIEN NOTICES	16,704	18,150	10,000	10,000	
4350470	INSTALLMENT FEES	(42)	(18)	0	0	
4350475	PROCESSING FEES	60,450	66,426	108,000	108,000	
4350480	ENVIRONMNTL ASSESSMT FEES	186,719	175,913	232,331	232,331	
4350485	LAFCO PROCESSING FEES	5,578	2,831	0	0	
4350490	PUBLICATION FEES	296	1,508	2,012	2,012	
4350495	PLANNING/ENGINEERING SVCS	1,324	4,936	5,000	5,000	Road Fund
4350500	ROAD PERMIT FEES	14,866	11,996	10,000	10,000	Road Fund
4350505	FILING FEES-CORNER RECORD	1,242	1,476	2,514	2,514	
4350510	LOT LINE ADJUSTMENTS	794	0	0	0	
4350515	ALLOCATION ADMIN FEE	15,175	17,655	19,180	19,180	

SLO County Budget Preparation System
Analysis of Financing Sources by Source by Fund

ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4350520	ITD BILL OUTSIDE AGENCIES	185,458	80,022	69,190	69,190	
4350525	ITD BILL OUTSIDE AGENCIES COMM	200,054	48,605	12,169	12,169	
4350530	FIRE PROTECTION SERVICES	1,767,865	1,876,373	1,845,075	1,845,075	
4350535	RECORDERS FEE GC27361.4	3	0	0	0	
4350540	AGRICULTURAL SERVICES	71,095	131,363	121,070	121,070	
4350545	RODENT CONTROL	30,725	0	0	0	
4350550	HOME DETENTION PROGRAM	269,995	334,475	312,000	312,000	
4350555	STANDARDIZATION INSPECTS	4,070	4,235	4,000	4,000	
4350560	ALTERNATIVE WORK PROG REV	135,833	117,243	132,250	132,250	
4350565	WEEKENDER PROGRAM	100	0	0	0	
4350567	ALT SENTENCING PROG	1,690	904	0	0	
4350570	CIVIL PROCESS SERVICE	122,936	123,311	118,000	118,000	
4350580	REIMB JUV COURT PROF FEES	39,523	39,148	50,000	50,000	
4350581	ESTATE FEES	44,124	40,978	7,501	7,501	
4350585	GUARDIANSHIP FEES	165,155	150,046	218,000	218,000	
4350590	REPRESENTATIVE PAYEE FEES	29,895	30,524	31,080	31,080	
4350595	HUMANE SERVICES	53,617	53,510	22,061	22,061	
4350600	IMPOUND FEES	40,359	42,459	51,005	51,005	
4350605	BOARDING FEES	19,294	18,335	91,755	91,755	
4350610	ANIMAL PLACEMENT	54,235	162,564	251,155	251,155	
4350616	LAW ENFORCEMENT SERVICES	91,336	20,333	65,000	65,000	
4350620	BOOKING FEES (SB 2557)	410,681	308,286	328,544	328,544	
4350625	RECORDER'S SPECL PROJECTS	707,049	627,760	465,651	465,651	
4350630	RECORDG FEE-MICROGRAPHICS	104,784	262,418	42,410	42,410	
4350632	Rec Fees-Real Estate Fraud GC 27388	3,679	116,360	7,000	7,000	
4350635	RECORDING FEES	963,286	1,229,303	1,377,079	1,377,079	
4350640	RECORDING FEES-VHS	2,768	2,714	2,754	2,754	
4350641	CIVIL SPECIAL FEE GC26746	118,757	91,161	0	0	
4350650	DEVELOPMENT FEE- ADMIN	28,264	26,183	16,000	16,000	
4350650	DEVELOPMENT FEE- ADMIN	2,495	550	0	0	Parks Sp1 Rev
4350655	SEPARATE TAX BILL COSTS	79,489	81,089	90,000	90,000	
4350656	REIMB FOR PROJ COSTS	0	7,599	0	0	
4350660	ENCROACHMENT PERMIT FEES	66,798	63,285	60,000	60,000	Road Fund
4350665	ROAD ABANDONMENT FEE	36,040	40,792	50,846	50,846	
4350675	CURB & GUTTER WAIVERS	3,737	2,628	4,138	4,138	
4350675	CURB & GUTTER WAIVERS	1,052	657	500	500	Road Fund
4350676	CURB & GUTTER PERMIT WITH DESIGN	21,713	18,597	25,000	25,000	Road Fund
4350677	CURB & GUTTER PERMIT W/O DESIGN	8,107	23,232	19,411	19,411	Road Fund
4350680	VENDING MACHINE REVENUE	16	4	0	0	
4350690	MEDICAL RECORDS FEE	19	9,790	12,000	12,000	
4350705	NURSING FEES	353,151	355,933	267,500	267,500	
4350715	LABORATORY SERVICES	1,009,961	1,145,836	1,176,980	1,176,980	
4350720	SUPPLEMENTAL ROLL-5% ADMN	800,152	458,619	500,000	500,000	
4350725	MENTAL HEALTH SVCS-MEDICARE	(109,999)	44,184	172,550	172,550	
4350730	SECOND CHANCE CHARGES-ALC	630,755	601,365	636,869	636,869	DUI
4350735	ALCOHOLISM SERVICES	49,421	84,930	114,000	114,000	

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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4350740	COBRA MED INS ADMIN FEE	713	697	800	800	
4350745	ENVIRONMENTAL HEALTH SERVICES	1,596,319	1,724,428	1,912,600	1,912,600	
4350760	INST CARE/SV-MEDICALSB855	36,389	31,763	42,863	42,863	
4350765	MEDICAL REMB SERV/PAT CAR	641,513	745,255	567,404	567,404	
4350770	CUTS & COMBINATN REQUESTS	4,316	8,620	7,500	7,500	
4350775	ADOPTION FEES	2,700	6,165	3,000	3,000	
4350785	CALIF CHILDREN SERVICES	2,780	2,760	3,000	3,000	
4350790	INST CARE-JUVENILE HALL	25,343	22,413	44,000	44,000	
4350795	MENTAL HLTH SVCS-INSURANCE	207,925	150,230	250,000	250,000	
4350805	LOST-DAMAGED MATERIALS	14,477	17,195	15,000	15,000	Library
4350810	LIBRARY SERVICES	175,492	212,227	185,000	185,000	Library
4350815	FIRST OFFENDER FEES	575,835	625,974	532,995	532,995	DUI
4350820	WASTE TIPPING FEES-AB 939	14,496	14,736	14,736	14,736	
4350835	COPYING FEES	8,543	9,756	12,000	12,000	
4350835	COPYING FEES	18,660	19,468	19,000	19,000	Library
4350840	LIBRARY REQUEST FEES	2,074	64,240	56,000	56,000	Library
4350860	CAMPING FEES	2,705,648	2,538,907	2,856,700	2,856,700	Parks Sp1 Rev
4350865	DAILY PASSES	363,814	346,080	411,100	411,100	Parks Sp1 Rev
4350870	GROUP ENTRANCE FEES	159,015	156,006	171,300	171,300	Parks Sp1 Rev
4350875	SEASON PASSES	94,744	98,748	115,800	115,800	Parks Sp1 Rev
4350880	SEASON BOAT LICENSES	54,270	66,726	89,100	89,100	Parks Sp1 Rev
4350885	DAILY BOAT PASSES	80,294	86,675	114,600	114,600	Parks Sp1 Rev
4350890	INCOME FROM CONCESSIONS	11,397	16,642	20,000	20,000	
4350890	INCOME FROM CONCESSIONS	100,581	77,717	119,200	119,200	Parks Sp1 Rev
4350895	SWIMMING POOL FEES	108,286	59,600	42,000	42,000	Parks Sp1 Rev
4350905	DOG/DAY USE	45,566	47,721	44,200	44,200	Parks Sp1 Rev
4350910	SHOWERS/LOCKERS	51,983	50,615	53,800	53,800	Parks Sp1 Rev
4350920	MOBL HOME DUP TX CLEARNCE	161	150	150	150	
4350925	PARKLAND FEE (QUIMBY FEE)	48,538	34,000	0	0	
4350925	PARKLAND FEE (QUIMBY FEE)	0	35,873	0	0	Capital Projects
4350935	OTHER CLERK FEES	359,342	398,319	449,000	449,000	
4350950	MISCELLANEOUS FEES	85,772	112,211	120,777	120,777	
4350950	MISCELLANEOUS FEES	3,869	632	0	0	Road Fund
4350950	MISCELLANEOUS FEES	282	7,677	0	0	Parks Sp1 Rev
4350950	MISCELLANEOUS FEES	289	234	0	0	DUI
4350960	MONUMENTATION FEES	63,112	107,807	159,606	159,606	
4350965	BLDG PRMT REVIEW-DRAINAGE	40,521	58,110	58,991	58,991	
4350966	BLDG PRMT REVIEW-FLD HZD	0	0	16,720	16,720	
4350970	RECREATIONAL PROGRAMS	22,984	15,231	13,900	13,900	Parks Sp1 Rev
4350971	SKATE PARK FEES	10,307	9,548	13,400	13,400	Parks Sp1 Rev
4350980	OTHER RECREATIONAL FEES	36,069	31,878	34,300	34,300	Parks Sp1 Rev
4350990	DEVELOPMENT PLAN INSPECTN	51,645	24,080	33,861	33,861	
4350995	PAR MAP CHECKING THRU T/A	40,239	27,405	34,912	34,912	
4351000	TR MAP CHECKING THRU T/A	132,885	(4,155)	3,970	3,970	
4351005	RECORDS OF SURVEY FEES	22,220	23,851	26,850	26,850	
4351010	OTHER SERVICE CHARGES	27,659	12,968	1,664	1,664	

SLO County Budget Preparation System
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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4351040	MENTAL HLTH SVCS-SELF PAY	18,394	14,902	30,000	30,000	
4351045	PROGRAM REV - CHILD&FAMILIES	380,037	282,565	345,527	345,527	
4351052	PROGRAM REV - MINOR	14,697	1,527	0	0	
4351055	BOOK,PAMPHLT,BROCHR SALES	5,904	1,925	2,300	2,300	
4351060	MAP SALES	1,325	1,715	1,830	1,830	
4351065	PUB INFO SALE-COMP FILES	24,065	21,281	24,638	24,638	
4351070	PM INSPECT-IMP PLANS P11E	94,479	46,149	63,118	63,118	
4351075	TM INSPECT-IMP PLANS P11D	210,525	170,609	258,057	258,057	
4351080	TOBACCO SETTLEMENT	2,099,737	0	0	0	
4351080	TOBACCO SETTLEMENT	868,999	0	0	0	Cal Hlth Ind Pgm
4351095	LOT LINE ADJUST APPLICATION	2,385	2,774	2,415	2,415	
4351100	COND USE PMT/DEV PLAN APP	21,426	19,434	32,166	32,166	
4351105	CERT COMPLIANCE APP	0	358	888	888	
4351110	CERT OF CORRECTION	1,284	908	716	716	
4351115	MAP AMENDMENTS	92	3	0	0	
4351125	LOT LINE ADJUST CHECKING	17,202	10,022	10,047	10,047	
4351130	ANNEXATION MAP REVIEW	305	1,028	0	0	
4352240	SB2557 PROPERTY TAX ADMIN FEE	1,762,297	1,972,944	1,850,412	1,850,412	
4352245	RD EXCEPTION - PARCEL MAP	410	423	850	850	
4352250	ROAD EXCEPTION REQUEST - TRACT MAP	820	0	0	0	
4352255	BULK TRANSFER FEE	942	1,049	1,150	1,150	
4352260	SUBDIVISION/PARCEL TRACT MAP	4,614	4,599	6,205	6,205	
4352265	WET & RECKLESS	0	45,775	0	0	DUI
4400020	WATER SALES FOR RESALE	37,918	36,406	101,895	101,895	
	Total - CHARGES FOR CURRENT SERVICES	36,965,294	31,983,892	33,110,542	33,152,767	
	OTHER REVENUES					
4550000	OTHER REVENUE	889,006	(300,109)	886,713	886,713	
4550000	OTHER REVENUE	12,224	11,915	0	0	Road Fund
4550000	OTHER REVENUE	8,178	2,551	0	0	Parks Spl Rev
4550000	OTHER REVENUE	16,738	19,557	20,000	20,000	Library
4550010	SEMINAR/CONF/WORKSHOP FEE	77,191	93,292	95,000	95,000	
4550010	SEMINAR/CONF/WORKSHOP FEE	75	0	0	0	Library
4550011	SETTLEMENTS-ENVIRONMENTAL	0	0	100,000	100,000	
4550014	REV - ADJ CHARGEBACKS	0	(632)	0	0	Parks Spl Rev
4550015	LIBRARY CARD ACCESS FEES	6,876	6,305	6,300	6,300	
4550020	REV APPLICABLE PRIOR YRS	15,346	(996,049)	0	0	
4550020	REV APPLICABLE PRIOR YRS	0	90	0	0	Capital Projects
4550020	REV APPLICABLE PRIOR YRS	0	(6,397)	0	0	Parks Spl Rev
4550020	REV APPLICABLE PRIOR YRS	0	(103,233)	0	0	Emergcy Med Svcs
4550025	REF/ADJ-PRIOR YEAR EXPENS	64,809	0	0	0	
4550025	REF/ADJ-PRIOR YEAR EXPENS	344	0	0	0	Pub Fac Fees
4550025	REF/ADJ-PRIOR YEAR EXPENS	0	(9,999)	0	0	Parks Spl Rev
4550030	REIMBURSEMENTS-ASSISTANCE	444,136	537,871	393,492	393,492	
4550045	REFUNDS/EXCISE TAX	15,465	2,296	3,000	3,000	
4550050	TAX DEPT RETRND CHECK FEE	6,683	4,657	6,600	6,600	

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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4550055	SALE OF FIXED ASSETS	1,425	21,107	20,000	20,000	
4550062	ADV COSTS TX DEEDED PROP	372	0	1,380	1,380	
4550065	OTHER REIMBURSEMENTS	484,791	559,745	185,148	185,148	
4550065	OTHER REIMBURSEMENTS	440,999	191,732	10,000	10,000	Road Fund
4550065	OTHER REIMBURSEMENTS	0	15,500	0	0	Comm Dev Pgm
4550065	OTHER REIMBURSEMENTS	910	3,699	0	0	Parks Spl Rev
4550070	EMPLOYEE REIMBURSEMENTS	23	742	250	250	
4550075	EMPL MEALS/IN-HOUSE FOOD	2,297	3,953	3,200	3,200	
4550080	OTHER SALES	13,197	3,267	6,220	6,220	
4550085	NUISANCE ABATEMENT	24,920	21,680	2,629	2,629	
4550090	SERVICE CHGE RETRND CHKS	9,074	7,839	10,306	10,306	
4550090	SERVICE CHGE RETRND CHKS	32	51	0	0	Road Fund
4550090	SERVICE CHGE RETRND CHKS	21	0	0	0	Parks Spl Rev
4550090	SERVICE CHGE RETRND CHKS	64	(181)	0	0	Library
4550100	1915 BOND ACT ASSESSMENT	7,500	7,595	6,000	6,000	
4550105	WEED/FIRE ABATEMENT	387	0	0	0	Parks Spl Rev
4550115	PENALTY/INTEREST	0	80,300	0	0	Road Fund
4550120	CONTRIBUTIONS - NON GOVTL	51,153	23,551	49,400	49,400	
4550120	CONTRIBUTIONS - NON GOVTL	45	0	0	0	Capital Projects
4550120	CONTRIBUTIONS - NON GOVTL	0	20,412	11,100	11,100	Parks Spl Rev
4550120	CONTRIBUTIONS - NON GOVTL	147,480	339,894	0	0	Library
4550125	GRANTS: NON-GOVERNMENTAL	168,307	224,794	57,056	57,056	
4550130	BAD DEBT RECOVERY	2,216	939	0	0	Parks Spl Rev
4550140	COUNTY CONTRIBUTIONS	6,433,069	6,179,806	7,541,000	7,541,000	POB- DSF
4550145	CO CONTRIBUTION FOR EMPLY	150	0	0	0	
4550150	MICROFILM	1,631	(38)	0	0	
4550160	CASH OVERAGES	5,744	5,148	2,600	2,600	
4550160	CASH OVERAGES	107	559	0	0	Parks Spl Rev
4550160	CASH OVERAGES	6	36	0	0	Library
4550170	SETTLEMNTS,DAMAGES,&REST.	(2,252)	358,195	0	0	
4550170	SETTLEMNTS,DAMAGES,&REST.	1,375	1,813	0	0	Parks Spl Rev
4550180	SUPPORT BLNG TO NON-GOVTL	63,215	9,310	0	0	Comm Dev Pgm
4550195	PENALTIES	2,357	0	0	0	
4550200	INVOICE VARIANCES	3,930	2,372	5	5	
4550200	INVOICE VARIANCES	2	0	0	0	Capital Projects
4550200	INVOICE VARIANCES	714	744	0	0	Road Fund
4550200	INVOICE VARIANCES	1,317	2,430	0	0	Parks Spl Rev
4550210	TOBACCO SETTLEMENT	0	1,801,871	1,711,011	1,711,011	
4550210	TOBACCO SETTLEMENT	0	724,613	698,864	698,864	Cal Hlth Ind Pgm
4900010	IFR-ADMIN DEPT SUPPORT	20,841	31,641	15,000	15,000	
4900080	IFR-INT SETT-ITD NETWORK SVCS	221,353	213,446	195,167	195,167	
4900090	IFR-INT SETT-PLANNING	52,150	37,688	5,000	5,000	
4900100	IFR-INT SETT-GEN SRVS S/S BILLINGS	1,223,392	1,295,485	1,316,423	1,316,423	
4900100	IFR-INT SETT-GEN SRVS S/S BILLINGS	1,135	4,786	0	0	Parks Spl Rev
4900110	IFR-INT SETT-HEALTH BILLINGS	126,519	110,282	83,061	83,061	
4900110	IFR-INT SETT-HEALTH BILLINGS	27,127	21,970	0	0	Co Med Svcs Prog

SLO County Budget Preparation System
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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4900130	IFR-INT SETT-MAINT PROJECTS	0	0	29,198	29,198	
4900140	IFR-INT SETT-ITD ENTERPRISE SVCS	148,669	239,792	338,462	338,462	
4900170	IFR-INT SETT-DRUG & ALCOHOL	158,806	178,615	130,804	130,804	
4900170	IFR-INT SETT-DRUG & ALCOHOL	5,381	0	0	0	DUI
4900190	IFR-INT SETT-ITD DPTMTL SVCS	1,012,320	293,322	219,145	230,720	
4900200	IFR-INT SETT-ITD RADIO COMM	19,079	37,453	20,755	20,755	
4900220	IFR-INT SETT-SHERIFF SUPPORT	519,474	520,440	506,677	506,677	
4900260	IFR-INT SETT-PARKS BILLINGS	184,571	179,668	180,247	180,247	Parks Spl Rev
4900299	IFR-INT SETT-ALL OTHER DEPTS	2,222	1,350	0	0	
4900299	IFR-INT SETT-ALL OTHER DEPTS	34,163	2,317	0	0	DUI
4901000	IFR-OVERHEAD-OH ALLOCATIONS	190,657	175,094	0	0	
4901020	IFR-OVERHEAD-AGR	4,586	1,556	0	0	
4901020	IFR-OVERHEAD-AGR	7,166	6,684	0	0	Parks Spl Rev
4902010	IFR-MANUAL COST ALLOC-ITD VOICE	172,821	178,324	160,476	160,476	
4902030	IFR-MANUAL COST ALLOC-POSTAGE	50,228	56,562	59,481	59,481	
4902055	IFR-JE CAPITAL ASSETS FUNDING	70,533	68,178	0	0	Capital Projects
4902055	IFR-JE CAPITAL ASSETS FUNDING	678,570	300,000	0	400,000	Road Fund
4903010	IFR-IAA-LABOR-REG	395,250	268,796	708,752	708,752	
4903010	IFR-IAA-LABOR-REG	40,237	39,787	10,000	10,000	Parks Spl Rev
4903050	IFR-IAA-LABOR-NON PRODUCTION	788	0	0	0	
4904000	IFR-IS-W/O SETTLEMENT	13,275	4,603	8,558	8,558	
4909000	IFR-JOURNAL ENTRY ALLOCATIONS	3,160	1,460	36,000	36,000	
4909000	IFR-JOURNAL ENTRY ALLOCATIONS	0	73,915	0	0	Road Fund
4909000	IFR-JOURNAL ENTRY ALLOCATIONS	240	0	0	0	Library
4909000	IFR-JOURNAL ENTRY ALLOCATIONS	86,644	45,444	0	0	Co Med Svcs Prog
4909000	IFR-JOURNAL ENTRY ALLOCATIONS	0	50,227	0	0	Cal Hlth Ind Pgm
4909001	IFR-JE-ADMIN OFFICE	35,560	32,512	28,997	28,997	
4909005	IFR-JE-RISK MGMT	801,191	826,308	946,304	946,304	
4909010	IFR-JE-AUDITOR/CONTROLLER	30,000	30,000	30,000	30,000	
4909015	IFR-JE-ITD	18,148	(1,117)	0	0	
4909020	IFR-JE-MAINTENANCE PROJ	165,246	164,610	0	0	
4909025	IFR-JE-GENERAL SERVICES	190,954	242,160	145,384	145,384	
4909030	IFR-JE-PERSONNEL	82,670	87,065	119,039	119,039	
4909035	IFR-JE-COUNTY COUNSEL	130,060	145,600	98,000	98,000	
4909040	IFR-JE ALLOC-PUBLIC HEALTH	485,045	257,940	155,868	155,868	
4909045	IFR-JE ALLOC-MENTAL HEALTH	2,022	0	0	0	
4909050	IFR-JE ALLOC-DRUG & ALCOHOL	0	0	2,359	2,359	
4909055	IFR-JE-SHERIFF	954	1,359	0	0	
4909070	IFR-JE-CDF	420,208	458,452	444,914	444,914	
4909080	IFR-JE-PLANNING	258,257	306,708	389,126	389,126	
4909085	IFR-JE-SB 2557	311,060	324,576	326,613	326,613	
4909090	IFR-JE ALLOC-CO-WIDE OVERHEAD	3,555,362	3,983,099	3,567,110	3,567,110	
4909095	IFR-JE-SOCIAL SERVICES	28,475	0	0	0	
4909099	IFR-JE-UTILITY CHARGES-OPR CENTER	36,971	38,427	0	0	
4909100	IFR-JE-MAJOR SYSTEM DEV	86,001	148,224	0	0	Automtn Replc
4909200	IFR-JE-PARKS	12,009	1,712	0	0	Parks Spl Rev

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ACCT	REVENUE CLASSIFICATION (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 PROPOSED (4)	2010-11 ADOPTED (5)	FUND (6)
4909350	IFR-JE-PW ISF	0	0	750	750	
4909999	IFR-CONVERSION ACCOUNT	0	0	9,000	9,000	
4909999	IFR-CONVERSION ACCOUNT	0	0	29,740	29,740	Co Med Svcs Prog
4909999	IFR-CONVERSION ACCOUNT	0	0	19,524	19,524	Cal Hlth Ind Pgm
	Total - OTHER REVENUES	21,545,199	21,362,113	22,163,208	22,574,783	
	TOTAL COUNTY REVENUES	417,046,783	407,732,335	405,009,214	406,694,913	
	OTHER FINANCING SOURCES					
6000000	OPERATING TRANSFERS IN	3,811,622	1,024,579	726,028	726,028	
6000000	OPERATING TRANSFERS IN	3,531,654	77,007	817,000	817,000	Capital Projects
6000000	OPERATING TRANSFERS IN	240,767	0	0	0	Parks Spl Rev
6000000	OPERATING TRANSFERS IN	561,934	0	0	1,000,000	Tax Reductn Res
6000000	OPERATING TRANSFERS IN	1,755	0	0	0	Cop Loan DS
6000005	OTI PROCEEDS INTRAFUND	574,006	123,524	0	0	
6000011	OTI PROCEEDS BOND - COP	5,084,459	49,416	0	0	Road Fund
6000100	ROADS IMPACT FEES	6,171,123	3,958,974	207,648	207,648	Road Fund
6000106	OP TRANS-IN CHIP	45,651	0	0	0	
6000120	TRANSFERS IN FROM GEN FND	9,096,000	7,767,770	6,294,577	6,294,577	Road Fund
6000120	TRANSFERS IN FROM GEN FND	330,000	313,500	303,050	303,050	Comm Dev Pgm
6000120	TRANSFERS IN FROM GEN FND	3,632,421	3,800,800	3,278,260	3,278,260	Parks Spl Rev
6000120	TRANSFERS IN FROM GEN FND	306,594	1,628,106	1,247,426	1,763,636	Automtn Replc
6000120	TRANSFERS IN FROM GEN FND	789,355	2,216,516	2,005,333	2,521,543	Building Replcmt
6000120	TRANSFERS IN FROM GEN FND	586,550	557,222	529,361	529,361	Library
6000120	TRANSFERS IN FROM GEN FND	0	0	495,513	495,513	Cop Loan DS
6000130	TRANSFER IN FR AUTOMATION REPL FUND	574,006	112,020	0	0	
6000135	TRFR IN FOR DEBT SERVICE	31,206	0	0	0	
6000135	TRFR IN FOR DEBT SERVICE	441,170	1,511,089	1,183,600	1,183,600	Cop Loan DS
6000140	OPR TRF IN - PFF LIBRARY	6,667	6,021	0	0	
6000140	OPR TRF IN - PFF LIBRARY	119,660	94,188	0	0	Capital Projects
6000140	OPR TRF IN - PFF LIBRARY	131,200	371,878	0	0	Library
6000145	OPR TRF IN - PFF FIRE	350,000	0	0	0	
6000145	OPR TRF IN - PFF FIRE	289,650	307,892	0	0	Capital Projects
6000150	OPR TRF IN - PFF PARKS	65,544	125,755	0	0	Capital Projects
6000150	OPR TRF IN - PFF PARKS	1,255,278	500,000	0	0	Parks Spl Rev
6000160	OPR TRF IN - PFF GEN GOV'T	649	3,858	0	0	Capital Projects
6000160	OPR TRF IN - PFF GEN GOV'T	500,000	500,000	500,000	500,000	Cop Loan DS
6000200	TRANSFERS IN FOR PRIN/INT	1,125,949	0	0	0	Cop Loan DS
6000205	PROCEEDS OF GF INTERNAL LOAN	117,263	0	0	0	
6000205	PROCEEDS OF GF INTERNAL LOAN	86,001	0	0	0	Parks Spl Rev
6000205	PROCEEDS OF GF INTERNAL LOAN	0	1,698,552	0	0	Library
6000210	OP TRANS IN - QUIMBY FEES	2,871	0	0	0	Capital Projects
6001000	INTERNAL LOAN REPAYMENT-PRIN	449,127	458,913	6,000,000	6,000,000	
6001000	INTERNAL LOAN REPAYMENT-PRIN	0	70,430	0	0	Building Replcmt
6001001	INTERNAL LOAN REPAYMENT-INT	53,356	14,835	0	0	
6001150	PROCEEDS OF LT DEBT-POB	0	42,565,000	0	0	POB- DSF
	Total - OTHER FINANCING SOURCES	40,363,488	69,857,845	23,587,796	25,620,216	
	OVERALL COUNTY TOTALS	457,410,271	477,590,180	428,597,010	432,315,129	

Revenue Detail by Department

This report details revenue, other financing sources and transfers by governmental fund center and by account number.

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED	
100	BOARD OF SUPERVISORS	4900010 IFR-ADMIN DEPT SUPPORT	2,009	0	0	0
101	NON-DEPARTMENTAL REVENUES	4000005 PROP. TAXES CURR. SECURED	85,914,937	84,862,390	84,862,390	84,862,390
		4000007 PROPERTY TAX-UNITARY	7,344,050	7,344,949	7,344,949	7,344,949
		4000010 SUPPLEMENTAL-CURR.SECURED	1,508,774	1,500,000	1,500,000	1,500,000
		4000015 REDEVELOPMENT AGENCY TAX	(3,285,935)	(3,300,000)	(3,300,000)	(3,300,000)
		4000025 PROP. TAXES CURR. UNSEC.	2,373,351	2,155,827	2,155,827	2,155,827
		4000030 SUPPLEMENTAL-CURR.UNSEC.	11,823	15,000	15,000	15,000
		4010005 PROP. TAXES PRIOR SECURED	(221,510)	(165,000)	(165,000)	(165,000)
		4010010 SUPPLEMENTL-PRIOR SECURED	(22,977)	0	0	0
		4010015 PROP. TAXES PRIOR UNSEC.	56,162	60,000	60,000	60,000
		4010020 SUPPLEMENTAL-PRIOR UNSEC	16,073	25,000	25,000	25,000
		4010025 REDEMPTION FEES	30,220	25,000	25,000	25,000
		4010035 PENALTIES-DELINQUENT TAX	155,941	120,000	120,000	120,000
		4010045 TLRP PROCEEDS	500,000	500,000	500,000	500,000
		4010050 SALES AND USE TAXES	5,672,514	5,500,000	5,500,000	5,500,000
		4010065 AIRCRAFT TAX	421,060	270,000	270,000	270,000
		4010070 PROPERTY TRANSFER TAX	1,437,561	1,300,000	1,300,000	1,300,000
		4010073 RACEHORSE TAX	18,023	6,000	6,000	6,000
		4010075 TRANSIENT OCCUPANCY TAX	5,582,396	6,130,000	6,130,000	6,130,000
		4010077 PROPERTY TAX IN-LIEU OF SALES	1,555,698	2,300,000	2,300,000	2,300,000
		4010078 PROPERTY TAX IN-LIEU OF VLF	27,251,673	27,250,000	27,250,000	27,250,000
		4050005 FRANCHISES-CABLE	743,177	750,000	750,000	750,000
		4050006 FRANCHISE FEES-PUB UTIL	1,232,479	1,460,000	1,460,000	1,460,000
		4050010 FRANCHISE FEES-GARBAGE	712,326	725,000	725,000	725,000
		4050011 FRANCHISE FEES-PETROLEUM	52	0	0	0
		4150000 INTEREST	384,798	800,000	800,000	800,000
		4200075 HOMEOWNER PROP TAX RELIEF	795,112	800,000	800,000	800,000
		4200220 ST AID-EPSDT-MENTAL HEALTH	416,779	0	0	0
		4200275 OTHER STATE IN-LIEU TAXES	6,427	800	800	800
		4200285 OPEN SPACE SUBVENTION	31	0	0	0
		4250005 FED AID ENTITLEMNT LAND	1,035,330	1,000,000	1,000,000	1,000,000
		4250105 FEDERAL AID - OTHER	9,309	0	0	0
		4300015 OTHER GOV'T: RDA PASS THRU	1,709,139	1,781,413	1,781,413	1,781,413
		4350315 AMBULANCE REIMBURSEMENT	40,000	40,000	40,000	40,000
		4350655 SEPARATE TAX BILL COSTS	81,089	90,000	90,000	90,000
		4350720 SUPPLEMENTAL ROLL-5% ADMN	458,619	500,000	500,000	500,000
		4352240 SB2557 PROPERTY TAX ADMIN FEE	1,972,944	1,850,412	1,850,412	1,850,412
		4550000 OTHER REVENUE	971	4,000	4,000	4,000
		4550200 INVOICE VARIANCES	12	5	5	5
		4909085 IFR-JE-SB 2557	324,576	326,613	326,613	326,613
		TOTAL:	146,243,004	146,027,409	146,027,409	146,027,409
102	NON-DEPTL-OTHR FINCNG USE	4350235 BILLINGS OH-OUTSIDE AGENCIES	59,348	0	0	0
		4900060 IFR-INT SETT-CO WIDE OVERHEAD	0	3,767,342	0	0
		4909090 IFR-JE ALLOC-CO-WIDE OVERHEAD	3,983,099	0	3,567,110	3,567,110
		6000000 OPERATING TRANSFERS IN	1,000,000	0	0	0
		6000130 TRANSFER IN FR AUTOMATION REPL	112,020	0	0	0
		6001000 INTERNAL LOAN REPAYMENT-PRIN	458,913	6,000,000	6,000,000	6,000,000
		6001001 INTERNAL LOAN REPAYMENT-INT	14,835	0	0	0
		TOTAL:	5,628,215	9,767,342	9,567,110	9,567,110

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED	
104	ADMINISTRATIVE OFFICE					
	4350835 COPYING FEES	7	0	0	0	
	4351065 PUB INFO SALE-COMP FILES	117	124	124	124	
	4909001 IFR-JE-ADMIN OFFICE	32,512	28,997	28,997	28,997	
	TOTAL:	32,636	29,121	29,121	29,121	
105	RISK MANAGEMENT					
	4909005 IFR-JE-RISK MGMT	826,308	840,596	946,304	946,304	
	TOTAL:	826,308	840,596	946,304	946,304	
106	CONTRIBUTIONS TO OTHER AGENCIE					
	4550120 CONTRIBUTIONS - NON GOVTL	5,761	0	0	0	
	4550210 TOBACCO SETTLEMENT	402,615	361,481	361,481	361,481	
	4909000 IFR-JOURNAL ENTRY ALLOCATIONS	0	0	36,000	36,000	
	TOTAL:	408,376	361,481	397,481	397,481	
107	AUDITOR-CONTROLLER					
	4010045 TLRP PROCEEDS	250,000	250,000	250,000	250,000	
	4100295 CITIES PARKING	46	0	0	0	
	4100353 SCFCF ICNA PARKING PENALTY	3	0	0	0	
	4100354 COUNTY PORTION GC 76000	7,800	0	0	0	
	4200035 SB90 STATE MANDATED COSTS	21,313	26,500	26,500	26,500	
	4200065 STATE AID-NUCLEAR PLANNG	3,796	3,000	3,000	3,000	
	4350255 BILLINGS TO OUTSIDE AGENCIES	36	300	300	300	
	4350400 ADMINISTRATIVE SERVICES	164,784	272,945	272,945	272,945	
	4350404 ADMIN FEE - GC 29412	47,011	42,500	42,500	42,500	
	4350405 SPECIAL ASSESSMENT FEES	144,426	145,000	145,000	145,000	
	4350740 COBRA MED INS ADMIN FEE	697	800	800	800	
	4350820 WASTE TIPPING FEES-AB 939	14,736	14,736	14,736	14,736	
	4351055 BOOK,PAMPHLT,BROCHR SALES	188	300	300	300	
	4550000 OTHER REVENUE	5,037	300	300	300	
	4550100 1915 BOND ACT ASSESSMENT	7,595	32,000	6,000	6,000	
	4909010 IFR-JE-AUDITOR/CONTROLLER	30,000	30,000	30,000	30,000	
	6000005 OTI PROCEEDS INTRAFUND	112,020	75,000	0	0	
		TOTAL:	809,488	893,381	792,381	792,381
	108	TREAS-TAX COLL-PUBLIC ADM				
4010030 DELINQUENT/COST REIMBRSMT		98,056	112,000	112,000	112,000	
4010076 SALE OF TAX DEEDED PROP.		0	17,250	17,250	17,250	
4050020 BUSINESS LICENSES		100,372	97,898	97,898	97,898	
4050150 TOBACCO RETAILERS LICENSES		3,440	3,630	3,630	3,630	
4350395 RED INSTALLMENT PLAN FEE		5,209	4,540	4,540	4,540	
4350400 ADMINISTRATIVE SERVICES		974,510	970,732	970,732	970,732	
4350402 ADMIN FEE-SLO CTBID		24,038	25,400	25,400	25,400	
4350415 PROP.REDEMP.T.SEARCH FEES		1,968	18,860	18,860	18,860	
4350441 SEGREGATIONS FEE		0	152	152	152	
4350445 DMV DELINQUENT VESSEL FEE		892	1,077	1,077	1,077	
4350450 UNSEC DELINQUENT COLL FEE		16,214	16,525	16,525	16,525	
4350581 ESTATE FEES		31,473	7,501	7,501	7,501	
4350920 MOBL HOME DUP TX CLEARNCE		150	150	150	150	
4350950 MISCELLANEOUS FEES		323	575	575	575	
4351065 PUB INFO SALE-COMP FILES		1,977	2,014	2,014	2,014	
4352255 BULK TRANSFER FEE		1,049	1,150	1,150	1,150	
4352260 SUBDIVISION/PARCEL TRACT MAP		4,599	6,205	6,205	6,205	
4550000 OTHER REVENUE	5,402	6,072	6,072	6,072		

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
108	(Continued)				
	4550015 LIBRARY CARD ACCESS FEES	6,305	6,300	6,300	6,300
	4550050 TAX DEPT RETRND CHECK FEE	4,657	6,600	6,600	6,600
	4550062 ADV COSTS TX DEEDED PROP	0	1,380	1,380	1,380
	4550090 SERVICE CHGE RETRND CHKS	7,485	10,306	10,306	10,306
	4550160 CASH OVERAGES	2,104	2,600	2,600	2,600
	TOTAL:	1,290,223	1,318,917	1,318,917	1,318,917
109	ASSESSOR				
	4200065 STATE AID-NUCLEAR PLANNG	427	0	0	0
	4350770 CUTS & COMBINATN REQUESTS	8,620	7,500	7,500	7,500
	4351010 OTHER SERVICE CHARGES	11,230	0	0	0
	4351060 MAP SALES	968	1,000	1,000	1,000
	4351065 PUB INFO SALE-COMP FILES	18,566	22,500	22,500	22,500
	4550000 OTHER REVENUE	125	0	0	0
	4909000 IFR-JOURNAL ENTRY ALLOCATIONS	500	0	0	0
	TOTAL:	40,436	31,000	31,000	31,000
110	CLERK/RECORDER				
	4200035 SB90 STATE MANDATED COSTS	266,082	317,659	317,659	317,659
	4200170 STATE AID - OTHER	11,442	10,000	10,000	10,000
	4350255 BILLINGS TO OUTSIDE AGENCIES	3,474	9,003	9,003	9,003
	4350430 ELECTION SERVICES	119,777	220,000	220,000	220,000
	4350465 INVOLUNTARY LIEN NOTICES	18,150	10,000	10,000	10,000
	4350625 RECORDER'S SPECL PROJECTS	627,760	465,651	465,651	465,651
	4350630 RECORDG FEE-MICROGRAPHICS	262,418	42,410	42,410	42,410
	4350632 Rec Fees-Real Estate Fraud GC	6,360	7,000	7,000	7,000
	4350635 RECORDING FEES	860,081	1,040,000	1,040,000	1,040,000
	4350640 RECORDING FEES-VHS	2,714	2,754	2,754	2,754
	4350935 OTHER CLERK FEES	398,319	449,000	449,000	449,000
	4350995 PAR MAP CHECKING THRU T/A	656	0	0	0
	4550160 CASH OVERAGES	2,765	0	0	0
	4900299 IFR-INT SETT-ALL OTHER DEPTS	1,350	0	0	0
	TOTAL:	2,581,348	2,573,477	2,573,477	2,573,477
111	COUNTY COUNSEL				
	4200065 STATE AID-NUCLEAR PLANNG	448	2,356	3,032	3,032
	4350460 LEGAL SERVICES	36,400	30,800	30,800	30,800
	4350581 ESTATE FEES	9,505	0	0	0
	4350585 GUARDIANSHIP FEES	17,820	6,000	6,000	6,000
	4550065 OTHER REIMBURSEMENTS	34	0	0	0
	4550170 SETTLEMNTS,DAMAGES,&REST.	270,519	0	0	0
	4909035 IFR-JE-COUNTY COUNSEL	145,600	98,000	98,000	98,000
	TOTAL:	480,326	137,156	137,832	137,832
112	HUMAN RESOURCES				
	4200065 STATE AID-NUCLEAR PLANNG	2,192	3,978	3,978	3,978
	4350255 BILLINGS TO OUTSIDE AGENCIES	48,816	26,475	26,475	49,025
	4350835 COPYING FEES	90	0	0	0
	4550000 OTHER REVENUE	9	0	0	0
	4909030 IFR-JE-PERSONNEL	87,065	119,039	119,039	119,039
	TOTAL:	138,172	149,492	149,492	172,042

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
113	GENERAL SERVICES				
	4050130 MISC PERMITS	6,728	13,000	13,000	13,000
	4150015 COMMUNICATION LEASE FACIL	4,800	7,600	7,600	7,600
	4150020 RENT-LAND/BLDG-SHORT TERM	10,764	10,872	10,872	10,872
	4150025 RENT-LAND/BLDG-LONG TERM	140,098	177,424	177,424	177,424
	4150035 RENTAL OF VETERANS BLDGS.	50,255	40,700	40,700	40,700
	4200065 STATE AID-NUCLEAR PLANNG	0	18,648	18,648	18,648
	4350245 OTHER BILLINGS TO COURTS	580,256	541,283	541,283	541,283
	4350255 BILLINGS TO OUTSIDE AGENCIES	2,400	0	0	0
	4350680 VENDING MACHINE REVENUE	4	0	0	0
	4350890 INCOME FROM CONCESSIONS	16,642	20,000	20,000	20,000
	4550000 OTHER REVENUE	22,216	0	0	0
	4550055 SALE OF FIXED ASSETS	21,107	20,000	20,000	20,000
	4550065 OTHER REIMBURSEMENTS	42,374	47,965	47,965	47,965
	4550080 OTHER SALES	3,267	6,220	6,220	6,220
	4550200 INVOICE VARIANCES	867	0	0	0
	4900100 IFR-INT SETT-GEN SRVS S/S BILL	1,295,485	1,316,423	1,316,423	1,316,423
	4900130 IFR-INT SETT-MAINT PROJECTS	0	29,198	29,198	29,198
	4901000 IFR-OVERHEAD-OH ALLOCATIONS	175,094	0	0	0
	4901020 IFR-OVERHEAD-AGR	1,556	0	0	0
	4902030 IFR-MANUAL COST ALLOC-POSTAGE	56,562	59,481	59,481	59,481
	4903010 IFR-IAA-LABOR-REG	268,796	708,752	708,752	708,752
	4904000 IFR-IS-W/O SETTLEMENT	4,603	8,558	8,558	8,558
	4909025 IFR-JE-GENERAL SERVICES	242,160	145,384	145,384	145,384
	4909040 IFR-JE ALLOC-PUBLIC HEALTH	0	1,843	1,843	1,843
	4909050 IFR-JE ALLOC-DRUG & ALCOHOL	0	2,359	2,359	2,359
	4909350 IFR-JE-PW ISF	0	750	750	750
	TOTAL:	2,946,034	3,176,460	3,176,460	3,176,460
114	INFORMATION TECHNOLOGY DEPARTM				
	4150015 COMMUNICATION LEASE FACIL	1,600	0	0	0
	4200065 STATE AID-NUCLEAR PLANNG	233,023	252,605	252,605	252,605
	4250105 FEDERAL AID - OTHER	14,254	0	0	0
	4350245 OTHER BILLINGS TO COURTS	1,115,195	917,499	917,499	917,499
	4350520 ITD BILL OUTSIDE AGENCIES	80,022	69,190	69,190	69,190
	4350525 ITD BILL OUTSIDE AGENCIES COMM	48,605	12,169	12,169	12,169
	4550045 REFUNDS/EXCISE TAX	5,085	0	0	0
	4550200 INVOICE VARIANCES	136	0	0	0
	4900010 IFR-ADMIN DEPT SUPPORT	29,632	15,000	15,000	15,000
	4900080 IFR-INT SETT-ITD NETWORK SVCS	213,446	195,167	195,167	195,167
	4900140 IFR-INT SETT-ITD ENTERPRISE SV	239,792	338,462	338,462	338,462
	4900190 IFR-INT SETT-ITD DPTMTL SVCS	293,322	219,145	219,145	230,720
	4900200 IFR-INT SETT-ITD RADIO COMM	37,453	20,755	20,755	20,755
	4902010 IFR-MANUAL COST ALLOC-ITD VOIC	178,324	160,476	160,476	160,476
	4909015 IFR-JE-ITD	(1,117)	0	0	0
	TOTAL:	2,488,772	2,200,468	2,200,468	2,212,043
130	WASTE MANAGEMNT				
	4050130 MISC PERMITS	19,800	31,609	31,609	31,609
	4550200 INVOICE VARIANCES	2	0	0	0
	TOTAL:	19,802	31,609	31,609	31,609

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
132 DISTRICT ATTORNEY	4050111 DOMESTIC VIOLENCE FEES	0	59,544	59,544	59,544
	4100045 VEHICLE FORFEITURES-VC14607.6	0	2,000	2,000	2,000
	4100140 SMALL CLAIMS ADVISORY FEE	8,828	10,800	10,800	10,800
	4100165 SETTLEMENTS/JUDGEMENTS	384,500	164,000	84,000	84,000
	4100206 ASSET FORFEITURES	53,000	14,000	14,000	14,000
	4100220 BLOOD ALCOHOL FINES	45,772	68,000	68,000	68,000
	4200035 SB90 STATE MANDATED COSTS	248,810	296,193	296,193	296,193
	4200045 STATE AID- EXTRADITION	44,312	80,000	60,000	60,000
	4200080 STATE REIMB-CMC/ASH CASES	620,672	702,500	702,500	702,500
	4200090 ST AID-INS FRAUD INVESTIG	190,051	187,000	187,000	187,000
	4200095 ST AID-DMV-VEH CRIME INV	160,001	160,000	145,000	145,000
	4200105 STATE AWARDED GRANTS	197,045	581,502	581,502	581,502
	4200135 ST AID PROP 36 SUBSTANCE ABUSE	5,503	0	0	0
	4200170 STATE AID - OTHER	14,934	21,000	21,000	21,000
	4200255 ST AID-PUBLIC SAFETY SRVC	2,232,474	2,307,820	2,307,820	2,307,820
	4200305 ST AID - SLESF	64,231	0	0	0
	4250105 FEDERAL AID - OTHER	180,890	207,120	207,120	207,120
	4350255 BILLINGS TO OUTSIDE AGENCIES	65,976	67,151	67,151	67,151
	4350400 ADMINISTRATIVE SERVICES	116,730	185,000	140,000	140,000
	4350435 DEFERRED ENTRY OF JUDGMENT	62,300	115,000	85,000	85,000
	4350632 Rec Fees-Real Estate Fraud GC	110,000	0	0	0
	4350835 COPYING FEES	9,564	12,000	12,000	12,000
	4550000 OTHER REVENUE	(457,779)	30,575	205,000	205,000
	4550011 SETTLEMENTS-ENVIRONMENTAL	0	140,000	100,000	100,000
	4550160 CASH OVERAGES	54	0	0	0
		TOTAL:	4,357,868	5,411,205	5,355,630
133 VICTIM/WITNESS ASSISTANCE	4050111 DOMESTIC VIOLENCE FEES	57,150	0	0	0
	4200080 STATE REIMB-CMC/ASH CASES	33,732	0	0	0
	4200105 STATE AWARDED GRANTS	334,637	0	0	0
	4250105 FEDERAL AID - OTHER	236,494	0	0	0
	4550000 OTHER REVENUE	33,783	0	0	0
	TOTAL:	695,796	0	0	0
134 CHILD SUPPORT SERVICES	4200150 ST AID - CHILD SUP ADMIN	1,582,007	1,486,098	1,486,098	1,486,098
	4250140 FED AID-CHILD SUP ADMIN	2,791,778	2,884,779	2,884,779	2,884,779
	4250145 FED AID-INCENTIVES	279,178	266,347	266,347	266,347
	4550000 OTHER REVENUE	0	80,380	246,577	246,577
	6000120 TRANSFERS IN FROM GEN FND	0	14,620	0	0
	TOTAL:	4,652,963	4,732,224	4,883,801	4,883,801
135 PUBLIC DEFENDER	4200080 STATE REIMB-CMC/ASH CASES	333,994	300,000	300,000	300,000
	4350457 PUBLIC DEFENDER REIMBURSEMENT	417,614	507,000	507,000	507,000
	4350580 REIMB JUV COURT PROF FEES	39,148	50,000	50,000	50,000
	TOTAL:	790,756	857,000	857,000	857,000
136 SHERIFF-CORONER	4050095 FINGER PRINTING FEES	12,690	9,500	9,500	9,500
	4050100 EXPLOSIVE PERMITS	2,994	1,200	1,200	1,200
	4050110 GUN PERMITS	5,417	2,200	2,200	2,200
	4050145 SUBPOENA DUCES TECUM GC 1563	3,054	0	0	0

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
136	(Continued)				
	4050165 NOTARY FEE GC 8211	955	0	0	0
	4050170 REPOSSESSION OF VEHICLE GC 267	1,065	0	0	0
	4100130 LAB FEE-PC1463.14	49,094	63,000	63,000	63,000
	4100206 ASSET FORFEITURES	594,802	0	0	2,615
	4100230 PENALTY AS-FINGERPRINT ID	157,623	559,573	559,573	559,573
	4100255 OFF-HIGHWAY MOTOR FINES	30,587	0	0	0
	4100337 REGISTRATION FEE-VC 9250.19	169,845	0	0	0
	4200035 SB90 STATE MANDATED COSTS	39,733	0	0	0
	4200065 STATE AID-NUCLEAR PLANNG	0	9,088	9,088	9,088
	4200080 STATE REIMB-CMC/ASH CASES	115,028	132,000	132,000	132,000
	4200095 ST AID-DMV-VEH CRIME INV	143,305	155,714	155,714	155,714
	4200105 STATE AWARDED GRANTS	1,097,682	1,046,311	1,046,311	1,046,311
	4200125 STATE REIMB FOR DNA TESTING	81,142	67,197	67,197	67,197
	4200140 ST REV-PAROLE HOLDS	277,118	292,000	292,000	292,000
	4200170 STATE AID - OTHER	212,389	161,340	161,340	179,183
	4200255 ST AID-PUBLIC SAFETY SRVC	10,064,541	10,404,220	10,404,220	10,404,220
	4200305 ST AID - SLESF	108,296	0	0	0
	4250050 FED AID-LLEBG GRANT	3,304	0	0	0
	4250086 FED AID - SCAAP PASS THRU	77,451	0	275,000	275,000
	4250095 FEDERAL-GRANTS	350,248	0	0	0
	4250105 FEDERAL AID - OTHER	464,568	83,000	83,000	83,000
	4250205 FEDERAL AID-ARRA/PRIME RECIPIE	31,641	0	0	0
	4300005 OTHER GOVT AGENCY REVENUE	30,908	40,125	40,125	40,125
	4350209 REVENUE TRANSFER FROM TRUST FU	62,650	52,775	100,900	100,900
	4350250 SHERIFF BLNGS - COURT SECUR	3,381,767	3,575,897	3,575,897	3,575,897
	4350320 INMATE ASSISTANCE REIMBRS	1,149	800	800	800
	4350340 JUVENILE INFORMAL SUPERVISION	58,000	58,000	58,000	58,000
	4350550 HOME DETENTION PROGRAM	334,475	312,000	312,000	312,000
	4350560 ALTERNATIVE WORK PROG REV	117,243	132,250	132,250	132,250
	4350567 ALT SENTENCING PROG	904	0	0	0
	4350570 CIVIL PROCESS SERVICE	123,311	118,000	118,000	118,000
	4350616 LAW ENFORCEMENT SERVICES	20,333	65,000	65,000	65,000
	4350620 BOOKING FEES (SB 2557)	308,286	328,544	328,544	328,544
	4350641 CIVIL SPECIAL FEE GC26746	91,161	0	0	0
	4351080 TOBACCO SETTLEMENT	0	120,494	0	0
	4550000 OTHER REVENUE	25,084	7,000	7,000	7,000
	4550065 OTHER REIMBURSEMENTS	1,824	1,150	1,150	1,150
	4550075 EMPL MEALS/IN-HOUSE FOOD	3,953	3,200	3,200	3,200
	4550200 INVOICE VARIANCES	79	0	0	0
	4550210 TOBACCO SETTLEMENT	124,934	0	120,494	120,494
	4900220 IFR-INT SETT-SHERIFF SUPPORT	520,440	506,677	506,677	506,677
	4909055 IFR-JE-SHERIFF	1,359	0	0	0
	TOTAL:	19,302,432	18,308,255	18,631,380	18,651,838
137	ANIMAL SERVICES				
	4050015 ANIMAL LICENSES	376,268	405,792	405,792	405,792
	4050130 MISC PERMITS	40,961	58,753	58,753	58,753
	4250105 FEDERAL AID - OTHER	(1,867)	0	0	0
	4300005 OTHER GOVT AGENCY REVENUE	958,043	958,057	920,579	920,579
	4350400 ADMINISTRATIVE SERVICES	4,129	6,345	6,345	6,345
	4350595 HUMANE SERVICES	53,510	22,061	22,061	22,061

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
137	(Continued)				
	4350600 IMPOUND FEES	42,459	51,005	51,005	51,005
	4350605 BOARDING FEES	18,335	91,755	91,755	91,755
	4350610 ANIMAL PLACEMENT	162,564	251,155	251,155	251,155
	4550000 OTHER REVENUE	2,180	0	0	0
	4550120 CONTRIBUTIONS - NON GOVTL	8,963	10,400	49,400	49,400
	4550200 INVOICE VARIANCES	15	0	0	0
	TOTAL:	1,665,560	1,855,323	1,856,845	1,856,845
138	EMERGENCY SERVICES				
	4200065 STATE AID-NUCLEAR PLANNG	620,104	1,036,920	1,036,920	1,036,920
	4200095 ST AID-DMV-VEH CRIME INV	61,597	0	0	0
	4200215 STATE - HEALTH ADMIN.	0	99,595	99,595	99,595
	4250085 FEDERAL AID - SECURITY	0	10,000	10,000	10,000
	4250095 FEDERAL-GRANTS	140,625	64,500	64,500	64,500
	4250105 FEDERAL AID - OTHER	38,047	75,725	75,725	75,725
	4250136 FED AID - PUBLIC HEALTH SECURIT	36,819	0	0	0
	4550065 OTHER REIMBURSEMENTS	315	0	0	0
	4550070 EMPLOYEE REIMBURSEMENTS	742	250	250	250
	TOTAL:	898,249	1,286,990	1,286,990	1,286,990
139	PROBATION DEPARTMENT				
	4100055 PROBA DRUG FEE-PC1203.1AB	2,443	6,450	6,450	6,450
	4100080 BATTRD WM SHEL-PC1203.097	14	0	0	0
	4100155 SUPERIOR COURT FINES-BASE	91,760	150,000	150,000	150,000
	4100225 AIDS EDUCATION FINE-PC264	529	0	0	0
	4100270 HEALTH/SAFETY FINES/FORFT	0	69,775	69,775	69,775
	4100465 DNA Database	50,324	42,076	42,076	42,076
	4200005 ST RLGN-SALES TX-SOC SRVC	240,572	240,572	240,572	240,572
	4200035 SB90 STATE MANDATED COSTS	47,542	45,000	45,000	45,000
	4200080 STATE REIMB-CMC/ASH CASES	156,932	90,000	90,000	90,000
	4200105 STATE AWARDED GRANTS	659,934	720,545	720,545	720,545
	4200135 ST AID PROP 36 SUBSTANCE ABUSE	141,218	0	0	0
	4200170 STATE AID - OTHER	589,061	563,196	563,196	563,196
	4200255 ST AID-PUBLIC SAFETY SRVC	2,622,404	2,710,910	2,710,910	2,710,910
	4200295 ST-10% SBOC VOC REBATE	8,275	3,335	3,335	3,335
	4200305 ST AID - SLESF	622,358	630,297	630,297	630,297
	4250095 FEDERAL-GRANTS	25,809	13,689	13,689	13,689
	4250110 FEDERAL - WELFARE ADMIN	1,449,076	1,625,625	1,625,625	1,625,625
	4250206 FEDERAL AID-ARRA/STATE SUB REC	20,005	235,532	235,532	235,532
	4300005 OTHER GOVT AGENCY REVENUE	368,636	392,875	392,875	392,875
	4350335 MONITORING FEE-PC1203.1B	107,496	265,000	265,000	265,000
	4350345 DIVERSN MONITRG-PC1001.53	159	0	0	0
	4350365 CHANGE OF PLEA	500	800	800	800
	4350370 PROBA MGMNT FEE-ADULTS	6,176	16,500	16,500	16,500
	4350380 SENTENCING REPORT FEE	36,353	90,500	90,500	90,500
	4350385 RESTITN COLL FEE-PC1203.1	70,223	200,000	200,000	200,000
	4350390 RECORD SEALING FEE	547	3,800	3,800	3,800
	4350400 ADMINISTRATIVE SERVICES	729,115	483,100	483,100	483,100
	4350457 PUBLIC DEFENDER REIMBURSEMENT	248,533	296,000	296,000	296,000
	4350470 INSTALLMENT FEES	(18)	0	0	0
	4350475 PROCESSING FEES	66,426	108,000	108,000	108,000
	4350790 INST.CARE-JUVENILE HALL	22,413	44,000	44,000	44,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10	2010-11	2010-11	2010-11
		ACTUAL	REQUESTED	RECOMMENDED	ADOPTED
139 (Continued)	4550000 OTHER REVENUE	13,560	3,000	8,575	8,575
	4550160 CASH OVERAGES	225	0	0	0
	TOTAL:	8,398,600	9,050,577	9,056,152	9,056,152
140 COUNTY FIRE	4050035 PLAN CHECK FEES	161,219	190,000	200,000	200,000
	4200065 STATE AID-NUCLEAR PLANNG	29,975	51,004	51,004	51,004
	4200255 ST AID-PUBLIC SAFETY SRVC	1,815,768	1,877,050	1,877,050	1,877,050
	4250095 FEDERAL-GRANTS	4,935	0	0	0
	4250105 FEDERAL AID - OTHER	275,085	0	0	0
	4350310 FIRE SUPPRESSION/COST REI	136,018	200,000	200,000	200,000
	4350315 AMBULANCE REIMBURSEMENT	130,792	130,000	130,000	130,000
	4350530 FIRE PROTECTION SERVICES	1,876,373	1,875,455	1,845,075	1,845,075
	4351065 PUB INFO SALE-COMP FILES	621	0	0	0
	4550010 SEMINAR/CONF/WORKSHOP FEE	93,292	65,000	95,000	95,000
	4550065 OTHER REIMBURSEMENTS	12,785	0	0	0
	4550200 INVOICE VARIANCES	31	0	0	0
	4909070 IFR-JE-CDF	458,452	444,914	444,914	444,914
	TOTAL:	4,995,346	4,833,423	4,843,043	4,843,043
141 AGRICULTURAL COMMISSIONER	4050035 PLAN CHECK FEES	1,512	0	0	0
	4050065 LAND USE PERMITS	59,441	50,000	50,000	50,000
	4050105 OTHER LICENSES AND PERMIT	191,582	196,600	196,600	196,600
	4100260 AGRICULTURE FINES	16,860	0	0	0
	4200055 STATE AID FOR AGRICULTURE	801,161	849,648	849,648	849,648
	4200065 STATE AID-NUCLEAR PLANNG	52,089	54,800	54,800	54,800
	4200226 ST AID-GAS TAX-UNCLAIMED	1,227,703	1,236,574	1,236,574	1,236,574
	4250105 FEDERAL AID - OTHER	739,656	521,708	571,592	571,592
	4300005 OTHER GOVT AGENCY REVENUE	0	1,000	1,000	1,000
	4350540 AGRICULTURAL SERVICES	131,363	121,070	121,070	121,070
	4350555 STANDARDIZATION INSPECTS	4,235	4,000	4,000	4,000
	4550000 OTHER REVENUE	3,528	2,500	2,500	2,500
	4550065 OTHER REIMBURSEMENTS	1,320	0	0	0
	4550090 SERVICE CHGE RETRND CHKS	35	0	0	0
	4550200 INVOICE VARIANCES	45	0	0	0
	4909000 IFR-JOURNAL ENTRY ALLOCATIONS	960	0	0	0
	4909999 IFR-CONVERSION ACCOUNT	0	9,000	9,000	9,000
	TOTAL:	3,231,490	3,046,900	3,096,784	3,096,784
142 PLANNING & BUILDING DEPARTMENT	4050020 BUSINESS LICENSES	3,367	3,016	3,016	3,016
	4050025 BUILDING PERMITS	1,367,709	1,225,963	1,225,963	1,225,963
	4050030 GRADING PERMITS	832	0	0	0
	4050035 PLAN CHECK FEES	1,080,020	835,752	835,752	1,045,752
	4050040 SUB PERMITS-MECH EL PLUMB	68,907	0	0	0
	4050043 BLDG STANDARDS ADMIN	423	0	0	0
	4050065 LAND USE PERMITS	585,677	520,609	520,609	520,609
	4050070 PLOT PLANS	178,301	192,580	192,580	192,580
	4050075 GENERAL PLAN AMENDMENTS	32,520	63,532	63,532	63,532
	4050080 AGRICULTURAL PRESERVE FEE	80,560	96,539	96,539	96,539
	4050085 SUBDIVISION PERMITS	104,968	271,463	271,463	271,463
	4050090 SPECIFIC PLANS	5,500	25,000	25,000	25,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
142	(Continued)				
	4050105 OTHER LICENSES AND PERMIT	8,762	24,624	24,624	24,624
	4100010 LAND USE FINES	1,075	1,100	1,100	1,100
	4100180 BLDG CODE INVESTIG FEES	63,784	58,900	58,900	58,900
	4200065 STATE AID-NUCLEAR PLANNG	6,485	5,000	5,000	5,000
	4200170 STATE AID - OTHER	1,000	0	0	0
	4250205 FEDERAL AID-ARRA/PRIME RECIPIE	71,754	166,667	166,667	166,667
	4250206 FEDERAL AID-ARRA/STATE SUB REC	0	0	0	122,572
	4350106 APPEAL FEE	0	12,048	12,048	12,048
	4350109 AFFORDABLE HOUSING IMPACT FEE	423	0	0	0
	4350209 REVENUE TRANSFER FROM TRUST FU	57,714	0	0	0
	4350295 PREAPPLICATION PROCESS	34,106	33,460	33,460	33,460
	4350350 MITIGATION FEE-AIR	354	240	240	240
	4350400 ADMINISTRATIVE SERVICES	237,874	285,000	285,000	285,000
	4350480 ENVIRONMNTL ASSESSMT FEES	175,913	232,331	232,331	232,331
	4350485 LAFCO PROCESSING FEES	2,831	0	0	0
	4350490 PUBLICATION FEES	1,508	2,012	2,012	2,012
	4350515 ALLOCATION ADMIN FEE	17,655	19,180	19,180	19,180
	4350650 DEVELOPMENT FEE- ADMIN	26,183	16,000	16,000	16,000
	4350665 ROAD ABANDONMENT FEE	40,792	50,846	50,846	50,846
	4350675 CURB & GUTTER WAIVERS	2,628	4,138	4,138	4,138
	4350950 MISCELLANEOUS FEES	65,363	81,083	81,083	81,083
	4351010 OTHER SERVICE CHARGES	1,738	1,664	1,664	1,664
	4351055 BOOK,PAMPHLT,BROCHR SALES	1,737	2,000	2,000	2,000
	4550000 OTHER REVENUE	12,471	8,100	8,100	8,100
	4550020 REV APPLICABLE PRIOR YRS	3,950	0	0	0
	4550065 OTHER REIMBURSEMENTS	10,000	0	0	0
	4550085 NUISANCE ABATEMENT	21,680	2,629	2,629	2,629
	4550150 MICROFILM	(38)	0	0	0
	4900090 IFR-INT SETT-PLANNING	37,688	5,000	5,000	5,000
	4909080 IFR-JE-PLANNING	306,708	389,126	389,126	389,126
	TOTAL:	4,720,922	4,635,602	4,635,602	4,968,174
143	COURT OPERATIONS				
	4100005 50% EXCESS MOE REVENUE-ST	(587,268)	(590,000)	(590,000)	(590,000)
	4100015 RED LIGHT - VC21453, 54, 57	1,767	45,100	1,200	1,200
	4100085 TRAFFIC SCH-VC42007.1(\$24)	346,122	275,000	275,000	275,000
	4100090 CNTY FIX IT-VC 40611	51,946	28,200	28,200	28,200
	4100100 CO-FAILURE TO APPEAR(FTA)	16,233	10,000	10,000	10,000
	4100105 CO MOTOR VEH/CRIM FINES	1,114,889	935,000	935,000	935,000
	4100135 CITIES FIX IT-VC40611	18,689	13,000	13,000	13,000
	4100195 TRAFFIC SCHOOL FEES	1,447,347	1,000,000	1,000,000	1,000,000
	4100220 BLOOD ALCOHOL FINES	35,000	95,000	95,000	95,000
	4100265 BUSINESS & PROFESSIONS	(4,544)	(4,200)	(4,200)	(4,200)
	4100270 HEALTH/SAFETY FINES/FORFT	8,628	1,600	1,600	1,600
	4100285 CITIES- ALL MISDEMEANORS	27,329	23,000	23,000	23,000
	4100300 CITY MOTOR VEHICLE FINES	102,838	96,000	96,000	96,000
	4100340 ST PENALTY ASSMNTS-PC1464	553,500	475,000	475,000	475,000
	4100354 COUNTY PORTION GC 76000	50,996	90,000	90,000	90,000
	4100390 TRAFFIC SCHOOL FEES - CITY	24,967	24,500	24,500	24,500
	4350635 RECORDING FEES	209,641	200,000	200,000	200,000
	4550020 REV APPLICABLE PRIOR YRS	(999,999)	0	0	0
	TOTAL:	2,418,081	2,717,200	2,673,300	2,673,300

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
160	PUBLIC HEALTH DEPARTMENT				
	4050120 BURIAL PERMITS	4,721	4,500	4,500	4,500
	4050150 TOBACCO RETAILERS LICENSES	14,066	19,051	19,051	19,051
	4100065 CHILD RESTRNT FEE-COUNTY	5,715	1,600	1,600	1,600
	4100070 CHILD RESTRAINT FEE-CITY	2,447	1,200	1,200	1,200
	4100366 ADM PENALTY-HS 25187	0	175,000	175,000	175,000
	4150000 INTEREST	1,462	1,000	1,000	1,000
	4200005 ST RLGN-SALES TX-SOC SRVC	158,700	158,700	158,700	158,700
	4200015 ST RLGN-SALES TAX-HEALTH	1,256,560	1,225,000	1,225,000	1,225,000
	4200020 ST REALGN- VLF	1,728,994	1,860,000	1,885,746	1,885,746
	4200065 STATE AID-NUCLEAR PLANNG	60,962	71,997	71,997	71,997
	4200170 STATE AID - OTHER	362,911	466,487	466,487	466,487
	4200200 MEDI-CAL:PATIENTS-ST +FED	0	0	34,725	34,725
	4200210 ST AID-CALIF CHILDRN SRVC	946,461	1,096,128	1,096,128	1,096,128
	4200215 STATE - HEALTH ADMIN.	423,165	344,065	344,065	344,065
	4250015 FEDERAL - HEALTH ADMIN	3,720,691	3,258,422	3,171,265	3,178,265
	4250095 FEDERAL-GRANTS	923,767	840,567	840,567	1,440,567
	4250105 FEDERAL AID - OTHER	126,676	0	0	0
	4250136 FED AID - PUBLIC HEALTH SECURI	1,183,392	770,413	905,413	905,413
	4250206 FEDERAL AID-ARRA/STATE SUB REC	337,311	319,853	319,853	319,853
	4300005 OTHER GOVT AGENCY REVENUE	69,393	61,000	61,000	61,000
	4350255 BILLINGS TO OUTSIDE AGENCIES	0	0	14,250	33,925
	4350585 GUARDIANSHIP FEES	132,226	212,000	212,000	212,000
	4350590 REPRESENTATIVE PAYEE FEES	30,524	31,080	31,080	31,080
	4350635 RECORDING FEES	158,595	85,079	137,079	137,079
	4350705 NURSING FEES	353,637	267,500	267,500	267,500
	4350715 LABORATORY SERVICES	1,145,836	1,176,980	1,176,980	1,176,980
	4350745 ENVIRONMENTAL HEALTH SERVICES	1,724,428	1,912,600	1,912,600	1,912,600
	4350765 MEDICAL REMB SERV/PAT CAR	745,255	534,000	567,404	567,404
	4350785 CALIF CHILDREN SERVICES	2,760	3,000	3,000	3,000
	4350835 COPYING FEES	65	0	0	0
	4350950 MISCELLANEOUS FEES	46,525	39,119	39,119	39,119
	4351045 PROGRAM REV - CHILD&FAMILIES	282,565	305,527	345,527	345,527
	4351080 TOBACCO SETTLEMENT	0	379,487	0	0
	4550000 OTHER REVENUE	24,922	3,500	19,089	19,089
	4550090 SERVICE CHGE RETRND CHKS	319	0	0	0
	4550125 GRANTS: NON-GOVERNMENTAL	124,794	57,056	57,056	57,056
	4550200 INVOICE VARIANCES	970	0	0	0
	4550210 TOBACCO SETTLEMENT	393,471	0	379,487	379,487
	4900110 IFR-INT SETT-HEALTH BILLINGS	106,908	83,061	83,061	83,061
	4909040 IFR-JE ALLOC-PUBLIC HEALTH	257,940	154,025	154,025	154,025
	TOTAL:	16,859,134	15,918,997	16,182,554	16,809,229
161	MENTAL HEALTH				
	4200010 ST RLGN-SALES TAX-M H	3,533,768	3,450,000	3,450,000	3,450,000
	4200020 ST REALGN- VLF	1,483,087	1,510,000	1,510,000	1,510,000
	4200022 ST AID REALIGNMENT	105,000	85,000	38,500	38,500
	4200023 ST AID REALIGNMENT-VLF	99,273	99,273	99,273	99,273
	4200035 SB90 STATE MANDATED COSTS	0	122,919	122,919	122,919
	4200040 ST AID- DRUG/MENTL HEALTH	708,491	796,500	796,500	796,500
	4200065 STATE AID-NUCLEAR PLANNG	8,206	16,069	16,069	16,069
	4200110 ST AID-MANGD CARE-INPATNT	364,185	314,000	314,000	314,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
161	(Continued)				
	4200170 STATE AID - OTHER	69,686	80,000	80,000	80,000
	4200185 STATE AID-PRIOR YEAR	91,957	0	0	0
	4200200 MEDI-CAL:PATIENTS-ST +FED	8,955,615	9,284,908	9,284,908	9,284,908
	4200220 ST AID-EPSDT-MENTAL HEALTH	3,530,827	2,464,006	2,464,006	2,464,006
	4250015 FEDERAL - HEALTH ADMIN	175,579	260,000	260,000	260,000
	4250061 FED AID - IDEA FUNDS	493,086	493,186	493,186	493,186
	4250095 FEDERAL-GRANTS	245,642	347,226	347,226	347,226
	4300005 OTHER GOVT AGENCY REVENUE	90,626	45,540	45,540	45,540
	4350255 BILLINGS TO OUTSIDE AGENCIES	40,000	0	0	0
	4350690 MEDICAL RECORDS FEE	9,790	12,000	12,000	12,000
	4350725 MENTAL HEALTH SVCS-MEDICARE	44,184	172,550	172,550	172,550
	4350760 INST CARE/SV-MEDICALSB855	31,763	42,863	42,863	42,863
	4350795 MENTAL HLTH SVCS-INSURANCE	150,230	250,000	250,000	250,000
	4351040 MENTAL HLTH SVCS-SELF PAY	14,902	30,000	30,000	30,000
	4351080 TOBACCO SETTLEMENT	0	760,364	0	0
	4550000 OTHER REVENUE	6,941	129,000	379,000	379,000
	4550200 INVOICE VARIANCES	215	0	0	0
	4550210 TOBACCO SETTLEMENT	788,380	0	760,364	760,364
	TOTAL:	21,041,433	20,765,404	20,968,904	20,968,904
162	DRUG & ALCOHOL SERVICES				
	4100220 BLOOD ALCOHOL FINES	90,000	173,000	173,000	173,000
	4100290 FEES -ALCOHOL ABUSE & EDU	59,637	190,000	190,000	190,000
	4200085 ST AID-DRUG AND ALCOHOL	48,734	48,734	48,734	48,734
	4200100 ST AID-PERINATAL T E F	217,334	217,334	217,334	217,334
	4200105 STATE AWARDED GRANTS	429,728	752,652	752,652	752,652
	4200132 ST AID PROP 36 TREATMENT PROGR	161,950	150,025	150,025	150,025
	4200135 ST AID PROP 36 SUBSTANCE ABUSE	128,013	0	0	0
	4200170 STATE AID - OTHER	14,446	69,973	69,973	69,973
	4200320 ST AID-PASS THRU GRANTS	4,976	0	0	0
	4250035 FED AID-DRUG FREE SCH/COM	185,283	53,983	203,983	203,983
	4250090 FED AID-DRUG AND ALCOHOL	1,541,496	1,541,496	1,541,496	1,541,496
	4250095 FEDERAL-GRANTS	435,723	319,821	319,821	319,821
	4250130 FED AID-PERINTL SETASIDE	72,201	72,201	72,201	72,201
	4300005 OTHER GOVT AGENCY REVENUE	182,566	195,294	215,794	215,794
	4350435 DEFERRED ENTRY OF JUDGMENT	65,707	62,800	62,800	62,800
	4350735 ALCOHOLISM SERVICES	84,930	114,000	114,000	114,000
	4351052 PROGRAM REV - MINOR	1,527	0	0	0
	4351080 TOBACCO SETTLEMENT	0	89,185	0	0
	4550065 OTHER REIMBURSEMENTS	125,370	80,300	80,300	80,300
	4550210 TOBACCO SETTLEMENT	92,471	0	89,185	89,185
	4900170 IFR-INT SETT-DRUG & ALCOHOL	178,615	130,804	130,804	130,804
	TOTAL:	4,120,707	4,261,602	4,432,102	4,432,102
165	MENTAL HEALTH SERVICES ACT				
	4200200 MEDI-CAL:PATIENTS-ST +FED	1,455,673	1,556,626	1,525,476	1,525,476
	4200220 ST AID-EPSDT-MENTAL HEALTH	363,616	299,449	299,449	299,449
	4200340 ST AID - MHSA	7,153,150	10,025,281	9,935,376	9,935,376
	4250095 FEDERAL-GRANTS	91,415	0	0	0
	4250105 FEDERAL AID - OTHER	50,862	142,277	142,277	142,277
	TOTAL:	9,114,716	12,023,633	11,902,578	11,902,578

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
180	SOCIAL SERVICES ADMINISTRATION				
	4200005 ST RLGN-SALES TX-SOC SRVC	1,459,802	895,176	895,176	895,176
	4200020 ST REALGN- VLF	283,156	289,795	289,795	289,795
	4200022 ST AID REALIGNMENT	133,200	0	0	0
	4200065 STATE AID-NUCLEAR PLANNG	33,986	12,015	12,015	12,015
	4200175 STATE - WELFARE ADMIN.	20,752,734	22,920,851	22,920,851	22,920,851
	4200185 STATE AID-PRIOR YEAR	240,513	0	0	0
	4200335 ST-WELFARE ADMIN-PRIOR YR	1,717,674	0	0	0
	4250110 FEDERAL - WELFARE ADMIN	20,837,977	25,600,966	25,600,966	25,600,966
	4250120 FEDERAL AID-GAIN PROGRAM	107,003	0	0	0
	4250141 FED-WELFARE ADMN-PRIOR YR	1,940,540	0	0	0
	4250160 FED AID WORKFORCE INVESTMENT A	1,027,374	2,056,343	2,056,343	2,056,343
	4250206 FEDERAL AID-ARRA/STATE SUB REC	268,791	367,559	735,118	735,118
	4250210 FED AID ARRA/STATE PASS THROUG	317,101	0	0	0
	4350775 ADOPTION FEES	6,165	3,000	3,000	3,000
	4550000 OTHER REVENUE	2,389	500	500	500
	4550030 REIMBURSEMENTS-ASSISTANCE	(116)	0	0	0
	4550045 REFUNDS/EXCISE TAX	(2,789)	3,000	3,000	3,000
	4550065 OTHER REIMBURSEMENTS	224,227	50,000	50,000	50,000
	4550120 CONTRIBUTIONS - NON GOVTL	3,493	0	0	0
	4550125 GRANTS: NON-GOVERNMENTAL	100,000	0	0	0
	6000000 OPERATING TRANSFERS IN	0	726,028	726,028	726,028
		TOTAL:	49,453,220	52,925,233	53,292,792
181	FOSTER CARE-SOCIAL SERVICES				
	4200005 ST RLGN-SALES TX-SOC SRVC	4,674,360	4,978,350	4,978,350	4,978,350
	4200175 STATE - WELFARE ADMIN.	5,325,103	5,814,080	5,964,579	5,964,579
	4200185 STATE AID-PRIOR YEAR	(54,281)	0	0	0
	4200190 STATE AID - ABATEMENT	41,093	34,580	34,580	34,580
	4200195 ST AID-CS COLL-FOSTR CARE	16,558	30,000	30,000	30,000
	4250055 FED AID - REIMB	13,799	26,000	26,000	26,000
	4250110 FEDERAL - WELFARE ADMIN	4,804,131	4,885,241	5,125,801	5,125,801
	4250115 FEDERAL AID - ABATEMENT	30,602	40,000	40,000	40,000
	4250206 FEDERAL AID-ARRA/STATE SUB REC	677,834	309,654	619,308	619,308
	4550030 REIMBURSEMENTS-ASSISTANCE	126,793	163,000	163,000	163,000
	4550065 OTHER REIMBURSEMENTS	46,200	0	0	0
		TOTAL:	15,702,192	16,280,905	16,981,618
182	CALWORKS				
	4200175 STATE - WELFARE ADMIN.	1,121,872	444,850	444,850	444,850
	4200195 ST AID-CS COLL-FOSTR CARE	25,944	30,000	30,000	30,000
	4250055 FED AID - REIMB	27,309	30,000	30,000	30,000
	4250110 FEDERAL - WELFARE ADMIN	310,379	1,021,187	1,021,187	1,021,187
	4300010 COMBINED FED/ST CALWORKS	11,578,931	12,179,903	12,179,903	12,179,903
	4550030 REIMBURSEMENTS-ASSISTANCE	65,448	60,000	60,000	60,000
	TOTAL:	13,129,883	13,765,940	13,765,940	13,765,940
183	MEDICAL ASSISTANCE PROG				
	4300005 OTHER GOVT AGENCY REVENUE	74,730	74,730	74,730	74,730
	TOTAL:	74,730	74,730	74,730	74,730
184	LAW ENFORCEMENT MED CARE				
	4200015 ST RLGN-SALES TAX-HEALTH	205,302	200,000	200,000	200,000
	4200020 ST REALGN- VLF	205,121	225,000	225,000	225,000
	4350705 NURSING FEES	2,296	0	0	0

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
184	(Continued)				
	4350835 COPYING FEES	30	0	0	0
	4900110 IFR-INT SETT-HEALTH BILLINGS	3,374	0	0	0
	TOTAL:	416,123	425,000	425,000	425,000
185	GENERAL ASSISTANCE				
	4050120 BURIAL PERMITS	4,566	5,000	5,000	5,000
	4200175 STATE - WELFARE ADMIN.	329,514	331,114	331,114	331,114
	4550030 REIMBURSEMENTS-ASSISTANCE	345,746	170,492	170,492	170,492
	4550065 OTHER REIMBURSEMENTS	492	0	0	0
	TOTAL:	680,318	506,606	506,606	506,606
186	VETERANS SERVICES				
	4200070 STATE AID VETERAN AFFAIRS	94,165	65,000	65,000	65,000
	4550120 CONTRIBUTIONS - NON GOVTL	5,334	0	0	0
	TOTAL:	99,499	65,000	65,000	65,000
200	MAINTENANCE PROJECTS				
	4200105 STATE AWARDED GRANTS	15,556	0	0	0
	4200137 STATE AID PROP 40 CLEAN WATER	19,000	0	0	0
	4200170 STATE AID - OTHER	1	0	0	0
	4200235 STATE OFF HWY MTR VH FEES	32,529	0	0	0
	4250020 FEDERAL AID CONSTRUCTION	87,940	0	0	0
	4250067 FED AID - CDBG RECOVERY AND RE	42,561	0	0	0
	4250205 FEDERAL AID-ARRA/PRIME RECIPIE	20,972	0	0	0
	4350925 PARKLAND FEE (QUIMBY FEE)	34,000	0	0	0
	4909020 IFR-JE-MAINTENANCE PROJ	164,610	0	0	0
	6000000 OPERATING TRANSFERS IN	24,579	0	0	0
	6000005 OTI PROCEEDS INTRAFUND	11,504	0	0	0
	6000140 OPR TRF IN - PFF LIBRARY	6,021	0	0	0
	TOTAL:	459,273	0	0	0
201	PUBLIC WORKS SPECIAL SERVICES				
	4050025 BUILDING PERMITS	44,728	45,006	45,006	45,006
	4050045 MINOR USE PERMIT APPLICATION	19,809	22,158	22,158	22,158
	4200065 STATE AID-NUCLEAR PLANNG	533	25,362	16,701	16,701
	4350255 BILLINGS TO OUTSIDE AGENCIES	20,963	0	0	0
	4350295 PREAPPLICATION PROCESS	3,712	3,993	3,993	3,993
	4350305 FLOOD HAZARD PROPERTY REPORTS	74	236	236	236
	4350330 PUBLIC EDUCATION GOV'T ACCESS	51,172	0	0	0
	4350410 ASSESSMNT APPORTNMNT FEES	750	1,852	1,852	1,852
	4350505 FILING FEES-CORNER RECORD	1,476	2,514	2,514	2,514
	4350635 RECORDING FEES	986	0	0	0
	4350656 REIMB FOR PROJ COSTS	7,599	0	0	0
	4350960 MONUMENTATION FEES	107,807	159,606	159,606	159,606
	4350965 BLDG PRMT REVIEW-DRAINAGE	58,110	58,991	58,991	58,991
	4350966 BLDG PRMT REVIEW-FLD HZD	0	16,720	16,720	16,720
	4350990 DEVELOPMENT PLAN INSPECTN	24,080	33,861	33,861	33,861
	4350995 PAR MAP CHECKING THRU T/A	26,749	34,912	34,912	34,912
	4351000 TR MAP CHECKING THRU T/A	(4,155)	3,970	3,970	3,970
	4351005 RECORDS OF SURVEY FEES	23,851	26,850	26,850	26,850
	4351060 MAP SALES	747	830	830	830
	4351070 PM INSPECT-IMP PLANS P11E	46,149	63,118	63,118	63,118
	4351075 TM INSPECT-IMP PLANS P11D	170,609	258,057	258,057	258,057
	4351095 LOT LINE ADJUST APPLICATION	2,774	2,415	2,415	2,415

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
201	(Continued)				
	4351100 COND USE PMT/DEV PLAN APP	19,434	32,166	32,166	32,166
	4351105 CERT COMPLIANCE APP	358	888	888	888
	4351110 CERT OF CORRECTION	908	716	716	716
	4351115 MAP AMENDMENTS	3	0	0	0
	4351125 LOT LINE ADJUST CHECKING	10,022	10,047	10,047	10,047
	4351130 ANNEXATION MAP REVIEW	1,028	0	0	0
	4352245 RD EXCEPTION - PARCEL MAP	423	850	850	850
	4400020 WATER SALES FOR RESALE	36,406	101,895	101,895	101,895
	4550000 OTHER REVENUE	(948)	0	0	0
	4550065 OTHER REIMBURSEMENTS	94,804	5,733	5,733	5,733
	4550170 SETTLEMNTS,DAMAGES,&REST.	87,676	0	0	0
	4909099 IFR-JE-UTILITY CHARGES-OPR CEN	38,427	0	0	0
	TOTAL:	897,064	912,746	904,085	904,085
215	FARM ADVISOR				
	4200170 STATE AID - OTHER	3,978	4,035	4,035	4,035
	TOTAL:	3,978	4,035	4,035	4,035
230	CAPITAL PROJECTS FUND				
	4100206 ASSET FORFEITURES	0	0	300,800	300,800
	4150000 INTEREST	141,270	0	0	0
	4200105 STATE AWARDED GRANTS	5,335	0	0	0
	4200130 ST AID-PROP 12 PARKS GRANT	37,353	0	0	0
	4200260 ST AID-BICYCLE LANE ACCT	121,443	0	0	0
	4250020 FEDERAL AID CONSTRUCTION	12,082	0	0	0
	4250105 FEDERAL AID - OTHER	774	0	0	0
	4350925 PARKLAND FEE (QUIMBY FEE)	35,873	0	0	0
	4550020 REV APPLICABLE PRIOR YRS	90	0	0	0
	4902055 IFR-JE CAPITAL ASSETS FUNDING	68,178	0	0	0
	6000000 OPERATING TRANSFERS IN	77,007	0	817,000	817,000
	6000140 OPR TRF IN - PFF LIBRARY	94,188	0	0	0
	6000145 OPR TRF IN - PFF FIRE	307,892	0	0	0
	6000150 OPR TRF IN - PFF PARKS	125,755	0	0	0
	6000160 OPR TRF IN - PFF GEN GOV'T	3,858	0	0	0
	TOTAL:	1,031,098	0	1,117,800	1,117,800
245	ROADS				
	4000005 PROP. TAXES CURR. SECURED	1,108,112	1,075,200	1,099,832	1,099,832
	4000007 PROPERTY TAX-UNITARY	319,249	457,486	319,541	319,541
	4000010 SUPPLEMENTAL-CURR.SECURED	14,454	0	0	0
	4000025 PROP. TAXES CURR. UNSEC.	29,531	26,345	26,824	26,824
	4000030 SUPPLEMENTAL-CURR.UNSEC.	113	0	0	0
	4010005 PROP. TAXES PRIOR SECURED	(2,746)	0	0	0
	4010010 SUPPLEMENTL-PRIOR SECURED	(262)	0	0	0
	4010015 PROP. TAXES PRIOR UNSEC.	696	0	0	0
	4010020 SUPPLEMENTAL-PRIOR UNSEC	157	0	0	0
	4150000 INTEREST	33,892	60,000	60,000	60,000
	4200075 HOMEOWNER PROP TAX RELIEF	9,857	9,910	9,910	9,910
	4200118 ST AID PROP 1B	6,999,287	0	0	0
	4200122 SEISMIC BRDG MATCH	68,020	0	0	0
	4200185 STATE AID-PRIOR YEAR	(121,223)	0	0	0
	4200230 STATE - HIGHWAY USERS TAX	5,434,523	5,485,000	5,485,000	5,485,000
	4200235 STATE OFF HWY MTR VH FEES	143,000	0	0	0

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
245 (Continued)	4200240 STATE AID CONSTRUCTION	220,572	0	0	0
	4200241 STATE AID - URBAN STATE HWY AC	(21,042)	0	0	0
	4200242 STATE AID - REGIONAL STATE HWY	373,120	0	0	0
	4200244 PRIOR YR RSHA (REGIONAL HWY AC	(92,840)	0	0	0
	4200245 TRANS DEV ACT SB 325	636,670	895,000	895,000	895,000
	4200250 ST AID-ISTEA EXCHANGE	578,060	578,060	578,060	578,060
	4200265 ST AID - TRAFFIC CONGESTION	3,438,757	3,600,000	3,600,000	3,600,000
	4200330 STATE AID FOR DISASTER	93,000	0	0	0
	4250010 FEDERAL AID-STORM DAMAGE	380,000	0	0	0
	4250020 FEDERAL AID CONSTRUCTION	1,076,038	1,984,126	1,984,126	1,984,126
	4250026 FEDERAL AID FOREST RESERVE	9,330	11,500	11,500	11,500
	4250205 FEDERAL AID-ARRA/PRIME RECIPIE	33,897	0	0	300,000
	4250206 FEDERAL AID-ARRA/STATE SUB REC	1,757,741	0	0	0
	4350106 APPEAL FEE	1,436	0	0	0
	4350265 ROAD TRANSVERSE CUT FEE	1,516	10,000	10,000	10,000
	4350266 ROAD LONGITUDE CUT FEE	11,774	15,000	15,000	15,000
	4350495 PLANNING/ENGINEERING SVCS	4,936	5,000	5,000	5,000
	4350500 ROAD PERMIT FEES	11,996	10,000	10,000	10,000
	4350660 ENCROACHMENT PERMIT FEES	63,285	60,000	60,000	60,000
	4350675 CURB & GUTTER WAIVERS	657	500	500	500
	4350676 CURB & GUTTER PERMIT WITH DESI	18,597	25,000	25,000	25,000
	4350677 CURB & GUTTER PERMIT W/O DESIG	23,232	19,411	19,411	19,411
	4350950 MISCELLANEOUS FEES	632	0	0	0
	4550000 OTHER REVENUE	11,915	0	0	0
	4550065 OTHER REIMBURSEMENTS	191,732	10,000	10,000	10,000
	4550090 SERVICE CHGE RETRND CHKS	51	0	0	0
	4550115 PENALTY/INTEREST	80,300	0	0	0
	4550200 INVOICE VARIANCES	744	0	0	0
	4902055 IFR-JE CAPITAL ASSETS FUNDING	300,000	0	0	400,000
	4909000 IFR-JOURNAL ENTRY ALLOCATIONS	73,915	0	0	0
	6000011 OTI PROCEEDS BOND - COP	49,416	0	0	0
	6000100 ROADS IMPACT FEES	3,958,974	207,648	207,648	207,648
	6000120 TRANSFERS IN FROM GEN FND	<u>7,767,770</u>	<u>7,496,966</u>	<u>6,294,577</u>	<u>6,294,577</u>
	TOTAL:	35,092,841	22,042,152	20,726,929	21,426,929
290	COMMUNITY DEVELOPMENT PROGRAM				
	4150000 INTEREST	564	0	0	0
	4200170 STATE AID - OTHER	282,150	0	0	0
	4250065 FEDERAL FUNDS - CDBG	2,397,422	2,299,497	2,299,497	2,263,010
	4250066 FED AID - DRI FUNDS	733,561	0	0	0
	4250067 FED AID - CDBG RECOVERY AND RE	180,269	0	0	0
	4250070 FEDERAL FUNDS - HOME	1,302,696	1,439,586	1,439,586	1,426,049
	4250075 FEDERAL FUNDS - ESG	91,679	91,679	91,679	91,837
	4250076 FEDERAL AID-HPRP FUNDS	157,296	0	0	0
	4250080 FEDERAL FUNDS - SNAP	694,721	851,732	851,732	848,467
	4250155 FEDERAL AID-ADDI	27,205	0	0	0
	4300005 OTHER GOVT AGENCY REVENUE	1,041	0	0	0
	4550065 OTHER REIMBURSEMENTS	15,500	0	0	0
	4550180 SUPPORT BLNG TO NON-GOVTL	9,310	0	0	0
	6000120 TRANSFERS IN FROM GEN FND	<u>313,500</u>	<u>313,500</u>	<u>303,050</u>	<u>303,050</u>
	TOTAL:	6,206,914	4,995,994	4,985,544	4,932,413

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
247	PUBLIC FACILITIES FEES				
	4150000 INTEREST	100,329	0	0	0
	4350100 AFFORDABLE HOUSING FEE TRANSFE	(5,542)	20,000	20,000	20,000
	4350101 AFFORDABLE HOUSNG IN-LIEU	5,543	(20,000)	(20,000)	(20,000)
	4350102 PUB FAC FEE-LIBRARY	97,271	95,242	95,242	95,242
	4350103 PUB FACIL FEE-FIRE	486,149	410,044	410,044	410,044
	4350104 PUB FACIL FEE-PARKS	351,020	315,887	315,887	315,887
	4350105 PUB FACIL FEE-GEN GOV'T	141,331	136,486	136,486	136,486
	4350107 PUB FAC FEE-LAW ENFORCE	71,032	70,979	70,979	70,979
	TOTAL:	1,247,133	1,028,638	1,028,638	1,028,638
305	PARKS				
	4100255 OFF-HIGHWAY MOTOR FINES	0	5,000	5,000	30,000
	4100275 LITTER CLEANUP	13,892	0	0	0
	4150000 INTEREST	8,929	15,000	15,000	15,000
	4150020 RENT-LAND/BLDG-SHORT TERM	17,276	41,600	41,600	41,600
	4150025 RENT-LAND/BLDG-LONG TERM	41,493	33,900	33,900	33,900
	4150030 FARM LAND RENT	1,800	1,800	1,800	1,800
	4200065 STATE AID-NUCLEAR PLANNG	0	9,134	9,134	9,134
	4350255 BILLINGS TO OUTSIDE AGENCIES	36,706	35,000	35,000	35,000
	4350650 DEVELOPMENT FEE- ADMIN	550	0	0	0
	4350860 CAMPING FEES	2,538,907	2,856,700	2,856,700	2,856,700
	4350865 DAILY PASSES	346,080	411,100	411,100	411,100
	4350870 GROUP ENTRANCE FEES	156,006	171,300	171,300	171,300
	4350875 SEASON PASSES	98,748	115,800	115,800	115,800
	4350880 SEASON BOAT LICENSES	66,726	89,100	89,100	89,100
	4350885 DAILY BOAT PASSES	86,675	114,600	114,600	114,600
	4350890 INCOME FROM CONCESSIONS	77,717	119,200	119,200	119,200
	4350895 SWIMMING POOL FEES	59,600	42,000	42,000	42,000
	4350905 DOG/DAY USE	47,721	44,200	44,200	44,200
	4350910 SHOWERS/LOCKERS	50,615	53,800	53,800	53,800
	4350950 MISCELLANEOUS FEES	7,677	0	0	0
	4350970 RECREATIONAL PROGRAMS	15,231	13,900	13,900	13,900
	4350971 SKATE PARK FEES	9,548	13,400	13,400	13,400
	4350980 OTHER RECREATIONAL FEES	31,878	34,300	34,300	34,300
	4550000 OTHER REVENUE	2,551	0	0	0
	4550014 REV - ADJ CHARGEBACKS	(632)	0	0	0
	4550020 REV APPLICABLE PRIOR YRS	(6,397)	0	0	0
	4550025 REF/ADJ-PRIOR YEAR EXPENS	(9,999)	0	0	0
	4550065 OTHER REIMBURSEMENTS	3,699	0	0	0
	4550120 CONTRIBUTIONS - NON GOVTL	20,412	11,100	11,100	11,100
	4550130 BAD DEBT RECOVERY	939	0	0	0
	4550160 CASH OVERAGES	559	0	0	0
	4550170 SETTLEMNTS,DAMAGES,&REST.	1,813	0	0	0
	4550200 INVOICE VARIANCES	2,430	0	0	0
	4900100 IFR-INT SETT-GEN SRVS S/S BILL	4,786	0	0	0
	4900260 IFR-INT SETT-PARKS BILLINGS	179,668	180,247	180,247	180,247
	4901020 IFR-OVERHEAD-AGR	6,684	0	0	0
	4903010 IFR-IAA-LABOR-REG	39,787	10,000	10,000	10,000
	4909200 IFR-JE-PARKS	1,712	0	0	0
	6000120 TRANSFERS IN FROM GEN FND	3,800,800	3,451,763	3,278,260	3,278,260
	6000150 OPR TRF IN - PFF PARKS	500,000	0	0	0
	TOTAL:	8,262,587	7,873,944	7,700,441	7,725,441

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
266	COUNTYWIDE AUTOMATION REPLACEM				
	4150000 INTEREST	53,689	0	0	0
	4250110 FEDERAL - WELFARE ADMIN	230,481	0	0	0
	4350209 REVENUE TRANSFER FROM TRUST FU	(73,480)	0	182,000	182,000
	4909100 IFR-JE-MAJOR SYSTEM DEV	148,224	0	0	0
	6000120 TRANSFERS IN FROM GEN FND	1,628,106	0	1,247,426	1,763,636
	TOTAL:	1,987,020	0	1,429,426	1,945,636
267	GEN GOVT BUILDING REPLACEMENT				
	4150000 INTEREST	30,544	0	0	0
	6000120 TRANSFERS IN FROM GEN FND	2,216,516	2,505,333	2,005,333	2,521,543
	6001000 INTERNAL LOAN REPAYMENT-PRIN	70,430	0	0	0
	TOTAL:	2,317,490	2,505,333	2,005,333	2,521,543
268	TAX REDUCTION RESERVE				
	4150000 INTEREST	92,983	0	0	0
	6000000 OPERATING TRANSFERS IN	0	0	0	1,000,000
	TOTAL:	92,983	0	0	1,000,000
248	ROADS - IMPACT FEES				
	4150000 INTEREST	84,702	84,603	84,603	84,603
	4350108 ROAD IMPACT FEES	1,125,887	1,028,000	1,028,000	1,028,000
	TOTAL:	1,210,589	1,112,603	1,112,603	1,112,603
330	WILDLIFE AND GRAZING				
	4150000 INTEREST	32	0	0	0
	4250025 FEDERAL GRAZING FEES	2,880	3,500	3,500	3,500
	TOTAL:	2,912	3,500	3,500	3,500
375	DRIVING UNDER THE INFLUENCE				
	4100470 WET AND RECKLESS REVENUE	0	45,709	45,709	45,709
	4150000 INTEREST	3,581	10,000	10,000	10,000
	4250090 FED AID-DRUG AND ALCOHOL	13	0	0	0
	4350260 FEES-YOUNG ADULTS PROGRAM	95,982	102,599	102,599	102,599
	4350285 EXTD FIRST OFFENDER FEES	191,283	221,949	221,949	221,949
	4350730 SECOND CHANCE CHARGES-ALC	601,365	657,431	636,869	636,869
	4350815 FIRST OFFENDER FEES	625,974	532,995	532,995	532,995
	4350950 MISCELLANEOUS FEES	234	0	0	0
	4352265 WET & RECKLESS	45,775	0	0	0
	4900299 IFR-INT SETT-ALL OTHER DEPTS	2,317	0	0	0
		TOTAL:	1,566,524	1,570,683	1,550,121
377	LIBRARY				
	4000005 PROP. TAXES CURR. SECURED	6,299,339	6,251,972	6,251,972	6,251,972
	4000007 PROPERTY TAX-UNITARY	530,374	530,473	530,473	530,473
	4000010 SUPPLEMENTAL-CURR. SECURED	82,274	90,088	90,088	90,088
	4000015 REDEVELOPMENT AGENCY TAX	(149,251)	(164,177)	(152,237)	(152,237)
	4000025 PROP. TAXES CURR. UNSEC.	167,866	152,481	152,481	152,481
	4000030 SUPPLEMENTAL-CURR. UNSEC.	644	1,100	1,100	1,100
	4010005 PROP. TAXES PRIOR SECURED	(15,639)	(38,500)	(38,500)	(38,500)
	4010010 SUPPLEMENTL-PRIOR SECURED	(1,517)	(2,000)	(2,000)	(2,000)
	4010015 PROP. TAXES PRIOR UNSEC.	3,965	4,700	4,700	4,700
	4010020 SUPPLEMENTAL-PRIOR UNSEC	893	1,000	1,000	1,000
	4010035 PENALTIES-DELINQUENT TAX	3	250	250	250
	4150000 INTEREST	15,192	18,000	18,000	18,000
	4200075 HOMEOWNER PROP TAX RELIEF	56,031	56,428	56,428	56,428
	4200105 STATE AWARDED GRANTS	55,544	57,000	57,000	57,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
377	(Continued)				
	4200170 STATE AID - OTHER	85,175	81,000	81,000	81,000
	4250105 FEDERAL AID - OTHER	5,000	0	0	0
	4300015 OTHER GOV'T: RDA PASS THRU	53,380	55,641	52,001	52,001
	4350805 LOST-DAMAGED MATERIALS	17,195	15,000	15,000	15,000
	4350810 LIBRARY SERVICES	212,227	185,000	185,000	185,000
	4350835 COPYING FEES	19,468	19,000	19,000	19,000
	4350840 LIBRARY REQUEST FEES	64,240	56,000	56,000	56,000
	4550000 OTHER REVENUE	19,557	20,000	20,000	20,000
	4550090 SERVICE CHGE RETRND CHKS	(181)	0	0	0
	4550120 CONTRIBUTIONS - NON GOVTL	339,894	0	0	0
	4550160 CASH OVERRAGES	36	0	0	0
	6000120 TRANSFERS IN FROM GEN FND	557,222	674,114	529,361	529,361
	6000140 OPR TRF IN - PFF LIBRARY	371,878	0	0	0
	6000205 PROCEEDS OF GF INTERNAL LOAN	1,698,552	0	0	0
	TOTAL:	10,489,361	8,064,570	7,928,117	7,928,117
331	FISH AND GAME				
	4100250 FISH AND GAME FINES	25,383	20,000	20,000	20,000
	4100310 ST PENALTY F&GAME-PC1464	3,336	0	0	0
	TOTAL:	28,719	20,000	20,000	20,000
275	ORGANIZATIONAL DEVELOPMENT				
	4150000 INTEREST	15,218	40,000	40,000	40,000
	6000120 TRANSFERS IN FROM GEN FND	0	450,000	0	0
	TOTAL:	15,218	490,000	40,000	40,000
350	CO MEDICAL SERVICES PROG				
	4150000 INTEREST	12,194	18,000	18,000	18,000
	4200020 ST REALGN- VLF	2,659,776	2,615,000	2,589,254	2,589,254
	4250015 FEDERAL - HEALTH ADMIN	55,323	47,012	47,012	47,012
	4900110 IFR-INT SETT-HEALTH BILLINGS	21,970	0	0	0
	4909000 IFR-JOURNAL ENTRY ALLOCATIONS	45,444	0	0	0
	4909999 IFR-CONVERSION ACCOUNT	0	29,740	29,740	29,740
	6000105 TRANSFER IN - GF MED ASST PROG	0	3,650,000	0	0
	TOTAL:	2,794,707	6,359,752	2,684,006	2,684,006
351	EMERGENCY MEDICAL SRVS FUND				
	4100150 PA-EMERGENCY MED SERVICES	374,106	428,000	428,000	428,000
	4100152 PA-SB1773 RICHIE'S FUND	371,067	360,000	360,000	360,000
	4100365 TRAFFIC SCH FEES-MADDY FUND	116,584	122,200	122,200	122,200
	4150000 INTEREST	1,473	2,100	2,100	2,100
	4550020 REV APPLICABLE PRIOR YRS	(103,233)	0	0	0
	TOTAL:	759,997	912,300	912,300	912,300
352	CAL HEALTHCARE INDIG PROG				
	4150000 INTEREST	4,163	4,900	4,900	4,900
	4350255 BILLINGS TO OUTSIDE AGENCIES	(1)	0	0	0
	4351080 TOBACCO SETTLEMENT	0	698,864	0	0
	4550210 TOBACCO SETTLEMENT	724,613	0	698,864	698,864
	4909000 IFR-JOURNAL ENTRY ALLOCATIONS	50,227	0	0	0
	4909999 IFR-CONVERSION ACCOUNT	0	19,524	19,524	19,524
	TOTAL:	779,002	723,288	723,288	723,288

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY DEPARTMENT

DEPARTMENT	REVENUE TYPE	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
277	DEBT SERVICE				
	4010045 TLRP PROCEEDS	500,000	500,000	500,000	500,000
	4100320 PENALTY AS-CTHS TEMP CONS	306,069	307,319	307,319	307,319
	4150006 INTEREST LEASE RESERVE FD	(1,900)	0	0	0
	6000120 TRANSFERS IN FROM GEN FND	0	495,513	495,513	495,513
	6000135 TRFR IN FOR DEBT SERVICE	1,511,089	1,183,600	1,183,600	1,183,600
	6000160 OPR TRF IN - PFF GEN GOV'T	500,000	500,000	500,000	500,000
	TOTAL:	2,815,258	2,986,432	2,986,432	2,986,432
392	PENSION OBLIGATION BOND DSF				
	4150000 INTEREST	29,539	40,000	40,000	40,000
	4550140 COUNTY CONTRIBUTIONS	6,179,806	7,541,000	7,541,000	7,541,000
	6001150 PROCEEDS OF LT DEBT-POB	42,565,000	0	0	0
	TOTAL:	48,774,345	7,581,000	7,581,000	7,581,000
	TOTAL COUNTY REVENUE:	477,590,180	430,472,628	428,597,010	432,315,129

Revenue Detail by Account

This report provides revenue, other financing sources and transfers detail at the account level and by governmental fund center.

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4000005 PROP. TAXES CURR. SECURED	101 NON-DEPARTMENTAL REVENUES	85,914,937	84,862,390	84,862,390	84,862,390
	245 ROADS	1,108,112	1,075,200	1,099,832	1,099,832
	377 LIBRARY	6,299,339	6,251,972	6,251,972	6,251,972
	TOTAL:	93,322,388	92,189,562	92,214,194	92,214,194
4000007 PROPERTY TAX-UNITARY	101 NON-DEPARTMENTAL REVENUES	7,344,050	7,344,949	7,344,949	7,344,949
	245 ROADS	319,249	457,486	319,541	319,541
	377 LIBRARY	530,374	530,473	530,473	530,473
	TOTAL:	8,193,673	8,332,908	8,194,963	8,194,963
4000010 SUPPLEMENTAL-CURR.SECURED	101 NON-DEPARTMENTAL REVENUES	1,508,774	1,500,000	1,500,000	1,500,000
	245 ROADS	14,454	0	0	0
	377 LIBRARY	82,274	90,088	90,088	90,088
	TOTAL:	1,605,502	1,590,088	1,590,088	1,590,088
4000015 REDEVELOPMENT AGENCY TAX	101 NON-DEPARTMENTAL REVENUES	(3,285,935)	(3,300,000)	(3,300,000)	(3,300,000)
	377 LIBRARY	(149,251)	(164,177)	(152,237)	(152,237)
	TOTAL:	(3,435,186)	(3,464,177)	(3,452,237)	(3,452,237)
4000025 PROP. TAXES CURR. UNSEC.	101 NON-DEPARTMENTAL REVENUES	2,373,351	2,155,827	2,155,827	2,155,827
	245 ROADS	29,531	26,345	26,824	26,824
	377 LIBRARY	167,866	152,481	152,481	152,481
	TOTAL:	2,570,748	2,334,653	2,335,132	2,335,132
4000030 SUPPLEMENTAL-CURR.UNSEC.	101 NON-DEPARTMENTAL REVENUES	11,823	15,000	15,000	15,000
	245 ROADS	113	0	0	0
	377 LIBRARY	644	1,100	1,100	1,100
	TOTAL:	12,580	16,100	16,100	16,100
4010005 PROP. TAXES PRIOR SECURED	101 NON-DEPARTMENTAL REVENUES	(221,510)	(165,000)	(165,000)	(165,000)
	245 ROADS	(2,746)	0	0	0
	377 LIBRARY	(15,639)	(38,500)	(38,500)	(38,500)
	TOTAL:	(239,895)	(203,500)	(203,500)	(203,500)
4010010 SUPPLEMENTL-PRIOR SECURED	101 NON-DEPARTMENTAL REVENUES	(22,977)	0	0	0
	245 ROADS	(262)	0	0	0
	377 LIBRARY	(1,517)	(2,000)	(2,000)	(2,000)
	TOTAL:	(24,756)	(2,000)	(2,000)	(2,000)
4010015 PROP. TAXES PRIOR UNSEC.	101 NON-DEPARTMENTAL REVENUES	56,162	60,000	60,000	60,000
	245 ROADS	696	0	0	0
	377 LIBRARY	3,965	4,700	4,700	4,700
	TOTAL:	60,823	64,700	64,700	64,700
4010020 SUPPLEMENTAL-PRIOR UNSEC	101 NON-DEPARTMENTAL REVENUES	16,073	25,000	25,000	25,000
	245 ROADS	157	0	0	0
	377 LIBRARY	893	1,000	1,000	1,000
	TOTAL:	17,123	26,000	26,000	26,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4010025 REDEMPTION FEES	101 NON-DEPARTMENTAL REVENUES	30,220	25,000	25,000	25,000
	TOTAL:	30,220	25,000	25,000	25,000
4010030 DELINQUENT/COST REIMBRST	108 TREAS-TAX COLL-PUBLIC ADM	98,056	112,000	112,000	112,000
	TOTAL:	98,056	112,000	112,000	112,000
4010035 PENALTIES-DELINQUENT TAX	101 NON-DEPARTMENTAL REVENUES	155,941	120,000	120,000	120,000
	377 LIBRARY	3	250	250	250
	TOTAL:	155,944	120,250	120,250	120,250
4010045 TLRP PROCEEDS	101 NON-DEPARTMENTAL REVENUES	500,000	500,000	500,000	500,000
	107 AUDITOR-CONTROLLER	250,000	250,000	250,000	250,000
	277 DEBT SERVICE	500,000	500,000	500,000	500,000
	TOTAL:	1,250,000	1,250,000	1,250,000	1,250,000
4010050 SALES AND USE TAXES	101 NON-DEPARTMENTAL REVENUES	5,672,514	5,500,000	5,500,000	5,500,000
	TOTAL:	5,672,514	5,500,000	5,500,000	5,500,000
4010065 AIRCRAFT TAX	101 NON-DEPARTMENTAL REVENUES	421,060	270,000	270,000	270,000
	TOTAL:	421,060	270,000	270,000	270,000
4010070 PROPERTY TRANSFER TAX	101 NON-DEPARTMENTAL REVENUES	1,437,561	1,300,000	1,300,000	1,300,000
	TOTAL:	1,437,561	1,300,000	1,300,000	1,300,000
4010073 RACEHORSE TAX	101 NON-DEPARTMENTAL REVENUES	18,023	6,000	6,000	6,000
	TOTAL:	18,023	6,000	6,000	6,000
4010075 TRANSIENT OCCUPANCY TAX	101 NON-DEPARTMENTAL REVENUES	5,582,396	6,130,000	6,130,000	6,130,000
	TOTAL:	5,582,396	6,130,000	6,130,000	6,130,000
4010076 SALE OF TAX DEEDED PROP.	108 TREAS-TAX COLL-PUBLIC ADM	0	17,250	17,250	17,250
4010077 PROPERTY TAX IN-LIEU OF SALES	101 NON-DEPARTMENTAL REVENUES	1,555,698	2,300,000	2,300,000	2,300,000
	TOTAL:	1,555,698	2,300,000	2,300,000	2,300,000
4010078 PROPERTY TAX IN-LIEU OF VLF	101 NON-DEPARTMENTAL REVENUES	27,251,673	27,250,000	27,250,000	27,250,000
	TOTAL:	27,251,673	27,250,000	27,250,000	27,250,000
4050005 FRANCHISES-CABLE	101 NON-DEPARTMENTAL REVENUES	743,177	750,000	750,000	750,000
	TOTAL:	743,177	750,000	750,000	750,000
4050006 FRANCHISE FEES-PUB UTIL	101 NON-DEPARTMENTAL REVENUES	1,232,479	1,460,000	1,460,000	1,460,000
	TOTAL:	1,232,479	1,460,000	1,460,000	1,460,000
4050010 FRANCHISE FEES-GARBAGE	101 NON-DEPARTMENTAL REVENUES	712,326	725,000	725,000	725,000
	TOTAL:	712,326	725,000	725,000	725,000
4050011 FRANCHISE FEES-PETROLEUM	101 NON-DEPARTMENTAL REVENUES	52	0	0	0

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4050015 ANIMAL LICENSES	137 ANIMAL SERVICES	376,268	405,792	405,792	405,792
	TOTAL:	376,268	405,792	405,792	405,792
4050020 BUSINESS LICENSES	108 TREAS-TAX COLL-PUBLIC ADM	100,372	97,898	97,898	97,898
	142 PLANNING & BUILDING DEPARTMENT	3,367	3,016	3,016	3,016
	TOTAL:	103,739	100,914	100,914	100,914
4050025 BUILDING PERMITS	142 PLANNING & BUILDING DEPARTMENT	1,367,709	1,225,963	1,225,963	1,225,963
	201 PUBLIC WORKS SPECIAL SERVICES	44,728	45,006	45,006	45,006
	TOTAL:	1,412,437	1,270,969	1,270,969	1,270,969
4050030 GRADING PERMITS	142 PLANNING & BUILDING DEPARTMENT	832	0	0	0
4050035 PLAN CHECK FEES	140 COUNTY FIRE	161,219	190,000	200,000	200,000
	141 AGRICULTURAL COMMISSIONER	1,512	0	0	0
	142 PLANNING & BUILDING DEPARTMENT	1,080,020	835,752	835,752	1,045,752
	TOTAL:	1,242,751	1,025,752	1,035,752	1,245,752
4050040 SUB PERMITS-MECH EL PLUMB	142 PLANNING & BUILDING DEPARTMENT	68,907	0	0	0
4050043 BLDG STANDARDS ADMIN	142 PLANNING & BUILDING DEPARTMENT	423	0	0	0
4050045 MINOR USE PERMIT APPLICATION	201 PUBLIC WORKS SPECIAL SERVICES	19,809	22,158	22,158	22,158
	TOTAL:	19,809	22,158	22,158	22,158
4050065 LAND USE PERMITS	141 AGRICULTURAL COMMISSIONER	59,441	50,000	50,000	50,000
	142 PLANNING & BUILDING DEPARTMENT	585,677	520,609	520,609	520,609
	TOTAL:	645,118	570,609	570,609	570,609
4050070 PLOT PLANS	142 PLANNING & BUILDING DEPARTMENT	178,301	192,580	192,580	192,580
	TOTAL:	178,301	192,580	192,580	192,580
4050075 GENERAL PLAN AMENDMENTS	142 PLANNING & BUILDING DEPARTMENT	32,520	63,532	63,532	63,532
	TOTAL:	32,520	63,532	63,532	63,532
4050080 AGRICULTURAL PRESERVE FEE	142 PLANNING & BUILDING DEPARTMENT	80,560	96,539	96,539	96,539
	TOTAL:	80,560	96,539	96,539	96,539
4050085 SUBDIVISION PERMITS	142 PLANNING & BUILDING DEPARTMENT	104,968	271,463	271,463	271,463
	TOTAL:	104,968	271,463	271,463	271,463
4050090 SPECIFIC PLANS	142 PLANNING & BUILDING DEPARTMENT	5,500	25,000	25,000	25,000
	TOTAL:	5,500	25,000	25,000	25,000
4050095 FINGER PRINTING FEES	136 SHERIFF-CORONER	12,690	9,500	9,500	9,500
	TOTAL:	12,690	9,500	9,500	9,500
4050100 EXPLOSIVE PERMITS	136 SHERIFF-CORONER	2,994	1,200	1,200	1,200
	TOTAL:	2,994	1,200	1,200	1,200

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4050105 OTHER LICENSES AND PERMIT	141 AGRICULTURAL COMMISSIONER	191,582	196,600	196,600	196,600
	142 PLANNING & BUILDING DEPARTMENT	8,762	24,624	24,624	24,624
	TOTAL:	200,344	221,224	221,224	221,224
4050110 GUN PERMITS	136 SHERIFF-CORONER	5,417	2,200	2,200	2,200
	TOTAL:	5,417	2,200	2,200	2,200
4050111 DOMESTIC VIOLENCE FEES	132 DISTRICT ATTORNEY	0	59,544	59,544	59,544
	133 VICTIM/WITNESS ASSISTANCE	57,150	0	0	0
	TOTAL:	57,150	59,544	59,544	59,544
4050120 BURIAL PERMITS	160 PUBLIC HEALTH DEPARTMENT	4,721	4,500	4,500	4,500
	185 GENERAL ASSISTANCE	4,566	5,000	5,000	5,000
	TOTAL:	9,287	9,500	9,500	9,500
4050130 MISC PERMITS	113 GENERAL SERVICES	6,728	13,000	13,000	13,000
	130 WASTE MANAGEMNT	19,800	31,609	31,609	31,609
	137 ANIMAL SERVICES	40,961	58,753	58,753	58,753
	TOTAL:	67,489	103,362	103,362	103,362
4050145 SUBPOENA DUCES TECUM GC 1563	136 SHERIFF-CORONER	3,054	0	0	0
4050150 TOBACCO RETAILERS LICENSES	108 TREAS-TAX COLL-PUBLIC ADM	3,440	3,630	3,630	3,630
	160 PUBLIC HEALTH DEPARTMENT	14,066	19,051	19,051	19,051
	TOTAL:	17,506	22,681	22,681	22,681
4050165 NOTARY FEE GC 8211	136 SHERIFF-CORONER	955	0	0	0
4050170 REPOSSESSION OF VEHICLE GC 267	136 SHERIFF-CORONER	1,065	0	0	0
4100005 50% EXCESS MOE REVENUE-ST	143 COURT OPERATIONS	(587,268)	(590,000)	(590,000)	(590,000)
	TOTAL:	(587,268)	(590,000)	(590,000)	(590,000)
4100010 LAND USE FINES	142 PLANNING & BUILDING DEPARTMENT	1,075	1,100	1,100	1,100
	TOTAL:	1,075	1,100	1,100	1,100
4100015 RED LIGHT - VC21453, 54, 57	143 COURT OPERATIONS	1,767	45,100	1,200	1,200
	TOTAL:	1,767	45,100	1,200	1,200
4100045 VEHICLE FORFEITURES-VC14607.6	132 DISTRICT ATTORNEY	0	2,000	2,000	2,000
4100055 PROBA DRUG FEE-PC1203.1AB	139 PROBATION DEPARTMENT	2,443	6,450	6,450	6,450
	TOTAL:	2,443	6,450	6,450	6,450
4100065 CHILD RESTRNT FEE-COUNTY	160 PUBLIC HEALTH DEPARTMENT	5,715	1,600	1,600	1,600
	TOTAL:	5,715	1,600	1,600	1,600
4100070 CHILD RESTRAINT FEE-CITY	160 PUBLIC HEALTH DEPARTMENT	2,447	1,200	1,200	1,200
	TOTAL:	2,447	1,200	1,200	1,200

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4100080 BATTRD WM SHEL-PC1203.097	139 PROBATION DEPARTMENT	14	0	0	0
4100085 TRAFFIC SCH-VC42007.1(\$24)	143 COURT OPERATIONS	346,122	275,000	275,000	275,000
	TOTAL:	346,122	275,000	275,000	275,000
4100090 CNTY FIX IT-VC 40611	143 COURT OPERATIONS	51,946	28,200	28,200	28,200
	TOTAL:	51,946	28,200	28,200	28,200
4100100 CO-FAILURE TO APPEAR(FTA)	143 COURT OPERATIONS	16,233	10,000	10,000	10,000
	TOTAL:	16,233	10,000	10,000	10,000
4100105 CO MOTOR VEH/CRIM FINES	143 COURT OPERATIONS	1,114,889	935,000	935,000	935,000
	TOTAL:	1,114,889	935,000	935,000	935,000
4100130 LAB FEE-PC1463.14	136 SHERIFF-CORONER	49,094	63,000	63,000	63,000
	TOTAL:	49,094	63,000	63,000	63,000
4100135 CITIES FIX IT-VC40611	143 COURT OPERATIONS	18,689	13,000	13,000	13,000
	TOTAL:	18,689	13,000	13,000	13,000
4100140 SMALL CLAIMS ADVISORY FEE	132 DISTRICT ATTORNEY	8,828	10,800	10,800	10,800
	TOTAL:	8,828	10,800	10,800	10,800
4100150 PA-EMERGENCY MED SERVICES	351 EMERGENCY MEDICAL SRVS FUND	374,106	428,000	428,000	428,000
	TOTAL:	374,106	428,000	428,000	428,000
4100152 PA-SB1773 RICHIE'S FUND	351 EMERGENCY MEDICAL SRVS FUND	371,067	360,000	360,000	360,000
	TOTAL:	371,067	360,000	360,000	360,000
4100155 SUPERIOR COURT FINES-BASE	139 PROBATION DEPARTMENT	91,760	150,000	150,000	150,000
	TOTAL:	91,760	150,000	150,000	150,000
4100165 SETTLEMENTS/JUDGEMENTS	132 DISTRICT ATTORNEY	384,500	164,000	84,000	84,000
	TOTAL:	384,500	164,000	84,000	84,000
4100180 BLDG CODE INVESTIG FEES	142 PLANNING & BUILDING DEPARTMENT	63,784	58,900	58,900	58,900
	TOTAL:	63,784	58,900	58,900	58,900
4100195 TRAFFIC SCHOOL FEES	143 COURT OPERATIONS	1,447,347	1,000,000	1,000,000	1,000,000
	TOTAL:	1,447,347	1,000,000	1,000,000	1,000,000
4100206 ASSET FORFEITURES	132 DISTRICT ATTORNEY	53,000	14,000	14,000	14,000
	136 SHERIFF-CORONER	594,802	0	0	2,615
	230 CAPITAL PROJECTS FUND	0	0	300,800	300,800
	TOTAL:	647,802	14,000	314,800	317,415
4100220 BLOOD ALCOHOL FINES	132 DISTRICT ATTORNEY	45,772	68,000	68,000	68,000
	143 COURT OPERATIONS	35,000	95,000	95,000	95,000
	162 DRUG & ALCOHOL SERVICES	90,000	173,000	173,000	173,000
	TOTAL:	170,772	336,000	336,000	336,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4100225 AIDS EDUCATION FINE-PC264	139 PROBATION DEPARTMENT	529	0	0	0
4100230 PENALTY AS-FINGERPRINT ID	136 SHERIFF-CORONER	157,623	559,573	559,573	559,573
	TOTAL :	157,623	559,573	559,573	559,573
4100250 FISH AND GAME FINES	331 FISH AND GAME	25,383	20,000	20,000	20,000
	TOTAL :	25,383	20,000	20,000	20,000
4100255 OFF-HIGHWAY MOTOR FINES	136 SHERIFF-CORONER	30,587	0	0	0
	305 PARKS	0	5,000	5,000	30,000
	TOTAL :	30,587	5,000	5,000	30,000
4100260 AGRICULTURE FINES	141 AGRICULTURAL COMMISSIONER	16,860	0	0	0
4100265 BUSINESS & PROFESSIONS	143 COURT OPERATIONS	(4,544)	(4,200)	(4,200)	(4,200)
	TOTAL :	(4,544)	(4,200)	(4,200)	(4,200)
4100270 HEALTH/SAFETY FINES/FORFT	139 PROBATION DEPARTMENT	0	69,775	69,775	69,775
	143 COURT OPERATIONS	8,628	1,600	1,600	1,600
	TOTAL :	8,628	71,375	71,375	71,375
4100275 LITTER CLEANUP	305 PARKS	13,892	0	0	0
4100285 CITIES- ALL MISDEMEANORS	143 COURT OPERATIONS	27,329	23,000	23,000	23,000
	TOTAL :	27,329	23,000	23,000	23,000
4100290 FEES -ALCOHOL ABUSE & EDU	162 DRUG & ALCOHOL SERVICES	59,637	190,000	190,000	190,000
	TOTAL :	59,637	190,000	190,000	190,000
4100295 CITIES PARKING	107 AUDITOR-CONTROLLER	46	0	0	0
4100300 CITY MOTOR VEHICLE FINES	143 COURT OPERATIONS	102,838	96,000	96,000	96,000
	TOTAL :	102,838	96,000	96,000	96,000
4100310 ST PENALTY F&GAME-PC1464	331 FISH AND GAME	3,336	0	0	0
4100320 PENALTY AS-CTHS TEMP CONS	277 DEBT SERVICE	306,069	307,319	307,319	307,319
	TOTAL :	306,069	307,319	307,319	307,319
4100337 REGISTRATION FEE-VC 9250.19	136 SHERIFF-CORONER	169,845	0	0	0
4100340 ST PENALTY ASSMNTS-PC1464	143 COURT OPERATIONS	553,500	475,000	475,000	475,000
	TOTAL :	553,500	475,000	475,000	475,000
4100353 SCFCF ICNA PARKING PENALTY	107 AUDITOR-CONTROLLER	3	0	0	0
4100354 COUNTY PORTION GC 76000	107 AUDITOR-CONTROLLER	7,800	0	0	0
	143 COURT OPERATIONS	50,996	90,000	90,000	90,000
	TOTAL :	58,796	90,000	90,000	90,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4100365 TRAFFIC SCH FEES-MADDY FUND	351 EMERGENCY MEDICAL SRVS FUND	116,584	122,200	122,200	122,200
	TOTAL:	116,584	122,200	122,200	122,200
4100366 ADM PENALTY-HS 25187	160 PUBLIC HEALTH DEPARTMENT	0	175,000	175,000	175,000
4100390 TRAFFIC SCHOOL FEES - CITY	143 COURT OPERATIONS	24,967	24,500	24,500	24,500
	TOTAL:	24,967	24,500	24,500	24,500
4100465 DNA Database	139 PROBATION DEPARTMENT	50,324	42,076	42,076	42,076
	TOTAL:	50,324	42,076	42,076	42,076
4100470 WET AND RECKLESS REVENUE	375 DRIVING UNDER THE INFLUENCE	0	45,709	45,709	45,709
4150000 INTEREST	101 NON-DEPARTMENTAL REVENUES	384,798	800,000	800,000	800,000
	160 PUBLIC HEALTH DEPARTMENT	1,462	1,000	1,000	1,000
	230 CAPITAL PROJECTS FUND	141,270	0	0	0
	245 ROADS	33,892	60,000	60,000	60,000
	247 PUBLIC FACILITIES FEES	100,329	0	0	0
	248 ROADS - IMPACT FEES	84,702	84,603	84,603	84,603
	266 COUNTYWIDE AUTOMATION REPLACEM	53,689	0	0	0
	267 GEN GOVT BUILDING REPLACEMENT	30,544	0	0	0
	268 TAX REDUCTION RESERVE	92,983	0	0	0
	275 ORGANIZATIONAL DEVELOPMENT	15,218	40,000	40,000	40,000
	290 COMMUNITY DEVELOPMENT PROGRAM	564	0	0	0
	305 PARKS	8,929	15,000	15,000	15,000
	330 WILDLIFE AND GRAZING	32	0	0	0
	350 CO MEDICAL SERVICES PROG	12,194	18,000	18,000	18,000
	351 EMERGENCY MEDICAL SRVS FUND	1,473	2,100	2,100	2,100
	352 CAL HEALTHCARE INDIG PROG	4,163	4,900	4,900	4,900
	375 DRIVING UNDER THE INFLUENCE	3,581	10,000	10,000	10,000
	377 LIBRARY	15,192	18,000	18,000	18,000
	392 PENSION OBLIGATION BOND DSF	29,539	40,000	40,000	40,000
	TOTAL:	1,014,554	1,093,603	1,093,603	1,093,603
4150006 INTEREST LEASE RESERVE FD	277 DEBT SERVICE	(1,900)	0	0	0
4150015 COMMUNICATION LEASE FACIL	113 GENERAL SERVICES	4,800	7,600	7,600	7,600
	114 INFORMATION TECHNOLOGY DEPARTM	1,600	0	0	0
	TOTAL:	6,400	7,600	7,600	7,600
4150020 RENT-LAND/BLDG-SHORT TERM	113 GENERAL SERVICES	10,764	10,872	10,872	10,872
	305 PARKS	17,276	41,600	41,600	41,600
	TOTAL:	28,040	52,472	52,472	52,472
4150025 RENT-LAND/BLDG-LONG TERM	113 GENERAL SERVICES	140,098	177,424	177,424	177,424
	305 PARKS	41,493	33,900	33,900	33,900
	TOTAL:	181,591	211,324	211,324	211,324

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4150030 FARM LAND RENT	305 PARKS	1,800	1,800	1,800	1,800
	TOTAL:	1,800	1,800	1,800	1,800
4150035 RENTAL OF VETERANS BLDGS.	113 GENERAL SERVICES	50,255	40,700	40,700	40,700
	TOTAL:	50,255	40,700	40,700	40,700
4200005 ST RLGN-SALES TX-SOC SRVC	139 PROBATION DEPARTMENT	240,572	240,572	240,572	240,572
	160 PUBLIC HEALTH DEPARTMENT	158,700	158,700	158,700	158,700
	180 SOCIAL SERVICES ADMINISTRATION	1,459,802	895,176	895,176	895,176
	181 FOSTER CARE-SOCIAL SERVICES	4,674,360	4,978,350	4,978,350	4,978,350
	TOTAL:	6,533,434	6,272,798	6,272,798	6,272,798
4200010 ST RLGN-SALES TAX-M H	161 MENTAL HEALTH	3,533,768	3,450,000	3,450,000	3,450,000
	TOTAL:	3,533,768	3,450,000	3,450,000	3,450,000
4200015 ST RLGN-SALES TAX-HEALTH	160 PUBLIC HEALTH DEPARTMENT	1,256,560	1,225,000	1,225,000	1,225,000
	184 LAW ENFORCEMENT MED CARE	205,302	200,000	200,000	200,000
	TOTAL:	1,461,862	1,425,000	1,425,000	1,425,000
4200020 ST REALGN- VLF	160 PUBLIC HEALTH DEPARTMENT	1,728,994	1,860,000	1,885,746	1,885,746
	161 MENTAL HEALTH	1,483,087	1,510,000	1,510,000	1,510,000
	180 SOCIAL SERVICES ADMINISTRATION	283,156	289,795	289,795	289,795
	184 LAW ENFORCEMENT MED CARE	205,121	225,000	225,000	225,000
	350 CO MEDICAL SERVICES PROG	2,659,776	2,615,000	2,589,254	2,589,254
	TOTAL:	6,360,134	6,499,795	6,499,795	6,499,795
4200022 ST AID REALIGNMENT	161 MENTAL HEALTH	105,000	85,000	38,500	38,500
	180 SOCIAL SERVICES ADMINISTRATION	133,200	0	0	0
	TOTAL:	238,200	85,000	38,500	38,500
4200023 ST AID REALIGNMENT-VLF	161 MENTAL HEALTH	99,273	99,273	99,273	99,273
	TOTAL:	99,273	99,273	99,273	99,273
4200035 SB90 STATE MANDATED COSTS	107 AUDITOR-CONTROLLER	21,313	26,500	26,500	26,500
	110 CLERK/RECORDER	266,082	317,659	317,659	317,659
	132 DISTRICT ATTORNEY	248,810	296,193	296,193	296,193
	136 SHERIFF-CORONER	39,733	0	0	0
	139 PROBATION DEPARTMENT	47,542	45,000	45,000	45,000
	161 MENTAL HEALTH	0	122,919	122,919	122,919
	TOTAL:	623,480	808,271	808,271	808,271
4200040 ST AID- DRUG/MENTL HEALTH	161 MENTAL HEALTH	708,491	796,500	796,500	796,500
	TOTAL:	708,491	796,500	796,500	796,500
4200045 STATE AID- EXTRADITION	132 DISTRICT ATTORNEY	44,312	80,000	60,000	60,000
	TOTAL:	44,312	80,000	60,000	60,000
4200055 STATE AID FOR AGRICULTURE	141 AGRICULTURAL COMMISSIONER	801,161	849,648	849,648	849,648
	TOTAL:	801,161	849,648	849,648	849,648

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED	
4200065 STATE AID-NUCLEAR PLANNG	107	AUDITOR-CONTROLLER	3,796	3,000	3,000	3,000
	109	ASSESSOR	427	0	0	0
	111	COUNTY COUNSEL	448	2,356	3,032	3,032
	112	HUMAN RESOURCES	2,192	3,978	3,978	3,978
	113	GENERAL SERVICES	0	18,648	18,648	18,648
	114	INFORMATION TECHNOLOGY DEPARTM	233,023	252,605	252,605	252,605
	136	SHERIFF-CORONER	0	9,088	9,088	9,088
	138	EMERGENCY SERVICES	620,104	1,036,920	1,036,920	1,036,920
	140	COUNTY FIRE	29,975	51,004	51,004	51,004
	141	AGRICULTURAL COMMISSIONER	52,089	54,800	54,800	54,800
	142	PLANNING & BUILDING DEPARTMENT	6,485	5,000	5,000	5,000
	160	PUBLIC HEALTH DEPARTMENT	60,962	71,997	71,997	71,997
	161	MENTAL HEALTH	8,206	16,069	16,069	16,069
	180	SOCIAL SERVICES ADMINISTRATION	33,986	12,015	12,015	12,015
	201	PUBLIC WORKS SPECIAL SERVICES	533	25,362	16,701	16,701
	305	PARKS	0	9,134	9,134	9,134
	TOTAL:	1,052,226	1,571,976	1,563,991	1,563,991	
4200070 STATE AID VETERAN AFFAIRS	186	VETERANS SERVICES	94,165	65,000	65,000	65,000
		TOTAL:	94,165	65,000	65,000	65,000
4200075 HOMEOWNER PROP TAX RELIEF	101	NON-DEPARTMENTAL REVENUES	795,112	800,000	800,000	800,000
	245	ROADS	9,857	9,910	9,910	9,910
	377	LIBRARY	56,031	56,428	56,428	56,428
		TOTAL:	861,000	866,338	866,338	866,338
4200080 STATE REIMB-CMC/ASH CASES	132	DISTRICT ATTORNEY	620,672	702,500	702,500	702,500
	133	VICTIM/WITNESS ASSISTANCE	33,732	0	0	0
	135	PUBLIC DEFENDER	333,994	300,000	300,000	300,000
	136	SHERIFF-CORONER	115,028	132,000	132,000	132,000
	139	PROBATION DEPARTMENT	156,932	90,000	90,000	90,000
	TOTAL:	1,260,358	1,224,500	1,224,500	1,224,500	
4200085 ST AID-DRUG AND ALCOHOL	162	DRUG & ALCOHOL SERVICES	48,734	48,734	48,734	48,734
		TOTAL:	48,734	48,734	48,734	48,734
4200090 ST AID-INS FRAUD INVESTIG	132	DISTRICT ATTORNEY	190,051	187,000	187,000	187,000
		TOTAL:	190,051	187,000	187,000	187,000
4200095 ST AID-DMV-VEH CRIME INV	132	DISTRICT ATTORNEY	160,001	160,000	145,000	145,000
	136	SHERIFF-CORONER	143,305	155,714	155,714	155,714
	138	EMERGENCY SERVICES	61,597	0	0	0
		TOTAL:	364,903	315,714	300,714	300,714
4200100 ST AID-PERINATAL T E F	162	DRUG & ALCOHOL SERVICES	217,334	217,334	217,334	217,334
		TOTAL:	217,334	217,334	217,334	217,334
4200105 STATE AWARDED GRANTS	132	DISTRICT ATTORNEY	197,045	581,502	581,502	581,502
	133	VICTIM/WITNESS ASSISTANCE	334,637	0	0	0
	136	SHERIFF-CORONER	1,097,682	1,046,311	1,046,311	1,046,311

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4200105 (Continued)	139 PROBATION DEPARTMENT	659,934	720,545	720,545	720,545
	162 DRUG & ALCOHOL SERVICES	429,728	752,652	752,652	752,652
	200 MAINTENANCE PROJECTS	15,556	0	0	0
	230 CAPITAL PROJECTS FUND	5,335	0	0	0
	377 LIBRARY	55,544	57,000	57,000	57,000
	TOTAL:	2,795,461	3,158,010	3,158,010	3,158,010
4200110 ST AID-MANGD CARE-INPATNT	161 MENTAL HEALTH	364,185	314,000	314,000	314,000
	TOTAL:	364,185	314,000	314,000	314,000
4200118 ST AID PROP 1B	245 ROADS	6,999,287	0	0	0
4200122 SEISMIC BRDG MATCH	245 ROADS	68,020	0	0	0
4200125 STATE REIMB FOR DNA TESTING	136 SHERIFF-CORONER	81,142	67,197	67,197	67,197
	TOTAL:	81,142	67,197	67,197	67,197
4200130 ST AID-PROP 12 PARKS GRANT	230 CAPITAL PROJECTS FUND	37,353	0	0	0
4200132 ST AID PROP 36 TREATMENT PROGR	162 DRUG & ALCOHOL SERVICES	161,950	150,025	150,025	150,025
	TOTAL:	161,950	150,025	150,025	150,025
4200135 ST AID PROP 36 SUBSTANCE ABUSE	132 DISTRICT ATTORNEY	5,503	0	0	0
	139 PROBATION DEPARTMENT	141,218	0	0	0
	162 DRUG & ALCOHOL SERVICES	128,013	0	0	0
	TOTAL:	274,734	0	0	0
4200137 STATE AID PROP 40 CLEAN WATER	200 MAINTENANCE PROJECTS	19,000	0	0	0
4200140 ST REV-PAROLE HOLDS	136 SHERIFF-CORONER	277,118	292,000	292,000	292,000
	TOTAL:	277,118	292,000	292,000	292,000
4200150 ST AID - CHILD SUP ADMIN	134 CHILD SUPPORT SERVICES	1,582,007	1,486,098	1,486,098	1,486,098
	TOTAL:	1,582,007	1,486,098	1,486,098	1,486,098
4200170 STATE AID - OTHER	110 CLERK/RECORDER	11,442	10,000	10,000	10,000
	132 DISTRICT ATTORNEY	14,934	21,000	21,000	21,000
	136 SHERIFF-CORONER	212,389	161,340	161,340	179,183
	139 PROBATION DEPARTMENT	589,061	563,196	563,196	563,196
	142 PLANNING & BUILDING DEPARTMENT	1,000	0	0	0
	160 PUBLIC HEALTH DEPARTMENT	362,911	466,487	466,487	466,487
	161 MENTAL HEALTH	69,686	80,000	80,000	80,000
	162 DRUG & ALCOHOL SERVICES	14,446	69,973	69,973	69,973
	200 MAINTENANCE PROJECTS	1	0	0	0
	215 FARM ADVISOR	3,978	4,035	4,035	4,035
	290 COMMUNITY DEVELOPMENT PROGRAM	282,150	0	0	0
	377 LIBRARY	85,175	81,000	81,000	81,000
	TOTAL:	1,647,173	1,457,031	1,457,031	1,474,874

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4200175 STATE - WELFARE ADMIN.	180 SOCIAL SERVICES ADMINISTRATION	20,752,734	22,920,851	22,920,851	22,920,851
	181 FOSTER CARE-SOCIAL SERVICES	5,325,103	5,814,080	5,964,579	5,964,579
	182 CALWORKS	1,121,872	444,850	444,850	444,850
	185 GENERAL ASSISTANCE	329,514	331,114	331,114	331,114
	TOTAL:	<u>27,529,223</u>	<u>29,510,895</u>	<u>29,661,394</u>	<u>29,661,394</u>
4200185 STATE AID-PRIOR YEAR	161 MENTAL HEALTH	91,957	0	0	0
	180 SOCIAL SERVICES ADMINISTRATION	240,513	0	0	0
	181 FOSTER CARE-SOCIAL SERVICES	(54,281)	0	0	0
	245 ROADS	(121,223)	0	0	0
	TOTAL:	<u>156,966</u>	<u>0</u>	<u>0</u>	<u>0</u>
4200190 STATE AID - ABATEMENT	181 FOSTER CARE-SOCIAL SERVICES	41,093	34,580	34,580	34,580
	TOTAL:	<u>41,093</u>	<u>34,580</u>	<u>34,580</u>	<u>34,580</u>
4200195 ST AID-CS COLL-FOSTR CARE	181 FOSTER CARE-SOCIAL SERVICES	16,558	30,000	30,000	30,000
	182 CALWORKS	25,944	30,000	30,000	30,000
	TOTAL:	<u>42,502</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>
4200200 MEDI-CAL: PATIENTS-ST +FED	160 PUBLIC HEALTH DEPARTMENT	0	0	34,725	34,725
	161 MENTAL HEALTH	8,955,615	9,284,908	9,284,908	9,284,908
	165 MENTAL HEALTH SERVICES ACT	1,455,673	1,556,626	1,525,476	1,525,476
	TOTAL:	<u>10,411,288</u>	<u>10,841,534</u>	<u>10,845,109</u>	<u>10,845,109</u>
4200210 ST AID-CALIF CHILDRN SRVC	160 PUBLIC HEALTH DEPARTMENT	946,461	1,096,128	1,096,128	1,096,128
	TOTAL:	<u>946,461</u>	<u>1,096,128</u>	<u>1,096,128</u>	<u>1,096,128</u>
4200215 STATE - HEALTH ADMIN.	138 EMERGENCY SERVICES	0	99,595	99,595	99,595
	160 PUBLIC HEALTH DEPARTMENT	423,165	344,065	344,065	344,065
	TOTAL:	<u>423,165</u>	<u>443,660</u>	<u>443,660</u>	<u>443,660</u>
4200220 ST AID-EPSDT-MENTAL HEALTH	101 NON-DEPARTMENTAL REVENUES	416,779	0	0	0
	161 MENTAL HEALTH	3,530,827	2,464,006	2,464,006	2,464,006
	165 MENTAL HEALTH SERVICES ACT	363,616	299,449	299,449	299,449
	TOTAL:	<u>4,311,222</u>	<u>2,763,455</u>	<u>2,763,455</u>	<u>2,763,455</u>
4200226 ST AID-GAS TAX-UNCLAIMED	141 AGRICULTURAL COMMISSIONER	1,227,703	1,236,574	1,236,574	1,236,574
	TOTAL:	<u>1,227,703</u>	<u>1,236,574</u>	<u>1,236,574</u>	<u>1,236,574</u>
4200230 STATE - HIGHWAY USERS TAX	245 ROADS	5,434,523	5,485,000	5,485,000	5,485,000
	TOTAL:	<u>5,434,523</u>	<u>5,485,000</u>	<u>5,485,000</u>	<u>5,485,000</u>
4200235 STATE OFF HWY MTR VH FEES	200 MAINTENANCE PROJECTS	32,529	0	0	0
	245 ROADS	143,000	0	0	0
	TOTAL:	<u>175,529</u>	<u>0</u>	<u>0</u>	<u>0</u>
4200240 STATE AID CONSTRUCTION	245 ROADS	220,572	0	0	0

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4200241 STATE AID - URBAN STATE HWY AC	245 ROADS	(21,042)	0	0	0
4200242 STATE AID - REGIONAL STATE HWY	245 ROADS	373,120	0	0	0
4200244 PRIOR YR RSHA (REGIONAL HWY AC	245 ROADS	(92,840)	0	0	0
4200245 TRANS DEV ACT SB 325	245 ROADS	636,670	895,000	895,000	895,000
	TOTAL:	636,670	895,000	895,000	895,000
4200250 ST AID-ISTEA EXCHANGE	245 ROADS	578,060	578,060	578,060	578,060
	TOTAL:	578,060	578,060	578,060	578,060
4200255 ST AID-PUBLIC SAFETY SRVC	132 DISTRICT ATTORNEY	2,232,474	2,307,820	2,307,820	2,307,820
	136 SHERIFF-CORONER	10,064,541	10,404,220	10,404,220	10,404,220
	139 PROBATION DEPARTMENT	2,622,404	2,710,910	2,710,910	2,710,910
	140 COUNTY FIRE	1,815,768	1,877,050	1,877,050	1,877,050
	TOTAL:	16,735,187	17,300,000	17,300,000	17,300,000
4200260 ST AID-BICYCLE LANE ACCT	230 CAPITAL PROJECTS FUND	121,443	0	0	0
4200265 ST AID - TRAFFIC CONGESTION	245 ROADS	3,438,757	3,600,000	3,600,000	3,600,000
	TOTAL:	3,438,757	3,600,000	3,600,000	3,600,000
4200275 OTHER STATE IN-LIEU TAXES	101 NON-DEPARTMENTAL REVENUES	6,427	800	800	800
	TOTAL:	6,427	800	800	800
4200285 OPEN SPACE SUBVENTION	101 NON-DEPARTMENTAL REVENUES	31	0	0	0
4200295 ST-10% SBOC VOC REBATE	139 PROBATION DEPARTMENT	8,275	3,335	3,335	3,335
	TOTAL:	8,275	3,335	3,335	3,335
4200305 ST AID - SLESF	132 DISTRICT ATTORNEY	64,231	0	0	0
	136 SHERIFF-CORONER	108,296	0	0	0
	139 PROBATION DEPARTMENT	622,358	630,297	630,297	630,297
	TOTAL:	794,885	630,297	630,297	630,297
4200320 ST AID-PASS THRU GRANTS	162 DRUG & ALCOHOL SERVICES	4,976	0	0	0
4200330 STATE AID FOR DISASTER	245 ROADS	93,000	0	0	0
4200335 ST-WELFARE ADMIN-PRIOR YR	180 SOCIAL SERVICES ADMINISTRATION	1,717,674	0	0	0
4200340 ST AID - MHSA	165 MENTAL HEALTH SERVICES ACT	7,153,150	10,025,281	9,935,376	9,935,376
	TOTAL:	7,153,150	10,025,281	9,935,376	9,935,376
4250005 FED AID ENTITLEMNT LAND	101 NON-DEPARTMENTAL REVENUES	1,035,330	1,000,000	1,000,000	1,000,000
	TOTAL:	1,035,330	1,000,000	1,000,000	1,000,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4250010 FEDERAL AID-STORM DAMAGE	245 ROADS	380,000	0	0	0
4250015 FEDERAL - HEALTH ADMIN	160 PUBLIC HEALTH DEPARTMENT	3,720,691	3,258,422	3,171,265	3,178,265
	161 MENTAL HEALTH	175,579	260,000	260,000	260,000
	350 CO MEDICAL SERVICES PROG	55,323	47,012	47,012	47,012
	TOTAL:	<u>3,951,593</u>	<u>3,565,434</u>	<u>3,478,277</u>	<u>3,485,277</u>
4250020 FEDERAL AID CONSTRUCTION	200 MAINTENANCE PROJECTS	87,940	0	0	0
	230 CAPITAL PROJECTS FUND	12,082	0	0	0
	245 ROADS	1,076,038	1,984,126	1,984,126	1,984,126
	TOTAL:	<u>1,176,060</u>	<u>1,984,126</u>	<u>1,984,126</u>	<u>1,984,126</u>
4250025 FEDERAL GRAZING FEES	330 WILDLIFE AND GRAZING	2,880	3,500	3,500	3,500
	TOTAL:	<u>2,880</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>
4250026 FEDERAL AID FOREST RESERVE	245 ROADS	9,330	11,500	11,500	11,500
	TOTAL:	<u>9,330</u>	<u>11,500</u>	<u>11,500</u>	<u>11,500</u>
4250035 FED AID-DRUG FREE SCH/COM	162 DRUG & ALCOHOL SERVICES	185,283	53,983	203,983	203,983
	TOTAL:	<u>185,283</u>	<u>53,983</u>	<u>203,983</u>	<u>203,983</u>
4250050 FED AID-LLEBG GRANT	136 SHERIFF-CORONER	3,304	0	0	0
4250055 FED AID - REIMB	181 FOSTER CARE-SOCIAL SERVICES	13,799	26,000	26,000	26,000
	182 CALWORKS	27,309	30,000	30,000	30,000
	TOTAL:	<u>41,108</u>	<u>56,000</u>	<u>56,000</u>	<u>56,000</u>
4250061 FED AID - IDEA FUNDS	161 MENTAL HEALTH	493,086	493,186	493,186	493,186
	TOTAL:	<u>493,086</u>	<u>493,186</u>	<u>493,186</u>	<u>493,186</u>
4250065 FEDERAL FUNDS - CDBG	290 COMMUNITY DEVELOPMENT PROGRAM	2,397,422	2,299,497	2,299,497	2,263,010
	TOTAL:	<u>2,397,422</u>	<u>2,299,497</u>	<u>2,299,497</u>	<u>2,263,010</u>
4250066 FED AID - DRI FUNDS	290 COMMUNITY DEVELOPMENT PROGRAM	733,561	0	0	0
4250067 FED AID - CDBG RECOVERY AND RE	200 MAINTENANCE PROJECTS	42,561	0	0	0
	290 COMMUNITY DEVELOPMENT PROGRAM	180,269	0	0	0
	TOTAL:	<u>222,830</u>	<u>0</u>	<u>0</u>	<u>0</u>
4250070 FEDERAL FUNDS - HOME	290 COMMUNITY DEVELOPMENT PROGRAM	1,302,696	1,439,586	1,439,586	1,426,049
	TOTAL:	<u>1,302,696</u>	<u>1,439,586</u>	<u>1,439,586</u>	<u>1,426,049</u>
4250075 FEDERAL FUNDS - ESG	290 COMMUNITY DEVELOPMENT PROGRAM	91,679	91,679	91,679	91,837
	TOTAL:	<u>91,679</u>	<u>91,679</u>	<u>91,679</u>	<u>91,837</u>
4250076 FEDERAL AID-HPRP FUNDS	290 COMMUNITY DEVELOPMENT PROGRAM	157,296	0	0	0
4250080 FEDERAL FUNDS - SNAP	290 COMMUNITY DEVELOPMENT PROGRAM	694,721	851,732	851,732	848,467
	TOTAL:	<u>694,721</u>	<u>851,732</u>	<u>851,732</u>	<u>848,467</u>

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4250085 FEDERAL AID - SECURITY	138 EMERGENCY SERVICES	0	10,000	10,000	10,000
4250086 FED AID - SCAAP PASS THRU	136 SHERIFF-CORONER	77,451	0	275,000	275,000
	TOTAL:	77,451	0	275,000	275,000
4250090 FED AID-DRUG AND ALCOHOL	162 DRUG & ALCOHOL SERVICES	1,541,496	1,541,496	1,541,496	1,541,496
	375 DRIVING UNDER THE INFLUENCE	13	0	0	0
	TOTAL:	1,541,509	1,541,496	1,541,496	1,541,496
4250095 FEDERAL-GRANTS	136 SHERIFF-CORONER	350,248	0	0	0
	138 EMERGENCY SERVICES	140,625	64,500	64,500	64,500
	139 PROBATION DEPARTMENT	25,809	13,689	13,689	13,689
	140 COUNTY FIRE	4,935	0	0	0
	160 PUBLIC HEALTH DEPARTMENT	923,767	840,567	840,567	1,440,567
	161 MENTAL HEALTH	245,642	347,226	347,226	347,226
	162 DRUG & ALCOHOL SERVICES	435,723	319,821	319,821	319,821
	165 MENTAL HEALTH SERVICES ACT	91,415	0	0	0
	TOTAL:	2,218,164	1,585,803	1,585,803	2,185,803
4250105 FEDERAL AID - OTHER	101 NON-DEPARTMENTAL REVENUES	9,309	0	0	0
	114 INFORMATION TECHNOLOGY DEPARTM	14,254	0	0	0
	132 DISTRICT ATTORNEY	180,890	207,120	207,120	207,120
	133 VICTIM/WITNESS ASSISTANCE	236,494	0	0	0
	136 SHERIFF-CORONER	464,568	83,000	83,000	83,000
	137 ANIMAL SERVICES	(1,867)	0	0	0
	138 EMERGENCY SERVICES	38,047	75,725	75,725	75,725
	140 COUNTY FIRE	275,085	0	0	0
	141 AGRICULTURAL COMMISSIONER	739,656	521,708	571,592	571,592
	160 PUBLIC HEALTH DEPARTMENT	126,676	0	0	0
	165 MENTAL HEALTH SERVICES ACT	50,862	142,277	142,277	142,277
	230 CAPITAL PROJECTS FUND	774	0	0	0
	377 LIBRARY	5,000	0	0	0
	TOTAL:	2,139,748	1,029,830	1,079,714	1,079,714
4250110 FEDERAL - WELFARE ADMIN	139 PROBATION DEPARTMENT	1,449,076	1,625,625	1,625,625	1,625,625
	180 SOCIAL SERVICES ADMINISTRATION	20,837,977	25,600,966	25,600,966	25,600,966
	181 FOSTER CARE-SOCIAL SERVICES	4,804,131	4,885,241	5,125,801	5,125,801
	182 CALWORKS	310,379	1,021,187	1,021,187	1,021,187
	266 COUNTYWIDE AUTOMATION REPLACEM	230,481	0	0	0
	TOTAL:	27,632,044	33,133,019	33,373,579	33,373,579
4250115 FEDERAL AID - ABATEMENT	181 FOSTER CARE-SOCIAL SERVICES	30,602	40,000	40,000	40,000
	TOTAL:	30,602	40,000	40,000	40,000
4250120 FEDERAL AID-GAIN PROGRAM	180 SOCIAL SERVICES ADMINISTRATION	107,003	0	0	0
4250130 FED AID-PERINTL SETASIDE	162 DRUG & ALCOHOL SERVICES	72,201	72,201	72,201	72,201
	TOTAL:	72,201	72,201	72,201	72,201

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4250136 FED AID - PUBLIC HEALTH SECURI	138 EMERGENCY SERVICES	36,819	0	0	0
	160 PUBLIC HEALTH DEPARTMENT	1,183,392	770,413	905,413	905,413
	TOTAL:	1,220,211	770,413	905,413	905,413
4250140 FED AID-CHILD SUP ADMIN	134 CHILD SUPPORT SERVICES	2,791,778	2,884,779	2,884,779	2,884,779
	TOTAL:	2,791,778	2,884,779	2,884,779	2,884,779
4250141 FED-WELFARE ADMN-PRIOR YR	180 SOCIAL SERVICES ADMINISTRATION	1,940,540	0	0	0
4250145 FED AID-INCENTIVES	134 CHILD SUPPORT SERVICES	279,178	266,347	266,347	266,347
	TOTAL:	279,178	266,347	266,347	266,347
4250155 FEDERAL AID-ADDI	290 COMMUNITY DEVELOPMENT PROGRAM	27,205	0	0	0
4250160 FED AID WORKFORCE INVESTMENT A	180 SOCIAL SERVICES ADMINISTRATION	1,027,374	2,056,343	2,056,343	2,056,343
	TOTAL:	1,027,374	2,056,343	2,056,343	2,056,343
4250205 FEDERAL AID-ARRA/PRIME RECIPIE	136 SHERIFF-CORONER	31,641	0	0	0
	142 PLANNING & BUILDING DEPARTMENT	71,754	166,667	166,667	166,667
	200 MAINTENANCE PROJECTS	20,972	0	0	0
	245 ROADS	33,897	0	0	300,000
	TOTAL:	158,264	166,667	166,667	466,667
4250206 FEDERAL AID-ARRA/STATE SUB REC	139 PROBATION DEPARTMENT	20,005	235,532	235,532	235,532
	142 PLANNING & BUILDING DEPARTMENT	0	0	0	122,572
	160 PUBLIC HEALTH DEPARTMENT	337,311	319,853	319,853	319,853
	180 SOCIAL SERVICES ADMINISTRATION	268,791	367,559	735,118	735,118
	181 FOSTER CARE-SOCIAL SERVICES	677,834	309,654	619,308	619,308
	245 ROADS	1,757,741	0	0	0
	TOTAL:	3,061,682	1,232,598	1,909,811	2,032,383
4250210 FED AID ARRA/STATE PASS THROUGH	180 SOCIAL SERVICES ADMINISTRATION	317,101	0	0	0
4300005 OTHER GOVT AGENCY REVENUE	136 SHERIFF-CORONER	30,908	40,125	40,125	40,125
	137 ANIMAL SERVICES	958,043	958,057	920,579	920,579
	139 PROBATION DEPARTMENT	368,636	392,875	392,875	392,875
	141 AGRICULTURAL COMMISSIONER	0	1,000	1,000	1,000
	160 PUBLIC HEALTH DEPARTMENT	69,393	61,000	61,000	61,000
	161 MENTAL HEALTH	90,626	45,540	45,540	45,540
	162 DRUG & ALCOHOL SERVICES	182,566	195,294	215,794	215,794
	183 MEDICAL ASSISTANCE PROG	74,730	74,730	74,730	74,730
	290 COMMUNITY DEVELOPMENT PROGRAM	1,041	0	0	0
	TOTAL:	1,775,943	1,768,621	1,751,643	1,751,643
4300010 COMBINED FED/ST CALWORKS	182 CALWORKS	11,578,931	12,179,903	12,179,903	12,179,903
	TOTAL:	11,578,931	12,179,903	12,179,903	12,179,903
4300015 OTHER GOV'T: RDA PASS THRU	101 NON-DEPARTMENTAL REVENUES	1,709,139	1,781,413	1,781,413	1,781,413
	377 LIBRARY	53,380	55,641	52,001	52,001
	TOTAL:	1,762,519	1,837,054	1,833,414	1,833,414

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350100 AFFORDABLE HOUSING FEE TRANSFE	247 PUBLIC FACILITIES FEES	(5,542)	20,000	20,000	20,000
	TOTAL:	(5,542)	20,000	20,000	20,000
4350101 AFFORDABLE HOUSNG IN-LIEU	247 PUBLIC FACILITIES FEES	5,543	(20,000)	(20,000)	(20,000)
	TOTAL:	5,543	(20,000)	(20,000)	(20,000)
4350102 PUB FAC FEE-LIBRARY	247 PUBLIC FACILITIES FEES	97,271	95,242	95,242	95,242
	TOTAL:	97,271	95,242	95,242	95,242
4350103 PUB FACIL FEE-FIRE	247 PUBLIC FACILITIES FEES	486,149	410,044	410,044	410,044
	TOTAL:	486,149	410,044	410,044	410,044
4350104 PUB FACIL FEE-PARKS	247 PUBLIC FACILITIES FEES	351,020	315,887	315,887	315,887
	TOTAL:	351,020	315,887	315,887	315,887
4350105 PUB FACIL FEE-GEN GOVT	247 PUBLIC FACILITIES FEES	141,331	136,486	136,486	136,486
	TOTAL:	141,331	136,486	136,486	136,486
4350106 APPEAL FEE	142 PLANNING & BUILDING DEPARTMENT	0	12,048	12,048	12,048
	245 ROADS	1,436	0	0	0
	TOTAL:	1,436	12,048	12,048	12,048
4350107 PUB FAC FEE-LAW ENFORCE	247 PUBLIC FACILITIES FEES	71,032	70,979	70,979	70,979
	TOTAL:	71,032	70,979	70,979	70,979
4350108 ROAD IMPACT FEES	248 ROADS - IMPACT FEES	1,125,887	1,028,000	1,028,000	1,028,000
	TOTAL:	1,125,887	1,028,000	1,028,000	1,028,000
4350109 AFFORDABLE HOUSING IMPACT FEE	142 PLANNING & BUILDING DEPARTMENT	423	0	0	0
4350209 REVENUE TRANSFER FROM TRUST FU	136 SHERIFF-CORONER	62,650	52,775	100,900	100,900
	142 PLANNING & BUILDING DEPARTMENT	57,714	0	0	0
	266 COUNTYWIDE AUTOMATION REPLACEM	(73,480)	0	182,000	182,000
	TOTAL:	46,884	52,775	282,900	282,900
4350235 BILLINGS OH-OUTSIDE AGENCIES	102 NON-DEPTL-OTHR FINCNG USE	59,348	0	0	0
4350245 OTHER BILLINGS TO COURTS	113 GENERAL SERVICES	580,256	541,283	541,283	541,283
	114 INFORMATION TECHNOLOGY DEPARTM	1,115,195	917,499	917,499	917,499
	TOTAL:	1,695,451	1,458,782	1,458,782	1,458,782
4350250 SHERIFF BLNGS - COURT SECUR	136 SHERIFF-CORONER	3,381,767	3,575,897	3,575,897	3,575,897
	TOTAL:	3,381,767	3,575,897	3,575,897	3,575,897
4350255 BILLINGS TO OUTSIDE AGENCIES	107 AUDITOR-CONTROLLER	36	300	300	300
	110 CLERK/RECORDER	3,474	9,003	9,003	9,003
	112 HUMAN RESOURCES	48,816	26,475	26,475	49,025
	113 GENERAL SERVICES	2,400	0	0	0
	132 DISTRICT ATTORNEY	65,976	67,151	67,151	67,151
	160 PUBLIC HEALTH DEPARTMENT	0	0	14,250	33,925

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350255 (Continued)	161 MENTAL HEALTH	40,000	0	0	0
	201 PUBLIC WORKS SPECIAL SERVICES	20,963	0	0	0
	305 PARKS	36,706	35,000	35,000	35,000
	352 CAL HEALTHCARE INDIG PROG	(1)	0	0	0
	TOTAL:	218,370	137,929	152,179	194,404
4350260 FEES-YOUNG ADULTS PROGRAM	375 DRIVING UNDER THE INFLUENCE	95,982	102,599	102,599	102,599
	TOTAL:	95,982	102,599	102,599	102,599
4350265 ROAD TRANSVERSE CUT FEE	245 ROADS	1,516	10,000	10,000	10,000
	TOTAL:	1,516	10,000	10,000	10,000
4350266 ROAD LONGITUDE CUT FEE	245 ROADS	11,774	15,000	15,000	15,000
	TOTAL:	11,774	15,000	15,000	15,000
4350285 EXTD FIRST OFFENDER FEES	375 DRIVING UNDER THE INFLUENCE	191,283	221,949	221,949	221,949
	TOTAL:	191,283	221,949	221,949	221,949
4350295 PREAPPLICATION PROCESS	142 PLANNING & BUILDING DEPARTMENT	34,106	33,460	33,460	33,460
	201 PUBLIC WORKS SPECIAL SERVICES	3,712	3,993	3,993	3,993
	TOTAL:	37,818	37,453	37,453	37,453
4350305 FLOOD HAZARD PROPERTY REPORTS	201 PUBLIC WORKS SPECIAL SERVICES	74	236	236	236
	TOTAL:	74	236	236	236
4350310 FIRE SUPPRESSION/COST REI	140 COUNTY FIRE	136,018	200,000	200,000	200,000
	TOTAL:	136,018	200,000	200,000	200,000
4350315 AMBULANCE REIMBURSEMENT	101 NON-DEPARTMENTAL REVENUES	40,000	40,000	40,000	40,000
	140 COUNTY FIRE	130,792	130,000	130,000	130,000
	TOTAL:	170,792	170,000	170,000	170,000
4350320 INMATE ASSISTANCE REIMBRS	136 SHERIFF-CORONER	1,149	800	800	800
	TOTAL:	1,149	800	800	800
4350330 PUBLIC EDUCATION GOV'T ACCESS	201 PUBLIC WORKS SPECIAL SERVICES	51,172	0	0	0
4350335 MONITORING FEE-PC1203.1B	139 PROBATION DEPARTMENT	107,496	265,000	265,000	265,000
	TOTAL:	107,496	265,000	265,000	265,000
4350340 JUVENILE INFORMAL SUPERVISION	136 SHERIFF-CORONER	58,000	58,000	58,000	58,000
	TOTAL:	58,000	58,000	58,000	58,000
4350345 DIVERSN MONITRG-PC1001.53	139 PROBATION DEPARTMENT	159	0	0	0
4350350 MITIGATION FEE-AIR	142 PLANNING & BUILDING DEPARTMENT	354	240	240	240
	TOTAL:	354	240	240	240

SLO COUNTY BUDGET PREPARATION SYSTEM
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REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350365 CHANGE OF PLEA	139 PROBATION DEPARTMENT	500	800	800	800
	TOTAL:	500	800	800	800
4350370 PROBA MGMNT FEE-ADULTS	139 PROBATION DEPARTMENT	6,176	16,500	16,500	16,500
	TOTAL:	6,176	16,500	16,500	16,500
4350380 SENTENCING REPORT FEE	139 PROBATION DEPARTMENT	36,353	90,500	90,500	90,500
	TOTAL:	36,353	90,500	90,500	90,500
4350385 RESTITN COLL FEE-PC1203.1	139 PROBATION DEPARTMENT	70,223	200,000	200,000	200,000
	TOTAL:	70,223	200,000	200,000	200,000
4350390 RECORD SEALING FEE	139 PROBATION DEPARTMENT	547	3,800	3,800	3,800
	TOTAL:	547	3,800	3,800	3,800
4350395 RED INSTALLMENT PLAN FEE	108 TREAS-TAX COLL-PUBLIC ADM	5,209	4,540	4,540	4,540
	TOTAL:	5,209	4,540	4,540	4,540
4350400 ADMINISTRATIVE SERVICES	107 AUDITOR-CONTROLLER	164,784	272,945	272,945	272,945
	108 TREAS-TAX COLL-PUBLIC ADM	974,510	970,732	970,732	970,732
	132 DISTRICT ATTORNEY	116,730	185,000	140,000	140,000
	137 ANIMAL SERVICES	4,129	6,345	6,345	6,345
	139 PROBATION DEPARTMENT	729,115	483,100	483,100	483,100
	142 PLANNING & BUILDING DEPARTMENT	237,874	285,000	285,000	285,000
	TOTAL:	2,227,142	2,203,122	2,158,122	2,158,122
4350402 ADMIN FEE-SLO CTBID	108 TREAS-TAX COLL-PUBLIC ADM	24,038	25,400	25,400	25,400
	TOTAL:	24,038	25,400	25,400	25,400
4350404 ADMIN FEE - GC 29412	107 AUDITOR-CONTROLLER	47,011	42,500	42,500	42,500
	TOTAL:	47,011	42,500	42,500	42,500
4350405 SPECIAL ASSESSMENT FEES	107 AUDITOR-CONTROLLER	144,426	145,000	145,000	145,000
	TOTAL:	144,426	145,000	145,000	145,000
4350410 ASSESSMNT APPORTNMNT FEES	201 PUBLIC WORKS SPECIAL SERVICES	750	1,852	1,852	1,852
	TOTAL:	750	1,852	1,852	1,852
4350415 PROP.REDEMPT.SEARCH FEES	108 TREAS-TAX COLL-PUBLIC ADM	1,968	18,860	18,860	18,860
	TOTAL:	1,968	18,860	18,860	18,860
4350430 ELECTION SERVICES	110 CLERK/RECORDER	119,777	220,000	220,000	220,000
	TOTAL:	119,777	220,000	220,000	220,000
4350435 DEFERRED ENTRY OF JUDGMENT	132 DISTRICT ATTORNEY	62,300	115,000	85,000	85,000
	162 DRUG & ALCOHOL SERVICES	65,707	62,800	62,800	62,800
	TOTAL:	128,007	177,800	147,800	147,800

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350441 SEGREGATIONS FEE	108 TREAS-TAX COLL-PUBLIC ADM	0	152	152	152
4350445 DMV DELINQUENT VESSEL FEE	108 TREAS-TAX COLL-PUBLIC ADM	892	1,077	1,077	1,077
	TOTAL:	892	1,077	1,077	1,077
4350450 UNSEC DELINQUENT COLL FEE	108 TREAS-TAX COLL-PUBLIC ADM	16,214	16,525	16,525	16,525
	TOTAL:	16,214	16,525	16,525	16,525
4350457 PUBLIC DEFENDER REIMBURSEMENT	135 PUBLIC DEFENDER	417,614	507,000	507,000	507,000
	139 PROBATION DEPARTMENT	248,533	296,000	296,000	296,000
	TOTAL:	666,147	803,000	803,000	803,000
4350460 LEGAL SERVICES	111 COUNTY COUNSEL	36,400	30,800	30,800	30,800
	TOTAL:	36,400	30,800	30,800	30,800
4350465 INVOLUNTARY LIEN NOTICES	110 CLERK/RECORDER	18,150	10,000	10,000	10,000
	TOTAL:	18,150	10,000	10,000	10,000
4350470 INSTALLMENT FEES	139 PROBATION DEPARTMENT	(18)	0	0	0
4350475 PROCESSING FEES	139 PROBATION DEPARTMENT	66,426	108,000	108,000	108,000
	TOTAL:	66,426	108,000	108,000	108,000
4350480 ENVIRONMNTL ASSESSMT FEES	142 PLANNING & BUILDING DEPARTMENT	175,913	232,331	232,331	232,331
	TOTAL:	175,913	232,331	232,331	232,331
4350485 LAFCO PROCESSING FEES	142 PLANNING & BUILDING DEPARTMENT	2,831	0	0	0
4350490 PUBLICATION FEES	142 PLANNING & BUILDING DEPARTMENT	1,508	2,012	2,012	2,012
	TOTAL:	1,508	2,012	2,012	2,012
4350495 PLANNING/ENGINEERING SVCS	245 ROADS	4,936	5,000	5,000	5,000
	TOTAL:	4,936	5,000	5,000	5,000
4350500 ROAD PERMIT FEES	245 ROADS	11,996	10,000	10,000	10,000
	TOTAL:	11,996	10,000	10,000	10,000
4350505 FILING FEES-CORNER RECORD	201 PUBLIC WORKS SPECIAL SERVICES	1,476	2,514	2,514	2,514
	TOTAL:	1,476	2,514	2,514	2,514
4350515 ALLOCATION ADMIN FEE	142 PLANNING & BUILDING DEPARTMENT	17,655	19,180	19,180	19,180
	TOTAL:	17,655	19,180	19,180	19,180
4350520 ITD BILL OUTSIDE AGENCIES	114 INFORMATION TECHNOLOGY DEPARTM	80,022	69,190	69,190	69,190
	TOTAL:	80,022	69,190	69,190	69,190
4350525 ITD BILL OUTSIDE AGENCIES COMM	114 INFORMATION TECHNOLOGY DEPARTM	48,605	12,169	12,169	12,169
	TOTAL:	48,605	12,169	12,169	12,169

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350530 FIRE PROTECTION SERVICES	140 COUNTY FIRE	1,876,373	1,875,455	1,845,075	1,845,075
	TOTAL:	1,876,373	1,875,455	1,845,075	1,845,075
4350540 AGRICULTURAL SERVICES	141 AGRICULTURAL COMMISSIONER	131,363	121,070	121,070	121,070
	TOTAL:	131,363	121,070	121,070	121,070
4350550 HOME DETENTION PROGRAM	136 SHERIFF-CORONER	334,475	312,000	312,000	312,000
	TOTAL:	334,475	312,000	312,000	312,000
4350555 STANDARDIZATION INSPECTS	141 AGRICULTURAL COMMISSIONER	4,235	4,000	4,000	4,000
	TOTAL:	4,235	4,000	4,000	4,000
4350560 ALTERNATIVE WORK PROG REV	136 SHERIFF-CORONER	117,243	132,250	132,250	132,250
	TOTAL:	117,243	132,250	132,250	132,250
4350567 ALT SENTENCING PROG	136 SHERIFF-CORONER	904	0	0	0
4350570 CIVIL PROCESS SERVICE	136 SHERIFF-CORONER	123,311	118,000	118,000	118,000
	TOTAL:	123,311	118,000	118,000	118,000
4350580 REIMB JUV COURT PROF FEES	135 PUBLIC DEFENDER	39,148	50,000	50,000	50,000
	TOTAL:	39,148	50,000	50,000	50,000
4350581 ESTATE FEES	108 TREAS-TAX COLL-PUBLIC ADM	31,473	7,501	7,501	7,501
	111 COUNTY COUNSEL	9,505	0	0	0
	TOTAL:	40,978	7,501	7,501	7,501
4350585 GUARDIANSHIP FEES	111 COUNTY COUNSEL	17,820	6,000	6,000	6,000
	160 PUBLIC HEALTH DEPARTMENT	132,226	212,000	212,000	212,000
	TOTAL:	150,046	218,000	218,000	218,000
4350590 REPRESENTATIVE PAYEE FEES	160 PUBLIC HEALTH DEPARTMENT	30,524	31,080	31,080	31,080
	TOTAL:	30,524	31,080	31,080	31,080
4350595 HUMANE SERVICES	137 ANIMAL SERVICES	53,510	22,061	22,061	22,061
	TOTAL:	53,510	22,061	22,061	22,061
4350600 IMPOUND FEES	137 ANIMAL SERVICES	42,459	51,005	51,005	51,005
	TOTAL:	42,459	51,005	51,005	51,005
4350605 BOARDING FEES	137 ANIMAL SERVICES	18,335	91,755	91,755	91,755
	TOTAL:	18,335	91,755	91,755	91,755
4350610 ANIMAL PLACEMENT	137 ANIMAL SERVICES	162,564	251,155	251,155	251,155
	TOTAL:	162,564	251,155	251,155	251,155
4350616 LAW ENFORCEMENT SERVICES	136 SHERIFF-CORONER	20,333	65,000	65,000	65,000
	TOTAL:	20,333	65,000	65,000	65,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350620 BOOKING FEES (SB 2557)	136 SHERIFF-CORONER	308,286	328,544	328,544	328,544
	TOTAL:	308,286	328,544	328,544	328,544
4350625 RECORDER'S SPECL PROJECTS	110 CLERK/RECORDER	627,760	465,651	465,651	465,651
	TOTAL:	627,760	465,651	465,651	465,651
4350630 RECORDG FEE-MICROGRAPHICS	110 CLERK/RECORDER	262,418	42,410	42,410	42,410
	TOTAL:	262,418	42,410	42,410	42,410
4350632 Rec Fees-Real Estate Fraud GC	110 CLERK/RECORDER	6,360	7,000	7,000	7,000
	132 DISTRICT ATTORNEY	110,000	0	0	0
	TOTAL:	116,360	7,000	7,000	7,000
4350635 RECORDING FEES	110 CLERK/RECORDER	860,081	1,040,000	1,040,000	1,040,000
	143 COURT OPERATIONS	209,641	200,000	200,000	200,000
	160 PUBLIC HEALTH DEPARTMENT	158,595	85,079	137,079	137,079
	201 PUBLIC WORKS SPECIAL SERVICES	986	0	0	0
	TOTAL:	1,229,303	1,325,079	1,377,079	1,377,079
4350640 RECORDING FEES-VHS	110 CLERK/RECORDER	2,714	2,754	2,754	2,754
	TOTAL:	2,714	2,754	2,754	2,754
4350641 CIVIL SPECIAL FEE GC26746	136 SHERIFF-CORONER	91,161	0	0	0
4350650 DEVELOPMENT FEE- ADMIN	142 PLANNING & BUILDING DEPARTMENT	26,183	16,000	16,000	16,000
	305 PARKS	550	0	0	0
	TOTAL:	26,733	16,000	16,000	16,000
4350655 SEPARATE TAX BILL COSTS	101 NON-DEPARTMENTAL REVENUES	81,089	90,000	90,000	90,000
	TOTAL:	81,089	90,000	90,000	90,000
4350656 REIMB FOR PROJ COSTS	201 PUBLIC WORKS SPECIAL SERVICES	7,599	0	0	0
4350660 ENCROACHMENT PERMIT FEES	245 ROADS	63,285	60,000	60,000	60,000
	TOTAL:	63,285	60,000	60,000	60,000
4350665 ROAD ABANDONMENT FEE	142 PLANNING & BUILDING DEPARTMENT	40,792	50,846	50,846	50,846
	TOTAL:	40,792	50,846	50,846	50,846
4350675 CURB & GUTTER WAIVERS	142 PLANNING & BUILDING DEPARTMENT	2,628	4,138	4,138	4,138
	245 ROADS	657	500	500	500
	TOTAL:	3,285	4,638	4,638	4,638
4350676 CURB & GUTTER PERMIT WITH DESI	245 ROADS	18,597	25,000	25,000	25,000
	TOTAL:	18,597	25,000	25,000	25,000
4350677 CURB & GUTTER PERMIT W/O DESIG	245 ROADS	23,232	19,411	19,411	19,411
	TOTAL:	23,232	19,411	19,411	19,411

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350680 VENDING MACHINE REVENUE	113 GENERAL SERVICES	4	0	0	0
4350690 MEDICAL RECORDS FEE	161 MENTAL HEALTH	9,790	12,000	12,000	12,000
	TOTAL:	9,790	12,000	12,000	12,000
4350705 NURSING FEES	160 PUBLIC HEALTH DEPARTMENT	353,637	267,500	267,500	267,500
	184 LAW ENFORCEMENT MED CARE	2,296	0	0	0
	TOTAL:	355,933	267,500	267,500	267,500
4350715 LABORATORY SERVICES	160 PUBLIC HEALTH DEPARTMENT	1,145,836	1,176,980	1,176,980	1,176,980
	TOTAL:	1,145,836	1,176,980	1,176,980	1,176,980
4350720 SUPPLEMENTAL ROLL-5% ADMN	101 NON-DEPARTMENTAL REVENUES	458,619	500,000	500,000	500,000
	TOTAL:	458,619	500,000	500,000	500,000
4350725 MENTAL HEALTH SVCS-MEDICARE	161 MENTAL HEALTH	44,184	172,550	172,550	172,550
	TOTAL:	44,184	172,550	172,550	172,550
4350730 SECOND CHANCE CHARGES-ALC	375 DRIVING UNDER THE INFLUENCE	601,365	657,431	636,869	636,869
	TOTAL:	601,365	657,431	636,869	636,869
4350735 ALCOHOLISM SERVICES	162 DRUG & ALCOHOL SERVICES	84,930	114,000	114,000	114,000
	TOTAL:	84,930	114,000	114,000	114,000
4350740 COBRA MED INS ADMIN FEE	107 AUDITOR-CONTROLLER	697	800	800	800
	TOTAL:	697	800	800	800
4350745 ENVIRONMENTAL HEALTH SERVICES	160 PUBLIC HEALTH DEPARTMENT	1,724,428	1,912,600	1,912,600	1,912,600
	TOTAL:	1,724,428	1,912,600	1,912,600	1,912,600
4350760 INST CARE/SV-MEDICALSB855	161 MENTAL HEALTH	31,763	42,863	42,863	42,863
	TOTAL:	31,763	42,863	42,863	42,863
4350765 MEDICAL REMB SERV/PAT CAR	160 PUBLIC HEALTH DEPARTMENT	745,255	534,000	567,404	567,404
	TOTAL:	745,255	534,000	567,404	567,404
4350770 CUTS & COMBINATN REQUESTS	109 ASSESSOR	8,620	7,500	7,500	7,500
	TOTAL:	8,620	7,500	7,500	7,500
4350775 ADOPTION FEES	180 SOCIAL SERVICES ADMINISTRATION	6,165	3,000	3,000	3,000
	TOTAL:	6,165	3,000	3,000	3,000
4350785 CALIF CHILDREN SERVICES	160 PUBLIC HEALTH DEPARTMENT	2,760	3,000	3,000	3,000
	TOTAL:	2,760	3,000	3,000	3,000
4350790 INST.CARE-JUVENILE HALL	139 PROBATION DEPARTMENT	22,413	44,000	44,000	44,000
	TOTAL:	22,413	44,000	44,000	44,000

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350795 MENTAL HLTH SVCS-INSURANCE	161 MENTAL HEALTH	150,230	250,000	250,000	250,000
	TOTAL:	150,230	250,000	250,000	250,000
4350805 LOST-DAMAGED MATERIALS	377 LIBRARY	17,195	15,000	15,000	15,000
	TOTAL:	17,195	15,000	15,000	15,000
4350810 LIBRARY SERVICES	377 LIBRARY	212,227	185,000	185,000	185,000
	TOTAL:	212,227	185,000	185,000	185,000
4350815 FIRST OFFENDER FEES	375 DRIVING UNDER THE INFLUENCE	625,974	532,995	532,995	532,995
	TOTAL:	625,974	532,995	532,995	532,995
4350820 WASTE TIPPING FEES-AB 939	107 AUDITOR-CONTROLLER	14,736	14,736	14,736	14,736
	TOTAL:	14,736	14,736	14,736	14,736
4350835 COPYING FEES	104 ADMINISTRATIVE OFFICE	7	0	0	0
	112 HUMAN RESOURCES	90	0	0	0
	132 DISTRICT ATTORNEY	9,564	12,000	12,000	12,000
	160 PUBLIC HEALTH DEPARTMENT	65	0	0	0
	184 LAW ENFORCEMENT MED CARE	30	0	0	0
	377 LIBRARY	19,468	19,000	19,000	19,000
	TOTAL:	29,224	31,000	31,000	31,000
4350840 LIBRARY REQUEST FEES	377 LIBRARY	64,240	56,000	56,000	56,000
	TOTAL:	64,240	56,000	56,000	56,000
4350860 CAMPING FEES	305 PARKS	2,538,907	2,856,700	2,856,700	2,856,700
	TOTAL:	2,538,907	2,856,700	2,856,700	2,856,700
4350865 DAILY PASSES	305 PARKS	346,080	411,100	411,100	411,100
	TOTAL:	346,080	411,100	411,100	411,100
4350870 GROUP ENTRANCE FEES	305 PARKS	156,006	171,300	171,300	171,300
	TOTAL:	156,006	171,300	171,300	171,300
4350875 SEASON PASSES	305 PARKS	98,748	115,800	115,800	115,800
	TOTAL:	98,748	115,800	115,800	115,800
4350880 SEASON BOAT LICENSES	305 PARKS	66,726	89,100	89,100	89,100
	TOTAL:	66,726	89,100	89,100	89,100
4350885 DAILY BOAT PASSES	305 PARKS	86,675	114,600	114,600	114,600
	TOTAL:	86,675	114,600	114,600	114,600
4350890 INCOME FROM CONCESSIONS	113 GENERAL SERVICES	16,642	20,000	20,000	20,000
	305 PARKS	77,717	119,200	119,200	119,200
	TOTAL:	94,359	139,200	139,200	139,200

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4350895 SWIMMING POOL FEES	305 PARKS	59,600	42,000	42,000	42,000
	TOTAL:	59,600	42,000	42,000	42,000
4350905 DOG/DAY USE	305 PARKS	47,721	44,200	44,200	44,200
	TOTAL:	47,721	44,200	44,200	44,200
4350910 SHOWERS/LOCKERS	305 PARKS	50,615	53,800	53,800	53,800
	TOTAL:	50,615	53,800	53,800	53,800
4350920 MOBL HOME DUP TX CLEARNCE	108 TREAS-TAX COLL-PUBLIC ADM	150	150	150	150
	TOTAL:	150	150	150	150
4350925 PARKLAND FEE (QUIMBY FEE)	200 MAINTENANCE PROJECTS	34,000	0	0	0
	230 CAPITAL PROJECTS FUND	35,873	0	0	0
	TOTAL:	69,873	0	0	0
4350935 OTHER CLERK FEES	110 CLERK/RECORDER	398,319	449,000	449,000	449,000
	TOTAL:	398,319	449,000	449,000	449,000
4350950 MISCELLANEOUS FEES	108 TREAS-TAX COLL-PUBLIC ADM	323	575	575	575
	142 PLANNING & BUILDING DEPARTMENT	65,363	81,083	81,083	81,083
	160 PUBLIC HEALTH DEPARTMENT	46,525	39,119	39,119	39,119
	245 ROADS	632	0	0	0
	305 PARKS	7,677	0	0	0
	375 DRIVING UNDER THE INFLUENCE	234	0	0	0
	TOTAL:	120,754	120,777	120,777	120,777
4350960 MONUMENTATION FEES	201 PUBLIC WORKS SPECIAL SERVICES	107,807	159,606	159,606	159,606
	TOTAL:	107,807	159,606	159,606	159,606
4350965 BLDG PRMT REVIEW-DRAINAGE	201 PUBLIC WORKS SPECIAL SERVICES	58,110	58,991	58,991	58,991
	TOTAL:	58,110	58,991	58,991	58,991
4350966 BLDG PRMT REVIEW-FLD HZD	201 PUBLIC WORKS SPECIAL SERVICES	0	16,720	16,720	16,720
4350970 RECREATIONAL PROGRAMS	305 PARKS	15,231	13,900	13,900	13,900
	TOTAL:	15,231	13,900	13,900	13,900
4350971 SKATE PARK FEES	305 PARKS	9,548	13,400	13,400	13,400
	TOTAL:	9,548	13,400	13,400	13,400
4350980 OTHER RECREATIONAL FEES	305 PARKS	31,878	34,300	34,300	34,300
	TOTAL:	31,878	34,300	34,300	34,300
4350990 DEVELOPMENT PLAN INSPECTN	201 PUBLIC WORKS SPECIAL SERVICES	24,080	33,861	33,861	33,861
	TOTAL:	24,080	33,861	33,861	33,861
4350995 PAR MAP CHECKING THRU T/A	110 CLERK/RECORDER	656	0	0	0
	201 PUBLIC WORKS SPECIAL SERVICES	26,749	34,912	34,912	34,912
	TOTAL:	27,405	34,912	34,912	34,912

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4351000 TR MAP CHECKING THRU T/A	201 PUBLIC WORKS SPECIAL SERVICES	(4,155)	3,970	3,970	3,970
	TOTAL:	(4,155)	3,970	3,970	3,970
4351005 RECORDS OF SURVEY FEES	201 PUBLIC WORKS SPECIAL SERVICES	23,851	26,850	26,850	26,850
	TOTAL:	23,851	26,850	26,850	26,850
4351010 OTHER SERVICE CHARGES	109 ASSESSOR	11,230	0	0	0
	142 PLANNING & BUILDING DEPARTMENT	1,738	1,664	1,664	1,664
	TOTAL:	12,968	1,664	1,664	1,664
4351040 MENTAL HLTH SVCS-SELF PAY	161 MENTAL HEALTH	14,902	30,000	30,000	30,000
	TOTAL:	14,902	30,000	30,000	30,000
4351045 PROGRAM REV - CHILD&FAMILIES	160 PUBLIC HEALTH DEPARTMENT	282,565	305,527	345,527	345,527
	TOTAL:	282,565	305,527	345,527	345,527
4351052 PROGRAM REV - MINOR	162 DRUG & ALCOHOL SERVICES	1,527	0	0	0
4351055 BOOK,PAMPHLT,BROCHR SALES	107 AUDITOR-CONTROLLER	188	300	300	300
	142 PLANNING & BUILDING DEPARTMENT	1,737	2,000	2,000	2,000
	TOTAL:	1,925	2,300	2,300	2,300
4351060 MAP SALES	109 ASSESSOR	968	1,000	1,000	1,000
	201 PUBLIC WORKS SPECIAL SERVICES	747	830	830	830
	TOTAL:	1,715	1,830	1,830	1,830
4351065 PUB INFO SALE-COMP FILES	104 ADMINISTRATIVE OFFICE	117	124	124	124
	108 TREAS-TAX COLL-PUBLIC ADM	1,977	2,014	2,014	2,014
	109 ASSESSOR	18,566	22,500	22,500	22,500
	140 COUNTY FIRE	621	0	0	0
	TOTAL:	21,281	24,638	24,638	24,638
4351070 PM INSPECT-IMP PLANS P11E	201 PUBLIC WORKS SPECIAL SERVICES	46,149	63,118	63,118	63,118
	TOTAL:	46,149	63,118	63,118	63,118
4351075 TM INSPECT-IMP PLANS P11D	201 PUBLIC WORKS SPECIAL SERVICES	170,609	258,057	258,057	258,057
	TOTAL:	170,609	258,057	258,057	258,057
4351080 TOBACCO SETTLEMENT	136 SHERIFF-CORONER	0	120,494	0	0
	160 PUBLIC HEALTH DEPARTMENT	0	379,487	0	0
	161 MENTAL HEALTH	0	760,364	0	0
	162 DRUG & ALCOHOL SERVICES	0	89,185	0	0
	352 CAL HEALTHCARE INDIG PROG	0	698,864	0	0
	TOTAL:	0	2,048,394	0	0
4351095 LOT LINE ADJUST APPLICATION	201 PUBLIC WORKS SPECIAL SERVICES	2,774	2,415	2,415	2,415
	TOTAL:	2,774	2,415	2,415	2,415

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT		2009-10	2010-11	2010-11	2010-11
			ACTUAL	REQUESTED	RECOMMENDED	ADOPTED
4351100 COND USE PMT/DEV PLAN APP	201	PUBLIC WORKS SPECIAL SERVICES	19,434	32,166	32,166	32,166
		TOTAL :	19,434	32,166	32,166	32,166
4351105 CERT COMPLIANCE APP	201	PUBLIC WORKS SPECIAL SERVICES	358	888	888	888
		TOTAL :	358	888	888	888
4351110 CERT OF CORRECTION	201	PUBLIC WORKS SPECIAL SERVICES	908	716	716	716
		TOTAL :	908	716	716	716
4351115 MAP AMENDMENTS	201	PUBLIC WORKS SPECIAL SERVICES	3	0	0	0
4351125 LOT LINE ADJUST CHECKING	201	PUBLIC WORKS SPECIAL SERVICES	10,022	10,047	10,047	10,047
		TOTAL :	10,022	10,047	10,047	10,047
4351130 ANNEXATION MAP REVIEW	201	PUBLIC WORKS SPECIAL SERVICES	1,028	0	0	0
4352240 SB2557 PROPERTY TAX ADMIN FEE	101	NON-DEPARTMENTAL REVENUES	1,972,944	1,850,412	1,850,412	1,850,412
		TOTAL :	1,972,944	1,850,412	1,850,412	1,850,412
4352245 RD EXCEPTION - PARCEL MAP	201	PUBLIC WORKS SPECIAL SERVICES	423	850	850	850
		TOTAL :	423	850	850	850
4352255 BULK TRANSFER FEE	108	TREAS-TAX COLL-PUBLIC ADM	1,049	1,150	1,150	1,150
		TOTAL :	1,049	1,150	1,150	1,150
4352260 SUBDIVISION/PARCEL TRACT MAP	108	TREAS-TAX COLL-PUBLIC ADM	4,599	6,205	6,205	6,205
		TOTAL :	4,599	6,205	6,205	6,205
4352265 WET & RECKLESS	375	DRIVING UNDER THE INFLUENCE	45,775	0	0	0
4400020 WATER SALES FOR RESALE	201	PUBLIC WORKS SPECIAL SERVICES	36,406	101,895	101,895	101,895
		TOTAL :	36,406	101,895	101,895	101,895
4550000 OTHER REVENUE	101	NON-DEPARTMENTAL REVENUES	971	4,000	4,000	4,000
	107	AUDITOR-CONTROLLER	5,037	300	300	300
	108	TREAS-TAX COLL-PUBLIC ADM	5,402	6,072	6,072	6,072
	109	ASSESSOR	125	0	0	0
	112	HUMAN RESOURCES	9	0	0	0
	113	GENERAL SERVICES	22,216	0	0	0
	132	DISTRICT ATTORNEY	(457,779)	30,575	205,000	205,000
	133	VICTIM/WITNESS ASSISTANCE	33,783	0	0	0
	134	CHILD SUPPORT SERVICES	0	80,380	246,577	246,577
	136	SHERIFF-CORONER	25,084	7,000	7,000	7,000
	137	ANIMAL SERVICES	2,180	0	0	0
	139	PROBATION DEPARTMENT	13,560	3,000	8,575	8,575
	141	AGRICULTURAL COMMISSIONER	3,528	2,500	2,500	2,500
	142	PLANNING & BUILDING DEPARTMENT	12,471	8,100	8,100	8,100
	160	PUBLIC HEALTH DEPARTMENT	24,922	3,500	19,089	19,089
	161	MENTAL HEALTH	6,941	129,000	379,000	379,000
	180	SOCIAL SERVICES ADMINISTRATION	2,389	500	500	500

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4550000 (Continued)	201 PUBLIC WORKS SPECIAL SERVICES	(948)	0	0	0
	245 ROADS	11,915	0	0	0
	305 PARKS	2,551	0	0	0
	377 LIBRARY	19,557	20,000	20,000	20,000
	TOTAL:	(266,086)	294,927	906,713	906,713
4550010 SEMINAR/CONF/WORKSHOP FEE	140 COUNTY FIRE	93,292	65,000	95,000	95,000
	TOTAL:	93,292	65,000	95,000	95,000
4550011 SETTLEMENTS-ENVIRONMENTAL	132 DISTRICT ATTORNEY	0	140,000	100,000	100,000
4550014 REV - ADJ CHARGEBACKS	305 PARKS	(632)	0	0	0
4550015 LIBRARY CARD ACCESS FEES	108 TREAS-TAX COLL-PUBLIC ADM	6,305	6,300	6,300	6,300
	TOTAL:	6,305	6,300	6,300	6,300
4550020 REV APPLICABLE PRIOR YRS	142 PLANNING & BUILDING DEPARTMENT	3,950	0	0	0
	143 COURT OPERATIONS	(999,999)	0	0	0
	230 CAPITAL PROJECTS FUND	90	0	0	0
	305 PARKS	(6,397)	0	0	0
	351 EMERGENCY MEDICAL SRVS FUND	(103,233)	0	0	0
	TOTAL:	(1,105,589)	0	0	0
4550025 REF/ADJ-PRIOR YEAR EXPENS	305 PARKS	(9,999)	0	0	0
4550030 REIMBURSEMENTS-ASSISTANCE	180 SOCIAL SERVICES ADMINISTRATION	(116)	0	0	0
	181 FOSTER CARE-SOCIAL SERVICES	126,793	163,000	163,000	163,000
	182 CALWORKS	65,448	60,000	60,000	60,000
	185 GENERAL ASSISTANCE	345,746	170,492	170,492	170,492
	TOTAL:	537,871	393,492	393,492	393,492
4550045 REFUNDS/EXCISE TAX	114 INFORMATION TECHNOLOGY DEPARTM	5,085	0	0	0
	180 SOCIAL SERVICES ADMINISTRATION	(2,789)	3,000	3,000	3,000
	TOTAL:	2,296	3,000	3,000	3,000
4550050 TAX DEPT RETRND CHECK FEE	108 TREAS-TAX COLL-PUBLIC ADM	4,657	6,600	6,600	6,600
	TOTAL:	4,657	6,600	6,600	6,600
4550055 SALE OF FIXED ASSETS	113 GENERAL SERVICES	21,107	20,000	20,000	20,000
	TOTAL:	21,107	20,000	20,000	20,000
4550062 ADV COSTS TX DEEDED PROP	108 TREAS-TAX COLL-PUBLIC ADM	0	1,380	1,380	1,380
4550065 OTHER REIMBURSEMENTS	111 COUNTY COUNSEL	34	0	0	0
	113 GENERAL SERVICES	42,374	47,965	47,965	47,965
	136 SHERIFF-CORONER	1,824	1,150	1,150	1,150
	138 EMERGENCY SERVICES	315	0	0	0
	140 COUNTY FIRE	12,785	0	0	0
	141 AGRICULTURAL COMMISSIONER	1,320	0	0	0
	142 PLANNING & BUILDING DEPARTMENT	10,000	0	0	0

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4550065 (Continued)	162 DRUG & ALCOHOL SERVICES	125,370	80,300	80,300	80,300
	180 SOCIAL SERVICES ADMINISTRATION	224,227	50,000	50,000	50,000
	181 FOSTER CARE-SOCIAL SERVICES	46,200	0	0	0
	185 GENERAL ASSISTANCE	492	0	0	0
	201 PUBLIC WORKS SPECIAL SERVICES	94,804	5,733	5,733	5,733
	245 ROADS	191,732	10,000	10,000	10,000
	290 COMMUNITY DEVELOPMENT PROGRAM	15,500	0	0	0
	305 PARKS	3,699	0	0	0
	TOTAL:	770,676	195,148	195,148	195,148
4550070 EMPLOYEE REIMBURSEMENTS	138 EMERGENCY SERVICES	742	250	250	250
	TOTAL:	742	250	250	250
4550075 EMPL MEALS/IN-HOUSE FOOD	136 SHERIFF-CORONER	3,953	3,200	3,200	3,200
	TOTAL:	3,953	3,200	3,200	3,200
4550080 OTHER SALES	113 GENERAL SERVICES	3,267	6,220	6,220	6,220
	TOTAL:	3,267	6,220	6,220	6,220
4550085 NUISANCE ABATEMENT	142 PLANNING & BUILDING DEPARTMENT	21,680	2,629	2,629	2,629
	TOTAL:	21,680	2,629	2,629	2,629
4550090 SERVICE CHGE RETRND CHKS	108 TREAS-TAX COLL-PUBLIC ADM	7,485	10,306	10,306	10,306
	141 AGRICULTURAL COMMISSIONER	35	0	0	0
	160 PUBLIC HEALTH DEPARTMENT	319	0	0	0
	245 ROADS	51	0	0	0
	377 LIBRARY	(181)	0	0	0
	TOTAL:	7,709	10,306	10,306	10,306
4550100 1915 BOND ACT ASSESSMENT	107 AUDITOR-CONTROLLER	7,595	32,000	6,000	6,000
	TOTAL:	7,595	32,000	6,000	6,000
4550115 PENALTY/INTEREST	245 ROADS	80,300	0	0	0
4550120 CONTRIBUTIONS - NON GOVTL	106 CONTRIBUTIONS TO OTHER AGENCIE	5,761	0	0	0
	137 ANIMAL SERVICES	8,963	10,400	49,400	49,400
	180 SOCIAL SERVICES ADMINISTRATION	3,493	0	0	0
	186 VETERANS SERVICES	5,334	0	0	0
	305 PARKS	20,412	11,100	11,100	11,100
	377 LIBRARY	339,894	0	0	0
	TOTAL:	383,857	21,500	60,500	60,500
4550125 GRANTS: NON-GOVERNMENTAL	160 PUBLIC HEALTH DEPARTMENT	124,794	57,056	57,056	57,056
	180 SOCIAL SERVICES ADMINISTRATION	100,000	0	0	0
	TOTAL:	224,794	57,056	57,056	57,056
4550130 BAD DEBT RECOVERY	305 PARKS	939	0	0	0

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4550140 COUNTY CONTRIBUTIONS	392 PENSION OBLIGATION BOND DSF	6,179,806	7,541,000	7,541,000	7,541,000
	TOTAL:	6,179,806	7,541,000	7,541,000	7,541,000
4550150 MICROFILM	142 PLANNING & BUILDING DEPARTMENT	(38)	0	0	0
4550160 CASH OVERAGES	108 TREAS-TAX COLL-PUBLIC ADM	2,104	2,600	2,600	2,600
	110 CLERK/RECORDER	2,765	0	0	0
	132 DISTRICT ATTORNEY	54	0	0	0
	139 PROBATION DEPARTMENT	225	0	0	0
	305 PARKS	559	0	0	0
	377 LIBRARY	36	0	0	0
	TOTAL:	5,743	2,600	2,600	2,600
4550170 SETTLEMNTS,DAMAGES.&REST.	111 COUNTY COUNSEL	270,519	0	0	0
	201 PUBLIC WORKS SPECIAL SERVICES	87,676	0	0	0
	305 PARKS	1,813	0	0	0
	TOTAL:	360,008	0	0	0
4550180 SUPPORT BLNG TO NON-GOVTL	290 COMMUNITY DEVELOPMENT PROGRAM	9,310	0	0	0
4550200 INVOICE VARIANCES	101 NON-DEPARTMENTAL REVENUES	12	5	5	5
	113 GENERAL SERVICES	867	0	0	0
	114 INFORMATION TECHNOLOGY DEPARTM	136	0	0	0
	130 WASTE MANAGEMNT	2	0	0	0
	136 SHERIFF-CORONER	79	0	0	0
	137 ANIMAL SERVICES	15	0	0	0
	140 COUNTY FIRE	31	0	0	0
	141 AGRICULTURAL COMMISSIONER	45	0	0	0
	160 PUBLIC HEALTH DEPARTMENT	970	0	0	0
	161 MENTAL HEALTH	215	0	0	0
	245 ROADS	744	0	0	0
	305 PARKS	2,430	0	0	0
	TOTAL:	5,546	5	5	5
4550210 TOBACCO SETTLEMENT	106 CONTRIBUTIONS TO OTHER AGENCIE	402,615	361,481	361,481	361,481
	136 SHERIFF-CORONER	124,934	0	120,494	120,494
	160 PUBLIC HEALTH DEPARTMENT	393,471	0	379,487	379,487
	161 MENTAL HEALTH	788,380	0	760,364	760,364
	162 DRUG & ALCOHOL SERVICES	92,471	0	89,185	89,185
	352 CAL HEALTHCARE INDIG PROG	724,613	0	698,864	698,864
	TOTAL:	2,526,484	361,481	2,409,875	2,409,875
4900010 IFR-ADMIN DEPT SUPPORT	100 BOARD OF SUPERVISORS	2,009	0	0	0
	114 INFORMATION TECHNOLOGY DEPARTM	29,632	15,000	15,000	15,000
	TOTAL:	31,641	15,000	15,000	15,000
4900060 IFR-INT SETT-CO WIDE OVERHEAD	102 NON-DEPTL-OTHR FINCNG USE	0	3,767,342	0	0

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4900080 IFR-INT SETT-ITD NETWORK SVCS	114 INFORMATION TECHNOLOGY DEPARTM	213,446	195,167	195,167	195,167
	TOTAL:	213,446	195,167	195,167	195,167
4900090 IFR-INT SETT-PLANNING	142 PLANNING & BUILDING DEPARTMENT	37,688	5,000	5,000	5,000
	TOTAL:	37,688	5,000	5,000	5,000
4900100 IFR-INT SETT-GEN SRVS S/S BILL	113 GENERAL SERVICES	1,295,485	1,316,423	1,316,423	1,316,423
	305 PARKS	4,786	0	0	0
	TOTAL:	1,300,271	1,316,423	1,316,423	1,316,423
4900110 IFR-INT SETT-HEALTH BILLINGS	160 PUBLIC HEALTH DEPARTMENT	106,908	83,061	83,061	83,061
	184 LAW ENFORCEMENT MED CARE	3,374	0	0	0
	350 CO MEDICAL SERVICES PROG	21,970	0	0	0
	TOTAL:	132,252	83,061	83,061	83,061
4900130 IFR-INT SETT-MAINT PROJECTS	113 GENERAL SERVICES	0	29,198	29,198	29,198
4900140 IFR-INT SETT-ITD ENTERPRISE SV	114 INFORMATION TECHNOLOGY DEPARTM	239,792	338,462	338,462	338,462
	TOTAL:	239,792	338,462	338,462	338,462
4900170 IFR-INT SETT-DRUG & ALCOHOL	162 DRUG & ALCOHOL SERVICES	178,615	130,804	130,804	130,804
	TOTAL:	178,615	130,804	130,804	130,804
4900190 IFR-INT SETT-ITD DPTMTL SVCS	114 INFORMATION TECHNOLOGY DEPARTM	293,322	219,145	219,145	230,720
	TOTAL:	293,322	219,145	219,145	230,720
4900200 IFR-INT SETT-ITD RADIO COMM	114 INFORMATION TECHNOLOGY DEPARTM	37,453	20,755	20,755	20,755
	TOTAL:	37,453	20,755	20,755	20,755
4900220 IFR-INT SETT-SHERIFF SUPPORT	136 SHERIFF-CORONER	520,440	506,677	506,677	506,677
	TOTAL:	520,440	506,677	506,677	506,677
4900260 IFR-INT SETT-PARKS BILLINGS	305 PARKS	179,668	180,247	180,247	180,247
	TOTAL:	179,668	180,247	180,247	180,247
4900299 IFR-INT SETT-ALL OTHER DEPTS	110 CLERK/RECORDER	1,350	0	0	0
	375 DRIVING UNDER THE INFLUENCE	2,317	0	0	0
	TOTAL:	3,667	0	0	0
4901000 IFR-OVERHEAD-OH ALLOCATIONS	113 GENERAL SERVICES	175,094	0	0	0
4901020 IFR-OVERHEAD-AGR	113 GENERAL SERVICES	1,556	0	0	0
	305 PARKS	6,684	0	0	0
	TOTAL:	8,240	0	0	0
4902010 IFR-MANUAL COST ALLOC-ITD VOIC	114 INFORMATION TECHNOLOGY DEPARTM	178,324	160,476	160,476	160,476
	TOTAL:	178,324	160,476	160,476	160,476

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4902030 IFR-MANUAL COST ALLOC-POSTAGE	113 GENERAL SERVICES	56,562	59,481	59,481	59,481
	TOTAL:	56,562	59,481	59,481	59,481
4902055 IFR-JE CAPITAL ASSETS FUNDING	230 CAPITAL PROJECTS FUND	68,178	0	0	0
	245 ROADS	300,000	0	0	400,000
	TOTAL:	368,178	0	0	400,000
4903010 IFR-IAA-LABOR-REG	113 GENERAL SERVICES	268,796	708,752	708,752	708,752
	305 PARKS	39,787	10,000	10,000	10,000
	TOTAL:	308,583	718,752	718,752	718,752
4904000 IFR-IS-W/O SETTLEMENT	113 GENERAL SERVICES	4,603	8,558	8,558	8,558
	TOTAL:	4,603	8,558	8,558	8,558
4909000 IFR-JOURNAL ENTRY ALLOCATIONS	106 CONTRIBUTIONS TO OTHER AGENCIE	0	0	36,000	36,000
	109 ASSESSOR	500	0	0	0
	141 AGRICULTURAL COMMISSIONER	960	0	0	0
	245 ROADS	73,915	0	0	0
	350 CO MEDICAL SERVICES PROG	45,444	0	0	0
	352 CAL HEALTHCARE INDIG PROG	50,227	0	0	0
	TOTAL:	171,046	0	36,000	36,000
4909001 IFR-JE-ADMIN OFFICE	104 ADMINISTRATIVE OFFICE	32,512	28,997	28,997	28,997
	TOTAL:	32,512	28,997	28,997	28,997
4909005 IFR-JE-RISK MGMT	105 RISK MANAGEMENT	826,308	840,596	946,304	946,304
	TOTAL:	826,308	840,596	946,304	946,304
4909010 IFR-JE-AUDITOR/CONTROLLER	107 AUDITOR-CONTROLLER	30,000	30,000	30,000	30,000
	TOTAL:	30,000	30,000	30,000	30,000
4909015 IFR-JE-ITD	114 INFORMATION TECHNOLOGY DEPARTM	(1,117)	0	0	0
4909020 IFR-JE-MAINTENANCE PROJ	200 MAINTENANCE PROJECTS	164,610	0	0	0
4909025 IFR-JE-GENERAL SERVICES	113 GENERAL SERVICES	242,160	145,384	145,384	145,384
	TOTAL:	242,160	145,384	145,384	145,384
4909030 IFR-JE-PERSONNEL	112 HUMAN RESOURCES	87,065	119,039	119,039	119,039
	TOTAL:	87,065	119,039	119,039	119,039
4909035 IFR-JE-COUNTY COUNSEL	111 COUNTY COUNSEL	145,600	98,000	98,000	98,000
	TOTAL:	145,600	98,000	98,000	98,000
4909040 IFR-JE ALLOC-PUBLIC HEALTH	113 GENERAL SERVICES	0	1,843	1,843	1,843
	160 PUBLIC HEALTH DEPARTMENT	257,940	154,025	154,025	154,025
	TOTAL:	257,940	155,868	155,868	155,868

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
4909050 IFR-JE ALLOC-DRUG & ALCOHOL	113 GENERAL SERVICES	0	2,359	2,359	2,359
4909055 IFR-JE-SHERIFF	136 SHERIFF-CORONER	1,359	0	0	0
4909070 IFR-JE-CDF	140 COUNTY FIRE	458,452	444,914	444,914	444,914
	TOTAL:	458,452	444,914	444,914	444,914
4909080 IFR-JE-PLANNING	142 PLANNING & BUILDING DEPARTMENT	306,708	389,126	389,126	389,126
	TOTAL:	306,708	389,126	389,126	389,126
4909085 IFR-JE-SB 2557	101 NON-DEPARTMENTAL REVENUES	324,576	326,613	326,613	326,613
	TOTAL:	324,576	326,613	326,613	326,613
4909090 IFR-JE ALLOC-CO-WIDE OVERHEAD	102 NON-DEPTL-OTHR FINCNG USE	3,983,099	0	3,567,110	3,567,110
	TOTAL:	3,983,099	0	3,567,110	3,567,110
4909099 IFR-JE-UTILITY CHARGES-OPR CEN	201 PUBLIC WORKS SPECIAL SERVICES	38,427	0	0	0
4909100 IFR-JE-MAJOR SYSTEM DEV	266 COUNTYWIDE AUTOMATION REPLACEM	148,224	0	0	0
4909200 IFR-JE-PARKS	305 PARKS	1,712	0	0	0
4909350 IFR-JE-PW ISF	113 GENERAL SERVICES	0	750	750	750
4909999 IFR-CONVERSION ACCOUNT	141 AGRICULTURAL COMMISSIONER	0	9,000	9,000	9,000
	350 CO MEDICAL SERVICES PROG	0	29,740	29,740	29,740
	352 CAL HEALTHCARE INDIG PROG	0	19,524	19,524	19,524
	TOTAL:	0	58,264	58,264	58,264
6000000 OPERATING TRANSFERS IN	102 NON-DEPTL-OTHR FINCNG USE	1,000,000	0	0	0
	180 SOCIAL SERVICES ADMINISTRATION	0	726,028	726,028	726,028
	200 MAINTENANCE PROJECTS	24,579	0	0	0
	230 CAPITAL PROJECTS FUND	77,007	0	817,000	817,000
	268 TAX REDUCTION RESERVE	0	0	0	1,000,000
	TOTAL:	1,101,586	726,028	1,543,028	2,543,028
6000005 OTI PROCEEDS INTRAFUND	107 AUDITOR-CONTROLLER	112,020	75,000	0	0
	200 MAINTENANCE PROJECTS	11,504	0	0	0
	TOTAL:	123,524	75,000	0	0
6000011 OTI PROCEEDS BOND - COP	245 ROADS	49,416	0	0	0
6000100 ROADS IMPACT FEES	245 ROADS	3,958,974	207,648	207,648	207,648
	TOTAL:	3,958,974	207,648	207,648	207,648
6000105 TRANSFER IN - GF MED ASST PROG	350 CO MEDICAL SERVICES PROG	0	3,650,000	0	0
6000120 TRANSFERS IN FROM GEN FND	134 CHILD SUPPORT SERVICES	0	14,620	0	0
	245 ROADS	7,767,770	7,496,966	6,294,577	6,294,577
	266 COUNTYWIDE AUTOMATION REPLACEM	1,628,106	0	1,247,426	1,763,636

SLO COUNTY BUDGET PREPARATION SYSTEM
REVENUE DETAIL BY ACCOUNT

REVENUE TYPE	DEPARTMENT	2009-10 ACTUAL	2010-11 REQUESTED	2010-11 RECOMMENDED	2010-11 ADOPTED
6000120 (Continued)	267 GEN GOVT BUILDING REPLACEMENT	2,216,516	2,505,333	2,005,333	2,521,543
	275 ORGANIZATIONAL DEVELOPMENT	0	450,000	0	0
	277 DEBT SERVICE	0	495,513	495,513	495,513
	290 COMMUNITY DEVELOPMENT PROGRAM	313,500	313,500	303,050	303,050
	305 PARKS	3,800,800	3,451,763	3,278,260	3,278,260
	377 LIBRARY	557,222	674,114	529,361	529,361
	TOTAL:	16,283,914	15,401,809	14,153,520	15,185,940
6000130 TRANSFER IN FR AUTOMATION REPL	102 NON-DEPTL-OTHR FINCNG USE	112,020	0	0	0
6000135 TRFR IN FOR DEBT SERVICE	277 DEBT SERVICE	1,511,089	1,183,600	1,183,600	1,183,600
	TOTAL:	1,511,089	1,183,600	1,183,600	1,183,600
6000140 OPR TRF IN - PFF LIBRARY	200 MAINTENANCE PROJECTS	6,021	0	0	0
	230 CAPITAL PROJECTS FUND	94,188	0	0	0
	377 LIBRARY	371,878	0	0	0
	TOTAL:	472,087	0	0	0
6000145 OPR TRF IN - PFF FIRE	230 CAPITAL PROJECTS FUND	307,892	0	0	0
6000150 OPR TRF IN - PFF PARKS	230 CAPITAL PROJECTS FUND	125,755	0	0	0
	305 PARKS	500,000	0	0	0
	TOTAL:	625,755	0	0	0
6000160 OPR TRF IN - PFF GEN GOV'T	230 CAPITAL PROJECTS FUND	3,858	0	0	0
	277 DEBT SERVICE	500,000	500,000	500,000	500,000
	TOTAL:	503,858	500,000	500,000	500,000
6000205 PROCEEDS OF GF INTERNAL LOAN	377 LIBRARY	1,698,552	0	0	0
6001000 INTERNAL LOAN REPAYMENT-PRIN	102 NON-DEPTL-OTHR FINCNG USE	458,913	6,000,000	6,000,000	6,000,000
	267 GEN GOVT BUILDING REPLACEMENT	70,430	0	0	0
	TOTAL:	529,343	6,000,000	6,000,000	6,000,000
6001001 INTERNAL LOAN REPAYMENT-INT	102 NON-DEPTL-OTHR FINCNG USE	14,835	0	0	0
6001150 PROCEEDS OF LT DEBT-POB	392 PENSION OBLIGATION BOND DSF	42,565,000	0	0	0
	TOTAL COUNTY REVENUE:	477,590,180	430,472,628	428,597,010	432,315,129

Position Allocation by Functional Area

<u>Functional Area</u>	<u>2009-10 Current Allocation</u>	<u>2010-11 Department Request</u>	<u>2010-11 C.A.O. Recommended</u>	<u>2010-11 Board Adopted</u>
Community Services	150.50	150.50	148.50	148.50
Fiscal & Administrative	198.50	197.50	195.50	195.50
Health/Human Services	829.00 5.75 *	819.00 4.75 *	822.50 6.25 *	823.50 6.25 *
Land Based	334.00 1.00 *	333.00 0.00 *	324.00 0.00 *	326.50 0.00 *
Public Protection	675.25 18.50 *	685.25 19.50 *	662.75 14.00 *	662.75 14.00 *
Support to County Depts	229.50 1.00 *	229.50 0.00 *	226.50 0.00 *	226.50 0.00 *
Total Permanent FTE's	2,416.75	2,414.75	2,379.75	2,383.25
Total Limited Terms	26.25	24.25	20.25	20.25
Total Contract FTE's	0.00	0.00	0.00	0.00
Total FTE's	2,443.00	2,439.00	2,400.00	2,403.50
Permanent Positions				
Full Time	2,336	2,331	2,304	2,306
3/4 Time	55	55	46	48
1/2 Time	77	83	80	80
1/4 Time	4	4	5	5
Total Permanent	2,472	2,473	2,435	2,439
Limited Term Positions				
Full Time	21	19	16	16
3/4 Time	1	1	1	1
1/2 Time	9	9	7	7
1/4 Time	0	0	0	0
Total Limited Term	31	29	24	24

* Indicates Limited Term positions

Position Allocation Summary

Dept	Title	2009-10 Current Allocation	2010-11 Department Request	2010-11 C.A.O. Recommended	2010-11 Board Adopted	Increase (Decrease)
ADMINISTRATIVE OFFICE						
104	ADMINISTRATIVE OFFICE	12.00	12.00	12.00	12.00	0.00
131	GRAND JURY	0.50	0.50	0.50	0.50	0.00
138	EMERGENCY SERVICES	4.75	4.75	5.25	5.25	0.50
		1.50 *	1.50 *	1.00 *	1.00 *	-0.50 *
275	ORGANIZATIONAL DEVELOPMENT	1.00	1.00	1.00	1.00	0.00
	Total	19.75	19.75	19.75	19.75	0.00
AGRICULTURAL COMMISSIONER						
141	AGRICULTURAL COMMISSIONER	41.50	41.50	42.00	42.00	0.50
ASSESSOR						
109	ASSESSOR	82.00	82.00	80.00	80.00	-2.00
AUDITOR-CONTROLLER						
107	AUDITOR-CONTROLLER	40.50	39.50	39.50	39.50	-1.00
BOARD OF SUPERVISORS						
100	BOARD OF SUPERVISORS	12.50	12.50	12.50	12.50	0.00
CHILD SUPPORT SERVICES						
134	CHILD SUPPORT SERVICES	41.75	38.75	41.75	41.75	0.00
CLERK/RECORDER						
110	CLERK/RECORDER	22.50	22.50	22.50	22.50	0.00
COUNTY COUNSEL						
111	COUNTY COUNSEL	21.25	21.25	21.25	21.25	0.00
DISTRICT ATTORNEY						
132	DISTRICT ATTORNEY	80.50	93.50	93.50	93.50	13.00
		1.00 *	2.00 *	2.00 *	2.00 *	1.00 *
133	VICTIM/WITNESS ASSISTANCE	13.00	13.00	0.00	0.00	-13.00
		1.00 *	1.00 *	0.00 *	0.00 *	-1.00 *
	Total	95.50	109.50	95.50	95.50	0.00
FARM ADVISOR						
215	FARM ADVISOR	5.00	5.00	5.00	5.00	0.00
GENERAL SERVICES						
113	GENERAL SERVICES	90.00	90.00	90.00	90.00	0.00
114	INFORMATION TECHNOLOGY DEPARTMENT	80.25	80.25	76.25	76.25	-4.00
		1.00 *	0.00 *	0.00 *	0.00 *	-1.00 *
305	PARKS	40.00	40.00	40.00	40.00	0.00
406	REPROGRAPHICS ISF	3.00	3.00	3.00	3.00	0.00
407	FLEET SERVICES ISF	14.00	14.00	14.00	14.00	0.00
425	AIRPORTS ENTERPRISE	16.00	16.00	14.00	14.00	-2.00
427	GOLF COURSES	16.00	16.00	16.00	16.00	0.00
	Total	260.25	259.25	253.25	253.25	-7.00
HUMAN RESOURCES						
105	RISK MANAGEMENT	6.00	6.00	7.00	7.00	1.00
112	HUMAN RESOURCES	15.00	15.00	15.00	15.00	0.00
	Total	21.00	21.00	22.00	22.00	1.00
LIBRARY						
377	LIBRARY	73.50	73.50	73.50	73.50	0.00
PLANNING & BUILDING DEPARTMENT						
142	PLANNING & BUILDING DEPARTMENT	91.25	90.25	87.75	90.25	-1.00

Position Allocation Summary

<u>Dept</u>	<u>Title</u>	<u>2009-10 Current Allocation</u>	<u>2010-11 Department Request</u>	<u>2010-11 C.A.O. Recommended</u>	<u>2010-11 Board Adopted</u>	<u>Increase (Decrease)</u>
PROBATION DEPARTMENT						
139	PROBATION DEPARTMENT	142.75	142.75	139.75	139.75	-3.00
		<u>10.00</u> *	<u>10.00</u> *	<u>6.00</u> *	<u>6.00</u> *	<u>-4.00</u> *
	Total	152.75	152.75	145.75	145.75	-7.00
PUBLIC HEALTH DEPARTMENT						
137	ANIMAL SERVICES	20.00	20.00	19.00	19.00	-1.00
160	PUBLIC HEALTH DEPARTMENT	156.00	154.00	157.00	158.00	2.00
		2.75 *	2.75 *	2.75 *	2.75 *	0.00 *
161	MENTAL HEALTH	122.25	121.25	122.25	122.25	0.00
162	DRUG & ALCOHOL SERVICES	42.25	39.25	39.50	39.50	-2.75
		2.00 *	1.00 *	2.50 *	2.50 *	0.50 *
165	MENTAL HEALTH SERVICES ACT	46.50	41.50	41.75	41.75	-4.75
		1.00 *	1.00 *	1.00 *	1.00 *	0.00 *
184	LAW ENFORCEMENT MED CARE	12.50	12.50	12.50	12.50	0.00
350	CO MEDICAL SERVICES PROG	10.75	10.75	10.75	10.75	0.00
375	DRIVING UNDER THE INFLUENCE	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>0.00</u>
	Total	430.00	418.00	423.00	424.00	-6.00
PUBLIC WORKS - ISF						
405	PUBLIC WORKS - ISF	201.25	201.25	194.25	194.25	-7.00
		<u>1.00</u> *	<u>0.00</u> *	<u>0.00</u> *	<u>0.00</u> *	<u>-1.00</u> *
	Total	202.25	201.25	194.25	194.25	-8.00
SHERIFF-CORONER						
136	SHERIFF-CORONER	372.00	372.00	363.00	363.00	-9.00
		<u>5.00</u> *	<u>5.00</u> *	<u>5.00</u> *	<u>5.00</u> *	<u>0.00</u> *
	Total	377.00	377.00	368.00	368.00	-9.00
SOCIAL SERVICES ADMINISTRATION						
180	SOCIAL SERVICES ADMINISTRATION	420.75	421.75	420.75	420.75	0.00
TREAS-TAX COLL-PUBLIC ADM						
108	TREAS-TAX COLL-PUBLIC ADM	28.00	28.00	28.00	28.00	0.00
VETERANS SERVICES						
186	VETERANS SERVICES	4.00	4.00	4.00	4.00	0.00
	Total Permanent Employees	2,416.75	2,414.75	2,379.75	2,383.25	-33.50
	Total Limited Term Employees	26.25	24.25	20.25	20.25	-6.00
	GRAND TOTAL	2,443.00	2,439.00	2,400.00	2,403.50	-39.50

* Indicates Limited Term positions

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
100	BOARD OF SUPERVISORS					
02223	Administrative Assistant Confidential Series		1.00	1.00	1.00	1.00
02223	Administrative Assistant Confidential Series	1/2	0.50	0.50	0.50	0.50
08799	Legislative Assistant		5.00	5.00	5.00	5.00
00925	Secretary - Confidential		1.00	1.00	1.00	1.00
00103	Supervisor		5.00	5.00	5.00	5.00
	Department Totals		<u>12.50</u>	<u>12.50</u>	<u>12.50</u>	<u>12.50</u>
104	ADMINISTRATIVE OFFICE					
08887	Administrative Analyst Aide - Confidential		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
08958	Assistant County Administrative Officer		1.00	1.00	1.00	1.00
00205	County Administrative Officer		1.00	1.00	1.00	1.00
08884	Administrative Analyst I					
08883	or Administrative Analyst II					
08882	or Administrative Analyst III					
08886	or Principal Administrative Analyst		7.00	7.00	7.00	7.00
00925	Secretary - Confidential					
00883	Secretary I		1.00	1.00	1.00	1.00
	Department Totals		<u>12.00</u>	<u>12.00</u>	<u>12.00</u>	<u>12.00</u>
105	RISK MANAGEMENT					
02203	Administrative Assistant Series		1.00	1.00	1.00	1.00
02111	Human Resources Analyst Aide		1.00	1.00	1.00	1.00
08952	Principal Human Resources Analyst		0.00	0.00	1.00	1.00
09657	Risk Management Analyst I					
09658	or Risk Management Analyst II					
09663	or Risk Management Analyst III		4.00	4.00	4.00	4.00
	Department Totals		<u>6.00</u>	<u>6.00</u>	<u>7.00</u>	<u>7.00</u>
107	AUDITOR-CONTROLLER					
02051	Accountant-Auditor Trainee					
00713	or Accountant-Auditor I					
00714	or Accountant-Auditor II					
00715	or Accountant-Auditor III					
02050	Accounting Systems Aide-Confidential		1.00	1.00	1.00	1.00
00914	Accounting Technician		4.00	4.00	4.00	4.00
00913	Accounting Technician - Confidential		3.00	3.00	3.00	3.00
02203	Administrative Assistant Series		1.00	1.00	1.00	1.00
02223	Administrative Assistant Confidential Series		2.00	2.00	2.00	2.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		3.00	3.00	3.00	3.00
00900	Assistant Auditor-Controller		1.00	1.00	1.00	1.00
02056	Auditor-Analyst Trainee					
02053	or Auditor-Analyst I					
02054	or Auditor-Analyst II					
02055	or Auditor-Analyst III		14.00	14.00	14.00	14.00
00102	Auditor-Controller		1.00	1.00	1.00	1.00
02223	Administrative Assistant Confidential Series					
00982	or Data Entry Operator III - Confidential		2.00	1.00	1.00	1.00
02052	Division Manager-Auditor-Controller		2.00	2.00	2.00	2.00
00716	Principal Accountant-Auditor					
00722	Principal Auditor-Analyst		5.00	5.00	5.00	5.00
00911	Account Clerk					
00909	or Senior Account Clerk		1.00	1.00	1.00	1.00
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2	0.50	0.50	0.50	0.50
	Department Totals		<u>40.50</u>	<u>39.50</u>	<u>39.50</u>	<u>39.50</u>

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
108	TREAS-TAX COLL-PUBLIC ADM					
00914	Accounting Technician		1.00	1.00	1.00	1.00
00393	Assistant Treasurer/Tax Collector/Public Admn		1.00	1.00	1.00	1.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		1.00	1.00	1.00	1.00
00780	Financial Analyst I					
00781	or Financial Analyst II					
00782	or Financial Analyst III		5.00	5.00	5.00	5.00
00770	or Principal Financial Analyst		1.00	1.00	1.00	1.00
00911	Account Clerk					
00909	or Senior Account Clerk		13.00	13.00	13.00	13.00
00927	Supervising Admin Clerk I		1.00	1.00	1.00	1.00
00938	Supervising Admin Clerk I - Confidential		1.00	1.00	1.00	1.00
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
00893	Supervising Financial Technician		2.00	2.00	2.00	2.00
00110	Treasurer-Tax Collector-Public Administrator		1.00	1.00	1.00	1.00
	Department Totals		28.00	28.00	28.00	28.00
109	ASSESSOR					
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	or Accounting Technician - Confidential					
02203	Administrative Assistant Series		1.00	1.00	1.00	1.00
00718	Appraiser Trainee					
00711	or Appraiser I					
00709	or Appraiser II					
00707	or Appraiser III		24.00	24.00	23.00	23.00
08894	Assessment Analyst Trainee					
00941	or Assessment Analyst I					
00942	or Assessment Analyst II					
00943	or Assessment Analyst III		5.00	5.00	5.00	5.00
08948	Assessment Manager		5.00	5.00	5.00	5.00
00894	Assessment Technician I					
00895	or Assessment Technician II					
00896	or Assessment Technician III		14.00	14.00	13.00	13.00
00897	Assessment Technician IV		2.00	2.00	2.00	2.00
00658	Assessment Technician Supervisor		2.00	2.00	2.00	2.00
00101	Assessor		1.00	1.00	1.00	1.00
00701	Assistant Assessor		1.00	1.00	1.00	1.00
00723	Auditor-Appraiser Trainee					
00712	or Auditor-Appraiser I					
00710	or Auditor-Appraiser II					
00708	or Auditor-Appraiser III		5.00	5.00	5.00	5.00
00723	Auditor-Appraiser Trainee	1/2				
00712	or Auditor-Appraiser I	1/2				
00710	or Auditor-Appraiser II	1/2				
00708	or Auditor-Appraiser III	1/2				
00671	Cadastral Mapping Systems Specialist I					
00672	or Cadastral Mapping Systems Specialis II					
00673	or Cadastral Mapping Systems Specialist III		4.00	4.00	4.00	4.00
00675	Cadastral Mapping Systems Supervisor		1.00	1.00	1.00	1.00
02203	Administrative Assistant Series					
00587	or Property Transfer Tech I					
00588	or Property Transfer Tech II		10.00	10.00	9.00	9.00
00589	Property Transfer Tech III		1.00	1.00	2.00	2.00
00938	Supervising Admin Clerk I - Confidential		1.00	1.00	1.00	1.00
00724	Supervising Appraiser		3.00	3.00	3.00	3.00
00579	Supervising Property Transfer Technician		1.00	1.00	1.00	1.00
	Department Totals		82.00	82.00	80.00	80.00

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
110	CLERK/RECORDER					
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
00250	Assistant County Clerk-Recorder		1.00	1.00	1.00	1.00
02203	Administrative Assistant Series					
02552	or Clerk-Recorder Assistant II		10.00	10.00	10.00	10.00
02553	or Clerk-Recorder Assistant III		3.00	3.00	3.00	3.00
02203	Administrative Assistant Series	1/2				
02552	or Clerk-Recorder Assistant II	1/2	0.50	0.50	0.50	0.50
02553	or Clerk-Recorder Assistant III	1/2				
02554	Clerk-Recorder Assistant IV		3.00	3.00	3.00	3.00
00108	County Clerk-Recorder		1.00	1.00	1.00	1.00
02558	Division Supervisor-Clerk-Recorder		2.00	2.00	2.00	2.00
02261	Systems Administrator I					
02262	or Systems Administrator II					
02263	or Systems Administrator III		1.00	1.00	1.00	1.00
	Department Totals		22.50	22.50	22.50	22.50
111	COUNTY COUNSEL					
02203	Administrative Assistant Series		2.00	2.00	2.00	2.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
00303	Assistant County Counsel		1.00	1.00	1.00	1.00
00310	Chief Deputy County Counsel		1.00	1.00	1.00	1.00
00302	County Counsel		1.00	1.00	1.00	1.00
00313	Deputy County Counsel I					
00317	or Deputy County Counsel II					
00318	or Deputy County Counsel III					
00312	or Deputy County Counsel IV		9.00	9.00	9.00	9.00
00313	Deputy County Counsel I	3/4				
00317	or Deputy County Counsel II	3/4				
00318	or Deputy County Counsel III	3/4				
00312	or Deputy County Counsel IV	3/4	0.75	0.75	0.75	0.75
00313	Deputy County Counsel I	1/2				
00317	or Deputy County Counsel II	1/2				
00318	or Deputy County Counsel III	1/2				
00312	or Deputy County Counsel IV	1/2	0.50	0.50	0.50	0.50
02230	Legal Clerk		1.00	1.00	2.00	2.00
02223	Administrative Assistant Confidential Series					
02235	or Legal Clerk-Confidential		3.00	3.00	2.00	2.00
02236	Supervising Legal Clerk I-Confidential		1.00	1.00	1.00	1.00
	Department Totals		21.25	21.25	21.25	21.25
112	HUMAN RESOURCES					
02203	Administrative Assistant Series		3.00	3.00	2.00	2.00
02223	Administrative Assistant Confidential Series		0.00	0.00	1.00	1.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		1.00	1.00	1.00	1.00
08957	Deputy Director of Human Resources		1.00	1.00	1.00	1.00
02111	Human Resources Analyst Aide		3.00	3.00	3.00	2.00
02110	Human Resources Analyst Aide-Confidential		1.00	1.00	1.00	1.00
08953	Human Resources Director		1.00	1.00	1.00	1.00
00874	Personnel Analyst I					
00873	or Personnel Analyst II					
00864	or Personnel Analyst III		5.00	5.00	5.00	6.00
00875	or Principal Personnel Analyst					
	Department Totals		15.00	15.00	15.00	15.00

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
113	GENERAL SERVICES					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		3.00	3.00	3.00	3.00
00914	Accounting Technician		2.00	2.00	2.00	2.00
02203	Administrative Assistant Series		4.00	4.00	4.00	4.00
08795	Administrative Services Manager		2.00	2.00	2.00	2.00
00620	Architectural Supervisor		1.00	1.00	1.00	1.00
00624	Architectural Technician		1.00	1.00	1.00	1.00
00609	Property Management Aide					
00622	or Assistant Real Property Agent		1.00	1.00	1.00	1.00
00623	or Associate Real Property Agent		2.00	2.00	2.00	2.00
01301	Building Maintenance Superintendant		1.00	1.00	1.00	1.00
02181	Buyer I					
02182	or Buyer II		3.00	3.00	3.00	3.00
01335	Custodian		25.00	25.00	25.00	25.00
00280	Department Administrator		1.00	1.00	1.00	1.00
08963	Deputy Director-General Services		1.00	1.00	1.00	1.00
01314	Facilities Maintenance Mechanic I					
01316	or Facilities Maintenance Mechanic II					
01315	or Facilities Maintenance Mechanic III		14.00	14.00	14.00	14.00
01313	Facility Maintenance Mechanic Leadworker		1.00	1.00	1.00	1.00
08961	General Services Agency Director		1.00	1.00	1.00	1.00
01319	Groundskeeper		1.00	1.00	1.00	1.00
01317	Locksmith-Maintenance Worker		2.00	2.00	2.00	2.00
01307	Maintenance Painter I					
01308	or Maintenance Painter II		3.00	3.00	3.00	3.00
01223	Park Ranger Aide					
01222	or Park Ranger I		0.00	1.00	1.00	1.00
01221	or Park Ranger II		1.00	0.00	0.00	0.00
01220	or Park Ranger III					
01210	Park Ranger Specialist		1.00	1.00	1.00	1.00
00614	Property Manager		1.00	1.00	1.00	1.00
00883	Secretary I		1.00	0.00	0.00	0.00
00884	Secretary II		0.00	1.00	1.00	1.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00613	Assistant Capital Projects Coordinator		0.00	1.00	1.00	1.00
00615	or Associate Capital Projects Coordinator		4.00	4.00	4.00	4.00
00619	or Senior Capital Projects Coordinator		4.00	3.00	3.00	3.00
01321	Senior Storekeeper		1.00	1.00	1.00	1.00
01338	Stock Clerk		1.00	1.00	1.00	1.00
00939	Supervising Admin Clerk II - Confidential		1.00	1.00	1.00	1.00
01323	Supervising Custodial Leadworker					
01352	Supervising Custodian		2.00	2.00	2.00	2.00
01318	Supervising Facility Maintenance Mechanic		2.00	2.00	2.00	2.00
02180	Utility Coordinator		1.00	1.00	1.00	1.00
	Department Totals		90.00	90.00	90.00	90.00
114	INFORMATION TECHNOLOGY DEPARTM					
00911	Account Clerk	1/2	0.50	0.50	0.50	0.50
00905	Accountant I		1.00	1.00	0.00	0.00
00906	or Accountant II					
00907	or Accountant III					
00914	Accounting Technician		1.00	1.00	0.00	0.00
00913	Accounting Technician - Confidential		1.00	1.00	1.00	1.00
02203	Administrative Assistant Series		1.00	1.00	1.00	1.00
08795	Administrative Services Manager		1.00	1.00	1.00	1.00
09679	Communications Aide		1.00	1.00	1.00	1.00
00959	Communications Technician I					
00958	or Communications Technician II		5.00	5.00	5.00	5.00
01715	Computer Oper Supervisor - Confidential		1.00	1.00	1.00	1.00
00970	Computer Systems Tech Aide - Confidential					
00987	or Computer Systems Tech I - Confidential					
00988	or Computer Systems Tech II - Confidential					

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
01989	or Computer Systems Tech III - Confidential		5.00	5.00	4.00	4.00
00970	Computer Systems Tech Aide - Confidential	3/4				
00987	or Computer Systems Tech I - Confidential	3/4				
00988	or Computer Systems Tech II - Confidential	3/4				
01989	or Computer Systems Tech III - Confidential	3/4	0.75	0.75	0.00	0.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		7.00	7.00	7.00	7.00
08962	Deputy Director-Information Technology		1.00	1.00	1.00	1.00
02252	Information Technology Manager		2.00	2.00	2.00	2.00
02268	Information Technology Project Manager I					
02269	or Information Technology Project Manager II					
02270	or Information Technology Project Manager III		4.00	4.00	4.00	4.00
02267	Information Technology Supervisor		8.00	8.00	8.00	8.00
02257	Network Engineer I					
02258	or Network Engineer II					
02259	or Network Engineer III		4.00	4.00	4.00	4.00
01711	Network Hardware Specialist I					
01712	or Network Hardware Specialist II		1.00	1.00	1.00	1.00
00969	Senior Communications Technician		1.00	1.00	1.00	1.00
01714	Senior Computer Sys Tech - Confidential		2.00	2.00	2.00	2.00
02260	Senior Network Engineer		1.00	1.00	1.00	1.00
02255	Senior Software Engineer		4.00	4.00	4.00	4.00
02256	Senior Systems Administrator		2.00	2.00	2.00	2.00
02264	Software Engineer I					
02265	or Software Engineer II					
02266	or Software Engineer III		16.00	16.00	16.00	16.00
02264	Software Engineer I	1/2				
02265	or Software Engineer II	1/2				
02266	or Software Engineer III	1/2	0.50	0.50	0.50	0.50
02261	Systems Administrator I					
02262	or Systems Administrator II					
02263	or Systems Administrator III		7.00	7.00	7.00	7.00
00961	Telephone Systems Coordinator		1.00	1.00	0.00	0.00
00961	Telephone Systems Coordinator	3/4	0.00	0.00	0.75	0.75
00961	Telephone Systems Coordinator	1/2	0.50	0.50	0.50	0.50
	Limited Permanent					
09677	Communications Manager		1.00	0.00	0.00	0.00
	Department Totals		81.25	80.25	76.25	76.25
131	GRAND JURY					
02203	Administrative Assistant Series	1/2	0.50	0.50	0.50	0.50
	Department Totals		0.50	0.50	0.50	0.50
132	DISTRICT ATTORNEY					
02203	Administrative Assistant Series		3.00	4.00	4.00	4.00
02203	Administrative Assistant Series	1/2	0.00	1.00	1.00	1.00
08795	Administrative Services Manager		1.00	1.00	1.00	1.00
00392	Assistant District Attorney		1.00	1.00	1.00	1.00
00270	Chief Deputy District Attorney		2.00	2.00	2.00	2.00
09648	Chief District Attorney Investigator		1.00	1.00	1.00	1.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		1.00	1.00	1.00	1.00
00308	Deputy District Attorney I					
00309	or Deputy District Attorney II					
00311	or Deputy District Attorney III					
00314	or Deputy District Attorney IV		30.00	30.00	30.00	30.00
00105	District Attorney		1.00	1.00	1.00	1.00
09645	District Attorney Investigator I					
09646	or District Attorney Investigator II					
09647	or District Attorney Investigator III		11.00	11.00	11.00	11.00

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
00684	Division Manager-District Attorney		1.00	2.00	2.00	2.00
00380	Economic Crime Officer I					
00381	or Economic Crime Officer II					
00382	or Economic Crime Officer III		1.00	1.00	1.00	1.00
00382	Economic Crime Officer III	1/2	0.50	0.50	0.50	0.50
00383	Economic Crime Technician I					
00384	or Economic Crime Technician II		3.00	3.00	3.00	3.00
02203	Administrative Assistant Series					
02230	or Legal Clerk		11.00	11.00	11.00	11.00
02238	Paralegal		2.00	2.00	2.00	2.00
00883	Secretary I		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
09620	Senior Victim/Witness Coordinator		0.00	2.00	2.00	2.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		2.00	2.00	2.00	2.00
09675	Supervising District Attorney Investigator		2.00	2.00	2.00	2.00
02231	Supervising Legal Clerk I		3.00	3.00	3.00	3.00
02232	Supervising Legal Clerk II		2.00	2.00	2.00	2.00
09634	Victim/Witness Assistance Coordinator I		0.00	1.00	1.00	1.00
09637	Victim/Witness Assistance Coordinator II		0.00	6.00	6.00	6.00
09637	Victim/Witness Assistance Coordinator II	1/2	0.00	1.00	1.00	1.00
	Limited Permanent					
00309	Deputy District Attorney II	1/2	0.50	0.50	0.50	0.50
02238	Paralegal	1/2	0.50	0.50	0.50	0.50
09634	Victim/Witness Assistance Coordinator I	1/2	0.00	1.00	1.00	1.00
	Department Totals		81.50	95.50	95.50	95.50

* Note that the increase in FY 2010-11 staffing in FC 132 - District Attorney is solely due to the consolidation of FC 132 - Victim Witness and District Attorney budgets into a single fund center.

133 VICTIM/WITNESS ASSISTANCE

02203	Administrative Assistant Series		1.00	0.00	0.00	0.00
02203	Administrative Assistant Series	1/2	1.00	0.00	0.00	0.00
00684	Division Manager-District Attorney		1.00	0.00	0.00	0.00
09620	Senior Victim/Witness Coordinator		2.00	0.00	0.00	0.00
09614	Victim/Witness Assistance Coordinator Aide					
09634	or Victim/Witness Assistance Coordinator I		1.00	0.00	0.00	0.00
09637	or Victim/Witness Assistance Coordinator II		6.00	0.00	0.00	0.00
09614	Victim/Witness Assistance Coordinator Aide	1/2				
09634	or Victim/Witness Assistance Coordinator I	1/2				
09637	or Victim/Witness Assistance Coordinator II	1/2	1.00	0.00	0.00	0.00
	Limited Permanent					
09614	Victim/Witness Assistance Coordinator Aide	1/2				
09634	or Victim/Witness Assistance Coordinator I	1/2	1.00	0.00	0.00	0.00
09637	or Victim/Witness Assistance Coordinator II	1/2				
	Department Totals		14.00	0.00	0.00	0.00

** Note that in FY 2010-11, FC 133 - Victim Witness has been eliminated and its staffing and budget have been moved into FC 132 - District Attorney.

134 CHILD SUPPORT SERVICES

08795	Administrative Services Manager		1.00	1.00	1.00	1.00
00394	Asst Director of Child Support Services		1.00	1.00	1.00	1.00
00256	Director of Child Support Services		1.00	1.00	1.00	1.00
09621	Family Support Officer I					
09622	or Family Support Officer II					
09682	or Family Support Officer III		15.00	15.00	15.00	15.00
09682	Family Support Officer III	3/4	0.75	0.75	0.75	0.75
02203	Administrative Assistant Series					
02230	or Legal Clerk		15.00	12.00	15.00	15.00
02203	Administrative Assistant Series	1/2				
02230	or Legal Clerk	1/2	1.00	1.00	1.00	1.00
09683	Supervising Family Support Officer		2.00	2.00	2.00	2.00
02231	Supervising Legal Clerk I		2.00	2.00	2.00	2.00

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
02232	Supervising Legal Clerk II		2.00	2.00	2.00	2.00
02261	Systems Administrator I					
02262	or Systems Administrator II					
02263	or Systems Administrator III		1.00	1.00	1.00	1.00
	Department Totals		41.75	38.75	41.75	41.75
136	SHERIFF-CORONER					
00905	Accountant I					
00906	or Accountant II		1.00	1.00	1.00	1.00
00907	or Accountant III					
00914	Accounting Technician		1.00	1.00	1.00	1.00
02203	Administrative Assistant Series		1.00	1.00	1.00	1.00
08795	Administrative Services Manager		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		2.00	2.00	2.00	2.00
00341	CAL-ID Program Coordinator		1.00	1.00	1.00	1.00
01341	Cook I					
01340	or Cook II					
01350	or Cook III		6.00	6.00	6.00	6.00
00346	Correctional Technician		23.00	23.00	23.00	23.00
00350	Crime Prevention Specialist		2.00	2.00	2.00	2.00
02011	Department Personnel Technician - Conf.		1.00	1.00	1.00	1.00
08906	Departmental Automation Specialist III		1.00	1.00	1.00	1.00
00339	Sheriff's Cadet					
00338	or Deputy Sheriff		95.00	95.00	94.00	94.00
00354	Food Service Supervisor - Corrections		1.00	1.00	1.00	1.00
02203	Administrative Assistant Series					
02230	or Legal Clerk		25.00	25.00	22.00	22.00
02203	Administrative Assistant Series	1/2				
02230	or Legal Clerk	1/2	0.50	0.50	0.50	0.50
00909	Senior Account Clerk		2.00	2.00	2.00	2.00
02255	Senior Software Engineer		1.00	1.00	1.00	1.00
00336	Sergeant		16.00	16.00	15.00	15.00
00331	Sheriff's Chief Deputy		3.00	3.00	3.00	3.00
02593	Sheriff's Commander		6.00	6.00	6.00	6.00
00375	Sheriff's Correctional Deputy					
00357	Sheriff's Correctional Lieutenant		3.00	3.00	3.00	3.00
00347	Sheriff's Correctional Officer		93.00	93.00	89.00	89.00
00335	Sheriff's Correctional Sergeant		12.00	12.00	12.00	12.00
00342	Sheriff's Dispatcher		12.00	12.00	12.00	12.00
05000	Sheriff's Dispatcher Supervisor		1.00	1.00	1.00	1.00
02594	Sheriff's Forensic Specialist		2.00	2.00	2.00	2.00
00348	Sheriff's Property Officer		2.00	2.00	2.00	2.00
00376	Sheriff's Senior Correctional Deputy					
00345	Sheriff's Senior Correctional Officer		15.00	15.00	15.00	15.00
00340	Sheriff's Senior Deputy		29.00	29.00	29.00	29.00
00343	Sheriff's Senior Dispatcher		3.00	3.00	3.00	3.00
00107	Sheriff-Coroner		1.00	1.00	1.00	1.00
08960	Sr Correctional Technician		3.00	3.00	3.00	3.00
01336	Storekeeper I	1/2	0.50	0.50	0.50	0.50
01331	Storekeeper II		1.00	1.00	1.00	1.00
02231	Supervising Legal Clerk I		1.00	1.00	1.00	1.00
02232	Supervising Legal Clerk II		1.00	1.00	1.00	1.00
02261	Systems Administrator I					
02262	or Systems Administrator II					
02263	or Systems Administrator III		1.00	1.00	1.00	1.00
02254	Technology Supervisor		1.00	1.00	1.00	1.00
02592	Undersheriff		1.00	1.00	1.00	1.00
	Limited Permanent					
00350	Crime Prevention Specialist		1.00	1.00	1.00	1.00
00338	Deputy Sheriff		3.00	3.00	3.00	3.00
00597	Supervising Clinical Lab Technologist		1.00	1.00	1.00	1.00
	Department Totals		377.00	377.00	368.00	368.00

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
137	ANIMAL SERVICES					
02203	Administrative Assistant Series		4.00	4.00	4.00	4.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
01422	Animal Control Lead Officer		1.00	1.00	1.00	1.00
01417	Animal Control Officer		6.00	6.00	5.00	5.00
01424	Animal Control Supervising Officer		1.00	1.00	1.00	1.00
00219	Animal Services Humane Educator	1/2	0.50	0.50	0.50	0.50
01410	Animal Services Manager (Non-Vet)					
01411	or Animal Services Manager (Vet)		1.00	1.00	1.00	1.00
01423	Animal Shelter Registered Veterinary Tech		1.00	1.00	1.00	1.00
01425	Animal Shelter Supervisor		1.00	1.00	1.00	1.00
01420	Kenel Worker		2.00	2.00	2.00	2.00
01420	Kenel Worker	1/2	0.50	0.50	0.50	0.50
00911	Account Clerk					
00909	or Senior Account Clerk		1.00	1.00	1.00	1.00
	Department Totals		20.00	20.00	19.00	19.00
138	EMERGENCY SERVICES					
02203	Administrative Assistant Series	3/4	0.75	0.75	0.75	0.75
00844	Emergency Services Coordinator I					
00845	or Emergency Services Coordinator II					
00846	or Emergency Services Coordinator III		3.00	3.00	3.00	3.00
00844	Emergency Services Coordinator I	1/2				
00845	or Emergency Services Coordinator II	1/2				
00846	or Emergency Services Coordinator III	1/2	0.00	0.00	0.50	0.50
08884	Administrative Analyst I					
08883	or Administrative Analyst II					
08882	or Administrative Analyst III					
08886	or Principal Administrative Analyst		1.00	1.00	1.00	1.00
	Limited Permanent					
00844	Emergency Services Coordinator I					
00845	or Emergency Services Coordinator II		1.00	1.00	1.00	1.00
00846	or Emergency Services Coordinator III					
00844	Emergency Services Coordinator I	1/2				
00845	or Emergency Services Coordinator II	1/2				
00846	or Emergency Services Coordinator III	1/2	0.50	0.50	0.00	0.00
	Department Totals		6.25	6.25	6.25	6.25
139	PROBATION DEPARTMENT					
00911	Account Clerk		4.00	4.00	4.00	4.00
00905	Accountant I					
00906	or Accountant II		1.00	1.00	1.00	1.00
00907	or Accountant III					
02203	Administrative Assistant Series		6.00	6.00	5.00	5.00
08795	Administrative Services Manager		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
00329	Assistant Chief Probation Officer		1.00	1.00	0.00	0.00
09783	Chief Deputy Probation Officer		0.00	0.00	4.00	4.00
00213	Chief Probation Officer		1.00	1.00	1.00	1.00
03501	Collections Officer I		2.00	2.00	2.00	2.00
03502	or Collections Officer II		4.00	4.00	4.00	4.00
00346	Correctional Technician		4.00	4.00	4.00	4.00
00346	Correctional Technician	3/4	0.75	0.75	0.75	0.75
02010	Department Personnel Technician		1.00	1.00	0.00	0.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		2.00	2.00	2.00	2.00
00323	Deputy Probation Officer II		52.00	52.00	52.00	52.00
00324	Deputy Probation Officer I	1/2				
00323	or Deputy Probation Officer II	1/2	0.50	0.50	0.50	0.50
00321	Deputy Probation Officer III		0.00	0.00	2.00	2.00
00691	Division Manager-Probation		4.00	4.00	0.00	0.00
00370	Juvenile Services Officer I		3.00	3.00	3.00	3.00
00371	or Juvenile Services Officer II		20.00	20.00	20.00	20.00

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
00372	Juvenile Services Officer III		5.00	5.00	6.00	6.00
02203	Administrative Assistant Series					
02230	or Legal Clerk		8.00	8.00	8.00	8.00
02203	Administrative Assistant Series	1/2				
02230	or Legal Clerk	1/2	0.50	0.50	0.50	0.50
00326	Probation Assistant		4.00	4.00	4.00	4.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00927	Supervising Admin Clerk I		0.00	0.00	1.00	1.00
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
00373	Supervising Deputy Probation Officer		11.00	11.00	11.00	11.00
02660	Supervising Juvenile Services Officer		4.00	4.00	0.00	0.00
	Limited Permanent					
00911	Account Clerk		1.00	1.00	1.00	1.00
03501	Collections Officer I		1.00	1.00	1.00	1.00
03502	or Collections Officer II					
00324	Deputy Probation Officer I					
00323	or Deputy Probation Officer II		4.00	4.00	0.00	0.00
00326	Probation Assistant		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		1.00	1.00	1.00	1.00
00373	Supervising Deputy Probation Officer		2.00	2.00	2.00	2.00
	Department Totals		152.75	152.75	145.75	145.75
141	AGRICULTURAL COMMISSIONER					
02203	Administrative Assistant Series		3.00	3.00	3.00	3.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
00201	Ag Commissioner/Sealer of Weights & Measures		1.00	1.00	1.00	1.00
02731	Agr/Weights & Measures Tech I					
02732	or Agr/Weights & Measures Tech II		5.00	5.00	6.00	6.00
02732	Agr/Weights & Measures Tech II	3/4	2.25	2.25	2.25	2.25
02731	Agr/Weights & Measures Tech I	1/2				
02732	or Agr/Weights & Measures Tech II	1/2	1.00	1.00	0.50	0.50
00819	Agricultural Inspector/Biologist III	3/4	0.75	0.75	0.75	0.75
02730	Agricultural Resource Specialist		1.00	1.00	1.00	1.00
00802	Chief Deputy-Agricultural Commissioner		1.00	1.00	1.00	1.00
00823	Chief Deputy-Sealer Weights & Measures		1.00	1.00	1.00	1.00
08906	Departmental Automation Specialist III	3/4	1.50	1.50	1.50	1.50
00816	Agricultural Inspector/Biologist Trainee					
00817	or Agricultural Inspector/Biologist I					
00818	or Agricultural Inspector/Biologist II					
00819	or Agricultural Inspector/Biologist III		13.00	13.00	13.00	13.00
00804	or Deputy Agricultural Commissioner		3.00	3.00	3.00	3.00
00816	Agricultural Inspector/Biologist Trainee	1/2				
00817	or Agricultural Inspector/Biologist I	1/2				
00818	or Agricultural Inspector/Biologist II	1/2				
00819	or Agricultural Inspector/Biologist III	1/2	2.00	2.00	2.00	2.00
00804	or Deputy Agricultural Commissioner	1/2				
02803	Environmental Resource Specialist		1.00	1.00	1.00	1.00
01620	Mapping/Graphics Systems Specialist I					
01621	or Mapping/Graphics Systems Specialist II					
01622	or Mapping/Graphics Systems Specialist III		1.00	1.00	1.00	1.00
00826	Weights & Measures Inspector Trainee					
00824	or Weights & Measures Inspector I					
00821	or Weights & Measures Inspector II					
00825	or Weights & Measures Inspector III		3.00	3.00	3.00	3.00
	Department Totals		41.50	41.50	42.00	42.00
142	PLANNING & BUILDING DEPARTMENT					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		2.00	2.00	2.00	2.00
00913	or Accounting Technician - Confidential					
02203	Administrative Assistant Series		8.00	8.00	6.00	6.00
08795	Administrative Services Manager		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
01699	Assistant Building Official		2.00	2.00	1.00	1.00
00391	Assistant Director-Planning and Building		1.00	1.00	1.00	1.00
01601	Building Inspector I					
01602	or Building Inspector II					
01603	or Building Inspector III		2.00	2.00	7.00	7.00
01601	Building Inspector I	3/4				
01602	or Building Inspector II	3/4				
01603	or Building Inspector III	3/4	4.50	4.50	0.00	0.75
01701	Building Plans Examiner I					
01702	or Building Plans Examiner II					
01703	or Building Plans Examiner III		6.00	6.00	6.00	6.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		1.00	1.00	1.00	1.00
08906	Departmental Automation Specialist III	3/4	1.50	1.50	1.50	1.50
00237	Director of Planning/Building		1.00	1.00	1.00	1.00
00681	Division Manager-Building (Chief Bldg Offcl)		1.00	1.00	1.00	1.00
00690	Division Manager-Planning		3.00	3.00	3.00	3.00
08415	Environmental Health Specialist III		1.00	1.00	1.00	1.00
00877	Environmental Quality Coord		1.00	1.00	1.00	1.00
01620	Mapping/Graphics Systems Specialist I					
01621	or Mapping/Graphics Systems Specialist II					
01622	or Mapping/Graphics Systems Specialist III		2.00	2.00	2.00	2.00
02805	Permit Technician		4.00	4.00	4.00	4.00
02800	Planner I					
02801	or Planner II					
02802	or Planner III		11.00	11.00	11.00	11.00
02803	or Environmental Resource Specialist		8.00	8.00	8.00	8.00
02804	or Principal Environmental Specialist		1.00	1.00	1.00	1.00
02800	Planner I	3/4				
02801	or Planner II	3/4				
02802	or Planner III	3/4	1.50	1.50	1.50	1.50
02803	or Environmental Resource Specialist	3/4				
02804	or Principal Environmental Specialist	3/4				
01709	Resource Protection Specialist II		0.00	0.00	3.00	3.00
01710	Resource Protection Specialist III		0.00	0.00	1.00	1.00
01708	Resource Protection Specialist I	3/4				
01709	or Resource Protection Specialist II	3/4	3.00	3.00	0.00	0.75
01710	or Resource Protection Specialist III	3/4	0.75	0.75	0.00	0.00
00883	Secretary I		2.00	2.00	2.00	2.00
00603	Senior Planner		9.00	8.00	7.00	8.00
00603	Senior Planner	3/4	0.00	0.00	0.75	0.75
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
01600	Supervising Building Inspector		2.00	2.00	2.00	2.00
01700	Supervising Building Plans Examiner		1.00	1.00	1.00	1.00
01707	Supervising Planner		5.00	5.00	5.00	5.00
01623	Supv Mapping/Graphics Systems Specialist		1.00	1.00	1.00	1.00
02261	Systems Administrator I					
02262	or Systems Administrator II					
02263	or Systems Administrator III		1.00	1.00	1.00	1.00
	Department Totals		91.25	90.25	87.75	90.25
160	PUBLIC HEALTH DEPARTMENT					
00905	Accountant I					
00906	or Accountant II		2.00	1.00	1.00	1.00
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		3.00	3.00	4.00	4.00
00914	Accounting Technician	1/2	0.50	0.50	0.50	0.50
02203	Administrative Assistant Series		18.00	18.00	19.00	18.00
02203	Administrative Assistant Series	3/4	0.75	0.75	0.75	0.75
02203	Administrative Assistant Series	1/2	1.00	1.00	1.50	1.00
08795	Administrative Services Manager		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		3.00	2.00	3.00	3.00
08891	Administrative Services Officer I	1/2	0.00	0.00	0.00	0.50
08892	or Administrative Services Officer II	1/2				
09632	Communicable Disease Investigator	3/4	0.75	0.75	0.75	0.75
09632	Communicable Disease Investigator	1/2				
00410	Cross Connection Inspector		1.00	1.00	1.00	1.00
02010	Department Personnel Technician		3.00	3.00	3.00	3.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		4.00	4.00	4.00	4.00
03005	Deputy Director-Health Agency		1.00	1.00	1.00	1.00
08954	Division Manager-Environmental Health		1.00	1.00	1.00	1.00
08950	Division Manager-Health Agency		1.00	1.00	1.00	1.00
08955	Division Manager-Public Health Nursing Serv		1.00	1.00	1.00	1.00
08413	Environmental Health Specialist I					
08414	or Environmental Health Specialist II					
08415	or Environmental Health Specialist III		15.00	15.00	15.00	15.00
08413	Environmental Health Specialist I	1/2				
08414	or Environmental Health Specialist II	1/2				
08415	or Environmental Health Specialist III	1/2	0.50	0.50	0.50	0.50
00437	Epidemiologist		1.00	1.00	1.00	1.00
03003	Health Agency Director		1.00	1.00	1.00	1.00
00221	Health Education Specialist		4.00	4.00	4.00	4.00
00447	Laboratory Assistant I					
00446	or Laboratory Assistant II		2.00	2.00	2.00	2.00
02203	Administrative Assistant Series					
02230	or Legal Clerk		1.00	1.00	1.00	1.00
00543	Licensed Vocational Nurse	3/4	0.75	0.75	0.75	0.75
00420	Community Health Nurse					
00417	or Public Health Nurse					
00415	or Senior Community Health Nurse					
00421	or Senior Public Health Nurse					
00457	or Nurse Practitioner/Physician's Assistant		27.00	27.00	27.00	27.00
00457	Nurse Practitioner/Physician's Assistant	3/4	0.75	0.75	0.75	0.75
00420	Community Health Nurse	1/2				
00417	or Public Health Nurse	1/2				
00415	or Senior Community Health Nurse	1/2				
00421	or Senior Public Health Nurse	1/2				
00420	Community Health Nurse	1/4				
00417	or Public Health Nurse	1/4				
00415	or Senior Community Health Nurse	1/4				
00421	or Senior Public Health Nurse	1/4				
00457	or Nurse Practitioner/Physician's Assistant	1/4	0.25	0.25	0.25	0.25
09784	Oral Health Program Manager		0.00	0.00	0.00	1.00
08538	Patient Services Representative		4.00	4.00	4.00	4.00
00575	Physical or Occupational Therapist Aide		2.00	2.00	2.00	2.00
00571	Physical or Occupational Therapist I					
00572	or Physical or Occupational Therapist II		5.00	5.00	5.00	5.00
00571	Physical or Occupational Therapist I	1/4				
00572	or Physical or Occupational Therapist II	1/4	0.50	0.50	0.50	0.50
01583	Program Manager I					
01584	or Program Manager II		3.00	2.00	3.00	3.00
03004	Public Health Admin/Health Officer		1.00	1.00	1.00	1.00
00422	Public Health Aide I					
00423	or Public Health Aide II		7.00	6.00	0.00	0.00
00424	or Public Health Aide III		4.00	4.00	10.00	10.00
08959	Public Health Laboratory Manager		1.00	1.00	1.00	1.00
00442	Public Health Microbiologist I					
00441	or Public Health Microbiologist II		4.00	4.00	4.00	4.00
00442	Public Health Microbiologist I	3/4				
00441	or Public Health Microbiologist II	3/4	0.75	0.75	0.75	0.75
00442	Public Health Microbiologist I	1/2				

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
00441	or Public Health Microbiologist II	1/2	0.50	0.50	0.50	0.50
01347	Public Health Nutritionist I		2.00	2.00	2.00	2.00
01348	or Public Health Nutritionist II		1.00	1.00	1.00	1.00
01347	Public Health Nutritionist I	3/4	1.50	1.50	1.50	1.50
01348	or Public Health Nutritionist II	3/4				
01347	Public Health Nutritionist I	1/2	1.00	1.00	1.00	1.00
01348	or Public Health Nutritionist II	1/2				
01347	Public Health Nutritionist I	1/4				
01348	or Public Health Nutritionist II	1/4				
00886	Secretary I - Confidential		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		5.00	7.00	6.00	6.00
01536	Social Worker I					
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		1.00	1.00	1.00	1.00
01536	Social Worker I	3/4				
01532	or Social Worker II	3/4				
01524	or Social Worker III	3/4				
01519	or Social Worker IV	3/4	0.75	0.75	0.75	0.75
01536	Social Worker I	1/2				
01532	or Social Worker II	1/2				
01524	or Social Worker III	1/2				
01519	or Social Worker IV	1/2	1.00	0.50	0.50	0.50
03001	Sr Physical or Occupational Therapist	3/4	0.75	0.75	0.75	0.75
00927	Supervising Admin Clerk I		0.00	0.00	0.00	1.00
08416	Supervising Environmental Health Specialist		3.00	3.00	3.00	3.00
00573	Supervising Physical or Occupational Ther		1.00	1.00	1.00	1.00
00444	Supervising Public Health Microbiologist		1.00	1.00	1.00	1.00
00414	Supervising Public Health Nurse		6.00	6.00	5.00	5.00
Limited Permanent						
00422	Public Health Aide I					
00423	or Public Health Aide II					
00424	or Public Health Aide III		2.00	2.00	2.00	2.00
01347	Public Health Nutritionist I	3/4	0.75	0.75	0.75	0.75
01348	or Public Health Nutritionist II	3/4				
Department Totals			158.75	156.75	159.75	160.75
161	MENTAL HEALTH					
00905	Accountant I					
00906	or Accountant II		3.00	3.00	3.00	3.00
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		3.00	2.00	2.00	2.00
02203	Administrative Assistant Series		11.00	11.00	12.00	12.00
02203	Administrative Assistant Series	1/2	1.50	1.50	1.50	1.50
08795	Administrative Services Manager		1.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	2.00	2.00	2.00
03071	Behavioral Health Administrator		1.00	1.00	1.00	1.00
08951	Division Manager-Mental Health Services		3.00	3.00	3.00	3.00
00519	Mental Health Medical Director		1.00	1.00	1.00	1.00
08568	Mental Health Pre-Licensed Nurse					
08570	or Mental Health Nurse Trainee					
08573	or Mental Health Nurse I					
08572	or Mental Health Nurse II		4.00	4.00	4.00	4.00
08571	or Mental Health Nurse III					
08525	Mental Health Program Supervisor		5.00	5.00	5.00	5.00
08569	Mental Health Supervising Nurse		1.00	1.00	1.00	1.00
08529	Mental Health Therapist I					
08528	or Mental Health Therapist II					
08527	or Mental Health Therapist III					
08526	or Mental Health Therapist IV		58.00	58.00	58.00	58.00
08529	Mental Health Therapist I	3/4				

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
08528	or Mental Health Therapist II	3/4				
08527	or Mental Health Therapist III	3/4				
08526	or Mental Health Therapist IV	3/4	2.25	2.25	2.25	2.25
08529	Mental Health Therapist I	1/2				
08528	or Mental Health Therapist II	1/2				
08527	or Mental Health Therapist III	1/2				
08526	or Mental Health Therapist IV	1/2	3.00	3.00	3.00	3.00
08576	Mental Health Worker Aide		1.00	1.00	1.00	1.00
08575	or Mental Health Worker I					
08574	or Mental Health Worker II		1.00	1.00	1.00	1.00
00457	Nurse Practitioner/Physician's Assistant		1.00	1.00	1.00	1.00
00525	Psychologist		3.00	3.00	3.00	3.00
00883	Secretary I		1.00	1.00	1.00	1.00
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2	0.50	0.50	0.50	0.50
00582	Medical Records Technician		4.00	4.00	4.00	4.00
00593	or Senior Medical Records Technician		5.00	4.00	4.00	4.00
00522	Staff Psychiatrist		4.00	4.00	4.00	4.00
00522	Staff Psychiatrist	1/2	1.00	1.00	1.00	1.00
00899	Supervising Accounting Technician		1.00	1.00	1.00	1.00
	Department Totals		122.25	121.25	122.25	122.25
162	DRUG & ALCOHOL SERVICES					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		2.00	2.00	2.00	2.00
02203	Administrative Assistant Series		2.00	2.00	2.00	2.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
08949	Division Manager-Drug & Alcohol Services		1.00	1.00	1.00	1.00
08610	Drug & Alcohol Program Supervisor		4.00	4.00	4.00	4.00
08620	Drug & Alcohol Services Specialist I					
08621	or Drug & Alcohol Services Specialist II					
08622	or Drug & Alcohol Services Specialist III					
08623	or Drug & Alcohol Services Specialist IV		20.00	19.00	19.00	19.00
08620	Drug & Alcohol Services Specialist I	3/4				
08621	or Drug & Alcohol Services Specialist II	3/4				
08622	or Drug & Alcohol Services Specialist III	3/4				
08623	or Drug & Alcohol Services Specialist IV	3/4	3.75	3.75	3.75	3.75
08620	Drug & Alcohol Services Specialist I	1/2				
08621	or Drug & Alcohol Services Specialist II	1/2				
08622	or Drug & Alcohol Services Specialist III	1/2				
08623	or Drug & Alcohol Services Specialist IV	1/2	1.00	0.50	0.50	0.50
08606	Drug & Alcohol Worker Aide					
08607	or Drug & Alcohol Worker I					
08608	or Drug & Alcohol Worker II		5.00	4.00	4.00	4.00
08606	Drug & Alcohol Worker Aide	1/2				
08607	or Drug & Alcohol Worker I	1/2				
08608	or Drug & Alcohol Worker II	1/2	0.50	1.00	1.00	1.00
00457	Nurse Practitioner/Physician's Assistant	1/4	0.00	0.00	0.25	0.25
00909	Senior Account Clerk		1.00	0.00	0.00	0.00
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
	Limited Permanent					
08621	Drug & Alcohol Services Specialist II		0.00	0.00	1.00	1.00
08620	Drug & Alcohol Services Specialist I	1/2				
08621	or Drug & Alcohol Services Specialist II	1/2	1.50	1.00	1.00	1.00
08622	or Drug & Alcohol Services Specialist III	1/2				
08623	or Drug & Alcohol Services Specialist IV	1/2				
08606	Drug & Alcohol Worker Aide	1/2				
08607	or Drug & Alcohol Worker I	1/2	0.50	0.00	0.50	0.50
08608	or Drug & Alcohol Worker II	1/2				
	Department Totals		44.25	40.25	42.00	42.00

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
165	MENTAL HEALTH SERVICES ACT					
02203	Administrative Assistant Series		1.00	1.00	1.00	1.00
02203	Administrative Assistant Series	3/4	0.00	0.00	0.75	0.75
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		2.00	2.00	2.00	2.00
08951	Division Manager-Mental Health Services		1.00	1.00	1.00	1.00
08620	Drug & Alcohol Services Specialist I					
08621	Drug & Alcohol Services Specialist II					
08621	Drug & Alcohol Services Specialist II	1/4				
08622	Drug & Alcohol Services Specialist III					
08623	Drug & Alcohol Services Specialist IV		6.00	6.00	6.00	6.00
08535	Mental Health Medical Records Supervisor		1.00	1.00	1.00	1.00
08571	Mental Health Nurse III	1/2	0.50	0.50	0.00	0.00
08525	Mental Health Program Supervisor		3.00	3.00	3.00	3.00
08527	Mental Health Therapist III		3.00	0.00	0.00	0.00
08529	Mental Health Therapist I					
08528	or Mental Health Therapist II		1.00	1.00	1.00	1.00
08526	or Mental Health Therapist IV		25.00	23.00	23.00	23.00
08529	Mental Health Therapist I	1/2				
08528	or Mental Health Therapist II	1/2				
08527	or Mental Health Therapist III	1/2				
08526	or Mental Health Therapist IV	1/2	1.00	1.50	1.50	1.50
00593	Senior Medical Records Technician		1.00	1.00	1.00	1.00
00522	Staff Psychiatrist		1.00	0.00	0.00	0.00
00522	Staff Psychiatrist	1/2	0.00	0.50	0.50	0.50
	Limited Permanent					
08795	Administrative Services Manager		1.00	1.00	1.00	1.00
	Department Totals		47.50	42.50	42.75	42.75
180	SOCIAL SERVICES ADMINISTRATION					
00914	Accounting Technician		3.00	3.00	3.00	3.00
02203	Administrative Assistant Series		63.00	63.00	63.00	63.00
08795	Administrative Services Manager		0.00	1.00	1.00	1.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
01502	Assistant Social Services Director		1.00	1.00	1.00	1.00
00427	Community Service Aide		16.00	16.00	16.00	16.00
01501	County Social Services Director		1.00	1.00	1.00	1.00
00280	Department Administrator		1.00	1.00	2.00	2.00
02010	Department Personnel Technician		2.00	2.00	2.00	2.00
02011	Department Personnel Technician - Conf.		1.00	1.00	1.00	1.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		4.00	4.00	4.00	4.00
09514	Deputy Director of Social Services		0.00	1.00	0.00	0.00
00693	Division Manager-Social Services		9.00	8.00	8.00	8.00
01544	Employment/Resource Specialist I					
01545	or Employment/Resource Specialist II					
01546	or Employment/Resource Specialist III		113.00	113.00	113.00	113.00
01547	Employment/Resource Specialist IV		16.00	16.00	16.00	16.00
01550	Employment/Services Supervisor		20.00	20.00	20.00	20.00
02203	Administrative Assistant Series					
02230	or Legal Clerk		4.00	4.00	4.00	4.00
01560	Personal Care Aide		1.00	1.00	1.00	1.00
01560	Personal Care Aide	3/4	3.00	3.00	3.00	3.00
01583	Program Manager I					
01584	or Program Manager II		14.00	14.00	14.00	14.00
00909	Senior Account Clerk		10.00	10.00	10.00	10.00
02255	Senior Software Engineer		2.00	2.00	2.00	2.00
01531	Social Services Investigator		2.00	2.00	2.00	2.00
01555	Social Svcs Program Review Specialist		26.00	28.00	28.00	28.00
01536	Social Worker I					

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Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
01532	or Social Worker II					
01524	or Social Worker III					
01519	or Social Worker IV		73.00	71.00	71.00	71.00
01536	Social Worker I	3/4				
01532	or Social Worker II	3/4				
01524	or Social Worker III	3/4				
01519	or Social Worker IV	3/4	0.75	0.75	0.75	0.75
01536	Social Worker I	1/2				
01532	or Social Worker II	1/2				
01524	or Social Worker III	1/2				
01519	or Social Worker IV	1/2	1.00	1.00	1.00	1.00
01516	Social Worker Supervisor II		15.00	15.00	15.00	15.00
02264	Software Engineer I					
02265	or Software Engineer II					
02266	or Software Engineer III		2.00	2.00	2.00	2.00
00899	Supervising Accounting Technician		3.00	3.00	3.00	3.00
00927	Supervising Admin Clerk I		9.00	9.00	8.00	8.00
02231	Supervising Legal Clerk I		1.00	1.00	1.00	1.00
02232	Supervising Legal Clerk II		1.00	1.00	1.00	1.00
01537	Supervising Social Services Investigator		1.00	1.00	1.00	1.00
02261	Systems Administrator I					
02262	or Systems Administrator II					
02263	or Systems Administrator III		1.00	1.00	1.00	1.00
	Department Totals		420.75	421.75	420.75	420.75
184	LAW ENFORCEMENT MED CARE					
02204	Administrative Assistant Aide					
02201	or Administrative Assistant I					
02202	or Administrative Assistant II					
02203	or Administrative Assistant Series		1.00	1.00	1.00	1.00
00500	Pre-Licensed Correctional Nurse					
00527	or Correctional Nurse I					
00528	or Correctional Nurse II		7.00	7.00	7.00	7.00
00500	Pre-Licensed Correctional Nurse	3/4				
00527	or Correctional Nurse I	3/4				
00528	or Correctional Nurse II	3/4				
00500	Pre-Licensed Correctional Nurse	1/2				
00527	or Correctional Nurse I	1/2				
00528	or Correctional Nurse II	1/2				
00524	Correctional Nurse Supervisor	3/4	0.75	0.75	0.75	0.75
00543	Licensed Vocational Nurse		2.00	2.00	2.00	2.00
08529	Mental Health Therapist I	3/4	0.75	0.75	0.75	0.75
08528	or Mental Health Therapist II	3/4				
08527	or Mental Health Therapist III	3/4				
08526	or Mental Health Therapist IV	3/4				
00420	Community Health Nurse					
00417	or Public Health Nurse					
00415	or Senior Community Health Nurse					
00421	or Senior Public Health Nurse					
00457	or Nurse Practitioner/Physician's Assistant		1.00	1.00	1.00	1.00
	Department Totals		12.50	12.50	12.50	12.50
186	VETERANS SERVICES					
02203	Administrative Assistant Series		1.00	1.00	1.00	1.00
00866	Assistant Veterans Service Officer II		2.00	2.00	2.00	2.00
00252	Veterans Service Officer		1.00	1.00	1.00	1.00
	Department Totals		4.00	4.00	4.00	4.00
215	FARM ADVISOR					
00813	4-H Program Assistant		1.00	1.00	1.00	1.00
02203	Administrative Assistant Series		1.00	1.00	1.00	1.00
02203	Administrative Assistant Series	1/2	0.50	0.50	0.50	0.50

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
02731	Agr/Weights & Measures Tech I					
02732	or Agr/Weights & Measures Tech II		1.00	1.00	1.00	1.00
00221	Health Education Specialist	1/2	0.50	0.50	0.50	0.50
00927	Supervising Admin Clerk I		1.00	1.00	1.00	1.00
	Department Totals		5.00	5.00	5.00	5.00
275	ORGANIZATIONAL DEVELOPMENT					
08884	Administrative Analyst I					
08883	or Administrative Analyst II					
08882	or Administrative Analyst III		1.00	1.00	1.00	1.00
08886	or Principal Administrative Analyst					
	Department Totals		1.00	1.00	1.00	1.00
305	PARKS					
02203	Administrative Assistant Series		2.00	2.00	2.00	2.00
08965	Deputy Director-County Parks		1.00	1.00	1.00	1.00
01203	Park Operations Coordinator		1.00	1.00	1.00	1.00
01223	Park Ranger Aide					
01222	or Park Ranger I					
01221	or Park Ranger II		17.00	17.00	17.00	17.00
01220	or Park Ranger III		8.00	8.00	8.00	8.00
01210	Park Ranger Specialist		3.00	3.00	3.00	3.00
01251	Parks Superintendent		2.00	2.00	2.00	2.00
02800	Planner I					
02801	or Planner II					
02802	or Planner III		1.00	1.00	1.00	1.00
02803	or Environmental Resource Specialist					
02804	or Principal Environmental Specialist					
00603	Senior Planner		1.00	1.00	1.00	1.00
01204	Supervising Park Ranger		4.00	4.00	4.00	4.00
	Department Totals		40.00	40.00	40.00	40.00
350	CO MEDICAL SERVICES PROG					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
08950	Division Manager-Health Agency		1.00	1.00	1.00	1.00
01539	Eligibility Technician I					
01540	or Eligibility Technician II		1.00	1.00	1.00	1.00
01541	or Eligibility Technician III		2.00	2.00	2.00	2.00
00420	Community Health Nurse	1/2				
00417	or Public Health Nurse	1/2	0.50	0.50	0.50	0.50
00415	or Senior Community Health Nurse	1/2				
00421	or Senior Public Health Nurse	1/2				
00457	or Nurse Practitioner/Physician's Assistant	1/2				
08538	Patient Services Representative		1.00	1.00	1.00	1.00
00540	Registered Nurse I					
00537	or Registered Nurse II		1.00	1.00	1.00	1.00
00911	Account Clerk					
00909	or Senior Account Clerk		1.00	1.00	1.00	1.00
00911	Account Clerk	3/4				
00909	or Senior Account Clerk	3/4	0.75	0.75	0.75	0.75
00911	Account Clerk	1/2				
00909	or Senior Account Clerk	1/2	0.50	0.50	0.50	0.50
	Department Totals		10.75	10.75	10.75	10.75

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
375	DRIVING UNDER THE INFLUENCE					
02203	Administrative Assistant Series		4.00	4.00	4.00	4.00
08620	Drug & Alcohol Services Specialist I		10.00	10.00	10.00	10.00
08621	or Drug & Alcohol Services Specialist II					
08622	or Drug & Alcohol Services Specialist III					
08623	or Drug & Alcohol Services Specialist IV					
	Department Totals		14.00	14.00	14.00	14.00
377	LIBRARY					
00905	Accountant I					
00906	or Accountant II		1.00	1.00	1.00	1.00
00907	or Accountant III					
02203	Administrative Assistant Series		33.00	33.00	33.00	33.00
02203	Administrative Assistant Series	1/2	3.00	3.00	3.00	3.00
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		1.00	1.00	1.00	1.00
01001	Assistant Library Director		1.00	1.00	1.00	1.00
02010	Department Personnel Technician	1/2	0.50	0.50	0.50	0.50
01003	Librarian I					
01004	or Librarian II		7.00	7.00	7.00	7.00
01004	Librarian II	3/4	1.50	1.50	1.50	1.50
01011	Librarian III		7.00	7.00	7.00	7.00
01013	Library Assistant	1/2	3.00	3.00	3.00	3.00
00210	Library Director		1.00	1.00	1.00	1.00
01009	Library Driver Clerk I					
01010	or Library Driver Clerk II		1.00	1.00	1.00	1.00
04000	Library Manager		2.00	2.00	2.00	2.00
00911	Account Clerk					
00909	or Senior Account Clerk		1.00	1.00	1.00	1.00
01002	Supervising Librarian		2.00	2.00	2.00	2.00
01007	Supervising Library Assistant		8.00	8.00	8.00	8.00
01007	Supervising Library Assistant	1/2	0.50	0.50	0.50	0.50
	Department Totals		73.50	73.50	73.50	73.50
405	PUBLIC WORKS - ISF					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		3.00	3.00	3.00	3.00
00914	Accounting Technician		2.00	2.00	2.00	2.00
02203	Administrative Assistant Series		5.00	5.00	5.00	5.00
08795	Administrative Services Manager		4.00	4.00	4.00	4.00
08795	Administrative Services Manager	3/4	0.75	0.75	0.75	0.75
08795	Administrative Services Manager	1/2	0.50	0.50	0.50	0.50
08891	Administrative Services Officer I					
08892	or Administrative Services Officer II		2.00	2.00	2.00	2.00
09624	Assistant Water Systems Superintendent		2.00	2.00	2.00	2.00
00609	Property Management Aide					
00622	or Assistant Real Property Agent					
00623	or Associate Real Property Agent		1.00	1.00	1.00	1.00
02901	Chief Water Treatment Plant Operator-Grade 3		1.00	1.00	1.00	1.00
02902	Chief Water Treatment Plant Operator-Grade 4		1.00	1.00	1.00	1.00
02903	Civil Engineering Technician Aide					
00648	or Civil Engineer Technician I					
00650	or Civil Engineer Technician II					
00652	or Civil Engineer Technician III		17.00	17.00	17.00	17.00
00280	Department Administrator		2.00	2.00	2.00	2.00
08903	Departmental Automation Specialist I					
08904	or Departmental Automation Specialist II					
08906	or Departmental Automation Specialist III		2.00	2.00	2.00	2.00
00666	Deputy Director-Public Works		2.00	2.00	2.00	2.00
00245	Director of Public Works and Transportation		1.00	1.00	1.00	1.00
00664	Division Manager-Road Maintenance		1.00	1.00	1.00	1.00

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
00632	or Engineer V		4.00	4.00	4.00	4.00
00694	Division Manager-Utilities		1.00	1.00	1.00	1.00
00641	Engineer I					
00640	or Engineer II					
00634	or Engineer III		26.00	26.00	26.00	26.00
00633	Engineer IV		12.00	12.00	12.00	12.00
02904	Environmental Division Manager		1.00	1.00	1.00	1.00
01106	Grounds Restoration Specialist		1.00	1.00	1.00	1.00
09680	Hydraulic Operations Administrator III		1.00	1.00	1.00	1.00
02905	Nacimientto Project Manager		1.00	1.00	1.00	1.00
02800	Planner I		1.00	1.00	1.00	1.00
02801	or Planner II					
02802	or Planner III					
02803	or Environmental Resource Specialist		5.00	5.00	5.00	5.00
02804	or Principal Environmental Specialist					
01115	Public Works Leadworker		9.00	9.00	9.00	9.00
01112	Public Works Section Supervisor		5.00	5.00	4.00	4.00
01105	Public Works Worker I					
01117	or Public Works Worker II					
01119	or Public Works Worker III		35.00	35.00	29.00	29.00
01103	Public Works Worker IV		15.00	15.00	15.00	15.00
00642	Right-of-Way Agent		1.00	1.00	1.00	1.00
00909	Senior Account Clerk		4.00	4.00	4.00	4.00
01321	Senior Storekeeper		1.00	1.00	1.00	1.00
09613	Senior Water Systems Chemist		1.00	1.00	1.00	1.00
00610	Solid Waste Coordinator I					
00611	or Solid Waste Coordinator II					
00612	or Solid Waste Coordinator III		1.00	1.00	1.00	1.00
00927	Supervising Admin Clerk I		1.00	1.00	1.00	1.00
00928	Supervising Admin Clerk II		1.00	1.00	1.00	1.00
09619	Water Quality Manager		1.00	1.00	1.00	1.00
09617	Water Systems Chemist I					
09618	or Water Systems Chemist II		4.00	4.00	4.00	4.00
09615	Water Systems Lab Tech I					
09616	or Water Systems Lab Tech II		3.00	3.00	3.00	3.00
09623	Water Systems Superintendent		2.00	2.00	2.00	2.00
09629	Water Systems Worker Trainee					
09628	or Water Systems Worker I					
09627	or Water Systems Worker II					
09626	or Water Systems Worker III		17.00	17.00	17.00	17.00
09625	Water Systems Worker IV					
	Limited Permanent					
02803	Environmental Resource Specialist		1.00	0.00	0.00	0.00
	Department Totals		202.25	201.25	194.25	194.25
406	REPROGRAPHICS ISF					
01000	Reprographics Leadworker		1.00	1.00	1.00	1.00
00996	Reprographics Technician I					
00992	or Reprographics Technician II					
00994	or Reprographics Technician III		2.00	2.00	2.00	2.00
	Department Totals		3.00	3.00	3.00	3.00
407	FLEET SERVICES ISF					
09653	Automotive Mechanic I					
09654	or Automotive Mechanic II		4.00	4.00	4.00	4.00
01121	Equipment Mechanic I					
01120	or Equipment Mechanic II		4.00	4.00	4.00	4.00
01123	Equipment Service Worker		1.00	1.00	1.00	1.00
02300	Fleet Manager		1.00	1.00	1.00	1.00
02303	Fleet Service Writer		2.00	2.00	2.00	2.00
02301	Fleet Shop Supervisor		1.00	1.00	1.00	1.00
02302	Lead Fleet Mechanic		1.00	1.00	1.00	1.00
	Department Totals		14.00	14.00	14.00	14.00

Position Allocation by Department

Class	Title	PT	Current	2010-11 Request	2010-11 Recommended	2010-11 Adopted
425	AIRPORTS ENTERPRISE					
00905	Accountant I					
00906	or Accountant II					
00907	or Accountant III		1.00	1.00	1.00	1.00
00914	Accounting Technician		1.00	1.00	1.00	1.00
00913	or Accounting Technician - Confidential					
02203	Administrative Assistant Series	3/4	0.75	0.75	0.75	0.75
01406	Airport Maintenance Worker		7.00	7.00	5.00	5.00
01402	Airport Operation Specialist		1.00	1.00	1.00	1.00
01403	Airport Operations Supervisor		2.00	2.00	2.00	2.00
01401	Assistant Airports Manager		1.00	1.00	1.00	1.00
00609	Property Management Aide					
00622	or Assistant Real Property Agent					
00623	or Associate Real Property Agent		1.00	1.00	1.00	1.00
08964	Deputy Director-County Airports		1.00	1.00	1.00	1.00
00909	Senior Account Clerk	1/4	0.25	0.25	0.25	0.25
	Department Totals		<u>16.00</u>	<u>16.00</u>	<u>14.00</u>	<u>14.00</u>
427	GOLF COURSES					
01121	Equipment Mechanic I					
01120	or Equipment Mechanic II		2.00	2.00	2.00	2.00
01212	Golf Course Superintendent		1.00	1.00	1.00	1.00
01217	Golf Course Supervisor		1.00	1.00	1.00	1.00
01234	Greenskeeper		8.00	8.00	8.00	8.00
01242	Greenskeeper Aide					
01243	or Greenskeeper I					
01244	or Greenskeeper II					
01245	or Greenskeeper III					
01233	Lead Greenskeeper		4.00	4.00	4.00	4.00
01233	Department Totals		<u>16.00</u>	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>
	County Totals		2,443.00	2,439.00	2,400.00	2,403.50

MAJOR COUNTY PAID EMPLOYEE BENEFITS FOR FISCAL YEAR 2010-2011

**COUNTY OFFICERS AND DEPARTMENT HEADS
2010-2011 SALARY SCHEDULE**

<u>Elected Officials</u>	<u>Annual Salary</u>
Supervisor	\$ 82,014
Assessor	156,042
Auditor-Controller	156,042
County Clerk-Recorder	135,658
Treasurer-Tax Collector-Public Administrator	156,042
District Attorney	190,965
Sheriff-Coroner	182,104

<u>Appointed Department Heads</u>	<u>Annual Salary</u>	
	<u>Minimum</u>	<u>Maximum</u>
Ag Commissioner/Sealer of Weights & Measures	\$ 107,825	- 131,061
General Services Agency Director	139,922	- 170,061
Chief Probation Officer	121,514	- 147,701
County Administrative Officer	181,584	- 220,709
County Counsel	157,102	- 190,965
County Social Services Director	133,494	- 162,282
Director of Child Support Services	130,998	- 159,245
Director of Planning/Building	125,507	- 152,568
Director of Public Works and Transportation	139,922	- 170,061
Health Agency Director	140,109	- 170,310
Library Director	105,685	- 128,461
Human Resources Director	121,680	- 147,902
Veterans Service Officer	68,910	- 83,782

*These salaries, and the salary schedule on the following pages are the 2009-2010 rates as of April 2010. Actual rates may change during Fiscal Year 2010-2011. For the most current salary information, contact the County Human Resources Department.

MAJOR COUNTY PAID EMPLOYEE BENEFITS FOR FISCAL YEAR 2010-2011

- Retirement. The County operates its own independent retirement plan. Participation in the plan is mandatory for all employees except elected officials. The County sold Pension Obligation Bonds (POBs) during 2004-2005. The County's share of the budgeted retirement contribution based upon salaries for 2010-2011 are shown below. Additionally, the County pays for the costs associated with the unfunded liability related to retiree healthcare costs. This latter cost is commonly referred to as Other Post Employment Benefits (OPEB). Currently this is funded at a flat rate of \$643 a month per employee and is in addition to the numbers noted in the table below.

<u>Employee Group</u>	<u>County 2010-11</u>	<u>POBs 2010-11</u>	<u>Total</u>
Attorneys	21.66 %	3.93 %	25.59 %
Management and Confidential	20.26	3.93	24.19
Public Services, Clerical and Supervisory	18.99	3.93	22.92
Trades, Crafts and Services	20.64	3.93	24.57
Probation Management	15.89	3.89	19.78
Probation Officers/Supervisors	15.46	3.89	19.35
Law Enforcement Safety Management	24.09	2.64	26.73
Law Enforcement Safety	28.38	2.64	31.02
Law Enforcement Non-safety	19.16	3.93	23.09

MAJOR COUNTY PAID EMPLOYEE BENEFITS FOR FISCAL YEAR 2010-2011

Additionally, the County pays a portion of the employee's retirement contribution (County pickup):

<u>Employee Group</u>	<u>2009-10</u>	<u>2010-11</u>
Elected Officials	13.55 %	13.55 %
Attorneys, Management and Confidential	9.29	9.29
Law Enforcement, Safety	7.00	7.00
Law Enforcement Non-Safety	4.20	4.20
District Attorney Investigators	7.20	7.20
Public Services, Clerical and Supervisory	5.75	8.75
Trades, Crafts and Services	7.38	10.38
Probation Officers/Supervisors	5.75	5.75
Probation Management	9.29	9.29

2. Workers' Compensation. The County's Workers' Compensation program is self-insured. Workers' Compensation is charged to departments to maintain adequate reserves and is based upon job classification and departmental experience. The following rates will become effective for 2010-2011 based on \$100.00 of payroll for each department:

RISK EXPOSURE:

<u>Code</u>	<u>Classification</u>	<u>Exposure Rate</u>
2	Police	\$ 1.05
3	Clerical	.14
5	Institutional	.62
7	County-Other	.53
8	County-Manual	1.52
9	Roads	1.36

LOSS EXPOSURE:

<u>Department</u>	<u>Experience Factor</u>	<u>Department</u>	<u>Experience Factor</u>
Administrative Office	2.52	Agricultural Comm.	1.60
Auditor-Controller	4.85	Planning & Building	1.29
Treasurer-Tax Collector	11.87	Animal Services	5.80
Assessor	1.84	Public Works	2.26
County Counsel	1.24	Public Health	3.66
Personnel	26.31	Mental Health	2.79
Pension Trust	1.00	Drug & Alcohol Services	1.39
General Services	3.01	Air Pollution Control	1.03
Information Technology	2.68	Law Library	1.00
Clerk-Recorder	6.25	Social Services	6.10
Board of Supervisors	2.52	Veterans Services	4.31
District Attorney	1.33	Library	2.88
Child Support Services	1.69	Farm Advisor	1.56
Victim Witness	1.50	Sheriff-Coroner	2.77
Probation	4.03		

3. Social Security. The County matches the employees' contribution to Social Security. The 2010 calendar year rate is 6.20% on maximum wages of \$106,800. The County also matches the employee's contribution to Medicare. The 2010 calendar year rate is 1.45% of total wages (no maximum).
4. Disability Insurance. The County provides long-term disability insurance for all attorneys, management, District Attorney Investigators and confidential employees. The premium rates for 2010-2011 will be .369% of gross salary to a maximum monthly gross of \$13,500.

MAJOR COUNTY PAID EMPLOYEE BENEFITS FOR FISCAL YEAR 2010-2011

5. Unemployment. The County's unemployment insurance program is self-insured and is funded by charging departments to maintain adequate reserves. The rate for 2009-2010 is .200% of gross salary.
6. Life Insurance. The County provides \$30,000 term life insurance coverage to all District Attorney (DA) Investigators, attorneys, staff management and confidential employees at a cost of \$4.08 per month. General management and department heads receive \$50,000 coverage at a cost of \$6.80 per month.
7. Medical, Vision and Dental Insurance. The County offers medical insurance coverage through the Public Employees' Retirement System (PERS). Additionally, we offer two dental plans and a vision plan.

County contributions to the medical, dental and vision plans are as follows:

<u>Employee Group</u>	<u>Monthly Contribution per employee</u>
Attorneys, Management and Confidential	\$ 850.00
Public Services, Clerical and Supervisory	725.58
Probation Officers	991.00
Trades, Crafts, and Services	689.94
District Attorney Investigators	716.07
Deputy Sheriffs Association	700.00
Management Law Enforcement	1300.00
Dispatchers	700.00

8. Vacation. Permanent employees who have passed probation accrue vacation time as follows:

<u>Years of Service</u>	<u>Vacation Days/Year</u>
Beginning of service to end of fourth year	10
Beginning of fifth year to end of ninth year	15
Over ten years of service	20

Employees must complete their first probationary period before taking any vacation time off. Vacation payoffs at the time of termination are limited to forty (40) days.

9. Sick Leave. Permanent employees accrue twelve (12) days sick leave for each year of service. The bargaining units and unrepresented groups can accrue sick leave up to specified maximums. Employees with more than five years of service (10 years for law enforcement, Probation Officers, and Juvenile Services Officers) are paid for one half of their accrued sick leave, to a maximum of 180 days, upon termination.
10. Holidays. Legal holidays are designated by the Board of Supervisors with county ordinance and agreements with the unions. Permanent employees are entitled to twelve (12) paid holidays and one (1) paid personal leave day per fiscal year.
11. Compensatory Time Off. Employees may earn one and one-half hours of compensatory time off (CTO) for each hour worked in lieu of being paid overtime according the Fair Labor Standards Act (FLSA) and Memorandum of Understanding (MOU). Public services, clerical and supervisory employees, confidential employees, DA investigators, law enforcement and dispatchers may accrue up to 120 hours of CTO. The Trades, Crafts and Services unit may accrue up to 90 hours. Employees are paid for their accrued CTO upon termination.
12. Administrative Leave. General management employees are allowed six days of administrative leave each fiscal year. Attorneys, operations and staff management are allowed four days each fiscal year. Probation managers are allowed five days each year. Confidential employees are allowed three days each fiscal year. There is no carry-over of unused administrative leave into the next fiscal year and employees are not paid for any administrative leave balances.
13. Annual Leave. Employees who work in designated 24-hour facilities may elect to participate in the annual leave program, which allows the employees to accrue holidays and utilize them as paid time off. Employees are paid for their accrued annual leave upon termination.

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00813	4-H Program Assistant	1691	13	2,931	3,564
03097	APCD Administrative Assistant Aide	1212	13	2,101	2,555
03098	APCD Administrative Assistant I	1335	13	2,314	2,813
03099	APCD Administrative Assistant II	1469	13	2,546	3,094
03100	APCD Administrative Assistant III	1617	13	2,803	3,408
03096	APCD Division Manager	4071	07	7,056	8,578
03094	APCD Fiscal/Admin Svcs Mgr	3678	07	6,375	7,750
03095	APCD Supervising Administrative Clerk II	2172	13	3,765	4,578
03101	APCD System Administrator I	2647	07	4,588	5,576
03102	APCD System Administrator II	3177	07	5,507	6,694
03103	APCD System Administrator III	3528	07	6,115	7,431
00911	Account Clerk	1457	13	2,525	3,070
00905	Accountant I	2264	07	3,924	4,770
00906	Accountant II	2647	07	4,588	5,576
00907	Accountant III	3078	07	5,335	6,486
00713	Accountant-Auditor I	2264	07	3,924	4,770
00714	Accountant-Auditor II	2716	07	4,708	5,723
00715	Accountant-Auditor III	3678	07	6,375	7,750
02051	Accountant-Auditor Trainee	2033	07	3,524	4,285
02050	Accounting Systems Aide-Confidential	2208	11	3,827	4,652
00914	Accounting Technician	1859	13	3,222	3,919
00913	Accounting Technician - Confidential	1920	11	3,328	4,046
00518	Acute Care Supervising Nurse	3538	05	6,133	7,455
08885	Administrative Analyst Aide	2140	01	3,709	4,508
08887	Administrative Analyst Aide - Confidential	2209	11	3,829	4,654
08884	Administrative Analyst I	2713	07	4,703	5,717
08883	Administrative Analyst II	3143	07	5,448	6,621
08882	Administrative Analyst III	3678	07	6,375	7,750
02204	Administrative Assistant Aide	1212	13	2,101	2,555
02201	Administrative Assistant I	1335	13	2,314	2,813
02202	Administrative Assistant II	1469	13	2,546	3,094
02203	Administrative Assistant III	1617	13	2,803	3,408
02220	Administrative Asst Aide-Confidential	1265	11	2,193	2,664
02221	Administrative Asst I-Confidential	1390	11	2,409	2,931
02222	Administrative Asst II-Confidential	1530	11	2,652	3,224
02223	Administrative Asst III-Confidential	1684	11	2,919	3,546
08795	Administrative Services Manager	3678	07	6,375	7,750
08891	Administrative Services Officer I	2264	07	3,924	4,770
08892	Administrative Services Officer II	2716	07	4,708	5,723
00201	Ag Commissioner/Sealer of Weights & Measures	5184	09	8,986	10,922
02731	Agr/Weights & Measures Tech I	1941	01	3,364	4,089
02732	Agr/Weights & Measures Tech II	2116	01	3,668	4,460
00817	Agricultural Inspector/Biologist I	2116	01	3,668	4,460
00818	Agricultural Inspector/Biologist II	2338	01	4,053	4,926
00819	Agricultural Inspector/Biologist III	2645	01	4,585	5,573
00816	Agricultural Inspector/Biologist Trainee	1941	01	3,364	4,089
02730	Agricultural Resource Specialist	3031	01	5,254	6,386
00791	Agricultural/Masurement Standards Tech I	1762	01	3,054	3,713
00792	Agricultural/Masurement Standards Tech II	1921	01	3,330	4,047
00222	Aids Program Coordinator	2554	07	4,427	5,382
00832	Air Pollution Control Engineer I	2828	01	4,902	5,957
00829	Air Pollution Control Engineer II	3171	01	5,496	6,684
00841	Air Pollution Control Engineer III	3444	01	5,970	7,256
03093	Air Pollution Control Officer	5284	09	9,159	11,131
00835	Air Quality Specialist I	2479	01	4,297	5,224
00836	Air Quality Specialist II	2796	01	4,846	5,892
00839	Air Quality Specialist III	3220	01	5,581	6,784
00834	Air Quality Specialist Trainee	2266	01	3,928	4,774
01406	Airport Maintenance Worker	1872	02	3,245	3,943
01402	Airport Operation Specialist	2145	01	3,718	4,519
01403	Airport Operations Supervisor	2534	05	4,392	5,340
00852	Airports Manager	4044	07	7,010	8,519
01422	Animal Control Lead Officer	2030	05	3,519	4,280
01417	Animal Control Officer	1730	01	2,999	3,645
01424	Animal Control Supervising Officer	2436	05	4,222	5,132
08956	Animal Shelter Coordinator	1817	01	3,149	3,827

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00219	Animal Services Humane Educator	1627	01	2,820	3,427
01410	Animal Services Manager (Non-Vet)	3367	07	5,836	7,095
01411	Animal Services Manager (Vet)	4044	07	7,010	8,519
01423	Animal Shelter Registered Veterinary Tech	1815	01	3,146	3,824
01425	Animal Shelter Supervisor	2436	05	4,222	5,132
00711	Appraiser I	2202	01	3,817	4,638
00709	Appraiser II	2550	01	4,420	5,375
00707	Appraiser III	2782	01	4,822	5,860
00718	Appraiser Trainee	1907	01	3,305	4,016
01238	Aquatics Coordinator	1252	00	2,170	2,640
00620	Architectural Supervisor	3615	05	6,266	7,616
00624	Architectural Technician	1978	01	3,429	4,169
00941	Assessment Analyst I	2713	07	4,703	5,717
00942	Assessment Analyst II	3143	07	5,448	6,621
00943	Assessment Analyst III	3678	07	6,375	7,750
08894	Assessment Analyst Trainee	1708	01	2,961	3,598
08948	Assessment Manager	3678	07	6,375	7,750
00894	Assessment Technician I	1449	01	2,512	3,052
00895	Assessment Technician II	1655	01	2,869	3,487
00896	Assessment Technician III	1808	01	3,134	3,810
00897	Assessment Technician IV	2041	01	3,538	4,300
00658	Assessment Technician Supervisor	2363	05	4,096	4,978
00101	Assessor	7502	10	13,003	13,003
01401	Assistant Airports Manager	3678	07	6,375	7,750
00701	Assistant Assessor	5050	08	8,753	10,639
00900	Assistant Auditor-Controller	5050	08	8,753	10,639
01699	Assistant Building Official	3723	07	6,453	7,842
00613	Assistant Capital Projects Coordinator	2520	01	4,368	5,309
02253	Assistant Chief Information Officer	4846	08	8,400	10,208
00329	Assistant Chief Probation Officer	4700	08	8,147	9,903
08958	Assistant County Administrative Officer	7186	08	12,456	15,139
00250	Assistant County Clerk-Recorder	4363	08	7,563	9,194
00303	Assistant County Counsel	6298	08	10,917	13,270
00390	Assistant Director-General Services	4781	08	8,287	10,074
00391	Assistant Director-Planning and Building	4825	08	8,363	10,164
00392	Assistant District Attorney	6298	08	10,917	13,270
01001	Assistant Library Director	3785	08	6,561	7,975
08534	Assistant Mental Health Administrator	3459	07	5,996	7,289
00622	Assistant Real Property Agent	2430	01	4,212	5,122
01502	Assistant Social Services Director	5349	08	9,272	11,270
00393	Assistant Treasurer/Tax Collector/Public Admn	4811	08	8,339	10,138
00868	Assistant Veterans Service Officer I	1826	01	3,165	3,848
00866	Assistant Veterans Service Officer II	2089	01	3,621	4,401
09624	Assistant Water Systems Superintendent	3498	05	6,063	7,372
00615	Associate Capital Projects Coordinator	3032	01	5,255	6,389
00623	Associate Real Property Agent	2818	01	4,885	5,937
00394	Asst Director of Child Support Services	4409	08	7,642	9,287
02053	Auditor-Analyst I	2264	07	3,924	4,770
02054	Auditor-Analyst II	2716	07	4,708	5,723
02055	Auditor-Analyst III	3678	07	6,375	7,750
02056	Auditor-Analyst Trainee	2033	07	3,524	4,285
00712	Auditor-Appraiser I	2264	07	3,924	4,770
00710	Auditor-Appraiser II	2679	07	4,644	5,645
00708	Auditor-Appraiser III	3372	07	5,845	7,105
00102	Auditor-Controller	7502	10	13,003	13,003
09653	Automotive Mechanic I	2078	02	3,602	4,378
09654	Automotive Mechanic II	2184	02	3,786	4,600
03071	Behavioral Health Administrator	6098	09	10,570	12,847
00265	Board of Construction Appeals	0515	00	893	1,085
01601	Building Inspector I	2248	01	3,897	4,735
01602	Building Inspector II	2577	01	4,467	5,429
01603	Building Inspector III	2850	01	4,940	6,006
01301	Building Maintenance Superintendent	3347	07	5,801	7,053
01701	Building Plans Examiner I	2765	01	4,793	5,824
01702	Building Plans Examiner II	3032	01	5,255	6,389
01703	Building Plans Examiner III	3277	01	5,680	6,906
01304	Buildings Facilities Manager	4060	07	7,037	8,554
01327	Bus Driver	1409	02	2,442	2,969
02181	Buyer I	1949	01	3,378	4,105

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
02182	Buyer II	2246	01	3,893	4,732
00341	CAL-ID Program Coordinator	3703	07	6,419	7,800
00672	Cadastral Mapping Systems Specialis II	2399	01	4,158	5,054
00671	Cadastral Mapping Systems Specialist I	2028	01	3,515	4,271
00673	Cadastral Mapping Systems Specialist III	2874	01	4,982	6,055
00675	Cadastral Mapping Systems Supervisor	3329	05	5,770	7,015
00635	Capital Projects Inspector	3032	01	5,255	6,389
00891	Chief Accountant	4037	07	6,997	8,507
00704	Chief Appraiser	4037	07	6,997	8,507
00310	Chief Deputy County Counsel	5750	07	9,967	12,116
00270	Chief Deputy District Attorney	5750	07	9,967	12,116
09783	Chief Deputy Probation Officer	4382	08	7,595	9,233
00802	Chief Deputy-Agricultural Commissioner	4203	08	7,285	8,856
00823	Chief Deputy-Sealer Weights & Measures	3990	08	6,916	8,408
09648	Chief District Attorney Investigator	5598	07	9,703	11,795
02250	Chief Information Officer	6116	09	10,601	12,886
00213	Chief Probation Officer	5842	09	10,126	12,308
02901	Chief Water Treatment Plant Operator-Grade 3	3140	05	5,443	6,616
02902	Chief Water Treatment Plant Operator-Grade 4	3498	05	6,063	7,372
00578	Chief of Assessment Standards	4037	07	6,997	8,507
00389	Child Support Ombudsperson	3143	07	5,448	6,621
00648	Civil Engineer Technician I	2437	01	4,224	5,134
00650	Civil Engineer Technician II	2791	01	4,838	5,883
00652	Civil Engineer Technician III	3203	01	5,552	6,748
02903	Civil Engineering Technician Aide	1955	01	3,389	4,120
02552	Clerk-Recorder Assistant II	1743	13	3,021	3,673
02553	Clerk-Recorder Assistant III	1846	13	3,200	3,890
02554	Clerk-Recorder Assistant IV	2039	05	3,534	4,295
00596	Clinical Lab Technologist - Temp Licensed	1867	01	3,236	3,933
00576	Clinical Laboratory Assistant I	1327	01	2,300	2,796
00577	Clinical Laboratory Assistant II	1517	01	2,629	3,198
00550	Clinical Laboratory Manager	3052	07	5,290	6,431
00552	Clinical Laboratory Technologist	2313	01	4,009	4,874
03501	Collections Officer I	1981	01	3,434	4,174
03502	Collections Officer II	2081	01	3,607	4,384
00260	Commissioner - Civil Service	0515	00	893	1,085
00255	Commissioner - Planning	0515	00	893	1,085
09632	Communicable Disease Investigator	2025	01	3,510	4,266
09679	Communications Aide	1649	01	2,858	3,474
09677	Communications Manager	3880	07	6,725	8,176
00959	Communications Technician I	2364	01	4,098	4,980
00958	Communications Technician II	2657	01	4,605	5,600
03030	Community Health Liaison	0800	00	1,387	1,685
00420	Community Health Nurse	2802	01	4,857	5,902
00427	Community Service Aide	1218	01	2,111	2,567
01715	Computer Oper Supervisor - Confidential	3360	11	5,824	7,077
00970	Computer Systems Tech Aide - Confidential	1581	11	2,740	3,331
00987	Computer Systems Tech I - Confidential	1892	11	3,279	3,987
00988	Computer Systems Tech II - Confidential	2104	11	3,647	4,432
01989	Computer Systems Tech III - Confidential	2420	11	4,195	5,098
09999	Contract Employee	0515	00	893	1,085
01341	Cook I	1437	01	2,491	3,026
01340	Cook II	1727	01	2,993	3,638
01350	Cook III	1857	01	3,219	3,914
00527	Correctional Nurse I	2745	01	4,758	5,782
00528	Correctional Nurse II	3178	01	5,509	6,696
00524	Correctional Nurse Supervisor	3716	05	6,441	7,829
00346	Correctional Technician	1794	13	3,110	3,780
00205	County Administrative Officer	8730	09	15,132	18,392
00108	County Clerk-Recorder	6522	10	11,305	11,305
00302	County Counsel	7553	09	13,092	15,914
00512	County Physician	2893	00	5,015	6,098
01501	County Social Services Director	6418	09	11,125	13,523
00350	Crime Prevention Specialist	2999	21	5,198	6,318
00410	Cross Connection Inspector	2575	01	4,463	5,425
01335	Custodian	1522	02	2,638	3,207
00983	Data Entry Operator III	1697	13	2,941	3,576

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00982	Data Entry Operator III - Confidential	1753	11	3,039	3,695
00280	Department Administrator	4293	07	7,441	9,046
02010	Department Personnel Technician	1743	13	3,021	3,673
02011	Department Personnel Technician - Conf.	1798	11	3,117	3,787
08903	Departmental Automation Specialist I	2399	01	4,158	5,054
08904	Departmental Automation Specialist II	2874	01	4,982	6,055
08906	Departmental Automation Specialist III	3333	01	5,777	7,023
00804	Deputy Agricultural Commissioner	3283	07	5,691	6,916
00313	Deputy County Counsel I	3240	12	5,616	6,828
00317	Deputy County Counsel II	3752	12	6,503	7,906
00318	Deputy County Counsel III	4340	12	7,523	9,143
00312	Deputy County Counsel IV	5433	12	9,417	11,449
03002	Deputy County Health Officer	6323	08	10,960	13,322
08957	Deputy Director of Human Resources	5086	08	8,816	10,714
09514	Deputy Director of Social Services	4985	08	8,641	10,504
00662	Deputy Director-Admin-Dept of Public Wrks/T	6304	08	10,927	13,283
08964	Deputy Director-County Airports	4352	08	7,543	9,171
08965	Deputy Director-County Parks	4466	08	7,741	9,407
00663	Deputy Director-Eng Svcs-Dept of Public Wks/T	5481	08	9,500	11,547
08963	Deputy Director-General Services	5407	08	9,372	11,391
03005	Deputy Director-Health Agency	4690	08	8,129	9,883
08962	Deputy Director-Information Technology	5480	08	9,499	11,546
00666	Deputy Director-Public Works	5481	08	9,500	11,547
00308	Deputy District Attorney I	3240	04	5,616	6,828
00309	Deputy District Attorney II	3752	04	6,503	7,906
00311	Deputy District Attorney III	4340	04	7,523	9,143
00314	Deputy District Attorney IV	5433	04	9,417	11,449
00324	Deputy Probation Officer I	2253	31	3,905	4,746
00323	Deputy Probation Officer II	2707	31	4,692	5,703
00321	Deputy Probation Officer III	2962	05	5,134	6,240
00338	Deputy Sheriff	3412	27	5,914	7,190
00256	Director of Child Support Services	6298	09	10,917	13,270
08596	Director of Drug & Alcohol Services	4722	07	8,185	9,948
08401	Director of Environmental Health	4722	07	8,185	9,948
00509	Director of Health Promotion Services	2956	07	5,124	6,228
00237	Director of Planning/Building	6034	09	10,459	12,714
00412	Director of Public Health Nursing	4006	07	6,944	8,440
00245	Director of Public Works and Transportation	6727	09	11,660	14,172
00105	District Attorney	9181	10	15,914	15,914
09645	District Attorney Investigator I	3577	06	6,200	7,537
09646	District Attorney Investigator II	4092	06	7,093	8,623
09647	District Attorney Investigator III	4472	06	7,751	9,424
02052	Division Manager-Auditor-Controller	4734	08	8,206	9,975
00681	Division Manager-Building (Chief Bldg Offcl)	4228	08	7,329	8,908
00682	Division Manager-Child Support Services	3678	07	6,375	7,750
00684	Division Manager-District Attorney	3530	07	6,119	7,438
08949	Division Manager-Drug & Alcohol Services	4064	07	7,044	8,561
08954	Division Manager-Environmental Health	5045	07	8,745	10,629
08950	Division Manager-Health Agency	4064	07	7,044	8,561
08951	Division Manager-Mental Health Services	4064	07	7,044	8,561
00690	Division Manager-Planning	3837	07	6,651	8,084
00691	Division Manager-Probation	3893	07	6,748	8,202
08955	Division Manager-Public Health Nursing Serv	4333	07	7,511	9,131
00664	Division Manager-Road Maintenance	4001	07	6,935	8,431
00693	Division Manager-Social Services	4027	07	6,980	8,483
00694	Division Manager-Utilities	4475	07	7,757	9,429
02558	Division Supervisor-Clerk-Recorder	2534	05	4,392	5,340
08610	Drug & Alcohol Program Supervisor	2919	05	5,060	6,150
08620	Drug & Alcohol Services Specialist I	1917	01	3,323	4,040
08621	Drug & Alcohol Services Specialist II	2222	01	3,851	4,683
08622	Drug & Alcohol Services Specialist III	2447	01	4,241	5,155
08623	Drug & Alcohol Services Specialist IV	2702	01	4,683	5,692
08615	Drug & Alcohol Svcs Clinical Programs Mgr	3607	07	6,252	7,599
08606	Drug & Alcohol Worker Aide	1302	01	2,257	2,742
08607	Drug & Alcohol Worker I	1660	01	2,877	3,498
08608	Drug & Alcohol Worker II	1822	01	3,158	3,838
00383	Economic Crime Technician I	1868	01	3,238	3,935

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00380	Economic Crime Officer I	1842	01	3,193	3,883
00381	Economic Crime Officer II	2030	01	3,519	4,280
00382	Economic Crime Officer III	2130	01	3,692	4,488
00384	Economic Crime Technician II	1963	01	3,403	4,136
01539	Eligibility Technician I	1648	01	2,857	3,472
01540	Eligibility Technician II	1793	01	3,108	3,779
01541	Eligibility Technician III	1986	01	3,442	4,183
00844	Emergency Services Coordinator I	2713	07	4,703	5,717
00845	Emergency Services Coordinator II	2985	07	5,174	6,290
00846	Emergency Services Coordinator III	3678	07	6,375	7,750
01544	Employment/Resource Specialist I	1648	01	2,857	3,472
01545	Employment/Resource Specialist II	1793	01	3,108	3,779
01546	Employment/Resource Specialist III	1986	01	3,442	4,183
01547	Employment/Resource Specialist IV	2264	01	3,924	4,770
01550	Employment/Services Supervisor	2501	05	4,335	5,269
00641	Engineer I	2762	01	4,787	5,819
00640	Engineer II	3164	01	5,484	6,665
00634	Engineer III	3602	01	6,243	7,590
00633	Engineer IV	4130	05	7,159	8,703
00632	Engineer V	4475	07	7,757	9,429
01124	Engineering Equipment Manager	3114	07	5,398	6,562
02904	Environmental Division Manager	4293	07	7,441	9,046
08406	Environmental Health Aide	1809	01	3,136	3,812
08413	Environmental Health Specialist I	2360	01	4,091	4,973
08414	Environmental Health Specialist II	2708	01	4,694	5,704
08415	Environmental Health Specialist III	2988	01	5,179	6,295
00877	Environmental Quality Coord	4293	07	7,441	9,046
02803	Environmental Resource Specialist	3031	01	5,254	6,386
00437	Epidemiologist	3409	07	5,909	7,181
01121	Equipment Mechanic I	2130	02	3,692	4,488
01120	Equipment Mechanic II	2322	02	4,025	4,891
01123	Equipment Service Worker	1586	02	2,749	3,340
01314	Facilities Maintenance Mechanic I	1726	02	2,992	3,637
01316	Facilities Maintenance Mechanic II	1872	02	3,245	3,943
01315	Facilities Maintenance Mechanic III	2248	02	3,897	4,735
01313	Facility Maintenance Mechanic Leadworker	2360	02	4,091	4,973
09621	Family Support Officer I	1842	01	3,193	3,883
09622	Family Support Officer II	2030	01	3,519	4,280
09682	Family Support Officer III	2130	01	3,692	4,488
00780	Financial Analyst I	2264	07	3,924	4,770
00781	Financial Analyst II	2716	07	4,708	5,723
00782	Financial Analyst III	3678	07	6,375	7,750
02300	Fleet Manager	3855	07	6,682	8,122
02303	Fleet Service Writer	1626	02	2,818	3,425
02301	Fleet Shop Supervisor	2725	05	4,723	5,741
00354	Food Service Supervisor - Corrections	2301	05	3,988	4,848
08961	General Services Agency Director	6727	09	11,660	14,172
00248	General Services Director	5934	09	10,286	12,504
01212	Golf Course Superintendent	3298	07	5,717	6,949
01217	Golf Course Supervisor	2711	05	4,699	5,711
01234	Greenskeeper	1979	02	3,430	4,170
01242	Greenskeeper Aide	1432	02	2,482	3,018
01243	Greenskeeper I	1712	02	2,967	3,607
01244	Greenskeeper II	1979	02	3,430	4,170
01245	Greenskeeper III	2249	02	3,898	4,737
01106	Grounds Restoration Specialist	2249	02	3,898	4,737
01319	Groundskeeper	1664	02	2,884	3,505
00536	Head Nurse	3054	01	5,294	6,434
00226	Health Agency Administrator I	2956	07	5,124	6,228
00227	Health Agency Administrator II	3547	07	6,148	7,472
00228	Health Agency Administrator III	4411	07	7,646	9,294
00229	Health Agency Administrator IV	4743	08	8,221	9,993
03003	Health Agency Director	6736	09	11,676	14,193
00872	Health Care Analyst	2956	07	5,124	6,228
00221	Health Education Specialist	1867	01	3,236	3,933
02111	Human Resources Analyst Aide	2140	01	3,709	4,508
02110	Human Resources Analyst Aide-Confidential	2209	11	3,829	4,654
02252	Information Technology Manager	4293	07	7,441	9,046

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00856	Human Resources Director	5146	09	8,920	10,842
08953	Human Resources Director	5850	09	10,140	12,327
09680	Hydraulic Operations Administrator III	3049	05	5,285	6,422
02268	Information Technology Project Manager I	2647	07	4,588	5,576
02269	Information Technology Project Manager II	3177	07	5,507	6,694
02270	Information Technology Project Manager III	3528	07	6,115	7,431
02267	Information Technology Supervisor	4074	07	7,062	8,585
00370	Juvenile Services Officer I	2104	31	3,647	4,432
00371	Juvenile Services Officer II	2317	31	4,016	4,883
00372	Juvenile Services Officer III	2549	31	4,418	5,372
01420	kennel Worker	1513	02	2,623	3,188
00447	Laboratory Assistant I	1444	01	2,503	3,044
00446	Laboratory Assistant II	1648	01	2,857	3,472
00869	Law Librarian - Contract	1333	00	2,311	2,810
01334	Lead Custodian	1694	02	2,936	3,569
02302	Lead Fleet Mechanic	2438	02	4,226	5,136
01233	Lead Greenskeeper	2249	02	3,898	4,737
02230	Legal Clerk	1815	13	3,146	3,824
02235	Legal Clerk-Confidential	1873	11	3,247	3,945
08799	Legislative Assistant	3312	07	5,741	5,741
01003	Librarian I	2074	01	3,595	4,370
01004	Librarian II	2296	05	3,980	4,839
01011	Librarian III	2528	05	4,382	5,325
01013	Library Assistant	1685	01	2,921	3,550
00210	Library Director	5081	09	8,807	10,705
01009	Library Driver Clerk I	1415	01	2,453	2,981
01010	Library Driver Clerk II	1685	01	2,921	3,550
04000	Library Manager	3384	07	5,866	7,131
00543	Licensed Vocational Nurse	1858	01	3,221	3,916
01237	Lifeguard I	0926	00	1,605	1,952
01236	Lifeguard II	1103	00	1,912	2,324
01317	Locksmith-Maintenance Worker	2248	02	3,897	4,735
01307	Maintenance Painter I	2028	02	3,515	4,271
01308	Maintenance Painter II	2248	02	3,897	4,735
01620	Mapping/Graphics Systems Specialist I	2028	01	3,515	4,271
01621	Mapping/Graphics Systems Specialist II	2399	01	4,158	5,054
01622	Mapping/Graphics Systems Specialist III	2874	01	4,982	6,055
00582	Medical Records Technician	1725	13	2,990	3,635
08532	Mental Health Administrator	4037	07	6,997	8,507
08533	Mental Health Clinical Program Manager	3607	07	6,252	7,599
00519	Mental Health Medical Director	8679	07	15,044	18,285
08535	Mental Health Medical Records Supervisor	2307	05	3,999	4,860
08573	Mental Health Nurse I	2825	01	4,897	5,952
08572	Mental Health Nurse II	3178	01	5,509	6,696
08571	Mental Health Nurse III	3445	01	5,971	7,257
08570	Mental Health Nurse Trainee	2685	01	4,654	5,656
08568	Mental Health Pre-Licensed Nurse	2473	01	4,287	5,210
08525	Mental Health Program Supervisor	3177	05	5,507	6,694
08569	Mental Health Supervising Nurse	3694	05	6,403	7,784
08529	Mental Health Therapist I	2034	01	3,526	4,287
08528	Mental Health Therapist II	2354	01	4,080	4,961
08527	Mental Health Therapist III	2592	01	4,493	5,462
08526	Mental Health Therapist IV	2866	01	4,968	6,037
08576	Mental Health Worker Aide	1267	01	2,196	2,669
08575	Mental Health Worker I	1615	01	2,799	3,404
08574	Mental Health Worker II	1772	01	3,071	3,735
00979	Microcomputer Technician I	2155	01	3,735	4,541
00980	Microcomputer Technician II	2422	01	4,198	5,103
02905	Nacimiento Project Manager	6851	07	11,875	14,437
02257	Network Engineer I	2821	07	4,890	5,944
02258	Network Engineer II	3350	07	5,807	7,060
02259	Network Engineer III	3703	07	6,419	7,800
01711	Network Hardware Specialist I	2268	01	3,931	4,777
01712	Network Hardware Specialist II	2550	01	4,420	5,375
00457	Nurse Practitioner/Physician's Assistant	3493	01	6,055	7,360
09784	Oral Health Program Manager	2856	07	4,950	6,016
02238	Paralegal	2103	01	3,645	4,430
01203	Park Operations Coordinator	2696	01	4,673	5,682

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
09781	Park Aide I	0902	00	1,563	1,900
09782	Park Aide II	1067	00	1,849	2,248
00968	Park Gate Attendant	1098	00	1,903	2,316
01223	Park Ranger Aide	1432	02	2,482	3,018
01222	Park Ranger I	1712	02	2,967	3,607
01221	Park Ranger II	1979	02	3,430	4,170
01220	Park Ranger III	2249	02	3,898	4,737
01210	Park Ranger Specialist	2472	02	4,285	5,209
01250	Parks Manager	4060	07	7,037	8,554
01251	Parks Superintendent	3298	07	5,717	6,949
08538	Patient Services Representative	1734	01	3,006	3,654
02805	Permit Technician	1918	01	3,325	4,042
01560	Personal Care Aide	1527	01	2,647	3,215
00874	Personnel Analyst I	2713	07	4,703	5,717
00873	Personnel Analyst II	3064	07	5,311	6,455
00864	Personnel Analyst III	3678	07	6,375	7,750
00820	Pest Detection Trapper	1307	00	2,265	2,754
00575	Physical or Occupational Therapist Aide	1719	01	2,980	3,623
00571	Physical or Occupational Therapist I	2599	01	4,505	5,474
00572	Physical or Occupational Therapist II	2866	01	4,968	6,037
02800	Planner I	2297	01	3,981	4,841
02801	Planner II	2586	01	4,482	5,450
02802	Planner III	2881	01	4,994	6,070
00500	Pre-Licensed Correctional Nurse	2470	01	4,281	5,205
00541	Pre-Licensed Nurse	2163	01	3,749	4,557
00716	Principal Accountant-Auditor	4018	07	6,965	8,467
08886	Principal Administrative Analyst	4293	07	7,441	9,046
00722	Principal Auditor-Analyst	4018	07	6,965	8,467
02804	Principal Environmental Specialist	3678	07	6,375	7,750
00770	Principal Financial Analyst	4018	07	6,965	8,467
08952	Principal Human Resources Analyst	4293	07	7,441	9,046
00875	Principal Personnel Analyst	3890	07	6,743	8,195
00326	Probation Assistant	1895	01	3,285	3,995
00374	Probation Community Liason	0823	00	1,427	1,733
01581	Program Coordinator I	2686	07	4,656	5,658
01582	Program Coordinator II	2956	07	5,124	6,228
01583	Program Manager I	2856	07	4,950	6,016
01584	Program Manager II	3143	07	5,448	6,621
00614	Property Manager	3943	07	6,835	8,306
00587	Property Transfer Tech I	1631	01	2,827	3,437
00588	Property Transfer Tech II	1790	01	3,103	3,773
00589	Property Transfer Tech III	1959	01	3,396	4,127
00525	Psychologist	3478	01	6,029	7,329
03004	Public Health Admin/Health Officer	7613	09	13,196	16,042
00422	Public Health Aide I	1355	01	2,349	2,855
00423	Public Health Aide II	1430	01	2,479	3,014
00424	Public Health Aide III	1627	01	2,820	3,427
08959	Public Health Laboratory Manager	4413	07	7,649	9,298
00442	Public Health Microbiologist I	2695	01	4,671	5,680
00441	Public Health Microbiologist II	2980	01	5,165	6,276
00417	Public Health Nurse	2970	01	5,148	6,259
01347	Public Health Nutritionist I	2437	01	4,224	5,134
01348	Public Health Nutritionist II	2685	01	4,654	5,656
01115	Public Works Leadworker	2294	02	3,976	4,833
01112	Public Works Section Supervisor	2733	05	4,737	5,760
01105	Public Works Worker I	1616	02	2,801	3,406
01117	Public Works Worker II	1791	02	3,104	3,775
01119	Public Works Worker III	1887	02	3,271	3,975
01103	Public Works Worker IV	2103	02	3,645	4,430
01125	Purchasing Technician	1615	01	2,799	3,404
00540	Registered Nurse I	2568	01	4,451	5,411
00537	Registered Nurse II	2889	01	5,008	6,086
01000	Reprographics Leadworker	1968	01	3,411	4,144
00996	Reprographics Technician I	1303	01	2,259	2,744
00992	Reprographics Technician II	1632	01	2,829	3,441
00994	Reprographics Technician III	1877	01	3,253	3,957
00337	Reserve Deputy Sheriff	2622	00	4,545	5,526
00642	Right-of-Way Agent	3874	07	6,715	8,162

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
01708	Resource Protection Specialist I	2203	01	3,819	4,642
01709	Resource Protection Specialist II	2762	01	4,787	5,819
01710	Resource Protection Specialist III	3049	01	5,285	6,422
09657	Risk Management Analyst I	2713	07	4,703	5,717
09658	Risk Management Analyst II	3143	07	5,448	6,621
09663	Risk Management Analyst III	3678	07	6,375	7,750
00661	Road Maintenance Superintendent	3385	07	5,867	7,133
03281	SART Clinical Coordinator	3054	01	5,294	6,434
00925	Secretary - Confidential	1767	11	3,063	3,721
00883	Secretary I	1691	13	2,931	3,564
00886	Secretary I - Confidential	1767	11	3,063	3,721
00884	Secretary II	1750	13	3,033	3,689
00909	Senior Account Clerk	1703	13	2,952	3,588
00929	Senior Account Clerk - Confidential	1758	11	3,047	3,704
00619	Senior Capital Projects Coordinator	3285	05	5,694	6,919
00551	Senior Clinical Laboratory Technologist	2592	01	4,493	5,462
00969	Senior Communications Technician	2924	01	5,068	6,160
00415	Senior Community Health Nurse	2704	01	4,687	5,697
01714	Senior Computer Sys Tech - Confidential	2836	11	4,916	5,975
03200	Senior Division Manager-Social Services	4293	07	7,441	9,046
00593	Senior Medical Records Technician	1900	13	3,293	4,004
00972	Senior Microcomputer Technician	2665	01	4,619	5,614
02260	Senior Network Engineer	3972	07	6,885	8,370
09515	Senior Park Gate Attendant	1272	00	2,205	2,681
00603	Senior Planner	3177	05	5,507	6,694
00421	Senior Public Health Nurse	3184	01	5,519	6,708
02255	Senior Software Engineer	3884	07	6,732	8,183
01321	Senior Storekeeper	1793	02	3,108	3,779
02256	Senior Systems Administrator	3884	07	6,732	8,183
00978	Senior Systems Software Specialist	3349	07	5,805	7,056
09620	Senior Victim/Witness Coordinator	2338	05	4,053	4,926
09613	Senior Water Systems Chemist	3374	01	5,848	7,108
00336	Sergeant	4144	28	7,183	8,731
00339	Sheriff's Cadet	2999	21	5,198	6,318
00331	Sheriff's Chief Deputy	5850	15	10,140	12,327
02593	Sheriff's Commander	5273	15	9,140	11,111
00375	Sheriff's Correctional Deputy	2999	03	5,198	6,318
00357	Sheriff's Correctional Lieutenant	4776	15	8,278	10,062
00347	Sheriff's Correctional Officer	2999	03	5,198	6,318
00335	Sheriff's Correctional Sergeant	3754	14	6,507	7,909
00342	Sheriff's Dispatcher	2802	22	4,857	5,902
05000	Sheriff's Dispatcher Supervisor	3380	14	5,859	7,121
02594	Sheriff's Forensic Specialist	3379	21	5,857	7,119
00348	Sheriff's Property Officer	2999	21	5,198	6,318
00376	Sheriff's Senior Correctional Deputy	3310	03	5,737	6,977
00345	Sheriff's Senior Correctional Officer	3310	03	5,737	6,977
00340	Sheriff's Senior Deputy	3765	27	6,526	7,933
00343	Sheriff's Senior Dispatcher	3074	22	5,328	6,476
00107	Sheriff-Coroner	8755	10	15,175	15,175
01518	Social Services In-Home Counselor	1811	01	3,139	3,817
01531	Social Services Investigator	2443	01	4,235	5,146
09507	Social Services Principal Fiscal Manager	3620	07	6,275	7,628
01555	Social Svcs Program Review Specialist	2264	01	3,924	4,770
01536	Social Worker I	1928	01	3,342	4,061
01532	Social Worker II	2103	01	3,645	4,430
01524	Social Worker III	2323	01	4,027	4,893
01519	Social Worker IV	2682	01	4,649	5,651
01512	Social Worker Supervisor I	2576	05	4,465	5,427
01516	Social Worker Supervisor II	2957	05	5,125	6,230
02264	Software Engineer I	2647	07	4,588	5,576
02265	Software Engineer II	3177	07	5,507	6,694
02266	Software Engineer III	3528	07	6,115	7,431
00610	Solid Waste Coordinator I	2293	01	3,975	4,831
00611	Solid Waste Coordinator II	2873	01	4,980	6,053
00612	Solid Waste Coordinator III	3173	01	5,500	6,687
08960	Sr Correctional Technician	1907	13	3,305	4,016
03001	Sr Physical or Occupational Therapist	3061	01	5,306	6,450
01331	Storekeeper II	1627	02	2,820	3,427

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
00522	Staff Psychiatrist	7672	07	13,298	16,165
01338	Stock Clerk	1384	02	2,399	2,915
01336	Storekeeper I	1478	02	2,562	3,117
09673	Student Intern Trainee	0515	00	893	1,085
00898	Supervising Accounting Tech - Confidential	2230	11	3,865	4,699
00899	Supervising Accounting Technician	2160	05	3,744	4,550
00927	Supervising Admin Clerk I	1940	05	3,363	4,087
00938	Supervising Admin Clerk I - Confidential	2000	11	3,467	4,214
00928	Supervising Admin Clerk II	2172	05	3,765	4,578
00939	Supervising Admin Clerk II - Confidential	2241	11	3,884	4,723
00842	Supervising Air Pollution Control Engineer	3787	05	6,564	7,979
00840	Supervising Air Quality Specialist	3543	05	6,141	7,464
00724	Supervising Appraiser	3285	05	5,694	6,919
00725	Supervising Auditor-Appraiser	3713	07	6,436	7,824
01600	Supervising Building Inspector	3113	05	5,396	6,559
01700	Supervising Building Plans Examiner	3605	05	6,249	7,595
09644	Supervising Buyer	2481	05	4,300	5,228
00597	Supervising Clinical Lab Technologist	2849	05	4,938	6,003
01323	Supervising Custodial Leadworker	1815	05	3,146	3,824
01352	Supervising Custodian	1815	05	3,146	3,824
00373	Supervising Deputy Probation Officer	3247	32	5,628	6,840
09675	Supervising District Attorney Investigator	4860	06	8,424	10,239
08416	Supervising Environmental Health Specialist	3464	05	6,004	7,299
01318	Supervising Facility Maintenance Mechanic	2701	05	4,682	5,691
09683	Supervising Family Support Officer	2449	05	4,245	5,160
00893	Supervising Financial Technician	2160	05	3,744	4,550
02660	Supervising Juvenile Services Officer	2748	32	4,763	5,788
02231	Supervising Legal Clerk I	1948	05	3,377	4,103
02236	Supervising Legal Clerk I-Confidential	2013	11	3,489	4,243
02232	Supervising Legal Clerk II	2112	05	3,661	4,449
02237	Supervising Legal Clerk II-Confidential	2179	11	3,777	4,590
01002	Supervising Librarian	2783	05	4,824	5,862
01007	Supervising Library Assistant	1779	05	3,084	3,747
01204	Supervising Park Ranger	2711	05	4,699	5,711
00573	Supervising Physical or Occupational Therapist	3496	05	6,060	7,367
01707	Supervising Planner	3457	05	5,992	7,285
00579	Supervising Property Transfer Technician	2190	05	3,796	4,616
00444	Supervising Public Health Microbiologist	3333	05	5,777	7,023
00414	Supervising Public Health Nurse	3494	05	6,056	7,361
01537	Supervising Social Services Investigator	2897	05	5,021	6,105
00103	Supervisor	3943	17	6,835	6,835
01623	Supv Mapping/Graphics Systems Specialist	3329	05	5,770	7,015
02261	Systems Administrator I	2647	07	4,588	5,576
02262	Systems Administrator II	3177	07	5,507	6,694
02263	Systems Administrator III	3528	07	6,115	7,431
02254	Technology Supervisor	4074	07	7,062	8,585
00961	Telephone Systems Coordinator	1761	01	3,052	3,709
00726	Temporary Election Assistant	0800	00	1,387	1,685
09678	Transit Systems Supervisor	1815	13	3,146	3,824
00110	Treasurer-Tax Collector-Public Administrator	7502	10	13,003	13,003
00811	UC/Farm Advisor Assistant	0952	00	1,650	2,007
02592	Undersheriff	6743	16	11,688	14,206
00665	Utilities Division Manager	4208	07	7,294	8,866
02180	Utility Coordinator	3237	05	5,611	6,819
00252	Veterans Service Officer	3313	09	5,743	6,982
09614	Victim/Witness Assistance Coordinator Aide	1695	01	2,938	3,571
09634	Victim/Witness Assistance Coordinator I	1820	01	3,155	3,834
09637	Victim/Witness Assistance Coordinator II	2117	01	3,669	4,462
09619	Water Quality Manager	3758	05	6,514	7,918
09617	Water Systems Chemist I	2905	01	5,035	6,120
09618	Water Systems Chemist II	3210	01	5,564	6,765
09615	Water Systems Lab Tech I	1943	01	3,368	4,092
09616	Water Systems Lab Tech II	2256	01	3,910	4,753
09623	Water Systems Superintendent	3648	05	6,323	7,686
09628	Water Systems Worker I	2244	02	3,890	4,729
09627	Water Systems Worker II	2691	02	4,664	5,670
09626	Water Systems Worker III	2990	02	5,183	6,301

Job Class Listing by Title

Job Class	Title	Range	BU	Monthly Salary	
				Step 1	Step 5
09625	Water Systems Worker IV	3140	05	5,443	6,616
09629	Water Systems Worker Trainee	1794	02	3,110	3,780
00824	Weights & Measures Inspector I	2116	01	3,668	4,460
00821	Weights & Measures Inspector II	2338	01	4,053	4,926
00825	Weights & Measures Inspector III	2645	01	4,585	5,573
00826	Weights & Measures Inspector Trainee	1941	01	3,364	4,089

Fixed Assets

This section provides a listing of all fixed assets approved by the Board of Supervisors in the current budget year. A fixed asset is an asset of long-term character (such as land, buildings and equipment) which typically has a value of \$5,000 or greater. Fixed assets are tracked to provide information on major purchases that departments plan to make in the budget year.

Fixed Assets by Department

Code	Description	2010-11 Board Approved		
		Qty	Per Unit	Cost
110	CLERK/RECORDER			
R	SLO Office Replacement Copier	1	\$ 7,000	\$ 7,000
	Department Totals			\$ 7,000
114	INFORMATION TECHNOLOGY DEPARTM			
A	Black Mountain RACES Repeaters	2	\$ 9,000	\$ 18,000
R	DSM-II Simulcast Cards	2	10,000	20,000
A	Lopez RACES UHF Repeater	1	9,000	9,000
R	Lopez RACES VHF Repeater	1	7,500	7,500
A	Rocky Butte Climbing Ladder	1	9,000	9,000
R	Rocky Butte RACES UHF Repeater	1	7,500	7,500
	Department Totals			\$ 71,000
136	SHERIFF-CORONER			
A	Automatic Fingerprint ID System	1	\$ 372,832	\$ 372,832
A	Positron Power MIS for Dispatch	1	20,458	20,458
A	Scene Scope	1	17,000	17,000
	Department Totals			\$ 410,290
140	COUNTY FIRE			
R	Command Vehicle	1	\$ 32,475	\$ 32,475
R	Command Vehicle EMS	1	27,063	27,063
R	Defibrillator	1	25,000	25,000
R	Light Rescue	1	70,363	70,363
A	Patient Care Reporting System Licenses	1	18,000	18,000
	Department Totals			\$ 172,901
141	AGRICULTURAL COMMISSIONER			
R	Wts & Meas Service Station Test Equip	1	\$ 13,500	\$ 13,500
	Department Totals			\$ 13,500
160	PUBLIC HEALTH DEPARTMENT			
A	Autodialer (WIC)	1	\$ 7,000	\$ 7,000
	Department Totals			\$ 7,000
180	SOCIAL SERVICES ADMINISTRATION			
A	File server for Paso 10th St. Bldg	1	\$ 10,000	\$ 10,000
R	Replace Tape Drive (MEDS related)	1	5,500	5,500
R	Replacement photocopiers	4	6,500	26,000
	Department Totals			\$ 41,500
266	COUNTYWIDE AUTOMATION REPLACEM			
R	Black Channel (Gen Gov't)	10	\$ 7,500	\$ 75,000
R	Blade Center Replacements	2	11,048	22,096
R	Blue Channel (Sheriff)	11	7,500	82,500
A	Disk Storage	6	6,411	38,466
R	Med 1 Channel	10	7,500	75,000
R	Med 2 Channel	2	7,500	15,000
R	Med 3 Channel	2	7,500	15,000
R	Med 4 Channel	2	7,500	15,000
R	VHF transmit multicoupler for Lopez	1	10,000	10,000
	Department Totals			\$ 348,062
305	PARKS			
R	Computerized Irrigation Controllers	5	\$ 15,000	\$ 75,000
R	Motorized Pool Cover Reel	1	6,500	6,500
R	Patrol Boat and Trailer	1	40,000	40,000
	Department Totals			\$ 121,500
405	PUBLIC WORKS - ISF			
A	DIESEL PARTICULATE FILTERS	3	\$ 15,000	\$ 45,000
R	STREET SWEEPER	1	240,000	240,000
R	TRUCK, 1 TON CONE	1	45,000	45,000
R	TRUCK, 1 TON UTILITY	1	45,000	45,000
R	TRUCK, 1 TON UTILITY 4WD	1	50,000	50,000
R	TRUCK, 1.5 TON UTILITY 4WD	1	60,000	60,000

Fixed Assets by Department

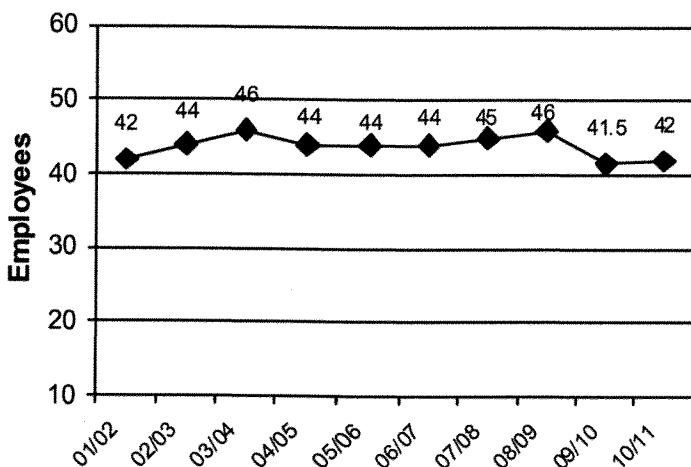
Code	Description	2010-11 Board Approved		
		Qty	Per Unit	Cost
R	TRUCK, 1/2 TON	6	21,000	126,000
R	TRUCK, 1/2 TON 4WD	1	26,000	26,000
R	TRUCK, 3/4 TON	7	25,000	175,000
R	TRUCK, DUMP/PATCH 5YD	1	150,000	150,000
R	WATER PURIFICATION UNIT	1	10,000	10,000
	Department Totals			\$ 972,000
407	FLEET SERVICES ISF			
R	PATROL SEDAN	8	\$ 27,316	\$ 218,528
R	SEDAN - COMPACT	11	13,686	150,546
R	SEDAN - FULL SIZE	17	20,953	356,201
R	SEDAN - MID SIZE	1	18,500	18,500
R	SUV Mid Size 4X4	1	25,433	25,433
R	TIRE CHANGER	1	7,500	7,500
R	TRUCK - 1 TON	3	32,123	96,369
R	TRUCK - 1 TON 4x4	3	32,409	97,227
R	TRUCK - 1/2 TON	2	17,801	35,602
R	TRUCK - 1/2 TON 4X4	1	22,350	22,350
R	TRUCK - 3/4 TON	2	23,638	47,276
R	TRUCK - COMPACT	6	16,809	100,854
R	TRUCK - OVER 1 TON SERVICE	1	65,000	65,000
R	TRUCK COMPACT - 4x4	3	19,121	57,363
R	VAN - 1 TON	4	30,645	122,580
R	VAN - MID SIZE	4	27,940	111,760
R	WHEEL BALANCER	1	10,000	10,000
	Department Totals			\$ 1,543,089
427	GOLF COURSES			
R	Turf Maintenance Vehicle	2	\$ 7,724	\$ 15,448
	Department Totals			\$ 15,448

MISSION STATEMENT

The Department of Agriculture/Weights and Measures is committed to serving the community by protecting agriculture, the environment, and the health and safety of its citizens, and by ensuring equity in the marketplace.

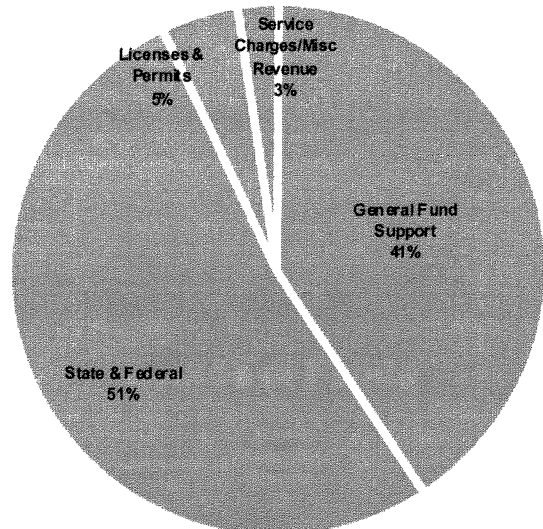
	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Licenses and Permits	\$ 251,322	\$ 252,535	\$ 246,600	\$ 246,600	\$ 246,600
Fines, Forfeitures and Penalties	24,460	16,860	0	0	0
Intergovernmental Revenue	2,757,911	2,820,609	2,663,730	2,713,614	2,713,614
Charges for Current Services	105,890	135,598	125,070	125,070	125,070
Other Revenues	7,652	4,928	2,500	2,500	2,500
Interfund	3,160	960	9,000	9,000	9,000
**Total Revenue	\$ 3,150,395	\$ 3,231,490	\$ 3,046,900	\$ 3,096,784	\$ 3,096,784
Salary and Benefits	4,714,889	4,582,810	4,548,575	4,596,772	4,596,772
Services and Supplies	684,593	632,329	663,171	664,210	664,210
Other Charges	74,000	0	0	0	0
Fixed Assets	6,351	0	13,500	13,500	13,500
**Gross Expenditures	\$ 5,479,833	\$ 5,215,139	\$ 5,225,246	\$ 5,274,482	\$ 5,274,482
Less Intrafund Transfers	1,222	1,556	0	0	0
**Net Expenditures	\$ 5,478,611	\$ 5,213,583	\$ 5,225,246	\$ 5,274,482	\$ 5,274,482
General Fund Support (G.F.S.)	\$ 2,328,216	\$ 1,982,093	\$ 2,178,346	\$ 2,177,698	\$ 2,177,698

**Number of Employees
(Full Time Equivalent)**

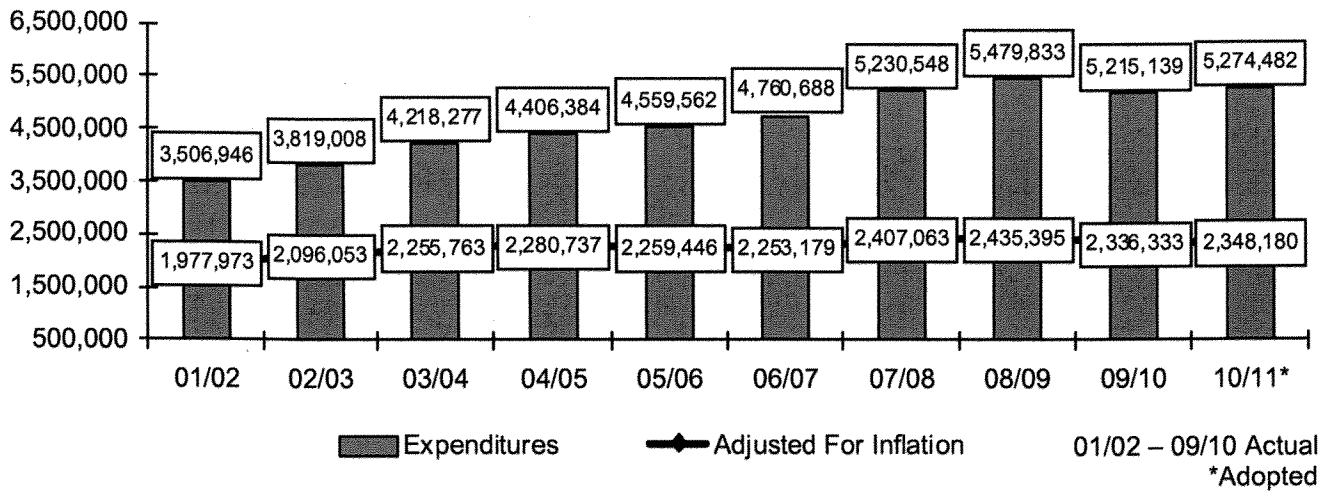


Land Based

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Pesticide Use Enforcement

Enforce mandated pesticide requirements to protect workers, public health and safety, the environment, and to ensure safe food.

Total Expenditures: \$1,485,716 Total FTE: 12.29

Agricultural Resources Management

Provide information and make recommendations about policies and processes to protect the future of agriculture.

Total Expenditures: \$ 367,643 Total FTE: 3.03

Pest Management

Promote, implement and conduct agricultural integrated pest management approaches.

Total Expenditures: \$381,824 Total FTE: 2.08

Pest Prevention

Conduct state-mandated programs preventing the introduction and establishment of pests (injurious insect and animal pests, plant diseases, and noxious weeds) in agricultural, urban and wild habitats in the county.

Total Expenditures: \$2,351,252 Total FTE: 19.15

Product Quality

Perform inspections at certified farmers' markets, nurseries, organic farms, and seed distributors to ensure quality product and compliance with state-mandated requirements.

Total Expenditures: \$159,472 Total FTE: 1.31

Weights and Measures

Protect consumers and businesses by inspecting weighing and measuring devices and by verifying business practices to ensure accuracy in the marketplace.

Total Expenditures: \$528,575 Total FTE: 4.14

DEPARTMENT COMMENTS

The primary function of the Department of Agriculture/Weights and Measures is to support the County's mission and to serve the community by protecting agriculture, the environment and the health and safety of its citizens, and by ensuring equity in the marketplace.

Internal Business Processes – *As good as possible*

FY 09-10 Accomplishments

The United States Department of Agriculture (USDA) web-based Phytosanitary Certificate Issuance and Tracking (PCIT) program was 100% implemented, increasing staff efficiency by reducing the time required to issue a certificate from approximately 3.8 to 2.3 hours.

FY 10-11 Objectives and Challenges

Automate the Weights and Measures recordkeeping and reporting processes. Improvements are projected to save staff 100 hours in administrative recordkeeping functions.

Financial Health – *As cost effective as possible*

FY 09-10 Accomplishments

Privatization of the acquisition, warehousing and selling of agricultural rodenticide baits to reduce the general fund costs by \$2,735 in the operating budget was accomplished. This eliminated the approved warehouse capital project, saving approximately \$361,000. (Comparable rodenticide baits are available for purchase at local retail pesticide dealers).

FY 10-11 Objectives and Challenges

Increase ongoing revenue acquisition through investment of \$6,000 in the California Association of Commissioners and Sealers Association (CACASA) for their participation at the state and federal legislative levels as they seek and secure funding for many of the department's programs. This should result in a projected \$172,000 increase in revenue from state unclaimed gas tax and federal revenue.

Customer Service – *As responsive as possible*

FY 09-10 Accomplishments

The USDA PCIT program was fully implemented with certificates being requested by industry and issued by staff electronically. This improved staff efficiency and reduced the cost to individual customers by \$3.00 per certificate due to the discounted USDA surcharge fee when customers use the PCIT program.

FY 10-11 Objectives and Challenges

Provide training and outreach to unlicensed maintenance gardeners to assist them in passing the written state license exam to become licensed and registered. This should increase the number of registered maintenance gardeners by 100% over FY 2008-09 levels (from 38 to 76), protecting human health and the environment.

Learning and Growth – *As responsible as possible*

FY 09-10 Accomplishments

The department's FY 2008-09 Budget Management Evaluation Report (BME) was reviewed in detail and it identified strengths and weaknesses in staff competencies and assured training was in proportion to priorities. For example, we retrained staff resulting in reducing hours to process pesticide use reports by 50% over FY 2007-08 levels.

FY 10-11 Objectives and Challenges

Provide six IT training sessions to prepare staff for full implementation of the new Pesticide Permitting and Use Reporting system in early FY 2011-12.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Department of Agriculture/Weights and Measures recommended budget provides for a reduction in general fund support of 5% (\$115,298) below adopted FY 2009-10. Overall revenues increase by 8% (\$240,255) and overall expenses increase by 2% (\$124,957) over the FY 2009-10 adopted budget.

The increase in the department's FY 2010-11 revenue is primarily due to the amount of estimated unclaimed gas tax reimbursement. This amount changes each year and is based on the size of the unclaimed gas tax fund and the percentage of San Luis Obispo County's actual general fund expenditures on qualifying agricultural programs in FY 2009-10 compared to total general fund expenditures by all California counties in FY 2009-10. The increase in the department's FY 2010-11 expenses is mainly due to the increase in salary and benefits costs from prevailing wage increases.

An issue of concern regarding unclaimed gas tax is a new provision in the state law which requires the county to maintain a general fund contribution for qualifying programs at or above the rolling average of the previous five years, or risk forfeiture of gas tax revenue the following year. The department's FY 2009-10 projections represent a significant decrease general fund contribution due to prescribed reductions in budgeted expenses and unanticipated revenues. The general fund contribution at year end is expected to be well below the five year average, which places the entire FY 2010-11 gas tax revenue (\$1,236,574) in jeopardy. Provisions in the law allow the Secretary of the California Department Food and Agriculture to grant exceptions to the five year average in cases of hardship. The department expects that the County will have to apply to the Secretary in FY 2010-11 for a hardship exemption, but granting of that exemption is not assured.

BUDGET AUGMENTATION REQUESTS ADOPTED

Unit Amount	Description	Results
Gross: \$49,884 General Fund: \$0	<ul style="list-style-type: none"> • One .50 FTE Agricultural Weights and Measures Technician I or II and • Increase the temporary status Agricultural/Weights and Measures Technician allocation by .27 FTE 	Improve detection of Glassy Winged Sharp Shooter and Pierce's disease. Percent of shipments with infestation detected by San Luis Obispo County (as opposed to other counties) would increase from 25% to 30%. Reference performance measure #3 in the Ag Commissioner's budget.

BUDGET AUGMENTATION REQUESTS NOT ADOPTED

Unit Amount	Description	Results
Gross: \$30,599 General Fund: \$30,599	Increase one 0.75 Department Automation Specialist to 1.0 FTE	Increased computer support. Will restore internal and external customer services: standardized systems, staff training on file mgt. and software applications, forms added to website and mapping updates from annual pesticide permits.
Gross: \$30,599 General Fund: \$30,599	Increase one 0.75 Department Automation Specialist to 1.0 FTE	Standardize databases and improve reports.

Gross: \$38,042 General Fund: \$38,042	One 0.50 FTE Agricultural/Weights and Measures Technician I or II (Weed Management/Eradication Program)	Restore Foxtail Restharrow control efforts, monitor the 60 previously identified pioneer infestations of Yellow Starthistle, restore surveys of high risk roadway corridors, continue inspections of source material, and control efforts on other invasive weed species.
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BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Ensure the department's Mission Statement commitment to serving the community is demonstrated by all services.						
Communitywide Result Link: A well-governed community.						
1. Performance Measure: Percentage of clients that indicate they are satisfied with departmental services.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100% overall satisfaction with services provided to local organizations representing agriculture	95% overall satisfaction with services provided to the Planning department, LAFCO, and other agencies regarding land use planning projects	98.5% overall satisfaction with services provided to local customers receiving plant shipments from Glassy-winged Sharpshooter infested areas	95% overall satisfaction with services provided to local customers submitting pesticide use reports over the internet	95% overall satisfaction with services provided to local customers who receive certification for farmers markets	100% overall satisfaction with services provided to local customers who receive certification for farmers markets	95% overall satisfaction with services provided to local customers who receive export certification services
<p>What: The department solicits feedback including ideas for improvement from its clients each fiscal year. Each year we choose a different program within our department to survey for customer satisfaction. Survey methods vary depending on clientele, and include direct mailings, person-to-person handouts, and electronic forms. Surveys are solicited at various times during the year and the format is standardized to maintain comparative results.</p> <p>Why: The department is committed to excellence. Customer feedback and suggestions help us achieve that goal.</p> <p>How are we doing? Survey forms were distributed to the 35 customers who contacted the department during the third quarter of FY 2009-10 regarding farmers' market producer certification. Of the thirteen survey forms returned, 100% indicated overall satisfaction with the department's services. For FY 2010-11 we will survey customers receiving plant certification services for exported agricultural commodities.</p>						
2. Performance Measure: The number of packages denied entry into San Luis Obispo County due to violations of quarantine laws per 1,000 packages inspected at Federal Express.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
13.3	17.4	15.3	14	15	15.3	15
<p>What: San Luis Obispo County enjoys a relatively pristine environment, mostly free from quarantine agricultural pests and diseases. Ag Commissioner staff intercept incoming packages containing plant material at freight and package shipping terminals and inspect for the presence of detrimental pests. Shipments in violation of quarantine laws are denied delivery to the receiver, and the shipment must be treated, returned to the sender or destroyed, thereby protecting the county from potential pest infestations or disease outbreaks. This measure tracks the number of "Notices of Rejections" issued per one thousand packages inspected at the San Luis Obispo County Federal Express terminal and reflects our effectiveness in protecting the agricultural and environmental resources of the county. Thorough inspections also serve as a deterrent for shippers to avoid sending infested shipments to San Luis Obispo County.</p>						

Why: To protect agriculture, urban and natural ecosystem in San Luis Obispo County as efficiently as possible. Each pest found is one new infestation prevented, which eliminates eradication costs and the negative affects on the county.

How are we doing? During FY 2009-10 staff inspected 1770 packages at Federal Express and 27 packages were denied entry for an overall rejection rate of 15.3 packages per 1000 inspected, slightly exceeding our target. California statewide rejection data is not readily available. The department continues to provide a valuable service to the county by preventing new pest infestations.

3. Performance Measure: The percentage of the statewide total of all California Counties intercepting live Glassy-winged Sharpshooter life-stage finds on nursery plant shipments entering San Luis Obispo County.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
29.1%	25%	55%	46.5%	25%	50%	30%

What: County staff inspect shipments of plants originating from outside San Luis Obispo County for compliance with Glassy-winged Sharpshooter Quarantine laws and reject shipments not in compliance, including the presence of live pests. This measure compares the level of pest interception in San Luis Obispo County to overall statewide data. A high percentage of the statewide total shows the level of thoroughness and accuracy of inspections performed locally compared to other counties.

Why: To prevent the introduction of this detrimental pest into SLO County, which is necessary to protect grapes and other plants from the deadly Pierce's Disease.

How are we doing? San Luis Obispo County continues to be the statewide leader in the detection of Glassy-winged Sharpshooter infested plant shipments. In FY 2009-10, a total of 6 infested shipments were detected in the 43 counties contracted to do inspections. San Luis Obispo County detected 3 infested shipments, or 50% of all infested shipments.

We had reduced the target from 32% in FY 2008-09 to 25% in FY 2009-10 because, unlike previous years, the department did not anticipate a midyear funding augmentation from the California Department of Food and Agriculture. Staffing levels were reduced by 1.0 FTE to stay aligned with our base contract amount, forcing us to prioritize our inspection process. Inspecting fewer incoming shipments increases the likelihood of the Glassy-winged Sharpshooter becoming established in San Luis Obispo County.

We have restored the target from 25% in our proposed FY 2010-11 budget to 30% due to increased state contract funding for the program and a Budget Augmentation Request approved by the Board of Supervisors to increase program staffing by 0.5 FTE. This allows the program to approach 100% inspection of incoming shipments and increases the likelihood of pest interception.

San Luis Obispo County remains free from Glassy-winged Sharpshooter, as determined by official pest detection protocol.

4. Performance Measure: Percentage of overall compliance by all regulated pesticide users (agricultural, structural and governmental).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
96.7%	97.2%	95.6%	96.5%	97.0%	96.4%	97.5%

What: Laws require pesticide users to comply with mandated requirements such as, but not limited to: following pesticide labels, training workers, operating equipment and applying pesticides in a safe manner, and keeping records of usage. This measure reflects the effectiveness of Ag Commissioner staff in educating pesticide users and, through strict enforcement, insuring that users are in compliance with California's pesticide laws. This measure excludes home use by the public, which currently is not monitored.

Why: To protect workers, the public's health and safety, the health of the environment, and to ensure safe food.

How are we doing? The Pesticide Use Enforcement Program continues to provide a high level of protection for the community. The statewide compliance rate for 2009 was 98.3%, however, each county has a unique work plan negotiated with the state that focuses inspection on specific areas of concern. The compliance rate for San Luis Obispo County is lower than the state average due to our focus on pesticide use in and near urban areas, which has been an under-regulated component of the program. In FY 2009-10, staff inspected 9,806 compliance requirements and found 9,455 in compliance for a 96.4% compliance rate.

5. Performance Measure: Number of pesticide use report records processed per hour.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
40.1	37.2	38.4	50.3	50.0	75.9	80.0

What: Producers of agricultural commodities and pest control businesses are required to report pesticide use to the County Agricultural Commissioner. This data is reviewed and entered into a statewide pesticide use-reporting database. This measure demonstrates how efficiently we process pesticide use report data.

Why: Interested parties want prompt and efficient processing of pesticide use reports to obtain up-to-date data for identifying pesticide use in the county.

How are we doing? Department pesticide use report efficiencies continue to improve. We exceeded the target goal due to continued improvements and streamlining of use report processing and an increase in the total number of records submitted via the web. In FY 2009-10, the program was reduced by 564 hours (from 1652.5 total hours in FY 2008-09) due to these efficiencies, while continuing to process the traditional annual workload of 83,000 records per year. There is no statewide or comparable county data available to compare this measure. We expect this trend to continue to improve with increased use of technology. We have increased our target for FY 2010-11 from 60 in the proposed budget to 80 records per hour given the achievements this year.

6. Performance Measure: Percentage of all weighing and measuring devices found to be in compliance with California laws.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
SLO County 92.4%	SLO County 91.9%	SLO County 88.2%	SLO County 92.0%	To equal or exceed the statewide compliance average	SLO County 94.3%	To equal or exceed the statewide compliance average
Statewide 91.2%	Statewide 92.3%	Statewide 91.3%	Statewide 93.5%		Statewide data not currently available	

What: California law mandates the County Commissioner/Sealer to inspect and test all commercial weighing and measuring devices on an annual basis, with a few exceptions. This measure represents the percentage of San Luis Obispo County weighing and measuring devices found upon initial inspection to be in compliance with laws, and our county's compliance level compared to the statewide results for the year. This measure reflects the Sealer's effectiveness in educating operators of commercial weighing and measuring devices and, through strict enforcement, insuring that these devices are in compliance with California weights and measures laws.

Why: The use of correct weighing and measuring devices protects consumers and helps insure that merchants compete fairly.

How are we doing? The annual statewide compliance averages for all California counties have ranged from 87.9% to 93.5% since FY 2001-02. During FY 2009-10, 5352 weighing and measuring devices were found in compliance out of 5678 devices inspected, for a 94.3% compliance rate. Statewide compliance data for FY 2009-10 will be published in Spring 2011.

7. Performance Measure: Percentage of price scanners found to be in compliance with California laws.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
SLO County 98.7%	SLO County 98.5%	SLO County 98.6%	SLO County 98.0%	To equal or exceed the statewide compliance average	SLO County 99.1%	To equal or exceed the statewide compliance average
Statewide 98.0%	Statewide 98.0%	Statewide 97.8%	Statewide 98.1%		Statewide data not currently available	

What: Price scanner inspections compare the actual prices charged for items at retail store checkout stands with the lowest advertised posted or quoted prices for those items. All retail stores, such as supermarkets and department stores, utilizing automated price scanners are subject to inspection. This measure represents the percentage of items tested that are charged correctly at the checkout stand and our county's compliance level compared to the statewide results for the year. This measure reflects the Sealer's effectiveness in educating operators of price scanning systems and, through strict enforcement, insuring that pricing is in compliance with California weights and measures laws.

Why: Accurate price scanners protect the consumer and help insure that merchants compete fairly.

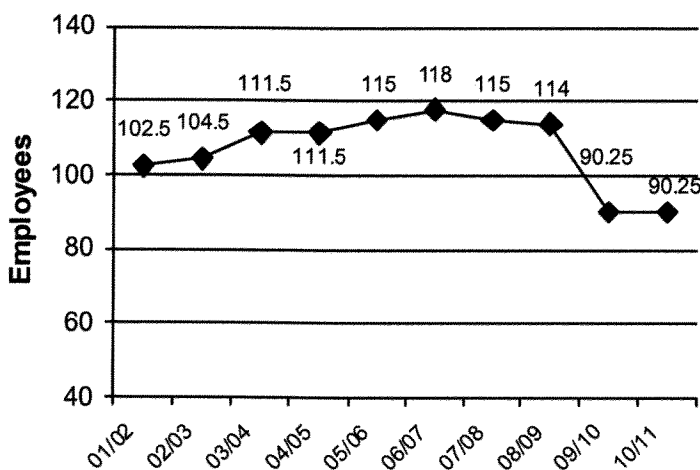
How are we doing? The annual statewide compliance averages for all California counties have ranged between 96% and 98.1% since FY 2001-02. During FY 2009-10, we inspected only 49 locations due to a temporary inspector vacancy, shifting of resources to mandated and contract workload, and a permanent budgetary reduction in this non-mandated General Fund program. Our limited focus was high-volume stores. We found that compliance at these types of establishments remains high, which is reflected in improved results over the previous year. Of the 1837 items inspected, 1820 were found in compliance, for a 99.1% compliance rate. Statewide compliance data for FY 2009-10 will be published in Spring 2011. Historically, the department visits an average of 325 locations each year and inspects over 8000 items. In FY 2010-11, inspections will extend to a broader cross-section of regulated businesses, including lower-volume stores where we expect compliance may have deteriorated due to reduced weights and measures presence.

MISSION STATEMENT

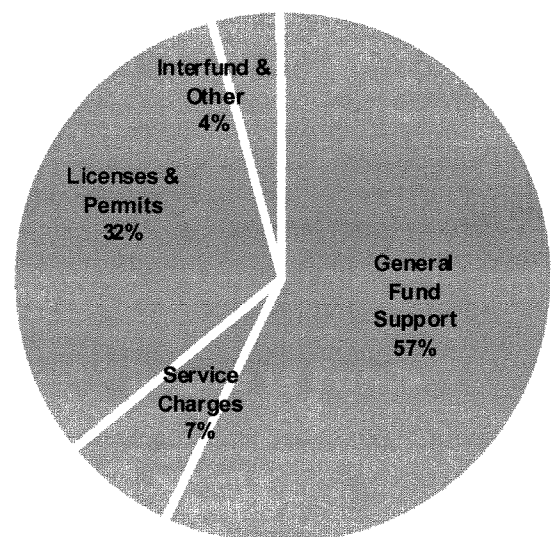
Promoting the wise use of land. Helping to build great communities.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Licenses and Permits	\$ 3,735,222	\$ 3,517,546	\$ 3,259,078	\$ 3,259,078	\$ 3,469,078
Fines, Forfeitures and Penalties	81,025	64,859	60,000	60,000	60,000
Intergovernmental Revenue	13,114	79,239	171,667	171,667	294,239
Charges for Current Services	594,085	666,819	740,002	740,002	740,002
Other Revenues	41,037	48,063	10,729	10,729	10,729
Interfund	310,407	344,396	394,126	394,126	394,126
**Total Revenue	\$ 4,774,890	\$ 4,720,922	\$ 4,635,602	\$ 4,635,602	\$ 4,968,174
Salary and Benefits	10,988,855	9,761,327	10,012,483	9,728,489	10,006,061
Services and Supplies	2,029,543	1,228,766	1,181,367	1,132,324	1,132,324
Other Charges	213,970	0	0	0	20,000
**Gross Expenditures	\$ 13,232,368	\$ 10,990,093	\$ 11,193,850	\$ 10,860,813	\$ 11,158,385
Less Intrafund Transfers	4,320	953	0	0	0
**Net Expenditures	\$ 13,228,048	\$ 10,989,140	\$ 11,193,850	\$ 10,860,813	\$ 11,158,385
General Fund Support (G.F.S.)	\$ 8,453,158	\$ 6,268,218	\$ 6,558,248	\$ 6,225,211	\$ 6,190,211

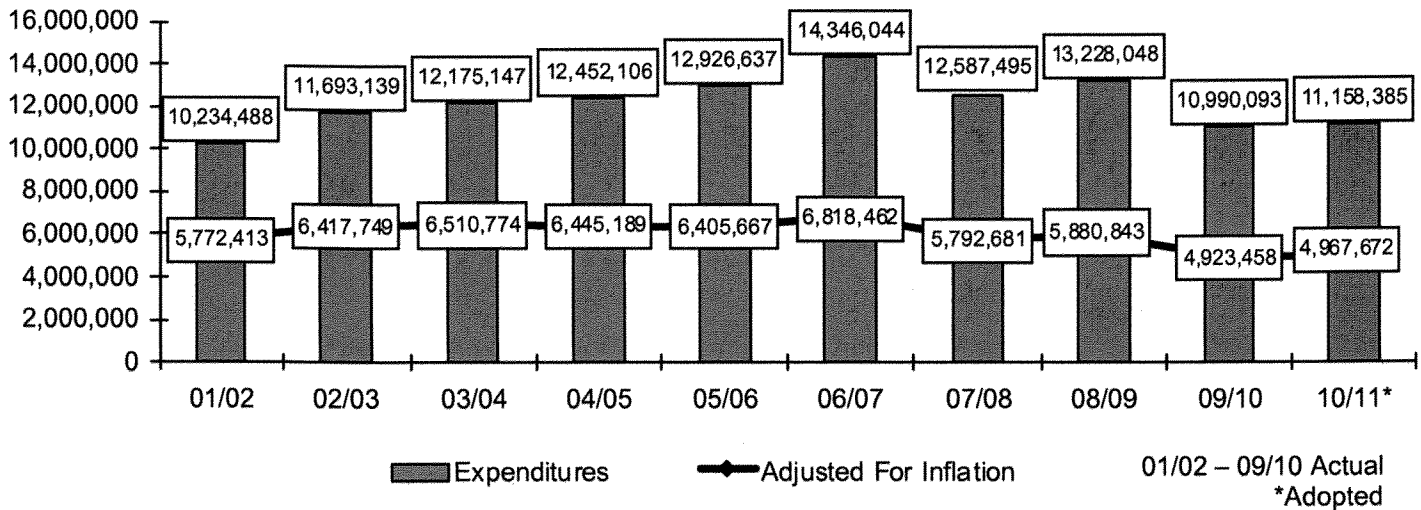
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Land Use Planning

The Planning and Building Department helps plan communities and rural areas by:

- Facilitating public participation and providing opportunities to develop the county vision for the future, through updates to the General Plan, ordinances and other planning initiatives.
- Collaborating with the public and decision makers on how best to guide future development and resource conservation.
- Addressing housing needs and economic development through public outreach, research, projections and programs to achieve identified targets.
- Maintaining and improving General Plan maps, other supporting maps, and GIS databases that are valuable tools used for research, public information and decision making.
- Creating policies and strategies that are considered by decision-makers to implement the county vision.

Total Expenditures: \$2,013,871 Total Staffing (FTE): 17.25

Development and Permit Review

The department provides development and permit review services to enable the public to participate in implementing and monitoring the county's vision by:

- Guiding applicants and the public through the permit review process by explaining relevant policies, ordinances and regulations and applying these in a consistent and fair manner.
- Reviewing applications for development, land division and building applications, to assure they meet all requirements.
- Inspecting the construction of the projects for compliance with codes, regulations and permit approvals.
- Administering the Mobile Home Park Rent Stabilization Ordinance.

Total Expenditures: \$5,302,892 Total Staffing (FTE): 47.00

Resource Management and Monitoring

The department monitors and manages the county's natural resources and environment by:

- Ensuring that development meets the goals for resource management and conservation, which are identified through local programs, policies, laws and ordinances.
- Working with other departments, agencies, applicants, and the public to administer the resource conservation goals.
- Ensuring that land use and environmental policies, laws and ordinances are fulfilled.

Total Expenditures: \$1,388,942 Total Staffing (FTE): 11.00

Supporting Services

Administration of the department provides leadership, administrative and technical services by:

- Optimizing the procedures and processes that support land use planning, development, and construction within county.
- Providing leadership to ensure high quality "result-oriented" services.
- Ensuring fiscally responsive and flexible management when dealing with fluctuating demands for services.
- Providing education, public outreach and training for department staff, decision-makers, the general public and the community.

Total Expenditures: \$2,155,109 Total Staffing (FTE): 12.50

DEPARTMENT COMMENTS

The Department of Planning & Building Department's primary function is to support the County's mission by implementing programs that support a safe, healthy, livable, prosperous, and well-governed community. The department accomplishes this by issuing construction permits, completing inspections, implementing and maintaining the General Plan, evaluating development proposals for consistency with adopted plans, conducting environmental analysis of plans and projects, preparing both short- and long-term policy recommendations and assisting the Board of Supervisors as well as the County's Planning Commission in making informed decisions on land use policies. In addition, the department coordinates with local, county, state and federal agencies, and assists non-profits, and private parties to build affordable housing in San Luis Obispo County to the maximum extent feasible.

Internal Business Processes- As good as possible

FY 09-10 Accomplishments

- Re-evaluated, clarified and added more staff to the Department Ombudsman program to assure availability in order to respond to and address constituent issues as identified by Board members or their Legislative Assistants within 24 hours.
- Initiated cross-divisional assignments that use a team approach to complete programs.

FY 10-11 Challenges and Objectives

- Challenge: Continue to emphasize the department's customer service focus and commitment to providing reliable information 100% of the time, with limited resources.
- Objective: Work with all department staff and a committee of stakeholders to improve and streamline processes.

Financial Health- As cost efficient as possible

FY 09-10 Accomplishments

- Facilitated receipt of an Energy Efficiency and Conservation Block Grant (Federal stimulus funding) in the amount of \$2,053,600. This is being used in part for a number of activities that will create jobs, save energy in residential and non-residential buildings through retrofit programs such as AB 811, a Green Building Ordinance, and reductions of green house gas emissions.
- Secured \$1,060,737 as part of the Homeless Prevention and Rapid Re-Housing Grant and the Community Development Block Grant - Recovery Act (Federal stimulus funding). This was used in part to help people avoid being homeless, initiate a Homeless Management Information System, construct handicapped accessibility projects, and grant administration.
- Provided address and new permit information to the Census that will assure the best chances for a successful and accurate population count for the County. This directly relates to the amount of funding received by the County.
- Provided \$50,000 of federal grant funding for the development of an Economic Strategic Plan that will be funded through a public / private partnership.
- Contained costs such that 99% of the department's fees for fiscal year 10-11 were not increased.

FY 10-11 Challenges and Objectives

- Challenge: Continue to provide timely and efficient service to customers despite declining staff resources.
- Objective: Continue to look for economic stimulus opportunities through pilot programs that may include fee deferrals where appropriate, assistance teams, grant opportunities and public/private partnerships.

Customer Service- As responsive as possible

FY 09-10 Accomplishments

- Adopted an ordinance amendment allowing for building permit applications to be extended to 2012.
- Reevaluated and updated the department's phone system to improve customer service.
- Implemented an e-comment system for public comment on Planning Commission items that allows the public to comment on items on an agenda via the department's web page.
- Began a new process of archiving construction permit documents, applications and plans by electronic scanning. Permits archived in this fashion will be readily accessible for research and transmission.
- Redesigned the department's web page to be more user friendly and accessible.
- Completed several Board directed priorities including:
 - Housing Element update on schedule and received state certification
 - Strategic Growth Policies update in the General Plan
 - Inclusionary Housing Ordinance
 - Conservation and Open Space Element update
 - Greenhouse Gas Emissions inventory and analysis

FY 10-11 Challenges and Objectives

- Challenge: Expand opportunities for public input into the planning and building process in a cost effective manner.
- Objective: Evaluate use of the internet for public input at Subdivision Review Board, Planning Department Hearing and Airport Land Use Commission meetings to increase participation in the hearing process and save vehicle trips to the government center.
- Objective: Add a link on the department's web page in order to receive general comments, questions and concerns.

- **Objective:** Expand outreach efforts, including using social networking (e.g. Facebook), workshops, on-line surveys and other visual media.

Learning and Growth- As responsible as possible

FY 09-10 Accomplishments

- Provided regular updates to the Board on the department's priorities and workload to assure that there is alignment between the Board's needs and where department resources are being applied.
- Used the Employee University, webinars, and in-house training to assure that employees continued to receive training necessary to maintain required certification and to provide opportunities for improving skills needed to excel at work.

FY 10-11 Challenges and Objectives

- **Challenge:** Provide focused training of staff to ensure they have the tools to respond to change.
- **Objective:** Use all cost effective methods to provide training for customer service, conflict management and other areas of specialization

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for Planning and Building shows decreases in expense, revenue and General Fund support as compared to the adopted budget for FY 2009-10. Total recommended expense is decreasing by \$574,049, 5%. The General Fund expense is decreasing by \$244,847, 3%. Recommended revenues are reduced by \$329,202, 6%.

The reduction in revenues is the result of \$150,000 reduction in the amount of federal stimulus funding and \$179,202 in fee driven revenue. The decline in fee driven revenue is significantly less than the \$3 million decline in fee revenue experienced in FY 2009-10, which was driven by the economic downturn in housing and construction activity at the national, state and local levels. The recommended revenue level more closely reflects fee revenues being set at amounts consistent with actual permitting activity in the current economic environment.

The reduced expense is achieved through a combination of a \$128,792, 1%, decrease in salary and benefit expense and a \$445,257, 28%, decrease in services and supplies. The recommended budget includes an overall decrease of 2.5 full time equivalent (FTE) in positions. These reductions included changes to the department's Position Allocation List (PAL) which eliminates two (2.0) FTE vacant Administrative Assistant positions and one (1.0) FTE vacant Building Official position for a total reduction of three (3.0) FTE in vacant positions. Also included is a voluntary reduction of a full time (1.0) FTE position to three quarter (0.75) FTE. Together, these two actions result in a reduction of 3.25 FTE.

A more complicated change to the recommended staffing was included at the Department's request which involves changes which affect a total of eleven staff positions. Five of the positions are Resource Protection Specialist positions in the Code Enforcement section and six are Building Inspector positions in the Building section. Each of the eleven positions is currently working three quarter time (0.75 FTE) resulting in a total full time equivalent of 8.25 FTE. The recommended change would increase nine of these positions to full time for a total of 9.0 FTE. It would also eliminate two, of the currently filled positions staffed at three quarter time (.75 FTE). The positions being eliminated include one 0.75 FTE Resource Protection Specialist and one 0.75 FTE Building Inspector. The above change results in a net increase of .75 in FTE. When taken in concert with the 3.25 FTE reduction in vacant positions discussed above the net effect to the department's position allocation list is the reduction of 2.5 FTE.

The \$445,257 decrease in service and supply accounts includes a \$358,050 decrease in professional services. This decrease is largely the result of reduced demand for professional and consulting services due to the expected completion of several previously budgeted long range planning projects, including the County Open Space and Conservation Element and major revisions to the Grading Ordinance. A number of other reductions in the service and supply accounts, such as a \$40,000 reduction in Fleet charges also contribute to the reduced

expense in this category. The recommended service and supply amount also includes a total of \$31,135 in department identified reductions to reduce the amount budgeted for General Fund support. The recommended reductions will reduce the funding available to replace computers and computer supplies and reduce funding for staff training. No fixed assets were requested or are recommended.

The reductions in the recommended budget will not significantly impact the services levels provided by the department. The elimination of the vacant Assistant Building Official position will have minimal impacts as these responsibilities are now being handled by existing staff. The elimination of the two Administrative Assistant positions will cause some delay in providing assistance to staff and clients requesting information from department files and the processing of vendor payments. Reductions to service and supplies will defer computer replacement and reduce training for staff. The overall effect of the changes in the Code Enforcement and Building Divisions will be a slight increase in service capacity.

BOARD ADOPTED CHANGES

The Board approved restoration of two ¾ time positions to the department and the addition of \$210,000 in plan check fee revenues and a total of \$175,000 in expense. The General Fund Support to the department is being reduced by \$35,000. Details of the Board's action are below.

The Department of Planning and Building submitted two "at issue" items as part of the Supplemental Budget document. The first at issue item requested restoration of one filled 0.75 FTE Building Inspector position which was recommended for elimination in the Proposed Budget. The cost for this position is \$74,275. The second at issue item requested the restoration of one filled 0.75 FTE Resource Protection Specialist position, which was also recommended for elimination. The cost for this position was \$81,277. During Budget Hearings, the Planning and Building Department identified that a clerical error was made during the preparation of the Planning Department budget submittal, which resulted in the budgeted revenues for the department being under budgeted by approximately \$295,000. The Department proposed to add a portion of these revenues to restore the two positions. The Board approved this request and added a total of \$155,000 in revenue to the plan check fee account and added an equivalent amount of expense to the salary and benefit accounts to pay for restoration of the two positions at ¾ time.

The Board also allocated a total of \$20,000 in additional expense and revenue to the Planning and Building Department budget to fund work by the San Luis Coastal and Upper Salinas-Las Tablas Resource Conservation Districts (RCDs) on alternative grading plan reviews for the agricultural community. This alternative grading plan review is defined in the County's recently adopted revised grading ordinance. Disbursement of these funds will be made through the Planning and Building Department after review and concurrence with the work products and billings submitted by the RCDs and disburse the funds to the districts.

The Board also approved an allocation of an additional \$35,000 in plan check fee revenue to reduce the Department's General Fund Support by an equivalent amount.

The Board also approved a Technical Adjustment adding a Senior Planner position to the Planning and Building Department Position Allocation List (PAL). The Senior Planner position (Energy Program Coordinator) was added to the Department's PAL in April 2010. Due to the timing of the budget preparation for FY 2010-11, the position and related revenue and expense was not included in the FY 2010-11 Proposed Budget. The Board approved adding the position to the PAL and an increase to salary and benefit accounts and revenue accounts of \$122,572 to fund the position. The revenue is from the State Energy Program grant and fully funds the position. There is no impact to the General Fund from this change.

GOALS AND PERFORMANCE MEASURES

Department Goal: Conserve natural resources to promote a healthy environment.						
Communitywide Result Link: A Livable Community; a Well-governed Community						
1. Performance Measure: Acres of land protected through the agricultural preserve program.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
825,378 acres protected/ \$13,091 avg annual tax relief per property	830,106 acres protected/ \$6,816 avg annual tax relief per property	832,233 acres protected/ \$4,048 avg annual tax relief per property	834,552 acres protected / \$7,106 avg annual tax relief per property	839,113 acres protected	840,130 acres protected	844,738 acres protected
<p>What: The objective of the Agricultural Preserve Program (Williamson Act) is to protect agricultural lands for continued production of food & fiber. The land is reassessed on the basis of the agricultural income producing capability of the land. This assures the landowners that property valuations and taxes will remain at generally lower levels. The amount of tax relief calculation was eliminated in FY 2009-10 as land value and agricultural value can vary widely from year to year depending on those parcels that are admitted or withdrawn from the program.</p> <p>Why: To protect agricultural land, strengthen the County's agricultural economy and preserve natural resources, consistent with County policy.</p> <p>How are we doing? In FY 2009-10, 5,578 acres were added to the agricultural preserve program for a total of 840,130 acres of agricultural land protected Countywide. This exceeded the FY 2009-10 target of 839,113 total acres protected by 1,017 acres. This is because more acreage than the prior average was admitted into the program. 4,608 more acres are projected for the agricultural preserve program in 2010-11, which represents the average annual net gain between 1980 and 2009.</p>						
Department Goal: Prepare and implement the County General Plan that is responsive to local needs						
Communitywide Result Link: A Well-governed Community; A Livable Community						
2. Performance Measure Percentage of annual reports and public review drafts of long range plans completed within the timeframes set in their respective work programs						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	N/A	90%	100%	90%	100%
<p>What: Long range planning documents consist of community plans, general plan element updates, specific plans, annual reports, and special studies. Each has work plans, major milestones, schedules, and time frames for completion.</p> <p>Why: Release of the public review draft is the first opportunity for the public to review staff's formal recommendation. Timely completion of these draft plans ensures a plan produced within budget and adequate time respond to the community's vision, local needs and issues before the document begins the hearing process. Timely completion of annual reports keeps the communities and decision makers current on issues affecting the County.</p> <p>How are we doing? Approximately 90% of the reports and public review drafts of long range plans have been completed within the timeframes set by their work programs. Out of the six plans either completed or in process, five are on schedule or have had their schedules revised to reflect changes in circumstances. The six long range plans currently underway or recently completed are the Shandon Community Plan and EIR, the Climate Action Plan, the Land Use and Circulation Element update, the Annual Report on the General Plan, the Resource Management System and Annual Summary Report and a Resource Capacity Study. The public hearing draft Shandon Community Plan and EIR was delayed due to further work needed on the Public Facilities Financing Plan component and to enable time for community review. The Community Plan is now proceeding in accordance with the revised schedule. The Climate Action Plan is proceeding according to schedule, with a public review draft scheduled to be released before the end of 2010. The public review draft plan of the Land Use and Circulation Element is scheduled to be released in 2011. The Annual Report on the General Plan was presented to the Board of Supervisors in November 2009, generally within the expected timeframe. The Resource Management System Annual Summary Report was presented to the Board in May 2010--about 5 months beyond the normal annual date--due to staff commitment to the extended hearings on Conservation and Open Space Element. One major special study is underway--the Paso Robles Groundwater Basin Resource Capacity Study (RCS). This study was originally to have been completed in 2009, but was delayed because an additional study was requested by the affected cities and CSDs. The RCS is now being finalized and is expected to be considered by the Planning Commission in fall 2010 and the Board later in the year or early next year. The Santa Margarita RCS was expected to be completed in early 2010, but staff commitment to other priority projects has caused that study to be postponed until 2011.</p>						
Department Goal: Protect public health and safety by effective and timely administration of development regulations and by fostering clean and safe communities through responsive code enforcement						
Communitywide Result Link: A Safe Community; A Livable Community; A Well Governed Community						

3. Performance Measure: Percentage of complete applications processed within established time lines for representative project types.

	05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
<u>Building Permits</u>							
<u>Single-family dwelling permits:</u> Goal: 20 days to complete plan check.	75%	80%	70%	87%	85%	96%	90%
<u>Commercial project permits:</u> Goal: 30 days to complete plan check	n/a	n/a	n/a	n/a	80%	90%	90%
<u>Over-the-counter permits:</u> Goal: issued same day as applied for.	98%	97%	98%	98%	98%	95%	95%
<u>Land Use Permits/Subdivisions</u>							
<u>Land Use/Subdivision applications processed:</u> Goal: Categorical Exemptions (CE) General Rule (GRE)-60 days	48%	56%	59%	64%	75%	65%	75%
Goal: Negative Declaration-180 days	47%	51%	51%	47%	70%	56%	70%

What: Timely processing of applications for development projects and subdivision of property.

Why: To provide timely, quality service that saves applicants time and money, adds value to tax rolls and local economy, and meets local and state laws.

How are we doing?

Building Permits – We monitor our workload weekly to accomplish our goal of completing 85% of the initial plan review for dwellings within 20 days. Currently are exceeding this goal by 11% (96% of dwellings receive initial plan review with 20 working days). We are able to maintain this performance measure for plan review even though we have assigned 1 Plans Examiner to the Storm Water Pollution Prevention Program and 1 Plans Examiner to the Green Building Ordinance preparation because the overall workload has decreased. Although there has been a decrease in the total number of construction permits, we have seen no appreciable decrease in customer service activity in the permit center compared to past fiscal years (FY 2008-09 26,173 permit center contacts / FY 09-10 26,980 permit center contacts). We are also devoting time to: (A) Developing new code knowledge due to the code changes that become effective January 1, 2011, (B) Reviewing the more complex projects in house and (C) Providing frequent consultations to customers for expired/abandoned projects and unpermitted construction due to the changing economy.

Over the counter permits – We are marginally missing our adopted FY 09-10 target by 3% of over the counter permits within the same day they are applied for. This results in approximately 31% of all building permits being issued the same day that they are applied for. This result translates to approximately 646 of 2,067 permits immediately issued to customers in a year. Currently we have 1 Plans Examiner assigned to the Storm Water Pollution Prevention Program and 1 Plans Examiner assigned to the Green Building Ordinance preparation (funding provided by Energy Efficiency Community Block Grant). These assignments have impacted our ability to issue over the counter permits, resulting in the slight decrease.

Land Use Permits/Subdivisions – The number of land use and subdivision applications processed in FY 2008-09 was 184. The number processed in FY 2009-10 was 152. This is 17% less than the FY 2008-09 total. Processing times have improved due to fewer new applications being received and the backlog of prior applications being reduced. The average processing times to take all projects to a Review Authority for action decreased from 130 to 113 days (13% decrease) and decreased from 201 to 166 days (17% decrease) for projects that require Negative Declarations.

4. Performance Measure: Percentage of customers who rate the overall services provided by the Planning and Building Department as "above satisfactory" or higher through continuous client surveys.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
96%	92%	94%	90%	95%	92%	95%

What: The Planning and Building Department's customers who submit building and land use permits will be continuously surveyed to determine how well their needs were served.

Why: To ensure effective customer service is provided and track changing customer expectations.

How are we doing? Surveys are available to Permit Center customers on a daily basis. In addition, the survey is available on the department website. The FY 09-10 survey results show that 92% of the respondents gave the Planning and Building Department a rating of "above satisfactory" or higher. The 3% shortfall compared to our target for all of FY 2009-10 is a result of customers indicating dissatisfaction with our overall fee structure not being reduced to reflect the recent economic downturn.

5. Performance Measure: Enhance public health and safety by ensuring construction projects comply with applicable codes, regulations and ordinances, using in-field evaluations to assure inspections are completed with no significant errors or oversights.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Deferred	96%	95%	90%	90%	80%	95%

What: In-field evaluations of inspectors and of completed inspections including inspection documents are conducted during key inspections to rate the quality of inspections performed by County Building Inspectors. This measures the percentage of inspector evaluations resulting in no significant errors or oversights. These evaluations provide feedback to inspectors concerning code knowledge, efficient use of resources, time and movement, personal interactions, problem solving ability, record keeping and safety practices that fosters continuous improvement and consistency in the inspection process.

Why: To enhance public health and safety by ensuring that buildings comply with current building regulations, and to minimize the financial impact on owners and builders by ensuring that inspection services are timely, accurate, and consistent.

How are we doing? All inspectors are required to participate in ongoing training to stay current with the changes in the building standards we enforce. The in-field evaluation program has three primary objectives. The first is to ensure that construction projects meet the minimum health and safety standards required by code. The second is to evaluate the level of inspection quality and thoroughness by the inspection staff. The third objective is to provide direct in-field, one-on-one training by the supervising inspector, who will then be able to determine the specific needs for additional training. We continue to modify and improve our evaluation process in order to make it a more useful tool for improving the performance of our building inspectors. Accurate inspection records are also an important part of the inspection process. To improve our record keeping the supervising inspectors are now randomly performing follow up inspections and reviewing the inspector's written and computer records to identify and correct any record keeping errors. This process has improved our inspector's knowledge resulting in fewer areas identified for additional training. Additional emphasis and training has been provided to improve in this important area. We completed 256 quality inspection reviews. 204 reviews scored 90% or above. 52 reviews scored below satisfactory. Of these, 41 reviews are documented to one inspector with unsatisfactory job performance overall. 11 review were satisfactory, but not scoring 90% or better.

6. Performance Measure: Average number of inspection stops to be completed by each inspector per eight-hour workday including office work and drive time. (Note: one "inspection stop" consists of one to four inspections.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
11	9	9	7	9	8	9

What: Inspectors should perform an average of nine inspection stops per inspector per eight-hour day. This average number of inspection assures timely response to our customer's needs and quality inspections with a high degree of accuracy. Each inspection stop typically requires inspection of up to four construction disciplines (i.e.: plumbing, electrical, foundation, installation, etc).

Why: To ensure that owners and builders get excellent value in the inspection services they pay for with permit fees, while maintaining a level of completeness and thoroughness that ensures buildings are built safely and with minimal financial impact on owners and builders.

How are we doing? Currently eight permanent full-time inspectors are averaging eight inspection stops while driving an average of 80 miles per day. This is slightly below our adopted target and is a direct result of the ailing local construction economy. This dip in our average inspections stops allows the inspectors to spend 10% of their time completing other required tasks such as file maintenance and permit review. Also one inspector spends 40% of his time completing specialty plan checks on photo voltaic permits. Over the next fiscal year we are projecting an average daily inspection work load of nine inspection stops per day completed. This section is highly responsive and is able to provide service when and where it is needed to allow our customers to effectively manage their projects throughout the entire construction process.

7. Performance Measure: Percentage of Code Enforcement cases resolved within 120 days of initiation.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
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N/A	N/A	N/A	N/A	80%	73%	80%
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What: Code enforcement cases are opened as a result of constituent complaints, proactive enforcement, or other agency referrals. The complexity of the case and the level of cooperation from the property owner affect the time it takes to achieve resolution.

Why: Successful and timely resolution of code enforcement cases directly supports communitywide character and values, resulting in clean and safe neighborhoods.

How are we doing? We have increased our proactive enforcement of outdoor storage violations and unpermitted construction in our Neighborhood Preservation (NP) communities. We opened 517 cases and closed 378 of these cases within 120 days, resulting in an average of 73% of cases resolved within 120 days. Due to the new policy change of not closing enforcement cases on unpermitted construction until final inspection, this statistic is taking into consideration that a case is closed pending permit final. This average also reflects the overall acceptance of code enforcement in NP communities.

Department Goal: Promote economic development and affordable housing opportunities countywide pursuant to the Economic and Housing Elements of the County General Plan.

Communitywide Result Link: A Prosperous Community; A Livable Community

8. Performance Measure: Number of new affordable housing units constructed for low - and moderate - income families.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
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184 housing units	63 housing units	218 housing units	105 housing units	119 housing units	82 housing units	57 housing units
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What: Affordable housing units resulting from permit requirements and incentives (including state, federal and local funds) to maximize the number of new affordable housing units provided for low and moderate-income families.

Why: Affordable housing enhances the health of families and improves the stability of communities and the local workforce.

How are we doing? 82 affordable units were under construction in FY 2009-10. This includes 52 units at the Roosevelt Apartments in Nipomo, 2 townhomes in the Woodlands project near Nipomo, 4 homes by Habitat for Humanity in Grover Beach, 11 secondary dwelling units countywide, 11 farm support quarters countywide, and 2 single family homes by a private developer (Borges) in Cambria. The target for FY 2010-11 is 57 units, including 24 units in Templeton and 6 units in Oceano, both by Peoples' Self-Help Housing Corporation, 5 townhouses in the Woodlands project near Nipomo, 12 secondary dwellings units countywide, and 10 units of farm support quarters countywide.

Department Goal: Promote the values of good planning and building through education and outreach

Communitywide Result Link: A Prosperous Community; A Livable Community

9. Performance Measure: Promote public education and outreach through workshops, community group meetings and training sessions.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
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N/A	N/A	N/A	N/A	433	370	460
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What: In order to provide information or education about a specific topic of interest, the department conducts educational training, workshops and study sessions with public agencies, community service districts, community advisory groups, professional organizations and communities.

Why: To improve, strengthen and foster maximum participation in the process through listening to concerns and educating stakeholders about department processes and the benefits of good planning and building programs.

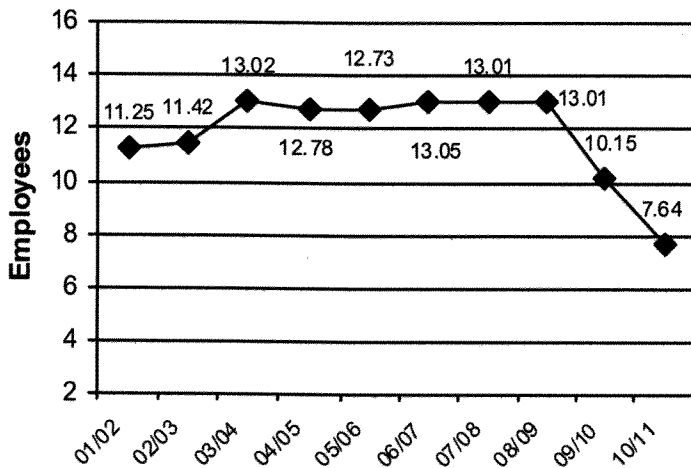
How are we doing? In order to better educate the public, the department is dedicated to a variety of outreach efforts that focus on the value and benefits of effective planning and development in concert with our goals for resource conservation. In addition to public outreach and education, the department is committed to understanding the issues and concerns voiced by our communities in order to help ensure that our decision makers have the best information available to guide policy choices. Many of the programs that were identified when developing this new measure as part of the FY 09-10 budget had concluded prior to FY 2009-10. The Department did reach 85% of its goal. The face to face outreach efforts continue to encompass a wide spectrum of the population and decision makers. These outreach efforts are augmented by our updated webpage and social networking sites such as Facebook and Twitter.

MISSION STATEMENT

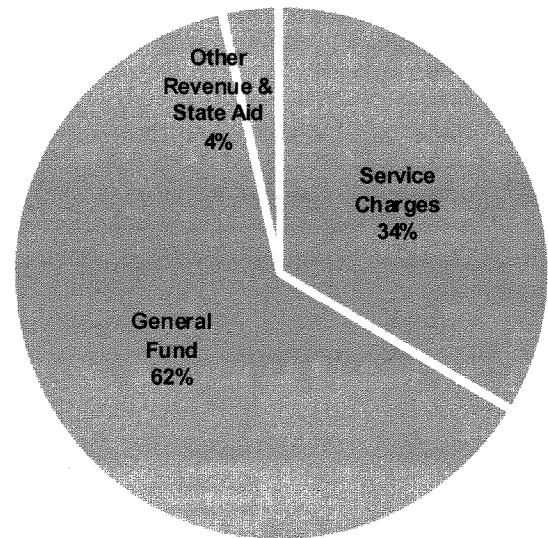
Provide public facilities and services that ensure the health and safety and enhance the quality of life for the community.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Licenses and Permits	\$ 60,437	\$ 64,537	\$ 67,164	\$ 67,164	\$ 67,164
Intergovernmental Revenue	20,852	533	25,362	16,701	16,701
Charges for Current Services	795,594	612,035	814,487	814,487	814,487
Other Revenues	8,920	181,532	5,733	5,733	5,733
Interfund	36,971	38,427	0	0	0
**Total Revenue	\$ 922,774	\$ 897,064	\$ 912,746	\$ 904,085	\$ 904,085
Services and Supplies	2,107,753	2,014,155	2,466,167	2,420,713	2,420,713
Other Charges	164,000	200,000	3,000	3,000	3,000
Fixed Assets	0	87,676	0	0	0
**Gross Expenditures	\$ 2,271,753	\$ 2,301,831	\$ 2,469,167	\$ 2,423,713	\$ 2,423,713
 General Fund Support (G.F.S.)	 <u>\$ 1,348,979</u>	 <u>\$ 1,404,767</u>	 <u>\$ 1,556,421</u>	 <u>\$ 1,519,628</u>	 <u>\$ 1,519,628</u>

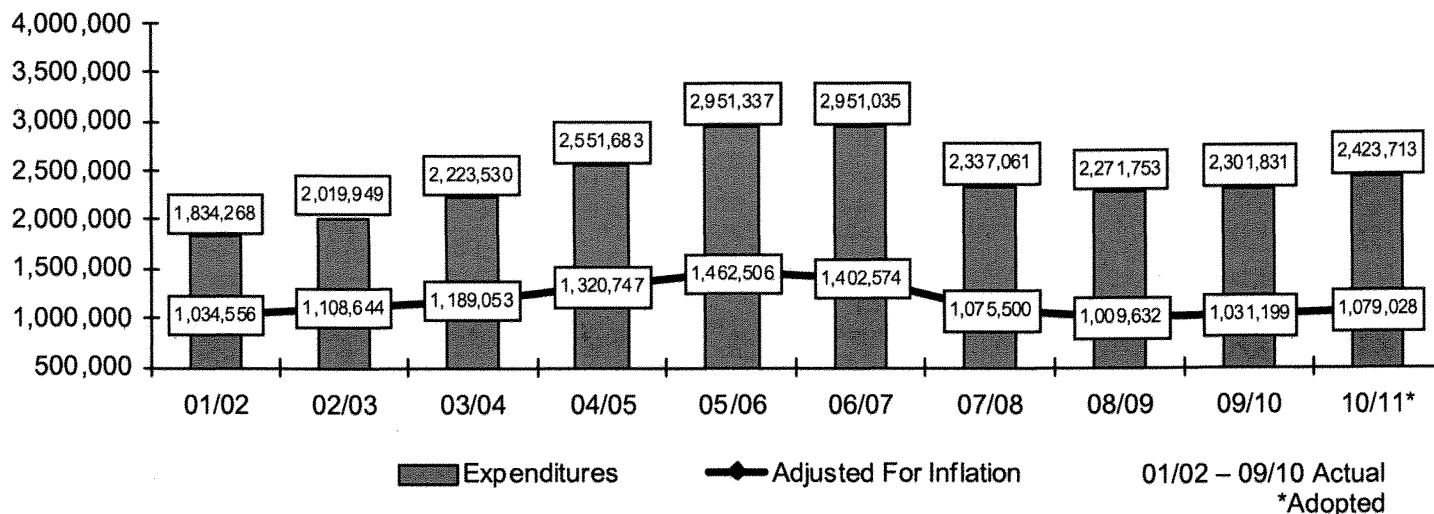
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Development Services

To provide engineering and surveying review of land development as mandated by State law and County ordinance as required to ensure that our neighborhoods are livable, safe and well integrated into the community.

Total Expenditures: \$1,169,083 Total Staffing (FTE): 5.29

Operations Center - Water and Sewer

To provide water and sewer service to county departments and other agencies in and around the Kansas Avenue area, off Highway 1 in San Luis Obispo.

Total Expenditures: \$888,901 Total Staffing (FTE): 0.63

Services to Special Districts

To provide fiscal, legal and engineering support to districts in the formation process; to perform general utility district planning, assessment apportionments, special studies and projects as directed by the Board of Supervisors; to acquire supplemental road purpose equipment which is not fundable through Internal Service Fund financing methods; to provide administration of the County's cooperative road improvement program; to provide cable TV regulation and access activities; and to provide franchise administration.

Total Expenditures: \$365,729 Total Staffing (FTE): 1.72

DEPARTMENT COMMENTS

The primary programs of the Public Works Special Services budget unit are Development Services, Operations Center, and Services to Special Districts. Development Services provides engineering and surveying review of land development. The Operations Center provides water and wastewater service to agencies around the Kansas Avenue area of San Luis Obispo. Services to Special Districts provide a wide variety of support services to special districts as directed by the Board of Supervisors.

Internal Business Improvements – As good as possible

FY 2009-10 Accomplishments

- Adjusted the annual update process for the Public Improvement Standards to a biennial update process in order to minimize staff time and cost.

FY 2010-11 Objectives and Challenges

- Complete a water line extension project in order to have the infrastructure in place for the potential new women's jail project.

Finance – As cost efficient as possible

FY 2009-10 Accomplishments

- Assisted the Auditor-Controller's Office in the audit of Charter Communications resulting in franchise revenue misdirected to cities properly being credited to the County.

FY 2010-11 Objectives and Challenges

- Implement a new fee related to new Federal Emergency Management Agency (FEMA) requirements on building permits so that cost is recovered from appropriate customers.

Customer Service – As responsive as possible

FY 2009-10 Accomplishments

- Maintained the average turnaround time for plan checks at 2.3 weeks compared to the targeted 4 weeks.
- Customer satisfaction survey showed improvement in every category of customer service for Development Services.

FY 2010-11 Objectives and Challenges

- Complete the biennial update to the Public Improvement Standards provided to the development community.
- Meet or exceed current ratings in the annual customer satisfaction survey.

Learning and Growth – As responsible as possible

FY 2009-10 Accomplishments

- Staff participated in community of interest group to discuss Low Impact Development and Hydro-modification implementation issues.
- Staff attended seminars and training specific to their assignments to maintain continued professional education and certification requirements.

FY 2010-11 Objectives and Challenges

- Initiate work to prepare a Low Impact Development and Hydro-modification handbook for use and education of the development community.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Public Works Special Services budget functions under the umbrella of the Public Works Department Internal Service Fund (ISF). All staffing and necessary equipment needed to carry out the programs in this fund center are provided by the ISF and charged back as services are performed. There are three (3) divisions within the Special Services fund center: Development Services, Operations Center and Services to Special Districts.

The overall FY 2010-11 General Fund support for this fund center is recommended to decrease approximately 5% or \$93,979 compared to FY 2009-10 adopted amounts. Recommended revenues are decreasing by \$529,667 or 36% as compared to FY 2009-10 budget primarily due to 1) a one-time reimbursement of \$176,201 from the Sherwood Drive Utility Assessment District budgeted for in FY 2009-10 resulting in a 88% decrease in Services to Special District's revenue in FY 2010-11 and 2) a \$348,560 decrease in Development Services program revenue as a result of continued decreased building activity projected for FY 2010-11. Revenue in the Operations Center program is increasing by 4% or \$3,755 due to the addition of one more State Water contractor.

Overall expenditures for FY 2010-11 are recommended to decrease by 20% or \$623,646 over the FY 2009-10 adopted amount primarily due to reduced charges by the ISF for labor decreasing and reduced departmental overhead charges. The Operations Centers service and supply accounts are decreasing by \$16,491 or approximately 3% due to fluctuations in State water costs and departmental overhead charges. The service and supply accounts for Development Services are decreasing 27% or \$425,442 and Services to Special Districts' accounts are decreasing by 33% or \$181,713 over FY 2009-10 levels for the reasons noted above.

As noted above, FY 2009-10 General Fund support for this fund center is decreasing by 5% from adopted FY 2009-10 levels. Specifically, Operations Center is projecting a 3% or \$20,246 decrease in General Fund support from FY 2009-10; Development Services will experience a 16% or \$76,882 decrease in General Fund support from the adopted FY 2009-10 level, while Services to Special Districts will see a less than 1% increase of \$3,149 in General Fund support compared to prior year levels.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Maintain the water distribution and wastewater collections systems at the County Operations Center to provide safe drinking water, maintain adequate reserves for irrigation and fire fighting to protect the public and environmental health, and ensure regulatory compliance. The County Operations Center customers are other county departments and one private agency, Woods Humane Society.						
Communitywide Result Link: A healthy community. A safe community.						
1. Performance Measure: Percentage of days per year that the water system is able to meet mandated water quality standards.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100%	100%	100%	100%
What: This measures the percentage of time during the year that the water distribution system is able to meet State and Federal water quality standards.						
Why: To insure that the water system provides safe drinking water.						
How are we doing? The water system continues to meet all Federal, State and local safe drinking water requirements.						
2. Performance Measure: Number of wastewater collection system and water system failures per year.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
0	0	4	2	0	0	0
What: A count of all incidents of blockages, spills and unscheduled interruption in wastewater service and water system failures.						
Why: The number of failures per year can be a reflection of the system integrity. Monitoring the location and frequency of failures will help to identify areas where additional resources may need to be focused in order to assure continued system integrity and to protect the environment.						
How are we doing? No system failures occurred during FY 2009-2010. The results related to blockages, spills and unscheduled interruptions in either the water or wastewater systems at the Operations Center indicates how many failures of these types occurred as a result of aging infrastructure, deferred maintenance, etc. The existing waterlines do not have the capacity to support the proposed addition of a women's wing to the County Jail. However, to meet the water needs of this facility, State funding has been secured for a project that is currently being designed to upsize the existing waterline to a 10-inch PVC pipe from Chorro Creek Bridge to the new jail facility. The design phase of this project is expected to be completed in FY 2010-2011 with construction to start in FY 2011-2012.						
Department Goal: Review and approve applications, maps and plans for new development projects in a timely manner to ensure compliance with regulatory requirements, enhance customer service, and protect the public's safety.						

Communitywide Result Link: A safe community, A well-governed community.						
3. Performance Measure: Annual number of improvement plan reviews per Full Time Equivalent (FTE) employee.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
32	57	66	69	50	50	50
What: Total number of Improvement Plan reviews by Plan Check Unit divided by the number of Full Time Equivalent (FTE) employees.						
Why: Measures the efficiency of the Plan Check Unit in reviewing improvement plans.						
How are we doing? We continue to experience a reduction in the number of public improvement plans being submitted for checking and inspection services (51 in FY 2009-10 down from 98 in FY 2008-09). Conversely, we have experienced an increase in detailed staff work associated with bond claims on defunct county development projects (5 in FY 2009-10 up from 0 in FY 2008-09). We continue to adjust staff responsibilities to best match the economic situation of development and this is reflected in our favorable performance. No proposed changes for the FY 2010-11 target goals. No standardized comparable county data available.						
4. Performance Measure: Number of weeks to review improvement plans.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
7.9 weeks 1st submittals	3.1 weeks 1st submittals	3.2 weeks 1st submittals	2.0 weeks 1st submittals	4.0 weeks 1st submittals	2.5 weeks 1st submittals	4.0 weeks 1st submittals
4.9 weeks resubmittals	2.5 weeks resubmittals	2.2 weeks resubmittals	1.2 weeks resubmittals	2.0 weeks resubmittals	2.2 weeks resubmittals	2.0 weeks resubmittals
What: Average time it takes to review public improvement construction plans associated with development after receipt from engineers.						
Why: State law requires that improvement plans be acted upon within sixty working days (approximately 12 weeks) of submittal. This measures accomplishment of our goal of timely service.						
How are we doing? Staff continues to provide our clients a favorable response time in commencing first submittal and resubmittal plan checks when compared to our target goals. The existing poor economic climate in the development industry has resulted in fewer projects being processed. As a result we continue to adjust staff assignments to ensure plan check and inspection services are given priority while also ensuring staff remains productive in other areas of work. There are no proposed changes for the FY 2010-11 target goals. No standardized comparable county data available.						
5. Performance Measure: Annual number of survey map reviews per Full Time Equivalent (FTE) employee.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
374	887	1,070	1,122	1,215	1,330	1,215
What: Total number of survey maps (i.e. any land surveying map that falls under the professional land surveyor act such as records of survey, subdivision maps and corner records) reviews by Surveying Unit divided by the number of Full Time Equivalent (FTE) employees.						
Why: Measures the efficiency of the Surveying Unit in reviewing survey maps.						
How are we doing? The continued favorable efficiency may be associated with the reduced complexity of maps being checked. Typically, subdivision maps are the most difficult to check, taking the most amount of staff time. But given the economic climate we have seen a decrease in these types of maps (28 in FY 2009-10 down from 57 in FY 2008-09). The majority of map checks have been the less complicated Corner Records and Records of Survey of which we processed 239 of the total 519 map checks in FY 2009-10 while utilizing only 0.39 FTE. No standardized comparable county data available.						
6. Performance Measure: Number of weeks to review survey.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
2.8 weeks	0.9 weeks	1.1 weeks	1.0 weeks	1.0 weeks	1.1 weeks	1.0 weeks
What: Average time from receipt of maps (i.e. any land surveying map that falls under the professional land surveyor act such as records of survey, subdivision maps and corner records) from engineers and surveyors, until response.						
Why: State law requires that survey maps be acted upon within 20 working days (approximately 4 weeks) of submittal. This measures accomplishment of our goal of timely service.						

How are we doing? For the past four years our performance continues to fluctuate about 1 week which is well below the statutory requirement of processing maps within 20 working days (4 weeks). Our stable performance may be attributed to fewer maps being submitted for checking (economy), to the lower complexity of maps being reviewed (records of survey and corner records) and to the experience of our long time map check staff. There are no proposed changes for the FY 2010-11 target since it appears to be the maximum efficiency achievable. No standardized comparable county data available.

7. Performance Measure: Percentage of local engineering and design firms that rate the services provided by Public Works as satisfactory or better.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	N/A	87%	85%	88%	85%

What: Measures customer satisfaction with Development Services.

Why: Information derived from this survey has historically been used to improve customer service.

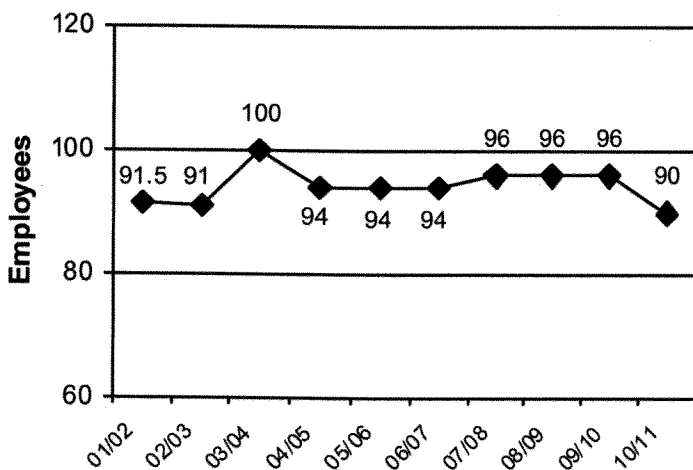
How are we doing? FY 2009-10 results are reflective of our May 2010 survey where we received 17 responses, down from 20 responses in May of 2009. The reduced number of responders may be attributed to the closure of local engineering and surveying firms based on the number of undeliverable surveys. Our next annual customer survey will be conducted in May 2011 when we will again solicit customer feedback in at least five areas of Development Services' work. These areas include Surveying Services, Plan Check Services, Inspection Services, Permit Services and Response to Public Inquiries. There are no proposed changes for the FY 2010-11 target goals.

MISSION STATEMENT

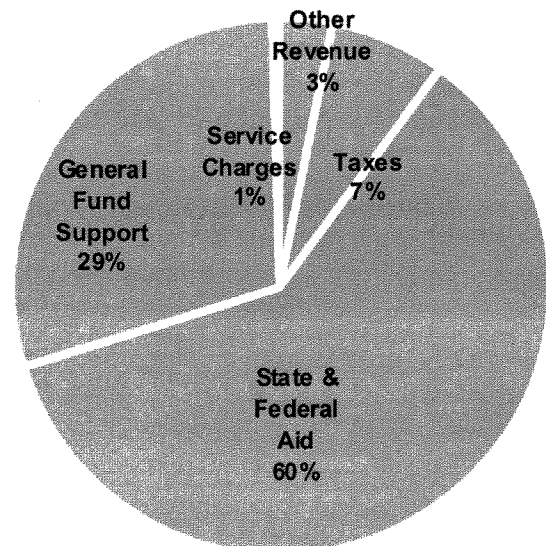
Provide public facilities and services that ensure health and safety and enhance quality of life for the community.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Taxes	\$ 1,492,353	\$ 1,469,304	\$ 1,559,031	\$ 1,446,197	\$ 1,446,197
Revenue from Use of Money & Property	111,514	33,892	60,000	60,000	60,000
Intergovernmental Revenue	16,438,091	21,016,767	12,563,596	12,563,596	12,863,596
Charges for Current Services	214,533	138,061	144,911	144,911	144,911
Other Revenues	453,969	284,742	10,000	10,000	10,000
Other Financing Sources	20,351,582	11,776,160	7,704,614	6,502,225	6,502,225
Interfund	678,570	373,915	0	0	400,000
Total Revenue	\$ 39,740,612	\$ 35,092,841	\$ 22,042,152	\$ 20,726,929	\$ 21,426,929
Fund Balance Available	\$ 507,436	\$ 0	\$ 0	\$ 0	\$ 804,447
Cancelled Reserves	908,000	352,704	0	0	0
Total Financing Sources	\$ 41,156,048	\$ 35,445,545	\$ 22,042,152	\$ 20,726,929	\$ 22,231,376
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	15,360,296	15,396,768	15,229,808	14,454,331	14,562,331
Other Charges	498,868	125,626	4,014	234,014	234,014
Fixed Assets	25,487,101	13,556,154	6,808,330	6,038,584	6,630,584
Gross Expenditures	\$ 41,346,265	\$ 29,078,548	\$ 22,042,152	\$ 20,726,929	\$ 21,426,929
Contingencies	0	0	0	0	0
New Reserves	806,469	0	0	0	804,447
Total Financing Requirements	\$ 42,152,734	\$ 29,078,548	\$ 22,042,152	\$ 20,726,929	\$ 22,231,376

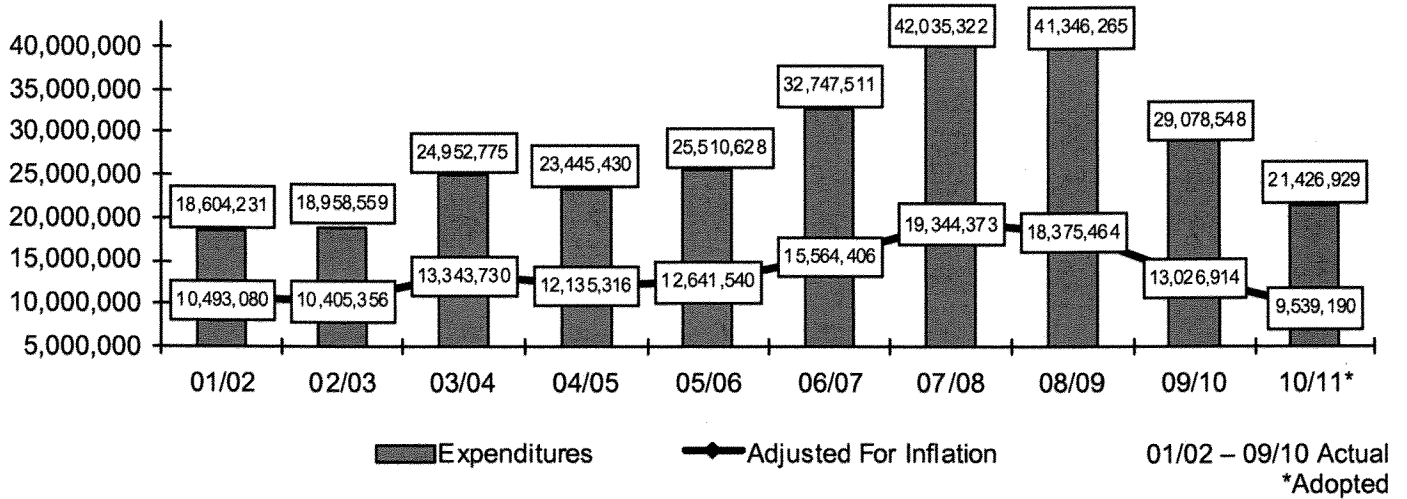
Number of Employees
 (Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Roads Construction

Construct new, or make major improvements to, roads within the unincorporated area of the County.

Total Expenditures: \$6,630,584 Total Staffing (FTE): 19.00

Roads Maintenance

Maintain, or make minor improvements to, existing County roads within the unincorporated area of the County.

Total Expenditures: \$14,796,345 Total Staffing (FTE): 71.00

DEPARTMENT COMMENTS

The primary functions of the Road Fund are Construction and Maintenance. Construction related activities include new roads, road reconstruction, new lights and traffic signals, bridges, pedestrian ways and bike paths, drainage improvements, transportation planning, right of way, environmental, encroachment inspections, curb gutter and sidewalk design, and administration. Maintenance related activities include County Road Crew work to maintain these structures as well as the pavement management program on over 1,300 miles of County Roads.

Internal Business Improvements – *As good as possible*

FY 2009-10 Accomplishments

- Upgraded the Geographic Information System (GIS) inventory to include road centerline data for all County maintained roads, including mile post, bikeway, and bridge weight limit data.
- Due to road crews consolidating the equipment fleet has been reduced by 10%.
- Created an electronic contract bid platform which has reduced bidder inquiries to staff and helped to increase the number of bidders on projects.

FY 2010-11 Objectives and Challenges

- Upgrade the GIS inventory to include the road signs.

Finance – As cost efficient as possible

FY 2009-10 Accomplishments

- Completed 67 miles of chip sealing in a joint effort of County crews and contractors more cost effectively than using only contractors.
- The department was able to obtain \$1.7 million in stimulus funding for overlay work which enabled the County to shift an equal amount of General Funds to other departments.

FY 2010-11 Objectives and Challenges

- A key challenge will be to maintain service levels with reduced revenues, deferral of State revenue and increased competition for local funding.

Customer Service – As responsive as possible

FY 2009-10 Accomplishments

- Overlaid nearly 14 miles of pavement, including the community of Santa Margarita, to maintain average pavement condition in the mid 60 range which is considered good (61-80) by industry standards (using a 100 point scale).
- Delivered over \$14 million in capital projects to address safety, capacity and drainage concerns.
- Completed critical drainage projects in San Miguel and Santa Margarita prior to the storm season.

FY 2010-11 Objectives and Challenges

- A key challenge will be to maintain acceptable pavement condition ratings with reduced funding.

Learning and Growth – As responsible as possible

FY 2009-10 Accomplishments

- Staff attended vendor training relating to new equipment purchases and safe chainsaw practices.
- Initiated update of the Road Maintenance Safe Operating Procedures handbook.

FY 2010-11 Objectives and Challenges

- Work with the American Public Works Association to assess the department's policies and procedures as they relate to County road operations.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Roads' budget functions under the umbrella of the Public Works Department Internal Service Fund (ISF). All staffing and necessary equipment needed to carry out the programs in this fund center are provided by the ISF and charged back as services are performed.

The recommended FY 2010-11 budget for Roads provides for a 25% (\$2,098,193) decrease in General Fund support compared to FY 2009-10 adopted amounts. Reductions in the maintenance program of \$545,477 resulted in six (6) vacant Public Works Workers I/II/III and one (1) vacant Public Works Section Supervisor positions being eliminated. As noted above, staffing is provided by the ISF and charged back to the Roads budget. This reduction will require the department to reorganize work crews in order to adequately staff medium to large projects thus creating a backlog in smaller projects. Additionally, it may impair their ability to respond in a timely manner to roadway, tree, bridge and traffic issues.

The reduction in funding to the pavement management program of \$769,746 will have an impact on the condition of County roads. Currently, the overall road system has a pavement condition rating (PCR) of 64 (on a 1 to 100 scale; see Performance Measure #1). However, the department is projecting that as a result of the reduction, the PCR could fall to 61 and if reductions continued over the next 10 years, the PCR has the potential to drop to the mid-50s. In FY 2009-10, approximately \$1.7 million in Federal stimulus funds was used to offset the reduction in General Fund support. It is not known at this time whether there will be a second federal stimulus or if there will be funding for transportation projects in it. An item will be brought to the Board of Supervisors in the event there is additional federal stimulus money for Roads.

Overall FY 2010-11 revenues, including reductions in General Fund support noted above, are projected to decrease by 35% or \$11,463,063 compared to FY 2009-10 amounts. Notably, compared to FY 2009-10 adopted levels, these sources of revenue are decreasing: State Highway Users Tax (gas tax) is essentially flat, decreasing by \$15,000 (less than half percent) Transportation Development Act revenue by 10% or \$105,000; Road Impact fees by 67% or \$422,352; overall property tax revenue is decreasing 9% or \$142,604 primarily due to unitary tax revenue being budgeted at 31% (\$143,736) less than FY 2009-10 levels; and Federal Aid Construction revenue is decreasing by \$7,627,905 (79%) over FY 2009-10 amounts but it should be noted that Federal funding fluctuates with phases of projects that cross fiscal years. At the time the Roads budget was submitted, Prop 42 revenue was budgeted to increase by 12% or \$400,000. Since that time, the State enacted "gas tax" swap legislation that essentially eliminated Prop 42 funding to counties and replaced it with an increase to the gas excise tax. The State has assured counties that the new tax will keep pace with what Prop 42 would have otherwise generated and as a result no change has been made to the amount budgeted by Roads for Prop 42 revenue.

FY 2010-11 service and supply expenditures for Roads are decreasing, overall, by 12% or \$2,047,575 from adopted FY 2009-10 levels primarily due to a 61% (\$9,649,502) decrease in budgeted capital projects. Specifically, labor charged by the ISF is decreasing by 23% (\$837,950); departmental overhead is decreasing by 26% (\$187,664); other miscellaneous type charges, such as equipment, materials and labor, are decreasing by \$913,325 (9%). A list of capital projects will be included as part of the Public Works ISF section of the supplemental budget document. For FY 2010-11, only two (2) new capital projects are proposed.

BOARD ADOPTED CHANGES

The Board adopted changes, as recommended in the Supplemental Budget document (pages S-18 and S-19) include revenue and expenditures of \$700,000 for the Roads budget. Specifically,

- Mission Street, San Miguel: funding from a Community Development Block Grant in the amount of \$400,000 will be used for the third phase of a joint effort between Public Works, the Planning Department and the community of San Miguel to enhance the appearance of Mission Street based on the Board approved San Miguel Community Design Plan. This enhancement will beautify an additional block on Mission Street and will calm (slow) traffic speeds, improve drainage, increase parking, and generally promote a pedestrian friendly business environment.
- Main Street Bike lanes, Templeton: funding from Energy Efficiency and Conservation Block Grant (EECBG) program of the American Recovery and Reinvestment Act (ARRA) in the amount of \$192,000 will be used to construct approximately 600 linear feet of Class II bike lanes on Main Street, from Ramada Drive to approximately 600 feet south of the Highway 101 interchange in the community of Templeton. The project will reduce the gap in bikeway links between the City of Paso Robles and Templeton and will encourage bicycle commuting between the two areas.
- Streetlight Replacement Project (countywide): funding from Energy Efficiency and Conservation Block Grant (EECBG) program of the American Recovery and Reinvestment Act (ARRA) in the amount of \$108,000 will be used to change approximately 50 streetlights from traditional light bulbs to more energy efficient LED bulbs. This will reduce the total kilowatt-watt hours used and reduce the amount spent on energy. This project will target streetlights at signalized intersections and lights that are paid for out of the Roads Fund first.

The Road fund ended the FY 2009-10 fiscal year with a fund balance available (FBA) of \$804,447 as a result of staff vacancies and expenditure reductions that were made to match receipt of revenue. These funds were

allocated to Future Road Projects designation and essentially replaced the funds that were used for the Willow Road project.

GOALS AND PERFORMANCE MEASURES

Department Goal: Maintain a good quality county-road system.							
Communitywide Result Link: A livable community, a safe community.							
1. Performance Measure: Pavement Condition Rating (PCR) for ALL county roads.							
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target	
70	69	65	62	61	65	61	
<p>What: The Board of Supervisors has established the goal of maintaining a PCR for all roads within the unincorporated area of the County at Pavement Condition Index (PCI) of 70 or better, with no one road category falling below a PCI of 60. A 70 PCI is equivalent to a rating of "good" on a grading basis of poor, fair, good, excellent. This rating is determined by inspection of one third of the road system each year.</p> <p>Why: To document the status and determine the maintenance needs of the road system to effectively serve the traveling public.</p> <p>How are we doing? Each year all roads and intersections are analyzed with results published the annual Roadway Safety report. We have exceeded our goal as a result of recent road overlays and chip seal projects. As of August 2010, 75% of the roads have been re-inspected with the remaining 25% to be inspected by October of 2010. The results of the current survey indicate an average PCI of 65 for all roads with Arterial roads averaging 71 PCI. These results may change slightly when the current survey is completed. There are several areas that the average PCI is below 60 and would require attention before the roads deteriorate to a point requiring road reconstruction. North County collector roads, on an average, have fallen slightly below at a PCI of 54 because many roads have deteriorated to the point of needing major construction. It is expected that reduced funding in FY 2010-11 and FY 2011-12 will result in significant drops in road conditions overall. The best return based on funding available will be achieved by emphasizing a strong chip seal program with selected paving of critical areas with emphasis on improving North County collector roads.</p>							
2. Performance Measure: Collisions per 100 million entering vehicles at non-signalized intersection.							
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target	
36	34	31	29	31	28	29	
<p>What: Number of collisions per 100 million entering vehicles traveled within the unincorporated area of the county (5-year average).</p> <p>Why: To determine if this component of the road system is maintaining its expected safety level. To review possible safety problem areas if the measure exceeds expectations and determine which improvements are warranted.</p> <p>How are we doing? For non-signalized intersections, the collision rate has been declining since 2005. The rate is well below the statewide average of 53 per 100 million entering vehicles at similar State Highway intersections. It is anticipated that the collision rate will not change between FY 2009-10 and FY 2010-11. Targeted improvements at the areas of concern have helped to continually reduce collision rates each year. The FY 2009-10 results are the lowest recorded rate in the 12 years of documentation.</p>							
3. Performance Measure: Collisions per 100 million entering vehicles at signalized intersections.							
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target	
42	38	32	30	32	27	30	
<p>What: Number of signalized intersection collisions per 100 million entering vehicles within the unincorporated area of the county (5-year average).</p> <p>Why: To determine if this component of the road system is maintaining its expected safety level. To review possible safety problem areas if the measure exceeds expectations.</p> <p>How are we doing? For signalized intersections, the collision rate has been declining since 2002. The rate is below the statewide average of 29 per 100 million entering vehicles at similar State Highway intersections. It is anticipated that the collision rate will continue to decrease between FY 2009-10 and FY 2010-11. Targeted improvements are currently being implemented at areas of concern and signal timing is being reviewed for compliance with new standards.</p>							

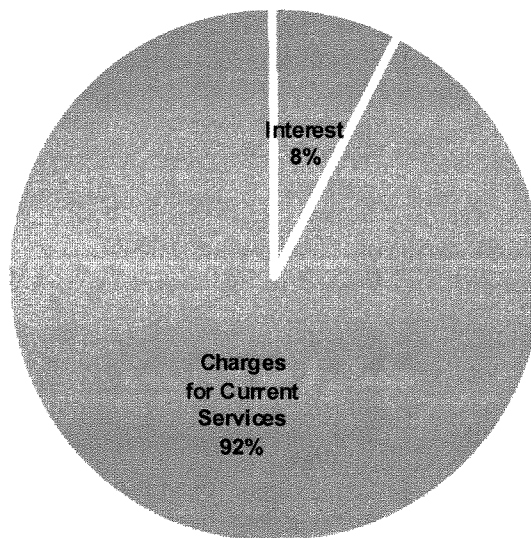
4. Performance Measure: Collisions per 100 million miles on rural roads.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
169	174	188	172	171	166	171
<p>What: Number of rural road collisions per 100 million miles traveled within the unincorporated area of the county (5-year average).</p> <p>Why: To determine if this component of the road system is maintaining its expected safety level. To review possible safety problem areas if the measure exceeds expectations. These are arterial, collector, or local roadways that are located outside the urban reserve lines of the communities.</p> <p>How are we doing? For rural roads, the collision rate has declined over the past two years. The rate is below the statewide average of 189 per 100 million vehicle miles on similar State Highways. It is anticipated that the collision rate will decrease between FY 2009-10 and FY 2010-11. Targeted signage and delineation improvements at areas of concern will help to continue to reduce collision rates.</p>						
5. Performance Measure: Collisions per 100 million miles on suburban roads.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
237	225	248	248	210	250	230
<p>What: Number of suburban road collisions per 100 million miles traveled (5-year average).</p> <p>Why: To determine if this component of the road system is maintaining its expected safety level. To review possible safety problem areas if the measure exceeds expectations. These roads are located within the urban reserve lines.</p> <p>How are we doing? The collision rate on suburban roads increased slightly in FY 2009-10 when roadways with a high collision frequency were added to our roads system. The rate is below the statewide average of 278 per 100 million vehicle miles on similar State Highways. However, the FY 2009-10 target of 210 was not met. Targeted signage and delineation improvements at areas of concern will help to meet the FY 2010-11 target.</p>						
6. Performance Measure: Bridge sufficiency rating.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
91%	90%	90%	91%	91%	91%	92%
<p>What: Percentage of bridges with State assigned sufficiency rating over 50.0 (above 50.0 indicates a bridge is in good repair.)</p> <p>Why: To review maintenance and funding needs in order to keep the structures in a good state of repair.</p> <p>How are we doing? Progress continues on various phases of seven County bridge replacement projects (once completed and rating is provided by Cal Trans, our sufficiency rating will go up). Construction of the two San Simeon Creek Road bridges were held up due to a delay in funding and construction is scheduled to begin in May 2011; construction on two Price Canyon Road bridges (widening) is also expected to begin spring 2011; however, these bridges have sufficiency ratings greater than 50. The Main Street Bridge at Santa Rosa Creek project has been appealed to the California Coastal Commission, construction has been delayed possibly until spring 2012. Funding for Preliminary Engineering has been received for the replacement of the following two bridges: River Grove Drive at the Estrella River and Branch Mill Road at Tar Springs Creek. The County is in the process of nominating the following three bridges for replacement in the Federal Highway Administration's Highway Bridge Program (HBP): Davenport Creek Road at Davenport Creek, Cypress Mountain Road at Klau Creek, and Air Park Drive at Ocean Beach Lagoon.</p>						

PURPOSE

Construction of transportation projects resulting from land development traffic impacts.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Revenue from Use of Money & Property	\$ 316,185	\$ 84,702	\$ 84,603	\$ 84,603	\$ 84,603
Charges for Current Services	1,204,152	1,125,887	1,028,000	1,028,000	1,028,000
Total Revenue	\$ 1,520,337	\$ 1,210,589	\$ 1,112,603	\$ 1,112,603	\$ 1,112,603
Fund Balance Available	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Cancelled Reserves	0	8,351,495	0	0	0
Total Financing Sources	\$ 1,520,337	\$ 9,562,084	\$ 1,112,603	\$ 1,112,603	\$ 1,112,603
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	0	0	0	0	0
Other Charges	6,723,420	4,407,483	660,748	660,748	660,748
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 6,723,420	\$ 4,407,483	\$ 660,748	\$ 660,748	\$ 660,748
Contingencies	0	0	0	0	0
New Reserves	783,630	0	451,855	451,855	451,855
Total Financing Requirements	\$ 7,507,050	\$ 4,407,483	\$ 1,112,603	\$ 1,112,603	\$ 1,112,603

Source of Funds



SERVICE PROGRAMS

Road Construction

Construct new, or make major improvements to existing roads within the Road Improvement Areas of the County funded by Road Improvement Fees collected for each area.

Total Expenditures: \$660,748 Total Staffing (FTE): 0.00

DEPARTMENT COMMENTS

This is a special revenue fund. The Road Impact Fees are collected in 12 specific areas of the county to fund Road Projects that are needed to address the impact of new development in those areas. These fees are collected as building permits are issued. The fees are accounted for separately for each specific area.

Budgeted expenditures from this special revenue fund fluctuate from year to year reflecting the fact that most capital projects are multi-year projects, completed in phases with costs varying from phase to phase. Planned new expenditures of \$207,648 represent 10 projects that are reflected in the department's FY 2010-11 budget request for Fund Center 245 – Roads and a debt Service Payment to repay Debt incurred on the Vineyard Drive Interchange Project. Proposed projects and Debt Service Payments include:

Project Name	Amount of Fees Allocated
1. Nipomo Areas 1 and 2 Traffic Study	\$12,000
2. Avila Traffic Study	\$6,000
3. Templeton Traffic Study	\$6,000
4. North Coast Traffic Study	\$6,000
5. Los Osos Traffic Study	\$6,000
6. Nacimiento Traffic Study	\$6,000
7. San Luis Obispo Fringe Traffic Study	\$6,000
8. San Miguel Traffic Study	\$6,000
9. Channelization/Left turn lane Los Berros @ Thompson Project	\$70,898
10. Left Turn Lane Nacimiento Lake @ Adelaide	\$82,750
Debt Service Payment Due from Templeton Area for Vineyard Drive	\$453,100
Total Fees Allocated	\$660,748

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget makes no changes to the expenditures and revenues requested by this Fund Center which is funded with traffic impact fees. The recommended budget for FY 2010-11 is a 40% or \$749,397 decrease compared to the adopted FY 2009-10 levels. Budgeted expenditures of \$660,748, which include the payment of \$453,100 for the debt service for the Vineyard Drive Interchange Project, is a 38% (\$417,622) decrease from FY 2009-10 adopted amounts. No reserves or designations are being recommended for use in FY 2010-11. As noted above in the department's comment, expenditures in this fund center tend to fluctuate from year to year as most capital projects are multi-year projects, completed in phases with costs varying from phase to phase.

Revenues are projected to decrease by \$749,397 (40%) as compared to the FY 2009-10 budget. Interest earnings income is anticipated to decrease by 71% or \$215,397. The decline in revenue is primarily attributed to the continued drop in building permits as a result of the economic downturn. New reserves are being budgeted in the amount of \$451,855. This equates to a 42% or \$331,775 decrease over FY 2009-10 budgeted amounts.

BOARD ADOPTED CHANGES

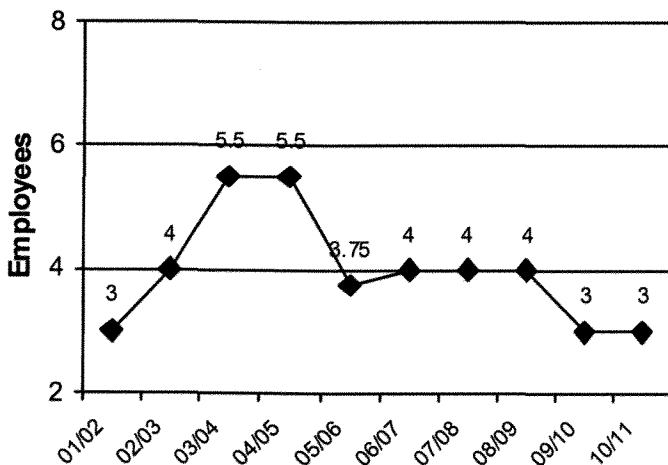
None

MISSION STATEMENT

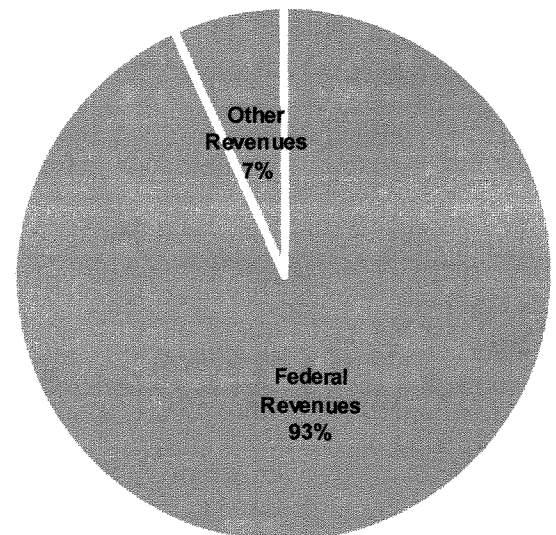
The mission of Community Development is to enhance the quality of life for San Luis Obispo County through programs that provide affordable housing, shelter and services for the homeless, economic development opportunities, and public improvements to benefit the communities that we serve.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Revenue from Use of Money & Property	\$ 1,511	\$ 564	\$ 0	\$ 0	\$ 0
Intergovernmental Revenue	4,765,821	5,868,040	4,682,494	4,682,494	4,629,363
Other Revenues	63,215	24,810	0	0	0
Other Financing Sources	330,000	313,500	313,500	303,050	303,050
Total Revenue	\$ 5,160,547	\$ 6,206,914	\$ 4,995,994	\$ 4,985,544	\$ 4,932,413
Fund Balance Available	\$ 9,492	\$ 1,513	\$ 0	\$ 0	\$ 16,983
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	\$ 5,170,039	\$ 6,208,427	\$ 4,995,994	\$ 4,985,544	\$ 4,949,396
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	669,484	621,841	650,500	640,050	623,508
Other Charges	4,499,043	5,569,602	4,345,494	4,345,494	4,308,905
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 5,168,527	\$ 6,191,443	\$ 4,995,994	\$ 4,985,544	\$ 4,932,413
Contingencies	0	0	0	0	16,983
New Reserves	0	0	0	0	0
Total Financing Requirements	\$ 5,168,527	\$ 6,191,443	\$ 4,995,994	\$ 4,985,544	\$ 4,949,396

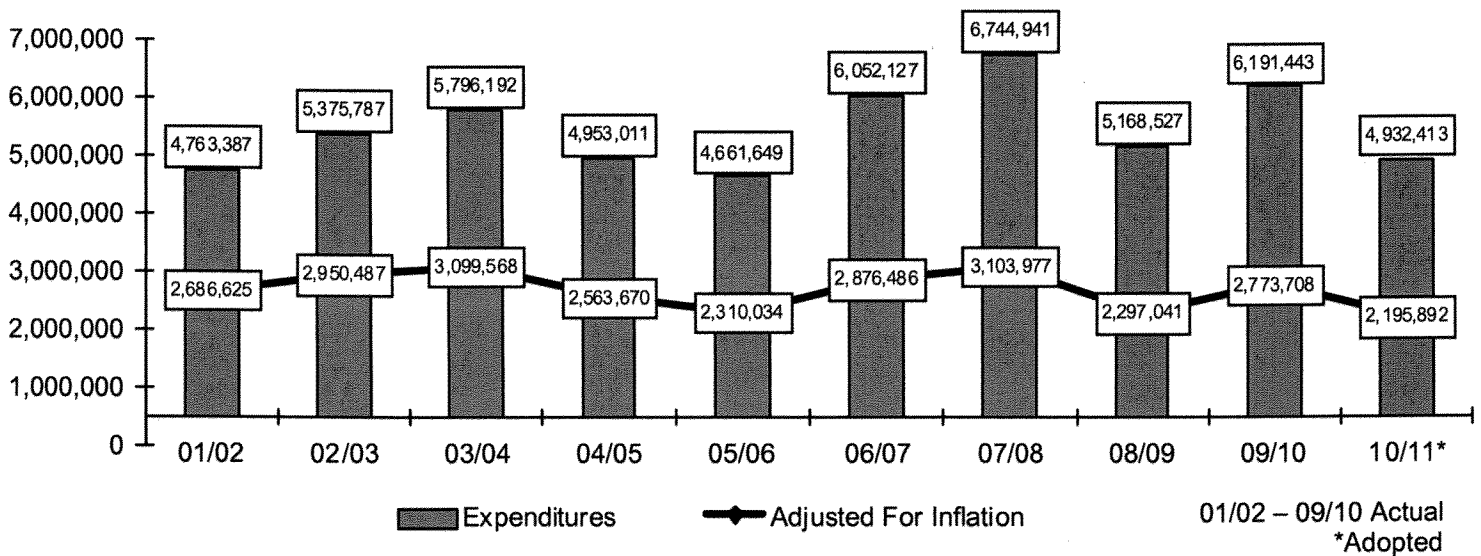
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Note: Staffing for these programs are provided within Fund Center 142, the Planning and Building Department (3.0 FTE).

**Federal Department of Housing and Urban Development (HUD)
Funded Community Development Block Grants (CDBG)**

Provides funding for a variety of community development activities provided they 1) benefit primarily lower-income persons, or 2) aid in the prevention of slums or blight.

Total Expenditures: \$2,260,788 Total Staffing (FTE): 1.50

Home Investment Partnership Act (HOME) Funds

Provides for a variety of affordable housing opportunities for lower-income households such as mortgage and rent assistance.

Total Expenditures: \$1,421,742 Total Staffing (FTE): .90

Federal Emergency Shelter Grants (ESG)

Provides funding for operations of one or more shelters, homeless day center, and domestic violence shelters.

Total Expenditures: \$91,679 Total Staffing (FTE): .10

Continuum of Care (CoC) Funds

Provides funding for permanent housing, transitional housing and case management services for homeless persons.

Total Expenditures: \$855,154 Total Staffing (FTE): .20

General Fund Support for Programs Benefiting the Homeless

Provides funding for emergency shelter and other services for homeless persons.

Total Expenditures: \$180,000 Total Staffing (FTE): .10

General Fund Support for the Economic Vitality Corporation (EVC)

Provides funding for economic development services provided through the nonprofit EVC, such as business surveys, international trade classes, assistance to businesses, and collaboration on County economic strategies.

Total Expenditures: \$80,775 Total Staffing (FTE): .10

General Fund Support for SLO Co Housing Trust Fund

Provides funding for housing finance services throughout the County.

Total Expenditures: \$42,275 Total Staffing (FTE): .10

DEPARTMENT COMMENTS

The Community Development Fund Center obtains, administers and distributes federal and state grant funding to assist local organizations in providing affordable housing, public facilities, public services (such as shelter and meals for the homeless), and economic development services (such as educational workshops for businesses) throughout the County. This fund center also provides General Fund Support for special community development programs such as shelter and services for homeless persons, economic development activities by the Economic Vitality Corporation and operating costs for the San Luis Obispo County Housing Trust Fund.

Internal Business Processes – As good as possible

FY 09-10 Accomplishments

- Distributed approximately \$6.2 million dollars in federal and state grant funds (including American Recovery and Reinvestment Act and other one-time funding) for affordable housing, public facilities, public services and economic development programs to individuals, cities, unincorporated communities and local non-profit organizations.

FY 10-11 Objectives and Challenges

- Distribute approximately \$4.9 million dollars in federal grant funds for affordable housing, public facilities, public services and economic development programs to individuals, cities, unincorporated communities and local non-profit organizations.

Financial Health – As cost efficient as possible

FY 09-10 Accomplishments

- Facilitated completion of 4 affordable housing units by providing long-term loans of federal funds. These units are 4 single family homes in Grover Beach.
- Completion of River Road Drainage project in San Miguel thereby resolving flooding problems that have prevented commercial development consistent with the San Miguel Community Design Plan.
- Assisted in the renovation of sewage collection system in Oceano.

FY 10-11 Objectives and Challenges

- Use \$2.2 million in federal HOME funds to facilitate these developments:
 - \$1.6 million for Rolling Hills Apartment acquisition in Templeton.
 - \$206,000 to facilitate Bridge St. Studios in Arroyo Grande.
 - \$400,000 to Hidden Creek Village Apartment in Paso Robles.

Customer Service – As responsible as possible

FY 09-10 Accomplishments

- Enabled 8 families to purchase their first homes through the First Time Homebuyer Program.
- Provision of shelter and other services to more than 1,000 homeless persons county-wide.

FY 10-11 Objectives and Challenges

- Use General Fund support of \$180,000 to provide shelter and other services for the homeless in the County.
- Reduce the amount of staff time needed by the County and its nonprofit partners to prepare federally-required reports through an on-line Homeless Management Information System.
- Continue the First Time Homebuyer Program – subject to budget and grant limitations.

Learning and Growth – As responsible as possible

FY 09-10 Accomplishments

Training costs were reduced by authorizing only essential training and minimizing costs of any training authorized.

FY 10-11 Objectives and Challenges

Due to budget constraints, training will be facilitated by maximizing the use of Employee University, on-line training for HUD programs, and training by in-house staff.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended funding for the Community Development budget includes a full accounting of Federal funds received and transferred to participating cities and agencies, in compliance with General Accounting Standards Board rules.

The budgeted expense and revenue for Community Development is recommended to increase by \$198,470, or 4% as compared to the FY 2009-10 adopted budget. The increase in expense is associated with a \$100,000 increase in contribution to a drainage project in San Miguel and \$132,132 in Community Development Block Grant (CDBG) for cities. A \$28,138 decrease in staff costs for administering grants is also recommended as funding already budgeted in FY 2009-10 will be carried over from FY 2009-10 into FY 2010-11. The increase in revenue is entirely attributed to an anticipated increase in CDBG funding from the federal Department of Housing and Urban Development.

The General Fund Support for this budget is recommended to decrease by \$10,450, a 3% reduction as compared to the adopted amount for the FY 2009-10 budget. The recommended General Fund support includes:

- \$180,000 for Homeless Programs – This recommendation maintains funding at the Board adopted level for FY 2009-10 with no anticipated decline in existing service levels.
- \$80,775 for the Economic Vitality Commission (EVC) – This is a reduction of \$5,225, 5%, as compared to the FY 2009-10 budget. This reduction may have a slight impact on services that could include fewer educational seminars and workshops for businesses and training sessions related to international trade.
- \$42,275 for the San Luis Obispo Housing Trust Fund. This is a decrease of \$5,225, 11%, from the adopted FY 2009-10 budget. The Housing Trust Fund staff have identified that reduced funding may result in a slight reduction in the ability of the organization to market its loan program, obtain additional funds that can be used to finance new housing projects, negotiate terms of assistance, and provide technical assistance to builders and cities and county staff.

This recommended budget includes sufficient Federal and State grant funding to maintain the existing level of services for affordable housing, public facilities, public services and economic development programs to individuals, cities, unincorporated communities and local non-profit organizations.

BOARD ADOPTED CHANGES

Per the Supplemental Budget Document, a total of \$53,131 in expense and revenue were eliminated from the budget for Fund Center 290 - Community Development. The reduction reflects the final allocations of federal and state government funding for this budget, which were less than the preliminary allocations used in the Proposed Budget.

The FY 2009-10 year-end fund balance for this fund center of \$16,983 was moved to FY 2010-11 Contingencies for this fund center. The bulk of these funds (approximately \$16,580) represent contributions from other agencies toward the cost of staffing for the Homeless Services Oversight Committee.

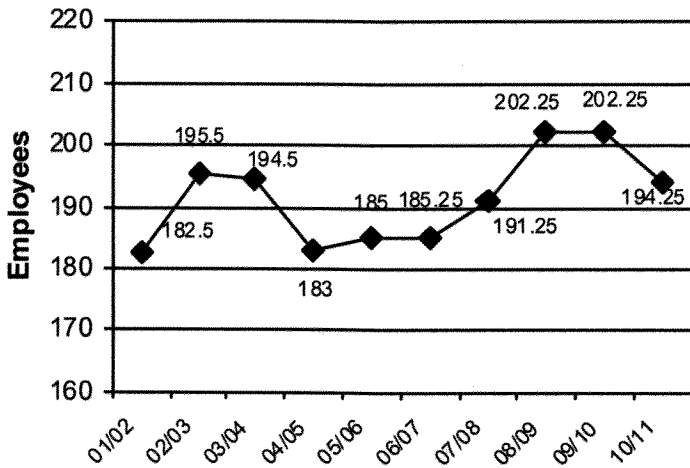
MISSION STATEMENT

Provide public facilities and services that ensure the health and safety and enhance the quality of life for the community.

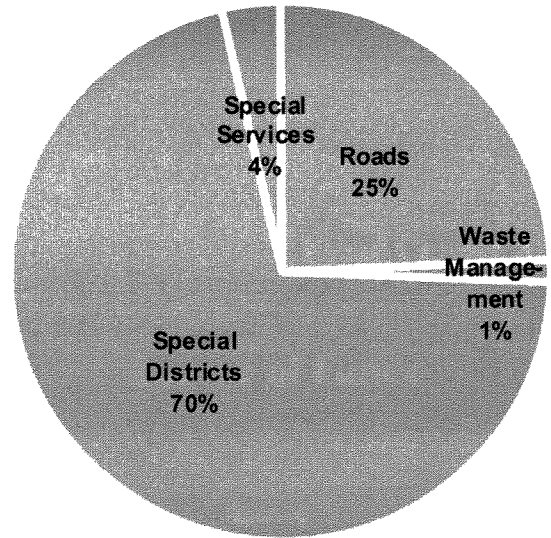
SCHEDULE 10

OPERATING DETAIL (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED BY THE BOS (5)
OPERATING REVENUES				
Charges for Services	29,759,702	26,329,673	30,269,259	30,269,259
TOTAL OPERATING REVENUES	29,759,702	26,329,673	30,269,259	30,269,259
OPERATING EXPENSES				
Salaries and Benefits	20,374,584	20,288,825	21,908,658	21,908,658
Services and Supplies	5,707,439	4,702,244	7,232,246	7,232,246
Insurance Benefit Payment	391,818	386,210	316,737	316,737
Depreciation	661,845	675,634	714,793	714,793
Countywide Overhead Allocation	72,556	103,873	96,825	96,825
TOTAL OPERATING EXPENSES	27,208,242	26,156,786	30,269,259	30,269,259
OPERATING INCOME (LOSS)	2,551,460	172,887	0	0
NON-OPERATING REVENUES (EXPENSES)				
Interest	131,051	54,665	150,000	150,000
Gain (Loss) on sale of Asset	(7,919)	(19,232)	0	0
TOTAL NON-OPERATING REVENUES (EXPENSES)	123,132	35,433	150,000	150,000
INCOME BEF. CAPITAL CONTRBS. & TRANSFERS	2,674,592	208,320	150,000	150,000
Contributions in (Out)	0	0	0	0
CHANGE IN NET ASSETS	2,674,592	208,320	150,000	150,000
Net assets - beginning	11,112,748	13,787,340	13,995,660	13,995,660
Net assets - ending	13,787,340	13,995,660	14,145,660	14,145,660
FIXED ASSET EXPENDITURES				
Equipment	1,369,924	309,273	972,000	972,000
TOTAL FIXED ASSET EXPENDITURES	1,369,924	309,273	972,000	972,000

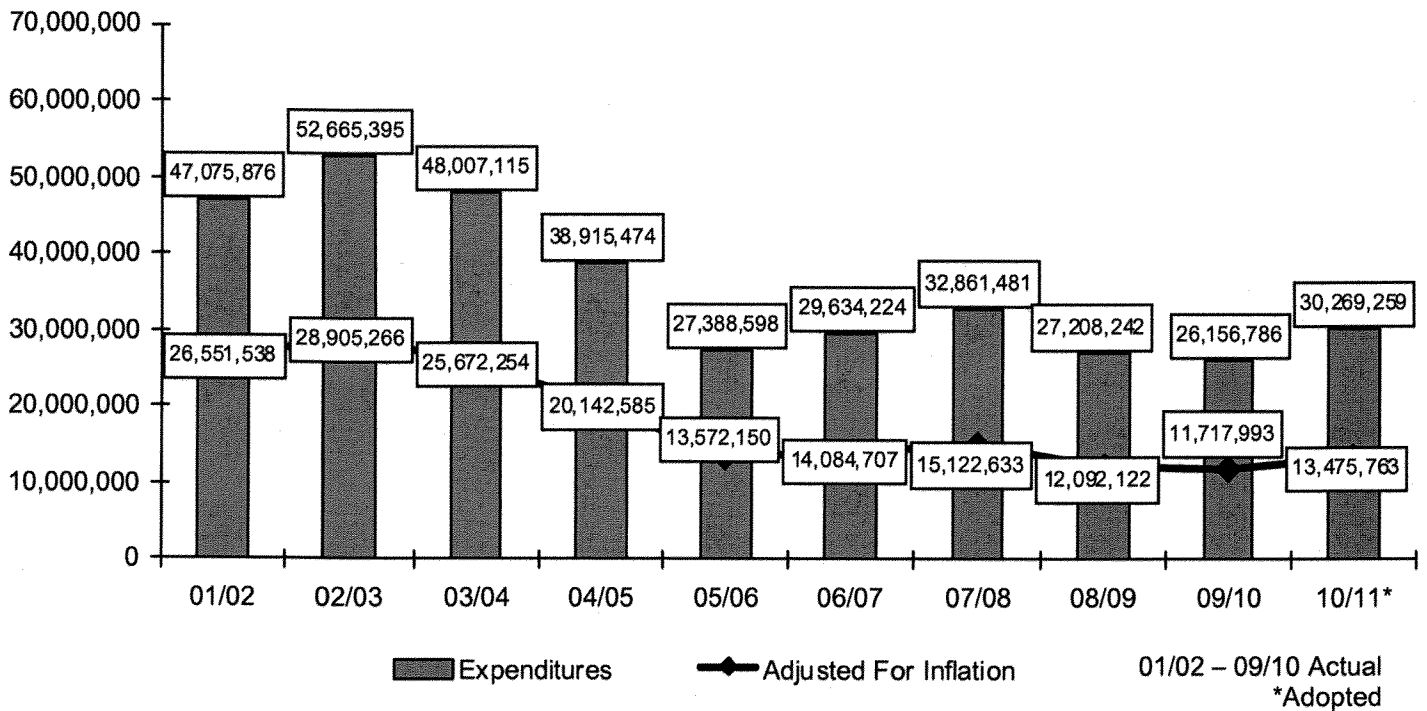
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Development Services

To provide engineering and surveying review of land development as mandated by State law and County ordinance to ensure that our neighborhoods are livable, safe and well integrated into the community.

Total Expenditures: \$742,804 Total Staffing (FTE): 5.29

Operations Center - Water and Sewer

To provide water and sewer service to county departments and other governmental agencies in and around the Kansas Avenue area off Highway 1 in San Luis Obispo.

Total Expenditures: \$79,604 Total Staffing (FTE): 0.63

Roads

To administer roads programs in compliance with the Streets and Highways Code, the Motor Vehicle Code and County Ordinances, and to keep in good and safe repair the County's roads, culverts, bridges and traffic signs; increase traffic safety and control right-of-way encroachments.

Total Expenditures: \$6,935,376 Total Staffing (FTE): 89.00

Services to Special Districts

To provide fiscal, legal and engineering support to districts in the formation process; to perform general utility district planning, assessment apportionments, special studies and projects as directed by the Board of Supervisors; to acquire supplemental road-purpose equipment which is not fundable through Internal Service Fund financing methods; to provide administration of the County's cooperative road improvement program; to provide cable TV regulation and access activities; and to provide gas and electric franchise administration.

Total Expenditures: \$279,163 Total Staffing (FTE): 1.72

Special Districts

Operations, maintenance, capital projects and debt service of all public works related Board-governed special districts in the County.

Total Expenditures: \$21,807,211 Total Staffing (FTE): 93.65

Waste Management Programs

To administer and implement solid waste management activities in certain unincorporated areas, including compliance with state mandates such as the Integrated Waste Management Plan, National Pollutant Discharge Elimination System (NPDES), post-closure compliance orders regarding the Los Osos landfill, and Board of Supervisors policies regarding County solid waste issues.

Total Expenditures: \$352,390 Total Staffing (FTE): 2.96

Work for Outside Departments

To provide water and sewer system maintenance at the San Luis Obispo County Airport for the General Services Agency and provide various other engineering services to other County departments and governmental agencies.

Total Expenditures: \$72,711 Total Staffing (FTE): 1.00

DEPARTMENT COMMENTS

The primary function of the Public Works Internal Service Fund (ISF) is overall accounting and reporting for the Department. The ISF includes the Position Allocation List and funding for all of the employees in the Department, and accounts for the Department's equipment and other reserves. The ISF incurs the labor and indirect cost of operations that are then recovered from programs, projects and services through departmental labor charges and overhead allocations.

Internal Business Improvements – *As good as possible*

FY 2009-10 Accomplishments

- An Administrative Assistant was assigned to the Lopez Water Treatment Plant in order to process necessary routine paperwork which had previously been processed by higher paid Water System Workers resulting in more cost efficient delivery of Lopez water.

FY 2010-11 Objectives and Challenges

- Complete the American Public Works Association Self-Assessment process to determine how well national standards are being addressed.

Finance – *As cost efficient as possible*

FY 2009-10 Accomplishments

- Overhead cost reduction strategies including leaving one of the two Deputy Director positions vacant have resulted in the departmental overhead rate being reduced by 5%.
- Assumed responsibility as primary bus pass sales office for the Regional Transit Authority without adding additional staff or cost to the department.

FY 2010-11 Objectives and Challenges

- Continue to manage the equipment fleet in order to meet new Federal Air Quality unfunded mandates phased in over the next several years and avoid fines for non-compliance.

Customer Service – *As responsive as possible*

FY 2009-10 Accomplishments

- Delivered over \$45 million in Public Works Infrastructure projects including the completion of the Moonstone Drive Bridge replacement project and the Cambria Flood Control project.
- Assumed responsibility as primary bus pass sales office for the Regional Transit Authority. This provides pass sales adjacent to the main bus terminal.

FY 2010-11 Objectives and Challenges

- The department will continue to meet regularly with Advisory Committees, the Public, the Board of Supervisors, and numerous federal and state agencies to discuss customer needs and expectations and better serve the department's internal and external customers.

Learning and Growth – *As responsible as possible*

FY 2009-10 Accomplishments

- Developed operation and maintenance, preventative maintenance and safety plans for the new Nacimiento Water Project facilities.

Land Based

FY 2010-11 Objectives and Challenges

- Work with the American Public Works Association to assess the department's policies and procedures in all aspects of Public Works duties.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Public Works Internal Service Fund (ISF) budget reflects appropriation amounts included in other fund centers, including Fund Center 245 – Roads, Fund Center 201 – Public Works Special Services, Fund Center 130 – Waste Management, and Special District budgets. Charges for services represent sources of revenue for the ISF. Recommended appropriations for those budgets, along with summaries for each program that purchases services from the ISF are indicated in the Service Program Summary.

It should be noted that the State Controller's Office requires an Operation of Internal Service Fund Schedule 10. The format of the Schedule 10, and some of the data it contains, is different from how other County departments' budgets are reported. For consistency purposes, the data provided for in the narrative, Service Programs, and 10 year Expenditure chart are from the Schedule 10, including depreciation. Additionally, the narrative compares FY 2010-11 recommended estimated numbers vs. FY 2009-10 estimated year end numbers. As fixed assets are noted separately on the Schedule 10 and are not included as part of total expenses, they are not included as part of the overall comparison.

The recommended FY 2010-11 budget of \$30,269,259 is a decrease of approximately 7% compared to the estimated FY 2009-10 amount of \$32,574,072 due to a combination of factors: 1) in FY 2009-10, a 4% prevailing wage increase was budgeted for. The ISF budgeted costs for salary and benefits in FY 2010-11 includes the FY 2009-10 deferred prevailing wage increase as well as a 2% estimated prevailing wage increase for FY 2010-11; and 2) salary and benefit accounts have been reduced by approximately 3.5% (\$788,353) as a result of General Fund support reductions required of the programs within the ISF. As a result of the 25% reduction in the Roads Fund, six (6) vacant Public Works Workers I positions and one (1) vacant Public Works Section Supervisor are recommended to be eliminated. Service impacts relating to the reductions can be found in the individual fund center narratives. Other factors contributing to the overall budget decrease include reduced inter-departmental service charges, departmental and countywide overhead charges.

The Public Works ISF includes budgeted amounts for Special Districts that include the Flood Control District and County Service Areas. Special Districts provide flood control, road maintenance, water, sewer and other services through the use of assessments and other sources of funding. Charges to Special Districts, which comprise about \$21,879,922, or 72% of the ISF's operating revenue and expense budget, are 5% or \$1.2 million less than FY 2009-10 amounts. Although the total expense and revenue for Special Districts is shown in the Public Works ISF, each district has its own budget that is separate from the overall County budget. These budgets are contained in the Special District Budget document prepared by Public Works and approved by the Board of Supervisors during the County's annual budget hearings in June.

Three other functional areas in the ISF - Roads, \$6,935,376 (23%) is recommended to decrease \$675,968 or approximately 9% from FY 2009-10 levels; Special Services, \$1,101,571 (4%), a decrease of \$384,400 or approximately 26% over FY 2009-10 adopted budget; and Waste Management, \$352,390 (1%), an approximate decrease of 7% or \$24,868 from FY 2009-10 – account for the balance of the ISF operating revenues and expenditures.

Service and supply accounts are decreasing by \$1.5 million or 17% compared to FY 2009-10 which can be attributed to a 25% (approximately \$470,000) decrease in inter-department service charges as well as reductions in charges to Special Districts for non-labor work order, equipment and departmental overhead. These costs are calculated using FY 2008-09 actuals.

Fixed assets in the amount of \$972,000 are recommended to be funded in FY 2010-11. No General Fund money will be used to purchase the following equipment. They include:

- 3 - Diesel Particulate Filters – purchase of these filters continues the mandate of the California Air Resources Board to retrofit all 2006 or earlier diesel engine equipment with diesel particulate filters; cost \$45,000 and funding is through the Roads Fund (FC 245);
- 1 - Street Sweeper – this purchase will replace a 1999 street sweeper that is at the end of its useful life; additionally, purchasing the sweeper meets the mandate noted above; cost \$240,000 and will be funded through the Roads Fund (FC 245) and the ISF;
- 1 - Ton Cone Truck – replaces a like truck that is past its useful life and which currently has over 100,000 miles on it; cost \$45,000 and funded through the Roads Fund (FC 245) and the ISF;
- 2 - Utility Trucks – these two trucks, (1 Ton and 1 ton 4WD), are past their useful life with 104,000 to 106,000 miles on them; total cost is \$95,000 and will be funded through the Roads Fund (FC 245) and the ISF;
- 1 - Utility Truck – this vehicle (1.5 tone 4WD) will replace a like vehicle with over 114,000 miles on it; cost \$60,000 and will be funded through various North County special district water and sewer funds and the ISF;
- 6 - half Ton Trucks – these vehicles will replace 6 like vehicles with over 100,000 miles on each; total cost \$126,000 and will be funded through the Roads Fund (FC 245) and the ISF;
- 1 – half Ton Truck 4WD – replaces a 1999 truck that is passed its useful life; cost \$26,000 and funded through various South County special district water and sewer funds and the ISF
- 7 – three-quarter Ton Trucks – replaces seven like vehicles that has between 101,000 – 123,000 miles on them; total cost \$175,000 and if funded through the Roads Fund (FC 245) and the ISF;
- 1 - Dump/Patch Truck – this purchase will replace a 1997 dump/patch truck that is at the end of its useful life; additionally, purchasing the truck meets the mandate noted above; cost \$150,000 and will be funded through the Roads Fund (FC 245) and the ISF;
- 1 - Water Purification Unit – this unit is used by the Water Quality Lab and the new unit will replace one purchased in 1999 and whose replacement parts are no longer available; cost \$10,000 and will be funded through various special district funds that utilize the Water Quality Lab.

BOARD ADOPTED CHANGES

As part of the Supplemental Document (page S-23), the Board approved the FY 2010-11 list of projects that will be carried out by Public Works. Projects include those for Roads (including new construction/reconstruction, repair, pavement management and traffic lights upgrades), drainage improvement projects, bridge upgrades, pedestrian ways and bike path improvements as well as various special Districts projects. Funding for these projects can be found in FC 245 – Roads and the Special Districts budgets.

**Public Works
Fiscal Year 2010-11 Final Budget**

Fund Center 405

Project No.	Project Description	Phase Completion at 6/30/11	Funding Requirements for 10/11	Previous Years Balance to be Encumbered	New Funding to be Appropriated 10/11
ROADS					
New Road Construction					
300129	Willow Rd Extension	PARTIAL CONST	10,116,839	10,116,839	0
300140	Southland On-Ramp	ON HOLD	175,000	175,000	0
300142	Willow Road Interchange	AD-15	359,791	359,791	0
300147	Tefft Street & Hwy 101 Ramp Relocation	ON HOLD	0	0	0
300231	Buckley Road Extension	ON HOLD	0	0	0
300311	El Camino Left Turn Lane at Carmel	CONST	20,000	20,000	0
300348	LTL on Nacimiento Lake Dr @ Adelaide Rd	ON HOLD	82,750	0	82,750
300353	Harmony Valley Rd LT Channel Imp.	PART ENV MIT	349,549	349,549	0
300372	Halcyon/Rt 1 Realignment Phase 1	PART DESIGN	25,362	25,362	0
300379	Las Tablas Park and Ride Expansion	CONST	122,522	122,522	0
Total New Road Construction			11,251,813	11,169,063	82,750
Road Reconstruction					
300136	Price Canyon Road Widening	AD-15	3,683,719	3,329,019	354,700
300150	Main Street Hwy 101 PSR/PDS	PARTIAL PE	534,436	534,436	0
300223	Buckley Rd TWLTL Santa Fe Rd to Thread Ln	ON HOLD	0	0	0
300274	LOVR / Foothill	ON HOLD	0	0	0
300289	South Frontage Road Construction	ON HOLD	0	0	0
300321	Channel & LT Ln Los Berros/Thompson	PARTIAL DESIGN	154,824	83,926	70,898
300352	Orcutt Rd Widen & Vert. Curve Corr.	ON HOLD	0	0	0
300364	San Luis Bay Dr. Interchange Imp.	PARTIAL PE	199,533	199,533	0
300380	Orchard Ave Two Way LTL s/o Southland	OH HOLD	0	0	0
300384	Los Berros at Dale Left Turn Lane	OH HOLD	0	0	0
300386	Templeton Rd Safety Imp SR 41 to S El Pomar	DESIGN	1,375,797	1,175,797	200,000
300388	Mission St Enhancement Phase III	AD-15	400,000	0	400,000
300396	Hutton Road Shoulder Project	CONST	623,892	623,892	0
300397	La Panza Road Widening	DESIGN	1,515,671	1,515,671	0
300415	Pomeroy Rd & Augusta	DESIGN	204,769	204,769	0
Total Road Reconstruction			8,692,641	7,667,043	1,025,598
New Road Lights, Traffic Signals					
300349	Avila Beach Dr/1st St Traffic Signal	AD-15	243,459	243,459	0

**Public Works
Fiscal Year 2010-11 Final Budget**

Fund Center 405

Project No.	Project Description	Phase Completion at 6/30/11	Funding Requirements for 10/11	Previous Years Balance to be Encumbered	New Funding to be Appropriated 10/11
300399	Changeable Message Signs on 101 and 227	AD-15	185,412	185,412	0
Total New Road Lights, Traffic Signals			428,871	428,871	0
Drainage Improvements					
300393	Main Street Storm Drain	ON HOLD	178,202	178,202	0
Total Drainage Improvements			178,202	178,202	0
Pedestrian Ways & Bike Paths					
300359	14th RR Ped Xing, San Miguel	CONST	81,415	81,415	0
300362	Nipomo Elem Sdwks & Ped Br Haystack	CONST	805,974	805,974	0
300394	ADA Santa Marg/Cambria 2009	CONST	60,198	60,198	0
300401	Santa Ysabel Pathway	CONST	90,842	90,842	0
300404	16th St Ped RR Xing San Miguel	PARTIAL DESIGN	379,182	379,182	0
300413	ADA Ramp Construction 2010	CONST	82,493	82,493	0
300419	Main St Templeton Bike Lane	AD-15	192,000	0	192,000
300425	ADA Ramp Construction 2011	PARTIAL CONST	120,000	0	120,000
Total Pedestrian Ways & Bike Paths			1,812,104	1,500,104	312,000
Pavement Management System					
300417	A/C Overlay Willow	PARTIAL CONST	1,000,000	1,000,000	0
300422	A/C Overlay 10-11	PARTIAL CONST	3,271,166	0	3,271,166
Total Pavement Management System			4,271,166	1,000,000	3,271,166
Bridges					
300153	San Simeon Ck Br, 3.6 Mi E of Hwy	PARTIAL CONST	3,268,436	3,268,436	0
300154	San Simeon Ck Br, 2.6 Mi E of Hwy	PARTIAL CONST	2,836,686	2,836,686	0
300180	Main Street Br @ Santa Rosa Ck	PARTIAL R/W	680,191	680,191	0
300360	Price Cyn Rd Br-Edna (UPRR) Overhd	AD-15	2,603,395	2,237,845	365,550
300361	Price Cyn Rd Br-West Corral de Piedra	AD-15	2,466,553	2,087,703	378,850
300382	River Grove Drive Bridge	PARTIAL DESIGN	562,988	265,874	297,114
300385	Branch Mill Road Bridge	PARTIAL DESIGN	800,152	800,152	0
300387	Geneseo Road Low Water Crossing	PARTIAL DESIGN	982,123	234,567	747,556
Total Bridges			14,200,524	12,411,454	1,789,070
TOTAL ROADS			40,835,321	34,354,737	6,480,584
SPECIAL DISTRICTS					
Nacimiento Water Project					

**Public Works
Fiscal Year 2010-11 Final Budget**

Fund Center 405

Project No.	Project Description	Phase Completion at 6/30/11	Funding Requirements for 10/11	Previous Years Balance to be Encumbered	New Funding to be Appropriated 10/11
300187	Water Project	PARTIAL CONST	52,212,964	52,212,964	0
Total Nacimiento Water Project			52,212,964	52,212,964	0
Los Osos Wastewater Project					
300337	Los Osos Wastewater Project	PARTIAL DESIGN	70,695	70,695	0
Total Los Osos Wastewater Project			70,695	70,695	0
State Water Project					
300411	CVP-SCADA System Renovation	CONST	44,060	44,060	0
Total State Water Project			44,060	44,060	0
Flood Control Zone 1					
300355	Sand Canyon Outlet Structure-Flap Gates	ENV MIT	276,376	16,721	259,655
Total Flood Control Zone 1			276,376	16,721	259,655
Flood Control Zone 3					
300369	Waterline Crossing-Rodriguez Bridge	PERMITTING	496,859	496,859	0
300390	Upgrade WTP Sludge Beds	ENV MIT	987,575	595,575	392,000
300392	PH Suppression Lopez WTP	ENV DOC	197,847	197,847	0
552R235687	Pigging Entitlement	ENV MIT	434,780	329,781	104,999
300426	Filtered Water Effluent Valve	ENV MIT	55,000	0	55,000
Total Flood Control Zone 3			2,172,061	1,620,062	551,999
Salinas Dam					
535R155711	Salinas Dam Booster Pump Station Upgrade	PARTIAL CONST	1,251,875	180,875	1,071,000
Total Salinas Dam			1,251,875	180,875	1,071,000
County Operations Center					
320026	Ops Center-Waterline Connection to CMC	AD-15	817,613	817,613	0
Total County Operations Center			817,613	817,613	0
County Service Area 1					
575R600102	Galaxy Park Pump Control Panel	CONST	12,000	0	12,000
Total County Service Area 1			12,000	0	12,000
County Service Area 7-A					
300201	Interceptor Sewer Risk Assessment	PE	30,000	0	30,000
300427	Sludge Removal/Liner Ponds 3&4	PE	15,000	0	15,000
Total County Service Area 7-A			45,000	0	45,000
County Service Area 10-A					

**Public Works
Fiscal Year 2010-11 Final Budget**

Fund Center 405

Project No.	Project Description	Phase Completion at 6/30/11	Funding Requirements for 10/11	Previous Years Balance to be Encumbered	New Funding to be Appropriated 10/11
300279	New Storage Tank	ENV DOC	113,679	113,679	0
300383	Replace Gilbert Waterlines	ENV DOC	59,054	59,054	0
Total County Service Area 10-A			172,733	172,733	0
County Service Area 10 WTF					
300284	Clearwell Tank Repair	ENV MIT	199,554	119,554	80,000
Total County Service Area 10 WTF			199,554	119,554	80,000
County Service Area 16 - Water					
300368	Replace Water Main on Center	PE	22,492	22,492	0
Total County Service Area 16 - Water			22,492	22,492	0
County Service Area 23					
300377	Water Tank Replacement	CONST	1,192,423	1,192,423	0
Total County Service Area 23			1,192,423	1,192,423	0
TOTAL SPECIAL DISTRICTS			58,489,846	56,470,192	2,019,654
TOTAL ROADS AND SPECIAL DISTRICTS			99,325,167	90,824,929	8,500,238

GOALS AND PERFORMANCE MEASURES

Additional Goals and Performance Measures for Public Works can be found in the following Fund Centers: Roads (Fund Center 245), Public Works Special Services (Fund Center 201), and Waste Management (Fund Center 130).

Department Goal: Deliver Capital Projects on time and on budget.						
Community-wide Result Link: A safe community, A well-governed community.						
1. Performance Measure: Percentage of capital projects that are completed on time.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
66%	61%	42%	56%	80%	64%	80%
What: This measures the percentage of Public Works Capital Project phases actually completed compared to the phase estimated to be complete as stated in each year's budget.						
Why: To determine the timeliness of capital project completion which enhances public health and safety by correcting potentially dangerous problems identified in the need for each project.						

How are we doing? With a 14% increase from the previous year, the Department is trending in a favorable direction with a result of 64%. Overall, 37 of 58 approved phases were completed on schedule. Projects that were delayed can be grouped as follows: two projects required additional environmental time, five projects had funding and regulatory agency delays, eight projects were delayed due to significant project scope changes, schedule slips or construction rescheduling, three projects incurred property access delays and other projects were reassigned a lower priority or cancelled. Funding delays on Transportation projects are related to delays in the distribution of State revenues under State Budget actions as well as delays Federal transportation authorization for specific projects. This has delayed paving and bridge replacement projects from beginning construction.

2. Performance Measure: Percentage of capital projects that are completed at or under budget.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
94%	91%	83%	89%	90%	86%	90%

What: This measures the percentage of Public Works Capital Projects where actual costs are at or under the budget for the particular project phase approved by the Board of Supervisors in a given fiscal year.

Why: To determine how accurately project costs are estimated so that funds are allocated and projects are prioritized properly.

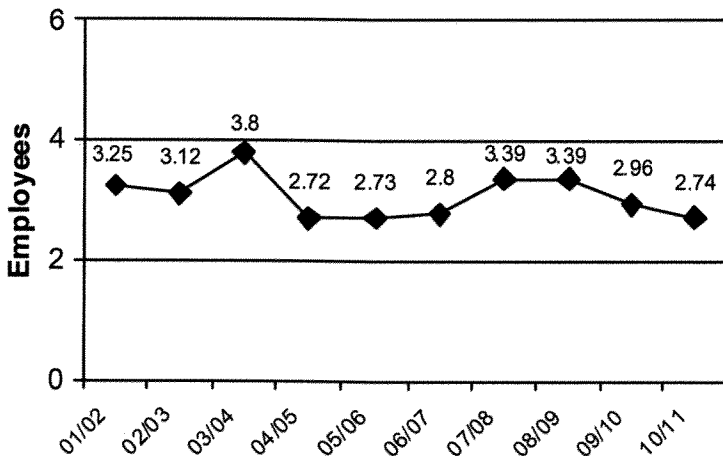
How are we doing? The Department ended 2009-10 on track for this performance measure. Of the 37 projects that were completed on schedule, 32 projects were completed within the allocated budget. Projects that exceeded their allocated budget can be grouped as follows: two projects incurred additional right of way costs, one project incurred unanticipated design costs, the scope of work was expanded on one project and purchasing restrictions changed the method of construction on one project.

MISSION STATEMENT

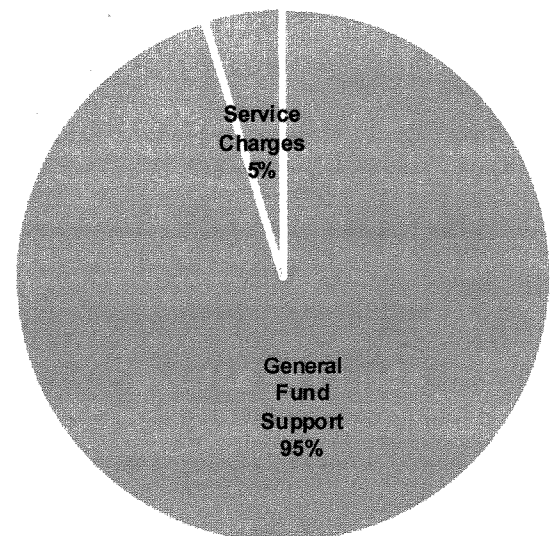
Provide public facilities and services that ensure health and safety and enhance quality of life for the community.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Licenses and Permits	\$ 12,735	\$ 19,800	\$ 31,609	\$ 31,609	\$ 31,609
Other Revenues	2,357	2	0	0	0
**Total Revenue	\$ 15,092	\$ 19,802	\$ 31,609	\$ 31,609	\$ 31,609
Services and Supplies	656,320	663,509	754,700	683,012	683,012
Other Charges	331	0	0	0	0
**Gross Expenditures	\$ 656,651	\$ 663,509	\$ 754,700	\$ 683,012	\$ 683,012
General Fund Support (G.F.S.)	\$ 641,559	\$ 643,707	\$ 723,091	\$ 651,403	\$ 651,403

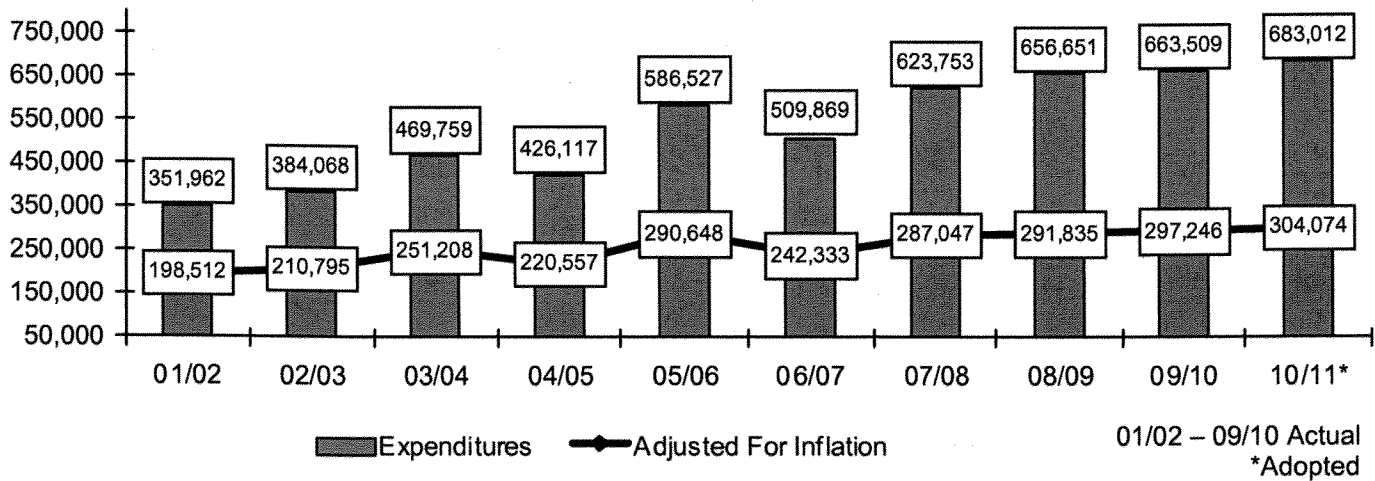
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Landfill Management

Supervise and perform maintenance at the closed Los Osos Landfill in a fiscally and environmentally sound manner to ensure compliance with Federal, State, and local regulations. Monitor and report environmental impact results, inspect and maintain the gas control system, and perform corrective action.

Total Expenditures: \$267,451 Total Staffing (FTE): 0.68

Solid Waste Coordination

Monitor programs to reduce solid waste and increase recycling in the unincorporated areas of the County. Continue implementation of the Construction and Demolition Debris Recycling Ordinance. Administer franchise contracts with waste hauling service providers. Consult with Community Services Districts, other special districts and the public as necessary regarding solid waste program implementation and waste collection franchise issues. Consult and coordinate with the Auditor-Controller's Office on rate setting for solid waste collection and facility enterprises. Consult and coordinate with the Environmental Health Division of the Health Agency on solid waste permitting and enforcement issues. Act as a central information source for inquiries from the public and other agencies regarding solid waste matters.

Total Expenditures: \$167,931 Total Staffing (FTE): 1.05

National Pollutant Discharge Elimination System (NPDES); Storm Water

Develop and implement programs and best practices to reduce pollutants in storm water runoff to ensure compliance with Federal and State regulations. Act as the countywide storm water coordinator and provide storm water information and resources to other departments, agencies, and the public.

Total Expenditures: \$247,630 Total Staffing (FTE): 1.01

DEPARTMENT COMMENTS

The primary programs of the Waste Management budget unit are all mandated under Federal and State laws and regulations. They include Landfill Management which provides post-closure maintenance of the Los Osos Landfill, Solid Waste Coordination which manages countywide recycling and waste management efforts, and the countywide implementation of the National Pollutant Discharge Elimination System (NPDES).

Internal Business Improvements – As good as possible

FY 2009-10 Accomplishments

- Shifted from detailed review of each Construction and Demolition Recycling Permit to a statistical sampling in order to more cost effectively provide service.

FY 2010-11 Objectives and Challenges

- Complete the American Public Works Association Self-Assessment process to determine how well national standards are being addressed.

Finance – As cost efficient as possible

FY 2009-10 Accomplishments

- Shifting to a statistical sampling review of Construction and Demolition Recycling Permits reduced the cost of providing the service by 90%.
- Used volunteer labor for the placement of approximately 100 storm drain markers throughout the County.
- Put the gas flare maintenance contract out to competitive bid, which will result in annual savings at the Los Osos Landfill of approximately \$30,000.

FY 2010-11 Objectives and Challenges

- As budgets are reduced it will continue to be a challenge to comply with the requirements of the NPDES program and the unfunded mandates from the Federal and State Regulatory agencies. We hope to meet this challenge by the continued use of volunteer labor, donated materials and interagency cooperation in meeting NPDES requirements.

Customer Service – As responsive as possible

FY 2009-10 Accomplishments

- Provided storm drain marking in Atascadero, Paso Robles and Los Osos.
- Implemented curbside recycling services in Shandon and Whitley Gardens.

FY 2010-11 Objectives and Challenges

- Assist with and review Cold Canyon and Chicago Grade Landfill development projects.
- Continue to implement the County's Stormwater Management Program (SWMP), which is an ongoing program and continued implementation is mandatory. Failure to comply with SWMP requirements can lead to significant regulatory fines and penalties.

Learning and Growth – As responsible as possible

FY 2009-10 Accomplishments

- Staff attended training workshops and conferences relating to solid waste, hazardous waste, and customer service.

FY 2010-11 Objectives and Challenges

- Continued coordination with other County departments and other regulated entities within the County to educate staff on SWMP implementation.

- Continue to participate in the California Stormwater Quality Association (CASQA) in order to access training materials and opportunities that assist staff in determining how best to accomplish the goals in the SWMP and comply with new regulatory requirements.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Waste Management budget provides funding for County run programs involving solid waste, landfill management, and more recently, programs to manage storm water pollutants. The Waste Management fund center is a division of the Public Works Internal Service Fund (ISF) and as such, all staff, equipment and services are provided by the ISF and charged back to this budget.

General Fund support for Waste Management is recommended to decrease by approximately 5% or \$34,284 compared to FY 2009-10 adopted levels. The Demolition and Recycling Permit fee is the only revenue source for this fund center (other than the General Fund) and is budgeted at \$31,609 which is essentially FY 2009-10 levels with a slight increase (less than ½ percent).

Labor costs associated with this fund center are increasing by 1% or \$4,853 over FY 2009-10 budgeted levels due to shifting of staff which resulted in a slight increase in staff costs within the fund center's programs. In order to achieve the required reduction in General Fund support, funding for service and supplies for the programs within Waste Management are recommended to decrease by approximately 5% or \$34,174 over FY 2009-10 levels. Funding for Solid Waste Coordination will decrease by \$4,478, Landfill Maintenance by \$16,046 and NPDES by \$22,415. Additionally, departmental overhead paid to the ISF will decrease by 5% or \$6,050.

The department has indicated that these reductions are sustainable for FY 2010-11, but future reductions to the programs could affect mandated activities.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

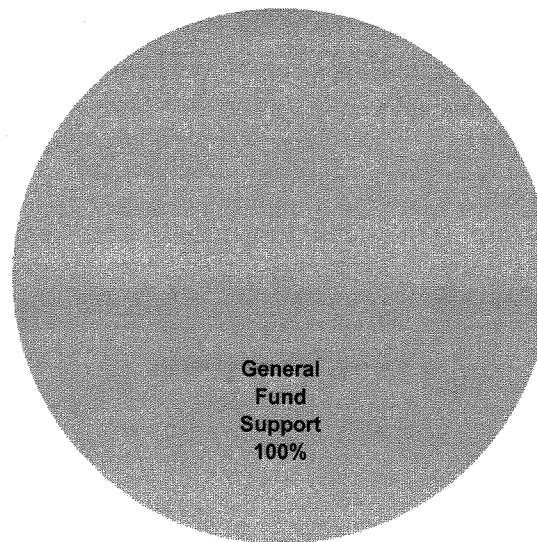
Department Goal: Implement programs to satisfy or exceed the requirements of the Integrated Waste Management Act as currently written and as amended in the future.						
Communitywide Result Link: A healthy community.						
1. Performance Measure: Countywide reduction in the percentage of solid waste disposed in regional landfills as required by State law.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
62%	62%	64%	68%	63%	70%	67%
What: Measures the percentage of solid waste diverted from regional landfills from both the unincorporated and incorporated areas of San Luis Obispo County. In the past, this measurement has used a formula based on the changes of population, taxable sales, employment and inflation using waste generation data from 1998. Beginning in 2007, the method of measuring success in recycling changed to measuring the waste reduction on a per capita basis. We still expect to maintain the 63% waste reduction achievement, or better despite the change in measurement methodology.						
Why: The objective of this program is to extend the life of existing landfills by reducing the amount of solid waste being disposed. This is a State mandated objective.						
How are we doing? The increase in diversion (70%) is a result of our regional recycling programs doing more and a reduction in the amount of waste being disposed of. Part of the reduction in waste is due to the economic slow down and a decrease in consumer spending. We expect this trend to continue through FY 2010-2011. However, cutbacks in many of the grants that fund diversion and education programs are threatened. If implemented, the cutbacks could severely impact what the region is able to accomplish since many of our programs are grant funded, and therefore, making it difficult to sustain the 67% target. As a region, we are making progress at lowering our per capita disposal rate. In 2007, our per capita disposal rate was 5.4 pounds per person per day, and by 2008, that number decreased to 4.8 pounds. For the 2009 calendar year, it is anticipated the disposal rate per capita will be 4.4 lbs per day which is a 70% diversion rate. This compares favorably with the statewide disposal of 5.8 pounds per person per day.						

PURPOSE STATEMENT

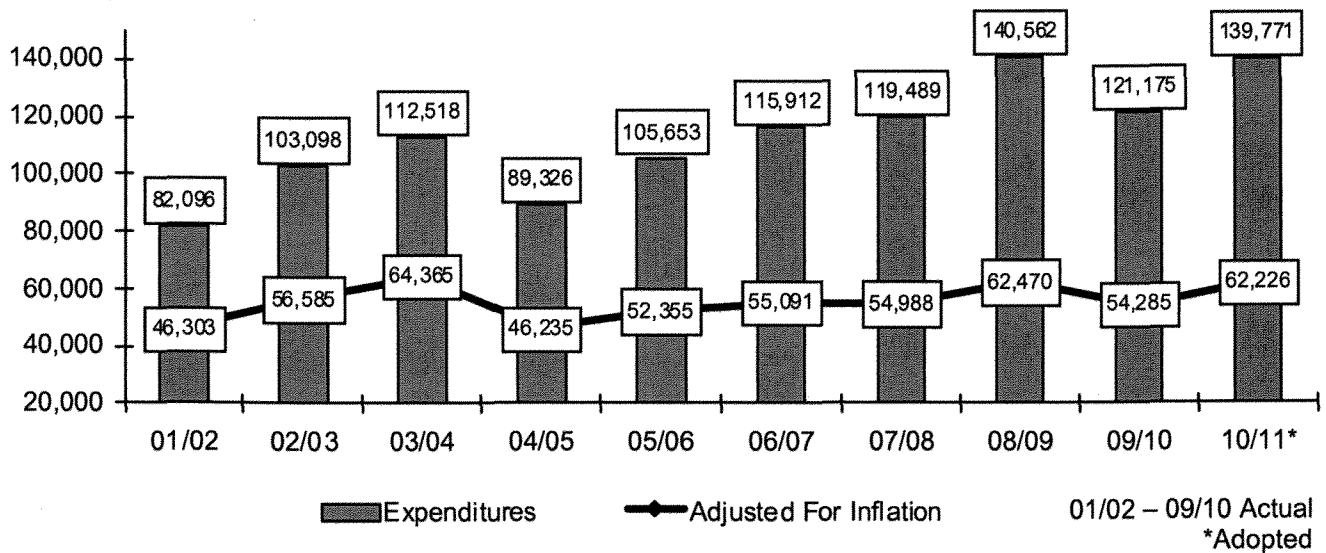
To review the operation and management of certain public entities and recommend corrective action where appropriate; to investigate allegations of misconduct and violations of law.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Salary and Benefits	\$ 38,422	\$ 37,754	\$ 38,547	\$ 38,547	\$ 38,547
Services and Supplies	102,140	83,421	102,259	101,224	101,224
**Gross Expenditures	\$ 140,562	\$ 121,175	\$ 140,806	\$ 139,771	\$ 139,771
 General Fund Support (G.F.S.)	 \$ 140,562	 \$ 121,175	 \$ 140,806	 \$ 139,771	 \$ 139,771

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Committee Investigations

To fulfill the responsibility of reviewing county, city and other public entity operations and management. Certain departments and agencies are selected each year for thorough committee investigation. Interim or final reports, which acknowledge needs, recommend improvements and suggest possible corrective measures, are prepared for submission to the Board of Supervisors.

Total Expenditures: \$114,612 Total Staffing (FTE): 0.41

Special Investigations

With the approval of the Superior Court, the Grand Jury may order special audits and special investigations of various county and city government operations.

Total Expenditures: \$25,159 Total Staffing (FTE): .09

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Superior Court appoints the Grand Jury members and oversees its operation. However, State law requires the County to fund the Grand Jury function. The level of General Fund Support for this budget is recommended to increase by \$9,016 or 7% from the FY 2009-10 adopted levels. Salary and benefit accounts for the half-time Administrative Assistant are increasing slightly by 1%, or \$624 due to prevailing wage, and service and supply accounts are increasing by 9%, or \$8,392 over FY 2009-10 budgeted amounts. The most significant increase in the services and supplies accounts is for the replacement of five very old meeting tables that cannot properly be configured to seat all members. Purchase of five new tables will result in a \$3,500 increase in the Significant Value account. There is also a fairly significant increase in reprographic charges (photocopying and printing of the Grand Jury reports) by \$2,782. Other minor increases over FY 2009-10 are related to mileage reimbursements, training and County overhead, while postage and insurance are decreasing slightly.

BOARD ADOPTED CHANGES

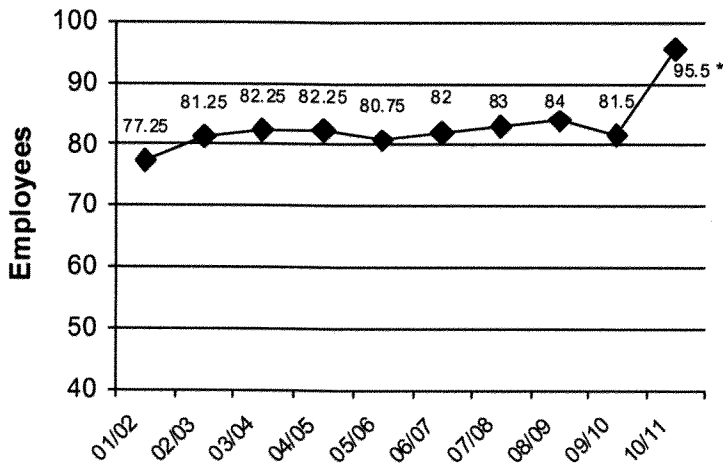
None

MISSION STATEMENT

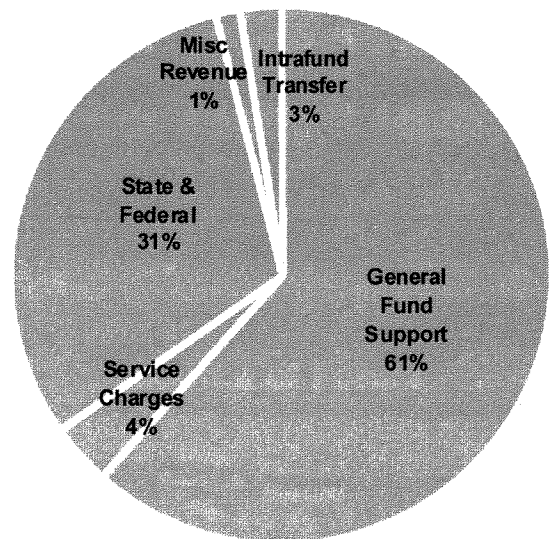
Our mission is to bring justice and safety to our community by aggressively and fairly prosecuting crime and protecting the rights of victims.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Licenses and Permits	\$ 0	\$ 0	\$ 59,544	\$ 59,544	\$ 59,544
Fines, Forfeitures and Penalties	143,773	492,100	258,800	178,800	178,800
Intergovernmental Revenue	3,620,144	3,958,923	4,543,135	4,508,135	4,508,135
Charges for Current Services	297,950	364,570	379,151	304,151	304,151
Other Revenues	492,253	(457,725)	170,575	305,000	305,000
**Total Revenue	\$ 4,554,120	\$ 4,357,868	\$ 5,411,205	\$ 5,355,630	\$ 5,355,630
Salary and Benefits	12,372,753	11,789,480	13,233,153	13,159,797	13,159,797
Services and Supplies	1,128,119	1,159,107	1,617,515	1,430,077	1,430,077
Fixed Assets	26,120	0	27,000	0	0
**Gross Expenditures	\$ 13,526,992	\$ 12,948,587	\$ 14,877,668	\$ 14,589,874	\$ 14,589,874
Less Intrafund Transfers	436,774	351,799	362,820	362,820	362,820
**Net Expenditures	\$ 13,090,218	\$ 12,596,788	\$ 14,514,848	\$ 14,227,054	\$ 14,227,054
General Fund Support (G.F.S.)	\$ 8,536,098	\$ 8,238,920	\$ 9,103,643	\$ 8,871,424	\$ 8,871,424*

**Number of Employees
(Full Time Equivalent)**

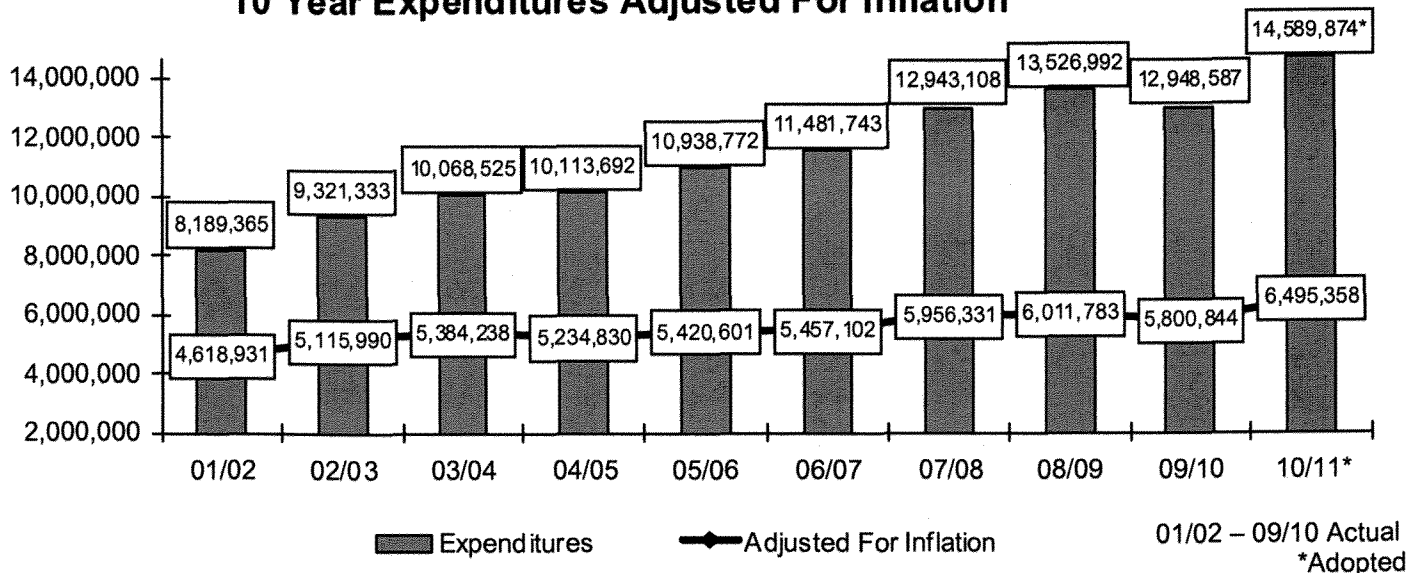


Source of Funds



* The increase in FY 2010-11 General Fund support and number of employees is solely due to the consolidation of Victim Witness and District Attorney budgets into a single fund center.

10 Year Expenditures Adjusted For Inflation



* The increase in FY 2010-11 General Fund Support is solely due to the consolidation of the DA Fund Center with the Victim Witness Fund Center which was decreased by the same amount.

SERVICE PROGRAMS

Administration

To provide overall policy development, program supervision, fiscal and personnel administration, automation management and community relations.

Total Expenditures: \$1,198,937 Total Staffing (FTE): 7.00

Consumer/Environmental

To investigate and pursue legal remedies to resolve consumer and environmental complaints.

Total Expenditures: \$1,065,722 Total Staffing (FTE): 7.50

Victim-Witness

To inform victims of crime and their families of their constitutional and statutory rights and to assist them by providing crisis and support services including information, notification, and restitution assistance to aid in the recovery from physical, emotional and financial injuries; and to minimize the inconvenience and cost for District Attorney witnesses to appear in court by providing court information updates and travel assistance.

Total Expenditures: \$1,268,353 Total Staffing (FTE): 14.00

Prosecutions

To review, file, investigate and prosecute felony, misdemeanor and juvenile criminal violations in a vigorous, efficient, just and ethical manner.

Total Expenditures: \$11,056,862 Total Staffing (FTE): 67.00

DEPARTMENT COMMENTS

A. Current Year Accomplishments (Fiscal Year 2009-10):

1. Customer Service

- a) Completed construction of 3rd floor conference room for use in community-wide partnership meetings, trainings, prosecutorial preparation and law enforcement interviews.
- b) Participated in Anti-Gang Coordinating Commission, Strategic Plan and Prevention, Suppression and Rehabilitation Subcommittees to address county-wide gang issues and ensure safety for San Luis Obispo County residents.

2. Internal Business Improvements

- a) Involvement in San Luis Obispo and outlying counties' Gang Task Forces has provided our office with enhanced intelligence and a coordinated effort in the prosecution of gang members and related criminal gang activity.
- b) Developed a DNA-Cold Hit Case protocol for the handling of a potential increase in DNA hits over the next 3 to 4 years. Due to the potential of a large number of re-activated cases, this may involve a significant amount of investigative and prosecutorial time.

3. Finance

- a) Backfilled three Step IV Deputy District Attorneys who retired with three Step I Deputy District Attorneys for a significant department salary savings.
- b) Participated in the County-wide Voluntary Time Off (VTO) Program to enhance department salary savings, yet as to not impair current service levels.

4. Learning and Growth

- a) Developed and implemented Proposition 9 (Marsy's Rights) policy and procedure to address obligations regarding victims' expanded constitutional rights. A Marsy's Rights brochure was developed and is now included with each mailed subpoena, in addition to the development of a Deputy District Attorney's Checklist which is part of the prosecutor's case file to ensure compliance.
- b) Developed and implemented Restitution Policy and Procedure to assist victims, organized a community-wide Domestic Violence Death and Elder Death Review Team (DVEDRT), organized a Sexual Assault Closed Case Review Team, and developed a locally produced DVD, PowerPoint presentation and Field Guide for elder and dependent adult abuse community-wide First Responders.

B. Proposed Accomplishments and Results and the Major Focus for Next Year (Fiscal Year 2010-11):

1. Customer Service

- a) Assist local law enforcement agencies in the permissible filing of certain criminal charges.
- b) Participate in the newly formed Countywide Criminal Justice Coordination Committee (CCJCC) to facilitate communication and foster relationships between prosecutors, defense bar and members of the local judiciary.

2. Internal Business improvements

- a) Review of new Case Management Systems continues as office and outlying law enforcement partners work toward the implementation of an integrated system.
- b) Review and revision of office policy, procedure and protocol manuals is in process, along with development of specific division manuals.

3. Finance

- a) Continue offering VTO (Voluntary Time Off) to enhance salary savings, yet maintaining current service levels.

- b) Backfill a retiring Deputy District Attorney IV position with a Deputy District Attorney III position for significant salary savings.

4. Learning and Growth

- a) Complete First Responder training for CHP, CDF and Cal Poly Police Department and others that serve the senior population.
- b) Encourage attorneys to participate in on-line training via webinars to reduce travel expense.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the District Attorney's Office now reflects the combination of Fund Center 132 – District Attorney (DA) and Fund Center 133 – Victim Witness. The increase in General Fund support and staffing are solely due to the consolidation of these two fund centers. Pursuant to Board policy, the General Fund support recommended for the DA is essentially flat and for Victim Witness is 5% lower compared to the FY 2009-10 Adopted Budget.

The DA requested the consolidation of these two budgets in his department and the County Administrative Officer agreed to this request based on the following agreement with the DA:

1. The budget is to be broken down into two divisions – 01) DA and 02) Victim Witness, and
2. The DA would follow budget instructions for public safety departments in preparing the Division 01 (DA) budget request and the budget instructions for non-public safety departments for Division 02 – Victim Witness.

(Board adopted policy gives priority to four public safety functions: the DA, the Sheriff-Coroner, Probation and County Fire in allocating resources). Victim Witness has not been included in the category of public safety for funding priority recommendations in the past – a practice that has continued in this proposed FY 2010-11 budget.

Overall, the recommended budget includes an expense increase of \$963,915 (7%) and a recommended revenue increase of \$344,338 (6%) compared to the FY 2009-10 Adopted Budget. General Fund support for this budget is increasing by \$619,577 (7%). The increase in General Fund support is due to the consolidation of the DA and Victim Witness fund centers as noted above. Division 01 – DA represents the largest proportion of the recommended budget (91%) and reflects a decrease in expenses of \$373,595 (almost 3%) compared to the FY 2009-10 Adopted budget. Expenses for Division 02 – Victim Witness are recommended to increase by \$20,398 (2%) primarily due to prevailing wage increases that were deferred by the union in FY 2009-10. Revenues are decreasing for both divisions in the recommended budget: by \$332,769 (-7%) for Division 01 – DA and by \$20,280 (-3%) for Division 02 – Victim Witness.

The recommended level of General Fund support is \$232,220 (2.6%) less than the department's more than \$9.1 million request in the Status Quo budget, yet reflects a level of support consistent with FY 2009-10 and is not reduced as deeply as non public safety departments. The General Fund support for this budget provides 62% of the financing for the District Attorney's office operation – similar to the funding level in FY 2009-10.

Several revenue accounts are recommended to decrease in FY 2010-11, most notably: Prop 172 funding by \$262,500 (-9%), State Aid-Insurance Investigation by \$86,260 (31%), Administrative Services by \$45,000 (-24%), and Deferred Entry of Judgment by \$30,000 (-26%). Revenues from other sources are budgeted to increase compared to the FY 2009-10 Adopted Budget to help offset a portion of this loss including: a transfer from the Real Estate Fraud Trust Fund of \$205,000 to fund the cost of the Real Estate Fraud Unit (compared to \$70,000 in FY 2009-10), reimbursement from the State for work done on Atascadero State Hospital and California Men's Colony cases up \$210,000 (48%) based on activity in the current year, and Settlements-Environmental up \$40,000 (42%) due to the recent conclusion of case. Also, it should be noted that neither the revenue nor expenditures associated with the State Supplemental Law Enforcement Services Fund are included in the recommended budget. Per Government Code Section 30061, the Board will consider spending proposals for these funds in a separate hearing (expected to occur in the Fall 2010) and appropriate the revenue and expenditures at that time. It is estimated that this will add approximately \$61,000 in revenue and expenditures to the DA's budget for FY 2010-11 – there will be no impact on the General Fund.

Salary and benefit accounts are recommended to increase by \$951,186 (7%) compared to the FY 2009-10 Adopted Budget. Again, this increase is primarily due to the consolidation of the DA and Victim Witness fund centers. Salary and benefit costs for Division 01 – DA are recommended to decrease approximately \$179,000 (1%) resulting from back filling vacated positions at a lower level. Salary and benefit costs for Division 02 – Victim Witness are recommended to increase approximately \$34,000 (3%). No reductions in staffing levels for either division are included in the recommended budget.

The recommended amount in the salary and benefit accounts includes an estimated 3% “placeholder” prevailing wage increases for the Deputy District Attorneys, whose bargaining unit has not yet completed labor contract negotiations for the 2008-09 and 2009-10 fiscal years. This recommended budget does not include funds for any prevailing wage increases that may be granted in FY 2010-11. Should the Board again direct departments to absorb any prevailing wage increases that are granted, the DA will either have to find additional revenue, savings in these or other accounts, or identify additional positions to be eliminated to generate salary savings.

Services and supplies accounts are recommended to increase by \$71,237 (5%) compared to the FY 2009-10 Adopted Budget. Expenditures in most accounts are remaining stable – the increase is primarily due to the consolidation of the DA and Victim Witness fund centers.

The funding provided by other departments through Intrafund transfers reflects an increase of \$58,509 overall due to an increase in salary and benefits. Also, the department requested replacement of a vehicle that had been part of a settlement in a case. The expenditure associated with replacing this vehicle is not included in the recommended budget – the department plans to replace this vehicle when sufficient funds have built up in a trust fund account to cover the entire cost.

The DA requested the addition of a new DA Investigator, as noted below, to focus on large scale financial crimes such as real estate fraud. The funding for this position was to come from the Real Estate Fraud Trust which was previously established by the Board. The CAO is not recommending approval of this additional position given that funds from this trust had been previously budgeted in the FY 2009-10 operating budget (in the amount of \$70,000) to fund existing resources, and revenues for the DA (Division 01) are expected to decline. The current financial situation does not support the addition of staff and the revenue in this trust is needed to fund existing staff resources again in FY 2010-11.

The recommended budget is not expected to have a significant impact on service levels. Current staffing levels are retained and the department will be able to replace computers and printers in FY 2009-10 that were initially budgeted to be replaced in FY 2010-11. The ability of the department to thoroughly investigate real estate fraud cases in a timely manner will remain the same as in FY 2009-10. While the DA Investigator’s vehicle will likely need to be replaced in FY 2010-11, the department expects to have sufficient funds accumulated in a trust account to make this purchase. Once sufficient funds have been accumulated the DA will bring a request to the Board to replace the vehicle.

BUDGET AUGMENTATION REQUESTS NOT RECOMMENDED

Unit Amount	Description	Results
Gross: \$122,657 General Fund support: \$0	1.0 FTE DA Investigator I, II, III to investigate large scale financial crimes such as real estate fraud. Funding for this position will come from the Real Estate Fraud Trust Fund.	Improved understanding of these complex cases at an earlier stage in the investigation and prosecution process – resulting in more successful prosecution. Also, more expeditious service to victims of these crimes.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: To promote public safety through the efficient and appropriate use of investigations and criminal sanctions so as to deter criminal activity, protect society and punish criminal conduct.

Communitywide Result Link: A safe community.

1. Performance Measure: Crime rate for law enforcement agencies that serve populations over 100,000 in the State. (Replaces previous California Crime Index (CCI) performance measure.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
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Crime rate lower than 85% of comparable counties	Crime rate lower than 100% of comparable counties	Crime rate lower than 71% of comparable counties	Crime rate lower than 83% of comparable counties	Crime rate lower than 90% of comparable counties	Crime rate lower than 85% of comparable counties	Crime rate lower than 100% of comparable counties
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What: This measure tracks the number of serious crimes reported each year for all law enforcement agencies serving populations over 100,000. The rate reported here is the rate for crimes committed in the unincorporated areas of the county. Recently our County went from a Group 3 County (under 100,000 in population) to a Group 2 County (100,000 to 250,000 in population) with comparable counties of Kern, Monterey, Santa Barbara, Santa Cruz, Placer and Marin. These counties are used because they are Group 2 counties and because Kern, Santa Barbara and Monterey are neighboring counties.

Why: This compares the crime rate for serious, violent and property offenses in the unincorporated area of the County with that of other law enforcement agencies that serve populations of 100,000 or more and most closely approximates the CCI data that we have historically used.

How are we doing? We have maintained an overall crime rate lower than 85% of our comparable counties. This is based on the most recent data from the Dept. of Justice which includes the first six months of 2009. Of the six comparable counties, Santa Barbara County's crime rate was the same as ours and all of the other comparable counties were higher than San Luis Obispo County for that reporting period.

Department Goal: To maximize the efficient use of criminal justice system resources by promptly and effectively handling cases.

Community Result Link: A safe community; a well governed community

2. Performance Measure: Percentage of misdemeanor cases brought to final disposition within 90 days of arraignment.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
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92%	94%	92%	97.2%	92%	95%	97%
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What: The percentage of the approximately 15,000 annual misdemeanor criminal cases which are brought to a final disposition within 90 days of arraignment as tracked by the "90-day case aging" report generated by the District Attorney's Office and the Court.

Why: To determine prosecution efficiency.

How are we doing? The vast majority of misdemeanor cases with District Attorney (DA) case numbers (95%) are brought to a final disposition in a timely fashion, serving the interests of justice, victims and witnesses. A new ITD report was created to report all misdemeanor cases handled by this office including those without DA case numbers for this report and for future reporting.

Department Goal: Continue to enhance law enforcement collaborative investigation efforts and communications.

Communitywide Result Link: A safe community; a well-governed community.

3. Performance Measure: Number of established cooperative efforts and standardized communication methods with law enforcement.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
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11	12	12 or more	14	14	14	14
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What: Pooling of investigative resources between and among agencies which provides collaboration and countywide leadership. Additionally, cooperative efforts have produced outside law enforcement funding by way of state and federal grants. (See below.) The Real Estate Fraud efforts include the FBI, Cal. Dept. of Real Estate and Cal. Dept. of Corporations.

Why: Successful multi-agency investigations qualified the District Attorney for State and Federal funding, and inter-agency communications provides opportunities to take a state leadership role in technological innovation.

How are we doing? State and federal grants and subsidies have been obtained through District Attorney and other law enforcement agency collaboration efforts involving:

1. Gang Task Force	5. Elder Abuse Task Force	9. Environmental Crimes Task Force	13. Anti Gang Coord. Commission
2. Narcotics Task Force	6. Child Abduction Investigation Program	10. Worker's Compensation Fraud	14. Real Estate Fraud
3. Sexual Offender Mgt Task Force	7. Domestic Violence Task Force	11. Central Valley Rural Crimes	
4. High Tech Task Force	8. DUI Task Force	12. Auto Insurance Fraud Program	

Department Goal: To promote a community approach to juvenile crime which blends the effective use of treatment or diversion programs with the appropriate use of criminal sanctions so as to rehabilitate the juvenile and deter criminal activity.

Communitywide Result Link: A safe community

4. Performance Measure: Number of juvenile criminal prosecution petitions reviewed and filed annually.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
748	731	622	644	600	561	650

What: This measures the number of new juvenile criminal petitions filed with the Superior Court per year. A juvenile petition is defined as a Superior Court document charging an individual under 18 years of age with criminal offenses enumerated within the standard California codes (such as the Penal Code and Health & Safety Code).

Why: This measure is important to track as it represents the more serious juvenile criminal activity within the county; i.e., cases which cannot be handled through probation diversion programs.

How are we doing? The number of juvenile prosecutions decreased in FY 2009-10, and has remained well below 800 since FY 2001-02. This continues to be due in large part to juvenile diversion programs that the DA participates in jointly, with local police agencies, which are designed to identify, divert and rehabilitate juvenile offenders before their crimes reach the level requiring a criminal petition.

Department Goal: To provide services to victims who receive bad checks so that they may promptly recover restitution for non-sufficient funds (NSF) checks, and to victims of other consumer fraud and environmental crime.

Communitywide Result Link: A safe community; a prosperous community.

5. Performance Measure: Bad check restitution recovery.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
65%	65%	75%	68%	65%	67%	65%

What: Percentage of recovery on bad check cases processed by the Bad Check Unit.

Why: The higher the collection percentage the more effective the program.

How are we doing? Last fiscal year we achieved a recovery rate which was 3% above the adopted rate. Because of administrative fees charged to the bad check writer, the program costs are substantially covered by the administrative fees at no cost to the victim. Collections exceed traditional private agency rates, which range from 35% to 55%.

6. Performance Measure: Average restitution recovery period from case opening.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
60 days	60 days	75 days	52 days	55 days	55days	55 days

What: The average number of business days required to recover restitution for victims of bad check crime.

Why: The more rapid the case initiation and restitution recovery, the more prosperous and safe the community.

How are we doing? The Bad Check Division initiates cases involving approximately 3,000 checks per year (FY 2009-10 actual number was 2,915) with an average case opening period of four (4) days and an average restitution recovery period that has improved from seventy-five (75) days to fifty-two (55) days in FY 2009-10. The number of bad checks written in the county has declined due to increased use of debit and credit cards.

Department Goal: Assisting victims to recover from the aftermath of crime and minimizing the inconvenience to witnesses involved in the criminal justice system.

Communitywide Result Link: A safe community; a healthy community.

7. Performance Measure: In crimes against persons filed, the percentage of crime victims who are contacted for services within 8 business days of referral to Victim Witness.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
76.5%	78%	76%	77%	75%	77%	75%

What: Victim/Witness advocates provide a wide variety of services to crime victims including information about their legal rights, case information and updates, court escort and support during hearings, assistance with state compensation claims, restraining order assistance and many other services. This measure tracks timeliness of Victim/Witness outreach in cases charged by the District Attorney so that services can be provided and successful prosecutions maximized. Many other victims are assisted in crimes that are still under investigation by local law enforcement, or are under review for criminal charging by the DA, or cannot be charged by the DA for a variety of reasons.

Why: Empirical research supports that prompt intervention and support with crime victims after a crime occurs reduces crime victims' confusion, frustration and emotional trauma and improves the victim's satisfaction with the criminal justice system.

How are we doing: During FY 2009-10, Victim/Witness advocates assisted 1,559 victims in crimes against persons cases charged by our office, and 77% of those victims were contacted within the 8 day target for outreach.

8. Percentage of local crime victim compensation claims verified and recommended for approval by the Victim Witness Claims Unit that are also approved by the state for payment to victims and service providers.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
99.6%	99.4%	100%	100%	99%	100%	99%

What: The Victim/Witness Division contracts with the State Victim Compensation & Government Claims Board to provide claim verification at the local level, thereby expediting claim benefits and improving the prompt repayment of out-of-pocket losses resulting from crime to the victim.

Why: With the availability of local victim compensation claims verification services, victims have a local contact and the required documentation from local providers is more readily obtained. This results in a higher percentage of claim awards than if those claims were not handled locally.

How are we doing? During FY 2009-10, of the 608 crime victim compensation claims verified and recommended for approval by the San Luis Obispo Victim/Witness Division, 100% were also approved by the state.

Department Goal: To increase the criminal justice efficiency response to crime victims and witnesses.

Communitywide Result Link: A safe community; a well-governed community.

9. Performance Measure: Percentage of civilian witnesses who receive mailed subpoenas and which subpoenas are confirmed by Victim/Witness.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
77%	95%	96%	95%	95%	91%	95%

What: For a subpoena to have legal effect, it must be personally served or mailed and its receipt confirmed. This measure tracks the percentage of mailed subpoenas that are confirmed by Victim/Witness in an effort to save law enforcement the time and expense of personally serving subpoenas.

Why: This demonstrates how cost effectively we confirm the receipt of mailed subpoenas to civilian witnesses. Based on the 3,342 civilian subpoenas that were mailed and then confirmed by telephone rather than personally served, the estimated savings to the County last fiscal year was over \$400,000. By confirming and managing court appearances of subpoenaed witnesses, Victim Witness personnel significantly reduce loss of work time by witnesses when their court appearances are delayed or no longer required. This enhances the public's confidence in the criminal justice system and its local government.

How are we doing? For FY 2009-10, 91% of civilian witnesses who received mailed subpoenas were contacted by Victim Witness and receipt of the subpoenas was confirmed. The FY 09-10 results are lower than the target due to a significant increase (32%) in the number of civilian subpoenas and changes to staff assignments in October, 2009. As staff gains familiarity with new assignments, we expect the percentage of confirmed subpoenas to increase as well.

10. Performance Measure: The annual number of direct, coordinated services to victims and the coordination of subpoenaed witnesses.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
3,527 victims; 10,835 subpoenaed witness court appearances	3,405 victims; 10,180 subpoenaed witness court appearances	3,763 victims; 10,210 subpoenaed witness court appearances	3,600 victims; 11,000 subpoenaed witness court appearances	3,300 victims; 11,500 subpoenaed witness court appearances	3,790 victims; 11,664 subpoenaed witness court appearances	3,500 victims 11,500 subpoenaed witness court appearances

What: The number of crime victims assisted by the Victim Witness Division and the number of subpoenaed witnesses notified.

Why: The California Constitution was amended in November of 2008 granting California crime victims a substantial number of Constitutional and statutory rights that are provided by Victim/Witness personnel. That same amendment defined more broadly the definition of victim, increasing the number of victims per case. For that reason, we expect to see increased demand for victim services in the coming year. Assistance to crime victims and the coordination of subpoenaed witnesses in criminal cases enhances public safety and confidence in the criminal justice system.

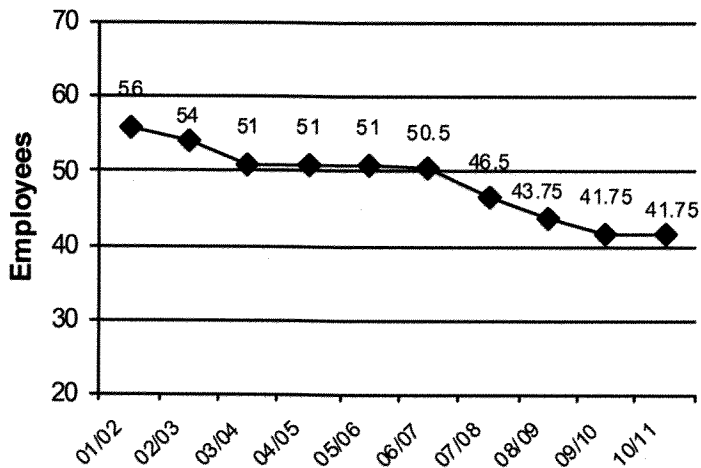
How are we doing? We are consistently meeting and exceeding our targets. The coordination of subpoenaed witnesses allows for more efficient use of prosecution, court and defense staff in that court cases are heard at the time scheduled and not delayed due to the absence of essential witnesses. Victim Witness confirms receipt of mailed subpoenas which saves hundreds of thousands of dollars in County costs that would otherwise be required in order to personally serve subpoenas.

MISSION STATEMENT

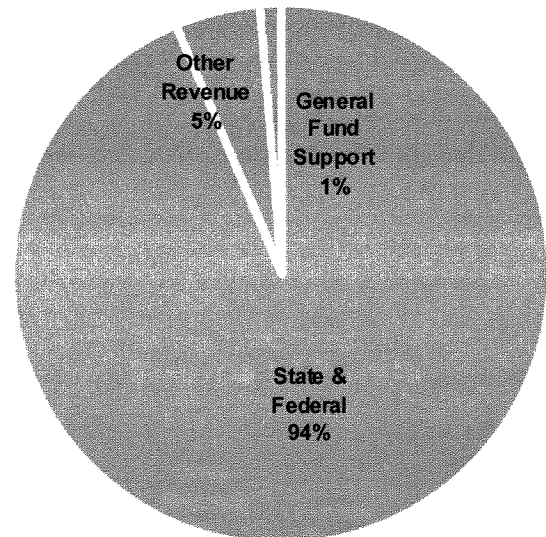
To improve the standard of living for the children we serve by ensuring that the parents of children who reside in our community receive the support to which they are entitled by law.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Intergovernmental Revenue	\$ 4,639,043	\$ 4,652,963	\$ 4,637,224	\$ 4,637,224	\$ 4,637,224
Other Revenues	50,950	0	80,380	246,577	246,577
Other Financing Sources	0	0	14,620	0	0
**Total Revenue	\$ 4,689,993	\$ 4,652,963	\$ 4,732,224	\$ 4,883,801	\$ 4,883,801
Salary and Benefits	3,631,356	3,668,052	3,529,890	3,752,340	3,752,340
Services and Supplies	1,073,259	999,531	1,202,334	1,202,335	1,202,335
**Gross Expenditures	\$ 4,704,615	\$ 4,667,583	\$ 4,732,224	\$ 4,954,675	\$ 4,954,675
General Fund Support (G.F.S.)	\$ 14,622	\$ 14,620	\$ 0	\$ 70,874	\$ 70,874

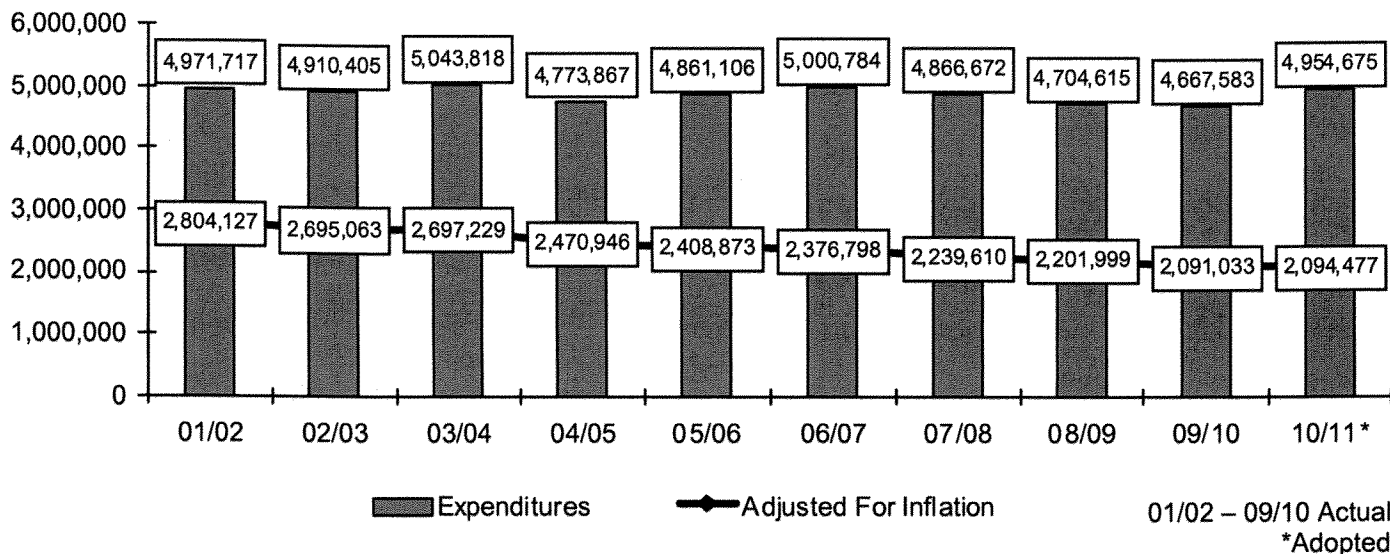
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Child Support Assistance to Families

Ensure prompt establishment and enforcement of child and medical support for children who reside in our community or children whose non-custodial parent resides in the County. Open cases for child support applicants, interview case participants, conduct paternity investigations and establish paternity, establish child and medical support judgments, and enforce them to collect support.

Total Expenditures: \$4,954,675 Total Staffing (FTE) 41.75

DEPARTMENT COMMENTS

The primary function of Child Support Services is to ensure that children receive the support to which they are entitled. The Department of Child Support Services establishes paternity and court orders for child and medical support, and enforces court orders by collecting support from non-custodial parents. We encourage both parents to be involved in the lives of their children. We have been the **overall** number one performing California Child Support Department for eight years in a row.

Internal Business Processes – As good as possible

FY 09-10 Accomplishments

- We reported defects and made requests for consideration to enhance the new statewide California Child Support Automation System (CCSAS), and created on-line folders to keep track of them. There are many new reports that have been created to track data reliability and performance at the system, process, and worker levels, which have proven to be very useful. Also, several of our staff participated in state work-groups to help make decisions regarding the development of the CCSAS.
- A Strategic Performance Management Plan is in place to track the goals shown below. Results and State Ranking sections have been added to the table. This process will be tracked every year.

GOALS	TARGETS	RESULTS	State Ranking Compared to Other Counties
Total Collections Increase	FFY 08-09 + .024% increase	Up .001%, short of our target, but at least an increase	No state ranking in this category
Paternity Establishment	121%	124.2%, Statewide Paternity	# 3 ranking when compared to other counties
Cases With a Support Order	94%	93.7%	# 3 ranking when compared to other counties
Current Support	68%	68%	# 1 ranking when compared to other counties
Cases With Arrears Payments	74%	72.7%	# 1 ranking when compared to other counties
Cases With Medical Support Provided	68%	64.57%	No state ranking in this category, and will delete reporting for FY 10-11

FY 10-11 Objectives and Challenges

- Continue to develop an Annual Strategic Performance Management Plan and track the goals of:

GOALS	TARGETS
Total Collections Increase	FFY 09-10 + .024% increase
Paternity Establishment	121%
Cases With a Support Order	94%
Current Support	68%
Cases With Arrears Payments	74%

Financial Health – As *cost efficient as possible*

FY 09-10 Accomplishments

- Our new computer system allows us to print local or at a central location in Sacramento. We print at the central location whenever possible. This reduces our postage costs, and staff time is better used to do other things, rather than handle paper and insert it into an envelope for mailing. We also save paper, toner, and have fewer printer problems.

FY 10-11 Objectives and Challenges

- Use recycled paper to print case assignment and delinquency reports. Set thermostats to 68-69 in the winter and 74 in the summer to reduce the cost of energy. Utilize the 9/80 work schedule for staff that want it and continue to encourage use of Voluntary Time Off (VTO) to save money.

Customer Service – As *responsive as possible*

FY 09-10 Accomplishments

- We continue to be responsive to our customers by efficiently and effectively discerning the issues associated with a complaint, and to take action toward a resolution within 48 hours of receiving a complaint. DCSS Staff continue to employ the practices of returning phone calls, processing mail, processing accounting requests, and working task assignments on a daily basis, because this affects the case and financial management of a case. We also have a buddy system in place, so when a staff member is out of the office, their buddy and if needed a supervisor get the work done. Very few complaints are received from the public because we keep our cases current through daily processing and teamwork. Many other Local Child Support Departments contact our department to see how we manage our daily customer service functions and work assignments, because we are known as being efficient and responsive to our internal and external customers, which reduces complaints on all levels.

FY 10-11 Objectives and Challenges

- Our Customer Service unit will be training on *Call Center Learning Solutions* to manage personal performance and development. The focus of the training is managing customer relations, taking responsibility for our performance and development, and learning to understand how our knowledge and skills contribute to the organization and our career success. Based on how it goes, we will discuss facilitating a similar process for the rest of our staff.

Learning and Growth – As responsible as possible

FY 09-10 Accomplishments

- We have updated some of our processes to streamline work and reduce duplication, and more needs to be done. We are still undergoing many changes with a new statewide computer system. There are major releases every month. There are also emergency releases almost every week, because inevitably something gets broken with a major release. We have developed different ways of training new information based on the releases and feedback from staff. Sometimes the training is conducted using webcasts, or with a trainer in a training room, or one on one, or using email with soft-files that highlight the major points and targeted audience.
- We have done an excellent job with cross training, and have changed some work assignments based on reassessing the work in conjunction with the cross training. One example is that we cross trained a legal clerk to take on the full range of team clerk duties, which more evenly distributed the work among the other team clerks. This also freed up the supervisor to do more training assessments and training, because she was not pinch hitting as much when staff were out. The duties the legal clerk had been doing prior to the team clerk duties were distributed to other staff in conjunction with a process that was already being done. Time efficiencies were gained such as, rather than have a document routed to the legal clerk to image, the person requesting the imaging learned to do it herself.

FY 10-11 Objectives and Challenges

- Conduct a staff training survey to assess our training needs.
- The department will continue to monitor program administration, performance measures, customer service, and staff development at the worker, process, program, and system levels on a monthly basis. An Annual Strategic Plan will continue to be developed and monitored. The plan is outcome based with tracking mechanisms in place, so goals are structured to focus on accountability. This provides a process for everyone in the organization to understand their role and how they impact our program administration, performance measures, customer service and their own staff development. We will continue to work with our internal and external customers to facilitate effective working relationships. Our major challenges are managing our work with a statewide computer system that is constantly changing. We also must be mindful about whether we have the staffing levels and resources required to provide the current level of services, which directly affects our performance. Often our ability to provide services to a family is the difference between that family needing public assistance or not.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Child Support Services operates almost entirely on revenue from State and Federal sources. For the last two years, a minimal County General Fund contribution (\$14,620) has been recommended for this budget to offset some of the charges from the Sheriff's department (\$87,950 for FY 2010-11) for providing "service of process" (delivery of summons and complaints).

The regular revenue from the State and Federal sources (non-match revenue) continues to stay relatively flat (increased \$2,200 or 0.05%) while costs continue to go up (expenses increased by \$222,450 or 4.7%), leaving the department with a shortfall requiring the deletion of three Full-time Legal Clerks to balance their budget. Legal Clerks are a key support staff classification and the reduction of three Legal Clerks will have a significant effect on the department's ability to collect child support money. The department has cut other positions and services and supplies in the last few years leaving them with the bare minimum needed to maintain reasonable service levels.

The recommended budget for this department includes General Fund Support of \$70,874 to continue the \$14,620 support to offset the charges from the Sheriff's department and \$56,254 to contribute towards funding the 3 FTE Legal Clerks that would otherwise have to be cut. The department can leverage the General Fund Support to receive a match from the State to fund the remaining cost (\$166,197) to keep the three staff members.

BUDGET AUGMENTATION REQUESTS ADOPTED

Unit Amount	Description	Results
Gross:\$222,450 General Fund: \$56,254	<ul style="list-style-type: none"> General Fund contribution to help fund salary and benefits for 3 FTE Legal Clerks. State matching revenue is available to pay \$166,197 if the County contributes \$56,254. 	<ul style="list-style-type: none"> Losing 3 employees would represent a loss of 7% of work force Performance would be expected to drop accordingly (less child support money collected.) Work done by these positions must get done so higher paid classifications would have to do the work, costing more for the work being done and delaying higher level work.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: To ensure that children receive the support benefits they are entitled to as quickly as possible.							
Community-wide Result Link: A well-governed and healthy community.							
The San Luis Obispo County Department of Child Support Services is managed by the State Department of Child Support Services, which is under the umbrella of the Federal Office of Child Support Enforcement. Our performance measures are mandated by the State based on federal requirements and time-frames. <u>The Federal Fiscal Year (FFY) for this report runs from 10/1/09 – 09/30/10.</u>							
1. Performance Measure: Percentage of child support cases with a court order for child support.							
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target	
95.08%	94.69%	92.99%	93.72%	94%	94.50% as of 06/30/10	94%	
What: Support orders are the legal documents which establish child and medical support.							
Why: Establishment of support orders creates the legal basis to enforce obligations for child and medical support. The court order provides the legal basis to assist a family to get social security benefits for a child; the more court orders established the more children receive the support to which they are entitled, and the less public aid they are required to rely on.							
How are we doing? San Luis Obispo Department of Child Support Services (DCSS) has been ranked #1 in the state for the past 8 years for overall performance. Performance in this category for FFY 2007-08 and FFY 2008-09 has decreased slightly from prior years based on electronic service requests, which are part of the new California Child Support Automation System (CCSAS). The data coming through the electronic interface is very limited and not always correct, and more clean-up is needed up front. Also, it takes more time to locate non-custodial parents, because the locate tools available within the statewide system are limited and functioning less efficiently than the locate tools available in our prior system. Statewide court order performance has declined from the 2008 level of 81% to the current level of 79%. Our electronic service requests have become more manageable, which is the reason for a slight improvement in performance for FFY 2008-09. If we are able to continue managing the service requests for FFY 2009-10, performance in this category will likely continue to improve, and we should be on target for FFY 2010-11.							
Department Goal: To improve the standard of living for the families we serve by ensuring a high percentage of current child support collections.							

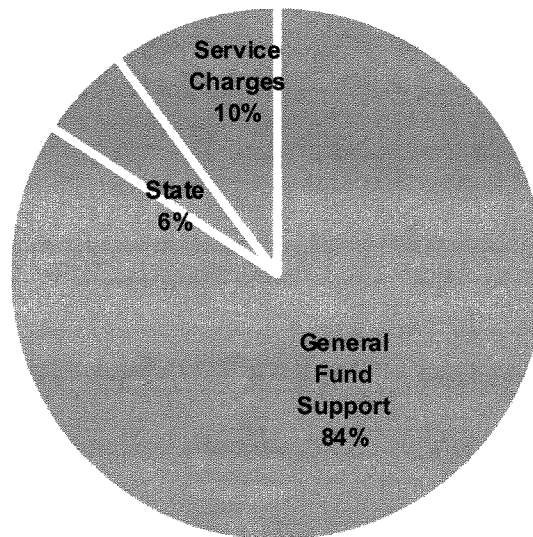
Communitywide Result Link: A healthy and prosperous community.						
2. Performance Measure: Percentage of current support collected.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
66.83%	67.5%	67.32%	68%	68%	69.30% as of 06/30/10	68%
What: The total current support collected during the course of the year as compared to the total amount of current support owed during the course of the year. Current support refers to the total dollar amount of the monthly child support obligation enforced by DCSS.						
Why: So that families/children receive the financial support to which they are legally entitled.						
How are we doing? Staffing levels have decreased over the years due to increases in salary and benefits, and other service and supply costs, without corresponding increases in revenue. DCSS relies primarily on State revenue to fund the program, and due to the State fiscal crisis, a corresponding revenue increase is unlikely. We believe performance correlates to staffing levels and could improve with more staff. The fact that our performance has been sustained shows we have become more efficient, doing more with less. Our FFY 2010-11 Target assumes retention of existing staff, and we expect to continue being one of the top performing counties in this category.						
3. Performance Measure: Percentage of child support cases in which past due support is owed and payment is received during the Federal Fiscal Year.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
72.39%	75.59%	74.27%	72.73%	74%	69.70% as of 06/30/10	74%
What: This measures the number of cases in which a collection of past due support was received during the Federal Fiscal Year.						
Why: So that families/children receive the financial support to which they are entitled.						
How are we doing? The fiscal and associated staffing issues noted above will also have an impact on our ability to pursue payment of past due child support. We believe performance correlates to staffing levels and could improve with more staff. Another factor that affects this performance measure is the current state of our economy. Non-Custodial parents must first pay current support and then past due support. Past due support is not being paid off at levels seen during FFY 2006-07 and FFY 2007-08, due to a decline in the economy. The fact that our performance has been somewhat sustained shows that we have become more efficient, doing more with less. Our FFY 2010-11 Target assumes retention of existing staffing levels, and we expect to continue being one of the top performing counties in this category.						
4. Performance Measure: Total child support dollars collected per \$1.00 of total expenditure.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$2.82	\$2.94	\$3.11	\$3.01	\$3.10	Currently Unavailable	\$3.10
What: This is an efficiency measure relating to the cost effectiveness of collection activities.						
Why: To ensure that the cost collection ratio compares favorably to other counties within the state.						
How are we doing? Based on the FFY 2008-09 comparative summary of performance measures issued by the State, our actual result was \$3.01 of total child support dollars collected per \$1.00 of total program dollars spent. The State average for FFY 2008-09 was \$2.10. The results for FFY 2009-10 will not be available until March of 2011.						

PURPOSE

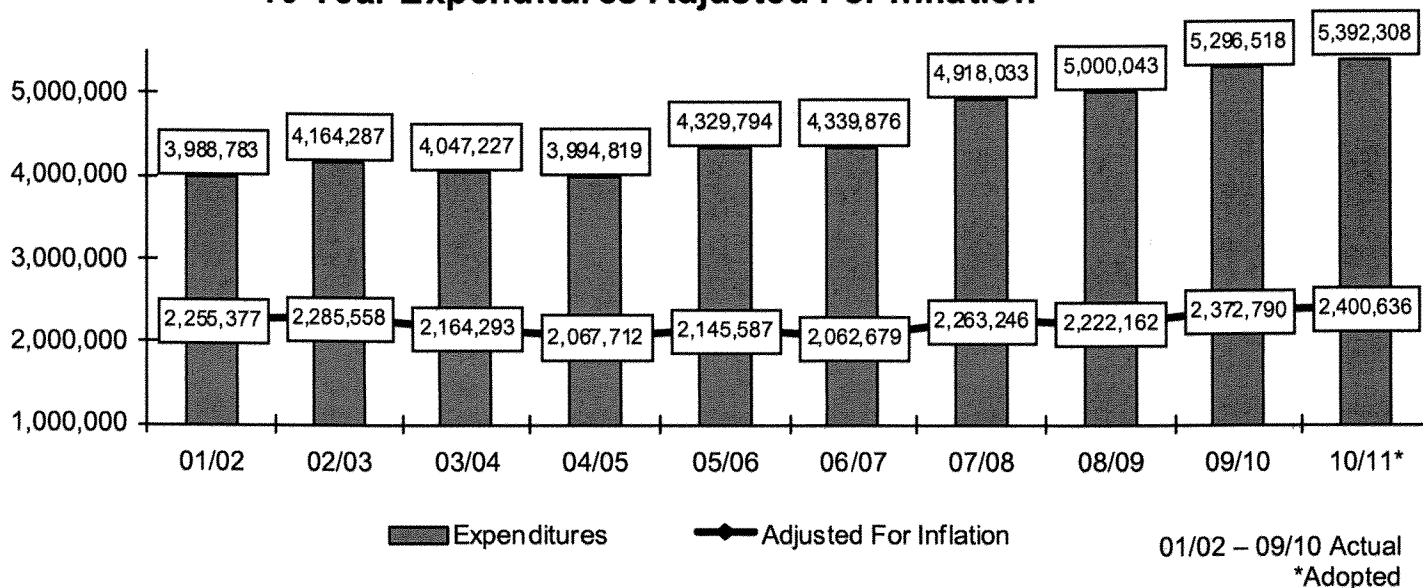
To provide cost effective mandated legal defense services to defendants unable to afford private attorneys.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 272,079	\$ 333,994	\$ 300,000	\$ 300,000	\$ 300,000
Charges for Current Services	480,438	456,762	557,000	557,000	557,000
**Total Revenue	\$ 752,517	\$ 790,756	\$ 857,000	\$ 857,000	\$ 857,000
Services and Supplies	5,000,043	5,296,518	5,551,124	5,392,308	5,392,308
**Gross Expenditures	\$ 5,000,043	\$ 5,296,518	\$ 5,551,124	\$ 5,392,308	\$ 5,392,308
General Fund Support (G.F.S.)	\$ 4,247,526	\$ 4,505,762	\$ 4,694,124	\$ 4,535,308	\$ 4,535,308

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Primary Public Defender

To contract at a competitive cost for public defender services.

Total Expenditures: \$3,487,633 Total FTE: 0.00

Conflict Public Defender

To contract at a competitive cost for public defender services in the event the Primary Public Defender has a conflict of interest (also referred to as the first level conflict indigent legal defense).

Total Expenditures: \$622,270 Total FTE: 0.00

Conflict-Conflict Public Defender

To contract at a competitive cost for public defender services in the event the Primary Public Defender and Conflict Public Defender have a conflict of interest (also referred to as the second level conflict indigent legal defense).

Total Expenditures: \$333,405 Total FTE: 0.00

Conflict-Conflict-Conflict Public Defense

Court appointed attorneys not on contract with the County who provide legal counsel for indigents who cannot afford their own defense when it is determined (by the Court) that a conflict of interest exists with the County's contracted Primary, Conflict and Secondary Conflict Public Defenders (also referred to as the third level conflict indigent legal defense).

Total Expenditures: \$667,470 Total FTE: 0.00

State Institutional Legal Defense (ASH/CMC)

Provides for Court contracted and appointed attorneys to defend institutionalized indigents in criminal matters which occur at the Atascadero State Hospital and California Men's Colony.

Total Expenditures: \$281,530 Total FTE: 0.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget funds State and constitutionally required legal defense services for indigents accused of crimes. San Luis Obispo County contracts with private attorneys to provide such "public defender" services. Contracts with three separate legal firms provide primary, conflict and secondary conflict public defender services. In addition, the County contracts with a fourth law firm to provide specialized legal defense services for mentally disordered offenders (MDO) at Atascadero State Hospital. This budget also funds attorneys appointed by the Court to handle cases where all three firms under contract have case-related conflicts. This typically occurs when there are multiple defendants in a case and each of the three contract firms represents one defendant and additional defendants are represented by a Court-appointed attorney.

Overall, the recommended budget reflects a total expense increase of \$346,658 (7%) and a revenue increase of \$234,448 (38%) compared to the FY 2009-10 Adopted Budget. These increases result in an increase in General Fund support of \$112,210 (3%).

The contracts with the law firms will expire at the end of FY 2009-10 and the County is currently undergoing negotiations with the four firms. Three of these four firms have requested an increase in compensation (totaling approximately \$190,000) based on technology needs and/or an increase in workload. A portion of these requested increases (approximately \$169,500) have been built into the recommended budget with the assumption that the firms will agree with the terms of the new contracts and the Board will approve these contracts by the end of June, 2010. Even with the increases built in to the recommended budget, San Luis Obispo County pays the lowest per capita cost for public defender services compared to our other comparison counties.

Payments to these four firms, totaling more than \$4.5 million, represent the bulk of expenditures in this budget and are fixed by contract. Other significant expenditures included in the recommended FY 2010-11 budget include \$320,000 to pay for court-appointed attorneys and approximately \$500,000 for jury and witness expenses (incurred by both contracted as well as court-appointed attorneys).

In order to reduce General Fund support for this budget, expenditures budgeted for jury and witness expenditures have been reduced by almost \$60,000 and for psychological evaluations by approximately \$19,000 compared to the FY 2009-10 Adopted Budget. However it is important to note that the County is obligated to pay these Court-ordered expenses and, should the total exceed recommended budgeted levels by year end, a budget adjustment may be necessary. This will be dependent on the circumstances of cases involving indigent persons heard by the Court in the next fiscal year.

In January 2007 the County initiated a program to collect reimbursement from public defender clients that are determined to be financially able to pay at least a portion of the cost to provide legal representation. Your Board approved a resolution to modify the fee structure in November, 2009, to improve fairness and equity in fees charged for this service. The Probation Department's Comprehensive Collections unit manages this program and has exceeded expectations, particularly associated with collections on adult public defender cases. Revenue from adult clients is recommended to increase by \$193,830 (62%) and revenue from juvenile clients is recommended to increase by \$6,460 (14%) compared to the FY 2009-10 Adopted Budget. These revenue levels are based on actual reimbursements collected to date.

BUDGET AUGMENTATION REQUESTS ADOPTED

Unit Amount	Description	Results
Gross: \$60,090 General Fund Amount: \$60,090	The Primary Public Defender firm has requested funds to purchase hardware and software to digitize 25 years worth of records on past cases. In addition they have requested funds for approximately 4,000 hours in temporary help to scan the many records the firm currently houses in storage facilities.	Digitizing such a large number of records could take a year or longer to complete. Once completed, access to these records will be almost immediate (versus driving to a storage facility to retrieve). The firm expects to save \$2,400 annually in fuel costs required to retrieve and then return paper records held in storage units off site. (Time to retrieve and then return records has not been tracked.) The firm also expects to save up to \$10,000 annually in storage unit rental costs once all historical records have been digitized.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: To provide cost effective Public Defender services.						
Communitywide Result Link: A well-governed community; A safe community.						
1. Performance Measure: Annual number of cases reversed based on the allegation of inadequate defense.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
0	0	0	0	0	0	0
What: Counties are mandated to provide public defender services for people who are unable to afford a private attorney. The number of cases that are overturned based upon an inadequate defense measures the effectiveness of public defender services in terms of the meeting the constitutional right to an adequate defense.						
Why: Providing an adequate defense is a constitutional right and promotes justice. Cases that are overturned because of an inadequate defense ultimately are more costly to taxpayers.						
How are we doing? We continue to meet our target. Defense services provided by Public Defenders continue to meet legally required standards.						
2. Performance Measure: Per capita costs for public defender services.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$17.07	\$17.25	\$18.74	\$18.56	\$18.60	\$20.55	\$19.27
What: This measure shows the per capita gross costs to provide public defender services, based on budgeted amounts.						
Why: We are measuring per capita gross public defender costs in an effort to capture efficiency data.						

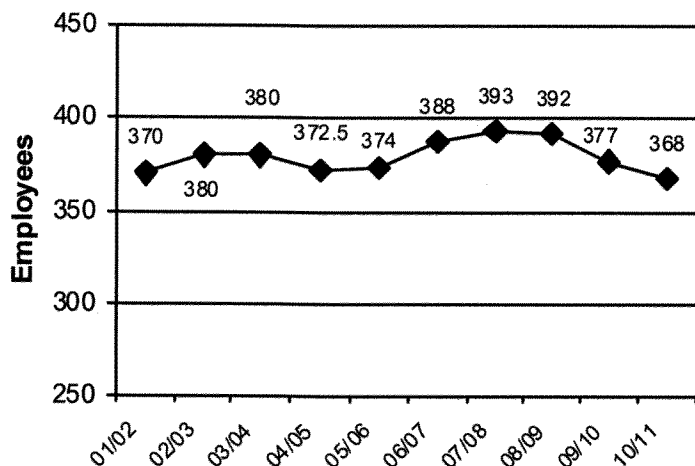
How are we doing? The results for FY 2009-10 are based on budgeted amounts rather than actual expenditures, given that counties had not completed the process of closing their books for the fiscal year when our survey was taken. The San Luis Obispo County population estimate used for the calculation is 270,429, the latest estimate published by the US Census Bureau. The adopted target for FY 2009-10 of \$18.60 was based on an adopted budget that was \$512,400 less than the actual total expenditures at year end. The increase was due to an unusually expensive, high profile case that drove expenses higher than budgeted. As a result, the County's actual per capital cost for public defender services was \$20.55. The average of the per capita cost for our six comparable counties (Marin, Monterey, Napa, Santa Barbara, Santa Cruz, and Placer) is \$24.76. San Luis Obispo County per capita cost for Public Defender services is lower than all six comparable counties. Napa County has the highest per capita cost of the six, at \$33.42. The target for FY 2010-11 reflects a Status Quo budget that is approximately 7% more than the FY 2009-10 Adopted Budget.

MISSION STATEMENT

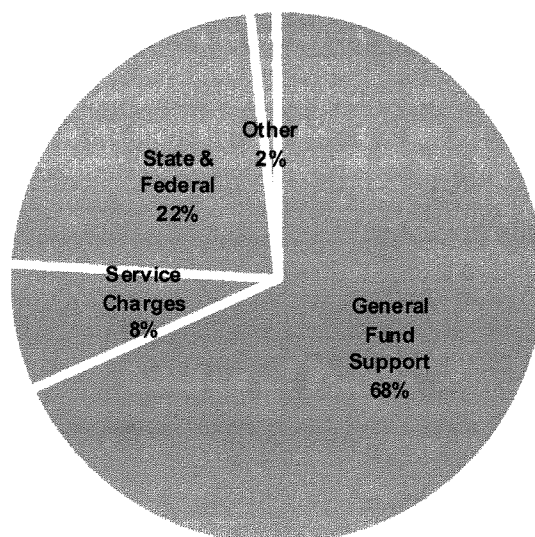
The Mission of the San Luis Obispo County Sheriff's Department is to protect all life and property and to provide service, security and safety to the community, as directed by law and moral responsibility.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Licenses and Permits	\$ 18,622	\$ 26,175	\$ 12,900	\$ 12,900	\$ 12,900
Fines, Forfeitures and Penalties	680,059	1,001,951	622,573	622,573	625,188
Intergovernmental Revenue	13,675,863	13,097,354	12,390,995	12,665,995	12,683,838
Charges for Current Services	5,269,291	4,499,279	4,763,760	4,691,391	4,691,391
Other Revenues	25,744	155,874	11,350	131,844	131,844
Interfund	520,428	521,799	506,677	506,677	506,677
**Total Revenue	\$ 20,190,007	\$ 19,302,432	\$ 18,308,255	\$ 18,631,380	\$ 18,651,838
Salary and Benefits	47,713,230	47,135,942	49,569,324	48,663,741	48,663,741
Services and Supplies	8,317,444	8,114,873	7,419,766	7,383,460	7,383,460
Other Charges	187,304	31,122	0	0	0
Fixed Assets	410,344	1,153,735	389,832	389,832	410,290
**Gross Expenditures	\$ 56,628,322	\$ 56,435,672	\$ 57,378,922	\$ 56,437,033	\$ 56,457,491
Less Intrafund Transfers	130,951	223,302	197,400	197,400	197,400
**Net Expenditures	\$ 56,497,371	\$ 56,212,370	\$ 57,181,522	\$ 56,239,633	\$ 56,260,091
General Fund Support (G.F.S.)	<u>\$ 36,307,364</u>	<u>\$ 36,909,938</u>	<u>\$ 38,873,267</u>	<u>\$ 37,608,253</u>	<u>\$ 37,608,253</u>

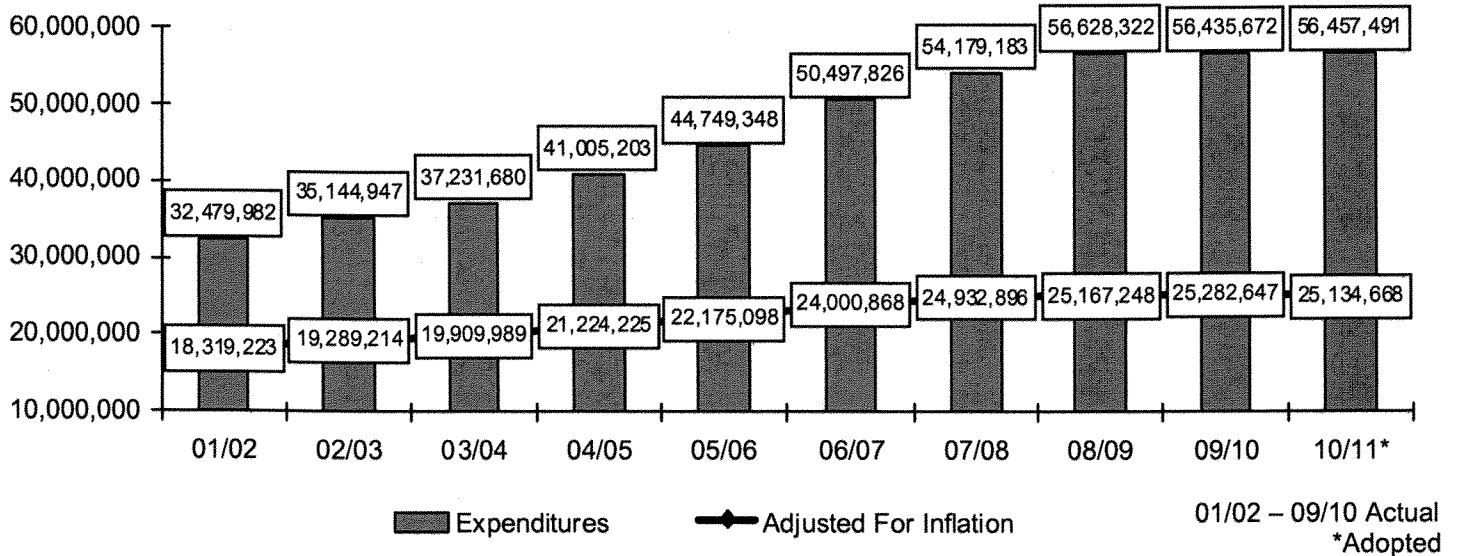
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Administration

Direct, coordinate, and control the functions of the Department of Sheriff-Coroner-Marshal.

Total Expenditures: \$845,582 Total Staffing (FTE): 5.00

Automation Services

Provide automated support, computer systems and statistical information to all divisions of the Sheriff-Coroner's Department.

Total Expenditures: \$804,180 Total Staffing (FTE): 4.00

Civil

Receive and serve all civil processes and notices including summons, complaints, attachments, garnishments, and subpoenas. Provide bailiff services to the Courts.

Total Expenditures: \$3,877,489 Total Staffing (FTE): 25.50

Custody

Operate the County Jail; provide custodial care, vocational training, rehabilitative services, booking, food services, and inmate work assignments, alternate forms of incarceration, operation of the court holding facilities and transportation of jail inmates to and from court.

Total Expenditures: \$20,832,362 Total Staffing (FTE): 158.50

Detectives

Investigate criminal activities and prepare for prosecution where indicated, provide coroner investigative functions, and determine the circumstances, manner, and the cause of all violent deaths. Coordinate a countywide crime prevention program designed to educate the residents of the County in security and prevention techniques and precautions.

Total Expenditures: \$3,924,119 Total Staffing (FTE): 21.00

Fiscal Services

Provide budget, payroll, accounting support, grant management for all divisions of the Sheriff-Coroner's Department.

Total Expenditures: \$2,987,651 Total Staffing (FTE): 4.00

Patrol

First responders to emergencies, crimes in progress, disasters, preserve the peace, respond to citizen's requests for assistance, and prevent criminal activity.

Total Expenditures: \$18,312,019 Total Staffing (FTE): 117.00

Records and Warrants

Processes, stores, and maintains Department criminal records and warrants; receives and processes permit applications; coordinates extraditions; fingerprints applicants, and registers all sex, drug, and arson offenders residing within the Sheriff's Department's jurisdiction.

Total Expenditures: \$886,082 Total Staffing (FTE): 10.00

Special Operations

Conduct investigations involving illegal drug possession and sales, unlawful activity associated with criminal street gangs and augment Patrol in addressing special problems in communities.

Total Expenditures: \$3,135,316 Total Staffing (FTE): 18.00

Support Services

Organize the recruitment of all Sheriff's personnel; maintain personnel files for full time and volunteer personnel, coordinate personnel investigations and civil litigation. Supply support as needed to other bureaus. Provide training to all department personnel.

Total Expenditures: \$852,691 Total Staffing (FTE): 5.00

DEPARTMENT COMMENTS

The Sheriff's Department provides law enforcement response for an area of over 3,200 square miles, operates a county jail that had an average population of 563 inmates in 2009, provides court security and provides administrative support for 377 employees.

While the Custody Division has seen a small decline in average daily population, it is anticipated the population will increase with release of inmates from state prisons and the elimination of revocable parole (i.e. supervised parole) on a significant number of those released inmates.

While the department continues to take proactive measures to deal with gang-related crime and to track and monitor individuals with histories of sex-related crimes, staffing challenges are hindering the opportunities to maintain the current level of enforcement.

This current year realized a reduction in 15 positions, including 7 deputy sheriffs, one senior deputy sheriff and one sergeant. The proposed budget recommends the reduction of another deputy sheriff and one sergeant, in addition to another 7 correctional and administrative positions. As a result, some units with the Field Operations area will see reductions in staffing. Summer boat safety patrols will be reduced or eliminated and the Special Operations units, including Narcotics and the Special Problems Unit will be reduced in staffing in order to maintain minimum staffing levels in Patrol.

Internal Business Improvements

- The department has completed a vigorous study of the capabilities and advantages of installing mobile data computers (MDCs) in patrol cars. The installation of MDCs will increase efficiencies in dispatching and deputies' response to calls for service. This project does not require General Fund money. Geographical challenges had previously delayed this project.

Finance

- This department and the Probation Department entered into an agreement where the County Jail kitchen now provides meals to the Juvenile Services Center (JSC), allowing Probation to eliminate cook positions at JSC.
- With the help of local businesses, the department was able to design and fabricate a customized, mobile paint unit that is now available for graffiti eradication in the county. The savings over a commercially-available vehicle was approximately \$70,000.

Customer Service

- An upgrade to the department's website now allows individuals to access the names of individuals who are in custody, including the inmate's charges and bail.
- The public is now able to register online and receive an automated telephone, e-mail, or text notification when an inmate is released from County Jail.

Learning and Growth

- The department has met or, in many cases, exceeded state-mandated training requirements for department personnel. Meeting these requirements, in addition to providing employees with necessary training, allows the department to be eligible for state funding and also reduces liability.
- The process has been started to provide staff with online "roll call" training. This automated daily process will provide staff with regular review of laws and policies, test them on their knowledge of the daily topic, then record the successful completion of that training module in the event of litigation.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended budget for the Sheriff Department funds more than \$56 million in total expenses, reflecting a decrease of almost \$830,000 (-1%) compared to the FY 2009-10 Adopted Budget, while recommended revenues are declining by more than \$1.6 million (-7%). The recommended General Fund support (GFS) level is increasing by \$781,369 (2%).

Recommended salary and benefit expense is more than \$48.6 million, a decrease of \$315,307 compared to the FY 2009-10 Adopted Budget. The recommended reductions in salary and benefit accounts reflect the elimination of the following 9 vacant positions from the department's Position Allocation List:

- 1.0 FTE Deputy Sheriff
- 3.0 FTE Legal Clerks
- 1.0 Sergeant
- 4.0 FTE Sheriff's Correctional Officers

These vacant positions were identified by the Sheriff on his General Fund Reduction List required of all departments. The reduction of the four Correctional Officers (CO), combined with the two COs eliminated in FY 2009-10, puts staffing at the jail at a minimum viable level. According to the Sheriff, further reductions would require the closure of a housing unit and the layoff of eleven correctional staff. The amount budgeted for overtime expenditures in the recommended budget accounts for an expected increase in overtime in the Custody Division (compared to current year actuals) due to minimum staffing. Even with this expected increase in overtime for the Custody Division, the recommended budget reflects an overall reduction in overtime expense of \$406,082 (21%). This recommended amount is based on actual overtime usage in FY 2009-10. The Sheriff has made a concerted effort to reduce overtime expenses over the last year resulting in the budgeted reduction for FY 2010-11.

This recommended budget does not include funds for any prevailing wage increases that may be granted in FY 2010-11. Should the Board again direct departments to absorb any prevailing wage increases that are granted, the Sheriff will either have to find additional revenue, savings in these or other accounts, or identify additional positions to be eliminated to generate salary savings.

The recommended amount in the services and supplies accounts is almost \$7.4 million, a decrease of \$719,335 (-8%) compared to the FY 2009-10 Adopted Budget. This recommended level reflects a minor reduction in expense (\$36,306) compared to the amount in the Sheriff's requested budget and represents a reduced charge for Countywide Overhead due to the reduction in salary and benefit costs. Notable changes in these accounts include a decrease of \$318,197 (22%) in fleet charges based on current year actuals, a \$57,740 (19%) decrease in maintenance contracts due to a net reduction from various vendor agreements, a \$47,610 (7%) decrease in food costs for the Custody Division based on current year actuals, a \$25,270 (38%) decrease in Significant Value Purchases due to the need to replace fewer computers, and an increase of \$31,857 (63%) in training costs due to the requirement for patrol division staff to take a defensive driving course, and for new training on the Automatic Finger Print system (which is entirely revenue offset).

It is also important to note that the Sheriff has eliminated the \$60,000 in funds transferred to the Health Agency for Law Enforcement Medical Services (medical care of jail inmates). The Health Agency has absorbed this reduction and indicates that there will be no impact to service levels in health care to the inmates at the jail. The recommended budget includes a transfer of Tobacco Settlement revenue to the Health Agency for mental health services at the jail, amounting to almost \$120,500 in FY 2010-11.

Individual revenue accounts show a mix of increases and decreases. The most notable change is a decrease of \$1,140,646 (-9%) in Proposition 172 funding (the ½ cent sales tax dedicated to public safety), due to the on-going economic crisis and slowdown in consumer spending. Another significant change is a reduction of \$408,365 in revenue from the Superior Court for court security services (due to a reduction in the Court's budget). This amount reflects a reduced level of service implemented in FY 2009-10. The Sheriff has reduced overtime costs charged to the courts and transferred two Sheriff Deputies to patrol to offset this reduction. Other significant changes in revenue include a decrease of \$140,470 (-11%) in State-Awarded grants now that these programs are funded with Vehicle License Fee revenue (which has reflected a reduction from estimates for FY 2009-10), an increase of \$275,000 in State Criminal Alien Assistance Program (SCAAP) funding to offset County costs of incarcerating criminal illegal aliens, a increase of \$107,000 (428%) in reimbursement from the State for incarcerating people who have committed crimes on California Men's Colony and/or Atascadero State Hospital property, an increase of \$100,000 (47%) in Home Detention fees now that the Sheriff is using this program more as an alternative to incarceration at the jail for low-level offenders, and the addition of \$399,250 in funds from the Cal-ID trust to offset the cost of purchasing an new automatic finger print system.

In addition the recommended budget includes the removal of \$204,603 in State Supplemental Law Enforcement Services Fund revenue and associated expenditures. Per Government Code Section 30061, the Board will consider spending proposals for these funds in a separate hearing (expected to occur in the Fall 2010) and appropriate the revenue and expenditures at that time.

Two fixed assets are included in the recommended budget and are described below: an Automatic Finger Print Identification System (at a cost of \$372,832) and a Scene Scope for \$17,000.

BUDGET AUGMENTATION REQUESTS ADOPTED

Unit Amount	Description	Results
Gross: \$389,739	An Automated Fingerprint identification system with a terminal for each of the four fingerprint identification operators in the County. This system will contain only local data and make the search for finger-print matches much faster and more accurate than the current system, which requires a search of a state-wide database.	Reduce the processing time on an initial search of fingerprint matches to a set of fingerprints by 20 minutes (66%) for a total savings of approximately 200 hours per year. This enables more suspects who are already in the system to be identified more quickly.
General Fund support: \$0		
Cal-ID Trust: \$389,739		
This equipment will be funded from Vehicle Registration fees deposited in the Cal-ID trust.		

<p>Gross: \$17,000</p> <p>General Fund support: \$0</p>	<p>To purchase a scene scope that is used to process fingerprints on porous and semi porous surfaces (many of which cannot be processed with the alternative methods due to potential damage to victim's property).</p> <p>This equipment will be funded from Vehicle Registration fees deposited in the Cal-ID trust.</p>	<p>This technology will permit processing more surfaces for fingerprint evidence with less risk and mess. By expanding the types of surfaces that can be processed, this increases the amount of evidence that can be collected, which increases the possibility of solving the crime.</p>
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BOARD ADOPTED CHANGES

The Board approved a request, submitted by the Sheriff in the Supplemental Document, to increase revenue and expenditures by \$20,458 to purchase a management information system (MIS) for Dispatch reporting. In addition the Board approved an amendment to the Fixed Asset List to add this MIS system. The Intergovernmental Revenue account is increased to add funding from the Asset Forfeiture Trust Fund and from a State grant. Expenditures were increased in the Fixed Asset account to purchase the system.

GOALS AND PERFORMANCE MEASURES

<p>Department Goal: Perform all mandates of the Office of Sheriff-Coroner, investigate crime, enforce laws, prevent criminal activities, maintain a safe and secure jail, provide security for the courts, plan for and implement emergency response for disasters and acts of terrorism.</p>						
<p>Communitywide Result Link: A safe community.</p>						
<p>1. Performance Measure: Crime rate for law enforcement agencies that serve populations over 100,000 in the State. (Replaces previous California Crime Index performance measure)</p>						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Crime rate lower than 85% of comparable counties	Crime rate lower than 100% of comparable counties	Crime rate lower than 71% of comparable counties	Crime rate lower than 100% of comparable counties	Crime rate lower than 90% of comparable counties	Crime rate lower than 85% of comparable counties	Crime rate lower than 90% of comparable counties
<p>What: This measure tracks the number of serious crimes reported each year for all law enforcement agencies (i.e., police departments, sheriff departments, and cities that contract for law enforcement) serving populations over 100,000. The rate reported here is the rate for crimes committed in the unincorporated areas of the county. Recently, the County went from a Group 3 County (under 100,000 in population) to a Group 2 County (100,000 to 250,000 population) with the comparable counties of Kern, Monterey, Santa Barbara, Santa Cruz, Placer and Marin. This is because the population of the unincorporated area is now estimated to be over 100,000. These counties are used because they are Group 2 counties and because Kern, Santa Barbara and Monterey are neighboring counties.</p>						
<p>Why: This compares the crime rate for serious violent and property offenses in the unincorporated area of the county with that of other law enforcement agencies that serve populations of 100,000 or more.</p>						
<p>How are we doing? Department members are trained to be very proactive in reduction strategies through crime prevention programs, community presentations, patrols, school programs, security surveys and rural patrol as well as aggressive prosecutions through specialized investigative units. We have maintained an overall crime rate lower than the majority of our comparable counties in the state.</p>						
<p>2. Performance Measure Percentage of high priority, life threatening calls for service that receive a 10 minute response time in the Coast Station area of the county.</p>						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
78%	95%	74%	77%	90%	59%	80%
<p>What: This measures the percentage of calls from the time the first patrol unit is dispatched to the call to arriving at the scene that are under 10 minutes in response time. The Coast Station area extends from Avila Beach and up the coastline to the Monterey County line.</p>						

Why: Timely response is critical to successful resolution of a life threatening call for service. Even though there are no national standards for this measure, the Sheriff's Department considers this to be an important issue for the public.

How are we doing? Overall average response time was 12:49 minutes for FY 2009-10. In FY 2009-10 Coast Patrol responded to 59% of high priority, life threatening emergency calls for service within 10 minutes. The FY 2009-10 percentage is based on Coast Patrol receiving 49 high priority calls and of those calls 29 or 59% were responded to in the targeted time. While this is an average response time for the entire coast area, it includes responses in very remote areas of the patrol area with low population. Response times are based on the location of the closest available unit at the time the call is dispatched. Because the location of any unit in a beat area randomly changes based on call volume, time of day and number of cars in a beat, times will vary in any given month or year. A total of 15 staff positions were eliminated in FY 2009-2010, primarily from the patrol division. Three of these positions were eliminated from the Coast Station. This decrease in staffing levels has impacted emergency response times and arrest rate performance measures.

3. Performance Measure: Percentage of high priority, life threatening calls for service that receive a 15 minute response time in the North Station area of the county.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
79%	80%	90%	85%	90%	64%	80%

What: This measures the percentage of calls where the response time from when the first patrol unit is dispatched to when the unit arrives at the scene is 15 minutes or less. The North Station area covers inland north county from Santa Margarita to Monterey and Kern County lines.

Why: Timely response is critical to successful resolution of a life threatening call for service. Even though there are no national standards for this measure, the Sheriff's Department considers this to be an important issue for the public.

How are we doing? Overall average response time was 17:43 minutes for FY 2009-10. This patrol station has the largest geographical area, yet still remains the least populated area of the three patrol stations. The FY 2009-10 percentage is based on North Station receiving 72 high priority calls and of those calls 46 or 64% were responded to in the targeted time. Response times are based on the location of the closest available unit at the time the call is dispatched. Because the location of any unit in a beat area randomly changes based on call volume, time of day and number of cars in a beat, times will vary in any given month or year. A total of 15 staff positions were eliminated in FY 2009-2010, primarily from the patrol division. Two of these positions were eliminated from the North Station. This decrease in staffing levels has impacted emergency response times and arrest rate performance measures.

4. Performance Measure: Percentage of high priority, life threatening calls for service that receive a 10 minute response time in the South Station area of the county.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
88%	80%	80%	93%	85%	73%	80%

What: This measures the percentage of calls where the response time from when the first patrol unit is dispatched to when the unit arrives at the scene is 10 minutes or less. The South Station area extends from the City of San Luis Obispo and Avila Beach, south to the Santa Barbara County line and east to unpopulated areas of the Los Padres National Forest.

Why: Timely response is critical to successful resolution of a life threatening call for service. Even though there are no national standards for this measure, the Sheriff's Department considers this to be an important issue for the public.

How are we doing? Overall average response time was 11:25 minutes in FY 2009-10. In FY 2009-10 this patrol area has a growing population and deputies here respond to as many if not more calls for service than either of the other two station areas. The FY 2009-10 percentage is based on South Station receiving 102 high priority calls and of those calls 75 or 73% were responded to in the targeted time. Response times are based on the location of the closest available unit at the time the call is dispatched. Because the location of any unit in a beat area randomly changes based on call volume, time of day and number of cars in a beat, times will vary in any given month or year. A total of 15 staff positions were eliminated, in FY 2009-2010 primarily from the patrol division. Three of these positions were eliminated from the South Station. This decrease in staffing levels has impacted emergency response times and arrest rate performance measures.

5. Performance Measure: Arrest rate for crimes classified as homicide.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	50%	Better than National Average	100% (Better than National Average)	Better than National Average

What: Using national Uniform Crime Reporting (UCR) data collected by the Federal Bureau of Investigation (FBI), this measure shows the percentage of homicide investigations that result in an arrest by the Sheriff's Department.

Why: Arrest/Clearance rates are indicative of effectiveness.

How are we doing? The department has a 100% arrest/clearance rate for homicides reported from July 2009 through June 2010. The federal arrests rate for 2008 was 63.6%. There were three homicides reported and cleared within the County.

6. Performance Measure: Arrest rate for crimes classified as forcible rape.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
68%	78%	60%	60%	Better than National Average	15%	Better than National Average

What: Using national Uniform Crime Reporting (UCR) data collected by the FBI, this measure shows the percentage of forcible rape investigations that result in an arrest by the Sheriff's Department.

Why: Arrest rates are indicative of effectiveness.

How are we doing? Of the 26 rapes verified as offenses during FY 2009-2010, arrests were made for 4 of these or 15% arrest rate. The Federal arrests rate for 2008 was 40.4%. The number of offenses reported during this period is higher than usual (26 for 2009-2010 compared to 14 for 2008-2009). Of the 22 cases reported where no arrests were made, 18 were acquaintance offenses that ultimately could not be prosecuted because the victim declined to cooperate with the investigation, or declined to agree to prosecuting the accused suspect.

7. Performance Measure: Arrest rate for crimes classified as robbery.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
47%	25%	32%	44%	Better than National Average	69% (Better than National Average)	Better than National Average

What: Using national Uniform Crime Reporting (UCR) data collected by the FBI, this measure shows the percentage of robbery investigations that result in an arrest by the Sheriff's Department. The Penal Code defines robbery as the taking or attempting to take anything of value from the care, custody or control of a person or persons by force or threat of force or violence and/or by putting the victim in fear.

Why: Arrest rates are indicative of effectiveness.

How are we doing? Of the 16 robbery offenses during FY 2009-2010, arrests were made for 11 of these or 69%. The actual number of robberies has decreased from same period of the prior year, and a total of 19 robberies in FY 2008-09 of which 7 were cleared. For comparison purposes, all but one of comparable counties had significant increases in robberies for 2008. The Federal rate for cleared robberies is 26.5% for 2008.

8. Performance Measure: Arrest rate for crimes classified as aggravated assault.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
83%	74%	73%	70%	Better than National Average	73% (Better than National Average)	Less than National Average

What: Using national Uniform Crime Reporting (UCR) data collected by the FBI, this measure shows the percentage of aggravated assault investigations that result in an arrest by the Sheriff's Department. The Penal Code defines aggravated assault as the unlawful attack by person(s) upon another for the purpose of inflicting severe or aggravated bodily injury.

Why: Arrest rates are indicative of effectiveness.

How are we doing? Of the 189 assault offenses during July-June 2010, arrests were made for 138 of them or 73%. In FY 2008-09 there were a total number of 163 aggravated assaults, of which 114 were cleared. San Luis Obispo has reduction rate 11.9% from FY 2008-09 to FY2009-10. All comparable counties had an increase in aggravated assaults with the exception of Marin County whose reduction was 8%. The Federal rate for cleared assaults is 54.9% for 2008.

9. Performance Measure: Annual physical altercation rate per hundred inmates at the Main Jail.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1.31%	1.15%	.87%	.74%	Under 1.50%	.74%	Under 1.00%

What: This measure tracks our success relative to keeping the Main Jail safe for inmates and County employees alike.

Why: It is important to track the physical altercation rate at the Main Jail for two reasons: 1) it provides a measure for how safe our facility is; and 2) demonstrates the degree to which we effectively manage the inmate population.

How are we doing? The jail housed an average of 551 inmates per day during FY 2009-10, with physical altercations equaling .74 per 100 inmates. There have been 39 assaults, between inmates, and 6 employees assaulted during this time.

10. Performance Measure: Overtime as a percentage of the Custody salaries budget.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
3.62%	5.3%	2.91%	2.1%	2.9%	1.43%	1.4%

What: This measure tracks the amount of overtime expended annually by the Sheriff to keep the Main Jail running twenty-four hours a day, seven days a week.

Why: Barring unforeseen emergencies/events, overtime costs can be kept in check by employing sound scheduling and management techniques. Tracking our efforts in this area demonstrates the Sheriff's commitment to maximize the use of limited resources.

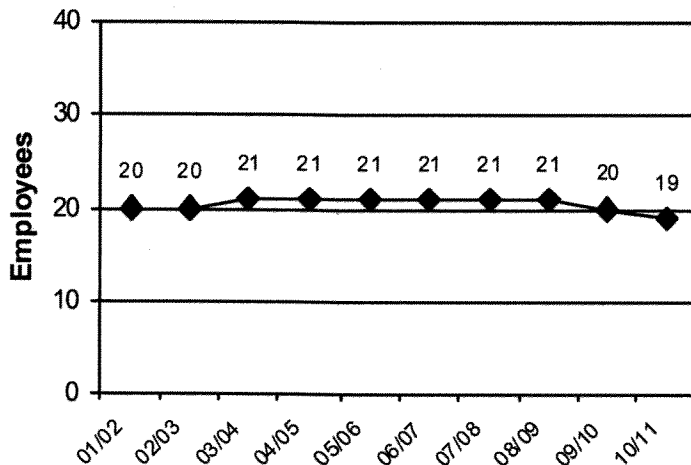
How are we doing? Overtime hours and costs have decreased for the last four fiscal years. In FY 2006-07 overtime hours were 13,622 hrs; in FY 2007-08 overtime hours were 9,381 hrs; in FY 2008-09 overtime hours were 7,013 hrs and in FY 2009-10 overtime hours were 4,982 hrs. However, this trend may not continue into FY 2010-11. Four Custody Officer positions were eliminated for the 2010-11 fiscal year. With fewer Custody Officers the need for overtime will increase. Overtime is generated by holidays, sick, vacation, training needs, unusual events and to maintain minimum staffing levels. Even when Custody is fully staffed there will be a need for overtime to cover vacations, holidays, sick days and training. Custody has 19 positions that must be manned at all times.

MISSION STATEMENT

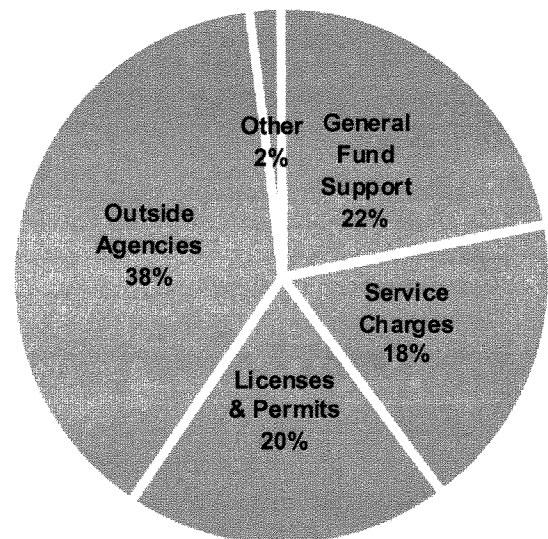
The mission of the San Luis Obispo County Division of Animal Services is to ensure the health, safety, and welfare of domestic animals and the people we serve through public education, enforcement of applicable laws, and the humane care and rehoming of impounded and sheltered animals.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Licenses and Permits	\$ 401,257	\$ 417,229	\$ 464,545	\$ 464,545	\$ 464,545
Intergovernmental Revenue	855,186	956,176	958,057	920,579	920,579
Charges for Current Services	171,621	280,997	422,321	422,321	422,321
Other Revenues	17,639	11,158	10,400	49,400	49,400
**Total Revenue	\$ 1,445,703	\$ 1,665,560	\$ 1,855,323	\$ 1,856,845	\$ 1,856,845
Salary and Benefits	1,554,547	1,488,862	1,603,701	1,500,395	1,500,395
Services and Supplies	766,814	925,151	896,975	881,378	892,953
Fixed Assets	8,113	6,178	0	0	0
**Gross Expenditures	\$ 2,329,474	\$ 2,420,191	\$ 2,500,676	\$ 2,381,773	\$ 2,393,348
General Fund Support (G.F.S.)	\$ 883,771	\$ 754,631	\$ 645,353	\$ 524,928	\$ 536,503

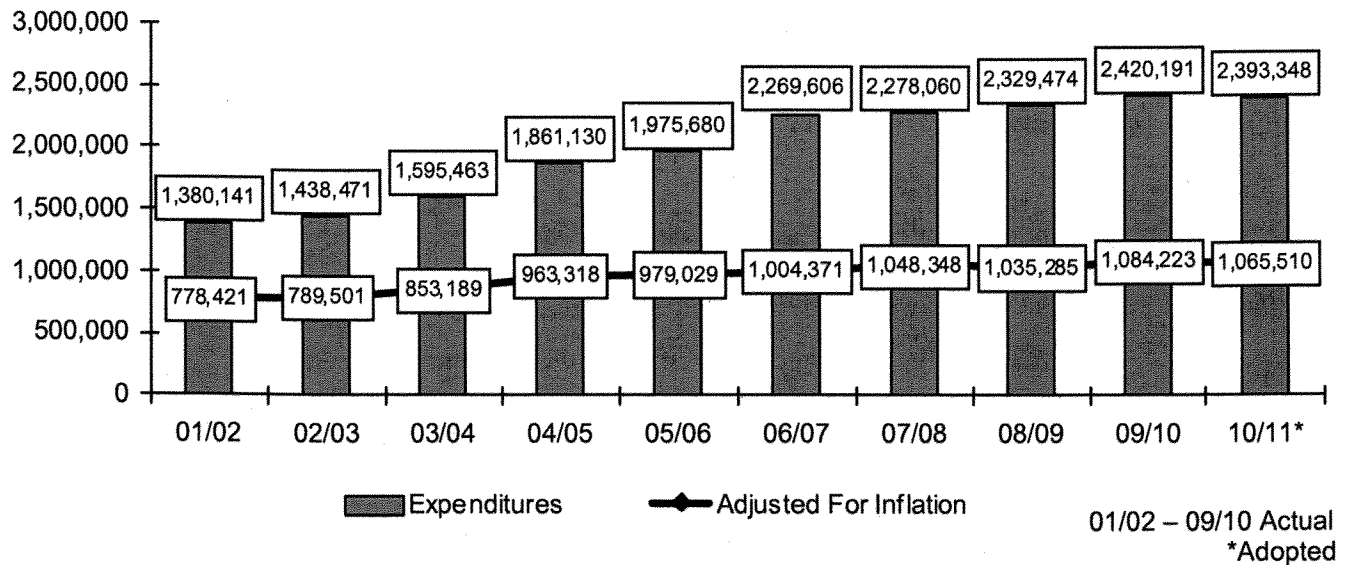
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Field Services

Secure public safety through the capture and impoundment of aggressive or dangerous animals; respond to and investigate reports of animal cruelty, abuse, and neglect; impoundment of stray animals; investigation of public nuisances associated with animal related issues; response to reports of ill or injured stray animals; processing and investigation of animal bite reports; quarantine or capture of suspect rabid animals; assistance to other agencies and law enforcement organizations; inspection, permitting, and regulation of private and commercial animal operations; support and consult with public health and safety preparedness and response programs with animal health nexus; provision of dispatch support to field personnel.

Total Expenditures: \$1,110,202 Total Staffing (FTE): 11.0

Humane Education

Develop and conduct programs to promote responsible pet ownership and care; education on spay and neuter practices; provide educational presentations for schools, community groups, and organizations; and conduct public outreach and education through public displays and events.

Total Expenditures \$73,793: Total Staffing (FTE): 0.75

Shelter Operations

Receive and intake stray and owner surrendered animals; processing and management of lost and found reports; provide and maintain animal housing and care; provide basic medical and grooming needs for sheltered animals; evaluate and process animals for adoption availability; coordinate alternative placement for sheltered animals, provide humane euthanasia services; house and monitor quarantined animals; conduct rabies testing. Coordinate alternative placement for sheltered animals; direct, monitor, and coordinate work and activities of ancillary support staff including honor farm labor and volunteers.

Total Expenditures: \$1,209,353 Total Staffing (FTE): 7.25

DEPARTMENT COMMENTS

The Animal Services Division serves the citizen's of San Luis Obispo County by receiving homeless, stray and owner relinquished animals from across the county at the shelter. Animal Services' staff serves the community by assisting to identify solutions to animal related problems, enforcing local ordinances and state laws relating to animals, and performing rabies control and monitoring for the county. Volunteers and staff also conduct community-oriented programs such as Camp PAWS, Humane Education, and Healing Touch.

Key Developments for FY 2009-10

1. Internal Business Improvements

- As recommended in the 2008 *Humane Society of the United States (HSUS)* evaluation:
 - Hired and developed Shelter Supervisor to provide direct oversight of kennel operations.
 - Hired and developed Veterinary Technician to provide more immediate and regular medical and nursing attention for sheltered animals.
 - Hired and developed Animal Control Supervising Officer to provide direct oversight of field services operations.
- Animal Services also continued implementation of other key recommendations from *HSUS*, including:
 - Implementation of spay/neuter program to ensure alteration of all adopted animals, including juvenile dogs and cats, prior to adoption.
 - Development and refinement of supervisory and management structure with emphasis on lines of communication and accountability.
 - Adaptation and improvement of medical record keeping system to integrate information into Chameleon.
 - Creation of a clinical examination room, equipped with supplies for evaluation and basic treatment of shelter animals.
 - Acquisition and stocking of an emergency response trailer to provide mobile, temporary animal housing during disasters and other similar crises.
- Developed and implemented Adoptability Review Team (ART), a collaborative group consisting of the Animal Services Manager, Shelter Supervisor, a kennel worker trained in animal behavior assessments, the shelter's veterinary technician and a volunteer representative. The group meets regularly to discuss, evaluate and confer on the management and disposition of shelter animals that have been identified as having limited adoptability.
- Maintained division's high success rate in the placement or redemption of adoptable animals into homes.

2. Finance

- Refined cost allocation methods for incorporated cities contracting for animal control services to better reflect expenses and revenues from each jurisdiction. Established a service-based model of full cost recovery billing for these services beginning in FY 2010-11.
- Refined internal cost accounting, improved fiscal analysis, reporting, and budgeting capabilities as a result of new direction and oversight from Health Agency administration.

3. Customer Service

- Strengthened relationships with cities contracting for animal control services through collaborative discussions and development of renewed contracts.
- Continued to provide strong customer service and satisfaction as indicated by 91% favorable responses in broad based sampling of citizens with Animal Services contact.

4. Learning and Growth

- Developed management team consisting of Animal Services Manager, Administrative Services Officer, Shelter Supervisor, and Animal Control Supervising Officer.
- Based on groundwork from management team and with staff collaboration, redefined the division's Mission Statement, established a Vision Statement and defined core values.

Major focuses for FY2010-11

1. Internal Business Improvements

- Maintain high success rate in the redemption or placement of adoptable animals into new homes.
- Identify key metrics for evaluation of animal services operations and conduct survey of other counties to evaluate division's success relevant to other communities and agencies.
- Continued implementation of *HSUS* evaluation recommendations, including:
 - Documentation of key Standard Operating Procedures (SOPs).
 - Expansion of capabilities for temperament assessment of shelter animals.
 - Increasing staff training on common shelter diseases, animal care procedures, and infectious diseases that can be transmitted from animals to humans (i.e., zoonoses).

2. Finance

- Identify and realize new potential revenue sources (e.g. billing of owners for in-shelter veterinary services provided to kenneled animals)

3. Customer Service

- Continue to maintain high customer satisfaction ratings.
- Develop and improve the division's website to provide a more user-friendly interface and to make information and statistics regarding Animal Services' operations more readily available.

4. Learning and Growth

- Establish clearly defined, specific job performance expectations for each staff position. Use these defined expectations as topic for periodic consultations between supervisors and staff and as basis for annual performance evaluations.
- Identify opportunities for in-house training on topics of relevance to field services, kennel, and customer services personnel.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The level of General Fund support for Animal Services is recommended to decrease \$283,761 or 35% compared to the FY 2009-10 adopted level. Revenues are budgeted to increase \$38,029 or 2% compared to the FY 2009-10 adopted budget. Total expenditures for this fund center are budgeted to decrease \$245,732 or 9%.

As in past years, cost savings measures have been incorporated into the Health Agency budget to reduce the need for General Fund support. Accordingly, the following measures are included in the FY 2010-11 recommended budget for Animal Services:

- A General Fund savings of \$30,833 created by not budgeting for a FY 2010-11 prevailing wage increase. In the past, divisions of the Health Agency typically budgeted to provide some funding should it be necessary to pay for a prevailing wage increase in a particular year. This was done mainly to ensure that where a program received State and Federal reimbursement revenue, the amount received would be as close to full cost as possible. Over the years reimbursement rates have not kept pace with actual costs

and it is no longer necessary for Health Agency programs to budget for a prevailing wage increase. For FY 2010-11 the Health Agency has opted not to budget for this cost. If it is determined that an increase is in order for FY 2010-11, the Health Agency will need to offset the increase in Salary and Benefits with expense savings or unanticipated revenue elsewhere.

- Elimination of a vacant full-time Animal Control Officer position for an expenditure reduction of \$137,233 and a General Fund savings of \$62,672. This elimination makes permanent a 12.5% reduction in field services staffing. This reduction will mean an increase in officer caseloads and prolonged response times, and will generate more frequent overtime shift extensions. The significance of these impacts is compounded during periods of peak activity, officer vacations or sick time, and holiday weeks when staffing levels are further reduced.

Revenues are budgeted to increase \$38,029 or 2% compared to the FY 2009-10 adopted budget due to Board approved increases in Animal Services fees charged to the public in FY 2010-11. While fee revenue is budgeted to increase \$167,661, this growth is partially offset by a \$124,599 reduction in SB 90 mandated costs suspended by the State as a cost saving measure.

Total expenditures for this fund center are budgeted to decrease \$245,732 or 9%. Salary and Benefits expenditures are budgeted to decrease \$117,790 or 7%, primarily due to the General Fund reductions listed above. Service and supplies expenditures are budgeted to decrease \$120,345 or 12% compared to the FY 2009-10 adopted budget. This is mainly due to a \$92,895 reduction in internal Health Agency billings resulting from a change beginning in FY 2010-11 whereby Health Agency departments will no longer be charged for interdepartmental services and overhead through FC 160 – Public Health, as well as a \$19,085 overall reduction in other charges for inter-departmental services and overhead costs.

An overall decrease of 1.00 FTE is recommended in the Animal Services Position Allocation List (PAL) for FY 2010-11:

- -1.00 Animal Services Officer due to reduced General Fund support in this budget.

BOARD ADOPTED CHANGES

Per the Supplemental Budget document, \$11,575 in Information Technology Department (ITD) charges was added and a corresponding change in the ITD budget is made for no net change to the General Fund.

GOALS AND PERFORMANCE MEASURES

Department Goal: Promote the health, safety, and welfare of domestic animals and of the general public by responding to animal related concerns throughout the community. (This performance measure is being deleted.)

Communitywide Result Link: A safe and healthy community.

1. Performance Measure: Number of stray animals picked up for the fiscal year. (This performance measure is being deleted.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
3,213	3,187	3,368	3,661	3,300	3,649	Deleted

What: Animal Services routinely patrols the county, picking up stray animals and providing housing at the shelter.

Why: Our goal is to enhance the health and safety of the animals and the community.

How are we doing? In FY 2009-10, the number of stray animals impounded by Animal Services was 349 or 10% higher than the target for the year. There is minimal variance comparing FY 2008-09 actual data to FY 2009-10 data. Due to the economic downturn, there is an increase in the number of animals requiring shelter. This has to do with job loss, foreclosures and pet owners finding themselves unable to meet the cost obligations of keeping an animal or having to downsize from owned homes to rentals that don't accommodate pets. Data is determined largely by factors outside the direct control or influence of the Division, therefore this measure is deleted in FY 2010-11. A new measure (#3 - Average response time to priority service calls) replaces this measure. Data from benchmark counties are not available.

2. Performance Measure: Percentage of dogs and cats involved in bite incidents (with humans) that are reported, located and quarantined. (This performance measure is being deleted.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
95%	98%	95%	98%	94%	97%	Deleted

What: Animal Services investigates and locates dogs and cats involved in biting of humans, which are reported to the department by Hospital Emergency Rooms, Health Agency's or Citizens, resulting in the quarantining of these animals.

Why: Animal Services is required by state mandate to confine / quarantine all animals involved in animal to human biting incidents. This is done to protect the public from the spread of diseases (i.e. rabies). By effectively quarantining bite animals, public health is promoted in that victims' potential rabies exposure can be evaluated and unnecessary post exposure treatments can be avoided; thus, saving the victims both money and discomfort.

How are we doing? The number of dogs and cats quarantined following a bite to a person is 3% higher than the FY 2009-10 target. This performance measure is deleted in FY 2010-11. The ability to locate and quarantine an animal following a bite is determined largely by factors outside the direct control or influence of the Division. Most reports of animal bites are submitted to the Division at a time substantially after the event. The delay between the time of the event, the filing of a bite report, and the dispatch of an officer generally is such that the animal has left the area before the officer arrives on scene. In those circumstances where the victim is actually the owner of the animal, or in which the animal's owner is known to them, Animal Services is usually able to locate and quarantine the animal. However, if identity of the animal's owner, the location of its residence, or other similar information is unknown, it is less likely that the animal can be located and quarantined. Because the success of locating bite animals is determined primarily by the ability and willingness of the bite victim to identify the offending animal and its owner, this measure is not a meaningful evaluator with regards to Animal Services' actual performance. Data from benchmark counties are not available.

3. Performance Measure: Average response time to priority service calls. (New performance measure in FY 2010-11.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	New Measure	New Measure	New Measure	New Measure	20 minutes

What: This measure tracks the average amount of time in minutes between when a priority service call (loose aggressive animals, injured / ill animals at large, law enforcement assistance, etc.) is dispatched to an officer and their arrival on scene.

Why: The Division's average response time to priority service calls is a direct measurement of our ability to promptly address critical situations in which animals present a threat to the public safety or in which domestic animals are in immediate need of assistance.

How are we doing? This is a new Performance Measurement that will be tracked beginning FY 2010-11. Data from benchmark counties are not available.

Department Goal: Promote the control of rabies and responsible pet ownership

Communitywide Result Link: A safe and healthy community.

4. Performance Measure: Actual number of dogs currently licensed in the County of San Luis Obispo. (This performance measure is being deleted.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	22,447	22,285	23,000	22,755	Deleted

What: This measure tracks the number of currently licensed dogs in the County as a function of the number of households.

Why: Dog licensing is required by ordinance, protects the public by ensuring all licensed dogs are vaccinated for rabies, and helps reunite animals with their owners when lost. Revenue generated through licensing fees also helps offset costs incurred by the County and contracting cities as a result of having to provide services related to community-wide impacts of pet ownership.

How are we doing? In FY 2009-10, the actual number of dogs licensed was dogs 22,755 (a variance of less than 1% compared to the FY 2009-10 target). To more accurately reflect community wide trends in animal ownership and licensing, Animal Services has replaced this measure with Performance Measure #5, *Percentage of county-wide dog population, which is licensed*. This will allow for the continued reporting and evaluation of licensure compliance. Data from benchmark counties are not available.

5. Performance Measure: Percentage of county-wide dog population, which is licensed. (New performance measure in FY 2010-11)						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	New Measure	New Measure	New Measure	34%	33%
<p>What: This measure compares the actual number of licensed dogs in the County of San Luis Obispo to the total dog population as projected from US Census data.</p> <p>Why: Dog licensing is required by ordinance, protects the public by ensuring all licensed dogs are vaccinated for rabies, and helps reunite animals with their owners when lost. Revenue generated through licensing fees also helps offset costs incurred by the County and contracting cities as a result of having to provide services related to community-wide impacts of pet ownership.</p> <p>How are we doing? This new performance measure is proposed to more accurately reflect community wide trends in animal ownership and licensing. The measure compares total number of dogs licensed (22,755) in the County against the total calculated number of dogs based upon US census and American Veterinary Medical Association pet ownership statistics. Data from benchmark counties are not available</p>						
<p>Department Goal: Provide for the humane care and re-homing of impounded and sheltered animals.</p> <p>Community-wide Result Link: A livable community.</p>						
6. Performance Measure: Percentage of all sheltered animals adopted during the fiscal year. (This performance measure is being deleted.)						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
52%	51%	50%	54%	51%	49%	Deleted
<p>What: This measure reflects the percentage of animals adopted from our shelter annually.</p> <p>Why: This measures the success of our animal adoption program. This performance measure will be monitored closely during FY 2010-11 to evaluate for the possibility of any decrease in adoption rates, which may occur as a result of increases in adoption fees.</p> <p>How are we doing? The adoption rate for FY 2009-10 is 49%, or 2% less than the target for the year. The intent of this measure had been to reflect the number of animals adopted by residents while reducing the overall euthanasia rates. Due to the economic downturn, fewer animals were adopted. This measure is deleted in FY 2010-11, replaced with Performance Measure (#9- Live Animal Outcome Rate), Data from benchmark counties are not available.</p>						
7. Performance Measure: Percentage of animals redeemed for the fiscal year. (This performance measure is being deleted.)						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
18%	19%	17%	15%	17%	14%	Deleted
<p>What: Animal Services tracks the number of stray animals reunited with their owners each year.</p> <p>Why: This measures the success of our efforts to reunite lost pets with their caregivers in a safe and healthy condition.</p> <p>How are we doing? In FY 2009-10 the Redemption rate was 14%, 3% less than the target. Animal redemption rates have decreased during California's current economic downturn. This dynamic is attributable to pet owners being less willing or unable to incur impound fees associated with the redemption of a lost animal. This measure is deleted in FY 2010-11. Data from benchmark counties are not available.</p>						
8. Performance Measure: Percentage of adoptable dogs and cats euthanized by Animal Services. (This performance measure is being deleted.)						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
0%	0%	0.20%	0.51%	0%	0.48%	Deleted
<p>What: Animal Services documents and reports the number of dogs and cats euthanized to the State.</p> <p>Why: This measure helps us track the effectiveness of our animal adoption and redemption program.</p> <p>How are we doing? In FY 2009-10, the percentage of adoptable animals euthanized was 0.48%. Of the 256 dogs and 564 cats euthanized in FY 2009-10, 20 cats were classified as adoptable, no dogs that were classified as adoptable were euthanized during this period. This resulted in an overall adoptable euthanasia rate of 0.48%, which is essentially unchanged from the preceding year. This Performance Measure is closely associated with Performance Measure #6 (adoption rate) and Performance Measure #7 (redemption rate). This measure is deleted in FY 2010-11. Data from benchmark counties are not available.</p>						

9. Performance Measure: Live animal outcome rate. (New performance measure in FY 2010-11.)						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
87%	85%	86%	85%	New measure	81.5%	85%
<p>What: The percentage of animals discharged from Animal Services' shelter alive (Live Animal Outcome Rate).</p> <p>Why: This measure reflects the Division's success in reuniting lost pets with their owners and in placing un-owned animals into new homes.</p> <p>How are we doing? In FY 2009-10, the live animal outcome rate was 81.5%, or 4107 (2,391 dogs, 1,716 cats) of a total intake of 5,035 animals (2,656 dogs, 2,379 cats). Live outcomes for shelter animals is comprised primarily of adoptions (1,327 dogs, 1,599 cats), redemptions (728 dogs, 81 cats), and rescues or transfers to other humane organizations (336 dogs, 36 cats). The remaining 18.5% of animals with non-live outcomes (265 dogs, 663 cats) is comprised of euthanized animals which were aggressive, injured, ill or otherwise classified as un-adoptable (256 dogs, 544 cats), adoptable animals euthanized (0 dogs, 20 cats), and those which died, escaped, or were stolen (11 dogs, 99 cats).</p> <p>The live animal outcome rate for FY2009-10 represents a decrease of 3.5% over the preceding year. This decline resulted from the combined effects of an increase in animal intakes (7,500 FY2008-09 vs. 7,800 FY2009-10) together with decreases in animal adoptions and redemptions (3,771 FY2008-09 vs. 3,735 FY2009-10). This collective effect is attributable to the current economic environment and factors which have adversely impacted the ability of families to take on or maintain the cost responsibilities of pet ownership and which are disincentives to redemption of animals whose owners are unable or unwilling to incur impound fines and fees. Data from benchmark counties are not available.</p>						
<p>Department Goal: To serve the public with professionalism and ensure respectful, cooperative interactions with all our stakeholders.</p> <p>Communitywide Result Link: A livable community.</p>						
10. Performance Measure: Percentage of customer survey respondents who rated their contacts and exposure to Animal Services as "satisfactory or "excellent."						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
80%	86%	89%	91%	88%	79%	100%
<p>What: The Division distributes random quarterly mailings of a customer satisfaction survey to members of the public who have had contact with Animal Services during the preceding 3 months.</p> <p>Why: It is our goal to consistently provide quality service to the county's citizens, promote public health and welfare, and ensure our facility is safe and clean. This survey assists Animal Services in identifying areas for improvement or those of particular success.</p> <p>How are we doing? In FY 2009-10, the total number of customer satisfaction surveys that rated Animal Services as satisfactory or excellent was 79%, or 9% less than the target. Animal Services staff sent out a total of 1,238 surveys (an increase of 26% compared to FY 2008-09) of which 89 or 7% were returned. The current calculation method is structured in such a way as to potentially give extra scoring weight to negative input, allowing a few outlier responses to substantially shift the overall rating responses. Animal Services will work on fine-tuning the survey instrument to ensure the survey results are statistical valid for FY 2010-11. Data from benchmark counties are not available.</p>						
<p>Department Goal: Provide a cost effective Animal Services operation that maximizes the funding available for services that benefit the public.</p> <p>Communitywide Result Link: A prosperous community.</p>						
11. Performance Measure: Kennel operation expenditures per animal kennel day.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	\$6.42	\$5.25	\$7.20	\$7.04	\$7.04
<p>What: This measure tracks the total kennel operation costs divided by "animal kennel days" (number of animals sheltered x the average length of each animal's shelter stay).</p> <p>Why: Monitoring and promotion of cost effective kenneling functions encourages responsible fiscal management of shelter operations.</p> <p>How are we doing? In FY 2009-10, the cost per animal kennel day was 2% below the target. Days of care increased by 6% along with the number of animals by 3%. Increase costs over FY 2008-09 are attributed to the addition of the Kennel Supervisor and Vet Tech positions. The division anticipates no appreciable increase in kennel operation costs for FY 2010-11. Data from benchmark counties are not available.</p>						

12. Performance Measure: Field services expenditures per case processed. (This performance measure is being deleted.)						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	\$37.28	\$36.18	\$37.63	\$35.00	Deleted

What: This measure tracks the total field services operation costs per case processed.

Why: Monitoring and promotion of cost effective patrol and enforcement functions encourages responsible fiscal management of field services operations.

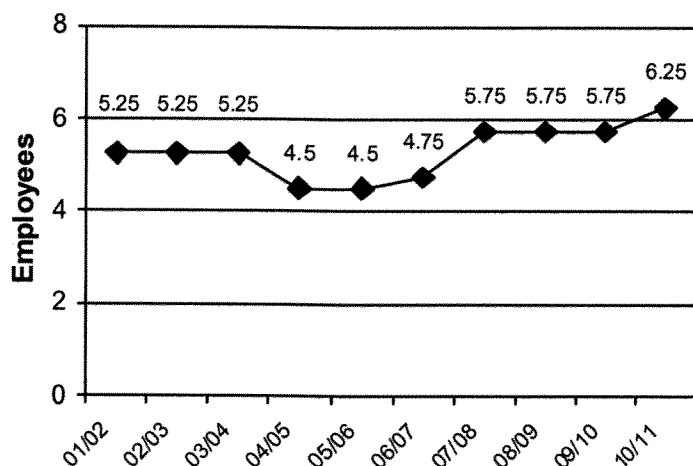
How are we doing? In FY 2009-10, the actual cost per day for field operations was \$35 or \$2.53 (7%) less than the original target. With the downturn in the economy, an Animal Control Officer position was not filled during FY 2009-10, reducing costs overall in Field operations. This measure was deleted in FY 2010-11. Data from benchmark counties are not available.

MISSION STATEMENT

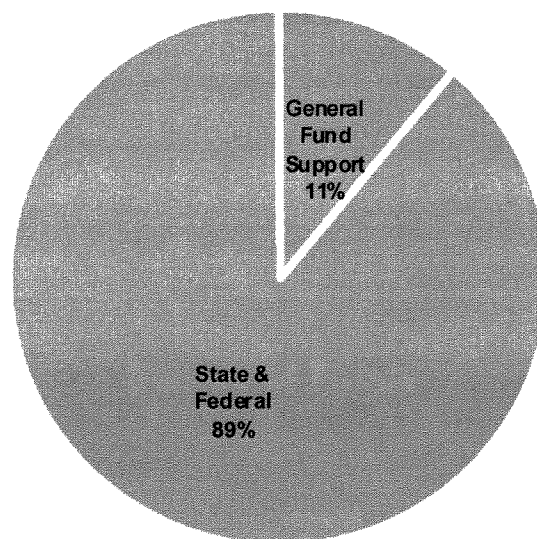
The County Office of Emergency Services is committed to serving the public before, during and after times of emergency and disaster by promoting effective coordination between agencies and encouraging emergency preparedness of the public and organizations involved in emergency response.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 803,937	\$ 897,192	\$ 1,286,740	\$ 1,286,740	\$ 1,286,740
Other Revenues	0	1,057	250	250	250
**Total Revenue	\$ 803,937	\$ 898,249	\$ 1,286,990	\$ 1,286,990	\$ 1,286,990
Salary and Benefits	701,536	652,096	709,623	716,643	716,643
Services and Supplies	184,128	209,741	373,081	369,105	369,105
Other Charges	5,831	151,539	360,000	360,000	360,000
Fixed Assets	0	33,519	0	0	0
**Gross Expenditures	\$ 891,495	\$ 1,046,895	\$ 1,442,704	\$ 1,445,748	\$ 1,445,748
Less Intrafund Transfers	0	675	0	0	0
**Net Expenditures	\$ 891,495	\$ 1,046,220	\$ 1,442,704	\$ 1,445,748	\$ 1,445,748
General Fund Support (G.F.S.)	\$ 87,558	\$ 147,971	\$ 155,714	\$ 158,758	\$ 158,758

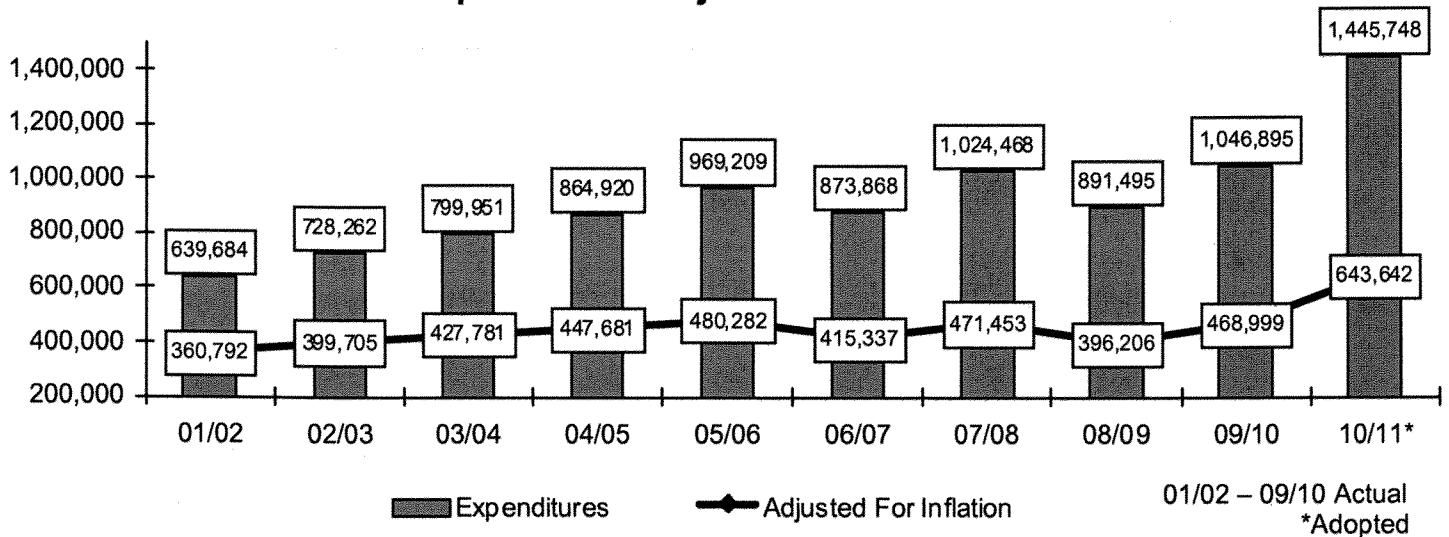
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Emergency Planning

Develop and maintain specific disaster and emergency contingency plans including the San Luis Obispo County Emergency Operations Plan to ensure compliance with State guidelines regarding multi-hazard planning. Assist outside agencies and jurisdictions in developing coordinated emergency plans. Maintain the San Luis Obispo County/Cities Nuclear Power Plant Emergency Response Plan. Coordinate response and evacuation planning and the development of standard operating procedures.

Total Expenditures: \$197,000 Total Staffing (FTE): 1.50

Emergency Preparedness/Coordination

Plan and coordinate pre-emergency actions which will result in an effective and timely response to multi-jurisdictional emergencies by affected agencies. Maintain emergency operations centers in a state of readiness. Prepare reports required by the California Emergency Management Agency and the Federal Emergency Management Agency (FEMA) to ensure regulatory compliance and maintain the County's eligibility to participate fully in state and federal funding programs.

Total Expenditures: \$876,725 Total Staffing (FTE): 2.25

Emergency Response, Exercises, and Drills

Coordinate deployment of public resources in response to emergencies through activation and support of the County-wide emergency organization and plans. Develop and administer emergency response exercises and drills which provide effective training experiences, test emergency response plans, and comply with appropriate state and federal requirements.

Total Expenditures: \$185,000 Total Staffing (FTE): 1.20

Emergency Worker Training

Develop, maintain, and coordinate the San Luis Obispo County emergency worker training program (classroom training, drills, and exercises) to train county employees and other emergency responders to effectively respond to emergencies and disasters.

Total Expenditures: \$160,023 Total Staffing (FTE): 1.15

Public Information

Disseminate emergency information during large emergencies of which the county is a lead agency. Coordinate dissemination of emergency information as requested by other agencies. Develop and distribute information, and/or coordinate distribution of, emergency procedures to the public to enhance emergency preparedness.

Total Expenditures: \$19,000 Total Staffing (FTE): 0.10

Disaster Recovery Coordination

Coordinate initial disaster recovery operations between cities, special districts, county departments, the California Emergency Management Agency and the Federal Emergency Management Agency. Coordinate damage assessment and assist the public and local government jurisdictions in determining eligibility and obtaining state and/or federal disaster assistance.

Total Expenditures: \$8,000 Total Staffing (FTE): 0.05

DEPARTMENT COMMENTS

The Office of Emergency Services (OES) continued to efficiently serve in its role of coordinating emergency management and planning efforts between various local government public safety and other agencies throughout the County during 2008-2009.

Key Accomplishments for Fiscal Year 2009-10

Customer Service:

- Implemented a program to inform county employees of what it means to be a Disaster Service Worker (DSW). On the OES Intranet site there are videos and other information for employees to understand what it means to be a DSW, information on the Standardized Emergency Management System, how to create a personal disaster plan, and related information.
- Worked with Risk Management on a joint project to develop an employee survey for use by all departments to get information on the skill sets of our workers. That information can be filled out online, and the information is maintained by department safety officers.
- Emergency Operations Center activation at a highly staffed level took place on September 29, 2009 for a tsunami advisory with special attention toward our County; this included the full activation and use of the Emergency Alert System to promptly get information out to the public via electronic media. Public and other agency feedback were generally positive in how response to this event was handled by the County.

Internal Business Improvements:

- Working with the Auditor's Office, improved cost tracking efficiency through tailoring SAP to track certain, specific costs to help ensure expenditures are accurately tracked to ensure the maximum possible reimbursement from revenue sources such as nuclear power plant emergency planning funding.

Finance:

- Cooperative efforts with Assemblyman Blakeslee and others have provided for new emergency planning reimbursements from PG&E in the amount of \$1,732,000 annually for almost 40 local entities. These reimbursements allow for OES and other local agencies to continue planning for potential nuclear power plant emergencies with almost no impact on General Fund support (GFS) monies.

- Secured a \$630,420 federal grant to fund equipment for improved emergency readiness throughout the County.

Learning and Growing:

- OES provided training to approximately 800 emergency and other responders related to nuclear power plant readiness. Utilities and state & local government representatives participated in training sessions covering various aspects of the training categories including accident assessment, emergency protective action decision making, emergency worker roles, emergency worker self protection, local support services, public information, and radiological monitoring. Training sessions included participants from fire, law enforcement, emergency medical services, hospitals, schools, and many other local and locally based state agencies.
- A new addition this year was to train Department of Social Services (DSS) employees in American Red Cross (ARC) curriculum to supplement shelter staff should we have a large scale evacuation. The training allows for DSS employees to work in a wide variety of positions along side ARC workers. This training created a strong partnership between ARC and the County.

Major Focus for Fiscal Year 2010-11

Customer Service:

- Preparation for, and participation in a full scale federally evaluated nuclear power plant drill;
- Completely revise the Sheriff's Watch Commander Basic Activation Guide for non-nuclear power plant initial emergency response actions;
- Update at least 10 nuclear power plant Standard Operating Procedures to ensure they remain current;

Internal Business Improvements:

- Complete the project related to a reconfiguration of the County emergency operations center.

Finance:

- Through use of federal grant funds, customize the emergency management software system "WebEOC" for ease of use by local jurisdictions, thus increasing interagency coordination both on an ongoing basis as well as during emergencies;
- Oversee and coordinate state nuclear power plant emergency readiness funding with the 39 jurisdictions and departments which receive such monies.

Learning and Growing:

- Revise the County Hazardous Materials Emergency Response Plan to be consistent with state guidance;
- Prepare a strategic planning type document to provide guidance on the development of alternate emergency operations centers for the County;
- Provide training to at least 750 person-equivalents (some people may receive separate training more than once) related to their emergency readiness roles;
- Oversee, distribute, and train responders countywide on radiation protection devices to ensure the approximately 2,700 devices remain up-to-date and ready for use.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended level of funding for this fund center will increase by approximately \$28,000 or 1% in FY 2010-11, although General Fund support will decrease by 2% compared to the FY 2009-10 adopted level.

The Emergency Services division of the Administrative Office administers federal and state pass through funds for other local governments such as cities and special districts. In FY 2009-10, a decision was made by the Auditor-Controller's office to fully recognize the expense and corresponding revenue of these pass through funds as part of this fund center's budget. In FY 2010-11, Homeland Security grants will increase the budget by an additional \$75,000 of pass through funds. A corresponding increase in revenue makes this transaction cost neutral, however this does increase the recommended level of funding.

Finally, the recommended budget reduces funding for salaries and benefits by \$6,700 from the adopted FY 2009-10 levels. This is due to filling vacancies at a lower classification level and ending the utilization of temporary help. Additionally, at mid-year, FY 2009-10, .50 FTE was added to the PAL for an Emergency Services Coordinator (ESC) as part of an agreement to increase services provided by OES to the Public Health Agency to assist with bioterrorism and other public health related emergency planning. This position is to be offset by funding received from Public Health grants and as a result, the recommended budget contains a 1.0 FTE limited permanent ESC.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Coordinate emergency planning efforts of government and community based organizations to ensure a consistent, countywide response to emergency situations and compliance with regulatory requirements.

Communitywide Result Link: A safe community.

1. Performance Measure: Number of deficiencies received during biennial and other Federal Emergency Management Agency (FEMA) evaluations related to compliance with regulations involving nuclear power plant related emergency plans and procedures.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
No evaluation until 2006-07	0	No Evaluation	0	No Evaluation	0	0

What: The Federal Emergency Management Agency (FEMA) evaluates a full-scale nuclear power plant emergency exercise every two years. This is done to evaluate emergency preparedness and ensure compliance with regulatory requirements.

Why: A zero deficiency rating by FEMA is a statement that emergency planning, training, and coordination within San Luis Obispo County is at the level necessary to provide a reasonable assurance of protection of the public health and safety.

How are we doing? The last full scale exercise was in 2008-09 and there were no deficiencies. The next full-scale evaluated exercise will be held in 2010-11, with a target goal of no deficiencies. However, during 2009-10, two other FEMA evaluated exercises were held to evaluate specific procedures related to radiological decontamination procedures. No deficiencies were issued during either exercise.

2. Performance Measure: Number of Areas Requiring Corrective Action (ARCA) received during biennial and other Federal Emergency Management Agency (FEMA) evaluations related to compliance with regulations involving nuclear power plant related emergency plans and procedures.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
No evaluation	One ACRA, which places us within the top 25% of all jurisdictions	No evaluation	3	No Evaluation	1	0

What: ARCAs are recommendations to improve procedures or training which do not jeopardize the health and safety of the community.

Why: To refine emergency management and response capability.

How are we doing? There were no full scale evaluated exercises in FY 2009-10; in 2008-2009 we received three ARCAs out of 168 areas evaluated for which means we met 98% of our exercise objectives with no ARCA. "90% of the exercise objectives being measured by Department of Homeland Security/FEMA will have no ARCAs". There will be another full scale exercise in 2010-2011. However, during 2009-10, two other FEMA evaluated exercises were held to evaluate specific procedures related to radiological decontamination procedures. One ARCA was received in one of twelve specifically evaluated areas for both exercises, which equates to meeting 92% of our evaluated exercise objectives.

3. Performance Measure: Percentage of survey respondents rating the overall effectiveness of our emergency management coordination efforts for cities, schools districts, public safety, and other local agencies involved in emergency drills/exercises or actual events/incidents as good to excellent.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
89%	90%	90%	84%	95%	96%	95%

What: This measures the effectiveness of our coordination efforts related to emergency drills/exercises and actual events.

Why: This feedback is important so that we can continually improve our coordination efforts.

How are we doing? OES continues to effectively coordinate emergency drills/exercises and actual response to incidents in an effective, efficient manner.

4. Performance Measure: Percentage of survey results rating training done by OES as "good" to "excellent".

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
92%	95%	97%	96%	95%	95%	95%

What: The County Office of Emergency Services incorporates a variety of training programs for both County employees and members of other jurisdictions and organizations involved with emergency response.

Why: This is a reflection of the effectiveness associated with the training as determined by the recipients of the training.

How are we doing? Survey results are good and in the area of 95%. During 2007-08 targets for this measure were raised to 95% from 90%. Training classes or sessions are conducted or coordinated by OES staff on subjects ranging from overviews of emergency response procedures to how to use various types of equipment and other resources.

Department Goal: Maximize reimbursement and revenues from state, federal, and local sources.

Communitywide Result Link: A prosperous community.

5. Performance Measure: General Fund Support costs per capita for emergency management services (excluding nuclear power planning activities).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
70¢	44¢	66¢	33¢	61¢	54¢	61¢

What: This measure provides a baseline for comparing the costs of emergency services costs to other like agencies.

Why: In order to demonstrate emergency management costs are reasonable for the value and services received.

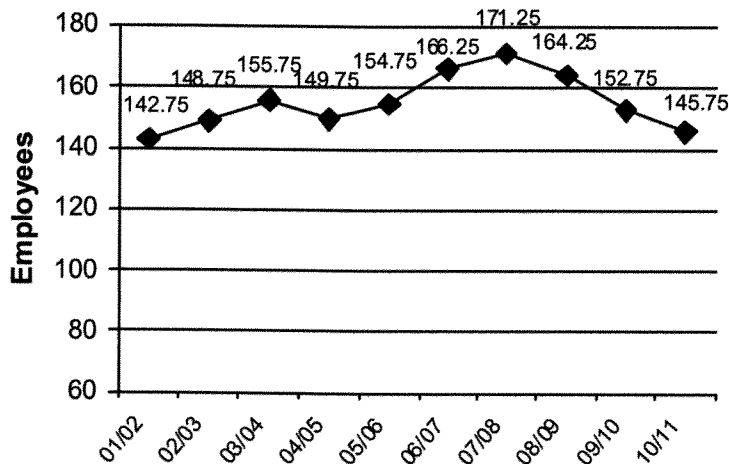
How are we doing? Comparable counties spent, on average, an estimated \$1.50 in General Fund Support per capita for emergency management services during 2009-10. A key reason for the difference from compared counties is due to our nuclear power plant (NPP) emergency planning and readiness efforts which are revenue offset. 2009-10 saw two NPP evaluated exercises requiring significant commitment to the NPP preparedness program and a decrease from 2008-09 in one-time Homeland Security grant funding. In addition, preparation for a full scale NPP exercise in early fiscal year 2010-11 required a substantial investment of time during FY 2009-10.

MISSION STATEMENT

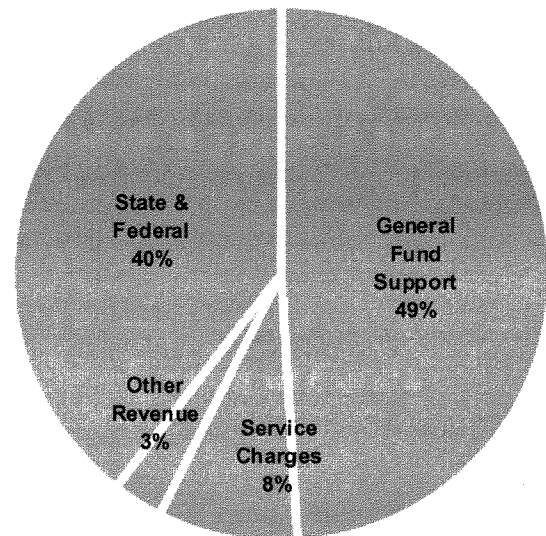
The Probation Department contributes to the safety of the community by conducting investigations for the Court; enforcing orders of the Courts through community supervision; assisting victims; operating a safe and secure juvenile hall; and facilitating the socialization of offenders.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Fines, Forfeitures and Penalties	\$ 127,172	\$ 145,070	\$ 268,301	\$ 268,301	\$ 268,301
Intergovernmental Revenue	7,758,940	6,951,822	7,271,576	7,271,576	7,271,576
Charges for Current Services	1,598,795	1,287,923	1,507,700	1,507,700	1,507,700
Other Revenues	11,000	13,785	3,000	8,575	8,575
**Total Revenue	\$ 9,495,907	\$ 8,398,600	\$ 9,050,577	\$ 9,056,152	\$ 9,056,152
Salary and Benefits	14,972,170	14,020,413	15,336,465	14,632,503	14,632,503
Services and Supplies	3,269,611	3,173,774	3,688,173	3,616,527	3,616,527
**Gross Expenditures	\$ 18,241,781	\$ 17,194,187	\$ 19,024,638	\$ 18,249,030	\$ 18,249,030
Less Intrafund Transfers	161,126	264,753	269,893	269,893	269,893
**Net Expenditures	\$ 18,080,655	\$ 16,929,434	\$ 18,754,745	\$ 17,979,137	\$ 17,979,137
General Fund Support (G.F.S.)	<u>\$ 8,584,748</u>	<u>\$ 8,530,834</u>	<u>\$ 9,704,168</u>	<u>\$ 8,922,985</u>	<u>\$ 8,922,985</u>

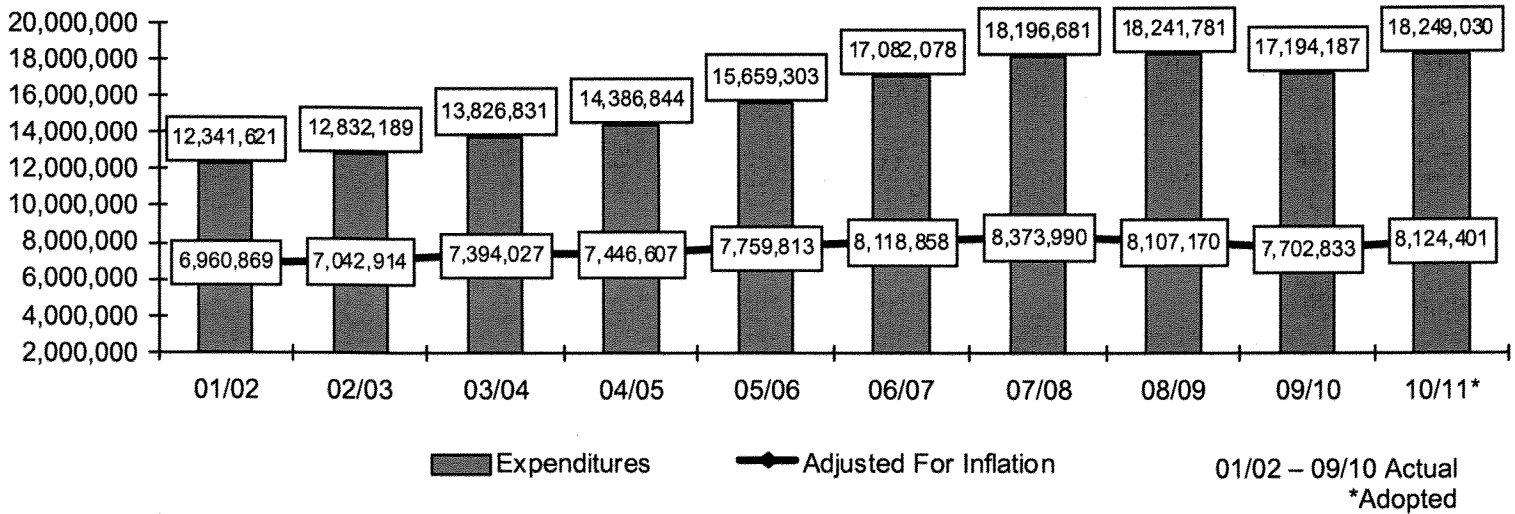
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Administrative Services

Administration provides overall policy development, directs and coordinates the functions of the department, program oversight and development, community relations, and development and monitoring of the departmental budget.

Total Expenditures: \$414,196 Total Staffing (FTE): 3.00

Support Services

Support Services provides for the procurement of services and supplies; human resources administration; information technology support and training; special projects; and provides training as required by the State Standards and Training for Corrections (STC) and Board of Corrections for all peace officers and for other employees as needed.

Total Expenditures: \$2,638,347 Total Staffing (FTE): 11.00

Revenue Recovery Services

Revenue Recovery services is responsible for the collection and disbursement of court ordered fines and fees, and restitution to victims.

Total Expenditures: \$ 947,074 Total Staffing (FTE): 12.00

Detention Services

Detention Services manages and maintains the Juvenile Hall detention facility, providing a safe and secure environment for youthful offenders in compliance with Title 15 and 24 of the California Code of Regulations, which govern state-wide juvenile detention facilities.

Total Expenditures: \$5,063,382 Total Staffing (FTE): 37.75

Juvenile Services

Juvenile Services provides services to the Juvenile Justice System along a continuum of care ranging from prevention and intervention to supervision and incarceration. These services include Diversion, Court Investigation, Community Supervision and placement in Foster Homes, Group Homes and Probation Camps. The Juvenile Division also engages in partnerships with the Department of Social Services, Mental Health, Law Enforcement Agencies, Drug & Alcohol Services and County School Districts in an effort to reduce the incidence of juvenile delinquency.

Total Expenditure: \$4,758,248 Total Staffing (FTE): 39.00

Adult Services

Adult Services conduct investigations, provides information, and makes recommendations to the Criminal Courts to assist decision makers in determining the appropriate disposition of cases. Protects the community through appropriate case management, prevention, intervention, and enforcement activities with felons and misdemeanants to ensure compliance with court orders while supporting the rights of victims. Programs include Drug Court, Prop 36 drug offender, Domestic Violence, Gang Task Force, Narcotics Task Force and Sex Offender monitoring.

Total Expenditures: \$4,427,783 Total Staffing (FTE): 43.00

DEPARTMENT COMMENTS

The primary functions of the Probation Department are to conduct investigations for the Court, enforce the orders of the Court through community supervision, facilitate the socialization of offenders, operate a safe and secure Juvenile Hall, and assist victims of crime. To ensure accountability the department monitors and evaluates performance in four key areas: Customer Service, Organizational practices/processes, Finance, and Employee Development. The Probation Department strives to be respected as a leader in the juvenile and criminal justice systems by providing the best service, utilizing evidence based practices, and seeking the most cost-efficient methods to achieve the Department's "vision and goals".

Projected Results for FY 2009-10

Customer Service –

- The projected recidivism rate for adult probationers is 11% and the projected rate for juvenile probationers is 3%. These are very favorable compared to our comparable counties.
- The Department expects to collect and disburse \$685,846 in restitution to victims of crime.
- The Department has purchased and has implemented a validated risk and needs assessment tool. This will help to ensure that probationers receive the most appropriate level of supervision and treatment.

Internal business processing improvements –

- The department has implemented a new case management system. The system will significantly improve the way information is captured, shared and reported.

Financial improvements –

- The Department has successfully implemented a public defender reimbursement collection program. This program projects to return approximately \$400,285 to the General Fund after offsetting related expenses of collection.
- The Department participates in many State-wide advocacy groups to research and lobby for funding opportunities. Senate Bill (SB) 678, which was enacted January of 2010, came about in large part due to the lobbying of the Chief Probation Officers of California. This legislation will bring new revenue to probation adult services in FY 2011-12. The Chief Probation Officers of California also successfully lobbied for seed money through the American Reinvestment and Recovery Act (ARRA) to implement programs and services for adult probationers to prepare for the implementation of SB678.

Employee development –

- The department has implemented a Field Training Officer position and program. This allows for a consistent level of field training to be provided to all supervision staff.

- The department meets the minimum standards set forth by the Standards and Training for Corrections program each year. Additionally, the department regularly exceeds the minimum mandate by 2,000 – 5,000 hours annually.

Major Focus for 2010-11

The Department will focus on the key areas identified in the Implementation of Evidence Based Practices Strategic Plan. Emphasis will be on the implementation evidence based strategies in our service delivery. Major efforts and projections for FY 2010-11 include:

Customer Service Improvements: Continuous improvement initiatives will be focused on the following:

- Continue to develop and improve the new Case Management Database system.
- Continue to research and employ Evidence Based Practices to ensure that limited resources are being utilized in the most effective manner.

Internal systems and process improvements: The Department strives towards simplifying procedures and processes. These improvements will include:

- Continue to collaborate with outside agencies to provide programs that are effective and cost-efficient.
- Develop a quality assurance process for all programs administered by the Probation Department.
- Update the Strategic Plan to align staff, Department and County.

Finance:

- Continue involvement with state-wide groups (Chief Probation Officers of California, Probation Business Managers Association, Local Government Agency Consortium) to insure that the Department maintains the most updated information on revenue, both from existing and new opportunities.
- Annually review the Department's percentage of General Fund support versus other revenue resources.
- Provide additional training and materials on new claiming rules for reimbursement programs such as Medi-Cal Administrative Activities and Title IV-E of the Social Security Act (for work with juveniles in the foster care system), to insure that the department recognizes the maximum amount of revenue possible.

Employee Development:

- Continue the Field Training Officer Program to ensure consistent quality training.
- Provide ongoing innovative training for staff on the latest research as it relates to reducing recidivism among probationers
- Model core values of the Department every day and provide reinforcement of mission, vision and values in all Probation operations areas.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended expenses for the Probation Department are increasing by \$121,496 (<1%) and revenues are decreasing by \$237,311 (-2%) compared to the FY 2009-10 Adopted Budget. General Fund support for this budget is increasing by \$358,807 (4%) in keeping with the Board direction to give a higher priority to public safety than non-public safety functions. (Most non-public safety budgets are recommended to reduce their General Fund support by approximately 5% or more compared to the FY 2009-10 Adopted Budget.) The recommended level of General Fund support for Probation is \$781,183 (69%) less than the department's more than \$9.7 million request in the Status Quo budget, which reflects the continuation of declining revenues available to fund Probation's operations.

Several revenue accounts are declining compared to the FY 2009-10 Adopted Budget. The most notable reductions include: Juvenile Probation and Camps Fund (in the State Awarded Grants account) which is recommended to decrease by more than \$205,000 (22%), Prop 172 funding (the half cent sales tax designated for public safety) which is declining by more than \$297,000 (9%), Prop 36 Substance Abuse Grant (which has been eliminated, resulting in a reduction of more than \$192,000), and the Juvenile Justice Crime Prevention Act funding which is expected to decline by almost \$73,000 (10%). Increases in other accounts help to reduce the overall impact of these revenue cuts such as: funding from the Federal America Reinvestment and Recovery Act in the amount of \$235,532 to launch new programs for adult probationers designed to keep them from going to State prison; and revenue from Superior Court fines.

The recommended expense in the salary and benefit accounts is \$109,587 (<1%) more than the amount in the FY 2009-10 Adopted Budget and includes approximately \$24,000 in salary savings from employees planning to take Voluntary Time Off. The recommended budget includes a minor reorganization of department staffing to reduce costs and improve use of staff resources. The key elements of the recommended reorganization include:

1. The elimination of the Assistant Chief Probation Officer and the conversion of the four Division Managers to Chief Deputy Probation Officers (which provides an estimated \$140,000 in salary savings and results in a flatter organization designed to improve communication and leadership of the department).
2. The elimination of the four Supervising Juvenile Services Officers (SJSOs) and the transfer of two incumbents to Deputy Probation Officer III positions (a classification that will be reinstated after being inactive for several years) and one incumbent to a Juvenile Services Officer III. The fourth SJSO is vacant and will be eliminated. This reorganization will reduce the number of supervisory positions at the Juvenile Hall to limit confusion and unneeded redundancy. It will also transfer job duties performed by SJSOs to more appropriate job classifications. This change is expected to save approximately \$96,000 annually.
3. The elimination of a Department Personnel Technician and the addition of a Supervising Administrative Clerk (SAC) I in order to relieve Supervising Deputy Probation Officers from the responsibility of supervising five Administrative Assistant positions so they are able to focus on supervision and leadership of Deputy Probation Officers. This change will allow for the consolidation of clerical support staff for improved coordination and results in more cost-effective supervision of clerical staff. The annualized cost of this change (when comparing the Department Personnel Technician and SAC I at the top level) is approximately \$6,700 which will be partially offset by Title IV-E reimbursement that the department will now be able to claim for this position.

It is important to note that the reorganization changes noted above are reflected in the Probation Department's Position Allocation List in the proposed budget. The Chief Deputy Probation Officer and Deputy Probation Officer III classifications do not currently exist and must be approved by the Civil Service Commission (CSC) before the changes can be officially made. The Human Resources Department plans to present the proposed specifications for these classifications to the CSC by May 26th and hope to obtain CSC final approval by June 23rd. If the CSC approval does not occur, a Position Allocation List amendment will need to be brought to the Board following adoption of the Proposed FY 2010-11 Budget. The Human Resources Department has concurred with the salary assumptions for these new positions which are reflected in the recommended budget.

Overall, the recommended budget reflects a reduction in staffing by 7.0 full time equivalents (FTE) including: 1.0 FTE Administrative Assistant I, II, III; 4.0 FTE Limited Term Deputy Probation Officers; 1.0 FTE Assistant Chief Probation Officer; and 1.0 FTE Supervising Juvenile Services Officer. The department indicates that elimination of these positions will not have significant impacts on existing service levels. This recommended budget does not include funds for any prevailing wage increases that may be granted in FY 2010-11. Should the Board again direct departments to absorb any prevailing wage increases that are granted, Probation will either have to find additional revenue, savings in these or other accounts, or identify additional positions to be eliminated to generate salary savings.

The services and supplies accounts are increasing overall by \$44,447 (1%) compared to the FY 2009-10 Adopted Budget. Most changes are relatively small in terms of dollar amounts. The most notable changes include: a reduction of \$35,000 in funds for payment to the California Youth Authority should any youth be sentenced there by the courts (which has been very rare over recent years); a reduction of \$29,160 in billings from the Health Agency for Law Enforcement Medical Care at the Juvenile Hall; and an increase of \$20,590 in payment to the Sheriff's Department for preparing meals for the Juvenile Hall (due to an increase in the cost of food).

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Manage and maintain a safe and secure Juvenile Hall to ensure protection of the youth, staff and community while complying with applicable laws, mandates and standards.

Communitywide Result Link: A safe community.

1. Performance Measure: Percentage of Juvenile Hall inspections that are found to be in compliance with all applicable laws, regulations and mandates.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100%	100%	100%	Deleted

What: All annual inspections made by: County Fire, Corrections Standards Authority, Environmental Health, Nutrition, Medical Health and Mental Health, General Services, Juvenile Court Judge, County Office of Education, Juvenile Justice Commission, and Grand Jury find the Juvenile Hall to be in compliance with their applicable regulations and laws.

Why: The mandated inspections have been put in place by the Corrections Standards Authority to report on the health, safety, and operation of juvenile halls statewide. Compliance with these inspections indicates that the juvenile hall is safe and secure.

How are we doing? Excellent. We have done well on all inspections and are in compliance with all laws, mandates, and regulations and are running a safe and secure Juvenile Hall. We will continue to track this outcome internally, but will no longer include the measure in the budget.

Department Goal: Provide an efficient and cost effective alternative to incarcerating adult felons and misdemeanants through the enforcement of court orders and support of successful completion of term of probation, thus enhancing public safety.

Communitywide Result Link: A safe community.

2. Performance Measure: Annual cost per probationer to provide supervision services.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$2,200	\$2,200	\$2,100	\$2,022	\$2,100	\$2,004	\$2,100

What: Cost to supervise adult probationers who are assigned to the Probation Department, divided by the number of probationers served.

Why: A cost effective alternative to incarceration.

How are we doing? We are achieving our adopted goal. There are currently 2,822 adults being supervised by the Department. This figure is calculated by taking the total expenditure for adult probation division, \$5,654,385; divided by the number of adults being supervised. The annual cost to incarcerate an adult in the County Jail is \$28,167. The annual cost to incarcerate an adult in State prison is \$49,000 (per the California Department of Corrections website). Additionally, probationers who remain in the community are able to continue working and paying their court-ordered fines, fees and restitution. In FY 2009-10 we collected \$214,191 in Monthly Monitoring Fees, which offset 3% of the cost of supervision. Other Probation Departments in California are not tracking or reporting this outcome, so we do not have comparison outcomes at this time.

3. Performance Measure: Recidivism rate of assigned probationers, both adult and juvenile.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Adult – 11% Juvenile – 4%	Adult – 10.7% Juvenile – 4%	Adult – 11% Juvenile – 6%	Adult – 11.7% Juvenile – 6%	Adult – 11% Juvenile – 4%	Adult – 11.4% Juvenile – 10%	Adult – 11% Juvenile – 4%

What: Adult – The recidivism rate measures those probationers who were assigned to field supervision who have been convicted of a new crime in San Luis Obispo County. Juvenile – The recidivism rate measures those probationers, assigned to field supervision that are found to be convicted of a new crime if adult or adjudicated of a new crime if juvenile in San Luis Obispo County.

Why: A lower recidivism rate among those probationers who have been supervised equates to a decrease in the incidence of crime, creates fewer victims and provides for a safer community.

How are we doing: We have implemented our new case management system, which will provide greater statistical reporting capabilities. In previous years, recidivism in the Juvenile arena was calculated by a manual entry into a spreadsheet. Each officer would manually go through every juvenile case and note any new law violation in the spreadsheet. The new case management system is updated daily with information, including any new juvenile law violation. We believe this change in procedure accounts for the difference in the previously reported recidivism rates for juveniles and the rate we are reporting now.

The adult recidivism rate is on target. In FY 2009-10, of the 3,414 adult probationers supervised, 390 were convicted of new law violations. We are working with the IT department to automate the report that calculates this rate, which will give us more flexibility and options for tracking our performance measures and reporting on them.

Probation is currently implementing a strategic plan using evidence based practices to reduce recidivism among offenders who are on probation.

4. Performance Measure: Percentage of Adult and Juvenile offenders who successfully complete the terms and condition of their probation.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Adult – 71% Juvenile –86%	Adult – 82% Juvenile –89%	Adult – 82% Juvenile – 86%	Adult – 80% Juvenile – 81%	Adult – 82% Juvenile – 85%	Adult – 65% Juvenile – 81%	Deleted

What: This measure indicates that the probationer has successfully remained in the community, working, going to school and contributing. Completing probation successfully is defined as satisfactorily completing the terms and condition of probation.

Why: The successful completion of probation encourages the offenders' rehabilitation, re-socialization and reintegration into the community as a law-abiding, contributing citizen.

How are we doing? As Probation moves toward a risk based supervision system, low risk offenders have been moved to bench probation. This results in a higher percentage of high risk offenders being supervised, who are less likely to complete probation successfully.

A better measure of successful probation is recidivism. Therefore, we will no longer report this outcome in the budget. We will continue to track successful completion of probation statistics internally.

Department Goal: Support crime victims by collecting court-ordered restitution from offenders.

Communitywide Result Link: A safe community.

5. Performance Measure: Cost of collection of victim restitution, fines and fees

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$.21 for every dollar collected	\$.24 for every dollar collected	\$.20 for every dollar collected	\$.25 for every dollar collected	\$.20 for every dollar collected	\$.24 for every dollar collected	\$.27 for every dollar collected

What: Cost to collect court-ordered victim restitution, fines and fees.

Why: Efficiency measure demonstrating cost effectiveness of collecting criminal debt internally while maintaining confidentiality of sensitive victim identification information.

How are we doing? We exceeded our target by \$.04 per dollar collected. In FY 2009-10 we collected \$3,259,855 in fines, fees and restitution and spent \$784,007 to collect this money. This increase is due in large part to the increasing difficulty of collecting in the current challenging economic times. The average cost of collection for private collectors to collect civil debt is approximately \$.50 for every dollar collected. The cost for private collectors to collect delinquent criminal debt is approximately \$.65 for each dollar collected, plus additional expenses. We are increasing our target outcome for FY 2010-11 as we do not anticipate a significant improvement in the economy. We are seeing more probationers who are unemployed or underemployed. Additionally, in prior budget cycles we have lost staff, resulting in the reduction of hours that the cashier window is open. We are currently working towards implementing a process that will allow probationers to pay fines, fees and restitution on-line, but that will not occur until sometime in the next two to three years. We have set up a process for probationers to have their credit card automatically charged each month to alleviate cashier window traffic. If someone does come to the window while it is closed, but during regular Probation Department hours, and cannot make a payment using the drop box (cash), we will accept the payment.

Other counties currently do not track or report this outcome, so there are no outcomes to compare our performance to at the county level. We continue to be extremely cost effective in the collection of court-ordered debt as compared to private collector agencies.

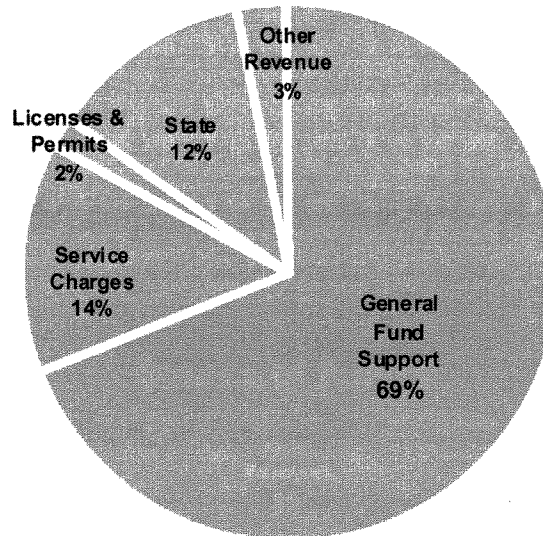
6. Performance Measure: Percent of losses restored to victims of crime through collection of restitution (rate of loss to owed).						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
72% \$788,176	65% \$739,872	67% \$829,141	65% \$812,197	68% \$800,000	64% \$825,357	Deleted
<p>What: The amount of money reimbursed to victims for losses sustained as a result of a criminal act. This number is determined by taking the total amount of restitution owed; dividing it by 3 (the amount of time allowed for repayment of restitution during probation is 3 years).</p> <p>Why: To support the rights of victims and to maintain the integrity of the orders of the Court.</p> <p>How are we doing? The restitution owed in FY 2009-10 was \$1,289,621. We are fully in compliance with AB3000, which mandates that restitution be paid from monies collected before any other court ordered debt is satisfied.</p> <p>Currently there is not a way to track the specific reason why the restitution owed amount varies from year to year. The procedures and operations do not change. These changes may have been due to more probationers not paying their bills, or that victims may have accepted a stipulated amount – there are a variety of factors that could explain this, but none of them are tracked. Due to the reasons stated, we will no longer report this outcome in the budget. We will continue to track restitution owed and collected internally as is required by Penal Code 1463.007 – Comprehensive Collections Program.</p>						

MISSION STATEMENT

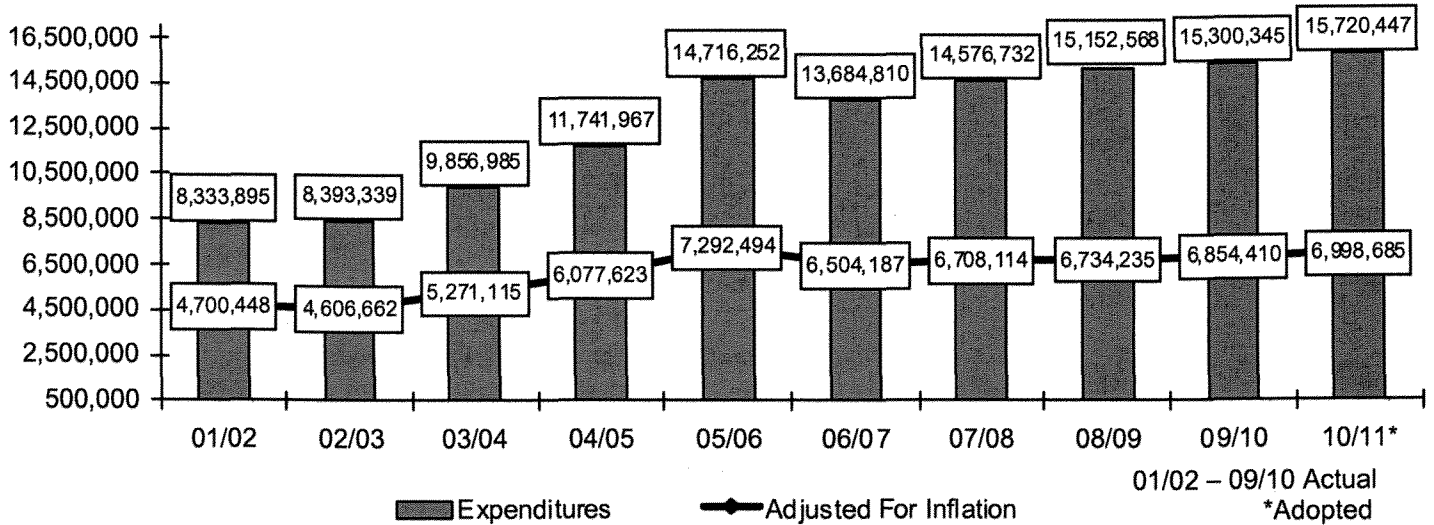
To serve and safeguard the people and protect the property and resources of San Luis Obispo County through education, preparedness and emergency response.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Licenses and Permits	\$ 201,964	\$ 161,219	\$ 190,000	\$ 200,000	\$ 200,000
Revenue from Use of Money & Property	9,264	0	0	0	0
Intergovernmental Revenue	2,114,637	2,125,763	1,928,054	1,928,054	1,928,054
Charges for Current Services	2,271,131	2,143,804	2,205,455	2,175,075	2,175,075
Other Revenues	85,475	106,108	65,000	95,000	95,000
Other Financing Sources	350,000	0	0	0	0
Interfund	420,208	458,452	444,914	444,914	444,914
**Total Revenue	\$ 5,452,679	\$ 4,995,346	\$ 4,833,423	\$ 4,843,043	\$ 4,843,043
Services and Supplies	13,473,553	14,672,385	15,833,312	15,547,546	15,547,546
Fixed Assets	1,679,015	627,960	721,729	172,901	172,901
**Gross Expenditures	\$ 15,152,568	\$ 15,300,345	\$ 16,555,041	\$ 15,720,447	\$ 15,720,447
Less Intrafund Transfers	0	7,219	0	0	0
**Net Expenditures	\$ 15,152,568	\$ 15,293,126	\$ 16,555,041	\$ 15,720,447	\$ 15,720,447
General Fund Support (G.F.S.)	<u>\$ 9,699,889</u>	<u>\$ 10,297,780</u>	<u>\$ 11,721,618</u>	<u>\$ 10,877,404</u>	<u>\$ 10,877,404</u>

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Note that County Fire service is provided through a contract with CAL FIRE, the State fire service. The staffing (FTE) indicated below are provide through that contract and therefore do not represent County staff and are not shown on the County's Position Allocation List (PAL).

Emergency Response

Respond to requests for assistance and provide services necessary to protect lives, property and the environment, and to minimize the effect of disasters and emergency incidents, with effective action taken in a professional manner.

Total Expenditures: \$12,401,046 Total Staffing (FTE): 73.50

Training and Support

Provide the materials, equipment, facilities, training and services which will enable the Department to carry out its mission, and which will compliment the activities of other public safety organizations.

Total Expenditures: \$771,644 Total Staffing (FTE): 5.00

Technical Services

Protect the health and safety of the community through a comprehensive program of planning, education, hazard reduction, inspections, law enforcement and investigation.

Total Expenditures: \$2,547,757 Total Staffing (FTE): 15.00

DEPARTMENT COMMENTS

The mission of the Department is to serve and safeguard the people and protect the property and resources of San Luis Obispo County through education, preparedness and emergency response.

Internal Business Processes – As good as possible

FY 2009-10 Accomplishments

- Met or exceeded response time targets established for most stations.
- Minimized fire-related deaths and property losses, averaging 0.032 deaths/10,000 population and \$28,250 property losses/1,000 population.
- Completed pre-fire and tsunami planning for the Cambria and North Coast areas, and began process for additional areas.
- Continued development of the Fire Protection Master Plan.

FY 2010-11 Objectives and Challenges

- Complete Fire Protection Master Plan
- Increase percentage of commercial building pre-fire plans from 70% to 75%.
- Increase County areas covered by pre-fire, evacuation and tsunami plans. The goal is to complete the East Arroyo Grande/Suey Creek area evacuation plan and two more tsunami plans.

Financial Health – As cost efficient as possible

FY 2009-10 Accomplishments

- Controlled operating costs, and carried out Department operations as efficiently as possible, averaging \$160 in operating costs per capita, and generating non-General Fund revenues totaling 32% of the Department's budget.

FY 2010-11 Objectives and Challenges

- Pursue additional grant funding to offset operating costs and improve customer service.
- Re-direct Department resources to improve efficiency and cost-effectiveness of operations, based on the Fire Protection Master Plan.

Customer Service – As responsive as possible

FY 2009-10 Accomplishments

- Replaced aging fire apparatus and equipment.
- Continued enforcement of residential sprinkler ordinance.
- Acquired property for construction of Station 43 in Creston and started design.

FY 2010-11 Objectives and Challenges

- Continue enforcement of fire ordinances to reduce fire-related deaths and property losses.
- Begin construction on the new Station 43 in Creston.

Learning and Growth – As responsible as possible

FY 2009-10 Accomplishments

- Significantly increased skills and safety training provided to Department staff and Paid-Call Firefighters (PCFs).
- Sought staff and PCF input through PCF meetings, rank-and-file working groups, and open door policies.
- Upgraded and improved Geographic Information System capabilities, and integrated them into day-to-day operations.

FY 2009-10 Objectives and Challenges

- Utilize Homeland Security Grant funding to overhaul GIS road center line data.
- Pursue employee development in line with the succession planning needs of the Department.
- Upgrade Computer Aided Dispatch (CAD) to CAD emergency dispatch system to better serve needs of County residents.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Recommended expense for this department is decreasing by \$193,482 (-1%) and recommended revenues are decreasing by \$191,211 (-3%) compared to the FY 2009-10 Adopted Budget. The level of General Fund support for this budget is essentially flat with a minor decrease of \$2,271. The recommended budget fully implements the department's General Fund support cut list (reducing General Fund support by \$963,458 compared to the Status Quo budget request). Significant reductions include:

- Additional salary savings of \$210,086 to reflect actual expected savings due to replacing vacancies at lower levels in the series.
- Elimination of approximately \$62,500 in costs associated with an expansion of the Computer Aided Dispatch CAD to CAD system. (The department will seek grant funding for this project.)
- Deferral of equipment replacement for a year, which saves approximately \$419,000 in expenditures.
- Refurbishment of a Heavy Rescue Vehicle versus replacing the vehicle, which is expected to save almost \$78,000.

County Fire indicates that implementing these budget reductions will not have a significant impact on service levels.

Overall, the services and supplies accounts are recommended to increase \$575,617 (3%) compared to the FY 2009-10 Adopted Budget. Labor costs (budgeted in the Professional Services – Other account) make up approximately 84% of the recommended budget and fund 93.50 FTE. Expenditures in this account are recommended to increase by \$267,441 (2%) compared to the FY 2009-10 Adopted Budget. Included are costs associated with services provided to the communities of Los Osos and Avila Beach, which are revenue offset from assessments levied in these communities. Labor costs for the contract with the County are budgeted at approximately \$11.4 million and include a total of approximately \$382,600 in salary savings (3%).

Other significant changes in the services and supplies accounts compared to the FY 2009-10 Adopted Budget include: an increase of \$174,742 (49%) in the Significant Value Purchases account primarily due to the cost to refurbish a Heavy Rescue Vehicle (see below) and a \$34,800 (55%) increase in Rents and Leases due to a \$15,500 increase in the amount of the lease for the South Bay Training Center (which was estimated too low in FY 2009-10) as well as a \$19,000 expenditure to rent an outdoor training facility once one is identified. Other accounts are increasing or decreasing by smaller dollar amounts.

A new fire equipment depreciation schedule has been developed by County Fire and the Administrative Office to insure the County sets aside funds to replace equipment as necessary. (In the past, funds were added to the Fire Equipment Replacement designation as financial circumstances allowed, and equipment replacement decisions were made each year based on available financing. Setting aside funds based on a depreciation schedule, as is done with the County's fleet of vehicles, will limit the possibility that the County would defer replacement past the useful life of the equipment putting County Fire staff and/or the public at risk.) A total of \$607,821 is recommended to be transferred to the Fire Equipment Replacement designation in FY 2010-11. Combining this set aside with the \$129,901 in Capital Outlay expenditures for equipment replacement and \$244,278 in the services and supplies accounts for equipment replacement-related expenses, the total investment in fire equipment replacement in the recommended budget is \$982,000.

Recommended fixed assets include the replacement of a Light Rescue Vehicle at a cost of \$70,363, two Command Vehicles with a combined cost of \$56,538, a large defibrillator at a cost of \$25,000 and purchase of Patient Care System Licenses now required by the system vendor at a cost of \$18,000. Typically, County Fire requests the replacement of at least one fire engine each year; but based on the newly developed depreciation and replacement schedule, the Department determined that no replacement was required in FY 2010-11. This significantly reduced expenditures for fixed assets.

Notable changes to revenues compared to FY 2009-10 include a decrease in Prop 172 of \$205,787 (9%), a decrease of \$50,000 (20%) in Plan Check Fees due to a decline in the construction industry, an increase of \$35,000 in seminar/workshop fees charged to those who are attending training courses at the South Bay Training Center and an increase of \$29,000 in reimbursement for costs in nuclear preparedness training.

County Fire has requested four budget augmentations which are detailed below. The first two requests have been submitted in previous years and are for an upgrade in staffing at the Shandon and the Cambria fire stations, to provide 24/7 coverage during the six-month fire season when the County response is reliant on either Paid-Call Firefighters (PCF) or the availability of the state engine. The Shandon and Cambria stations are State owned Cal-Fire stations. The County pays for State Cal-Fire to staff these stations during the non-fire season. During fire season the State pays the Cal-Fire staff. This is known as Amador Plan staffing. During fire season, Cal Fire pays for the staffing needed to respond to state incidents, but the department indicates that the current resource levels are insufficient to adequately staff response to county incidents. The request is to add County paid staff during fire season to supplement the State staff at each station for a combined cost of \$761,244.

The third request has also been submitted in previous years and is to increase the staffing at the Creston fire station, which is a County-owned fire station, operated with part time County paid staff. Current staffing levels provide coverage 24 hours/three days per week and the increase in staffing would provide full-time (24/7) coverage. This would require an increase in the number of personnel assigned to this station from two to six at a cost of \$531,422.

The fourth request is a new request in anticipation of construction of two solar power plants in the California Valley. This request would increase the staffing assigned to the Carizzo fire Station, also a County-owned fire station, from two to six in order to provide full-time (24/7) coverage. Current staffing levels provide coverage 24 hours/three days per week and the remaining hours are covered with PCFs who respond to emergency calls. The total cost of this resource increase would be \$404,548. The County is currently processing the applications for the two solar power plants and expect to condition the permit of these facilities on adequate fire protection (which may include an assessment levied to cover the costs of additional County Fire staffing at the Carizzo station.)

Together, these requested augmentations in staffing would have a first year expense of almost \$1.7 million. The requested augmentations are not recommended at this time. The fire protection master plan has yet to be updated to reflect current conditions. This master plan will help to establish a consistent criteria and methodology in evaluating when and where service level increases are warranted. This plan will also assist in evaluating a variety of potential methods to finance service level increases. The plan was to be completed by the consultant in early FY 2008-09, but has been delayed due to consultant health issues. It is now expected to be completed before the end of 2010.

BUDGET AUGMENTATION REQUESTS NOT ADOPTED

Unit Amount	Description	Results
Gross: \$380,622 General Fund support: \$380,622	To increase staffing at the Shandon fire station (Station 31) to provide 24/7 coverage during fire season. This station is currently staffed part-time (covering the 6 month non-fire season). Specific details on the number and type of positions requested were not provided.	Average response times when the State fire engine is out of the area will be reduced by 13 minutes. (The current average response time was not provided.)
Gross: \$380,622 General Fund support: \$380,622	To increase staffing at the Cambria fire station (Station 10) to provide 24/7 coverage during fire season. This station is currently staffed part-time (covering the 6 month non-fire season). Specific details on the number and type of positions requested were not provided.	Average response times when the State fire engine is out of the area will be reduced by 20 minutes. (The current average response time was not provided.)

Gross: \$531,422 General Fund support: \$531,422	To increase staffing from two to six personnel assigned to the Creston fire station (Station 43) to provide 24/7 coverage. This station is currently staffed part-time (24/7 for three days of the week) and relies on volunteer fire fighters for the other four days of the week.	Average response four days per week would be reduced from between 5-15 minutes per call. (The current average response time was not provided.)
Gross: \$404,548 General Fund support: \$404,548	To increase staffing from two to five personnel assigned to the Carrizo fire station (Station 42) to provide 24/7 coverage. This station is currently staffed part-time (24/7 for three days of the week) and relies on volunteer fire fighters for the other four days of the week.	Average response four days per week would be reduced from between 5-15 minutes per call. (The current average response time was not provided.)

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Respond to requests for assistance within timeframes which meet or exceed nationally-recognized response time standards.						
Communitywide Result Link: A safe community, A healthy community.						
1. Performance Measure: Average time elapsed from receiving a request for assistance until the first unit arrives on scene – stations with volunteer staffing (Morro-Toro and Oak Shores stations).						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
18 minutes	16 minutes	12 minutes	10.9 minutes	13 minutes	11.4 minutes	12 minutes
What: This measure evaluates the Department's ability to provide assistance in a timely manner, from stations staffed only with volunteers.						
Why: Research has shown that the longer it takes emergency responders to arrive at the scene of an emergency, the less successful they will be in protecting lives and property. The national response-time standard calls for an average five minute response, 90% of the time.						
How are we doing? Response times are reported on a calendar year basis, and the average for 2009 was 11.4 minutes. This surpassed both the 13-minute target and performance levels from prior years (except 2008). During 2009, first units on scene originated from volunteer-staffed stations on a total of only 40 calls, which is a very small sample from which to draw conclusions. The national standard for first on scene is five minutes. While this is an admirable goal, it is based on the response capabilities of urban fire departments and is unrealistic for rural areas such as ours, with fewer resources and longer response distances. Additional challenges faced by all-volunteer stations include recruiting, training and retaining volunteers. To help overcome these challenges, each all-volunteer station is administered by the closest staffed station. Captains from those stations assist the volunteer stations with recruiting, training and retention programs. Benchmark data will be incorporated into future performance measures following completion of the County Fire Protection Master Plan.						
2. Performance Measure: Average time elapsed from receiving a request for assistance until the first unit arrives on scene – stations with part-time staffing (Cambria, Carrizo Plain, Creston, San Luis Obispo and Shandon stations).						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
14 minutes	14 minutes	12 minutes	9.5 minutes	12 minutes	11 minutes	11 minutes

What: This measure evaluates the Department's ability to provide assistance in a timely manner, from stations staffed with a combination of professional firefighters working a limited number of shifts and volunteers.

Why: Research has shown that the longer it takes emergency responders to arrive at the scene of an emergency, the less successful they will be in protecting lives and property. The national response-time standard calls for an average five minute response, 90% of the time.

How are we doing? Response times are reported on a calendar year basis, and the average for 2009 was 11 minutes on a total of 451 calls. This surpassed both the 12-minute target and performance levels from prior years (except 2008). The national standard for first on scene is five minutes. While this is an admirable goal, it is based on the response capabilities of urban fire departments and is unrealistic for rural areas such as ours, with fewer resources and longer response distances. Challenges faced by all-volunteer stations, including recruiting, training and retaining volunteers, impact these stations as well, especially during periods when professional staff are off duty. Benchmark data will be incorporated into future performance measures following completion of the County Fire Protection Master Plan.

3. Performance Measure: Average time elapsed from receiving a request for assistance until the first unit arrives on scene – stations with full-time staffing (Airport, Avila Valley, Heritage Ranch, Meridian, Nipomo, Nipomo Mesa, Parkhill, and Paso Robles).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
10 minutes	10 minutes	9 minutes	7.9 minutes	9 minutes	7.5 minutes	9 minutes

What: This measure evaluates the Department's ability to provide assistance in a timely manner, from stations staffed with professional firefighters working 24 hours a day, seven days a week, and volunteers.

Why: Research has shown that the longer it takes emergency responders to arrive at the scene of an emergency, the less successful they will be in protecting lives and property. The national response-time standard calls for an average five minute response, 90% of the time.

How are we doing? Response times are reported on a calendar year basis, and the average for 2009 was 7.5 minutes on a total of 3,806 calls. This surpassed both the 9-minute target and performance levels from all prior years. The national standard for first on scene is five minutes. While this is an admirable goal, it is based on the response capabilities of urban fire departments and is unrealistic for rural areas such as ours, with fewer resources and longer response distances. Volunteers are an important component of stations with full-time staffing, assisting those staff and responding to emergencies when they are on an earlier call. When volunteers are not available, the additional response they would normally provide must come from another station, which can increase response times. Benchmark data will be incorporated into future performance measures following completion of the County Fire Protection Master Plan.

Department Goal: Protect lives, property and the environment at levels which meet or exceed nationally-recognized standards.

Communitywide Result Link: A safe community, A healthy community.

4. Performance Measure: Annual fire-related property loss per thousand population, averaged over five years.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$28,000	\$34,006	\$34,385	\$32,267	No more than \$30,000	\$28,250	No more than \$30,000

What: This measure evaluates the Department's ability to protect property, one of its primary missions. Losses from structure, vehicle, and wildland fires occurring in County Fire jurisdictions are included in the calculation. Population numbers used are for County Fire jurisdictions only. The Department's Fire Prevention Bureau maintains records of fire-related property loss. In prior years FY 2005-06 through FY 2006-07, actual results performance is portrayed for that year only rather than reflecting a five-year average. However, because a single large incident could dramatically increase the results, we determined that using a rolling five-year average would better reflect trends and began reporting in this manner for FY 2007-08.

Why: Reducing property losses from fires, through effective public education, planning and fire suppression, enhances the safety and health of the community.

How are we doing? Fire losses are reported on a calendar year basis. For this measure, our five-year average for 2005 through 2009 was \$28,250 in property losses per thousand population. This was well below our target for the year, and represents a decline over the prior years, both in terms of single year data and five-year averages. Fire loss details for 2009 included: vegetation fires \$140,220; vehicle fires \$626,700; structure fires \$1,196,547, other fires \$100,515; total fire losses \$2,063,982. Nationwide fire-related property losses totaled \$15.5 billion in 2008, or \$50,488 per ten thousand population. In addition, after many years of escalating property values and construction costs, there is a tendency for property losses to increase over previous years, even if the number and size of fires has decreased. We believe that public education efforts by the Department and the Fire Safe Council will result in improved fire prevention, and newly-adopted residential sprinkler codes will reduce the impact of fires, including reducing property losses.

5. Performance Measure: Annual fire-related deaths per ten thousand population, averaged over five years.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
0.125	0.223	0.114	0.110	0	0.132	0

What: This measure evaluates the Department's ability to protect lives, one of its primary missions. Losses from structure, vehicle, and wildland fires occurring in County Fire jurisdictions are included in the calculation. There was a total of one fire-related death in County Fire jurisdictions during 2009 which equates to 0.132 deaths per ten thousand population. Nationwide fire-related deaths totaled 3,320 in 2009, or 0.108 per ten thousand population. The Department's Fire Prevention Bureau maintains records of fire-related deaths. Population numbers used are for County Fire jurisdictions only and are calculated based on countywide data from the State Department of Finance and fire district data from the Local Agency Formation Commission. In prior years FY 2005-06 through FY 2006-07, actual results are portrayed for that year only rather than reflecting a five-year average. However, because a single large incident could dramatically increase the results, we determined that using a rolling five-year average would better reflect trends and began reporting in this manner for FY 2007-08.

Why: Reducing deaths caused by fires, through effective public education, planning and fire suppression, enhances the safety and health of the community.

How are we doing? Fire deaths are reported on a calendar year basis. During 2009, there was one fire-related death in County Fire jurisdictions. For this measure, our five-year average for 2004 through 2009 was 0.132 deaths per ten thousand population. We believe that public education efforts by the Department and the Fire Safe Council will result in improved fire prevention, and newly-adopted residential sprinkler codes will reduce the impact of fires, including reducing deaths. Regardless of statistics and past history, our goal in this measure will always be zero fire-related deaths.

6. Performance Measure: Percentage of commercial buildings with pre-fire plans completed.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	New Measure	Approx. 70%	70%	Approx. 70%	75%

What: This measure evaluates the Department's efforts to prepare operational plans for fighting fires in commercial buildings within the County Fire jurisdictional area.

Why: Pre-fire plans give firefighters the opportunity to consider the best methods for fighting fires if and when they actually occur. Emphasis is placed on commercial buildings, due to the additional hazard they entail, including multiple stories, large interior spaces, hazardous materials, and others.

How are we doing? The Department has developed pre-fire plans for commercial buildings for many years. FY 2008-09 was the first year in which completion of these plans was a performance measure. We currently estimate that approximately 70% of these plans have been completed. This is our best estimate at this time. We are currently working to develop an accurate inventory of all buildings that need fire plans in order to provide a more definitive result. Ideally, we would have a 90% or higher completion rate. It may actually take several years to achieve that rate, and additional staffing may be necessary as well.

Department Goal: Conduct all Department activities in an efficient, cost-effective and responsible manner.

Communitywide Result Link: A well-governed community.

7. Performance Measure: Number of full-time emergency responders per thousand population.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
0.75	0.82	0.80	0.80	0.80	0.80	0.80

What: This measure evaluates the number of staff members in the Department providing emergency response services, for every 1,000 residents. The number of residents is calculated for County Fire jurisdictions only.

Why: The number of emergency responders per thousand population is an indicator of two things: 1) the Department's ability to deliver services to the community, and 2) the efficiency with which those services are delivered.

How are we doing? For FY 2009-10, the Department utilized 73.5 full-time equivalent emergency responders, for a rate of 0.80 per thousand population. Nationally-recognized standards identify 1.0 to 1.5 firefighters per thousand population as the optimum staffing level for a community such as ours. In 2007, the National Fire Protection Association estimated that nationally there were 1.06 career firefighters per thousand population. For FY 2010-11, the target remains at 0.80, which equates to the current staffing level. In future years, it will be necessary to re-evaluate this target in order to ensure the department is able to comply with increasing national training and service delivery standards and with local increases in service requests. Benchmark data will be incorporated into future performance measures following completion of the County Fire Protection Master Plan.

8. Performance Measure: Annual cost to fund department operating expenditures, on a per capita basis.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	\$140.98	\$160.45	\$147.55	No more than \$160.00	\$156.64	No more than \$160.00

What: This measure evaluates what it costs the Department to operate, in terms of total cost, on a per resident basis. The number of residents is calculated for County Fire jurisdictions only. Capital Outlay costs are not included

Why: The Department is committed to fulfilling its mission in an efficient and cost-effective manner, providing maximum value per tax dollar.

How are we doing? FY 2008-09 was the first year in which this performance measure was used. Actual performance for FY 2009-10 was \$156.64, which meets the target but is a 6% increase over the actual amount for the prior year (FY 2008-09 results are considered to be unusually low due to a number of factors which reduced overall personnel costs). Benchmark data will be incorporated into future performance measures following completion of the County Fire Protection Master Plan.

9. Performance Measure: Percentage of annual Department expenditures funded from sources other than the County General Fund.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	38%	37%	35%	No less than 35%	33%	No less than 35%

What: This measure evaluates what the Department's ability to fund operations from sources other than the General Fund. These sources include, among others, grants, reimbursements for responses to other jurisdictions, and planning and development fees.

Why: The Department is committed to fulfilling its mission in an efficient and cost-effective manner, providing maximum value per tax dollar.

How are we doing? FY 2008-09 was the first year in which this performance measure was used. The actual result was 33% for FY 2009-10, which is below the target because key revenues fell short of budgeted levels, including Prop 172 and Plan Check fees. Non-General Fund revenues come in the form of federal grants and reimbursements for fire fighting activities, among others. Specific types and amounts of revenues are subject to significant changes from year to year, so the 35% target has been set below historic performance levels. It should be noted that achieving this target will only be possible if federal and state monies remain available for grant programs and fire-fighting cost reimbursements, which is questionable during the current economic crisis.

**Contributions to Court Operations
Fiscal Year 2010-11 Final Budget**

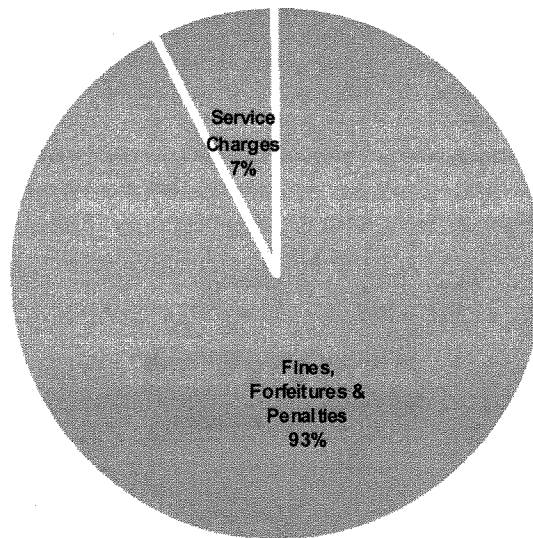
Fund Center 143

PURPOSE

The purpose of this budget unit is to appropriate funding needed to meet the County's financial maintenance of effort obligations for trial court funding and for Court related operations that are not a Court obligation.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Fines, Forfeitures and Penalties	\$ 3,297,036	\$ 3,208,439	\$ 2,517,200	\$ 2,473,300	\$ 2,473,300
Charges for Current Services	205,531	209,641	200,000	200,000	200,000
Other Revenues	0	(999,999)	0	0	0
**Total Revenue	\$ 3,502,567	\$ 2,418,081	\$ 2,717,200	\$ 2,673,300	\$ 2,673,300
Services and Supplies	0	137,313	155,000	155,000	155,000
Other Charges	2,063,203	2,316,110	2,335,773	2,335,773	2,335,773
**Gross Expenditures	\$ 2,063,203	\$ 2,453,423	\$ 2,490,773	\$ 2,490,773	\$ 2,490,773
General Fund Support (G.F.S.)	\$ (1,439,364)	\$ 35,342	\$ (226,427)	\$ (182,527)	\$ (182,527)

Source of Funds



SERVICE PROGRAMS

Courts

Provides the County's required share of financing for State Trial Court operations.

Total Expenditures: \$2,490,773 Total Staffing (FTE): 0.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget funds the continuing County obligations to the California Superior Court. In the late 1990s, the State passed the Trial Court Funding Act. This legislation revised the financial and operational relationships between counties and courts by shifting the overall responsibility for court operations to the California State Judicial Council. The financial arrangement that resulted from the Trial Court Funding Act established a maintenance of effort expense (MOE) that requires the County to pay a specified amount (based on a formula) to the State of California to support Court Operations.

The recommended budget for Court Operations includes an expense decrease of \$63,000 (-2%) and a recommended revenue increase of \$178,300 (7%) compared to the FY 2009-10 Adopted Budget. This results in a decrease in General Fund support of \$241,300 compared to the prior fiscal year. In years prior to FY 2009-10, the only budgeted expense was for the mandated County MOE payment to the State. (In FY 2010-11, this MOE payment is budgeted at \$1,754,132, which is the same amount included in the FY 2009-10 Adopted Budget). Beginning in FY 2009-10, expenditures for annual payments, "Court Facility Payments," made to the State Administrative Office of the Courts were included in this fund center. These payments are pursuant to the terms of the court transfer agreements finalized in 2009. In return for these payments, the County will no longer be responsible for the cost of maintaining the facilities and related utility expenses. These payments add \$581,641 in expense to the Court Operations budget.

Revenues from fees, fines and penalties are estimated based on prior year actuals and are set at conservative levels. Revenue that is actually received is dependent on the mix of cases heard by the Courts and judicial decisions to waive any or all fees, fines and penalties. There are some notable changes compared to the FY 2009-10 budget:

- Revenue from fines for Red Light Violations was set too high in FY 2009-10 and has been reduced significantly (\$93,800 or 98%) in the recommended FY 2010-11 budget. The Courts discovered an error in their distribution formula that resulted in too much of this revenue distributed to the County and too little distributed to the State over a period of 10 months spanning FY 2008-09 and FY 2009-10. This resulted in an estimated \$180,000 impact to this budget that will be corrected in FY 2009-10.
- Revenue from Traffic School fees was budgeted too conservatively in FY 2009-10 and has been increased by \$350,000 (53%) in the recommended FY 2010-11 budget.
- New revenue from a \$5.00 surcharge placed on parking tickets is reflected in the recommended FY 2010-11 budget in the amount of \$90,000. This revenue constitutes the County's \$2.00 per ticket portion of the \$5.00 surcharge, approved by your Board on June 2, 2009. Implementation of this program is slowly gaining momentum. Once this program is in full operation, we estimate this revenue to be approximately \$120,000 per year.

Other Court related expenses listed below are included in other fund centers and are not covered by the revenue reflected in the Court Operations budget, including:

- County Sheriff Department expenses related to supplies, equipment and services used by Court Bailiffs, which are excluded from reimbursement of Court security costs provided by the County Sheriff. The expense of inmate transportation from the County jail to Superior Court is similarly excluded from allowable reimbursement and remains a County-paid cost. These expenses are included in Fund Center 136 – Sheriff-Coroner.
- Legal defense costs for indigents charged with crimes remain a County obligation, which are included in Fund Center 135 – Public Defender.
- Court-ordered expert witness and psychological examinations are funded by the County, also budgeted in Fund Center 135 – Public Defender.

- Some discretionary services are performed at County cost by the Probation Department, budgeted in Fund Center 139 – Probation.

No budget augmentations are recommended for FY 2010-11.

BOARD ADOPTED CHANGES

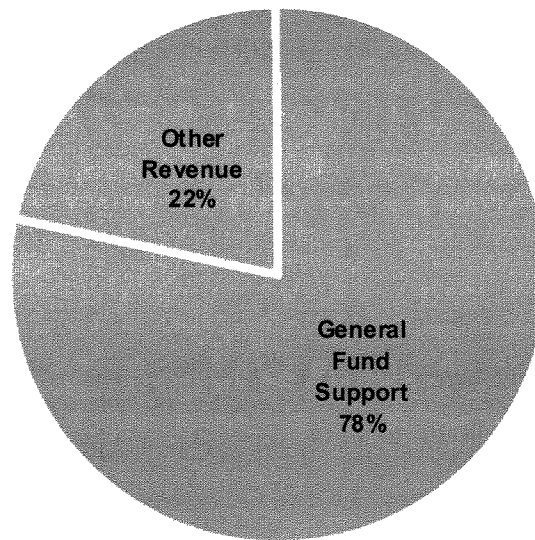
None

MISSION STATEMENT

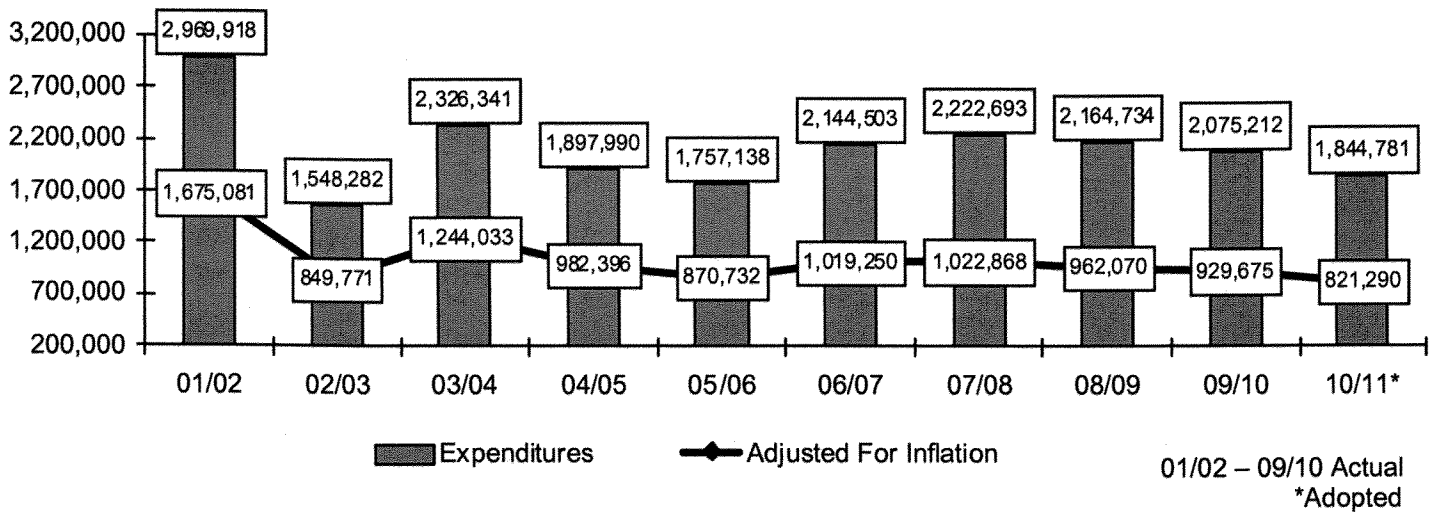
To provide financial support to non-profit agencies and advisory groups; to assist them in providing essential services not provided by the County, and to support their on-going operations.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Charges for Current Services	\$ 415,559	\$ 0	\$ 0	\$ 0	\$ 0
Other Revenues	5,983	408,376	361,481	361,481	361,481
Interfund	0	0	0	36,000	36,000
**Total Revenue	\$ 421,542	\$ 408,376	\$ 361,481	\$ 397,481	\$ 397,481
Services and Supplies	2,164,734	2,075,212	1,870,238	1,809,781	1,844,781
**Gross Expenditures	\$ 2,164,734	\$ 2,075,212	\$ 1,870,238	\$ 1,809,781	\$ 1,844,781
General Fund Support (G.F.S.)	\$ 1,743,192	\$ 1,666,836	\$ 1,508,757	\$ 1,412,300	\$ 1,447,300

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

District Community Project Grants

Provides discretionary monies to each County Supervisor to fund projects for non-profit agencies and provides operating expenses for advisory committees. Applications may be submitted for community project grant funds throughout the year.

Total Expenditures: \$117,190 Total Staffing (FTE): 0.00

Community Based Organizations

Provides funds to non-profit health and human services organizations for programs and services which are not provided by County departments. Eligible organizations submit applications in January of each year. Funding recommendations are included in the proposed budget and considered by the Board of Supervisors during County budget hearings.

Total Expenditures: \$722,100 Total Staffing (FTE): 0.00

Preventive Health

Provides funds for programs and projects that promote the health and well-being of the community, encourage behaviors and activities that focus on preventing disease, and enable County residents to reach and maintain optimal health stability and independence. Funding recommendations are included in the proposed budget and considered by the Board of Supervisors during County budget hearings.

Total Expenditures: \$366,500 Total Staffing (FTE): 0.00

Other Agency Requests

Provides funds for a variety of non-profit organizations for operations and specific projects. Some of these groups are funded on a recurring basis and others are funded for specific one-time projects. Funding requests are considered by the Board of Supervisors during annual budget hearings.

Total Expenditures: \$638,991 Total Staffing (FTE): 0.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The FY 2010-11 recommended level of General Fund support for this fund center at \$1,412,300, is decreasing by 13% or \$223,790 from FY 2009-10 adopted levels. The recommended budget provides for \$1,809,781 in grant funds, a 11% or \$264,309 decrease over FY 2009-10 amounts. The following is a description, by category, of how the recommended funding will be distributed:

District Community Project Grants: For FY 2010-11, it is recommended that funding for District Community grants remain at FY 2009-10 levels of \$117,190. This funding would again allocate \$23,438 for each supervisorial district and as in prior years, any District funds remaining from FY 2009-10 will be carried forward to FY 2010-11.

Community Based Organization (CBO) and Preventive Health Grant (PHG): Representatives from the Adult Policy Council, the Mental Health Advisory Board, Drug & Alcohol Board, the Health Commission and Children's Services Network, along with Administrative Office staff, formulated the funding recommendations below. A total of 66 project proposals, from 56 non-profit organizations, were reviewed and prioritized with emphasis placed on an organization's ability to leverage the grant funds and/or fundraise, requirement to obtain a public match, projected performance measures/results/outcomes, prior year results/outcomes, cost per population served, community need, distribution of services provided, project and/or organization sustainability with funds granted, and total resources available to carry out the project. The CBO/PHG Review Committee is recommending funding for 65 of the 66 projects proposed.

- Funding for CBO programs is recommended for 40 projects, totaling \$696,100. This recommended funding is an overall 28% or approximately \$276,650 decrease from FY 2009-10 budgeted levels. This decrease is attributed to two things: 1) funding in the amount of \$240,000 for Martha's Place was transferred to the Health Agency; and 2) the General Fund support reduction of 5% (which equates to \$36,650) that was required of many County departments.
- Preventive health grants are decreasing by 14% or \$58,219 from FY 2009-10 amounts as a result of decreased revenue being budgeted from Tobacco Settlement funds. The Committee is recommending 25 projects, totaling \$361,500, be funded with these funds.

Other Agency Requests: Programs funded in this category cover a wide range of services including services the County is required to contribute to per State or Federal law. Overall, funding for the "Other Agency Requests" section of this fund center is recommended at \$634,991. Adjusting for non-grant funding (LAFCO and State and Federal legislative advocates), funding for this category is a 6% or \$20,890 decrease compared to FY 2009-10 adopted levels. Funding for Central Coast Ag Network (CCAN), Pacific Wildlife Care, and the Central Coast Zoo Society was moved to the CBO category.

- The \$40,000 for Central Coast Commission for Senior Citizens – Area Agency on Aging is a required match.
- The County's obligation to the Local Agency Formation Commission (LAFCO) is \$147,064, which is a 15% decrease from the FY 2009-10 actual amount of \$172,015. The County is required to share in the funding of LAFCO with the cities and special districts per the Cortese-Knox-Hertzberg Act of 2000.
- Funding for the San Luis Obispo Visitors and Conference Bureau (SLOVCB) is recommended at \$282,927, a 5% (\$14,890) decrease over FY 2009-10 levels. During FY 2010-11, staff will be working on a funding formula for the SLOVCB that takes into account the additional funding being generated by the business improvement district assessment which is used for tourism and marketing related activities in the unincorporated area of the County.
- Funding in the amount of \$15,000 is recommended for the San Luis Obispo County Arts Council in FY 2010-11. This represents a \$5,000 decrease from FY 2009-10 adopted levels of \$20,000. This decrease is in keeping with Board's direction to incrementally decrease funding to the San Luis Obispo County Arts Council in order to match the State-Local Partnership Program (SLPP) administered by the State. The State Arts Council grants funds for the SLPP on a two-year (State's fiscal year) cycle with the maximum grant being \$15,000 per year. The SLPP requires matching funds on a one to one level. The required match may be from any public or private source and in some instances, in-kind donated services may be eligible to be used as a match.

**Contributions to Other Agencies
Fiscal Year 2010-11 Final Budget**

- Funding for the Coastal San Luis and Upper Salinas-Las tables Resources Conservation Districts is recommended at \$9,000 (each) which equates to a decrease of 5% or \$500 from FY 2009-10 levels of \$9,500 (each).
- For FY 2010-11 funding for the County's State Legislative Advocate (\$60,000), Peterson Consulting, and Federal Lobbyist (\$72,000), The Ferguson Group, was transferred, respectively, from the Administrative Office and Fund Center 405 - Public Works Internal Service Fund (ISF). The amount of funding for both firms remains at FY 2009-10 levels. However, the ISF will reimburse this fund center half of the cost of The Ferguson Group as at least that amount of the Ferguson Group's time will be spent on the Los Osos Sewer project.

BOARD ADOPTED CHANGES

During budget hearings, the Board allocated an additional \$35,000 from General Fund contingencies for the following organizations and their projects:

- An additional \$15,000 for a total of \$50,000 for United Way – 211.
- An additional \$3,000 for a total of \$5,000 for Central Coast Ag Network.
- An additional \$5,000 for a total of \$15,000 for People's Self-Help Housing.
- An additional \$3,000 for a total of \$8,000 for Big Brothers Big Sisters.
- An additional \$5,000 for a total of \$7,000 for United Way – nonviolent communication program.
- An additional \$4,000 for a total of \$19,000 for San Luis Obispo County Arts Council/Arts Obispo.

As part of the Supplemental Document (page S-3), the Board approved the re-allocation of \$5,100 from the Community Action Partnership's Homeless Prevention/Stable Housing Program to the organization's Adult Day Services Center program.

COMMUNITY PROJECTS	2010-11 Request	2010-11 Recommendation	2010-11 Adopted
District 1 Community Projects	\$ 23,438 + carryover	\$ 23,438 + carryover	\$ 23,438 + carryover
District 2 Community Projects	\$ 23,438 + carryover	\$ 23,438 + carryover	\$ 23,438 + carryover
District 3 Community Projects	\$ 23,438 + carryover	\$ 23,438 + carryover	\$ 23,438 + carryover
District 4 Community Projects	\$ 23,438 + carryover	\$ 23,438 + carryover	\$ 23,438 + carryover
District 5 Community Projects	\$ 23,438 + carryover	\$ 23,438 + carryover	\$ 23,438 + carryover
<u>Total Community Projects</u>	\$117,190	\$117,190	\$117,190

<u>Community Based Organizations/ Preventive Health Grants</u>	2010-11 Requested	2010-11 - CBO Recommendation	2010-11 - PHG Recommendation	2010-11 Adopted
AIDS Support Network – Housing Assistance Program	21,000	18,000		18,000
AIDS Support Network – Hep C Project	30,410		22,000	22,000

**Contributions to Other Agencies
Fiscal Year 2010-11 Final Budget**

Fund Center 106

Community Based Organizations/ Preventive Health Grants	2010-11 Requested	2010-11 - CBO Recommendation	2010-11 - PHG Recommendation	2010-11 Adopted
AIDS Support Network for SLO Syringe Exchange Program	10,000		10,000	10,000
Alzheimer's Association of the Central Coast	5,000	2,000		2,000
American Red Cross	10,000	2,000		2,000
Atascadero Loaves & Fishes	18,000	14,000		14,000
Big Brothers Big Sisters	15,000	5,000		8,000
Calvary Chapel of Arroyo Grande	72,000	0	0	0
Cambria Connection	69,970		20,000	20,000
Casa Solana	25,000		20,000	20,000
Central Coast Ag Network	10,000	2,000		5,000
Central Coast Zoo Society	30,000	5,000		5,000
Children's Health Initiative	200,000	198,000		198,000
Children's Services Network	20,000		18,000	18,000
Coast Unified School District	47,659		35,000	35,000
Community Action Partnership- Adult Day Services Centers	27,300	20,000		25,100
Community Action Partnership - Homeless Prevention/Stable Housing Program	5,100	5,100		Re-allocated to CAPSLO Adult Day Services
Community Action Partnership - Forty Wonderful Program	7,500		7,000	7,000
Community Action Partnership - Senior Health Screening	25,000		15,000	15,000
Community Action Partnership - Tattoo Removal Program	5,500		5,500	5,500
Community Counseling Center	26,000	22,000		22,000
Community Health Centers of the Central Coast - on site school based health services	50,000		15,000	15,000

**Contributions to Other Agencies
Fiscal Year 2010-11 Final Budget**

Fund Center 106

Community Based Organizations/ Preventive Health Grants	2010-11 Requested	2010-11 - CBO Recommendation	2010-11 - PHG Recommendation	2010-11 Adopted
Community Partners in Caring	14,000	5,000		5,000
County of San Luis Obispo, Drug & Alcohol, Division of Behavioral Health (programs for San Miguel)	71,976		35,000	35,000
Court Appointed Special Advocates (CASA)	25,000	15,000		15,000
El Camino Homeless Organization	15,000	14,000		14,000
Enhancement, Inc.	5,000		2,000	2,000
Festival Mosaic	20,000	2,000		2,000
Five Cities Meals on Wheels	5,000	5,000		5,000
Food Bank	100,000	91,000		91,000
French Hospital Foundation	25,000		2,000	2,000
Gatehelp, Inc./Gryphon Place - sober living for men	20,000		10,000	10,000
Hospice of San Luis Obispo	6,000		2,000	2,000
Housing Authority of Paso Robles	7,500	7,000		7,000
Life Steps Foundation	3,000	3,000		3,000
Long Term Care Ombudsman Services	15,000	12,000		12,000
Lucia Mar Unified School District (parenting program for teens)	20,000		18,000	18,000
North County Connections	30,000		20,000	20,000
North County Women's Shelter/Resource Center	31,000	30,000		30,000
Pacific Wildlife Care – Central Coast Wildlife Rehabilitation Guild	2,400	2,000		2,000
Partnership for the Children	30,000		15,000	15,000
People's Self Help Housing	25,000	10,000		15,000
Project Amend, Inc.	75,000		20,000	20,000

**Contributions to Other Agencies
Fiscal Year 2010-11 Final Budget**

Fund Center 106

Community Based Organizations/ Preventive Health Grants	2010-11 Requested	2010-11 - CBO Recommendation	2010-11 - PHG Recommendation	2010-11 Adopted
SLO Alpha	7,000	5,000		5,000
SLO County Alano Club	7,500		2,000	2,000
SLO Child Abuse Prevention Council (SLOCAP)	17,000	10,000		10,000
SLO Child Development Center	46,866	24,000		24,000
SLO Children's Museum	10,486	3,000		3,000
SLO Green Build	70,681	2,000		2,000
SLO Legal Alternatives - Senior Legal Services Project	4,719	4,000		4,000
Senior Nutrition Program	30,000	28,000		28,000
Senior Volunteer Services (RSVP)	16,100	8,000		8,000
Sexual Assault and Prevention Program (SARP)	25,000	22,000		22,000
South County Youth Coalition	72,072		35,000	35,000
The Link (aka Atascadero Community Link)	3,300	3,000		3,000
Transitional Food and Shelter	20,000	20,000		20,000
Transition-Mental Health Association – Growing Grounds Program	18,000	15,000		15,000
Transition-Mental Health Association – North County Drop In Center	10,000	10,000		10,000
United Way – 211	50,000	35,000		50,000
United Way – nonviolent communication program	12,002		2,000	7,000
Wilshire Community Services – Caring Callers Program	4,900		4,000	4,000
Wilshire Community Services – Senior Peer Counseling Program	4,500		2,000	2,000
Women's Community Center	8,997	2,000		2,000

**Contributions to Other Agencies
Fiscal Year 2010-11 Final Budget**

Fund Center 106

<u>Community Based Organizations/ Preventive Health Grants</u>	2010-11 Requested	2010-11 - CBO Recommendation	2010-11 - PHG Recommendation	2010-11 Adopted
Women's Shelter Program	44,000	11,000	25,000	36,000
YMCA	7,000	5,000		5,000
<u>Total Community Based Organization/ Preventive Health Grant Requests</u>	\$1,766,438	\$696,100	\$361,500	\$1,088,600

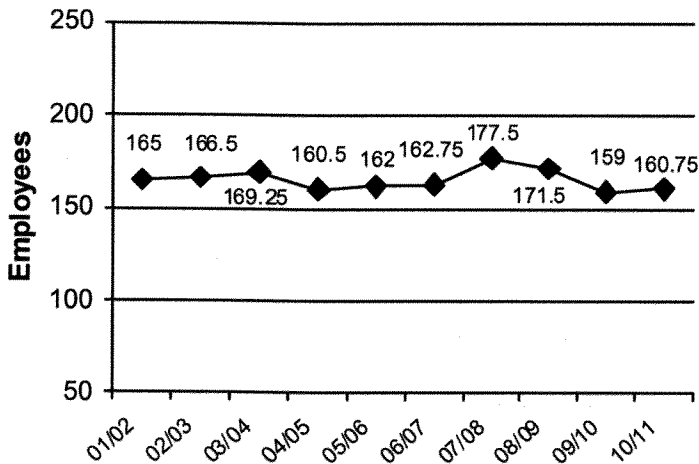
<u>OTHER AGENCIES REQUESTS</u>	2010-11 Requested	2010-11 Recommendation	2010-11 Adopted
Central Coast Commission for Senior Citizens- Area Agency on Aging	40,000	40,000	40,000
Coastal San Luis Resources Conservation District	10,000	9,000	9,000
Ferguson Group (Federal lobbyist)	72,000	72,000	72,000
Local Agency Formation Commission (LAFCO)	147,064	147,064	147,064
Peterson Consulting (State lobbyist)	60,000	60,000	60,000
San Luis Obispo County Arts Council	30,000	15,000	19,000
San Luis Obispo Visitors & Conference Bureau	363,240	282,927	282,927
Upper Salinas-Las Tablas Resources Conservation District	10,000	9,000	9,000
<u>Total Other Agencies Requests</u>	\$732,304	\$634,991	\$638,991
<u>TOTAL FOR FUND CENTER 106 - CONTRIBUTIONS TO OTHER AGENCIES</u>	\$2,615,932	\$1,809,781	\$1,844,781

MISSION STATEMENT

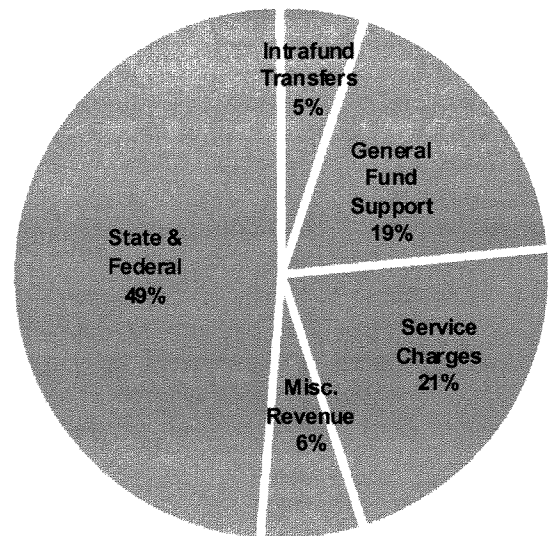
To promote, preserve and protect the health of all San Luis Obispo County residents through disease surveillance, health education, direct services, and health policy development.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Licenses and Permits	\$ 17,063	\$ 18,787	\$ 23,551	\$ 23,551	\$ 23,551
Fines, Forfeitures and Penalties	246,584	8,162	177,800	177,800	177,800
Revenue from Use of Money & Property	2,813	1,462	1,000	1,000	1,000
Intergovernmental Revenue	10,680,166	11,298,983	10,472,632	10,580,946	11,187,946
Charges for Current Services	4,671,302	4,622,416	4,946,372	4,706,539	4,726,214
Other Revenues	94,701	544,476	60,556	455,632	455,632
Interfund	591,866	364,848	237,086	237,086	237,086
**Total Revenue	\$ 16,304,495	\$ 16,859,134	\$ 15,918,997	\$ 16,182,554	\$ 16,809,229
Salary and Benefits	16,042,688	15,453,727	16,313,093	16,098,450	16,111,850
Services and Supplies	6,497,751	5,452,006	4,931,548	4,570,172	4,576,447
Other Charges	302,856	1,027,369	908,567	908,567	1,508,567
Fixed Assets	0	100,413	0	0	7,000
**Gross Expenditures	\$ 22,843,295	\$ 22,033,515	\$ 22,153,208	\$ 21,577,189	\$ 22,203,864
Less Intrafund Transfers	904,983	1,090,220	1,152,584	1,152,584	1,152,584
**Net Expenditures	\$ 21,938,312	\$ 20,943,295	\$ 21,000,624	\$ 20,424,605	\$ 21,051,280
General Fund Support (G.F.S.)	\$ 5,633,817	\$ 4,084,161	\$ 5,081,627	\$ 4,242,051	\$ 4,242,051

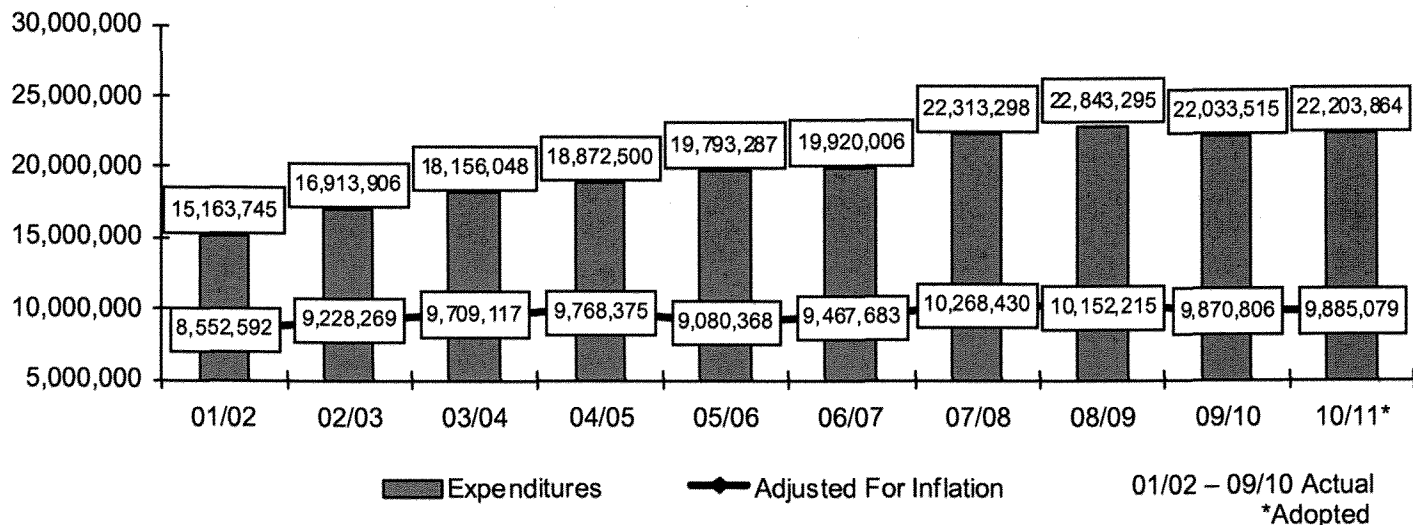
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Environmental Health Services

The Environmental Health Division is responsible for protecting public health by preventing exposure to toxic substances, disease-causing agents, unsanitary conditions, other environmental hazards and disaster response. Specific programmatic areas of the Division include Food Sanitation, Land Development, Hazardous Material Management, Vector Control, Waste Management, Water Quality, and Stormwater and Underground Storage Tank Management.

Total Expenditures: \$3,309,005 Total Staffing (FTE): 24.50

Family Health Services

The Family Health Services Division is comprised of programs and activities that provide a comprehensive array of health related services including communicable disease control, immunizations, HIV/AIDS surveillance, reproductive health, early cancer detection, case management targeted at improved prenatal care and parenting skills leading to healthy birth outcomes, child health disability prevention and specialty care for children with disabilities, as well as specialized service for the Suspected Abuse Response Team (SART).

Total Expenditures: \$9,645,069 Total Staffing (FTE): 72.75

Public Health Laboratory

The Public Health Laboratory provides testing to physicians, health clinics and other laboratories for infectious diseases, to businesses and the public for water, shellfish and other environmental microbial contamination, and serves as an advanced-capability, regional laboratory in the event of a bioterrorist attack or natural pandemic.

Total Expenditures: \$1,893,553 Total Staffing (FTE): 11.25

Health Promotion

The Health Promotion section focuses on promoting a healthy community by empowering individuals, groups and organizations to take responsibility for adopting healthy behaviors and supporting policies that promote health. Program areas include Tobacco Control, Nutrition and Physical Activity (Obesity Prevention), the Special Supplemental Nutrition Program for Women, Infants and Children (WIC), oversight of HIV/AIDS community-based services, Injury Prevention, and Oral Health Promotion.

Total Expenditures: \$2,085,021 Total Staffing (FTE): 21.25

Emergency and Special Services

The Public Health Department also oversees vital records, epidemiological services, and the Emergency Medical Services system for the County, and the Public Health Emergency Preparedness program.

Total Expenditures: \$950,933 Total Staffing (FTE): 7.00

Health Agency Administration

Health Agency Administration provides Administration, Information Technology, Accounts Payable, and Human Resources support to all of the Health Agency and oversight of the office of Public Guardian.

Total Expenditures: \$4,280,933 Total Staffing (FTE): 24.00

DEPARTMENT COMMENTS

Key Accomplishments for FY 2009-10

Internal Business Processes

Reorganized Department

- Created two new divisions: Health Care Services and Health Promotion. This improved alignment of program functions and enhanced efficiency and supervisory span of control.

Family Health Services

- Completed Five-Year Maternal, Child, and Adolescent Health Needs Assessment to identify program priorities – Perinatal Substance Abuse, Access to Care, Adolescent Risk Behavior.

Laboratory Services

- Obtained federal recertification for testing of human, environmental, and select (bioterrorism) agents.
- Began testing for new select agent allowing certification for testing FBI evidence submitted.

Environmental Health Services

- Completed annual update of 22 Program Plans that include purpose, regulatory authority, scope, goals and objectives, performance measures, cost and net county cost.

Public Health Emergency Preparedness

- Finalized, in collaboration with local hospitals and Emergency Medical Services providers, a new county-wide Standard Operating Procedure for triaging patients in a public health emergency.

Health Promotion

- The County AIDS Program eliminated direct care for clients and contracted with AIDS Support Network resulting in cost efficiency while maintaining quality medical care and support services for clients.

Financial Health

Family Health Services

- Eliminated routine tuberculosis (TB) testing of all Jail inmates and wards of the Juvenile Services Center.

Laboratory Services

- Obtained two grants from the Health Resources Service Agency \$329,670 to complete lab renovation. and \$85,000 from the Department of Homeland Security to purchase a Thermocycler for molecular testing.
- Increased fee revenue 13% over the previous fiscal year.

Environmental Health Services

- Converted server-based database system (Envision) to web-based (Envision Connect) which provides dashboard reports to more easily track completion of performance measures.

Public Health Emergency Preparedness

- Hired a Senior Account Clerk to help improve budget and expenditure tracking procedures.

Health Promotion

- Women Infants and Children (WIC) Program received \$323,000 in supplemental federal funding to expand services in underserved areas of the county.

Customer Service

Responded to 2009 Pandemic (H1N1) Influenza A

- Activated County Health Agency Departmental Operations Center (CHADOC), 8/31/09 – 1/20/10.
- Provided informational updates at least weekly (daily during peak) to all health care providers, City and agency partners, County leadership, and the media.
- Investigated and directed infection control response to several institutional outbreaks.
- Swiftly upgraded Public Health Laboratory to enable influenza testing for H1N1 virus locally.
- Worked with Information Technology Department to enhance County website utility.
- Conducted 33 presentations and distributed > 4,000 educational pamphlets for local residents.
- Partnered with 11 school districts to plan and conduct school-located vaccination clinics (SLVCs).
- Vaccinated more than 30,000 people, including nearly 15,000 at 85 SLVCs.
- Partnered with EMSA, Inc. and Advanced Life Support (ALS) providers (Fire and Ambulance companies) to expand Scope of Practice for paramedics to administer vaccine.

Community Health Status Report, 2010

- Produced the Community Health Status Report, which provides an overview of some of the key community health trends in our county and provides information for use by health care providers, policy-makers, educators and other community members.

Family Health Services

- Created and distributed, in English and Spanish, a list of dental providers who accept DentiCal insurance, so that families may self-refer their children.
- 76% of all staff in the Division participated in the H1N1 pandemic response.

Laboratory Services

- Selected a new, less expensive single-courier service for use by entire Health Agency.
- Implemented advanced molecular testing for TB and influenza and performed more than 650 flu tests for H1N1 pandemic.

Environmental Health Services

- Developed the Public Portal to allow businesses to electronically submit chemical inventory and maps.

Public Health Emergency Preparedness

- Doubled to 3,200, the number of County and City employees, first responders and immediate family members vaccinated for flu during a mass drill.

Health Promotion

- Collaborated with Drug and Alcohol Services (DAS) to offer smoking cessation services to their clients.

- Worked with the City of San Luis Obispo to develop and implement a comprehensive outdoor smoking ordinance, the most comprehensive ordinance yet passed in this County.

Learning and Growth

Family Health Services

- 107 employees completed CPR training and 150 completed FIT testing (for use of respirator masks).
- 67 pediatric provider office personnel received training in audiometric (hearing) testing.
- 58 pediatric provider office personnel received training in Body Mass Index (BMI) percentile calculations so that the county can accurately capture the extent of the childhood overweight/obesity problem.

Laboratory Services

- Conducted a workshop for private clinical laboratory staff on packing and shipping requirements.

Environmental Health Services

- Continued cross-training staff to support generalist approach to delivery of services.

Public Health Emergency Preparedness

- Conducted two orientation courses, in collaboration with the local chapter of the American Red Cross, for new Medical Reserve Corps members, increasing membership from 5 to 28.
- Completed training and FEMA-graded drill for Nuclear Power Plant on evacuee monitoring and management of the Decontamination Center.

Health Promotion

- The Childhood Obesity Prevention Program taught a curriculum designed to get people to drink fewer sweetened drinks called "ReThink Your Drink" to 60 classes of over 1,200 children and adults.
- The Tobacco Control Program developed a puppet show on the dangers of tobacco which was taught to over 15 preschool classrooms, and attended by over 200 children.
- Offered a train-the-trainer program on smoking cessation for 70 staff including nurses, drug and alcohol specialists, and mental health therapists. To date, Public Health Nurses have provided cessation counseling to 30 women during home visits.

Major Focus and Challenges for FY 2009-10

Internal Business Processes

- Augment existing performance measures and reporting of outcomes to adequately reflect the diversity, comprehensiveness, and attainment of Public Health functions.
- Continue implementation of evidence-based targeted tuberculosis testing based on risk assessment rather than routine testing of traditional population groups.
- Assess Departmental readiness for national Public Health Accreditation to begin in 2011.
- Use "lessons learned" from the Agency's response to the H1N1 pandemic to improve agency emergency response systems and increase understanding of individual disaster service worker roles in a public health emergency.

Financial Health

- Alter or eliminate ineffective or inefficient services; e.g., limit adult vaccinations to those with public health implications, reduce duplication in managing potential blood-borne pathogen exposures among public safety employees.

Customer Service

- Develop a local ordinance which allows Health Agency grounds to become "smoke-free".
- Maintain greater than 90% positive results on all customer satisfaction surveys and an absence of complaints.
- Create an Oral Health Coordinator position to continue the collaborative efforts of many stakeholders in improving the system of oral health care for children.

Learning and Growth

- Develop and enhance clinical quality assurance initiatives for programs with direct care.
- Continue to avail new staff of opportunities for certifications such as Registered Environmental Health Specialist (REHS) for Environmental Health Specialists, CPR for clinical staff, and Nursing Child Assessment Satellite Training (NCAST) certification for field nurses.
- Increase the number of people agency-wide that have completed online courses in the Incident Command System (ICS), a nationally-recognized system used to organize the response to an emergency event.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The level of General Fund support for Public Health is recommended to decrease \$749,351 or 15% compared to the FY 2009-10 adopted level. Revenues are budgeted to decrease \$469,312 or 2% compared to the FY 2009-10 adopted budget. Total expenditures for this fund center are budgeted to decrease \$1,218,663 or 6%. As in past years, cost savings measures have been incorporated into the budget to reduce the need for General Fund support. Accordingly, the following measures are included in the FY 2010-11 recommended budget for Public Health:

- A General Fund savings of \$310,676 created by not budgeting for a FY 2010-11 prevailing wage increase. In the past, divisions of the Health Agency typically budgeted to provide some funding should it be necessary to pay for a prevailing wage increase in a particular year. This was done mainly to ensure that where a program received State and Federal reimbursement revenue, the amount received would be as close to full cost as possible. Over the years reimbursement rates have not kept pace with actual costs and it is no longer necessary for Health Agency programs to budget for a prevailing wage increase. For FY 2010-11 the Health Agency has opted not to budget for this cost. If it is determined that an increase is in order for FY 2010-11, the Health Agency will need to offset the increase in Salary and Benefits with expense savings or unanticipated revenue elsewhere.
- An expenditure reduction of \$111,063 and a General Fund savings of \$87,204 expected from the use of Voluntary Time Off (VTO) by Public Health Staff. This is the third year that VTO has been budgeted in order to reduce the need for General Fund support and help avoid potential layoffs. The use of VTO in FY 2010-11 will mean the loss of productive time across various Public Health programs and may impact the ability to provide timely customer service in those programs.
- Reduction of Information Technology programming support by an additional 8%, on top of a cumulative reduction of approximately 20% in the 18 months including all of FY 2008-09 and the first half of FY 2009-10, for a savings of \$60,310. Eliminating programming hours will increase the risk of application failure, make recovery time longer in the event of a failure, will decrease the Agency's ability to comply with regulatory changes, and will delay projects that could increase business efficiency.
- Elimination of a full-time Supervising Public Health Nurse position in the Family Health Services Division for an expenditure reduction of \$137,233 and a General Fund savings of \$63,935. The loss of this supervisory position is expected to be largely mitigated by an organizational realignment of the Family Health Services Division.

Revenues are budgeted to decrease \$469,312 or 2% compared to the FY 2009-10 adopted budget. State and Federal revenues are expected to be flat overall. A significant portion of the reduction in revenue is due to a major reduction of \$242,908 in State funding for the AIDS program and the elimination of \$441,979 due to the departure of the First 5 staff from the Public Health budget. Other significant reductions include realignment revenue, which is drawn from State sales tax and vehicle license fees, and is expected to continued to decline by \$170,039 or 5% from the FY 2009-10 adopted amount, as is Tobacco Settlement revenue, which is expected to decline \$61,435 or 14%. The overall reduction in FY 2010-11 revenue would be closer to \$1 million were it not for two major funding sources: Federal economic stimulus revenue (expected to be extended through the end of FY 2010-11) totaling \$319,853, and an increase in Public Health Security revenue totaling \$205,384.

The FY 2010-11 budgeted revenue includes approximately \$75,000 in Federal funding based on the assumption that Congress will extend stimulus funding that increases the Federal Medical Assistance Percentage (FMAP) paid on MediCal reimbursement. As of April 2010, the FMAP increase was due to expire on December 31, 2010.

If Congress does not pass an extension by mid-FY 2010-11, the Health Agency will be required to offset the shortfall through expenditure savings or unanticipated revenue.

Total expenditures for this fund center are budgeted to decrease \$1,218,663 or 6% compared to the FY 2009-10 adopted budget. Salary and Benefits expenditures are budgeted to decrease \$503,644. Significant variances include the General Fund reductions in prevailing wage and VTO noted above, totaling \$421,739; staff reductions due to the elimination of State funding for the AIDS program totaling \$257,491; and the departure of the First 5 staff from the Public Health budget totaling \$306,261. Staff positions are being added due a request by Public Health to create and Oral Health Coordinator position (see below) and the need to end the contract for the Emergency Medical Services Agency (EMSA) and bring its functions into the Public Health Department (see below). This function is currently provided by an independent, non-profit organization. The addition of these positions adds a combined \$449,036 in expenditures to Salaries and Benefits expense.

Service and Supplies expenditures are budgeted to decrease \$1,212,660 or 20% compared to the FY 2009-10 adopted budget. Significant variances include the reduction of \$130,065 in contracted assistance for the AIDS program, the elimination of \$443,415 for the EMSA contract, the loss of the \$110,666 grant for the Obesity prevention program, and a combined reduction of \$80,310 in Information Technology support (including the \$60,310 reduction listed among the General Fund support cuts listed above). Also contributing to the overall reduction is a \$325,465 reduction in charges for interdepartmental services and overhead (mainly due to a change beginning in FY 2010-11 whereby Health Agency departments will no longer be charged for these costs through FC 160 – Public Health), and a \$90,215 reduction in Countywide overhead.

Since 1982, the County has contracted with Emergency Medical Services Agency, Inc., a local non-profit entity, to regulate and administer the County's Emergency Medical Services (EMS) program. A major duty under this contract involves review of confidential Department of Justice (DOJ) and Federal Bureau of Investigation (FBI) background information for paramedics and emergency medical technicians wishing to work in San Luis Obispo County. Beginning in FY 2010-11, the contractor will no longer be able to perform this duty because the DOJ and the FBI will not allow non-governmental agencies access to the confidential information they provide.

The County is obligated to continue the program, so the EMS function will be moved into the Public Health department beginning July 1, 2010. The expense for providing this function in house, totaling \$473,254, along with a modest amount of revenue (\$29,839) has been added to the FY 2010-11 recommended budget. Six staff positions, totaling 4.00 FTE, make up most of the cost of the program, and have been added to the FY 2010-11.

Position Allocation List (PAL) (see below). While this change effects the totals for overall revenue and expenditures, there is no increase in General Fund cost to the County because of the offsetting effect of eliminating the expenditure for the EMSA contract.

An overall increase of 3.00 FTE is recommended in the Public Health Position Allocation List (PAL) for FY 2010-11:

- -1.00 Supervising Public Health Nurse due to reduced General Fund support in this budget.
- +2.00 Public Health Aide II limited-term positions, added with Federal stimulus funding received in the Women, Infants and Children (WIC) program.
- -1.00 Administrative Assistant (AA) III due to the departure of First 5 from this fund center.
- -1.00 Administrative Services Office (ASO) II due to the departure of First 5.
- -1.00 Program Manager due to the departure of First 5.
- -1.00 Accountant II due to the departure of First 5.
- +1.00 Accounting Technician transferred from FC 161 – Mental Health to consolidate accounts payable staff in this fund center.
- +1.00 Senior Account Clerk from FC 162 – Drug & Alcohol Services to consolidate accounts payable staff.
- +1.00 Program Manager II due to the addition of the EMS program to this budget.
- +0.50 Public Health Nurse due to the addition of EMS.
- +1.00 ASO I due to the addition of EMS.

- +1.00 AA III due to the addition of EMS.
- +0.50 AA II due to the addition of EMS.

BUDGET AUGMENTATION REQUESTS ADOPTED

Unit Amount	Description	Intended Results
Gross: \$118,129 General Fund Support: \$0	Create an Oral Health Coordinator position in the Public Health Department of the Health Agency.	<ul style="list-style-type: none"> ▪ At least 1,200 children will receive three fluoride varnish applications per year. According to a 2006 article in the Journal of Dental Research, "Fluoride Varnish Efficacy in Preventing Early Childhood Caries", children receiving no fluoride varnish were more than twice as likely to have dental caries as those who had annual varnish treatments, and nearly four times more likely to have cavities than children who received fluoride varnish at six-month intervals. ▪ At least 100 parents annually will receive help from the Oral Health Coordinator in locating a dentist to treat their child, and in "convincing" a dentist to accept their child into the dental practice (dental home). ▪ At last 500 parents annually will be educated about preventive dental care for their children. ▪ Schools, community organizations, and other County departments will have a person to contact when they have dental issues. Low-income children who are at risk for dental disease will be identified, and agencies will collaborate to find resources to facilitate oral health treatment.

BOARD ADOPTED CHANGES

Per the Supplemental Budget document, the following modifications were made to this fund center.

- A 1.00 FTE Administrative Assistant (AA) position was deleted from the PAL and a 1.00 FTE Supervising Administrative Clerk I was added in Environmental Health.
- The purchase of an autodialer for the Women, Infants and Children (WIC) program totaling \$7,000 was added to the Fixed Asset list.
- \$600,000 in revenue and expense was added for contract with San Luis Coastal Unified School District to allow the District to participate in the School-Based Medi-Cal Administrative Activities (MAA) reimbursement program (pass-through funding).
- A 1.00 FTE Oral Health Program Manager was added to the PAL, in accordance with the Budget Augmentation Request.
- Delete the proposed 0.50 FTE Administrative Assistant (AA) position for the Emergency Medical Services Agency (EMSA) and add a 0.50 FTE Administrative Services Officer (ASO) in its place.

GOALS AND PERFORMANCE MEASURES

Department Goal: Prevent epidemics and the spread of disease or injury.						
Communitywide Result Link: Healthy Community						
1. Performance Measure: Annual rate of reported retail foodborne disease outbreaks per 100,000 people.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
0.4	0	1.5	0	0	1.5	.5
<p>What: Measures the number of reported outbreaks originating from food sources (restaurants, other retail food preparation facilities, or community meals) as a rate per 100,000 population. A foodborne outbreak is defined as "the occurrence of 2 or more cases of a similar illness resulting from ingestion of a common food source."</p> <p>Why: The Public Health Department responds to foodborne disease outbreaks in order to identify the cause and, if possible, prevent it from reoccurring. Investigating and controlling foodborne disease outbreaks minimizes the number of people affected and reduces the potential for recurrence, contributing to maintaining a healthy community.</p> <p>How are we doing? There were two foodborne outbreaks. National data reflects an estimated 76 million cases of foodborne disease occur each year in the United States. The majority of these cases are mild and cause symptoms for only a day or two. The Centers for Disease Control and Prevention (CDC) estimates that there are 325,000 hospitalizations and 5,000 deaths related to foodborne diseases each year.</p> <p>Benchmark Counties with foodborne outbreaks for the same period: Monterey – 3, Placer-2, Santa Cruz – 0.</p>						
2. Performance Measure: Cost per visit for childhood immunization.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$38.24/visit	\$50.04/visit	\$57.23/visit	\$62.66/visit	\$59.50/visit	\$47.95/visit	\$60/visit
<p>What: Measures the County's net cost per visit to immunize a child. The measure does not include flu only clinics and vaccinations for persons traveling overseas. Cost per visit includes all child immunization direct costs to the Family Health Services Division, less any fees that are collected for the immunization service.</p> <p>Why: To monitor the efficiency of delivering a core Public Health function. The most current data from the CDC reflects that for every dollar spent on immunizations there is a corresponding savings of \$6.30 on future medical costs.</p> <p>How are we doing? For the 2nd year in a row, there has been a decrease in the number of clients utilizing Public Health clinics for childhood vaccines. In FY 2009-10, there were 1,208 visits for an 18% decrease in the number of children receiving immunizations at the Public Health clinic sites, down from 1,473 children in FY 2008-09. The decline represents an increase in the number of children receiving childhood vaccines from their private medical provider. Additionally, more low-income children are enrolled into CenCal (the local Medi-Cal Managed Care insurance program). CenCal requires Medi-Cal children to utilize their primary care physicians for routine childhood immunizations.</p> <p>In FY 2009-10, the actual cost per visit rate compared to the target was \$11.55 less or a reduction of 19.41%. The decreased cost per visit is attributed to the redirection of staff to work on Swine (H1N1) flu activities.</p> <p>Benchmark data from other counties are not available.</p>						
3. Performance Measure: Percentage of low birth weight infants.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
5.9%	7.3%	6.9%	7.0%	7.0%	5.5%	7.0%
<p>What: Measures the percentage (averaged over a three-year time period) of live-born infants born to county residents who weigh less than 2,500 grams (five and three-quarters pounds) at birth.</p> <p>Why: Low birth-weight impacts the infant's survival and future development. Reducing the percentage of low birth weight infants would decrease costs for neonatal medical care and enhance quality of life and survival.</p>						

How are we doing? In FY 2009-10, the low birth weight rate was 5.5% (Automated Vital Statistic System birth records), a 1.5% improvement compared to FY 2008-09. It is unknown if this trend will continue into FY 2010-11.

The low rate in our county may be attributed to the multiple preventative Public Health Programs including *First-Time Mothers* (nurse-home visiting), *Baby's First Breath* (tobacco cessation), *Women, Infants and Children (WIC) Program* and the *4 Ps program* (prevention of perinatal substance use) which all are aimed at reducing the rate of low birth weight infants. Emphasis is placed on increasing outreach, education and referral to reduce known risk factors such as teen pregnancy, poor nutrition, tobacco, alcohol and/or other drug use and late entrance into prenatal care.

Benchmark data from the 2010 County Health Status Profiles report: Santa Cruz: 5.7%, Placer: 5.9%, Napa: 6.2%, Monterey: 5.7%, Santa Barbara: 6.2%, and Kern: 7.1%.

4. Performance Measure: Percentage of live born infants whose mothers received prenatal care in the first trimester.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
82.7%	82.7%	76%	78%	80%	78%	76%

What: Percentage of live-born infants, born to county residents, whose mothers received prenatal care in the first trimester of pregnancy.

Why: Early, high quality prenatal care reduces the incidence of morbidity and mortality for both mother and infant.

How are we doing? FY 2009-10 birth record data (Automated Vital Statistics System) reflects the percentage of live born infants whose mothers received prenatal care in the first trimester is 78% (2% less than the FY 2009-10 target).

Our high rate of women receiving prenatal care may be attributed to multiple preventive Public Health Programs, such as *Comprehensive Perinatal Services Program* included with our Maternal, Child and Adolescent Health allocation, *First-Time Mothers* (nurse-home visiting), *Medi-Cal Administrative Activities (MAA)*, *Family Planning*, and *Women, Infants and Children (WIC) Program*.

Benchmark data from other counties are not available.

Department Goal: Promote and encourage healthy behaviors.

Communitywide Result Link: A Healthy Community

5. Performance Measure: Birth rate of adolescent females, ages 15 to 17, per 1,000 population.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
11.5	11.3	13.8	9.8	15.0	10.5	14.0

What: This measures the frequency of teen births - presented as a rate per 1,000 female county residents between 15 and 17 years old.

Why: The rate of teen births is a direct predictor of future health, social and economic status of both the mother and child. The age range of 15 to 17 year olds is a critical one and a direct indicator of future high-risk families.

How are we doing? In FY 2009-10, 56 female teens in the age range of 15-17 years gave birth compared to 68 in FY 2008-09, a 17.6% decrease (Automated Vital Statistic System birth records). Due to the small number of teen births in the county, annual rates can vary without signifying real change.

The Healthy People 2010 benchmark is 43 per 1000 live births to 15-17 year olds.

The most recent benchmark county data (birth rates for 15-19 year olds): Placer 15.5, Napa 27.3, Santa Cruz 32.6, Santa Barbara 43.1, Monterey 56.2, and Kern 63.7, while San Luis Obispo had a birth rate for teens aged 15-19 of 21.0.

6. Performance Measure: Percentage of the State allocated caseload enrolled in the Women, Infants & Children (WIC) Program.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
97.8%	97.7%	100%	97.5%	99%	97%	99%

What: Measures the number of women, infants and children receiving supplemental foods, nutrition education and referrals to health care as a percentage of the State allocated caseload. Allocated caseload is determined by the State WIC Branch and is based on a combination of census data, county poverty levels, and past performance.

Why: Numerous studies have shown that the WIC Program helps reduce complications of pregnancy; lowers the incidence of low birth weight, reduces iron deficiency anemia in children; and promotes optimum growth and development of infants and young children. Ensuring high program participation enhances the health of low-income women, infants and children.

How are we doing? In San Luis Obispo County, the average number of women, infants and children participating in the WIC program in FY 2009-10 was 4,695 a month or 97% of the average allocated monthly caseload (4,844).

Average number of participants served per month in our benchmark counties during FY 2009-10 was: Marin – 3,422 (96.2%); Monterey – 22,172 (96%); Napa - 3,903 (99%); Santa Barbara – 18,416 (96.5%); Santa Cruz – 9,459 (96.1%); Placer – 4,290 (97.6%); Statewide - 1,452,309 (95.3%).

7. Performance Measure: Rate of newly diagnosed HIV cases per 100,000 population.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
4.6	3.6	5.6*	7.5	6.0	7.9	6.5

What: This measure denotes the number of unduplicated, newly reported Human Immunodeficiency Virus (HIV) cases throughout the County (excluding the prison system) per 100,000 population.

Why: The rate of reported HIV cases reflects those who are newly diagnosed. Public Health staff contact physicians, hospitals and other places that test for HIV to assist in capturing new HIV cases. This data helps in planning for medical and care services in the community and for determining where prevention efforts should be focused.

* Prior to FY 2007-08, the actual results only included HIV cases reported through the Public Health Laboratory either those who tested HIV positive at Public Health sites or at venues that sent their specimens to the Public Health Laboratory. The new measure is a more accurate indication of the number of newly diagnosed HIV cases in the community. The performance measure changed to reflect the number of new HIV cases since HIV is now a "name-based" mandatory reportable condition rather than anonymous.

How are we doing? In FY 2009-10, 21 cases at a rate of 7.9 were reported, as compared to FY 2008-09 rate of 7.5. This is not a statistically significant change, and the rate remains stable.

In comparison, Kern County had 71 reported community cases for a rate of 8.5 for the year. Benchmark data from other counties is not available at this time.

8. Performance Measure: Youth smoking rate (proportion of youth in 11th grade who have smoked cigarettes within the past 30 days).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
19%	Biennial Survey	20%	Biennial Survey	20%	Results not available	Biennial Survey

What: The proportion of youth in the 11th grade who have smoked cigarettes within the past 30 days, based on the Healthy Kids Survey conducted every two years by the California Department of Education.

Why: Among young people, the short-term health consequences of smoking include respiratory illness, addiction to nicotine, and the associated risk of abusing alcohol and/or drugs. Most young people who smoke regularly continue to smoke throughout adulthood. According to the 2007 National Survey on Drug Use and Health, the rate of illicit drug use was almost 9 times higher among youths aged 12 to 17 who smoked cigarettes in the past month (47.3 %) than it was among youths who did not smoke cigarettes in the past month (5.4 %).

How are we doing

No new data is available until completion of the 2009 survey, originally projected to be released in spring 2010. According to the County Office of Education, the release of data has been delayed until September 2010. The July 2010 Centers for Disease Control (CDC) Morbidity and Mortality Weekly report, indicates that the percentage of high school students who are current users of tobacco is 19.5%. CDC projects declines in youth smoking is possible if cigarette advertising and promotions are reduced, along with a reduced availability of tobacco products to minors.

The most current data available is the Healthy Kids 2007 survey which indicated a 20% smoking rate in San Luis Obispo County 11th graders who smoked cigarettes in the last 30 days, an increase of 1% from FY 2005-06. Data from comparable counties in 2007 indicated that 13% of 11th graders smoked in Kern County, 14% in Ventura, 13% in Monterey, 17% in Placer, 12% in Santa Cruz, 17% in Napa, and 16% in San Benito. Variables that may affect local smoking rates include a reduction of tobacco education in grades 9-12, a focus in schools on binge drinking rather than tobacco use, and sporadic enforcement of laws associated with youth access to tobacco.

9. Performance Measure: Adult smoking rates.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Biennial Survey	14.5% (2005 survey)	Biennial survey	11.1% (2007 survey)	Biennial survey	Biennial survey	11%

What: This measure is based on the proportion of adults who smoke based on the California Health Interview Survey (CHIS), which is completed every two years. *Note: Public Health has replaced the Action for Healthy Communities survey with California Health Interview Survey and has benchmark data for each county and the State. Both surveys utilized random telephone surveys.*

Why: The Centers for Disease Control and Prevention (CDC) reports that, in addition to the well-known association with lung cancer, cigarette smoking also increases the risk for heart disease and stroke and on average, someone who smokes a pack or more of cigarettes per day lives seven years less than someone who never smoked.

How are we doing?

The next CHIS 2009 survey is currently underway with an anticipated release in late 2010 or early 2011. According to the 2008 National Health Survey, the percent of United States adults over the age of 18 who currently smoke is 21%. According to 2007 data from the California Department of Public Health, the percent of adults over 18 who currently smoke in the state of California is 13.8%. There are several factors that contribute to the relatively low smoking rate in San Luis Obispo. San Luis Obispo tends to be more affluent and have higher education rates than the population of California as a whole, and smoking is inversely related to socioeconomic status. The Tobacco Control Program has also been effectively working with local jurisdictions to create retail licensing ordinances, and ordinances to ban smoking in outdoor areas. Research indicates that the more environmental restrictions there are, the lower the rate of smoking overall. Since most smoking bans have already gone into effect, we do not anticipate further declines in the SLO County adult smoking rate.

Department Goal: Protect against environmental hazards.

Communitywide Result Link: A safe and a healthy community.

10. Performance Measure: Percentage of compliance with State or Federal bacteriological drinking water standards.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
95.8%	95.4%	97.1%	96.8%	96%	96.3%	96%

What: San Luis Obispo County regulates approximately 150 small water systems that supply water to approximately 20% of our county. Water samples are tested for total coliform bacteria, which is the standard test for complying with bacteriological drinking water standards.

Why: Water systems contaminated with fecal material can cause diseases such as typhoid fever, cholera, shigella and cryptosporidiosis. By performing routine inspections for coli form bacteria on water systems and requiring repairs and improvements to water systems that repeatedly fail bacteriologic standards, we will improve the healthfulness of the drinking water supply, reduce the incidence of samples that fail bacteriological water tests and reduce the risk of disease.

How are we doing? In FY 2009-10, 96.3% of the routine water samples were in compliance with the drinking water standards. This includes 1,745 samples at 150 locations. Overall, compliance rates have remained relatively stable. We continue to monitor this indicator to ensure that there is no dramatic decrement in our drinking water systems and to continue to strive for improvement. When a sample fails, the water system operator is notified immediately and instructed on how he can resolve the problem. Follow up samples are taken until they pass. Eventually, all water systems must pass bacteriological drinking water standards. Benchmark data from other counties are not available.

Department Goal: Promote accessible, appropriate and responsive health services to all members of the community.

Communitywide Result Link: A Healthy Community.

11. Performance Measure: Number of children enrolled in the Healthy Families (HF) Program and in the Healthy Kids (HK) Program of the Children's Health Initiative. (This performance measure is being deleted)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
4,436 557	4,752 581	5,098 800	5,450 HF 800 HK	5,000 HF 800 HK	5,709 HF 508 HK	Deleted

What: Number of children, aged 0-19 years, enrolled in the Healthy Families Program and in the Healthy Kids Program.

Why: Health insurance coverage for all children ensures that children have access to preventive and curative health. The Healthy Families Program expands coverage to include children in families with incomes at or below 250% of the federal poverty level. Through the Children's Health Initiative, the Healthy Kids Program offers health coverage to all children below 300% poverty who are ineligible for Healthy Families or Medi-Cal.

How are we doing? In FY 2009-10, the total number of children enrolled in the Healthy Families Program (HF) is 5,709, an increase of 259 children or 4.8% over the prior year. The increase in enrollment is due to the worsening economy and the loss of employer-based insurance in local business sectors. This performance measure is deleted in FY 2010-11. This data is no longer collected due to the loss of staff and funding. The responsibility of tracking this data has been transferred to the Children's Health Initiative (CHI). Public Health will continue to partner with the CHI to monitor this data, but will no longer report on it as a performance measure.

All Healthy Families data is from the state website: www.mrmib.ca.gov.
All Healthy Kids data is from the local Children's Health Initiative office.

12. Performance Measure: Percentage of pregnant and parenting women with a positive drug and/or alcohol screen or admitted substance abuse who are enrolled in Public Health Nursing Case Management Services and receiving follow-up.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
49.4%	58.5%	59.1%	63.3%	45%	66%	45%

What: Measures the percentage of pregnant and parenting women who are referred to Public Health Nursing case management services due to a positive drug and/or alcohol screen or who admitted substance abuse and subsequently enroll in Public Health Nursing Case Management Programs.

Why: Using alcohol, drugs or smoking during pregnancy can substantially affect newborn health and increase the healthcare costs associated with the newborn. The percentage is a measure of how well the program reaches and enrolls this very high-risk target population.

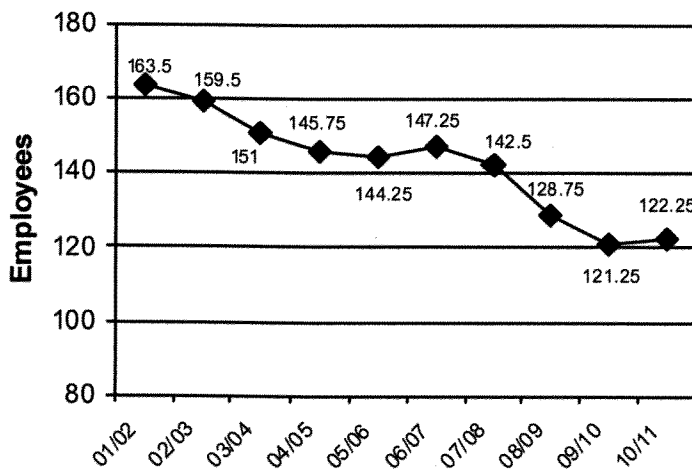
How are we doing? In FY 2009-10 there were 96 pregnant and parenting referrals of women with substance abuse issues. Public Health Nursing Case Management Services enrolled 64 of the 96 women (66%). Of the 32 not served, 7 are waiting assignment to a Public Health Nurse Case Manager, 14 were not able to be located, 2 clients terminated their pregnancy, and 9 refused service. These low-income, high-risk pregnant women and new mothers are frequently homeless, mistrustful of agencies and present a challenge for retention after enrollment. The target for FY 2009-10 has been exceeded as enhanced efforts continue by Public Health Field Nursing staff to engage/enroll clients by collaborating with Drug and Alcohol Services and Department of Social Services.
Data from benchmark counties are not available.

MISSION STATEMENT

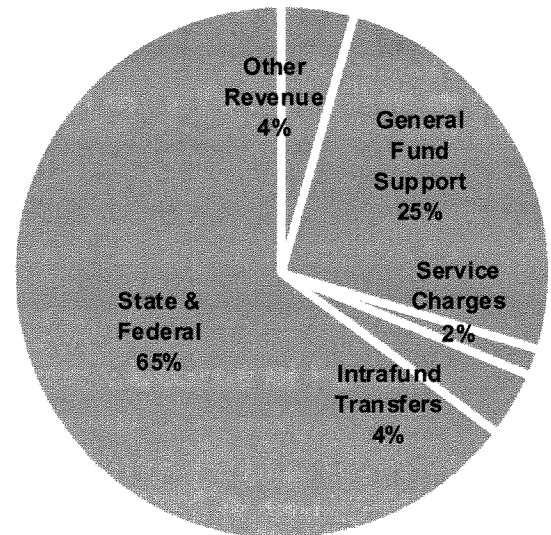
Mental Health strives to assist individuals of all ages affected by mental illness in their recovery process to achieve the highest quality of life by providing culturally competent, strength based and client and family centered services based on best practices.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Intergovernmental Revenue	\$ 20,383,481	\$ 19,955,028	\$ 19,368,627	\$ 19,322,127	\$ 19,322,127
Charges for Current Services	1,064,054	290,869	1,267,777	507,413	507,413
Other Revenues	150,359	795,536	129,000	1,139,364	1,139,364
Interfund	2,022	0	0	0	0
**Total Revenue	\$ 21,599,916	\$ 21,041,433	\$ 20,765,404	\$ 20,968,904	\$ 20,968,904
Salary and Benefits	15,155,628	13,314,307	14,792,938	14,485,674	14,485,674
Services and Supplies	14,904,991	15,621,905	14,992,546	15,343,970	15,343,970
Fixed Assets	38,103	0	0	0	0
**Gross Expenditures	\$ 30,098,722	\$ 28,936,212	\$ 29,785,484	\$ 29,829,644	\$ 29,829,644
Less Intrafund Transfers	840,631	861,295	1,266,984	1,313,484	1,313,484
**Net Expenditures	\$ 29,258,091	\$ 28,074,917	\$ 28,518,500	\$ 28,516,160	\$ 28,516,160
General Fund Support (G.F.S.)	\$ 7,658,175	\$ 7,033,484	\$ 7,753,096	\$ 7,547,256	\$ 7,547,256

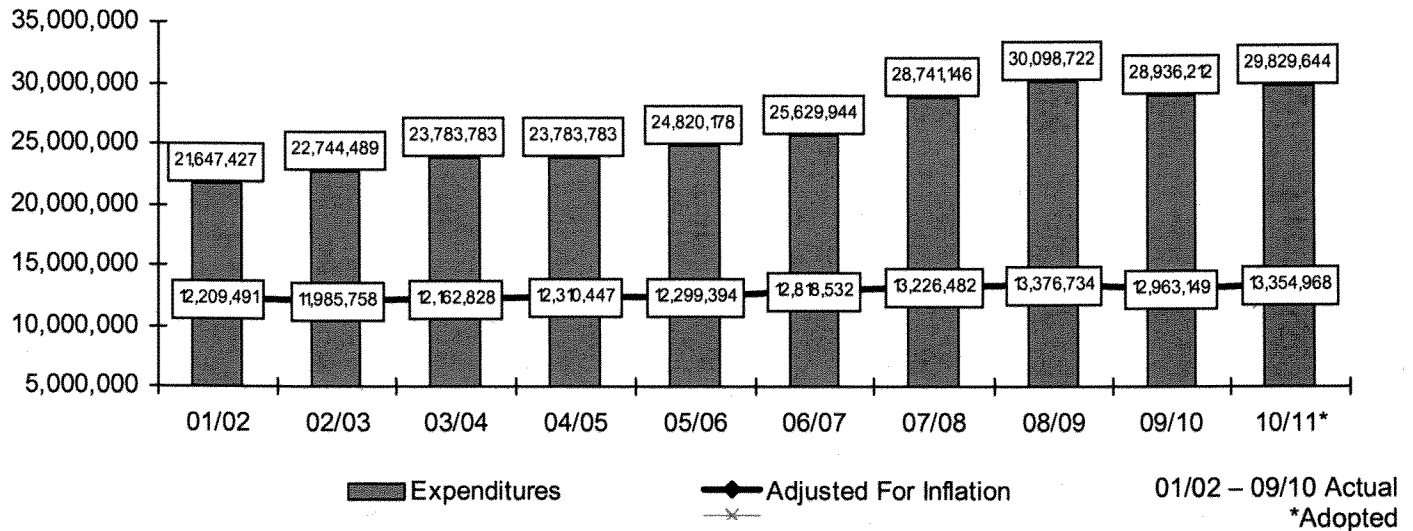
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Outpatient Services

Outpatient programs provide a variety of services to people of all ages in the community in a variety of settings. Some of the services provided are as follows: crisis intervention; individual, group and family therapy; medication and medication management; case management; and social and vocational rehabilitation.

Total Expenditures: \$20,061,802 Total Staffing (FTE): 93.65

Residential Services

Residential services are 24-hour programs providing treatment for more extended periods of time but at lower cost than acute hospitalization. They are usually provided in unlocked residential settings and range in care level from on-site supervised intensive treatment programs to independent living arrangements with periodic staff monitoring visits.

Total Expenditures: \$3,840,504 Total Staffing (FTE): 3.45

Long-Term Care Facilities

These facilities provide long-term, 24-hour care for the severely mentally ill unable to function in a residential setting. Facilities include State hospitals and Institutions for Mental Disease (IMD). They are generally locked facilities and have the capability for medical care as well as intensive psychiatric treatment.

Total Expenditures: \$1,161,021 Total Staffing (FTE): 1.25

Psychiatric Health Facility Services

The Psychiatric Health Facility serves the 24-hour care needs of those in acute mental health crisis. It is a locked facility generally providing short-term, intensive psychiatric treatment.

Total Expenditures: \$4,766,317 Total Staffing (FTE): 23.90

DEPARTMENT COMMENTS

Key Accomplishments of the Mental Health Department for FY 2009 - 2010

Customer Service

- The latest published survey from the State indicated that clients surveyed rated the services provided as "above satisfactory" with the overall approval rating of 85%.
- Illness Management and Recovery (IMR) groups were implemented in all of the outpatient clinics. This is an Evidence- Based practice developed by the Substance Abuse and Mental Health Services Administration (SAMHSA).
- We have expanded our intern program and currently have 14 interns deployed throughout the county in the outpatient clinics.

Improved Business Practice

- The Outpatient Clinics Policy and Procedure Manual was revised to incorporate regulation and audit updates, enhance business practices, streamline some processes, and provide guidance to all staff.
- Collaboration and communication with the community based providers improved through semi-monthly meetings with our performance and quality improvement staff. External auditors acknowledged and commented positively on this effective collaboration.
- The State Department of Mental Health (DMH) conducted the triennial audit of the Department. The audit findings were minimal and minor. DMH requested to post some of our forms on the DMH's website to use as an example of good practice and to share with other counties.
- The Managed Care unit implemented a referral procedure and brief therapy model for the network providers. The short-term treatment allows for more clients to receive individual treatment from the network providers but the treatment is goal specific.

Finances

- Auditing of the client record was changed to concurrent reviews to allow corrections before billing to reduce disallowances.
- Fiscal staff has improved the revenue collections from private insurance by enhancing collection efforts. The efforts have resulted in increasing insurance payments by 75%.

Learning & Growth

- Behavioral Health facilitated several training opportunities for staff and community partners, including a seminar on Co-Occurring Disorders conducted by Dr. Mee-Lee; an educational training on cultural competency with the Lesbian, Bisexual, Gay, Transgender, Questioning (LBGTQ) population; and seminars on Suicide Prevention, smoking cessation, sexual abuse, and law and ethics.
- The Change Committee with line staff membership only, continues to identify issues and present possible solutions to Administration.
- The Compliance/Performance and Quality Improvement (PQI)/Training bulletins were implemented and sent to each staff to answer questions and to clarify documentation requirements.
- Three culturally competent newsletters were developed and distributed to staff and community partners.

Major Focus for FY 2010 – 2011

Customer Service

- The operation and management of the Children's Assessment Center (aka Martha's Place) will be fully incorporated into the Department's operation with the goal of providing services and support to all involved in the most seamless manner.

- Staff will participate in the Statewide Treatment Plan Coalition in order to develop an audit proof, standardized treatment plan.
- Staff will work to implement the recommendations from the Co-occurring task force for the integration of services for clients who have both a mental illness and substance abuse.

Internal Business and Program Improvements

- Focus will be placed on increasing consumer and family member participation in established committees, as well as engaging their participation in the decision making process for any issues related to client access or services.

Finance

- Efforts will continue to improve cost recovery where possible from other available sources. Staff will continue to participate in State meetings in order to advocate for more funding and to keep apprised of the State Budget.

Learning and Growth

- Training in Cultural Competency, law and ethics, co-occurring for families and staff and other clinical trainings will be provided.

Key Challenges and Strategies for Fiscal Year 2010– 2011

- Funding Issues
 - The number of clients and days in Institutions for Mental Disease (IMD) and state hospital days will continue to be monitored through the Adult Placement Committee.
- Progressive Technology
 - The replacement of the information system in the Department is crucial to client care, billing, and the accurate reporting of data.
 - Behavioral Health will enhance the County's intranet to increase staff's usage to facilitate efficiencies for staff to access needed resources to perform job functions more effectively.
- Recruitment and Retention
 - Contract providers will be encouraged to hire consumers in the various programs.
 - Efforts to recruit and retain interns will continue whenever possible
 - The Department continues to be challenged with the ability to recruit and retain psychiatrists, nurses and other professional and technical staff, along with the staff time and efforts to perform such critical recruitments.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The level of General Fund support for Mental Health is recommended to increase \$330,905 or 4% compared to the FY 2009-10 adopted level. Revenues are budgeted to decrease \$598,722 or 2% compared to the FY 2009-10 adopted budget. Total expenditures for this fund center are budgeted to decrease \$267,817 or less than 1%. As in past years, cost savings measures have been incorporated into the Health Agency budget to reduce the need for General Fund support. For FY 2010-11, the following measures are included in the FY 2010-11 recommended budget for Mental Health:

- A General Fund savings of \$270,575 was created by not budgeting for a FY 2010-11 prevailing wage increase. In the past, divisions of the Health Agency typically budgeted to provide some funding should it be necessary to pay for a prevailing wage increase in a particular year. This was done mainly to ensure that where a program received State and Federal reimbursement revenue, the amount received would be as close to full cost as possible. Over the years reimbursement rates have not kept pace with actual costs and it is no longer necessary for Health Agency programs to budget for a prevailing wage increase. For FY 2010-11 the Health Agency has opted not to budget for this cost. If it is determined that an increase is

in order for FY 2010-11, the Health Agency will need to offset the increase in Salary and Benefits with expense savings or unanticipated revenue elsewhere.

- A General Fund savings of \$55,469 is expected from the use of Voluntary Time Off (VTO) by Mental Health staff. This is the third year that VTO has been budgeted in order to reduce the need for General Fund support and help avoid potential layoffs. The use of VTO in FY 2010-11 will mean the loss of productive time across various Mental Health programs and may impact the ability to provide timely customer service in those programs.

Revenues decline by \$598,722 or 2% compared to the FY 2009-10 adopted budget. State revenue, not including realignment, is expected to increase \$108,496. State realignment funding, which is drawn from State sales tax and vehicle license fees, has declined dramatically over the last two fiscal years as a result of the downturn in the economy. Realignment is expected to decline again relative to the FY 2009-10 adopted amount, with total realignment funding for Mental Health budgeted to decrease \$615,492 or 11%. The FY 2010-11 budgeted revenue includes approximately \$262,000 in Federal funding based on the assumption that Congress will extend stimulus funding that increases the Federal Medical Assistance Percentage (FMAP) paid on MediCal reimbursement. As of April 2010, the FMAP increase was due to expire on December 31, 2010. If Congress does not pass an extension by mid-FY 2010-11, the Health Agency will be required to offset the shortfall through expenditure savings or unanticipated revenue.

Total expenditures for this fund center are budgeted to decrease \$267,817 or less than 1% compared to the FY 2009-10 adopted budget. Salary and Benefits expenditures are budgeted to increase \$195,211 or 1%. Service and supplies expenditures are budgeted to decrease \$13,595 or less than 1% compared to the FY 2009-10 adopted budget. Significant variances include a net increase in expenditures for provider contracts totaling approximately \$177,000; approximately \$400,000 in additional expenditures resulting from adding Martha's Place to this fund center (see below), and a \$548,823 reduction in interdepartmental charges, mainly due to a decrease in countywide overhead totaling \$422,775. Transfers from other departments (expense offsets) increase \$449,433 or 52%, mainly due to the addition of \$514,300 of expense offset from FC 165 – Mental Health Services Act (MHSA) for the Behavioral Health Electronic Health Records (BHEHR) project.

Since 2006, the Children's Assessment Center or Martha's Place has provided trans-disciplinary assessment and treatment of at-risk children in San Luis Obispo County, primarily between the ages of 0 and 5 years old. Martha's Place was founded as a collaborative effort, with the County providing the clinical staff to perform the assessments and other critical mental health services; the Community Action Partnership of San Luis Obispo (CAPSLO) serving as the fiscal and administrative agent and providing all other operational staffing and services; and the Model of Care Partners Oversight Committee (MoCPOC), made up of various stakeholder organizations, providing direction and the guiding vision for the center.

CAPSLO has announced that as of July 1, 2010 they will no longer serve as the administrative and fiscal agent for Martha's Place. As a result, the MoCPOC has requested that the County assume this role. The revenue and expenditures previously held by CAPSLO on behalf of Martha's Place have therefore been added to this fund center for FY 2010-11. The addition includes \$458,595 in expenditures, including a 1.00 FTE Administrative Assistant, and \$250,000 in revenue that will be provided by First 5. The addition of Martha's Place to the Mental Health fund center also adds \$208,595 of General Fund support to this budget, which is \$31,405 or 13% less than the amount awarded to Martha's Place in FY 2009-10 as a grant through FC 106 – Contributions to other Agencies.

The following changes are recommended for the Mental Health Position Allocation List (PAL) in FY 2010-11, with no net change in the number of FTE:

- -1.00 Accounting Technician moved to the Health Agency's accounts payable unit in FC 160 – Public Health.
- +1.00 Administrative Assistant due to the addition of the Children's Assessment Center or "Martha's Place" to this fund center.
- -1.00 Senior Medical Records Technician (SMRT) reclassified to an Administrative Services Officer.
- +1.00 Administrative Services Officer (ASO) reclassified from an SMRT.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: To help mentally ill individuals be as functional and productive as possible in the least restrictive and least costly environments.						
Community-wide Result Link: Healthy Community						
1. Performance Measure: Rate of Client Satisfaction with County Mental Health Services.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
84%	84%	84%	92%	85%	89%	89%
<p>What: A State provided survey is given to all clients receiving mental health services during one-week periods historically in November and May of each fiscal year. Populations surveyed are Adult, Older Adult, Youth and Youth Families. Surveyed customer service indicators are Access to Service, Cultural Sensitivity, Participation in Treatment Planning, Outcomes and General Satisfaction. The rate is an average for all indicators and populations, with the maximum possible score of 100%. The following rate ranges are indicative of the following responses: 70-79% "satisfactory", 80-89% "above satisfactory" and 90-100% "excellent".</p> <p>Why: Client satisfaction is one indicator of the quality of services provided by County Mental Health.</p> <p>How are we doing? Due to State budget constraints, the State canceled the November 2009 and the May 2010 surveys. The last formal State survey was conducted in May 2009, and the results indicate a client satisfaction rating of 89%. A rating in the range of 80% - 89% is considered "above satisfactory". Other comparable county results are not published by the State and thus unavailable for comparison purposes.</p>						
2. Performance Measure: Total number of Patient Days in State Hospitals.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
522	447	603	365	730	364	365
<p>What: The County is financially responsible for county residents who are placed in a State Hospital. This measure reflects the number of State Hospital patient days paid. State Hospitals represent the most restrictive and costly treatment environment available.</p> <p>Why: State Hospital days require a more intensive level of care and are more expensive. Mental health outpatient services are designed to minimize placement in State Hospitals.</p> <p>How are we doing? County staff has done very well in working with the Institution of Mental Disease (IMD) facilities and clients to provide the necessary services in order to minimize State Hospital placements. We started the year with one individual admitted to Atascadero State Hospital under a Murphy Conservatorship, however on June 29, 2010 that client was successfully moved to an Institution for Mental Disease (IMD) facility, where he will continue to receive services, but at a lower level of care than the State Hospital. The second client budgeted in FY 2009-10 has not been admitted to date, but is receiving services from an out-of-county IMD. The FY 2010-11 Target reflected our previous projection of one State Hospital placement. The State Hospital daily rate is \$457, which is \$166,805 annually for 365 days. San Luis Obispo's population is around 269,337. Data from comparable counties shows FY 2008-09 projections as follows: Napa County (population 136,704) 2,985 patient days; Monterey County (population 428,549) 1,825 patient days; Marin County (population 257,406) 913 patient days; and Placer County (population 333,401) 730 patient days.</p>						
3. Performance Measure: Annual Days Spent by Adult Individuals Placed in Out-of-County Residential Facilities, Both Institutions for Mental Disease (IMD) and Board and Care						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
11,441	10,326	10,874	13,132	13,291	13,624	12,669
<p>What: The County is responsible for providing residential care facilities for those residents who are severely mentally ill and cannot provide for themselves. This measures the adult utilization of out-of-county residential facilities. The adult residential care facilities provide clients with a level of care that is not available in San Luis Obispo County. A large number of these placements are the result of court ordered conservatorships.</p> <p>Why: Out-of-county residential facilities provide clients with a level of care that is currently not available in San Luis Obispo County and are generally more expensive. When appropriate, all efforts are made to place clients within the county and close to family and friends which is considered more beneficial to the client's overall recovery. Outpatient services are designed to reduce or prevent placement in out-of-county facilities but there are clients that require residential care due to the severity of their mental illness.</p>						

How are we doing? Actual Results for FY 2009-10 came in above targeted levels due to an increase of several new clients. The increased trend in adult out-of-county residential placements continues in FY 2009-10. There has been a positive shift in the percentage of residential IMD placements to less restrictive and less costly Board and Care homes. In FY 2007-08, 63% of the residential placements were in IMDs and 37% were in Board and Care homes. In FY 2008-09, a pronounced shift toward Board and Care homes occurred, as 28% of total days were in IMDs and 72% in Board and Care homes. The actual placement percentages for FY 2009-10 are 19% of total days in IMDs and 81% in Board and Care homes. The Mental Health Adult Placement Committee continues to review all placements for appropriateness and medical necessity and to assess each client's readiness for return to their community. Mental Health also supports contractor efforts to implement new augmented Board and Care programs in our county.

4. Performance Measure: Day Treatment Days Provided to Youth in Out-of-County Group Home Facilities

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1,887	1,779	2,067	2,692	2,750	2,212	2,700

What: The County is responsible for placing youth in residential environments that are safe and effective when their home is not an option. This measures Day Treatment days received by youth residing in an out-of-county Rate Classification Level (RCL) 14 group home. RCL 14 is the highest service level classification for State residential treatment facilities and group homes. Youths are placed in RCL 14 group homes by the Department of Social Services, Probation and School Districts.

Why: Youth placed in out-of-county group homes receive the most expensive form of treatment and is reserved for youths who are severely emotionally disturbed. Youth mental health outpatient services are designed to minimize placements in RCL 14 group homes, whenever possible.

How are we doing? Actual Day Treatment Days for FY 2009-10 were lower than forecast due to a net reduction in the number of placements. Although there were five new placements through the year, there were also several clients who were either able to return home or transfer to a less restrictive facility without formal Day Treatment programs. There were 14 clients in Day Treatment programs for FY 2009-10 with varying lengths of stay from days to months at a time, but only 4 clients were in the program for the entire year. Approximately the same level of placements is expected for FY 2010-11. Mental Health remains below the average number of day treatment days for comparable counties and statewide. A recent report by APS Healthcare, California's External Quality Review Organization (EQRO), found that for calendar year 2008, San Luis Obispo County sent relatively fewer youth to group homes compared to other counties. The report indicates that during 2008, San Luis Obispo County provided day treatment services to 0.08% of its Medi-Cal eligible youth population compared to 0.09% for all medium sized counties and 0.11% for all counties statewide.

Department Goal: To provide cost effective mental health services to community residents.

Communitywide Result Link: Well-Governed Community

5. Performance Measure: Inpatient Psychiatric Health Facility (PHF) Direct Patient Cost per Day

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$845	\$1,080	\$1,122	\$1,227	\$1,163	\$1,109	\$1,163

What: The County provides a full functioning 24-hour, 16 bed Psychiatric Health Facility (PHF). Approximately 20% of the PHF direct costs are reimbursed from Federal, State and third party insurance payments. Measuring average daily cost per patient provides an indication of cost efficiency.

Why: This measure is one component of measuring how efficiently our Inpatient Psychiatric Health Facility operates.

How are we doing? The patient cost per day is influenced by costs and the average daily census. Reductions in PHF drug costs in FY 2009-10, the result of switching costlier brand name drugs to generic versions and an overall lower consumption of drugs, contributed to reduce costs associated with PHF activities. For FY 2009-10, our average daily census decreased slightly from 9.3 to 9.0. There are 10 other county-operated PHFs in the State. Of those, the average daily census for those ranged from 8.9 to 15.4 in 2007-08. San Luis Obispo County and El Dorado County have the lowest average daily census. The average daily census for Placer was 12, for Humboldt it was 11, and for Santa Barbara it was 14.6. The State did not have more recent data available. For FY 2009, our patient cost per day averaged \$1,109. Three other comparable counties that operate a PHF, Placer, Humboldt and Santa Barbara, have patient cost per day rates of \$681, \$983 and \$1,190 respectively.

6. Performance Measure: Average Annual Cost of Services per Unduplicated Medi-Cal Client

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$4,360	\$4,768	\$4,767	\$5,969	\$4,900	\$5,073	\$5,000

What: The measure calculates the annual cost of Medi-Cal services divided by annual Medi-Cal clients served.

Why: Since the majority of our clients are Medi-Cal, comparing the cost per client with other comparable counties provides an indicator regarding cost efficiency based on the number of clients served and the relative cost to serve those clients.

How are we doing? For FY 2008-09, San Luis Obispo County's cost per Medi-Cal client served was \$5,969. The FY 2008-09 average cost per youth client was \$7,972, while the average cost per adult client was \$4,246. For FY 2009-10, the cost per Medi-Cal client served was \$5,073, and the average cost per youth client was \$7,169, while the average cost per adult client was \$3,104. The higher cost per client in youth versus adult services reflects SLO County's efforts to maintain children in their homes and foster homes by providing more intensive services (i.e. Therapeutic Behavioral Services and Wraparound), thereby avoiding placement in out-of-county group homes. San Luis Obispo County serves more Medi-Cal clients compared to averages for other medium size counties and all counties in the State.

1) The percent of Medi-Cal eligible persons in the county who actually receive services is referred to as the penetration rate. For calendar year 2008, the latest available California External Quality Review Organization (EQRO) report shows San Luis Obispo County's penetration rate was 8.7%, versus 6.1% for other medium size counties and 6.2% for all counties statewide.

2) San Luis Obispo County sees more age 6-17 clients than other counties. For 2008, EQRO reports San Luis Obispo County's penetration rate for children ages 6-17 was 11.5%, 53% higher than the average for other medium size counties at 7.5% and 62% more than the statewide county average of 7.1%.

7. Performance Measure: Percentage of Readmission to the Psychiatric Health Facility (PHF) Within 30 Days of Discharge.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
15.9%	10.5%	9%	9%	7%	11%	9%

What: The percentage of clients who are readmitted to the PHF within 30 days from their prior discharge. The 30-day readmission rate is a standard performance measure used in both private and public hospitals.

Why: Low readmission rates indicate that clients are being adequately stabilized prior to discharge.

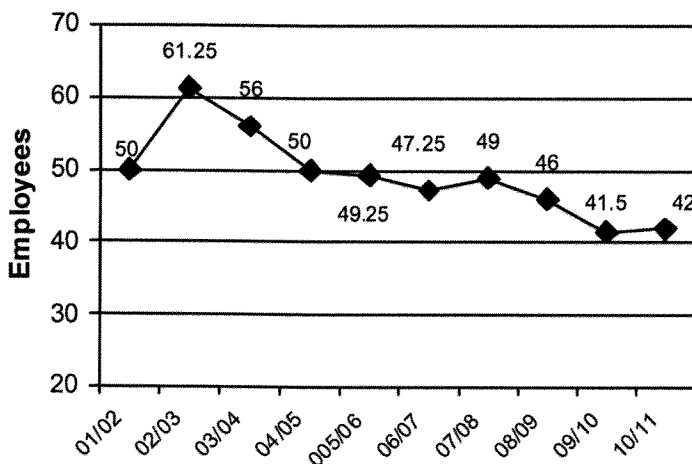
How are we doing? For FY 2008-09, the actual rate of readmission remained flat at 9%. For FY 2009-10, the readmission rate increased to 11%. With any mental health service, the overall goal is to partner with the client and help them live a functional and productive life. Sacramento County is currently experiencing a readmission rate of 10% to 18%, and reports indicate that their rate is increasing due to the poor economy and decreases in outpatient services. Santa Barbara reported an increase in the readmission rate for their PHF from 9.6% in FY 2008-09 to 12.5% in FY 2009-10. In San Luis Obispo County, we are seeing similar issues, including more homeless clients and clients with increased drug and alcohol problems, which has resulted in increased, upward pressure on our readmission rate.

MISSION STATEMENT

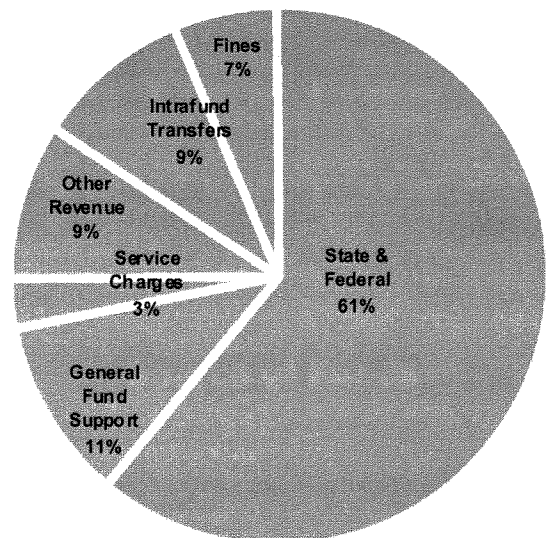
Drug and Alcohol Services promotes safe, healthy, responsible, and informed choices concerning alcohol and other drugs through programs responsive to community needs.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Fines, Forfeitures and Penalties	\$ 0	\$ 149,637	\$ 363,000	\$ 363,000	\$ 363,000
Intergovernmental Revenue	3,818,922	3,422,450	3,421,513	3,592,013	3,592,013
Charges for Current Services	223,018	152,164	265,985	176,800	176,800
Other Revenues	335,813	217,841	80,300	169,485	169,485
Interfund	158,806	178,615	130,804	130,804	130,804
**Total Revenue	\$ 4,536,559	\$ 4,120,707	\$ 4,261,602	\$ 4,432,102	\$ 4,432,102
Salary and Benefits	4,002,095	3,799,869	3,820,241	3,813,970	3,813,970
Services and Supplies	1,860,116	1,731,738	1,699,232	1,747,262	1,747,262
Other Charges	460,384	4,976	0	0	0
**Gross Expenditures	\$ 6,322,595	\$ 5,536,583	\$ 5,519,473	\$ 5,561,232	\$ 5,561,232
Less Intrafund Transfers	679,031	592,819	524,039	524,039	524,039
**Net Expenditures	\$ 5,643,564	\$ 4,943,764	\$ 4,995,434	\$ 5,037,193	\$ 5,037,193
General Fund Support (G.F.S.)	\$ 1,107,005	\$ 823,057	\$ 733,832	\$ 605,091	\$ 605,091

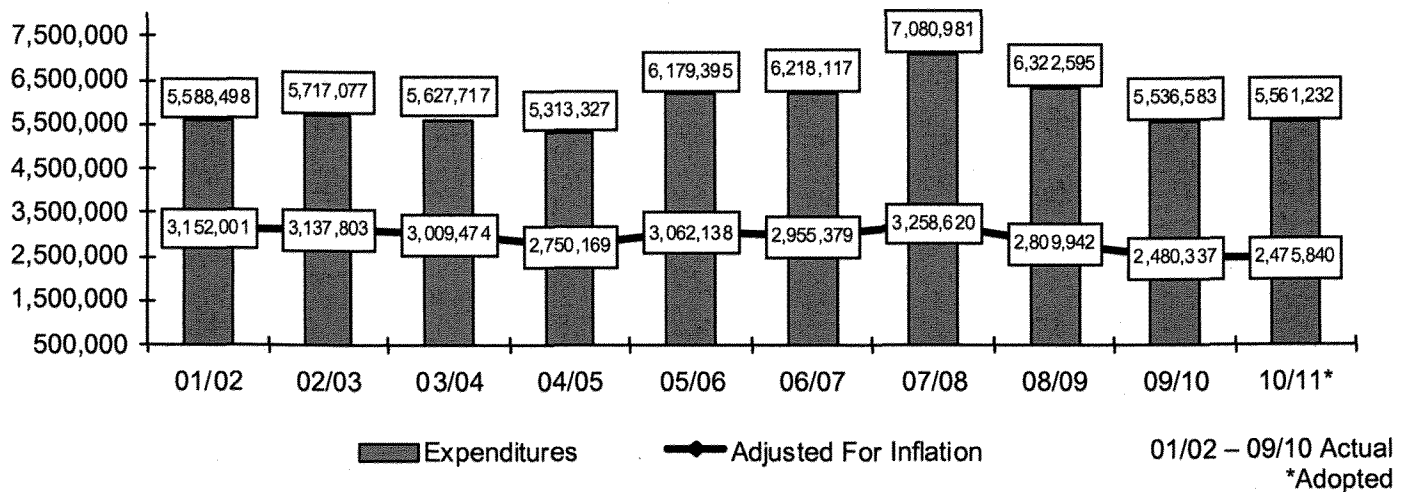
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Treatment

Through regional centers located in Atascadero, San Luis Obispo and Arroyo Grande, outpatient drug-free treatment programs provide individual, family and group counseling for community members seeking treatment for alcohol and other drug problems. Licensed and credentialed staff provide treatment services and all programs are certified by the California Department of Alcohol and Drug Programs. A variety of populations are served, including young children, youth, adults, intravenous drug users, and pregnant and parenting women. These voluntary and court-ordered treatment services vary in intensity based on individual need and can last up to one year. Aftercare services and drug testing services are provided as well.

Total Expenditures: \$3,780,314 Total Staffing (FTE): 28.55

Prevention

Prevention activities seek to prevent alcohol and other drug problems before they occur. A primary focus is placed on youth and assisting the community-at-large in the development of an alcohol and other drug-free social environment. Prevention activities include the Friday Night Live Program whose youth development activities reach 4th through 12th grade students in schools throughout San Luis Obispo County; and the support of community coalitions, such as the DUI Task Force, which utilize environmental and evidence-based strategies to reduce access to and increase public knowledge about substance use and abuse.

Total Expenditures: \$1,780,918 Total Staffing (FTE): 13.45

DEPARTMENT COMMENTS

Key Accomplishments in FY 2009-10

Excellence in Customer Service

- During Fiscal Year 2009-10 the Division consolidated treatment intake paperwork in order to minimize client time spent on paperwork, allowing Drug and Alcohol Specialists more time for client assessments, and ensuring that consistent information is provided to both the client and staff. This customer service improvement was applauded Statewide and was shared with many other providers.

- Co-occurring task force was formed with members of both Drug and Alcohol Services and Mental Health services. The goal of the task force was to identify current services provided to clients with both a mental health diagnosis and a substance abuse disorder. The task force was chaired by the Division Manager of Drug and Alcohol Services. The recommendations of the task force were approved by both the Drug and Alcohol Advisory Board and the Mental Health Board. Implementation will begin this year with the goal of providing integrated services to this population.

Continuous Internal Business Improvements

- In accordance with best practices for treatment, the Division improved client length of stay which enhances the effectiveness of service as clients who stay in treatment longer typically show greater improvement. For Fiscal Year 2009-10, the current length of stay for treatment clients in San Luis Obispo County is 101 days.

Proactive Finance

- The Division maintained its entrepreneurial spirit in Fiscal Year 2009-10 and applied for and was awarded \$ 550,000 in new multi-year grants and contracts to expand dependency drug court, parole treatment and a variety of prevention programs.

Commitment to Learning and Growth

- As the Division leads the responsibility of administering the MHSA Prevention and Early Intervention (PEI) programs, a great deal of training and skill building was necessary as Specialists transition into work assignments with a broader behavioral health focus, and leadership is charged with creating and nurturing new community partnerships. The Division held a very successful two-day community training on PEI Programs in September, 2009.

Major Focus for FY 2010-11

Excellent Customer Service

- Some clients need a higher level of care which includes a residential component. In Fiscal Year 2010-11 the Division will implement a new grant which increases the number of residential beds available for parents of children.

New Internal Business and Program Improvements

- San Luis Obispo County Drug and Alcohol Services Division was selected as one of twelve locations in the United States to participate in process improvement in the Dependency Drug Court. The Division will seek to increase admissions to the Dependency Drug Court in order to reduce foster care placement time and to reunify families affected by substance use.

Finance

- During Fiscal Year 2010-11 the Division will continue to provide high quality treatment services while implementing a centralized Deferred Entry of Judgment Program. Narrowing the staff responsible for this program will improve the fee collections and consequently the completion rate of clients in this program.

Dedicated Learning and Growth

- The Division is in the process of integrating mental health issues with the substance use disorders in order to provide one-stop, person centered treatment services. The Behavioral Health Department will host eight video training opportunities for staff to focus on co-occurring disorders.

Key Challenges and Strategies for Fiscal Year 2010-11

Reduced Revenues

- Staff continues to be challenged to find a balance between administrative tasks and direct services. Efforts to maintain or replace reduced grants, along with increased state data reporting requirements, have tremendous impact on staff time. A typical grant writing effort absorbs 40-60 hours of direct service per grant application.
- The Division will continue to seek opportunities to replace services being reduced due to sun-setting grants; however, administrative reductions will make it more difficult to search for funding opportunities while remaining timely and accurate in all other administrative functions.

- Due to current economic conditions, clients are finding it more difficult to pay for services at a time when the risk of substance use increases. At the same time state and federal revenues are threatened causing uncertainty around services. The Division will work to stabilize funding sources through leveraging MHSA-PEI, contract, and multi-year grant funding.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The level of General Fund support for Drug and Alcohol Services is recommended to decrease \$229,081 or 27% compared to the FY 2009-10 adopted level. Revenues are budgeted to decrease \$389,313 or 8% compared to the FY 2009-10 adopted budget. Total expenditures for this fund center are budgeted to decrease \$618,394 or 10%. As in past years, cost savings measures have been incorporated into the Health Agency budget to reduce the need for General Fund support. Accordingly, the following measures are included in the FY 2010-11 recommended budget for Drug and Alcohol Services:

- A General Fund savings of \$73,683 created by not budgeting for a FY 2010-11 prevailing wage increase. In the past, divisions of the Health Agency typically budgeted to provide some funding should it be necessary to pay for a prevailing wage increase in a particular year. This was done mainly to ensure that where a program received State and Federal reimbursement revenue, the amount received would be as close to full cost as possible. Over the years reimbursement rates have not kept pace with actual costs and it is no longer necessary for Health Agency programs to budget for a prevailing wage increase. For FY 2010-11 the Health Agency has opted not to budget for this cost. If it is determined that an increase is in order for FY 2010-11, the Health Agency will need to offset the increase in Salary and Benefits with expense savings or unanticipated revenue elsewhere.
- A General Fund savings of \$29,269 expected from the use of Voluntary Time Off (VTO) by Drug and Alcohol Services. This is the third year that VTO has been budgeted in order to reduce the need for General Fund support and help avoid potential layoffs. The use of VTO in FY 2010-11 will mean the loss of productive time across various Drug and Alcohol Services programs and may impact the ability to provide timely customer service in those programs.

Revenues are budgeted to decrease \$389,313 or 8% compared to the FY 2009-10 adopted budget. The State eliminated Prop 36 funding in FY 2009-10, a loss of \$386,523. This is partially offset by a Federal assistant grant (Byrne/JAG), which will expire in March of 2011, for a net reduction of approximately \$240,000 in FY 2010-11. The Health Agency estimates that the loss of this funding will result in 25 or 15% fewer clients being seen.

Total expenditures for this fund center are budgeted to decrease \$618,394 or 10% compared to the FY 2009-10 adopted budget. Salary and Benefits expenditures are budgeted to increase \$13,501 or less than 1%. Service and supplies expenditures are budgeted to decrease \$108,157 or 5% compared to the FY 2009-10 adopted budget, largely due to a net decrease of \$128,910 in interdepartmental charges and overhead costs. The Other Costs line item declines significantly due to the loss of Pasos de Vida, a residential treatment facility for women and their children, totaling \$662,894. This facility was closed after attempting to remediate serious deficiencies uncovered in programmatic and site reviews by both the County and the State.

An overall increase of .50 FTE is recommended in the Drug and Alcohol Services Position Allocation List (PAL) for FY 2010-11:

- +1.25 Drug & Alcohol Services Specialist due to new grant funding.
- -1.00 Supervising Admin Clerk moved to accounts payable unit in FC 160 – Public Health.
- +0.25 Physician's Assistant converted from temporary help.

GOALS AND PERFORMANCE MEASURES

Division Treatment Goal: To reduce alcohol and other drug-related problems among program participants who access services in regional clinics that provide efficient, high quality, intensive treatment services to community members desiring recovery from the misuse of alcohol and/or other drugs.

Communitywide Result Link: Healthy Community.

1. Performance Measure: Percentage of clients who report reduced or eliminated drug and/or alcohol use in the 30 days prior to leaving Drug and Alcohol Services (DAS) treatment.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
82%	82%	87%	85%	85%	88%	86%

What: Decreased or eliminated drug and alcohol use demonstrates the impact of treatment and its subsequent effect on behavior.

Why: Successful recovery involves positive lifestyle changes.

How are we doing? This measure coincided with the implementation of the California Outcomes Measurement System (CalOMS) administered by the California Department of Alcohol and Drug Programs. For the 990 treatment program participants in FY 2009-10, the rate of reduced or eliminated drug and/or alcohol use was 88%. We anticipate maintaining a similar rate for FY 2010-11. For comparison, the average rate for all California counties for FY 2009-10 was 83% out of a total of 111,010 surveyed participants. State projections for FY 2010-11 are not yet available.

(Data Source: California Outcome Measurement System, CalOMS)

2. Performance Measure: Percentage of treatment clients who state overall satisfaction with Treatment Programs as measured by the client satisfaction survey at the levels of "Very Satisfied" or "Extremely Satisfied".

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
89%	89%	87%	90%	87%	94%	91%

What: The Division's client satisfaction survey is used to measure program satisfaction with our treatment programs.

Why: Because Drug and Alcohol Services is committed to providing high quality service, client satisfaction is an indication of program quality. The client satisfaction survey allows us to improve our programs based on participant feedback.

How are we doing? Of the treatment clients surveyed in FY 2009-10, 94% indicated overall high satisfaction (Very Satisfied or Extremely Satisfied rating) with their experience at Drug & Alcohol Services. While we survey varying aspects of the client's experience with Drug & Alcohol, this measure is based on the client's response to the survey question of "overall satisfaction" with Drug & Alcohol services. Despite reduced resources, the division is focusing increased attention to participant satisfaction and experienced an increase in satisfaction rates compared to FY 2008-09. We project a 91% high satisfaction rate for FY 2010-11. Making programmatic changes based on what we learn from survey responses is resulting in improvements in client satisfaction. The rate of return for satisfaction surveys was also excellent in FY 2009-10. Of 278 completions during the FY 2009-10 time period, 221 returned surveys for a return rate of 79%. Because satisfaction rates are not part of the statewide CalOMS database, no comparison data is available.

(Data Source: Client Satisfaction Survey)

3. Performance Measure: Percentage of adult treatment participants who stay in treatment for 90 days or longer.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	49%	50%	55%	54%	56%

What: Length of stay is an indicator of successful treatment. The longer the client stays in treatment, the better the results.

Why: Research reported by the National Institute on Drug Abuse reports that an outpatient treatment stay of 90 days is the minimum length of treatment to have any lasting impact. By remaining in treatment longer, efficiency is improved by reducing the cost associated with relapse such as medical, criminal justice and court costs. The costs associated with treatment re-admission are also eliminated.

How are we doing? The length of stay rate for Drug and Alcohol Services for FY 2009-10 was 54%, an improvement over last year's rate of 50%. The CA average statewide was 49%. Of the 278 adult treatment participants discharged during FY 2009-10, 54% or 150 participants remained in treatment for 90 days or longer. Because length of stay is an indicator of treatment success, Drug and Alcohol Services continues to implement treatment strategies designed to improve and lengthen clients' commitment to remaining in treatment. This has resulted in incremental improvement between FY 2007-08, FY 2008-09 and FY 2009-10 and should also be reflected in FY 2010-11 results.

(Data Source: California Outcome Measurement System, CalOMS)

4. Performance Measure: Actual client treatment fees collected as a percentage of client treatment fees budgeted.
(New performance measure in FY 2010-11.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	80%	86%	New Measure	102%	100%

What: The budget for Drug and Alcohol Services includes revenue specific to the collection of client treatment fees. Client fees are tracked monthly and compared to the annual target to determine the effectiveness of the Division's collection practices.

Why: Client fees are an important source of revenue for the division. Additionally, efficient budgeting practices require accurate forecasting of client revenues.

How are we doing? In FY 2009-10, the treatment programs collected 102% of their budgeted target, a significant improvement over FY 2008-09 rate of 86%. An increased effort to support fee collections has been made this year. Because fee collection rates are not part of the statewide CalOMS database, no comparison data is available for this performance measure.

(Data Source: Quarterly Dashboard Data Report)

Division Prevention Goal: To reduce alcohol and other drug-related problems by providing high quality evidence based prevention strategies in the community.

Communitywide Result Link: Healthy Community.

5. Performance Measure: Percentage of the County's population reached through Drug & Alcohol Prevention services.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
17%	13%	11%	15%	10%	11%	11%

What: The percentage of the County's population reached through Drug and Alcohol Services Prevention campaigns and activities, which engage community members by providing education and information about alcohol and other drugs along with positive alternatives to alcohol and drug use.

Why: The Office of National Drug Control Policy has stated that prevention services are considered an industry best practice in reducing the risk factors associated with drug and alcohol use.

How are we doing? During FY 2009-10, 29,975 county residents were reached through countywide information, education and interventions provided by Prevention services, campaigns and activities. This amounts to 11% of the county's population of 269,000. Drug and Alcohol Services' ability to provide Prevention services is highly reliant on, and fluctuates with, the amount of grant funding available for Prevention services. The division's ability to reach large percentages of the County's population was maintained as a result of targeted public events and consistent media coverage. The State recently instituted the CalOMS data measurement system for County prevention providers. Although, no comparison data for population percentage and service quantities is currently available, it is anticipated that in future year's comparison data with other counties will be accessible.

(Data Source: California Outcomes Measurement System -- Prevention)

Formerly Performance Measure #5: Percentage of youth participants in prevention programs who demonstrate a reduction in risk factors and/or an increase in protective factors. (This performance measure has been deleted from FC 162 – Drug & Alcohol Services and moved to FC 165 - Mental Health Services Act beginning in FY 2010-11)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
95%	95%	95%	97%	95%	96%	Deleted

What: Youth participants in Drug and Alcohol Services (DAS) prevention programs demonstrate improvements in school attendance, problem-solving skills, family environment, school grades, community/family bonding, choice of peer group, awareness of drug risks, and reduced or eliminated drug use. Improvements are measured by administering tests to the participants when they begin participating in DAS' services and again when they finish with services.

Why: The California Department of Alcohol and Drug Programs utilizes research by Hawkins and Catalano, which demonstrates that decreases in standardized risk factors, or increases in standardized protective factors result in reduced risk of substance abuse. Risk factors include being unaware of risks of drug use, exhibiting low levels of parent/youth communication, truant behavior, and choosing of problem peer groups. Protective factors include improved school attendance, high levels of developmental assets, good grades, school/community/youth bonding, and disapproval of drug use.

How are we doing? Although this measure is still appropriate for FC 162 - Drug and Alcohol, it has been moved to FC 165 - Mental Health Services Act because it reflects the increase in youth Prevention and Early Intervention (PEI) activities conducted as part of the Mental Health Services Act. As part of the PEI initiative, staff prevention efforts are being coordinated between the two fund centers.

(Data Source: Drug and Alcohol Services Focus Group and Outcomes Surveys)

BOARD ADOPTED CHANGES

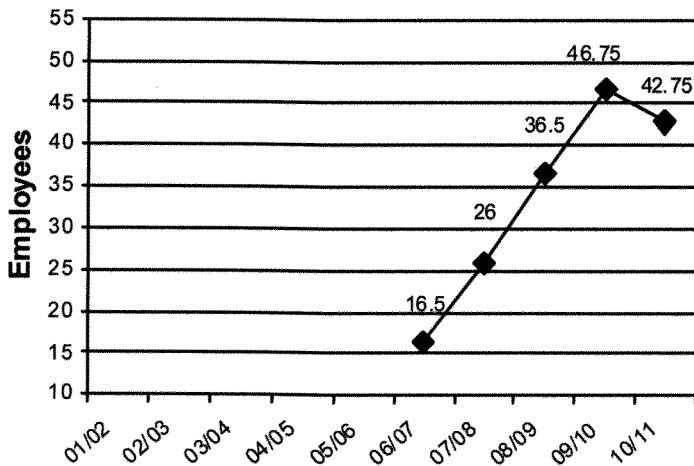
None

MISSION STATEMENT

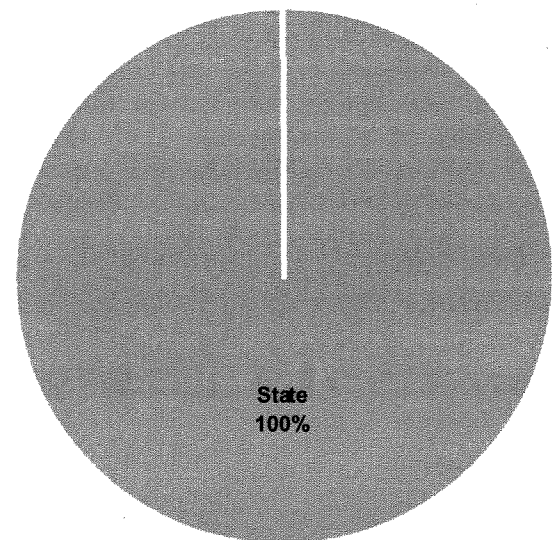
Services funded by the Mental Health Services Act are designed to create a state-of-the-art, culturally competent system that promotes recovery/wellness for adults and older adults with severe mental illness and resiliency for children with serious emotional disorders and their families.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 6,161,117	\$ 9,114,716	\$ 12,023,633	\$ 11,902,578	\$ 11,902,578
Other Revenues	<u>32,449</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
**Total Revenue	\$ 6,193,566	\$ 9,114,716	\$ 12,023,633	\$ 11,902,578	\$ 11,902,578
Salary and Benefits	2,877,907	3,862,221	4,767,467	4,646,412	4,646,412
Services and Supplies	3,384,968	5,352,386	6,959,766	6,959,766	6,959,766
Other Charges	<u>0</u>	<u>0</u>	<u>296,400</u>	<u>296,400</u>	<u>296,400</u>
**Gross Expenditures	\$ 6,262,875	\$ 9,214,607	\$ 12,023,633	\$ 11,902,578	\$ 11,902,578
Less Intrafund Transfers	<u>69,304</u>	<u>99,892</u>	<u>0</u>	<u>0</u>	<u>0</u>
**Net Expenditures	\$ 6,193,571	\$ 9,114,715	\$ 12,023,633	\$ 11,902,578	\$ 11,902,578
General Fund Support (G.F.S.)	<u>\$ 5</u>	<u>\$ (1)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

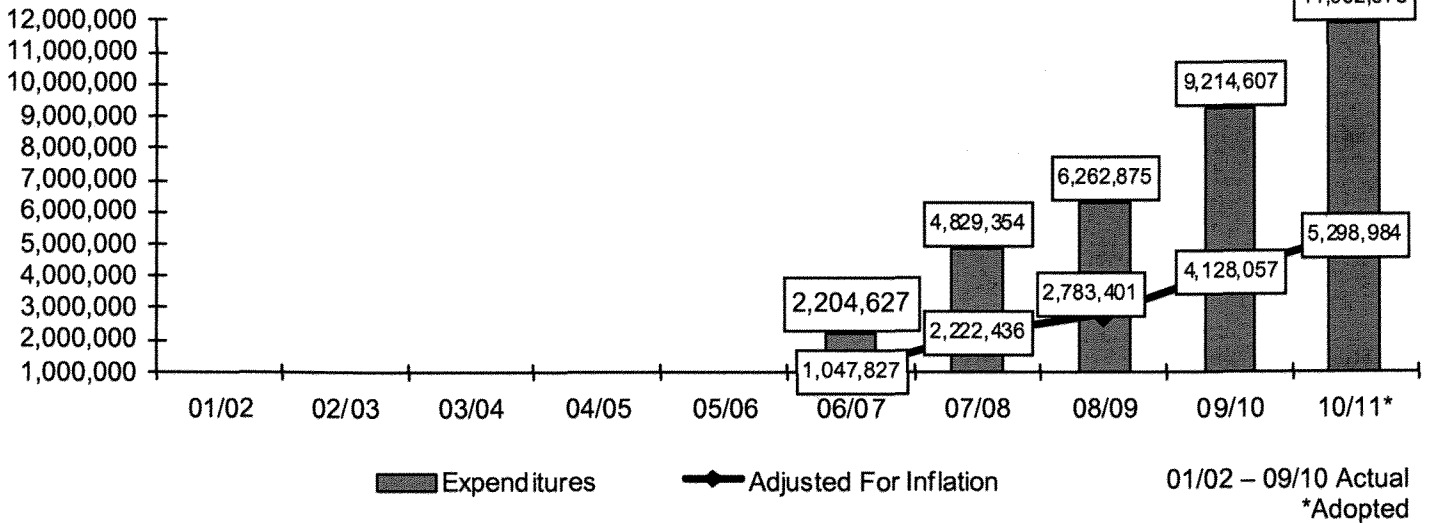
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Community Services and Supports

Community Services and Supports (CSS) programs are designed to enhance mental health services for children and youth with serious emotional disturbances and for transition age youth, adults, and older adults with serious mental illness. Programming for this Mental Health Services Act (MHSA) component is comprised of Full Service Partnerships (FSP) which focus on providing intensive mental health services 24 hours a day, 7 days a week for individuals with severe mental illness. The Full Service Partnerships are intended to provide “whatever it takes” to help clients and family members achieve their goals. CSS also includes system development programs such as Latino Services, Crisis Services, Community School mental health services and Behavioral Health Treatment Court services. These programs offer services and supports to the entire population of persons with severe and persistent mental illness.

Total Expenditures: \$7,457,206 Total Staffing (FTE): 33.75

Prevention and Early Intervention

Prevention and Early Intervention (PEI) programming includes community-based projects which promote wellness and increase resiliency. These projects include stigma reduction campaigns, outreach and education for targeted universal and selective populations, school-based student assistance programming and youth development activities, mentoring and peer-based services for high-risk populations, and increased counseling services for individuals and families seeking brief, short-term interventions. The overall goal of PEI is to build community capacity to increase resiliency. This is done using strategies which decrease risk factors and increase the protective factors that promote positive mental health and reduce the negative impact of mental illness.

Total Expenditures: \$2,543,688 Total Staffing (FTE): 8.00

Capital Facilities and Technology

The Capital Facilities and Technology (CFT) component of MHSA is looking to improve delivery of its behavioral health services and the efficiency of the associated business and financial processes through improved information technology. The San Luis Obispo County Health Agency is procuring a commercial off-the-shelf (COTS) electronic health record (EHR) system to support practice management and provide an electronic health record for clients.

Total Expenditures: \$657,113 Total Staffing (FTE): 1.00

Workforce Education and Training

The Workforce Education and Training (WET) component of MHSA provides funding to develop and maintain a mental health workforce capable of providing client and family-driven, culturally competent services using effective methods that promote wellness, recovery and resilience and increased involvement in the transformation of the mental health system. This component provides culturally competent and recovery oriented staff development; peer advisory, mentoring and advocacy, law enforcement and first responders training, online learning; internships and stipends, scholarships and grants, and collaboration with the local community college in creating educational programs related to the mental health field.

Total Expenditures: \$430,271 Total Staffing (FTE): 0.00

Innovation

The Innovation (INN) component is less specific in its directives than other components of MHSA forming an environment for the development of new and effective practices/approaches in the field of mental health. Projects are novel, creative, and/or ingenious mental health methods that contribute to learning, and that are developed within communities through a process that is inclusive of unserved, underserved and inappropriately served individuals.

Total Expenditures: \$814,300 Total Staffing (FTE): 0.00

DEPARTMENT COMMENTS

Key Accomplishments of Mental Health Service Act (MHSA) for FY 2009-10

Customer Service

- A Behavioral Health Treatment Court was developed and implemented in FY 2009-10. This was a collaborative effort, with the Courts, Probation and the Public Defender participating in the process.
- An FSP team was developed for inmates with a mental illness who are being released from jail. The FSP team conducts a "reach-in" engagement prior to the inmate being released. Upon release the team then works with the client in accessing behavioral health services.
- Created a Child and Adolescent Full Service Partnership Team in the South County.
- The Full Service Partnership teams have allowed clients to remain in the community, maintain housing, decrease the number of inpatient hospitalizations and increase social contacts.
- A bilingual Family Advocate was added to the Client and Family Partners program.
- Implementation of the Prevention and Early Intervention (PEI) services component of MHSA began in FY 2009-10. PEI programs aim to reduce the negative impact of mental illness and to prevent mental illnesses from becoming severe and disabling, with an emphasis on improving timely access to services for un-served and underserved populations.
- Work was begun with Transitions Mental Health Association (TMHA) to develop community housing through the MHSA Housing program.

Improved Business Practice

- Due to the intense 24/7 services offered by the Full Services Partnership program, the number of inpatient hospitalizations and incarcerations have been reduced.
- An after-hour crisis worker was added to provide crisis intervention services to the public after 5 P.M. Previously this function was provided by the staff at the psychiatric inpatient unit.
- Improved coordination between Forensic Coordination Team, Behavioral Health Treatment Court, Forensic Re-entry Services and County Behavioral Health Services.
- A Geriatric Specialist is now participating in various policy making committees in the county.

Finances

- A productivity report is now produced by fiscal staff each quarter, indicating the amount billed versus available hours for every direct care staff member.
- Funded required prudent reserve with unspent MHSA monies.

Learning & Growth

- The Full Service Partnership teams are a collaborative effort between County Behavioral Health Services and other Community Based Providers. Regularly scheduled meetings are conducted with management staff from Mental Health and the Community Based Organizations in order to ensure clear communication and a consensus on mission and service delivery.
- Behavioral Health facilitated several training opportunities for staff and community partners, including a seminar on Co-Occurring Disorders conducted by Dr. Mee-Lee; training on cultural competency with the Lesbian, Bisexual, Gay, Transgender, Questioning (LBGTQ) population; and seminars on Suicide Prevention, smoking cessation, sexual abuse, and law and ethics.
- The Workforce Education and Training (WET) plan was approved by the State in FY 2009-10, and is now being implemented. Through WET we have been able to hire several bilingual interns.
- Crisis Intervention Training is available to all law enforcement through training provided twice a year, educating law enforcement on how to recognize mental illness and how to intervene appropriately.

Major Focus for FY 2010-11

Using Technology to Improve Customer Service

- The Health Agency, in conjunction with the Information Technology Department, began a project in FY 2007-08 to replace the current billing system. The vendor for the new system was selected in FY 2009-10 and implementation is scheduled to begin in FY 2010-11. The project goal is to meet the future Federal requirement to have an Electronic Health Record for each client served. We anticipate the new system will enable staff to have immediate access to the client records and enhance client care. It will facilitate more efficient processes throughout the Department and will improve cost recovery for services provided by boosting billing.

Internal Business and Program Improvements

- The availability of management information will be expanded through the use of Health Agency intranet web reports.
- Efforts to integrate MHSA services into the outpatient clinics will be expanded in FY 2010-11.

Finance

- MHSA funding is projected to decline in FY 2010-11. A plan has been developed with the participation of community stakeholders to mitigate the decline. The Department will continue to monitor these efforts to ensure that funding is maximized without creating dramatic services reductions.
- Ways to leverage existing funding will continue to be sought. Staff will continue to participate in State meetings and advocate for more funding and keep apprised of the State budget situation.
- The fund balance in the reserve will be maintained so that the County can continue to serve children, adults and seniors during years in which MHSA revenues are insufficient.

Learning and Growth

- The Behavioral Health Department will continue to seek opportunities to collaboratively train staff from Mental Health and Drug and Alcohol Services on issues such as co-occurring disorders.
- Provide training on documentation, law and ethics, writing collaborative treatment plans, Dialectic Behavioral Training, and Motivational Interviewing.

Key Challenges and Strategies for Fiscal Year 2010-11

- The decrease in funding will impact the services delivered. The Department will continue to work with the stakeholders to find ways to mitigate the reductions in funding. The Department will work on better capture of Medi-Cal Administrative Activities (MAA) to increase reimbursement revenue.
- The replacement of the information system in the Department is crucial to billing and to accurate reporting of data.
- The Program Supervisors will conduct chart audits to ensure compliance with the Department of Mental Health regulations.

- Efforts will continue to review and revise forms for case records to ensure efficiency and effectiveness by evaluating current forms and eliminating the use of unnecessary forms, where possible.
- A comprehensive cultural competency plan will be developed based on the guidelines established by the State Department of Mental Health.
- A process will be developed to hire consumers of mental health services.
- The ability to recruit and retain psychiatrists, nurses, bilingual/bi-cultural staff and other professional and technical staff is critical. There is a national shortage of psychiatrists and nurses. The shortage is intensified in San Luis Obispo County because of the presence of the California Men's Colony (CMC) and the Atascadero State Hospital (ASH), which make it even harder to recruit and retain qualified individuals.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Mental Health Services Act (MHSA) was enacted into law January 1, 2005. This enactment followed the passage of Proposition 63 in November 2004, which imposed a 1% tax on adjusted annual income over \$1,000,000. This new stream of funding is dedicated to transforming the public mental health system and seeks to reduce the long-term adverse impact from untreated serious mental illness.

To access the MHSA funds, counties are required to develop plans to carry out the goals and objectives of MHSA programs. These plans must be created in collaboration with clients, family members, providers, and other community stakeholders and circulated for public comment prior to being submitted to the California Department of Mental Health. There are five primary MHSA programs: Community Services and Support (CSS), Prevention and Early Intervention (PEI), Workforce Education and Training, Capital Facilities and Technology, and Innovation. This fund center is supported 100% by State and Federal funding and receives no General Fund support.

In FY 2010-11 revenues and expenditures for this fund center are budgeted to increase \$1,265,267 or 11% compared to FY 2009-10 adopted levels. The increase is due to new funding coming online from newer MHSA components, including \$814,300 for the Innovation component and \$296,400 for Prevention and Early Intervention (PEI). The Community Services and Support (CSS) component was the first to come on-line in FY 2006-07. Due to the recession and the resulting decline in the number of individuals earning over \$1 million in income each year, FY 2010-11 will mark the first year this funding has declined. Due to the time lag involved in receiving MHSA funding from the State it is expected that the effect of the recession will be seen over the next several years.

Compared to the FY 2009-10 Adopted Budget services and supplies increased \$1,619,705 or 30% and salaries and benefits decline \$671,870 or 12%. Due to the decline in CSS revenue and in order to sustain programs already in place, the Health Agency has requested the elimination of 5.0 FTE that had not yet been filled for a combined reduction of \$614,390. The positions reduced are listed below, and account for the majority of the reduction in salaries and benefits in FY 2010-11 compared to the FY 2009-10 adopted amount. Professional Services increase \$893,844 compared to the FY 2009-10 adopted amount, mainly due to \$814,300 in expenditures related to the new Innovation component. The MHSA stakeholder input process for the Innovation component was not yet complete at the time the budget was submitted. Depending on the outcome process, the Health Agency may come to the Board of Supervisors once FY 2010-11 is underway to amend the budget, if needed.

Transfers to other County departments for services, overhead and other expenses are budgeted to increase \$711,306. This includes \$514,415 in funds transferred from the Capital Facilities and Technology component to FC 161 – Mental Health for staff costs to implement of the Behavioral Health Electronic Health Record (BHEHR) system, and \$196,891 for other interdepartmental and overhead charges. The \$296,400 in the Other Charges line item is budgeted from the Prevention and Early Intervention (PEI) component, and will be passed through to the California Counties' Mental Health Services Authority, a Joint Powers Authority (JPA). The JPA was created in February of 2009 and is charged with jointly developing and funding mental health services and education programs on a regional, statewide, or other basis using MHSA PEI funding.

During the FY 2009-10 budget year, the Board approved several position allocation changes that resulted in a net increase of .75FTE. This increased the MHSA allocation to a total of 47.5 FTE at the end of FY 2009-10. From this amount, the department proposed a 5.0 FTE reduction (as noted above). In addition the recommended budget restores .25 FTE for an overall reduction of 4.75 FTE in FY 2010-11.

- -1.00 FTE Mental Health Therapist for North Coast Transitional Age Youth (TAY) Full Service Partnership (FSP) team due to declining Community Services and Support (CSS) revenue.
- -1.00 FTE Mental Health Therapist for the Jail FSP due to declining CSS revenue.
- -1.00 FTE Mental Health Therapist Geriatric Specialist due to declining CSS revenue.
- -1.00 FTE Medication Manager due to declining CSS revenue.
- -0.50 FTE Staff Psychiatrist due to declining CSS revenue.
- -0.50 FTE Mental Health Therapist for Latino Services due to declining CSS revenue.
- -0.50 FTE Mental Health Nurse eliminated to create a Administrative Assistant position in the Performance and Quality Improvement (PQI) unit in FY 2010-11.
- +0.75 FTE Administrative Assistant in the (PQI) unit.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: To help individuals experiencing severe mental illness or serious emotional disturbance to be as functional and productive as possible in the least restrictive and least costly environments.						
Communitywide Result Link: A Healthy and Safe Community.						
1. Performance Measure: The number of Transitional Age Youth and/or Adult clients placed in jobs or volunteer positions.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	39	62	54	55	36	50
What: Mental Health Services Act (MHSA) programs are designed to provide services to clients with severe mental illness. An outcome required by the State includes supportive employment and vocational training for transitional-aged youth and adults. The program, through a cooperative agreement with the San Luis Obispo Department of Rehabilitation and Transitions-Mental Health Association, facilitates the placement of clients in jobs and volunteers positions.						
Why: Placing clients in vocational services allows them to take ownership in their treatment, to be productive, and actively participate in their recovery.						
How are we doing? Thirty-six clients were placed in jobs or volunteer positions in FY 2009-10. The results are 35% less than the target level of job placements. The vocational training and supported employment program competes with local job seekers for what has become fewer and fewer available jobs in the community in recent months. A result of the weak economy is fewer job openings and an increase in competition for the existing job openings. It is anticipated the pace of job placements will improve in FY 2010-11 and the economy will start to recover. We are expecting the State to provide other counties' comparison performance outcome data but it is not currently available. The State's budget crisis has delayed these efforts.						
(Data Source: Transitions - Mental Health Association, Quarterly Performance Report, Plan 5, Section 6)						
2. Performance Measure: The number of Latino individuals attending outreach presentations or receiving mental health services through the MHSA Latino outreach and engagement program. (This performance measure is being deleted.)						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	1,300	1,255	1,412	1,550	1,555	Deleted
What: The Latino Outreach and Service program was designed to reach out to and provide community-based, culturally appropriate treatment and support to all age groups within the Latino population, who are typically not served or are underserved. This program aims to reduce stigma and fear of mental health services, identify mental health issues and make appropriate, culturally competent social service and treatment referrals.						

Why: The Latino population is the largest ethnic minority group in the County and has historically been underserved. The Latino outreach and engagement efforts were established to provide an appropriate system to facilitate and expand this population's access to mental health services.

How are we doing? In FY 2009-10, 1,349 individuals were reached through various Latino outreach presentations and an additional 206 received direct mental health services. The demand for services in the Latino community continues to be high. Since the Latino Outreach Program has been successful in performing outreach and engagement efforts, staff will devote more time in delivering the mental health services to this population. While the Division views Latino presentations and treatment services to be important, the measure itself can fluctuate significantly based on the program's mix of outreach versus treatment services. In addition, the measure does not evaluate the effectiveness of the program itself.

(Data Source: Mental Health Services Act System)

3. Performance Measure: Percentage of individuals receiving crisis intervention services who are successfully diverted from psychiatric hospitalization.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	63%	64%	57%	60%	58%	60%

What: Mental Health tracks the percentage of individuals receiving crisis intervention services that otherwise would have been placed in the County psychiatric hospital, which is a more costly alternative. MHSA provides funding to increase the number of crisis responders and to provide next day follow-up to those receiving crisis services. This measure includes crisis services provided to all clients in crisis regardless of age.

Why: Diverting an individual from the County psychiatric hospital is not only cost effective (psychiatric inpatient cost = \$1,100 per day), it also allows the individual to remain in their community and avoid a more restricted environment. A 55%-60% diversion rate is typical for the mobile crisis team.

How are we doing? In FY 2009-10, 58% or 896 of 1,544 crisis episodes did not result in hospitalization. This percentage is similar to the prior fiscal year as well as the number of crisis calls. It is projected 60% of individuals receiving crisis intervention services will be successfully diverted in FY 2010-11. The percentage of clients diverted from the psychiatric hospital has remained fairly stable based on the philosophy of allowing crisis worker's more time with the individual to diffuse the situation. The "aftercare" component allows crisis workers to follow up with the client after the initial crisis call. This provides a degree of comfort and assurance that services will be available if needed. Comparison performance outcome data is not available from the State at this time.

(Data Source: Insyst Data System-Mobile Crisis Query)

4. Performance Measure: Net MHSA operating cost per full service partnership enrollee.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	\$10,579	\$13,446	\$15,711	\$19,325	\$10,319	\$16,000

What: MHSA requires that over 50% of the Community Services and Support funding go to full service partnership (FSP) programs. FSP programs are designed to provide "whatever it takes" services to clients, but if not monitored can be very expensive. The cost per FSP enrollee is determined by taking the net amount of MHSA dollars used for client services, which takes into consideration any reimbursements from Medi-Cal and Early Periodic, Screening, Diagnosis & Treatment (EPSDT), and then divided by the number of enrollees served.

Why: This measure can be used to review relative spending per FSP enrollee compared to other counties. In addition, this measure provides a treatment cost comparison between FSP enrolled individuals and non-FSP enrolled individuals. The cost per non-FSP enrollee is approximately \$6,000 per year. FSP clients require the most intensive services, which results in a higher cost per individual.

How are we doing?

When the FY 2009-10 Budget performance measure was determined, it did not include the expansion of the FSP Programs. The expansion included two programs, Behavioral Health Treatment Court and South County Youth FSP team. Since both programs have larger caseloads and less intensive services than traditional FSP programs, the actual average cost per client was lower than the targeted level. Due to caseload increases and FSP program expansion, the number of FSP enrollees increased 73% (or by 87 enrollees) when compared to the prior fiscal year while expenditures increased 14% or \$256,164. Comparison performance outcome data is not available from the State.

(Data Source: Mental Health Services Act System and Enterprise Financial System)

5. Performance Measure: Average reduction in the number of hospital days for transitional age youth (TAY) after enrolling in a MHSA full service partnership (FSP). (This measure is being deleted.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	52%	50%	55%	77%	Deleted

What: This measures the average percent reduction in County psychiatric hospital days by comparing the number of hospital days in the 12 months prior to enrollment in the program with the number of hospital days after enrollment. The TAY FSP program is designed to provide "whatever it takes" services to youth ages 16-21. These services include 24/7 availability, intensive case management, housing and employment linkage and supports, independent living skill development and specialized services for those with a co-occurring substance abuse disorder. Expending MHSA funds to "wrap" intensive services around full service partnership individuals is expected to reduce the number of hospital days for these individuals.

Why: Reduced County psychiatric hospital days indicates that enrollees are functioning at a higher level than prior to enrollment and represents a significant savings for the system as a whole, as inpatient days are extremely expensive at approximately \$1,100 per day.

How are we doing? Of the 56 TAY FSP enrollees in FY 2009-10, the average reduction in the number of hospital days was 77%. This percentage varies depending on the severity of the individuals in the program and can be skewed by one individual. The basis used in the evaluation cannot be verified since it is voluntarily reported by client upon enrollment and statistics for hospital stays outside the county are not tracked rendering this statistic unreliable.

(Data Source: Mental Health Services Act System)

6. Performance Measure: Rate of client satisfaction with County MHSA services delivered at the McMillan site. (This is a new measure in FY 2010-11.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	New Measure	New Measure	New Measure	New Measure	85%

What: A State provided survey is given to all clients receiving mental health services during one-week periods in November and May of each fiscal year. Populations surveyed are Adult, Older Adult, Youth, and Youth Families. Surveyed customer service indicators are Access to Service, Cultural Sensitivity, and Participation in Treatment Planning, Outcomes, and General Satisfaction. The MHSA McMillan site includes the full service partnership, client and family wellness and recovery, Latino outreach and engagement, enhanced crisis response and aftercare, and behavioral health treatment court programs. The rate is an average for all indicators and populations, with the maximum possible score of 100%. The following rate ranges are indicative of the following responses: 70-79% "satisfactory"; 80-89% "above satisfactory"; and 90-100% "excellent".

Why: Client satisfaction is one indicator of the quality of services provided by MHSA.

How are we doing? Due to budget constraints, the State cancelled the November 2009 and May 2010 survey. The California Department of Mental Health (DMH) is currently collaborating with the Institute for Social Research at Sacramento State University to conduct a random mail survey in FY 2010-11. Other comparable county results are not published by the State and unavailable for comparison purposes.

(Data Source: DMH – Performance Outcomes and Quality Improvement: Consumer Perception Surveys)

Department Goal: To reduce behavioral health-related problems, including mental illness, substance abuse and depression, by providing high quality evidence based prevention strategies in county schools.

Communitywide Result Link: A Healthy Community.

7. Performance Measure: Percentage of youth participants in MHSA Prevention and Early Intervention (PEI) school-based programs who demonstrate a reduction in indicators of mental illness.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	N/A	New Measure in FY 09-10	85%	77%	85%

What: School-based wellness and prevention programs will engage youth in activities which reduce risk factors and/or increase protective factors which reduce or eliminate the onset of problems associated with mental illness. Participants demonstrate (as measured by staff observation, surveys, and focus group outcomes) improvements in school attendance, problem-solving skills, family environment, academic performance, school and pro-social bonding, choice of peer group, awareness of mental health and wellness, and reduced or eliminated substance use, and disciplinary referrals.

Why: Based upon community stakeholder input in developing the Prevention and Early Intervention Plan in 2008, and in response to State MHSA directives which place priority on youth populations at risk for mental illness, Behavioral Health is directing resources towards a multi-age school wellness project. Youth at transitional stages, including those in preparing for middle school and high school, are at greater risk for stress, depression, substance abuse, involvement with the juvenile justice system, and academic failure (National Institute of Health, 2003).

How are we doing? 2009-10 marked the first year of implementation of the PEI School Based program. As with any brand new program, the first several months were devoted to infrastructure, staffing, training, and program development. Students receiving services did not benefit from an entire school year of direct service, thus skewing the outcome measurements. We believe that in 2010-11, we will see an increase in this performance measure simply due to students receiving the intended full school year of direct service.

In addition, only preliminary data has been collected and analyzed. More comprehensive and in depth information is still being processed. An important data source is the Youth Development Survey carried out by the Friday Night Live Partnership, and results will not be available until August 30, 2010. These results will provide more information integral to reporting accurate prevention data.

Programming was carried out at six middle schools, and each middle school has crafted its own unique Student Assistance Program (SAP). This was a key to successes at each site and the diversity allowed us to look at some areas for continuous improvement. Key recommendations were made to the schools for building strengths and improving outcomes in 2010-11.

California's Department of Mental Health has clearly outlined strategies which serve to effectively address the growing need for mental illness prevention and wellness promotion in the community. San Luis Obispo County will continue to utilize these strategies in the PEI School-Based Wellness programs, which meet the State requirements of being "culturally and linguistically competent; demonstrate system partnerships, community collaboration, and integration; are focused on wellness, resiliency, and recovery; and include evidence indicating high likelihood of effectiveness and methodology to demonstrate outcomes."

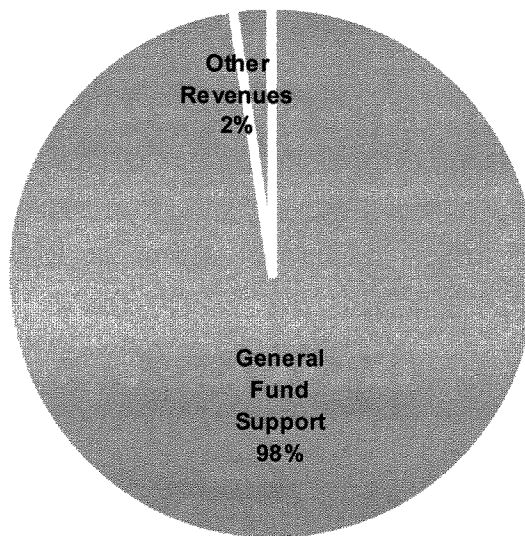
(Data Source: Student Assistance Program outcome surveys, school attendance, grade, and disciplinary referral records)

PURPOSE

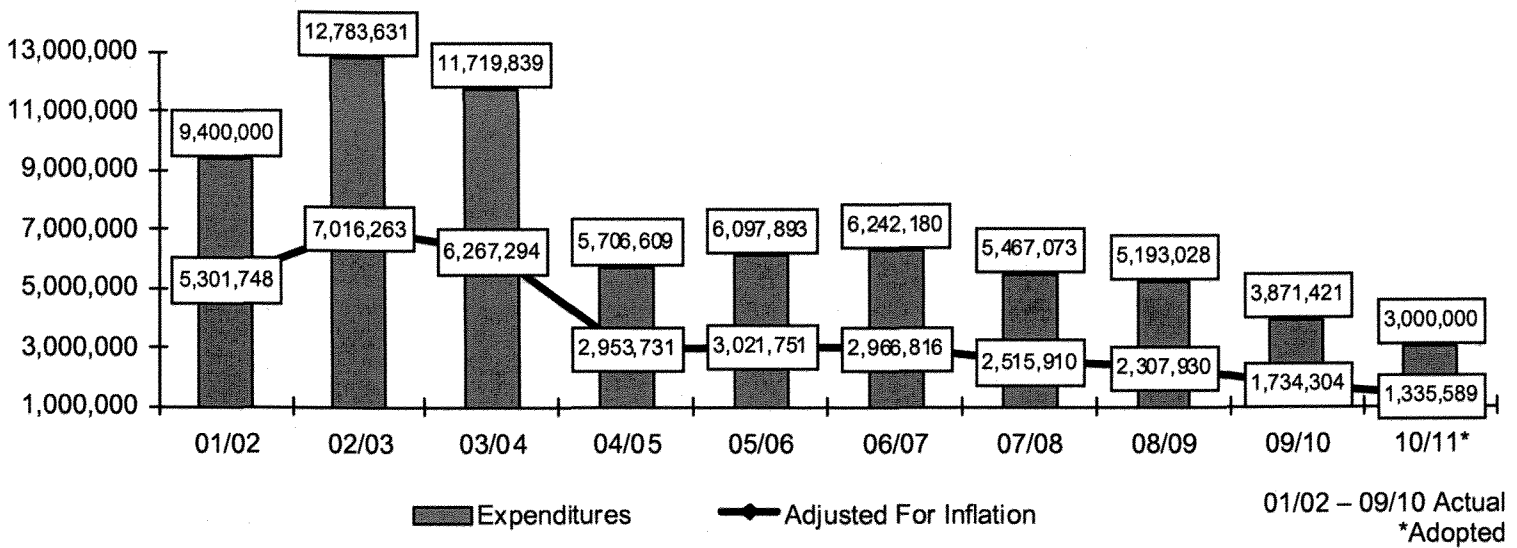
This fund center provides grant payments to the Community Health Center of the Central Coast.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 192,943	\$ 74,730	\$ 74,730	\$ 74,730	\$ 74,730
Charges for Current Services	5,483	0	0	0	0
Other Revenues	10,796	0	0	0	0
Other Financing Sources	45,651	0	0	0	0
**Total Revenue	\$ 254,873	\$ 74,730	\$ 74,730	\$ 74,730	\$ 74,730
Salary and Benefits	145,986	221,295	0	0	0
Services and Supplies	5,047,042	3,650,001	0	3,000,000	3,000,000
Other Charges	0	0	3,650,000	0	0
**Gross Expenditures	\$ 5,193,028	\$ 3,871,296	\$ 3,650,000	\$ 3,000,000	\$ 3,000,000
General Fund Support (G.F.S.)	<u>\$ 4,938,155</u>	<u>\$ 3,796,566</u>	<u>\$ 3,575,270</u>	<u>\$ 2,925,270</u>	<u>\$ 2,925,270</u>

Source of Funds



10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

General Fund support for this budget is recommended to decrease \$571,421 (16%), revenue is budgeted to remain flat, and expenditures are recommended to decrease \$571,421 or 16% compared to the FY 2009-10 Adopted Budget. The reduction in General Fund support is the result of a recommended reduction to the grant to the Community Health Centers of the Central Coast (CHC)—proposed as a General Fund savings measure—and the discontinuance of worker's compensation payments related to claims filed by County employees who worked at the County's hospital and clinics. This reduction is recommended by the CAO as a General Fund savings measure in FY 2010-11.

In 2004, the County discontinued its direct provision of primary medical care services and entered into a five-year contract with CHC to provide primary, pharmacy and limited specialty medical care services to County Medical Services Program eligible and other low income, unsponsored patients. At the time of that change, the County was directly providing approximately 40,000 patient encounters a year, and CHC was providing approximately 100,000 patient encounters per year, for a total of 140,000 visits. In FY 2004-05, the first year of the new contractual arrangement, CHC provided 140,000 visits in its SLO County Clinics. Over the next three years of the contract, clinic visits increased to 195,000 visits.

In FY 2008-09, due to General Fund budget constraints, the grant amount to CHC was reduced by \$500,000. Fortunately, CHC subsequently found other means with which to balance their FY 2008-09 budget, and consequently continued to increase its number total of visits, albeit at a slower pace.

In FY 2009-10, the grant amount was initially reduced another \$1.4 million in order to reduce the burden on the General Fund. Once the fiscal year was underway, \$300,000 of this was returned to the budget for CHC in order to preserve certain specialty medical services they provide. CHC has subsequently reported that their number of patient visits has continued to grow and is projected to increase by approximately 5% in FY 2009-10.

The recommended reduction to the CHC grant in FY 2010-11 is \$650,000 from the adjusted FY 2009-10 budget, a reduction of \$350,000 compared to the adopted FY 2009-10 budget. CHC has indicated that this reduction will require them to reduce services equal to 1.00 FTE of a medical provider. To lessen the impact on any one location, CHC will spread the reduction among its six clinic sites around the county.

This budget formerly included residual worker's compensation payments related to claims filed by County employees who worked at the County's hospital and clinics. The five year period for which these residual claims were funded has ended and will no longer be budgeted or paid out of this fund center.

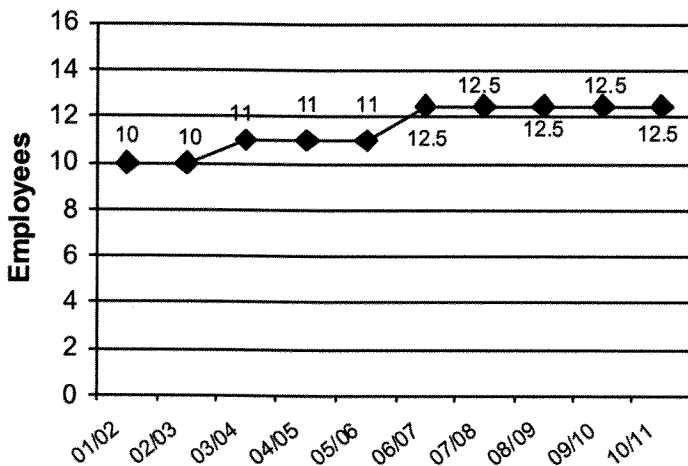
The only revenue in this budget \$74,730 is from CHC for leased space at the Health Campus in San Luis Obispo.

MISSION STATEMENT

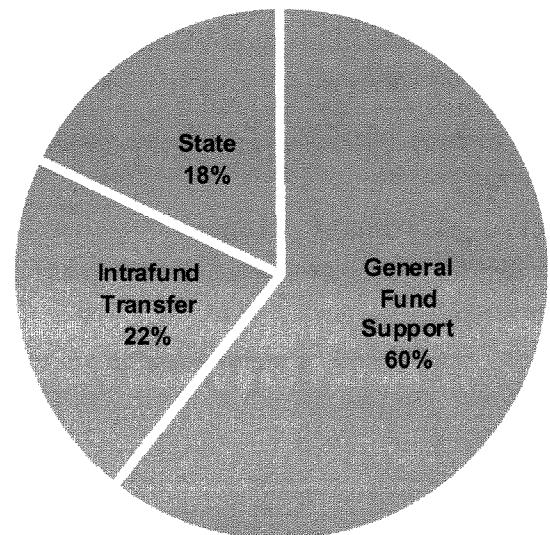
The mission of the Law Enforcement Medical Care (LEMC) Program is to provide cost effective, quality medical care for persons incarcerated at the County Jail and the Juvenile Services Center.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 470,393	\$ 410,423	\$ 425,000	\$ 425,000	\$ 425,000
Charges for Current Services	2,108	2,326	0	0	0
Other Revenues	655	0	0	0	0
Interfund	19,698	3,374	0	0	0
**Total Revenue	\$ 492,854	\$ 416,123	\$ 425,000	\$ 425,000	\$ 425,000
Salary and Benefits	1,642,898	1,529,343	1,648,632	1,611,430	1,611,430
Services and Supplies	741,456	661,056	755,786	733,956	733,956
**Gross Expenditures	\$ 2,384,354	\$ 2,190,399	\$ 2,404,418	\$ 2,345,386	\$ 2,345,386
Less Intrafund Transfers	778,448	533,715	575,389	507,532	507,532
**Net Expenditures	\$ 1,605,906	\$ 1,656,684	\$ 1,829,029	\$ 1,837,854	\$ 1,837,854
General Fund Support (G.F.S.)	<u>\$ 1,113,052</u>	<u>\$ 1,240,561</u>	<u>\$ 1,404,029</u>	<u>\$ 1,412,854</u>	<u>\$ 1,412,854</u>

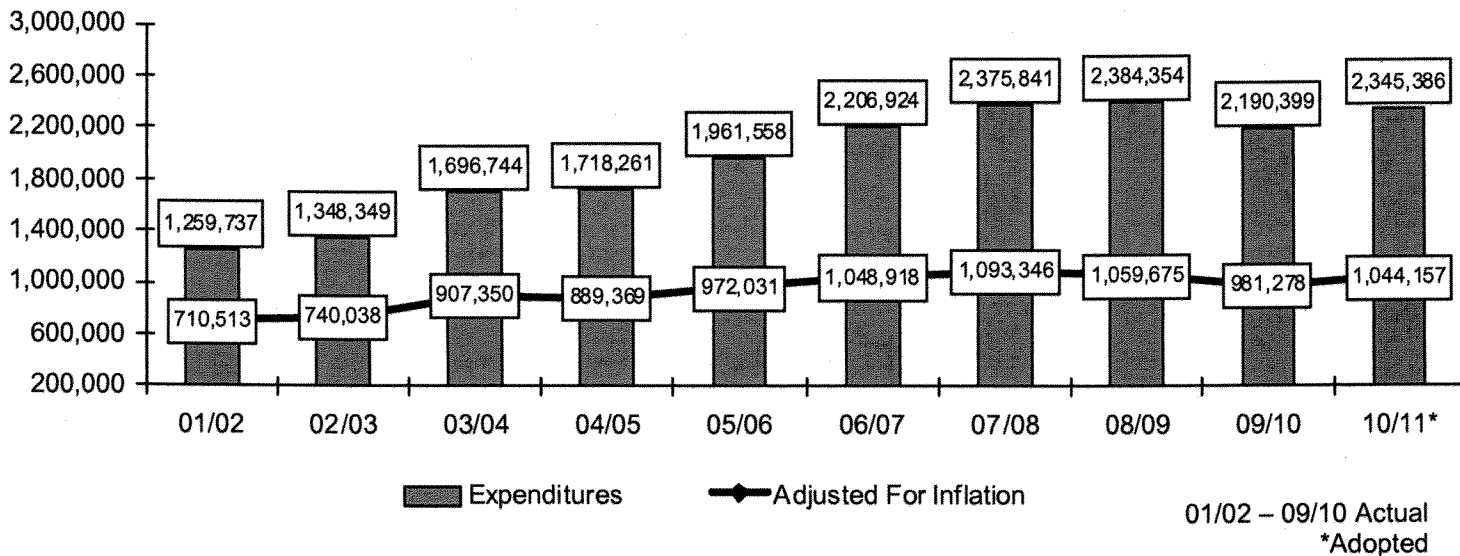
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Jail Medical Services

This program provides medical care for County Jail inmates, including medical evaluations, daily sick call, administering prescribed medications, coordinating referrals with drug abuse/alcohol programs and mental health services, and referring and paying for hospital care for acutely ill or injured patients. The program pays for emergency transport to hospitals, referrals to specialist services, emergency room care, and any ancillary medical services not available at the Jail infirmary.

Total Expenditures: \$1,840,320 Total Staffing (FTE): 9.50

Juvenile Services Center Medical Services

This program provides medical care for Juvenile Services Center wards, medical evaluations, including daily sick call, administering prescribed medications, coordinating referrals with drug abuse/alcohol programs and mental health services.

Total Expenditures: \$505,066 Total Staffing (FTE): 3.00

DEPARTMENT COMMENTS

INTERNAL BUSINESS IMPROVEMENTS (as good as possible) for FY 2009-10:

- Implemented Contract Pharmacy Services (CPS) medication delivery system.
- Began rewriting Juvenile Services Center (JSC) medical policies and procedures to ensure consistent format, confirmation of physician review and updated protocols.
- Agreement with Sheriff's Custody Division that they will handle requests for extra blankets, mattress and permission for patients to wear their own shoes, instead of passing these requests to medical staff.
- Implemented an as-needed medication ordering process at JSC to help eliminate throwing away out-of-date medications.
- Began ordering diabetic medical supplies from CPS to decrease costs for the Jail. CPS was the lowest priced supplier of these items.

INTERNAL BUSINESS (as good as possible) for FY 2010-11:

- Investigate using the CPS medication delivery system at JSC.
- With the County Health Officer, develop a peer review physician quality improvement process at the Jail.
- Investigate a way to store jail medical records that doesn't take up space needed for medical care.

FINANCE (as cost effective as possible) for FY 2009 -10:

- The new medication delivery system saved the County approximately \$50,000 in medication costs for the Jail.
- Use of County Medical Services accounting staff to assist in the review of hospital invoices to ensure they meet contract requirements. This allows Jail staff to concentrate on medical issues and has helped find incorrect invoices.

FINANCE (as cost effective as possible) for FY 2010-11:

- Continue utilization review of patient services and expenses to assure that only medically necessary services are provided.
- Investigate ways of using Licensed Vocational Nurses (LVN's) instead of Registered Nurses (RN's) at both the Jail and JSC to save on personnel costs.

CUSTOMER SERVICE (as responsive as possible) for FY 2009-10:

- Medical staff meets with Sheriff's Custody Division and County Mental Health staff monthly to coordinate services in the Jail.
- Began the development of a medical services pamphlet for inmates to assist them in better understanding what medical services can and can't be provided at the Jail.

CUSTOMER SERVICE (as responsive as possible) for FY 2010-11:

- Develop ways to review inmate requests for medical care that help the inmate get his needs met, but don't overwhelm medical staff.
- Continue to meet with JSC, Custody, and Mental Health staff on a quarterly basis to discuss ways to resolve mutual issues.
- Coordinate with Jail custody the release or relocation to the California Men's Colony (CMC) hospital of inmates that are too sick to be cared for in the Jail.

LEARNING AND GROWTH (as responsible as possible) for FY 2009-10:

- Jail Nurse Supervisor attended the annual Correctional Nurse conference.
- All medical staff received cross training for all jobs they qualify for in each classification.

LEARNING AND GROWTH (as responsible as possible) for FY 2010-11:

- Develop ways for Jail and JSC nursing staff to meet with each other and their Public Health nursing colleagues for information sharing.
- Arrange for appropriate speakers at Jail medical staff meetings so the meetings aren't just problem solving sessions.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The level of General Fund support for Law Enforcement Medical Care (LEMC) is recommended to decrease \$68,769 or 4% compared to the FY 2009-10 adopted level. Total expenditures for this fund center are budgeted to decrease \$94,919 or 4% compared to the FY 2009-10 adopted budget. Salary and Benefits expenditures are budgeted to decrease \$98,587 or 5% due to various changes, including the expectation that vacant positions will be filled at a lower pay step, a decrease in the number of hours needed for temporary help, and a reduction in the projected need for contract and on-call hours.

Additionally, a savings of \$20,948 is budgeted by not planning for a FY 2010-11 prevailing wage increase. In the past, divisions of the Health Agency typically have budgeted to provide some funding should it be necessary to pay for a prevailing wage increase in a particular year. This was done mainly to ensure that where a program received State and Federal reimbursement revenue, the amount received would be as close to full cost as possible. Over the years reimbursement rates have not kept pace with actual costs and it is no longer necessary for Health Agency

programs to budget for a prevailing wage increase. For FY 2010-11 the Health Agency has opted not to budget for this cost. If it is determined that an increase is in order for FY 2010-11, the Health Agency will need to offset the increase in Salary and Benefits with expense savings or unanticipated revenue elsewhere.

Service and supplies expenditures are budgeted to decrease \$85,492 or 10% compared to the FY 2009-10 adopted budget. Significant variances include: a \$34,952 decrease in professional services, largely due to a decrease in patient days based on average actual cost, and a \$44,133 overall reduction in charges for inter-departmental services and overhead costs.

Revenues are budgeted to decrease \$26,150 or 5% compared to the FY 2009-10 adopted budget due to the continuing decline in State realignment revenue, the sole source of revenue for this fund center. Realignment revenues are drawn from State sales tax and vehicle license fees, both of which continue to suffer in the weakened economy.

Interdepartmental transfers (expenditure offsets from other County departments) are budgeted to decrease \$89,160. Two-thirds of this reduction is due to the elimination of support from the Sheriff-Coroner's budget for the Jail medical program. In FY 2008-09 the Sheriff-Coroner contributed \$250,000 to Jail medical, but in FY 2009-10, due to General Fund pressures, the Sheriff-Coroner's contribution was reduced to \$60,000, and in FY 2010-11 this contribution has been eliminated entirely. The remainder of the decrease in interdepartmental transfers is due to a reduction in transfers from Probation as a result of the reduction in LEMC's expenses for staff time and services and supplies.

It should be noted that reductions in revenue and interdepartmental transfers will not result in service level reductions in LEMC because the Health Agency has elected to reduce General Fund support in other Agency departments.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

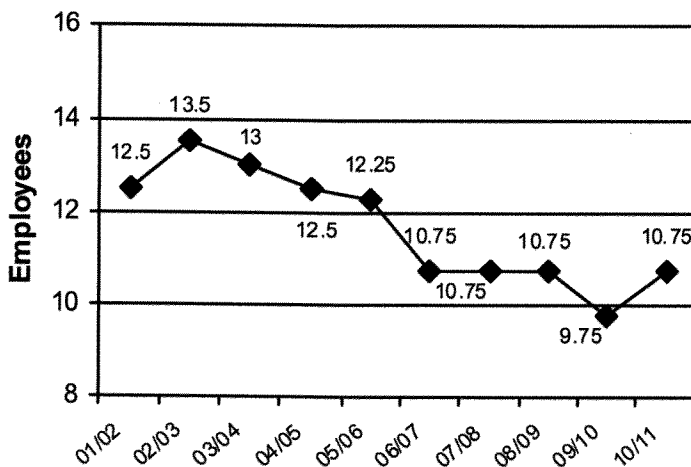
Department Goal: Provide cost effective medical care to maintain health of County Jail inmates.						
Communitywide Result Link: Healthy and Safe Community						
1. Performance Measure: Medical costs per inmate day at the County Jail.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$8.73	\$8.90	\$9.07	\$9.27	\$9.20	\$8.46	\$9.00
<p>What: This shows the average cost per day to provide mandated Jail medical services to adult inmates. The measure is calculated by accumulating all costs of providing medical care to inmates and dividing by the product of the average daily inmate census and the number of days in the year.</p> <p>Why: County Jail inmate medical costs per day is an efficiency-oriented performance measure reflecting both the cost of providing medical care and the level of demand among Jail inmates. Monitoring this measure helps the County develop standards and policies for the provision of medical services for Jail inmates.</p> <p>How are we doing? In FY 2009-10, the average medical cost per day provided to inmates was \$8.46 (= medical care cost per day of \$4,669 divided by 552, the average number of inmates per day). The actual FY 2009-10 medical cost was lower than the Adopted Budget amount of \$9.20 due to lower medical care costs per day (total expense divided by 365), which was a result of better utilization review and cost management. In FY 2009-10 the medical cost per day was \$4,669. In 2008-09 the medical cost per day was \$5,004 and in FY 2007-08 the medical cost per day was \$5,154. Although medical care costs per day have decreased the past couple of years, the jail census (or average number of inmates) went up in FY 2009-10 to 552, from a FY 2008-09 average of 540 per day. FY 2007-08 had an even higher average number of inmates at 568 per day. What this means is that assuming the average medical cost per day were to remain constant, an increase in jail census would decrease the average medical cost per inmate day, while a decrease in jail census would increase the average medical cost per inmate day. There is no comparison data from the State or other counties readily available.</p>						

MISSION STATEMENT

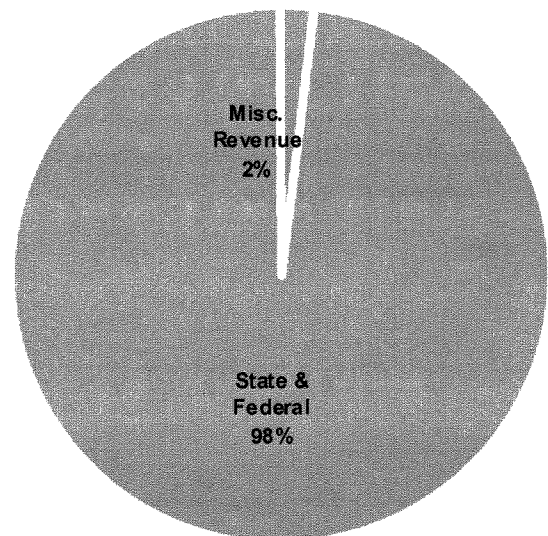
The County Medical Services Program (CMSP) is part of the Health Agency's Health Care Services Division, which determines eligibility, and provides utilization review and accounting services to ensure proper access to health care for the medically indigent.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Revenue from Use of Money & Property	\$ 39,136	\$ 12,194	\$ 18,000	\$ 18,000	\$ 18,000
Intergovernmental Revenue	3,124,706	2,715,099	2,662,012	2,636,266	2,636,266
Other Financing Sources	0	0	3,650,000	0	0
Interfund	113,771	67,414	29,740	29,740	29,740
Total Revenue	\$ 3,277,613	\$ 2,794,707	\$ 6,359,752	\$ 2,684,006	\$ 2,684,006
Fund Balance Available	\$ 38,961	\$ 48,734	\$ 0	\$ 0	\$ 350
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	\$ 3,316,574	\$ 2,843,441	\$ 6,359,752	\$ 2,684,006	\$ 2,684,356
Salary and Benefits	\$ 843,149	\$ 913,385	\$ 993,352	\$ 967,606	\$ 967,606
Services and Supplies	2,159,574	3,206,027	1,716,400	1,716,400	1,716,400
Other Charges	0	0	3,650,000	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 3,002,723	\$ 4,119,412	\$ 6,359,752	\$ 2,684,006	\$ 2,684,006
Contingencies	0	0	0	0	350
New Reserves	38,961	48,734	0	0	0
Total Financing Requirements	\$ 3,041,684	\$ 4,168,146	\$ 6,359,752	\$ 2,684,006	\$ 2,684,356

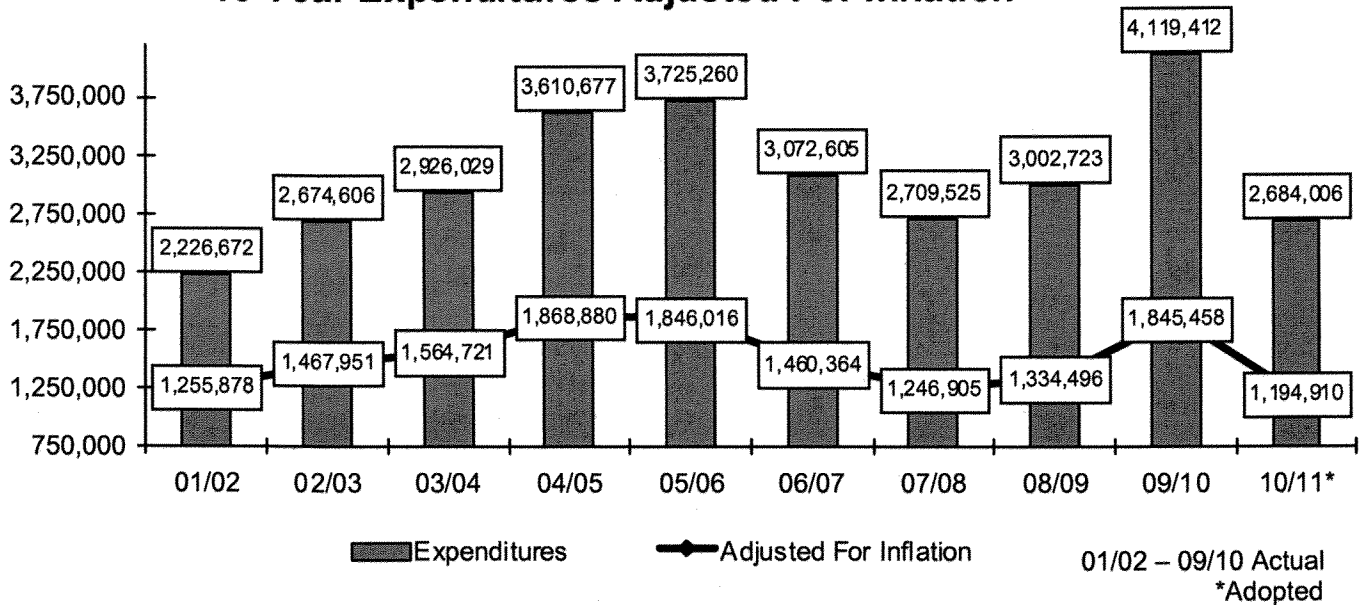
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

County Medical Services Program Administration (CMSP)

This program facilitates access to health care for eligible adults who cannot afford to pay for their medical care. The program authorizes and pays for medical care in partnership with Community Health Centers, who provide primary care for CMSP patients. Staff perform eligibility determination, utilization review and case management, medical claims processing, fund accountability, program evaluation, and financial reporting to various agencies.

Total Expenditures: \$2,654,266 Total Staffing (FTE): 9.75

Emergency Medical Service Program (EMSP)/Other Indigent Health Program (OIHP) Support

This program includes administrative, clerical and accounting support for the Emergency Medical Services Program (EMSP) and the Other Indigent Health Program (OIHP).

Total Expenditures: \$29,740 Total Staffing (FTE): 1.00

DEPARTMENT COMMENTS

The County Medical Services Program (CMSP) authorizes medical care and assists with medical payments for eligible County residents between the ages of 21 and 64 who are unable to pay for their medical care and who do not qualify for MediCal or any other publicly funded program. The program was established to meet the legislative requirements of the California Welfare and Institutions Code 17000, whereby the County is obligated to relieve and support poor and indigent persons in obtaining medical care. CMSP works in partnership with Community Health Centers of the Central Coast, local specialists and hospitals to ensure access to high quality medical care.

Internal Business Improvements – As good as possible...

FY 2009-10 Accomplishments:

- The Quality Assurance Committee met quarterly to review 5% of all cases processed that quarter. The error rate on eligibility determination is less than 1%.

- We have incorporated processes and procedures to ensure that we are safeguarding client information appropriately and following Health Insurance Portability and Accountability Act (HIPAA) and California Confidentiality of Medical Information Act (CMIA) laws.

FY 2010-11 Objectives:

- We have assembled a team with Information Technology and accounting staff to assess the software used to store patient information. Although the software is working, it has become outdated. Our goal is to find another data system that is up-to-date and fulfills the requirements.
- We have implemented a new procedure for answering telephone calls where there is a brief message that has the ability to assist a caller without live interaction. Our goal is to avoid interruptions while processing medical claims.

Finance – As cost efficient as possible...

FY 2009-10 Accomplishments:

- We were able to increase our use of day surgery centers in FY 2009-10 by 10%, saving approximately \$18,850.

FY 2010-11 Objectives:

- We have utilized a new information system, InterQual, that assists in utilization review to determine the necessity of a diagnostic test. We have saved approximately \$35,000 in FY 2009-10 through January 2010 by denying unnecessary Magnetic Resonance Imaging (MRI) tests. Our goal is to save \$60,000 a year.

Customer Service – As responsive as possible...

FY 2009-10 Accomplishments:

- We revised our client brochure to make it more client-friendly and easier to read.
- CMSP is now open from 8:00 a.m. to 5:00 p.m. to accommodate the needs of people seeking CMSP funding.

FY 2010-11 Objectives:

- Our goal this year on overall satisfaction on our customer service survey is 88%.
- We plan on conducting a comprehensive survey of local medical providers, asking them how we can improve services.

Learning and Growth – As responsible as possible...

FY 2009-10 Accomplishments:

- We have incorporated in-service learning sessions into our regular staff meetings to help staff stay educated on topics that will help them do a better job with clients. This year we have had presentations from Aids Support Network and SLO Hepatitis C Project.

FY 2010-11 Objectives:

- We will continue in-service learning at staff meetings. We will continue to focus on local non-profits who have services that could benefit our clients.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Total expenditures are budgeted to decrease \$250,907 or 8% in FY 2010-11 compared to the FY 2009-10 Adopted Budget. For the third year in a row no General Fund support is requested for CMSP. This is mainly due to the budgeted use of \$858,000 of cash balance reserve in the treasury that has accumulated over the past several years. While estimated expenditures for medical costs, including emergency room visits, hospital stays, surgeries, outpatient visits and other costs are budgeted to increase by \$650,000 the use of this cash balance

results in a \$208,000 net reduction in expenditures. This offset makes up the majority of the overall decrease in expenditures. The Health Agency projects that FY 2010-11 will be the last year General Fund support will be entirely offset by this funding source, estimating that about \$400,000 will remain for use in FY 2011-12. Other significant expenditure variances include:

- A reduction of \$19,447 in General Fund support created by not budgeting for a FY 2010-11 prevailing wage increase. In the past, divisions of the Health Agency typically budgeted to provide some funding should it be necessary to pay for a prevailing wage increase in a particular year. This was done mainly to ensure that where a program received State and Federal reimbursement revenue, the amount received would be as close to full cost as possible. Over the years reimbursement rates have not kept pace with actual costs and it is no longer necessary for Health Agency programs to budget for a prevailing wage increase. For FY 2010-11 the Health Agency has opted not to budget for this cost. If it is determined that an increase is in order for FY 2010-11, the Health Agency will need to offset the increase in Salary and Benefits with expense savings or unanticipated revenue.
- A \$33,374 overall reduction in other charges for inter-departmental services and overhead costs.

State realignment revenue, which is the primary funding source for this program, has declined dramatically over the last two fiscal years as a result of the recession. This decline is expected to continue in FY 2010-11 compared to the FY 2009-10 adopted amount, with realignment funding for CMSP budgeted to decrease \$70,522 or 2%.

No changes to the CMSP Position Allocation List (PAL) are recommended for FY 2010-11.

BOARD ADOPTED CHANGES

The FY 2009-10 year-end fund balance in the amount of \$350 was transferred to FY 2010-11 Contingencies for this fund center.

GOALS AND PERFORMANCE MEASURES

Department Goal: The overall goal of the County Medical Services Program (CMSP) is to provide access to health care for the medically indigent by efficiently determining program eligibility, authorizing medical care and arranging for services to promptly diagnose and treat medical conditions.							
Communitywide Result Link: Healthy Community							
1. Performance Measure: Percentage of clients rating CMSP's overall performance as Very Satisfied or Extremely Satisfied.							
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target	
98%	98%	100%	84%	84%	55%	85%	
What: Approximately 20 clients per month provided survey responses regarding their CMSP experience. The client survey encompasses their experience with eligibility determination, their interactions with the utilization review nurses and the accounting department, hours of service, and overall satisfaction with the program. The performance measure takes into consideration each survey question and calculates overall performance of the program.							
Why: Because the County Medical Services Program is committed to providing high quality service, client satisfaction is an indication of program quality. The client satisfaction survey allows us to improve our programs based on participant feedback.							

How are we doing? Client satisfaction with CMSP's performance has been very high in the past, but previous year's performance measures used "satisfactory" as the performance target. Excellent customer service and facilitating access to health care for the patients is our top priority. In FY 2008-09, the client satisfaction survey was revised to make it more meaningful. We currently use a 5-point scale, 5 being extremely satisfied, 4 very satisfied, 3 satisfied, 2 unsatisfied, down to 1 being very unsatisfied. Using this scale, 84% of surveyed clients in FY 2008-09 indicated they were "extremely" or "very satisfied" with CMSP services. The actual FY 2009-10 percentage was 55%. Several factors may have contributed to the decline in satisfaction. The most apparent factor contributing to a lower satisfaction is the downturn in the economy, which has resulted in increased caseloads for staff. Since CMSP staff capacity has not increased, clients are experiencing longer wait times for eligibility determination and reviews of medical appropriateness. Another possible explanation for the variance is that clients are not required to fill out the survey. Results may be skewed as a result as clients filling out the survey may be those who are either really happy or really angry with the service they received. As always, CMSP staff is working towards a 100% performance rating and strives to interact with the public professionally and appropriately so each encounter leaves our customers feeling well-served. Management will discuss ways of increasing the number of surveys received and incorporate some mechanism for random surveying.

Department Goal: Reduce professional service costs when appropriate by diverting day surgeries from hospitals to licensed surgery centers.

Communitywide Result Link: Healthy Community and Well Governed Community

2. Performance Measure: Percentage of day surgeries referred to surgery centers.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
14%	19%	14%	19%	20%	44%	35%

What: This measure tracks the percentage of day surgeries that are performed at local surgery centers rather than performed at hospitals. CMSP's Utilization Review nurses have been working with local medical providers and are currently referring day surgery clients to less costly surgery centers when appropriate.

Why: It is well documented that hospitals have much higher overhead and charge approximately twice what a licensed surgery center charges for the same medical procedure. A patient at a licensed surgery center will receive the same level of care as they will at a hospital.

CMSP recognizes that it is important to be a good steward of the money entrusted to us by the public. Therefore, when appropriate, we will refer patients to licensed surgery centers in San Luis Obispo County versus the more expensive hospital alternative.

How are we doing: For FY 2009-10, the percentage of day surgeries performed at local surgery centers instead of local hospitals, was 44% (86 out of 199). Our FY 2009-10 Adopted target was 20%. CMSP saved approximately \$54,000 by referring patients to licensed day surgery centers instead of these surgeries being performed at local hospitals. There is no comparable county data available.

3. Performance Measure: Average number of CMSP applications pending eligibility determination. (New performance measure in FY 2010-11.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	New Measure	New Measure	New Measure	60	65

What: This measure tracks the monthly average number of CMSP applications that are awaiting eligibility determination by each of the three Eligibility Technicians (ET's) currently working in CMSP.

Why: This measure indicates our efficiency in processing CMSP clients applications, ensuring medical services are provided in a timely manner. The lower the number of pending applications, the faster clients are determined eligible, or not, for medical care assistance.

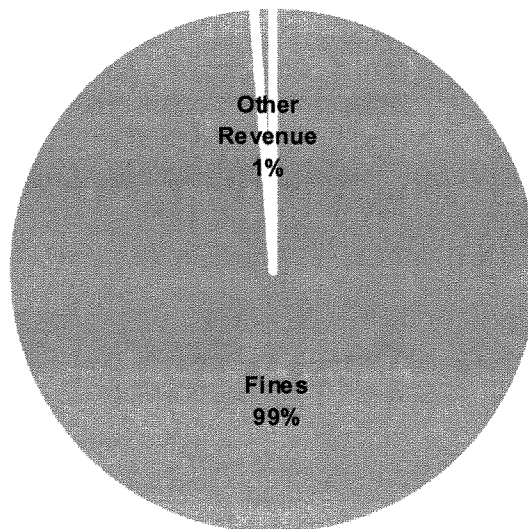
How are we doing: The number of CMSP applicants seeking medical care assistance has increased over the past year, in particular, a result of current economic conditions. Prior to the economic downturn, the current three ET's were able to process applications quick enough to each maintain an average pending eligibility list of approximately 30 applicants. The number 30 represents the average number of applicants per staff member waiting to be approved, but it also includes applicants who have not returned all of their financial verifications. During FY 09-10 one ET was out on medical leave and there was an increase in the number of applicants seeking medical care. During that period the two ET's maintained on average of over 100 applicants pending eligibility. The third ET returned to work in December of 2009. While the Division still anticipates a depressed economy and similarly a high volume patient caseload, it is assuming that in FY 2010-11, the average will continue at this lower level.

MISSION STATEMENT

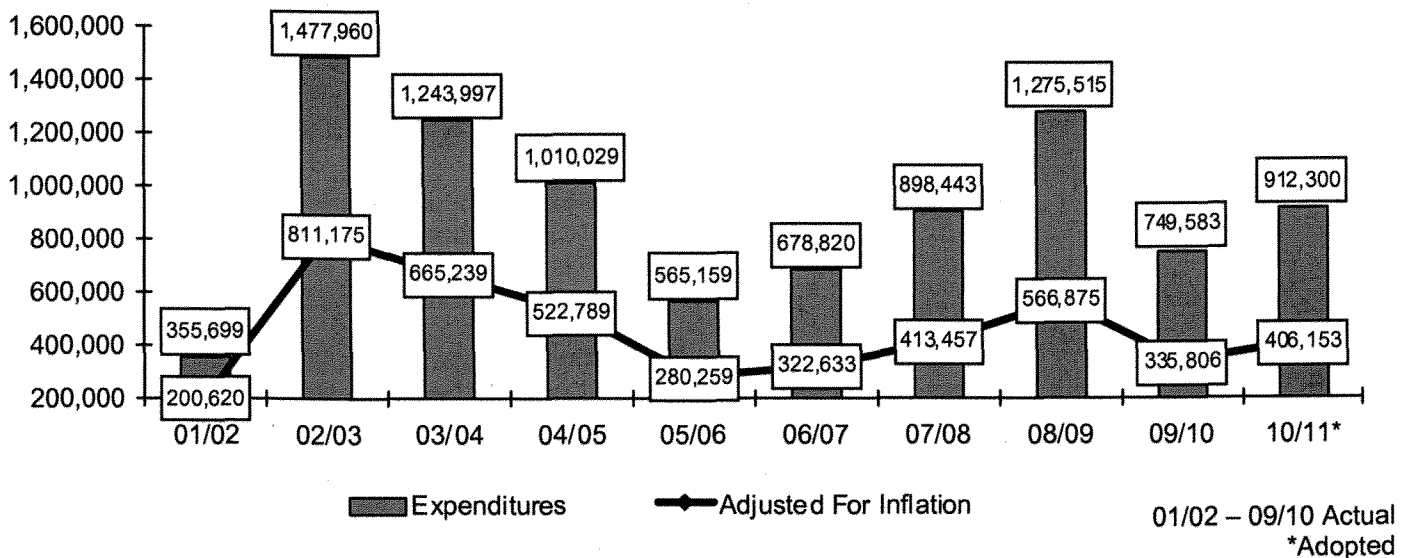
The Emergency Medical Services fund is part of the Health Agency's Health Care Services Division, which determines eligibility, and provides utilization review and accounting services to ensure proper access to health care for the medically indigent.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Fines, Forfeitures and Penalties	\$ 1,006,336	\$ 861,757	\$ 910,200	\$ 910,200	\$ 910,200
Revenue from Use of Money & Property	5,303	1,473	2,100	2,100	2,100
Other Revenues	0	(103,233)	0	0	0
Total Revenue	\$ 1,011,639	\$ 759,997	\$ 912,300	\$ 912,300	\$ 912,300
Fund Balance Available	\$ 0	\$ 26,590	\$ 0	\$ 0	\$ 0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	\$ 1,011,639	\$ 786,587	\$ 912,300	\$ 912,300	\$ 912,300
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	741,266	535,700	912,300	912,300	912,300
Other Charges	534,249	213,883	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 1,275,515	\$ 749,583	\$ 912,300	\$ 912,300	\$ 912,300
Contingencies	0	0	0	0	0
New Reserves	0	0	0	0	0
Total Financing Requirements	\$ 1,275,515	\$ 749,583	\$ 912,300	\$ 912,300	\$ 912,300

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Emergency Medical Services Fund

The Emergency Medical Services (EMS) funds, also known as Maddy and Richie Funds, are derived from an assessment on fines established through the Court system. These funds pay physicians, designated hospitals, and other providers of emergency medical care for uncompensated emergency room care, and partially fund the Emergency Medical Services Agency for regulation of the pre-hospital emergency medical care system.

Total Expenditures: \$912,300 Total Staffing (FTE): *

*Staffing reflected in Fund Center 350 - County Medical Services Program

DEPARTMENT COMMENTS

Emergency services are a vital component of access to health care. All population groups, regardless of economic resources, want to know that emergency services will be available and will function quickly and effectively when needed. The Emergency Medical Treatment and Active Labor Act (EMTALA) was enacted in 1986 and stipulates that anyone seeking medical care at a hospital emergency room must receive a medical examination and appropriate stabilizing measures.

As many people who access care in emergency rooms are uninsured, the burden of providing emergency care is often left to hospitals and physicians. In order to address uncompensated emergency medical care, Fund Center 351, the Emergency Medical Services (EMS) Fund, was established in 1988, pursuant to Senate Bills 12 and 612. This legislation allowed the Board of Supervisors to authorize the collection of court fines from criminal offenses and approve policies for the administration and expenditures of the EMS Fund. Legislation specifies that the EMS Fund must be held as a separate fund and revenues are not to be commingled with other similar types of funds. The Fund partially compensates physicians and surgeons for uncompensated emergency medical care. The Fund also provides funding to hospitals and the County's pre-hospital emergency medical care system.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget is recommended as requested. Expenditures in this budget, which provide compensation to physicians, surgeons, hospitals, and payments toward the pre-hospital emergency care system, are driven by available funding. In FY 2010-11 available funding is projected to decrease \$167,090 or 15% compared to the FY 2009-10 adopted budget. The expected decline is based on FY 2009-10 actuals, in which revenues from court-imposed assessments on fines declined (compared to FY 2008-09) due to fewer people paying their fines. This program does not receive General Fund support.

BOARD ADOPTED CHANGES

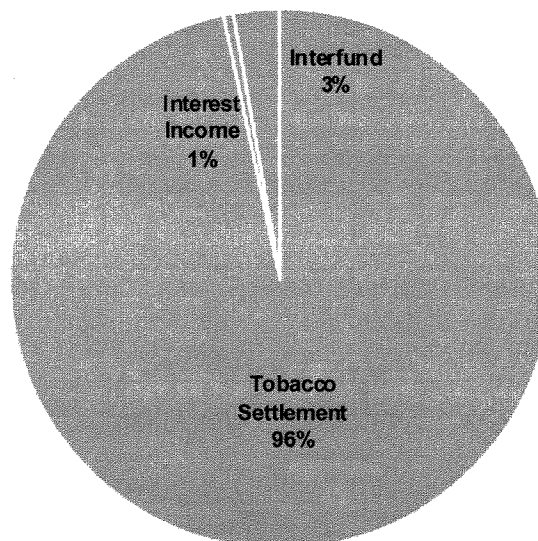
None

MISSION STATEMENT

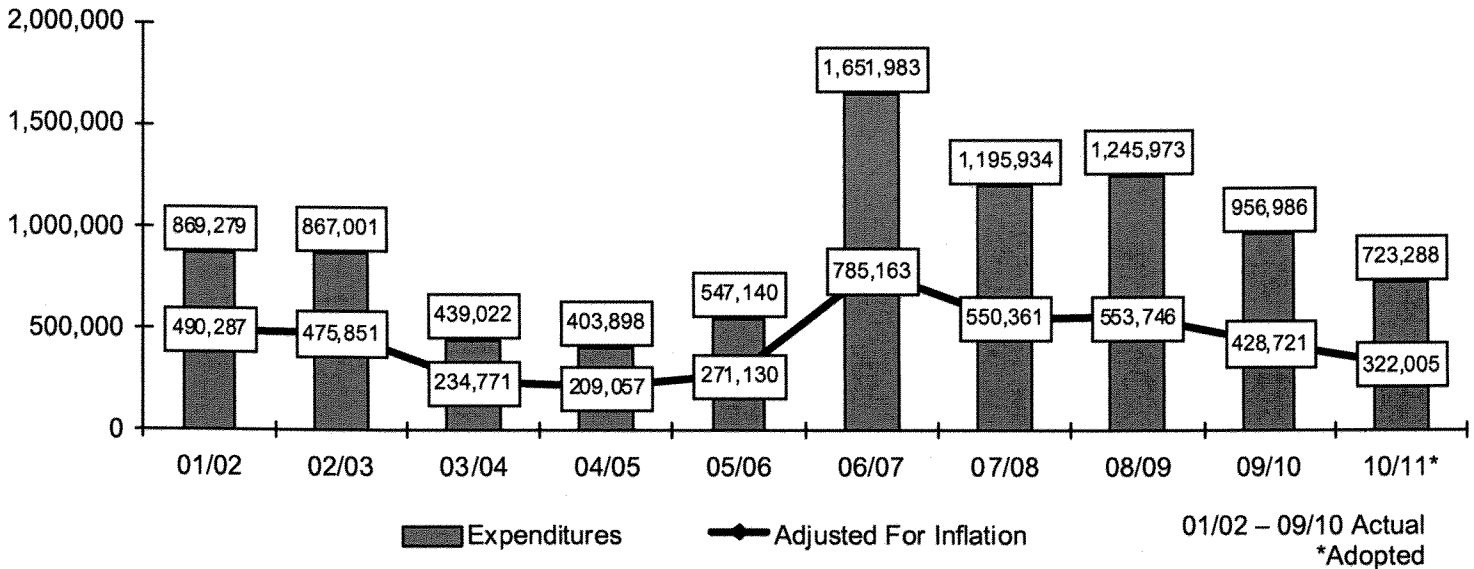
Other Indigents Health Programs is part of the Health Agency's Health Care Services Division, which determines eligibility, and provides utilization review and accounting services to ensure proper access to health care for the medically indigent.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Revenue from Use of Money & Property	\$ 11,950	\$ 4,163	\$ 4,900	\$ 4,900	\$ 4,900
Charges for Current Services	1,049,735	(1)	698,864	0	0
Other Revenues	0	724,613	0	698,864	698,864
Interfund	0	50,227	19,524	19,524	19,524
Total Revenue	\$ 1,061,685	\$ 779,002	\$ 723,288	\$ 723,288	\$ 723,288
Fund Balance Available	\$ 0	\$ 36,449	\$ 0	\$ 0	\$ 0
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	\$ 1,061,685	\$ 815,451	\$ 723,288	\$ 723,288	\$ 723,288
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	490,365	604,244	723,288	723,288	723,288
Other Charges	755,608	352,742	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 1,245,973	\$ 956,986	\$ 723,288	\$ 723,288	\$ 723,288
Contingencies	0	0	0	0	0
New Reserves	0	0	0	0	0
Total Financing Requirements	\$ 1,245,973	\$ 956,986	\$ 723,288	\$ 723,288	\$ 723,288

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Tobacco Settlement Funds (TSF)

In 1998 over 40 states, including California, reached a Master Settlement Agreement with a group of tobacco product manufacturers that resulted in local governments receiving settlement funds for an indefinite period. In 2002, an initiative measure was approved by the electorate in San Luis Obispo County which, among other things, requires that 23% of the County's share of all TSF be used to fund emergency room services and 6% of the County's TSF be used to offset the cost of uncompensated care provided by local hospitals.

Total Expenditures: \$723,288 Total Staffing (FTE): *

* Staffing reflected in Fund Center 350 – County Medical Services Program

DEPARTMENT COMMENTS

In November 1988, California voters approved the California Tobacco Tax and Health Promotion Act of 1988 (Proposition 99), which increased the surtax on cigarettes by 25 cents per pack and an equivalent amount on other tobacco products. Revenues from this tobacco tax were earmarked for tobacco-related disease research, health education, and health care for medically indigent families.

Measure A directs Tobacco Settlement Fund (TSF) revenue (which is separate from Prop 99) for uncompensated care provided to low-income people in local emergency rooms. The County Administrative Office provided the FY 2010-11 funding amounts. The County retains 1% of the funds to help cover the administrative costs. The TSF Physicians Account is disbursed quarterly on a pro-rata basis to physicians and surgeons based on the number of claims submitted each quarter. The TSF Hospital Account funds are distributed annually to the four local hospitals based upon the most recent Office of Statewide Health Planning and Development data.

This fund center formerly received funding from the California Healthcare for Indigents Program (CHIP), which allocated Proposition 99 (Tobacco Tax) funds to participating counties. These funds reimburse providers for uncompensated medical services for individuals who cannot afford care and for whom no other source of payment is available. The State eliminated this funding source in FY 2008-09.

This fund center also formerly received funding from the Emergency Medical Services Appropriation. These funds were used to pay for physicians and hospitals for emergency services to patients who could not afford to pay for

those services and for whom payment would not be made through any private or government funded program. The State eliminated this funding source in FY 2009-10.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget is recommended as requested. Expenditures in this budget provide payments to healthcare providers and are driven by available funding. In FY 2010-11 available funding is projected to decrease \$367,624 or 33% compared to the FY 2009-10 adopted budget. The reduction is primarily due to the loss of \$274,667 in Emergency Medical Services Appropriation funding due to State budget cuts in FY 2009-10. The remainder is made up of reduced revenue from the Tobacco Settlement Fund, interest earnings, and available contingencies. This program does not receive General Fund support.

BOARD ADOPTED CHANGES

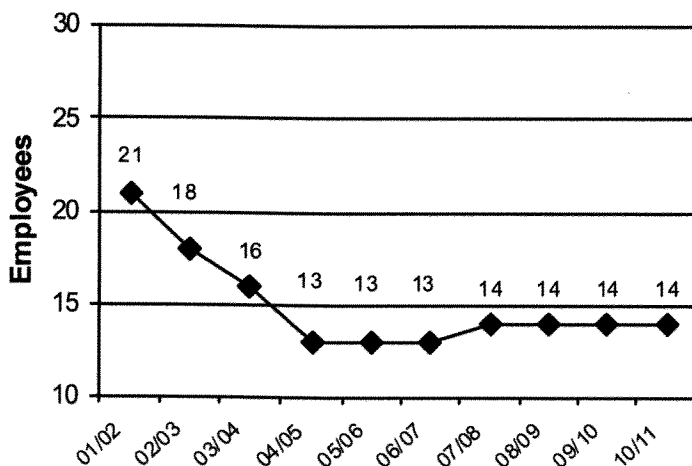
None

MISSION STATEMENT

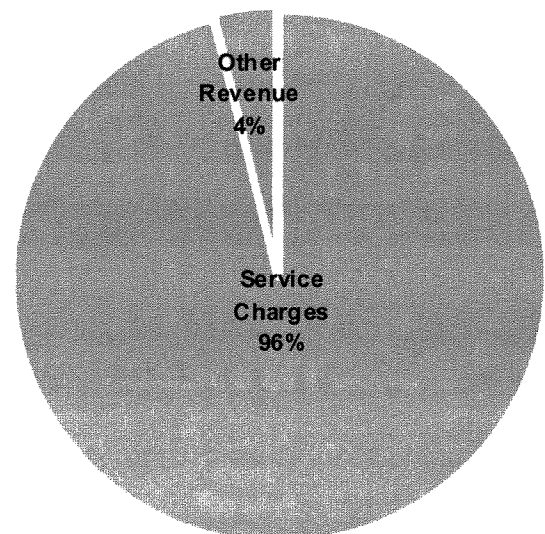
Driving Under the Influence (DUI) Programs promote safe, healthy, responsible, and informed choices concerning alcohol and other drugs through programs responsive to community needs.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Fines, Forfeitures and Penalties	\$ 42,142	\$ 0	\$ 45,709	\$ 45,709	\$ 45,709
Revenue from Use of Money & Property	10,195	3,581	10,000	10,000	10,000
Intergovernmental Revenue	0	13	0	0	0
Charges for Current Services	1,522,209	1,560,613	1,514,974	1,494,412	1,494,412
Interfund	39,544	2,317	0	0	0
Total Revenue	\$ 1,614,090	\$ 1,566,524	\$ 1,570,683	\$ 1,550,121	\$ 1,550,121
Fund Balance Available	\$ 280,653	\$ 204,982	\$ 59,839	\$ 59,839	\$ 109,256
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	\$ 1,894,743	\$ 1,771,506	\$ 1,630,522	\$ 1,609,960	\$ 1,659,377
Salary and Benefits	\$ 1,092,277	\$ 1,033,257	\$ 1,085,042	\$ 1,064,480	\$ 1,064,480
Services and Supplies	489,803	519,545	485,641	485,641	485,641
Other Charges	0	0	0	0	0
Fixed Assets	5,911	6,206	0	0	0
Gross Expenditures	\$ 1,587,991	\$ 1,559,008	\$ 1,570,683	\$ 1,550,121	\$ 1,550,121
Contingencies	0	0	59,839	59,839	59,839
New Reserves	100,000	103,242	0	0	49,417
Total Financing Requirements	\$ 1,687,991	\$ 1,662,250	\$ 1,630,522	\$ 1,609,960	\$ 1,659,377

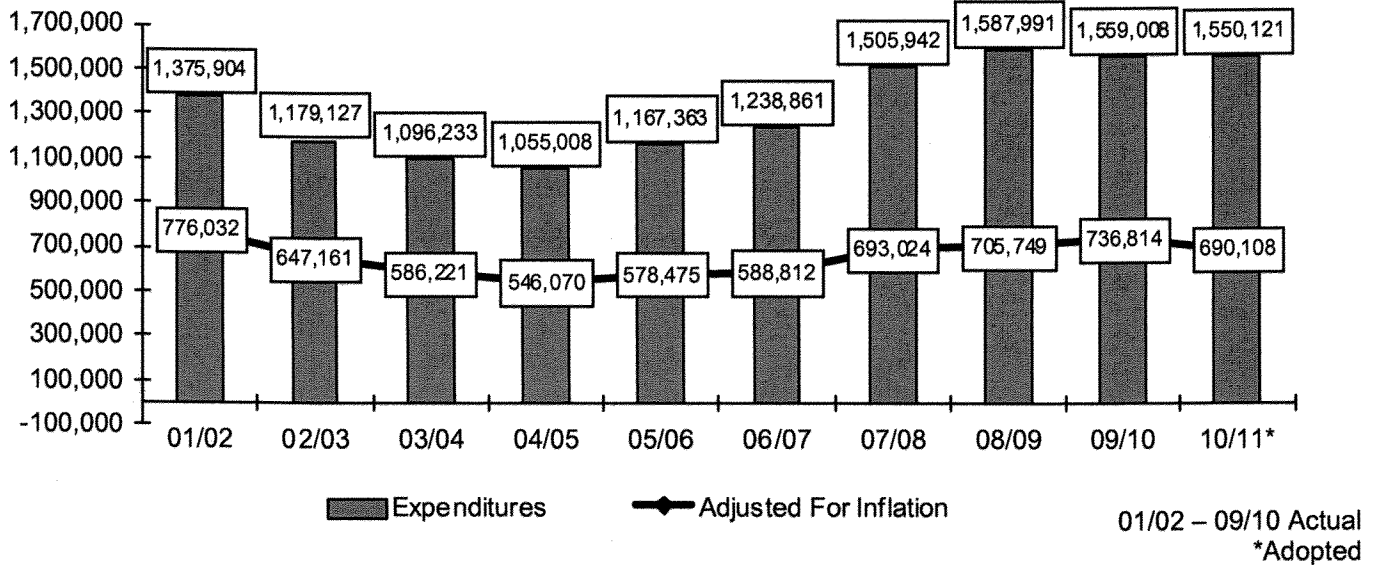
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

First Offender Program

The First Offender program is three months long and is a continuing series of education, group, and individual sessions that increase the level of awareness regarding problem drinking or alcoholism. The program encourages participants to reduce incidents of driving under the influence and to make safe, healthy, responsible and informed choices concerning alcohol and other drugs. For persons who have been convicted of a first driving under the influence offense and have a blood alcohol level of .20% or higher, the Extended First Offender Program is nine months long and is a continuing series of education, group, and individual sessions. Funds are derived from client revenue.

Total Expenditures: \$759,846 Total FTE: 7.00

Multiple Offender Program

The Multiple Offender program is an eighteen-month intervention program for drivers who are multiple offenders of driving under the influence of alcohol or other drugs. This program consists of group and individual counseling and education sessions. There are 26 biweekly individual and 26 biweekly group sessions for the first twelve months of the program, with a subsequent six months of case management. Funds are derived from client revenue.

Total Expenditures: \$641,004 Total FTE: 5.75

Wet Reckless Program

The Wet Reckless Program is for clients with a blood alcohol level of less than .08%. It consists of an abbreviated 12-hour program that includes six education sessions and five Alcoholics Anonymous (AA) or self-help meetings. Funds are derived from client revenue.

Total Expenditures: \$ 44,999 Total FTE: 0.50

Young Adult Programs

Drug and Alcohol Services offers two Young Adult Programs (YAP) for alcohol impaired drivers ages 18 through 20. YAP1 participants are those arrested with a blood alcohol level of .08% or lower, or who refused testing when arrested. YAP1 participants complete a course of six educational sessions and required Alcoholics Anonymous (AA) meetings. YAP2 participants are those arrested with a blood alcohol level of .08% or higher, and must complete a course of ten educational sessions, three individual sessions, five group counseling sessions and AA attendance. Funds are derived from client revenue.

Total Expenditures: \$104,272 Total FTE: 0.75

DEPARTMENT COMMENTS

Key Accomplishments in Fiscal Year 2009-10

Excellence in Customer Service

- Since there is limited facility space in South County, and access to services continues to be a barrier to providing excellent client care, a satellite service was established in Nipomo at the Department of Social Services for multiple offender Driving Under the Influence (DUI) clients who lack driver's licenses and transportation to seek services in Grover Beach.

Continuous Internal Business Improvements

- DUI Programs centralized and converted to primarily electronic client records during FY 2009-10. This is a greener solution and has improved access to client information. Electronic signatures have been a more efficient and effective use of Drug and Alcohol Specialist time.

Finance

- In FY 2009-10 the Division received Technical Assistance from the State Department of Alcohol and Drug Programs, as well as from other Counties, to continually improve fee collections using the Notice of Pending Suspension or to provide a Leave of Absence to aid clients who are struggling financially.

Commitment to Learning and Growth

- Drug and Alcohol Services provided training to DUI staff on how to educate groups and how to address individual clients' co-occurring mental health issues along with their substance use disorders.

Major Focus for Fiscal Year 2010-11

Providing Excellent Customer Service

- Clients who successfully complete the DUI Program want to have their Notice of Completion issued in order to reinstate their driver's license. Drug and Alcohol Services will issue all Notice of Completions within two days of client's last activity through an improved system for tracking of and feedback on upcoming completions.

Internal Business and Program Improvements

- Based on customer feedback, DUI will implement newer educational materials and media formats, including online educational materials, activities, client workbooks, and an improved curriculum to engage a variety of client learning styles.

Finance

- During FY 2010-11 DUI will maintain collections despite the difficult economy and the operation of satellites that will not have the on-site personnel to collect payments. Alternative forms of collections such as credit card and online payments will be available to clients.

Dedicated Learning and Growth

- State and local data show an increase in DUI convictions for driving under the influence of prescription and other pharmaceutical drugs. Drug and Alcohol Services train DUI staff on how to address individual

client's prescription drug use in relation to driving under the influence. This will include training on alternative medications and behavioral interventions available.

Key Challenges & Strategies for Fiscal Year 2010-11

DUI programs are self-funded and based on community need. Because these programs are self-supporting, we will continue to monitor local and State DUI trends to manage our programs efficiently.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Driving Under the Influence fund center is a special revenue fund, and does not receive any General Fund support. Compared to the FY 2009-10 Adopted Budget, revenues are budgeted to decrease \$85,607 or 5% due to a projected 7% decrease in total program enrollments. Total Financing Sources are \$230,750 or 12% less due to a lower projected fund balance available compared to the prior year. Operating expenditures (excluding contingencies and reserves) are budgeted to decrease \$85,607 or 5%. Salary and Benefits decrease \$41,025 or 3%. Services and Supplies decrease \$37,582 or 7% due to reductions in charges for inter-departmental services and overhead costs.

BOARD ADOPTED CHANGES

The FY 2009-10 year-end fund balance for this fund center of \$49,417 was moved to the FY 2010-11 designation account for Systems Development.

GOALS AND PERFORMANCE MEASURES

Division Goal: To enhance public safety by providing efficient and effective intervention and education to court ordered individuals referred for driving under the influence of alcohol or other drugs.

Communitywide Result Link: A Safe Community.

1. Performance Measure: Percentage of First Offender Driving Under the Influence (DUI) program completers who re-offend and are remanded to our Multiple Offender Program within 12 months of First Offender Program completion.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	New Measure	New Measure	New Measure	10%	6.5%

What: Measures recidivism and effectiveness of the First Offender Program.

Why: If our First Offender DUI Program is effective, graduates will not be arrested for another alcohol-related driving offense within the first 12-months of graduation from the program.

How are we doing? This is a new measure in that the methodology for determining the DUI re-offense rate for First Offender DUI Program participants has changed. Drug & Alcohol Services identified all First Offender Program completers during the FY 2008-09 time period and determine the rate at which they re-offend and enter our Multiple Offender Program during the FY 2009-10 time period. This resulted in a 10% recidivism rate for FY 2009-10. The previous measure identified all First Offender Program completers for a two year period and then checked to see how many first offender program completers, from that two year period, were re-arrested and remanded to our Multiple Offender Program within twelve months after the end of the two year period. This method was abandoned because it did not match the method used by the Department of Motor Vehicles (DMV) to determine re-offense rates. The CA State re-offense rate after one year is 6.5%, according to DMV data, so Drug and Alcohol Services will attempt to match the State rate.
(Data Source: Standard Report from DUI Database)

2. Performance Measure: Percentage of participants completing our Client Satisfaction Survey who rate Driving Under the Influence services at the levels of "Very Satisfied" or "Extremely Satisfied".

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
80%	84%	85%	87%	88%	84%	89%

What: Measures client satisfaction with the services provided by Driving Under the Influence staff.

Why: Because Drug and Alcohol Services is committed to providing high quality service, client satisfaction is an indication of program quality. The client satisfaction survey allows us to improve our programs based on participant feedback. The DUI Client Satisfaction Survey offers the following levels of satisfaction: Extremely Satisfied, Very Satisfied, Satisfied, Unsatisfied and Very Unsatisfied. Rates of "high satisfaction" measure the percent of survey respondents who mark "Extremely Satisfied" or "Very Satisfied".

How are we doing? Based on our annual results for FY 2009-10, 84% of survey respondents rated their experience with the program as Very Satisfied or Extremely Satisfied. From 1,439 program participants in FY 2009-10, 1,198 Scantron surveys were returned for a survey return rate of 83%.

(Data Source: Client Satisfaction Survey)

3. Performance Measure: Percentage of actual Driving Under the Influence (DUI) fees collected. (New performance measure in FY 2010-11.)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	108%	105%	N/A%	94%	100%

What: The annual budgeted revenue for Driving Under the Influence Programs is composed entirely of client fees for DUI services. Actual client fees are tracked monthly and are compared to their budgeted target to predict funding availability.

Why: Client fees are the only source of revenue for the Division. The Division receives no County General Fund support and is dependent on fee revenue to fund program expenditures.

How are we doing? For the past few fiscal years, fee collections have exceeded their budgeted target. In FY 2008-09, the DUI program collected 105% of their budgeted annual target in fees, thus \$1,564,350 was collected with a target of \$1,490,892. The rate of collection for FY 2009-10 was projected to be 93% due to a decrease in enrollments; the actual rate of collection for FY 2009-10 was 94%. Thus \$1,530,778 was collected with a target of \$1,625,728. Some of the decrease in enrollments is attributable to the weak economy and a tendency for some clients to postpone entering or finishing their DUI program due to financial constraints. The target for FY 2010-11 will be 100% and will reflect current enrollment and collection trends.

(Data Source: Quarterly Dashboard Data Report)

Formerly 3. Performance Measure: Percentage of time Drug and Alcohol Specialists meet division caseload standards. (This performance Measure has been deleted)

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
95%	95%	95%	95%	100%	95%	Deleted

What: Drug and Alcohol Services has developed tasks and standards for Driving Under the Influence Program Specialists, measured through a monthly quality assurance process that tracks specific caseload standards for the various DUI programs. These standards help to ensure timely and efficient client access to Driving Under the Influence programs.

Why: Caseload standards maintain compliance with State regulations, guarantee that clients gain access to services within time limits set by the courts, and ensure the fiscal integrity of the program. Maximum efficiency is achieved when staff meets caseload standards.

How are we doing? The Division continues to implement tasks and standards that make clear professional expectations. Staff is meeting these caseload standards 95% of the time. This measure is being replaced by a new measure because results have been stable since 2005 and are anticipated to remain at 95% for FY 2009-10 and 2010-11. Although State regulations provide standards regarding treatment access time, numbers of treatment sessions and classroom population size, this caseload standard is unique to SLO County Drug and Alcohol Services; therefore, no comparison data is available.

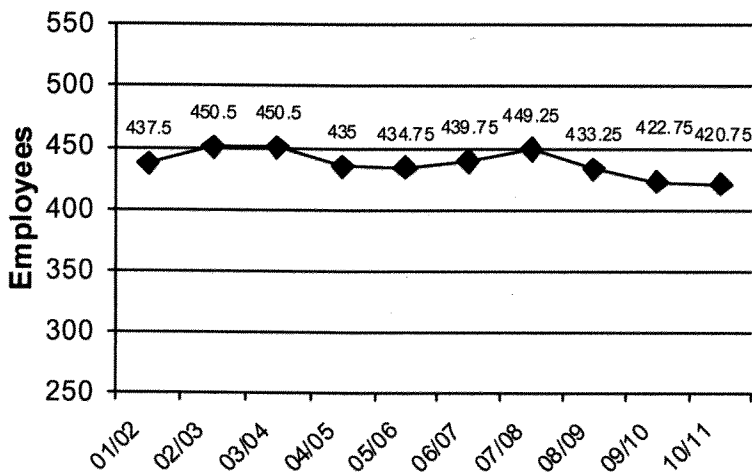
(Data Source: Caseload Standard Report from DUI Database)

MISSION STATEMENT

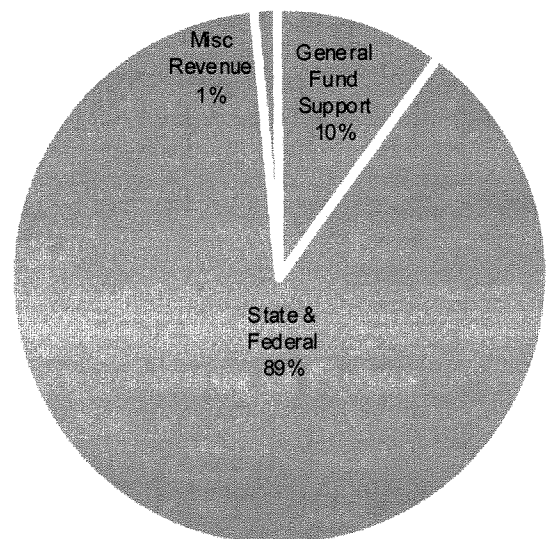
We partner with the community to enhance self-sufficiency while ensuring that safety and basic human needs are met for the people of San Luis Obispo County.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 51,983,322	\$ 49,119,851	\$ 52,142,705	\$ 52,510,264	\$ 52,510,264
Charges for Current Services	2,700	6,165	3,000	3,000	3,000
Other Revenues	239,006	327,204	53,500	53,500	53,500
Other Financing Sources	117,263	0	726,028	726,028	726,028
Interfund	28,475	0	0	0	0
**Total Revenue	\$ 52,370,766	\$ 49,453,220	\$ 52,925,233	\$ 53,292,792	\$ 53,292,792
Salary and Benefits	34,994,957	33,077,490	37,269,180	35,745,280	35,745,280
Services and Supplies	15,652,994	14,728,938	16,027,253	16,026,076	16,026,076
Other Charges	6,884,865	7,408,186	7,471,178	7,455,531	7,455,531
Fixed Assets	158,789	116,637	41,500	41,500	41,500
**Gross Expenditures	\$ 57,691,605	\$ 55,331,251	\$ 60,809,111	\$ 59,268,387	\$ 59,268,387
Less Intrafund Transfers	91,768	92,514	69,444	69,444	69,444
**Net Expenditures	\$ 57,599,837	\$ 55,238,737	\$ 60,739,667	\$ 59,198,943	\$ 59,198,943
General Fund Support (G.F.S.)	<u>\$ 5,229,071</u>	<u>\$ 5,785,517</u>	<u>\$ 7,814,434</u>	<u>\$ 5,906,151</u>	<u>\$ 5,906,151</u>

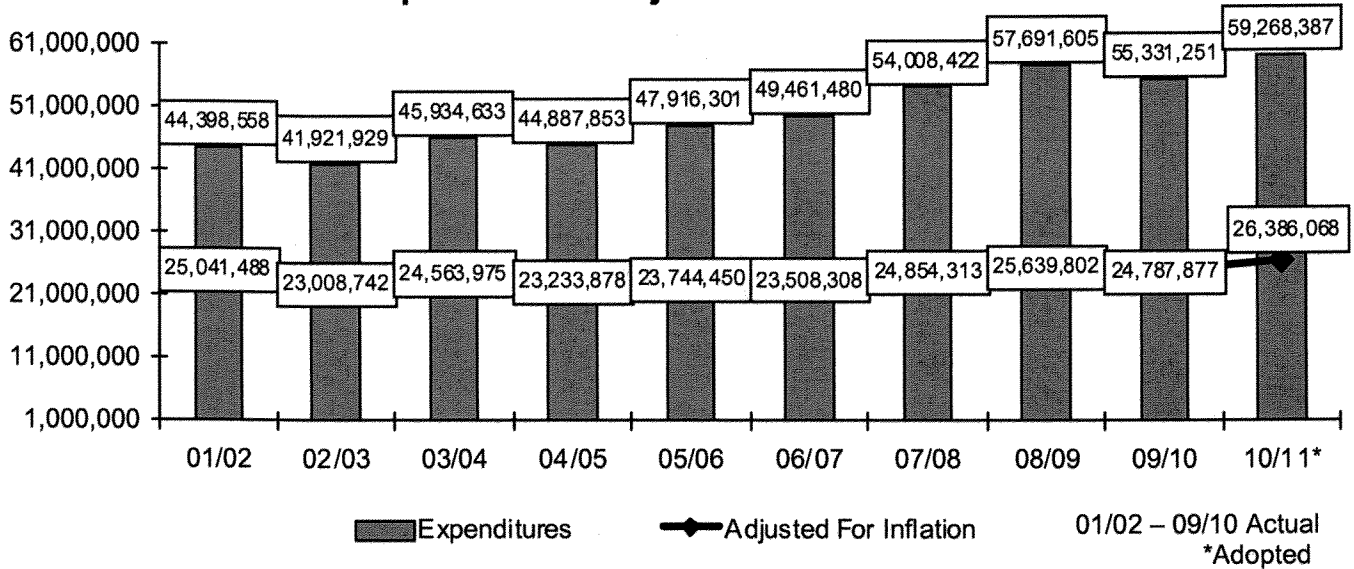
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Adult Services

Adult services includes two major programs: Adult Protective Services and In-Home Supportive Services. The Adult Protective Services Program protects dependent adults and seniors. It investigates allegations of abuse, intervening when necessary, and provides community education. The In-Home Support Services Program provides personal and domestic services that enable dependent adults to remain safely in their home.

Total Expenditures: \$9,680,480 Total Staffing (FTE): 33.50

CalWORKs

The purpose of CalWORKs is to provide temporary cash assistance to needy families and welfare-to-work employment training programs. Participants are required to participate in certain activities to work toward self-sufficiency and are required to work a certain number of hours.

Total Expenditures: \$13,085,868 Total Staffing (FTE): 135.50

Child Welfare Services

In collaboration with other departments, agencies, and the community, the Child Welfare Services program provides services to strengthen families and reduce the incidence of child abuse and neglect. Staff investigates allegations of abuse or neglect and works with families in developing plans to ensure the safety of children. When necessary, children are removed from the home and placed in foster care while plans for reunification are pursued and implemented. When reunification is not feasible, children are found permanent homes through adoption or guardianship.

Total Expenditures: \$11,501,665 Total Staffing (FTE): 99.75

County Only Program

This includes the eligibility and administrative costs of the General Assistance Program that provides public assistance of last resort to indigent county residents. This program is for persons who are otherwise ineligible for Federal, State or other community aid programs.

Total Expenditures: \$351,044 Total Staffing (FTE): 2.75

Food Stamps

This Federal program provides nutritional assistance to low-income households. The Department of Social Services is actively engaged in promoting outreach in the community to increase participation in the program. The receipt of Food Stamps helps stretch the household's budget and combat the increasingly expensive cost of living in our county. Food Stamp program eligibility is based upon the application of Federal and State regulations.

Total Expenditures: \$6,952,463 Total Staffing (FTE): 35.00

Medi-Cal

California's version of the Federal Medicaid program provides financial assistance for health care including medical and mental health services, devices and prescription drugs for eligible people. The Department of Social Services determines program eligibility based upon the application of Federal and State regulations, which include the consideration of a person's age, physical or mental disability, other public assistance status, property and income. The purpose of the Medi-Cal program is to provide comprehensive medical care benefits to all public assistance recipients and to certain other eligible persons who do not have sufficient funds to meet the costs of their medical care.

Total Expenditures: \$8,217,457 Total Staffing (FTE): 84.75

Other Programs

This includes other programs provided by the Department primarily for Children's Services, but also for foster care eligibility and services, food stamp employment and training, and family preservation services.

Total Expenditures: \$9,479,410 Total Staffing (FTE): 29.50

DEPARTMENT COMMENTS

The Department of Social Services continues its efforts to meet both its statutory mandates and its performance measures, despite strains on its finances attributable to static State allocations and projected shortfalls in realignment revenues.

At the same time, services provided by the Department continue to be the subject of legislative debate, as proposals are made to eliminate or reduce services in the context of the State's own economic dilemma. It is difficult to navigate accurately in these uncertain times, but the Department has offered its best projections and estimates.

FY 2009-10 Accomplishments

Customer Service

Effective customer service is measured by factors that include the following:

1. Percentage of foster children who are placed with all of their siblings: At 57.5%, the County exceeds the Statewide average of 51.09%.
2. Percentage of foster children whose initial placement is with relatives: At 48.1%, the County surpasses the Statewide average of 18.9%.

3. The Work Participation Rate, defined as the percentage of CalWORKS participants who are meeting Federal requirements to participate in an approved activity that is likely to lead to self-sufficiency: At 35.6%, the County exceeds the Statewide average of 22.3%, is ranked first in its cohort of medium-sized counties and is ranked 5th Statewide, according to the most recently available data.

Internal Business Improvements

1. The Department is committed to reducing its vacancy rate. The current year's average rate is 8.2%; the rate for FY 2010-11 is projected to decline.
2. The Department is committed to enhancing and sustaining employee morale. According to the most recent survey conducted by the Department in 2009, 88% of employees reported that they felt "the freedom to make a mistake and learn from it," either all or most of the time. 83% reported they "enjoyed coming to work" either always or usually, and 86% felt "trusted to make decisions on their own" either all or most of the time.

Finance

1. Due to its historical success in implementing new approaches to Child Welfare, the County remains one of 11 Counties statewide that receives special funding to implement new strategies, including Differential Response and Standardized Risk Assessment.
2. Because of its record in placing children with relatives as opposed to high cost group homes and other institutions, the Department keeps its Foster Care expenditures as low as possible and is being considered for nomination for a Harvard Ash award.

Learning and Growth

1. The Department has worked with partners in sponsoring anti-poverty initiatives and anti-dropout strategies, and is committed to having the best-educated workforce in California on the over-arching subject of poverty.
2. The Department provides ongoing formal Supervisory training, monitoring tools for use by Supervisors and monthly All-Supervisors meetings in its efforts to strengthen the role and performance of its supervisory staff. Monitoring tools developed for Child Welfare Services Supervisors are being implemented not just across California but in other States, as well.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

It is recommended that the level of General Fund support for this budget be reduced by \$1,075,204 of 15% compared to the FY 2009-10 adopted level. This reduction is achieved through holding 17 FTE positions vacant, employees taking \$50,000 work of Voluntary Time Off (VTO), and postponing the replacement of a mid-sized vehicle that would have otherwise been scheduled for replacement in FY 2010-11.

- The holding of 17 FTE positions as vacant represents a 4% vacancy rate and will save \$1,473,900 in FY 2010-11.
- The VTO commitment from the department will save \$50,000.
- Postponing the replacement of the mid-size vehicle will save \$15,647.

The FY 2010-11 Social Services budget provides the minimum County contribution necessary to leverage the State and Federal match programs. If any more was cut we would lose more funds in match than we would save in General Fund.

Following a classification study by Human Resources, and as part of the Departments decision to reorganize its management structure, Social Services is requesting deletion of a 1.00 FTE Division Manager and the addition of a 1.00 FTE Departmental Administrator. Human Resources found the majority of the incumbent Division Director's duties to be outside the existing classification and found Departmental Administrator to be a more appropriate classification. It is recommended that this change to the Position Allocation List (PAL) be approved.

Additionally, the Department proposes to add a 1.00 FTE Administrative Services Manager (ASM) and 2.00 FTE Social Services Program Review Specialists (PRS) to support the increasing workload of the Workforce

Investment Act (WIA) programs. The County continues to receive new funding for employment and training programs, and has experienced some gaps and duplication in their administration of these complicated activities. The addition of the ASM provides a single managerial focus of responsibility for operation of these programs, and revises the current administration structure that currently includes a part-time Program Manager, a part-time contractor, whose services would cease, and fractions of many other support staff in the department. The PRS positions actually have been filled from existing DSS vacancies, and are needed to backfill the PAL to reflect the continuing need for those PRS positions in non-WIA programs.

The recommended budget includes cutting 3 vacant positions from the PAL: 2.00 FTE Social Worker IV and 1.00 FTE Supervising Administrative Clerk I. This reduces the PAL by 3.00 FTE, but with the addition of the 3.00 FTE WIA positions, the net change to the PAL is zero. Total staffing for the department remains at 420.75 FTE.

In FY 2009-10 there was an unexpected increase in group home fees due to litigation against the California Department of Social Services by the California Alliance of Child and Family Services which ended in February 2010. The litigation resulted in a significant increase in the rates to be paid to group homes retroactive to December 2009. The effect on our County is an increase of approximately 32% over previous levels, resulting in an increased cost to the General Fund of \$496,777 for FY 2010-11. The total expenditure increase is \$1,068,522, but State and Federal funding offsets \$571,745 (54%) of the increase.

Federal Medical Assistance Percentage (FMAP) is the share of Medicaid expenditures paid by the Federal government. The American Recovery and Reinvestment Act of 2009 (ARRA) provided a temporary increase in the percentage the Federal government paid from 50% to 61.59%, originally effective October 1, 2008 through December 31, 2010. The FMAP increase was subsequently extended through June 30, 2011.

State realignment funding, which is drawn from State sales tax and vehicle license fees, has declined dramatically over the last two fiscal years as a result of the downturn in the economy. Realignment is expected to decline again relative to the FY 2009-10 adopted amount, with total realignment funding for Social Services Administration budgeted to decrease \$883,207 or 43%.

BUDGET AUGMENTATION REQUESTS ADOPTED

Unit Amount	Description	Results
Gross: \$231,840 General Fund: \$0	<ul style="list-style-type: none"> • Add 1.0 FTE Administrative Services Manager (a new position for the growing admin needs associated with the Workforce Investment Act Program) and • 2.0 FTE Social Services Program Review Specialists to the PAL. 	<ul style="list-style-type: none"> • Workforce Investment Act programs will be implemented in accordance with required deadlines, regulations and statutes. • The County will meet contractual requirements associated with the acceptance of WIA grant funds. • A contract position will be eliminated.

GOALS AND PERFORMANCE MEASURES

Department Goal: To provide for the safety, permanence and well being of children.						
Communitywide Result Link: A Safe Community, and a Healthy Community.						
1. Performance Measure: Percentage of children reentering foster care within 12 months of being reunified with their families.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
13.8%	17.0%	17.2%	14.05%	13.8%	9.3%	15.1%
<p>What: This performance measure tracks the percentage of children who must return to foster care after being returned to their families, if the reentry occurs within 12 months of the return.</p> <p>Why: Both safety and stability are important to the well being of children. One of the goals of Child Welfare is to create permanency in the lives of children and the families to which they belong; if children are removed from their parents, later reunified and then removed a subsequent time, they may suffer emotional harm. The goal of Child Welfare is to create stability, and a higher rate suggests instability.</p> <p>How are we doing? The County is below the State average (11.75%) by 2.45% and below the Comparison County average (14.8%) by 5.5%. Due to reporting delays with the State, the available data is through the quarter ending December 31, 2009. This measure was identified in the Department's System Improvement Plan (SIP) as one of the goals we want to focus on improving. However, this rate tends to be volatile due to the pool of reunified children being low. For example, we have an average of about 100 children who reunified within the prior 12 months. When one family with a large number of siblings reenters care, that one family can dramatically increase our rate. Note that FY 2008-09 Actual Results have changed from what was shown in the FY 2008-09 Final Budget (from 13.1% to 14.05%). The change is due to the addition of actual figures for the quarter ending June 30, 2009, which were not available previously.</p>						
2. Performance Measure: Percentage of child abuse/neglect referrals where a response is required within 10 days that were responded to timely.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
89.05%	77.05%	69.78%	88.73%	86%	93.9%	90%
<p>What: Child Welfare referrals may warrant either an "Immediate" response or a "10-day" response, depending on the severity of the allegation. The Department has performed consistently well on its Immediate Responses, but seeks to improve its responsiveness on 10-Day referrals.</p> <p>Why: Delays in responding to an allegation could result in ongoing abuse or neglect. An earlier intervention may reduce the risk of injury or the need to remove a child from the parents' care.</p> <p>How are we doing? The County is slightly below the State average (94%) by 0.1% and above the Comparison Counties (92.05%) by 1.85%. Due to reporting delays from the State, the available data is through the quarter ending December 31, 2009. The Department's results have improved with additional training as well as monitoring the response rates of each social worker on a monthly basis. Note that Actual Results have changed from what was shown in the Final Budgets for FY 2007-08 (from 60.85% to 69.78%) and FY 2008-09 (from 85.85% to 88.73%). The change is due to the addition of actual figures for the quarter ending June 30, 2008, and quarter ending June 30, 2009, which were not available previously. Uncertainties related to State funding allocations have resulted in several Social Worker vacancies remaining unfilled. As fewer Social Workers are available to respond to referrals, the response time may be subject to delay.</p>						
3. Performance Measure: Percentage of children in out-of-home care who are placed with all of their siblings.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
66.80%	60.25%	59.7%	55.5%	67%	58.3%	60%
<p>What: This performance measure demonstrates the extent to which the County places siblings together, thereby maintaining the family to the greatest extent possible.</p> <p>Why: Maintaining family bonds are important to children, and particularly so when they have been removed from their parents. This is a required Federal/State Outcome Measurement under the "Child Welfare System Improvement and Accountability Act" (AB 636). This legislation was designed to improve outcomes for children in the child welfare system while holding county and state agencies accountable for the outcomes achieved. This data is derived from the "California-Child and Family Services Review (C-CFSR).</p>						

How are we doing? The County is above the State average (53.5%) by 4.8% and above the Comparison County average (50.45%) by 7.85%. Due to reporting delays from the State, the figures are from the quarter ending December 31, 2009. Although the County's results in this measure are below target, they do reflect a projected improvement over the prior year's results. Several factors impact this measure, including severity of abuse and the nature of sibling relationships. This measure was identified as a goal in the Department's System Improvement Plan (SIP). Our Department's practice in "Team Decision Making" and "Family Group Conferencing," as well as our county's higher than average rate of placements into relatives' homes, all support the opportunity for siblings to be placed together. Note that Actual Results have changed from what was shown in the Final Budgets for FY 2007-08 (from 60.53% to 59.79%) and FY 2008-09 (from 54.27% to 55.5%). The change is due to the addition of actual figures for the quarter ending June 30, 2008, and quarter ending June 30, 2009, which weren't available previously.

Department Goal: To provide services in a manner that is both effective and efficient.

Communitywide Result: A Prosperous Community; A Healthy Community, and a Well-Governed Community.

4. Performance Measure: Percentage of General Assistance funds recouped through Supplemental Security Income (SSI) or other repayments.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
36%	43%	27%	26%	40%	41.82%	20%

What: General Assistance is a County General Funded cash program of "last resort" for individuals not currently eligible for other programs. To the extent that the SSI program reimbursements or beneficiary repayments result in cost offsets, the burden on local taxpayers is reduced.

Why: The Department engages in an SSI Advocacy program, working to assist individuals who are disabled in applying for SSI and thereby improving their economic situation while reducing the burden on local taxpayers.

How are we doing? We are above the Adopted target (40%) by 1.82%. The figures are through the month ending June 30, 2010. Although the Department advocates on behalf of SSI applicants, not all clients are eligible, resulting in the possible unavailability of recoupment to the County at any given time. A reduction in results may indicate that the Social Security Administration is processing eligibility notifications and awarding SSI payments in a timely manner to the applicants. This would result in less General Assistance being paid out by the County and consequently less recoupments. State or comparable County data is not available.

5. Performance Measure: Average Medi-Cal cases per case manager (reflects average of the intake and continuing caseloads).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
180 cases	148 cases	129 cases	140 cases	148 cases	207 cases	150 cases

What: Caseload size is a benchmark of efficiency and effectiveness.

Why: The Department tries to strike a careful balance between efficiency and effectiveness; caseloads that are too high jeopardize the ability to serve the medically needy, while caseloads that are too low may indicate inefficient deployment of limited resources.

How are we doing? Available data is through quarter ending June 30, 2010. The initial drop in cases (from FY 2005-06) is due to changes in data reporting associated with the implementation of the CalWIN eligibility system. Subsequent fluctuations in actual results are due to changes in staffing levels during the year. The FY 2009-2010 increase is attributable to a significant reduction in our MediCal allocation—a reduction that is expected to be reversed in the Budget Year. As a result of the reduction, however, it was necessary to redirect staff to programs in which funds were available, and the caseload per MediCal worker increased over the prior year by 40%. State or comparable County data is not available.

6. Performance Measure: The number of cases per Social Worker in Child Welfare Services (CWS).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
ER-14	ER-13	ER-14	ER-13	ER-13	ER-17	ER-11
FM-24	FM-19	FM-16	FM-15	FM-20	FM-14	FM-13
FR-14	FR-12	FR-11	FR-10	FR-13	FR-10	FR-12
PP-25	PP-32	PP-33	PP-28	PP-35	PP-24	PP-19

What: This performance measure reflects the workloads of Social Workers in each division of CWS: Emergency Response (ER); Family Maintenance (FM); Family Reunification (FR); and Permanency Placement (PP).

Why: This is an important measure because it reflects the number of cases per Social Worker in our four CWS programs. If the cases per Social Worker are too high, the worker may be overburdened and quality affected. Caseloads per worker that are too low may imply reduced efficiency.

How are we doing? The cases for ER are above the adopted target (13) by 4 cases. Cases are below the adopted target for FM (20) by 6 cases, FR (13) by 3 cases and PP (35) by 11 cases. In 2000, the State legislature sponsored a study of Social Workers' caseloads that concluded that they were too heavy by half, and identified optimum standards, as follows: ER-9.88; FM-10.15; FR-11.94; PP-16.42. To help address this problem, significant augmentations of \$700K, paid entirely with Federal and State funds, have been made each year since that time, accessible only if the entire CWS allocation is spent. In addition, the County has been the recipient of \$1.37M in additional CWS funds due to its role as a "Pilot County" for Child Welfare Services improvement strategies. To the extent that we spend the money on staff (and we divide it between staff and contracted services), we experience a reduction in average staff caseloads. Also of impact is the decrease in CWS caseloads, down 13.9% in the first quarter of FY 2008-09, when compared to the average caseload in FY 2007-08. The available data is through June 30, 2010. State or comparison county data is not available.

Department Goal: To enhance opportunities for individuals to achieve self-sufficiency

Communitywide Results: A Prosperous Community; A Healthy Community, and a Well Governed Community.

7. Performance Measure: Percentage of Welfare to Work participants meeting the Federal Work Participation requirements.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
28%	35.3%	35.3%	29.3%	30%	29.3%	35%

What: While some CalWORKs participants may be exempt from work participation requirements due, for example, to the presence of very young children in the home, most are required to participate in some form of work activity. This performance measure demonstrates the extent to which the County is successful in engaging non-exempt families' participation in a negotiated plan to achieve self-sufficiency. The plan may include vocational education, training and other work activities.

Why: The goal of CalWORKS is to assist participants in achieving self-sufficiency. Participation in work-related activities, including unsubsidized employment and vocational training, is key to improving participants' opportunities for financial independence.

How are we doing? This was previously the Temporary Assistance for Needy Families (TANF) Work Participation Rate. The Federal Deficit Reduction Act changed the requirements, the calculations and the targets, and the transition to the new methodology has been a challenge. The State has changed the process of their system and will be utilizing the "E2Lite" system for retrieving data. Additional focus on this activity has resulted in early increases in the rate, but the County clearly needs to continue that improvement. Note that Actual Results have changed from what was shown in the Final Budgets for FY 2005-06 (from 12% to 28%), FY 2006-07 (from 20% to 35.3%), FY 2007-08 (from 20% to 35.3%), and FY 2008-09 (from 35% to 29.3%) This is due to more current reports received from the "E2Lite" system. The County is slightly below the State average (29.4%) by 0.1% and above comparison counties average (21.8%) by 7.5%. Among "medium-sized counties," San Luis Obispo ranks #1.

8. Performance Measure: Percent of CalWORKs Adult Participants with earnings.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
39.10%	38.75%	37.4%	33.87%	40%	32%	35%

What: This performance measure tracks the number of CalWORKS participants who have some earned income.

Why: The goal of CalWORKS is to assist participants in achieving self-sufficiency. Participation in work-related activities—especially unsubsidized employment—is key to improving participants' opportunities for financial independence. Unsubsidized employment has been demonstrated to be the most statistically significant activity leading to participants' eventual departure from public assistance.

How are we doing? The County outperforms the State average (26.1%) by 5.9% and the Comparison Counties average (30.1%) by 1.9%. Data is through the quarter ending September 30, 2009. San Luis Obispo County maintains a focus both on employment and on eliminating barriers to employment. Since the implementation of CalWORKS, the County has combined the eligibility and employment services functions into a single classification, contrary to the separation of responsibilities that is practiced in many other counties. This has helped the County's staff remain focused on self-sufficiency. Note that Actual Results have changed from what was shown in the Final Budgets for FY 2007-08 (from 39.25% to 37.4%) and FY 2008-09 (from 35.55% to 33.87%). The change is due to the addition of actual figures, which weren't available previously.

Department Goal: To provide for the safety of disabled adults and seniors who are at risk of abuse or neglect.

Communitywide Result: A Safe Community, and a Healthy Community.

9. Performance Measure: Average IHSS cases per Social Worker.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
129.60 Cases	109.45 Cases	132.03 cases	160.35 cases	174 cases	170 cases	174 cases

What: This measures the average number of continuing In-Home Supportive Services (IHSS) cases per Social Worker.

Why: This is an important measure because it reflects the number of cases per Social Worker in our In-Home Supportive Services program. If the cases per Social Worker are too high, the worker may be overburdened and work quality affected. Caseloads per worker that are too low may imply reduced efficiency.

How are we doing? The County is below the FY 2009-10 adopted target by 4 cases. Data is through the quarter ending June 30, 2010. Data for State and comparison counties is not available. New assessment and documentation requirements, coupled with increases in the number of severely impaired program participants, have resulted in additional workload for staff even as the administrative allocation from the State has not kept pace with the cost of doing business. Rising caseloads per worker threaten the accuracy and efficiency of program operations. While no study of optimal workload standards has been conducted, it is the sense of the Department that full program integrity and responsiveness cannot be achieved when the average caseload per worker exceeds 100. In the current year, this program was required to reduce the amount of Social Workers from 11 to 8 to keep within the allocation approved by the Governor. With this in mind it is predicted that the County's performance will plummet. The increasing workload between intake and continuing caseloads may result in our county being out of compliance. For example, the IHSS Social Workers are now finding it more difficult to complete the initial assessments within the 45-day requirement as well as the required yearly re-assessments.

10. Performance Measure: Percentage of all disabled adults and seniors who were victims of substantiated abuse or neglect and did not have another substantiated report within a 12-month period.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
98%	99%	91%	85%	85%	93%	97%

What: This measure demonstrates the extent to which initial interventions by Social Services were effective.

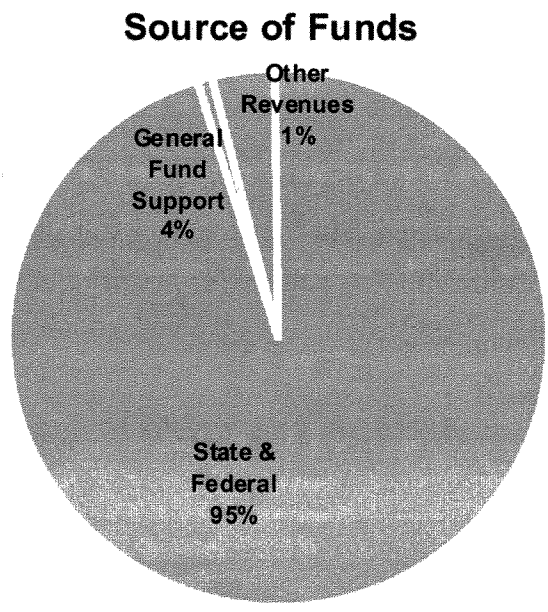
Why: This performance measure reflects effectiveness of initial services and quality of assessment. It is our commitment to provide long term and intensive case management to prevent any repeat of abuse to disabled adults and seniors. Initial interventions have been effective in reducing risk to the elderly and disabled.

How are we doing? The Department is above the FY 2009-10 Adopted target by 8%. The results in this measure may see higher than average fluctuations due to the fact that the denominator for this measure (the number of adults with an initial abuse 12 months ago) is a small number, which varied between 6 to 27 adults over the last 6 report months. In addition, the State fiscal allocation for Adult Protective Services was decreased over the last two years by the Governor causing the department to have to reduce Adult Protective Services Social Workers by 3.5 positions (from 5.5 positions to 2 positions). State or comparable County data is not available.

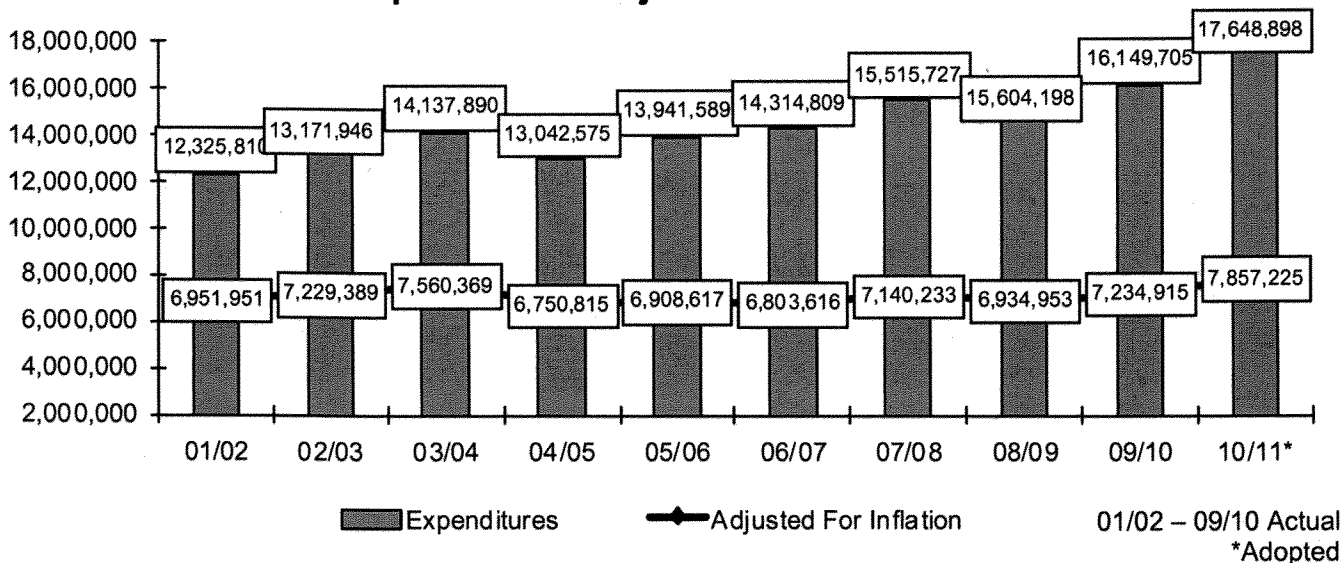
MISSION STATEMENT

We partner with the community to enhance self-sufficiency while ensuring that safety and basic human needs are met for the people of San Luis Obispo County.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 15,173,289	\$ 15,529,199	\$ 16,117,905	\$ 16,818,618	\$ 16,818,618
Other Revenues	165,379	172,993	163,000	163,000	163,000
**Total Revenue	\$ 15,338,668	\$ 15,702,192	\$ 16,280,905	\$ 16,981,618	\$ 16,981,618
Services and Supplies	26,990	44,375	0	0	0
Other Charges	15,577,208	16,105,330	16,580,376	17,648,898	17,648,898
**Gross Expenditures	\$ 15,604,198	\$ 16,149,705	\$ 16,580,376	\$ 17,648,898	\$ 17,648,898
General Fund support (G.F.S.)	\$ 265,530	\$ 447,513	\$ 299,471	\$ 667,280	\$ 667,280



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Foster Care

To provide foster care for children who enter the foster care system through the Social Services Department or the Probation Department. Social Services Department dependent children are placed in foster care as a result of abuse or neglect. Probation Department dependent children are placed in foster care as a result of criminal charges.

Total Expenditures: \$11,582,391 Total FTE: *

Adoptions

The Adoptions Assistance Program provides ongoing support to families who have adopted children.

Total Expenditures: \$5,508,075 Total FTE: *

Transitional Housing Program – Plus (THP Plus)

The Transitional Housing Program-Plus provides stable housing and supportive program services to Emancipated Foster Youth between the ages to 18 and 21, facilitating their transition to adulthood.

Total Expenditures: \$558,432 Total FTE: *

*Staffing is reflected in Fund Center 180 – Department of Social Services

DEPARTMENT COMMENTS

Foster Care (Social Services) is the system of temporary homes for children who are at risk of abuse or neglect and cannot remain safely in their own homes. Foster Care (Probation) provides similar services for children who have been placed outside of their own home as a result of criminal charges, typically because the parent is unable to provide the necessary supervision to control the minor. The Adoption Assistance Program provides ongoing support to families who have adopted children. The Wraparound Services Program provides a comprehensive scope of services to families in order to avoid placement of one or more children in out-of-home care. The Transitional Housing Program-Plus (THPP), fully funded by the State, provides transition age youth (ages 18-21) with housing as they move from foster care to independence.

The Foster Care program's core caseload has declined by over 20% since FY 2006-07. Both the Probation and Social Services Departments have worked to limit placements by emphasizing preventive social services. Similarly, both Departments focus their efforts on placing children with relatives in order to continue familial relationships. In fact, no other county comes close to San Luis Obispo's percentage of initial placements of children with relatives, performance for which the County may be nominated for a Harvard Ash award.

This budget is an assistance expenditure account only. Please refer to Department comments for Fund Center 180 for discussion of Departmental Key Results.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The adopted level of General Fund support for FY 2009-10 was zero due to the receipt of one-time money from the Federal stimulus package for that year. This budget historically receives some General Fund support to cover the County's share of cost for Foster Care and Adoptions Assistance. In FY 2008-09, the adopted General Fund support was \$277,497.

The FY 2010-11 budget provides \$667,280 in General Fund support, which covers the usual cost of \$299,471 (8% or \$21,974 over the FY 2008-09 level of General Fund support) plus the cost of the increase in Group Home rates totaling \$367,809. The County's share of cost is based on formulas and cost-sharing ratios set by the State and Federal programs, the General Fund support recommended represents the County's share of cost at an average of 3.8% of the total expenditures, which has increased over FY 2008-09 of 1.8% average share of cost.

A court order was issued on February 23, 2010, in the case of the California Alliance of Child and Family Services v. Cliff Allenby, et.al. The District Court ordered the California Department of Social Services (CDSS) to adjust the group home rates paid under the California's Rate Classification Level (RCL) system to reflect the California Necessities Index (CNI) increases from 1990-91 through 2009-10. The cumulative increase for that period was determined by the Court to be 76.25%. Effective immediately and retroactive to December 14, 2009, counties must pay the new rates for both federally eligible and non-federally eligible children in group home placements.

This mandated increase in Group Home rates increased expenditures for this budget by \$1,068,522 in FY 2010-11. Some of this was offset by State and Federal matching funds of approximately \$700,713. The remaining \$367,809 is the County's share of cost and will require General Fund support.

State realignment funding, which is drawn from State sales tax and vehicle license fees, has declined dramatically over the last two fiscal years as a result of the downturn in the economy. Realignment is expected to decline again relative to the FY 2009-10 adopted amount, with total realignment funding for Social Services Foster Care budgeted to decrease \$215,326 or 4%.

BOARD ADOPTED CHANGES

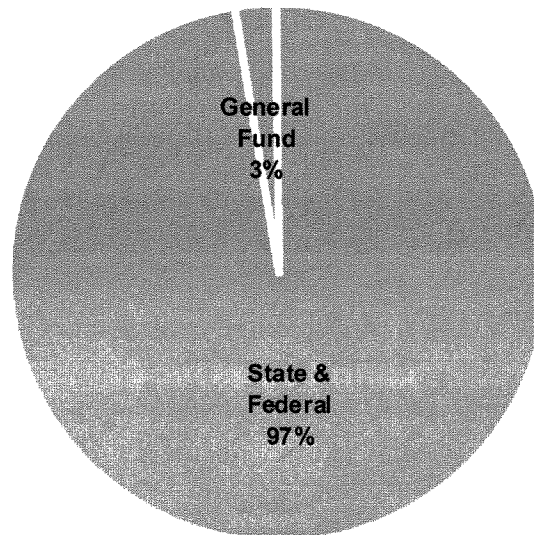
None

MISSION STATEMENT

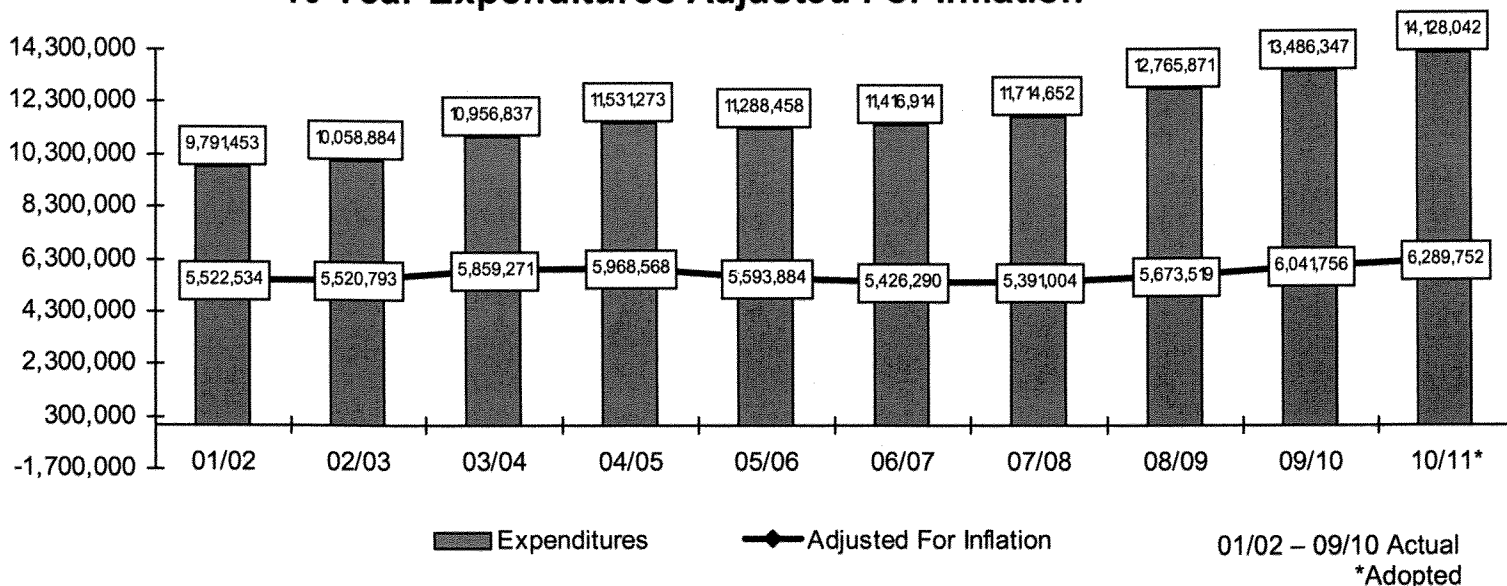
We partner with the community to enhance self-sufficiency while ensuring that safety and basic human needs are met for the people of San Luis Obispo County.

<u>Financial Summary</u>	<u>2008-09</u> <u>Actual</u>	<u>2009-10</u> <u>Actual</u>	<u>2010-11</u> <u>Requested</u>	<u>2010-11</u> <u>Recommended</u>	<u>2010-11</u> <u>Adopted</u>
Intergovernmental Revenue	\$ 12,396,771	\$ 13,064,435	\$ 13,705,940	\$ 13,705,940	\$ 13,705,940
Other Revenues	<u>65,188</u>	<u>65,448</u>	<u>60,000</u>	<u>60,000</u>	<u>60,000</u>
**Total Revenue	\$ 12,461,959	\$ 13,129,883	\$ 13,765,940	\$ 13,765,940	\$ 13,765,940
Other Charges	<u>12,765,871</u>	<u>13,486,347</u>	<u>14,128,042</u>	<u>14,128,042</u>	<u>14,128,042</u>
**Gross Expenditures	\$ 12,765,871	\$ 13,486,347	\$ 14,128,042	\$ 14,128,042	\$ 14,128,042
General Fund Support (G.F.S.)	\$ <u>303,912</u>	\$ <u>356,464</u>	\$ <u>362,102</u>	\$ <u>362,102</u>	\$ <u>362,102</u>

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

CalWORKs

The purpose of CalWORKs is to provide temporary cash assistance to needy families and welfare-to-work employment training programs. Participants are required to participate in certain activities to work toward self-sufficiency and are required to work a certain number of hours.

Total Expenditures: \$14,128,042 Total FTE: *

*Staffing reflected in Fund Center 180 –Social Services Administration

DEPARTMENT COMMENTS

The Department's goal for the CalWORKs program is to maximize the number of participants moving towards self-sufficiency. We measure our success in this area by our Work Participation Rate (WPR), the Federal and State measurement by which San Luis Obispo County continues to be one of the top performers in California.

The CalWORKs monthly average continuing caseload continues to increase, a reflection of the recessionary economy. Our current average monthly caseload is 4.4% higher than the prior year, and 15.2% higher than the second prior year.

Major revisions in the CalWORKs program are expected to occur over the next year, as a result of changes in State law. These changes could dramatically affect this budget's expenditure trend over the course of the year. Of course, the depth and duration of the current economic downturn will continue to impact caseload trends.

This budget is an assistance expenditure account only. Please refer to the department comments for Fund Center 180 for discussion of Departmental Key Results.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget is recommended as requested by the Department. Total expenditures for this fund center are growing \$998,858 or 7% compared to the FY 2009-10 adopted budget. Revenues are budgeted to increase as well, growing by \$948,290 or 7%. General Fund support increases \$50,568 or 16% compared to FY 2009-10.

adopted level. The \$362,102 in General Fund support recommended for FY 2010-11 represents the required County share of cost for CalWORKS programs. The County's share is based on formulas and cost-sharing ratios set by State and Federal programs, and represents 2.6% of total expenditures, which is consistent with prior years.

BOARD ADOPTED CHANGES

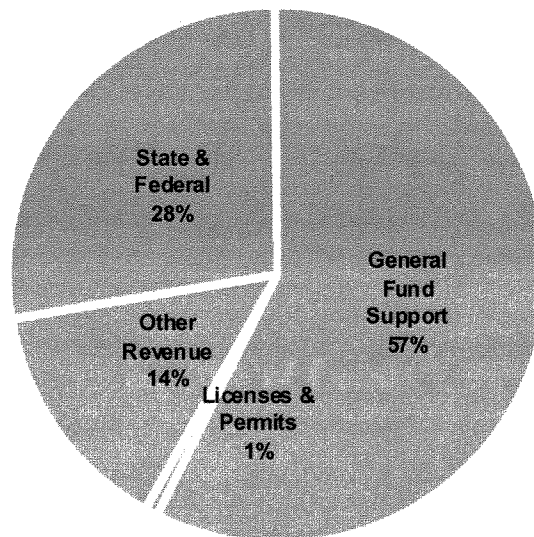
None

MISSION STATEMENT

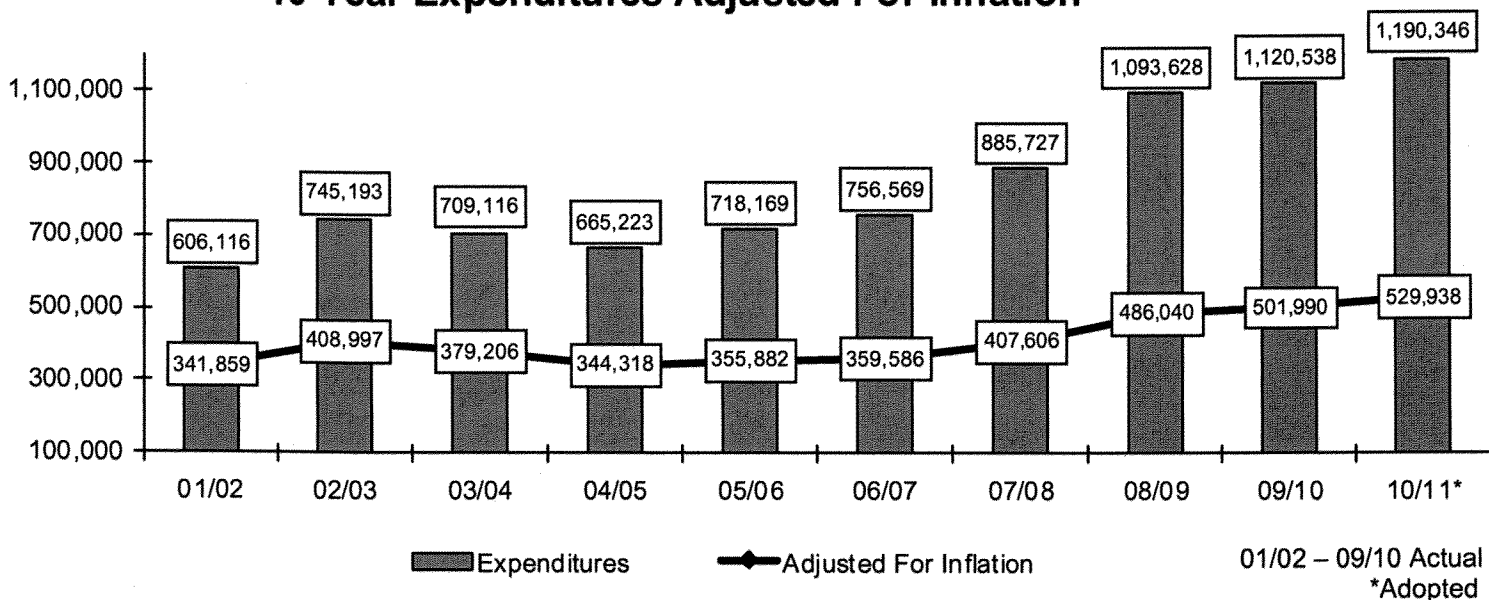
We partner with the community to enhance self-sufficiency while ensuring that safety and basic human needs are met for the people of San Luis Obispo County.

<u>Financial Summary</u>	<u>2008-09 Actual</u>	<u>2009-10 Actual</u>	<u>2010-11 Requested</u>	<u>2010-11 Recommended</u>	<u>2010-11 Adopted</u>
Licenses and Permits	\$ 6,844	\$ 4,566	\$ 5,000	\$ 5,000	\$ 5,000
Intergovernmental Revenue	345,559	329,514	331,114	331,114	331,114
Other Revenues	<u>214,061</u>	<u>346,238</u>	<u>170,492</u>	<u>170,492</u>	<u>170,492</u>
**Total Revenue	\$ 566,464	\$ 680,318	\$ 506,606	\$ 506,606	\$ 506,606
Other Charges	<u>1,093,628</u>	<u>1,120,538</u>	<u>1,190,346</u>	<u>1,190,346</u>	<u>1,190,346</u>
**Gross Expenditures	\$ 1,093,628	\$ 1,120,538	\$ 1,190,346	\$ 1,190,346	\$ 1,190,346
General Fund Support (G.F.S.)	<u>\$ 527,164</u>	<u>\$ 440,220</u>	<u>\$ 683,740</u>	<u>\$ 683,740</u>	<u>\$ 683,740</u>

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

General Assistance Program

This program provides public assistance of last resort to indigent county residents. It is for persons who are otherwise ineligible for Federal, State or other community aid programs.

Total Expenditures: \$1,190,346 Total FTE: *

*Staffing reflected in Fund Center 180 - Department of Social Services

DEPARTMENT COMMENTS

The General Assistance Program provides assistance of "last resort" to county residents who are otherwise ineligible for Federal, State or other community aid programs. The program also provides interim assistance to applicants for Supplemental Security Income/State Supplemental Payment (SSI/SSP) and, when SSI/SSP is approved, the county is reimbursed for its interim expenditures on the applicants' behalf.

Also included in this budget are the costs of the Cash Assistance Program for Immigrants (CAPI), as well as the expenditures for indigent cremations.

The General Assistance Program's average monthly caseload has increased by 5.3% over the prior year's level, and has increased by nearly 90% since FY 2005/06. The recession has had a major impact on these individuals, typically single adults who are unskilled and who have unstable living situations. The average monthly grant to these individuals remains at \$240.

This budget is an assistance expenditure account only. Please refer to the Department comments for Fund Center 180 for discussion of Departmental Key Results.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This budget is recommended as requested. Expenditures in this fund center are budgeted to increase \$43,165 or 4% compared to the FY 2009-10 adopted budget. Revenue decreases \$9,281 or 1% compared to FY 2009-10. General Fund support increases \$52,446 or 8%. This program is funded primarily with General Fund support, with the remainder coming from State and Federal programs. The FY 2010-11 General Fund support of \$683,740 represents 57% of total expenditures for this budget, which is slightly higher than the FY 2009-10 adopted of 55%. The department continues to make efforts to minimize increases in program costs by utilizing programs available with State and Federal share of cost, such as Food Stamps Employment and Training (FSET). Most General Assistance clients qualify for the FSET program, which results in Federal match funding for General Assistance that would otherwise be funded entirely from General Fund Support.

BOARD ADOPTED CHANGES

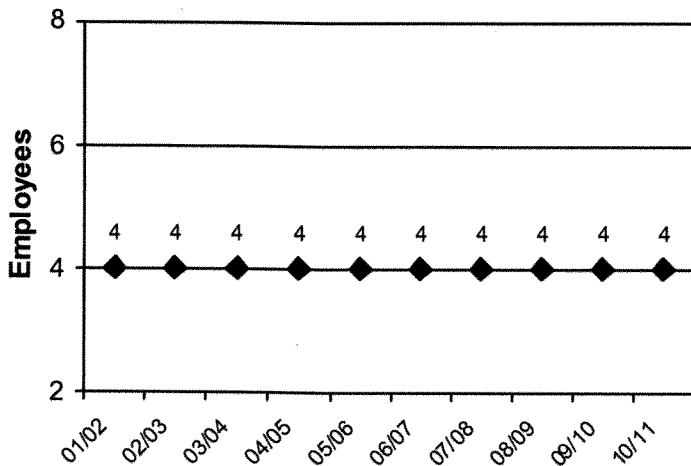
None

MISSION STATEMENT

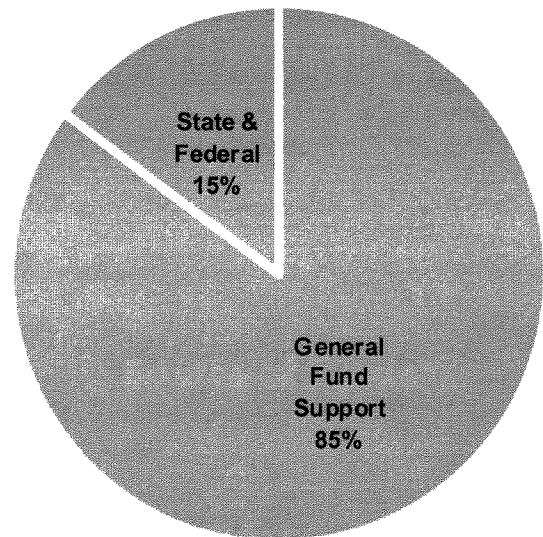
To advocate for veterans, their dependents and survivors by providing the latest information and services for them to receive monetary and medical entitlements.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Intergovernmental Revenue	\$ 70,693	\$ 94,165	\$ 65,000	\$ 65,000	\$ 65,000
Other Revenues	0	5,334	0	0	0
**Total Revenue	\$ 70,693	\$ 99,499	\$ 65,000	\$ 65,000	\$ 65,000
Salary and Benefits	389,156	383,908	398,505	371,441	371,441
Services and Supplies	36,723	41,443	38,852	37,905	37,905
**Gross Expenditures	\$ 425,879	\$ 425,351	\$ 437,357	\$ 409,346	\$ 409,346
General Fund Support (G.F.S.)	\$ 355,186	\$ 325,852	\$ 372,357	\$ 344,346	\$ 344,346

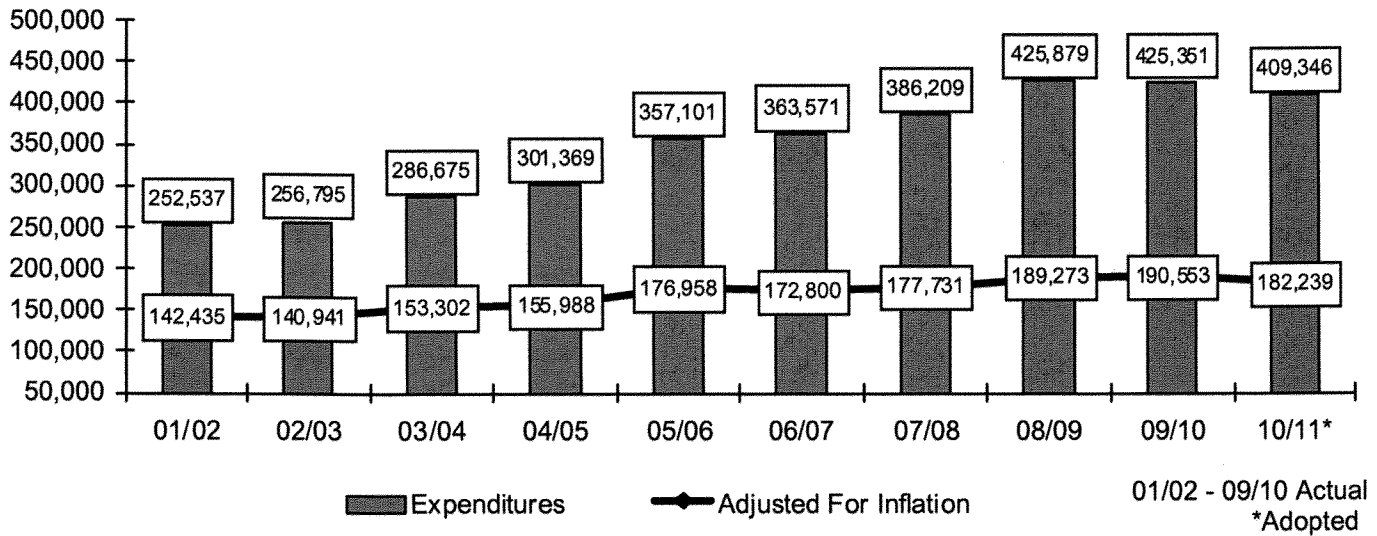
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Claims Filing and Pension Income Maintenance

Screen applicants for potential benefits, complete forms, collect documentation for potential claim filing, assist pension recipients in maintenance of income, and assist widows and children with entitlement claims.

Total Expenditures: \$274,262 Total Staffing (FTE): 2.68

College Fee Waiver Certificate

Process California Community Colleges, California State Universities or University of California tuition fee waivers for children of disabled veterans.

Total Expenditures: \$12,280 Total Staffing (FTE): .12

Information and Referral

Provide information to veterans and their families on changing rules and conditions at governmental agencies including the Federal Department of Veterans Affairs, Social Security Administration, local Department of Social Services, Public Guardian, Department of Health Services and others.

Total Expenditures: \$122,804 Total Staffing (FTE): 1.20

DEPARTMENT COMMENTS

The department provides advocacy and assistance to the County's approximate 26,000 men and women who served in the nation's armed forces, as well as their dependents and survivors. Assistance, such as claim filing, documentation and claim maintenance for monetary and health benefits, is essential in local, state or federal governments claims. The department advocates for these benefits by filling out and submitting the actual forms for benefits, as well as filing notices of disagreements and appeals if the benefits are not granted.

FY 2009-10 Key Accomplishments

Internal Business Improvements:

Obtained web access to the Veterans Administration's (VA) database to review claims/awards information on local veterans rather than using the toll free phone number. This enables us to spend less time making numerous phone calls each day with long waiting periods, thus allowing more time to work directly with the veterans. Continue with efforts to gain a higher level of access into the VA database which would provide more information in assisting our veterans.

Finance:

The department processed a significant increase in the number of veteran claims during the year resulting in a 15% revenue increase. Additionally, staff provided information to deploying California National Guard at Camp Roberts during the year with costs being covered from a \$30,000 grant from the California Department of Veterans Affairs. The department succeeded in obtaining new benefits to local veterans totaling \$2,500,000 last year.

Customer Service:

- a. The Veterans Administration has a requirement that all claims be processed within 10 working days of receipt; we currently are accomplishing this within 6 working days.
- b. Continued outreach efforts to deploying, returning and recently discharged veterans via mailers and briefings for these units. Also, we have attended various informational health and benefits fairs, briefed numerous local veterans groups, and sent out veteran educational benefit information to local high schools in an effort to increase awareness of program availability/benefits for dependents.

Learning and Growth:

- a. Attended training sessions throughout the year to remain current on the ever-changing laws that affect veterans and their claims; used this information to provide training for staff that resulted in consistency of claims filed by our office.
- b. Employees are notified of training/educational opportunities that are available to them and are encouraged to take full advantage of these opportunities.
- c. Provide staff training on software updates in an effort to improve overall department performance.

Major Focus for FY 2010-2011

The department will continue assisting the County's veterans in processing their claims with the Veterans Administration. We will be continuously exploring new options to make this the most efficient process possible. Major efforts for FY 2010-11 include:

Internal Business Improvements:

The department will be continuing to focus on developing additional software procedures and exploring new products in an effort to reduce the time required to process veterans claims.

Finance:

Small staff size and operating budget limit any financial changes for the department. The operating budget may increase if prevailing wage increases or other benefits are granted to employees. The department will also apply for the California Department of Veterans Affairs grant (noted above) if available this year.

Customer Service:

Continuous improvement will be focused on the following:

- a. Continue veteran outreach services to returning veterans and local veterans groups to inform them of veteran's benefits that are available.
- b. Continually update our web page that will assist veterans in obtaining information on benefits and services that are available.

Learning and Growth:

- a. Continue to attend annual veterans training conferences and have training sessions to provide staff with up-to-date information on veterans' issues.
- b. Provide staff training on new software technology in an effort to improve overall departmental performance.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The FY 2010-11 recommended budget for Veterans Services provides for a reduction in General Fund support of 7% or \$28,602 compared to FY 2009-10 adopted levels. Overall, revenues are decreasing by 5% or \$3,500 due to the one-time use of funds from their trust account in FY 2009-10 to purchase computers and related equipment. The department's primary revenue, funds from the State, is increasing by \$5,500 or 9% over adopted FY 2009-10 levels. Expenditures overall are decreasing by 7% or \$32,102 over FY 2009-10 budgeted amounts. As a result of the retirement of the Veterans Services Officer, effective April 2010, the Board of Supervisors approved a reduction in the department head's salary resulting in a decrease of \$23,198 or 5% in salary and benefit accounts. Service and supply accounts are decreasing by 19% or \$8,904 primarily due to the one-time expenditure for computers and related equipment noted above.

BOARD ADOPTED CHANGES

None

GOALS/PERFORMANCE MEASURES

Department Goal: Provides veterans, their dependents, and survivors with advice on monetary, healthcare, insurance, and other government benefits.						
Communitywide Result Link: A healthy community.						
1. Performance Measure: Percentage of customer satisfaction surveys which rated the services performed by the Veterans Services Department as "satisfied" or "very satisfied".						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100%	100%	100%	100%
What: A customer satisfaction exit survey of randomly selected clients is conducted throughout the year to evaluate client satisfaction level. The department received over 300 surveys in fiscal year 2009-10.						
Why: Ensure high quality service and continually assess client needs.						

How are we doing? The surveys that the department receives back have consistently maintained a rating from clients of "satisfied" or "very satisfied". The department provided more than 3,000 office interviews and had over 15,000 phone calls during the year assisting veterans and their families. Due to the economic downturn, veterans have been applying for Veterans Administration benefits at a higher than normal rate. This is a continuation for the trend from FY 2008-2009 and is expected to continue at this level until the economy recovers. Comparable County data is not available.

Department Goal: Determine eligibility and file claims for monetary benefits (monthly disability, disability pension, death benefits) and healthcare benefits (medical, dental, vision, prosthetic devices) to ensure that eligible individuals receive the maximum benefit from entitled services.

Communitywide Result Link: A healthy community. A well governed community.

2. Performance Measure: Dollar amount in cash benefits secured for new monetary claims filed (monthly disability, disability pension, death benefits).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$1,811,500	\$1,532,519	\$1,813,726	\$1,704,634	\$1,250,000	\$2,084,287	\$1,500,000

What: The total cash received by clients as a result of the efforts of the department.

Why: This illustrates the desired outcome of ensuring that clients receive maximum entitled benefit.

How are we doing? The total number of claims in FY 2009-10 remains constant with FY 2008-09 levels of activity where we saw a 20% increase in the number of claims processed. We are experiencing an increase in the total number and amount of the awards received for claims. Due to the economic downturn, we expect this level of activity to continue into next year. San Luis Obispo County veterans have approximately 600 new claims/appeals pending with the Veterans Administration at any given time. Comparable County data is not available.

Department Goal: Obtain free college tuition for eligible dependents of veterans (with service-related disabilities) by authorizing and processing College Fee Waivers with California Community Colleges, California State Universities, or University of California campuses.

Communitywide Result Link: A prosperous community.

3. Performance Measure: Dollar amount of college tuition saved by eligible dependents due to the College Fee Waiver Program (based upon state negotiated fees with colleges).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$333,592	\$328,914	\$357,970	\$402,631	\$350,00	\$465,425	\$375,000

What: Money saved on tuition by eligible dependents.

Why: To maximize use of entitled benefits.

How are we doing? The State waives fees (California Universities/State Colleges/Colleges) for children of veterans who either have a service connected disability or were killed while on active duty. We had 135 students apply for and were granted this benefit. The amount of fees waived is dependent upon the type of higher learning institution that the student is attending. We are continuing our awareness outreach program with local high schools to ensure all eligible dependents are informed of this program. Comparable County data is not available.

Department Goal: Provide effective Veterans assistance to County veterans and families in a cost-effective manner.

Communitywide Result Link: A prosperous and well-governed community.

4. Performance Measure: Veterans Services expenses as a percentage of the County Budget.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
.066%	.065%	.065%	.065%	.065%	.065%	.065%

What: This measure shows the relationship of County Veterans Services expenses to the County's budget by dividing the County Veterans Services net county cost by the County's total budget.

Why: County Veterans Services strives to keep costs as low as possible, while providing effective assistance to the County's more than 23,500 veterans and their families. The veterans are provided these services from three County Veterans Service Representatives and one Administrative Assistant.

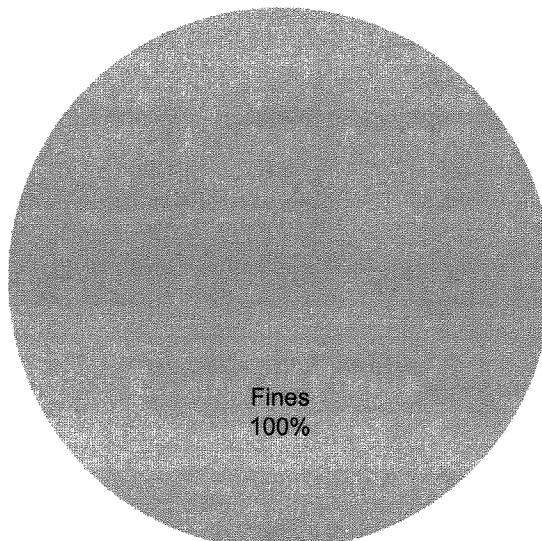
How are we doing? County Veterans Services operating budget remains consistent with prior years. The veterans are provided these services by the Veterans Services Office staff of four which includes the department head, two Veterans Service Representatives and one Administrative Assistant.

PURPOSE

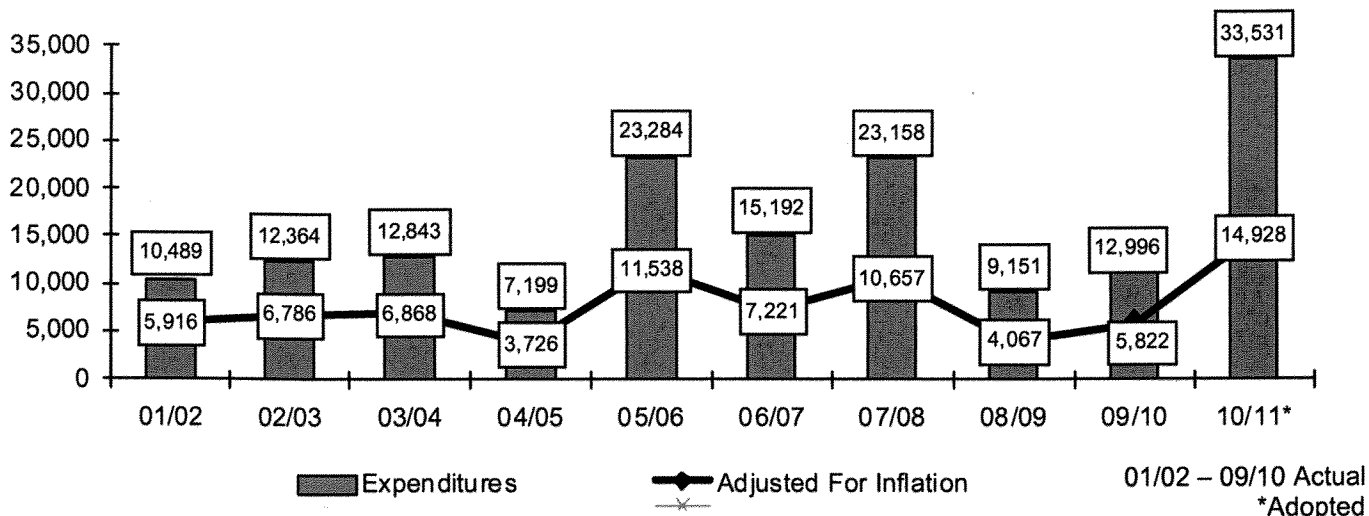
The State Fish and Game Code provides that 50 percent of fine monies collected for fish and game violations be returned to the County in which the offense was committed. These monies are to be expended for the protection, conservation and preservation of fish and wildlife. The Board of Supervisors appoints a County Fish and Game Fines Committee to make recommendations for the expenditure of fine monies, which may include public education, habitat improvement, research and recreation. The Fish and Game Fines are expended from a special revenue fund.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Fines, Forfeitures and Penalties	\$ 34,356	\$ 28,719	\$ 20,000	\$ 20,000	\$ 20,000
Total Revenue	\$ 34,356	\$ 28,719	\$ 20,000	\$ 20,000	\$ 20,000
Fund Balance Available	\$ 7,275	\$ 38,417	\$ 40,000	\$ 40,000	\$ 28,715
Cancelled Reserves	10,996	5,000	0	0	0
Total Financing Sources	\$ 52,627	\$ 72,136	\$ 60,000	\$ 60,000	\$ 48,715
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	9,151	12,996	33,531	33,531	33,531
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 9,151	\$ 12,996	\$ 33,531	\$ 33,531	\$ 33,531
Contingencies	0	0	0	0	0
New Reserves	5,059	30,425	26,469	26,469	15,184
Total Financing Requirements	\$ 14,210	\$ 43,421	\$ 60,000	\$ 60,000	\$ 48,715

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Education and Information

Provides for the development and/or distribution of films, motivational materials, awards, certificates, hunter safety, books, pamphlets, news items, fish and game regulation information and signs.

Total Expenditures: \$8,383 Total Staffing (FTE): 0.00

Field Equipment

Field biology equipment including but not limited to cameras, vehicles, scanners, scopes, traps, fencing, nets, thermometers, etc.

Total Expenditures: \$8,383 Total Staffing (FTE): 0.00

Habitat Improvement

Terrestrial: Forestry projects, control burns, spring development, chaparral management, native plantings, guzzler installation and maintenance. Aquatic: Artificial reefs, water level maintenance, stream improvements, barrier removal, and flow control.

Total Expenditures: \$8,383 Total Staffing (FTE): 0.00

Research

Fisheries and wildlife research, habitat reconnaissance, historical fisheries and wildlife surveys, and studies to support and maintain species.

Total Expenditures: \$8,382 Total Staffing (FTE): 0.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Fund Center 331 – Fish and Game is a special revenue fund and therefore does not receive General Fund support. Actual revenue from fish and game fine violations began to demonstrate an upward trend in FY 2008-09, However, budgeted levels remained constant at a conservative \$10,000 for both FY 2008-09 and FY 2009-10. Based on this continued trend, revenue is recommended to increase by 100% (to \$20,000) over FY 2009-10 adopted levels. This increase in revenue, along with a fund balance available of \$40,000 will be used to fund Fish

and Game projects in FY 2010-11 totaling \$33,531 (an increase of \$10,500 or 46% over FY 2009-10) and to create \$26,469 in new reserves. Expenditures include distribution of educational information, purchase of field equipment, habitat improvement as well as fisheries and wildlife research.

The addition of \$26,469 in new reserves will provide the Fish and Game fund with reserves and designations totaling \$165,722 (general reserves - \$47,539, fish and game project designations - \$100,073, and \$18,100 – environmental settlement designation).

BOARD ADOPTED CHANGES

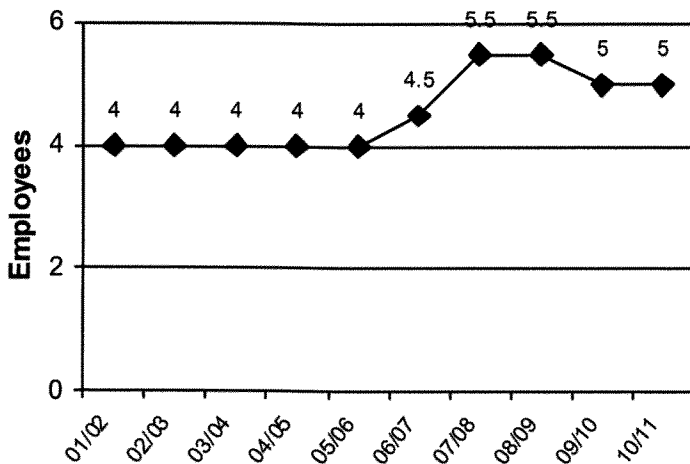
None

MISSION STATEMENT

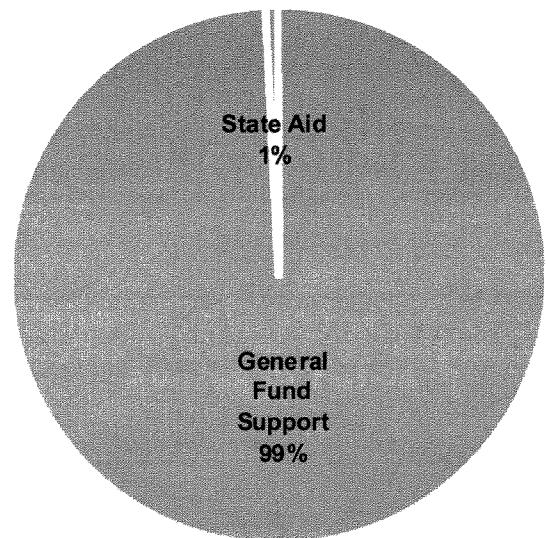
To serve San Luis Obispo County through the development, sharing, and application of research-based knowledge in agricultural sustainability, natural resource conservation, and youth and family development to provide a better quality of life both now and in the future.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 11,268	\$ 3,978	\$ 4,035	\$ 4,035	\$ 4,035
**Total Revenue	\$ 11,268	\$ 3,978	\$ 4,035	\$ 4,035	\$ 4,035
Salary and Benefits	315,711	304,093	355,617	352,389	352,389
Services and Supplies	94,107	97,541	105,292	91,089	91,089
**Gross Expenditures	\$ 409,818	\$ 401,634	\$ 460,909	\$ 443,478	\$ 443,478
General Fund Support (G.F.S.)	\$ 398,550	\$ 397,656	\$ 456,874	\$ 439,443	\$ 439,443

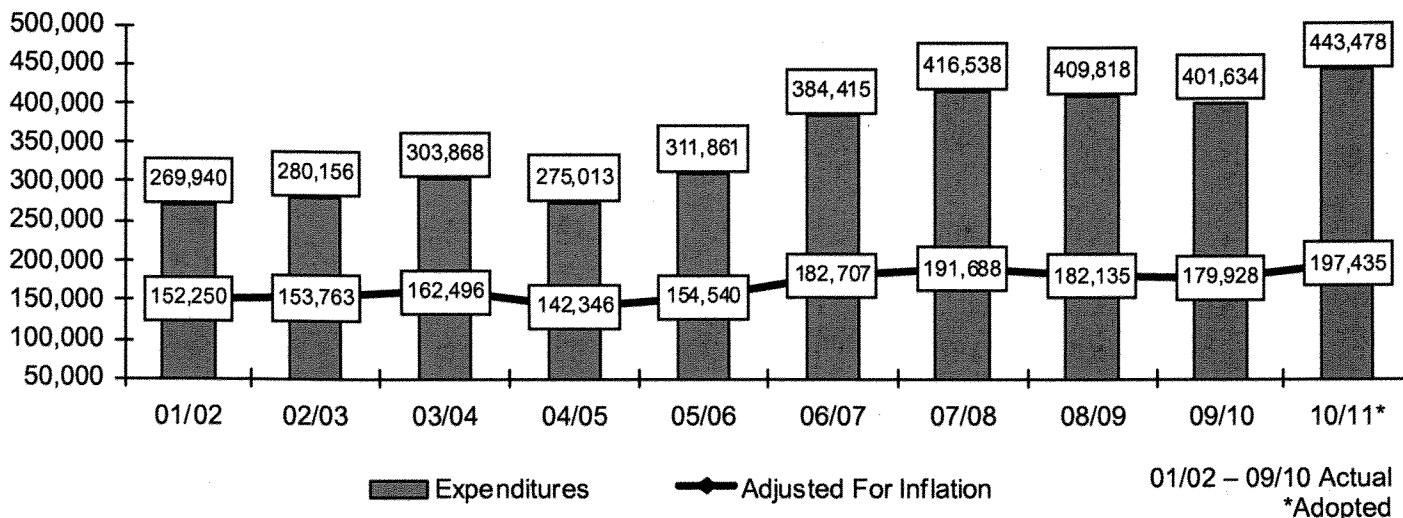
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Natural Resources

Assists landowners, County and city planners, and agency personnel to: understand and assess the importance and status of natural resources, including watersheds, wildlife habitat, and oak woodlands; and assist them in developing and applying sustainable management practices based on research-based principles.

Total Expenditures: \$121,216 Total Staffing (FTE): 1.25

Agriculture

Provide growers and related agricultural personnel with objective, research-based information and programming on sustainable crops, livestock, and range production, including the maintenance of natural resources.

Total Expenditures: \$133,038 Total Staffing (FTE): 1.25

Youth and Family

Provide objective, research-based information for individuals, families, and professionals to: strengthen the capacities of families, communities, and organizations in contributing to the positive development of youth; and strengthen the capacities of individuals and families to become self-sufficient through life skills development related to human health and nutrition, food safety, and money management.

Total Expenditures: \$189,224 Total Staffing (FTE): 2.50

DEPARTMENT COMMENTS

The Farm Advisor Department serves San Luis Obispo County through the development, sharing, and application of knowledge in agricultural sustainability, natural resource conservation, and youth and family development. The department, through its University of California Cooperative Extension Advisors and other academic and paraprofessional staff, brings the tremendous resources of the University's Division of Agriculture and Natural Resources as well as other Land-Grant Institutions to the County. As critical issues arise in our service areas, staff can quickly and efficiently respond through the research and knowledge base available from our Cooperative Extension's state and national resources. We reach stakeholders with new and important information via various delivery methods, including workshops, field days, newsletters and fact sheets, one-on-one consultations, and

web-based programs. Our department utilizes over 500 trained volunteers in its agriculture, food safety, nutrition, & 4-H youth development programs. San Luis Obispo County leverages approximately four dollars for every dollar it spends to support the Farm Advisor Department through resources from the University of California, USDA, grants and gifts. An overarching goal of the department is to provide the highest quality of service to its clientele in the most efficient and cost effective manner.

FY 2009-10 Key Accomplishments

Internal Business Improvements: This year we succeeded in converting our 4-H newsletter, with a monthly circulation of over 1,200 copies, to mostly an electronic newsletter. Only 200 hardcopy 4-H newsletters are sent via the mail. This helped us obtain our goal of reducing department costs for postage, photocopying, staff-time, and paper. All newsletters are electronically available on the department's website at <http://cesanluisobispo.ucdavis.edu>.

Finance: Trained volunteers provide multiple levels of service to departmental clientele. We conservatively estimate the value of volunteer contributions to San Luis Obispo at over \$968,000 per year.

Customer Service: Ninety-four percent of program participants indicated a useful knowledge gain and 82% made a positive behavior change based on information presented in our educational programs.

Learning and Growth: Employee University and University of California electronic training resources were used for staff development. These trainings increase staff's knowledge and productivity of safety issues and software applications, performance in customer service, and compliance with legal mandates. Electronic training is cost-effective as there are no travel costs and staff can be trained conveniently.

Major Focus for FY 2010-11

During FY 2010-11 the Farm Advisor Department will continue to strive for excellence through:

Internal Business Improvements: Continue to publicize the availability of on-line newsletters to increase the use of electronic communication usage. The department will continue the strong emphasis on safety issues because of its importance to both our office and field staff.

Finance: Seek grants for new research and extension education programs in all our program areas. Continue to compare San Luis Obispo County's fiscal contributions to our department with the six benchmark counties.

Customer Service: Continuation of the comprehensive evaluation program using knowledge gain surveys and follow-up behavior change surveys of clientele. Also utilize formal and informal needs assessments.

Learning and Growth: Continue the use of webinar trainings when available and appropriate. Have staff participate in appropriate County Employee University classes and University of California trainings. Involve staff as fully as possible in departmental decision making, including budget decisions.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The FY 2010-11 recommended budget for the Farm Advisor increases General Fund support by 3% or \$13,888 as compared to FY 2009-10 adopted amounts. Revenue, received on a dollar-for-dollar reimbursement from the University of California, is decreasing by 57% or \$5,441 from FY 2009-10 budgeted levels. Overall, expenditures are essentially flat from FY 2009-10 levels, increasing less than 1% (\$8,447). Salary and benefit accounts are 8% more or \$27,185 primarily due to two reasons: 1) budgeting for the deferred FY 2009-10 prevailing wage increase; and 2) fully funding a vacant ½ Health Education Specialist position in FY 2010-11. This position was funded for 6 months in FY 2009-10. Staff from the Farm Advisor's Office have also committed to approximately \$3,200 in voluntary time off for FY 2010-11. Service and supply accounts are recommended to decrease by \$18,738 or 17% due to a combination of reductions associated with achieving a decrease in General Fund support as required by all departments and inter-departmental service charges being lower than budgeted in FY 2009-10. Reductions to these accounts hinder the ability of staff to create and distribute educational materials,

however, the department is moving towards distributing these materials electronically to save printing and mailing costs.

Additionally, the UC Advisors are building office-type costs into grant applications in an effort to offset some of the expenses.

BOARD ADOPTED CHANGES

None

GOALS/PERFORMANCE MEASURES

Department Goal: To strengthen our agricultural industries. To conserve our natural resources. To help youth and families grow strong.						
Communitywide Result Link: A livable community. A prosperous community. A healthy community.						
1. Performance Measure: Percentage of program participants that report a <u>useful gain of knowledge</u> as a result of their participation in an educational program.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
95%	99%	98%	99%	97%	98%	97%
What: This measure tells us how many participants gained useful information as a result of participating in our educational programs related to agricultural sustainability, natural resource conservation, quality parenting skills, positive youth development, wise nutritional choices or food safety practices.						
Why: Knowledge gain is a key factor for positive behavior change.						
How are we doing? Program evaluations during FY 2009-10 indicated a useful knowledge gain by 98% of participants based on information presented in our programs. A target of 97% is very ambitious but attainable because of the high-quality of our department's educational programming.						
2. Performance Measure: Percentage of program participants that report a <u>positive behavior change</u> as a result of their participation in an educational program.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
94%	93%	94%	90%	92%	89%	92%
What: This measure tells us how many people made a positive behavior change as a result of participation in our education programs related to agricultural sustainability, natural resource conservation, quality parenting skills, positive youth development, wise nutritional choices or food safety practices.						
Why: Positive behavior contributes to a livable, prosperous, and/or healthy community.						
How are we doing? During FY 2009-10 on follow-up surveys conducted within 6 months of attending an educational program, 89% of program participants reported a positive behavior change based on information presented in our programs. Even though change in behavior is extremely difficult to bring about, we have every expectation that we will meet or come very close to our target of 92% for FY 2010-11.						
3. Performance Measure: Percentage of first year of 4-H Club members that re-enroll for a second year of 4-H membership.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
77%	65%	65%	66%	77%	70%	74%
What: This measure tracks the number of first year 4-H club members that re-enroll for a second year in the program.						

Why: Re-enrollment of 4-H members is an indicator of the quality of the program for members and their parents/guardians.

How are we doing? The Farm Advisor Department initially implemented a *First Year 4-H Member Retention Program* in the fall of 2007 when reenrollment rates dropped, and the program continued through FY 2009-10. The program includes a series of "fact sheets" delivered to first year members and families. Each fact sheet is designed to address a specific aspect of the SLO County 4-H Youth Development Program that had been identified as an area of confusion through previous research. In July of 2008, 255 families involved in FY 2007-08 *First Year 4-H Member Retention Program* were surveyed. Based on all of the data collected, several ways to more effectively deliver the program were identified and implemented during FY 2009-10 and the 4-H retention rates increased by 4 percentage points over FY 2008-09 to 70%. This is the highest 4-H retention rate we have had in 4 years. Through continued program evaluation and revision, we will continue to strive to achieve even higher reenrollment rates in future years. It is important to note that the 70% retention rate is a very high rate for reenrollment of first-year 4-H members, often reported to be only 50-55% in other locales.

Department Goal: To cost-effectively manage the Farm Advisor Department.

Communitywide Result Link: A well-governed community.

4. Performance Measure: San Luis Obispo County fiscal contributions to the Farm Advisor budget based on agricultural acreage as compared to the six county-utilized benchmark counties.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$0.27/ag acre for San Luis Obispo County compared to \$0.32/ag acre for benchmark counties	\$0.31/ag acre for San Luis Obispo County compared to \$0.56/ag acre for benchmark counties	\$0.36/ag acre for San Luis Obispo County compared to \$0.69/ag acre for benchmark counties	\$0.35/ag acre for San Luis Obispo County compared to \$1.52/ag acre for benchmark counties	\$0.39/ag acre for San Luis Obispo County compared to \$.73/ag acre for benchmark counties	\$0.35/ag acre for San Luis Obispo County compared to \$1.50/ag acre for benchmark counties.	\$0.37/ag acre for San Luis Obispo County compared to \$.70/ag acre for benchmark counties

What: This measure indicates the County's cost per acre of agricultural land for services provided by the Farm Advisor Department. There are nearly 1.15 million agricultural acres (harvested and rangeland) in the County.

Why: This measure demonstrates the cost efficiency of available resources to fund Farm Advisor's programs.

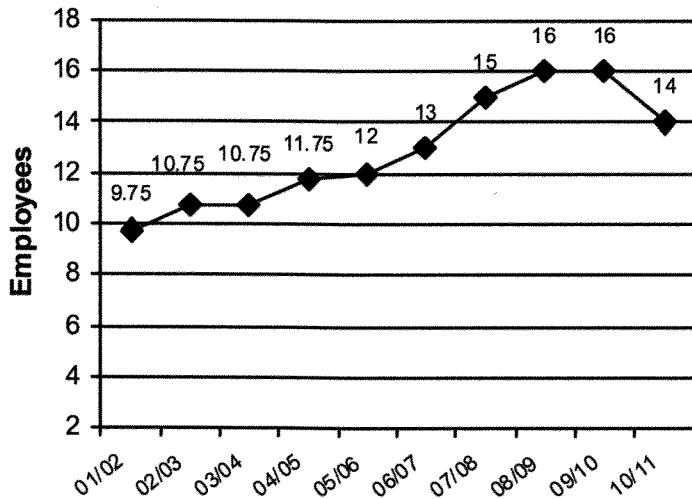
How are we doing? San Luis Obispo County continues to receive similar Farm Advisor services at a lower cost per ag acre than the County's utilized benchmark counties. During FY 2009-10, San Luis Obispo County's fiscal contribution to the Farm Advisor Department was \$0.35/agricultural acre, compared to an average of \$1.50/ag acre for our benchmark counties. Since Santa Cruz County was a very high outlier at \$6.83/agricultural acre, we also calculated the actual results without Santa Cruz County; this resulted in the remaining benchmark counties rates to drop to \$0.62/ag acre. We project a similar difference in cost per ag/acre at the end of FY 2010-11. Because Santa Cruz County continues to be such a high outlier we will discontinue using their figures beginning FY 2010-11.

MISSION STATEMENT

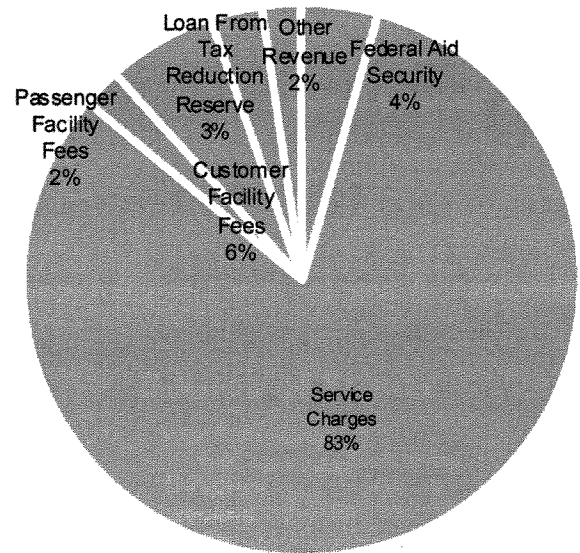
To provide for the safe and efficient operation of the airport and deliver to the community aviation services through the total efforts of knowledgeable, conscientious, dedicated staff empowered by the public they serve.

OPERATING DETAIL (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (5)
OPERATING REVENUES				
Charges for Services	3,027,335	2,914,490	3,166,260	3,166,260
TOTAL OPERATING REVENUES	3,027,335	2,914,490	3,166,260	3,166,260
OPERATING EXPENSES				
Salaries and Benefits	1,343,552	1,346,771	1,394,150	1,394,150
Services and Supplies	1,776,609	1,465,790	1,741,495	1,741,495
Countywide Overhead	294,599	373,637	183,351	183,351
Taxes & Assessments	28,041	441	28,500	28,500
Depreciation	916,866	1,921,017	1,978,649	1,978,649
TOTAL OPERATING EXPENSES	4,359,667	5,107,656	5,326,145	5,326,145
OPERATING INCOME (LOSS)	(1,332,332)	(2,193,166)	(2,159,885)	(2,159,885)
NON-OPERATING REVENUES (EXPENSES)				
Federal Aid Security	133,979	181,987	166,875	166,875
Other Revenues	58,543	2,877,713	89,812	89,812
Grants-Federal/State	0	0	10,293	10,293
PFC	475,093	369,638	78,566	78,566
CFC	232,030	42,026	247,979	247,979
Other	0	0	116,025	116,025
Interest	18,088	2,858	1,000	1,000
Caltrans loan payment	(208,103)	(198,450)	(420,158)	(420,158)
General Fund Loan Payment	0	0	(247,979)	(247,979)
Operating Transfers In/Out	(56,561)	(25,000)	0	0
Prior Year Adjustment	0	(296,888)	0	0
TOTAL NON-OPERATING REVENUES (EXPENSES)	653,069	2,953,884	42,413	42,413
INCOME BEF. CAPITAL CONTRBS. & TRANSFERS	(679,263)	760,718	(2,117,472)	(2,117,472)
Capital Contribution	6,759,755	4,309,603	0	0
CHANGE IN NET ASSETS	6,080,492	5,070,321	(2,117,472)	(2,117,472)
Net Assets - beginning	74,781,831	80,862,323	85,932,644	85,932,644
Net Assets - ending	80,862,323	85,932,644	83,815,172	83,815,172
FIXED ASSET EXPENDITURES				
Capital Projects	777,776	0	10,000	10,000
Fixed Assets	0	15,593,963	0	0
Land	0	2,793,152	0	0
TOTAL FIXED ASSET EXPENDITURES	777,776	18,387,115	10,000	10,000

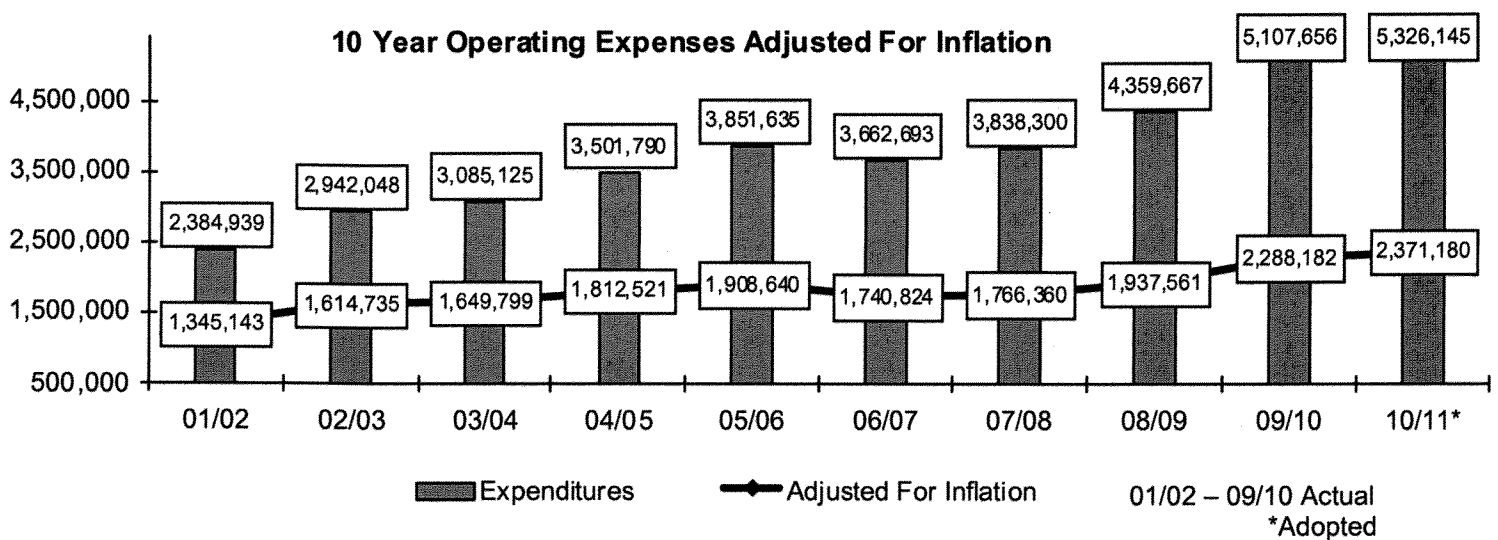
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Operating Expenses Adjusted For Inflation



SERVICE PROGRAMS

San Luis Obispo and Oceano County Airport Operations

Present and implement policies and procedures to insure the safety of airport users and enhance customer service. These policies and procedures produce the framework to manage, administer, operate, maintain, and provide security for the San Luis Obispo County and Oceano Airports serving commercial airline, private and business aviation users.

Total Operating Expenditures: \$5,326,145 Total Staffing (FTE): 14.0

Capital Projects at County Airports

Funding of approved capital projects carried out at the San Luis Obispo Regional and Oceano Airports.

Total Expenditures: \$10,000 Total Staffing (FTE): 0.00

DEPARTMENT COMMENTS

The General Services Agency County Airports team members are committed to delivering excellence to every customer. This will be accomplished through improving business processes, improving the financial health, supporting staff through appropriate training and being as responsive as possible to our customers. The Agency's key priority is to improve communications to support our initiatives in these areas. We will support the General Services Agency through leadership, trust, and vision for the future.

Goal 1: As Responsive as Possible - Customer Service

Tied to Performance Measures #1, 3, 4

Results achieved for FY 2009-10

Completed the fuel farm construction project, implementation of two new tenant fueling agreements and began fueling operation

- Improved terminal access road including signalization at Aero Drive and Highway 227
- Began terminal aircraft parking apron project

Major Efforts for FY 10-11

- Inspection by FAA will occur in May 2010 with the results to be provided in FY 2010-11
- Develop process to respond to all airport comments or complaints
- Provide responses for all e-mail and/or phone calls
- Provide a form and database to document calls with comment or complaint; staff response and time; and to track trends for possible future actions.
- Conduct quarterly tenant meetings
- Conduct one meeting with either General Aviation tenants, terminal tenants, or rental car providers quarterly

Goal 2: As Good as Possible – Internal Business Processes

Tied to Performance Measures #1

Results achieved for FY 2009-10

- Maintained service level to Airport tenant customers during construction of terminal aircraft parking apron
- Implementation of new processes for billing and reporting for accounts receivable activities
- Participated in evaluation of a countywide credit card collection system

Major Efforts for FY 2010-11

- Review two business practices for opportunities to enhance collections or reduce costs.
- Review the managing of the parking lot function

- Review implementing a credit card collection system
- Revise formal procurement measures to better monitor and control spending

Goal 3: As Cost Efficient as Possible - Financial Health

Tied to Performance Measures #1, 3, 4

Results achieved for FY 2009-10

- Conducted Airport operations with two fewer staff, as positions were left vacant to reduce expense

Major Efforts for FY 2010-11

- Revise monthly operation reporting with emphasis on budget deviations
- Implement controls for procurement
- Set up credit card processing at Airport Administration front desk
- Promote and implement Airport improvement plan for parking facilities

Goal 4: As Responsible as Possible - Learning and growth

Tied to Performance Measures #1, 3, 4

Results achieved for FY 2009-10

- Each member of staff attended training

Major Efforts for FY 2010-11

- Provide training for staff in the use of the SAP software (Enterprise Financial System)
- Ensure supervisors and managers receive at least 4 hours of management or leadership training
- Ensure staff receives at least 8 hours of training relating to airport operations and maintenance or team building
- Conduct triennial Live Airport Crash Exercise

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Fund Center 425 Airports is a division of the General Services Agency and is an Enterprise Fund. Enterprise Funds charge user fees for their services. The State Controller's Office requires that an Operation of Enterprise Fund Schedule 11 be submitted. The format of the Schedule 11, and some of the data it contains, is different from how other County departments' budgets are reported. For consistency purposes, the data provided for in the narrative, Service Programs, and 10-year Expenditure chart are from the Schedule 11. Additionally, the narrative compares FY 2010-11 recommended estimated numbers vs. FY 2009-10 estimated year end numbers. As fixed assets are noted separately on the Schedule 11 and are not included as part of total expenses, they are not included as part of the overall comparison.

Overall, the recommended FY 2010-11 total operating expense, excluding depreciation, is increasing by \$19,754, 1%, more than the estimated amount for FY 2009-10. The expense for salaries and benefits for FY 2010-11 is increasing by \$101,809, 8%, as compared to the estimated salary and benefit expense for FY 2009-10. The salary and benefit expense includes step increases and approximately \$40,000 as an estimate for a potential prevailing wage increase in FY 2010-11. The estimated services and supply expense for FY 2010-11 is increasing by \$80,172, 5%, compared to the estimated amount for FY 2009-10. This increase is largely related to insurance charges and charges for interdepartmental support.

The revenue projected to be received in FY 2009-10 is less than the amount that was budgeted for the fiscal year. The recommended operating revenues for FY 2010-11 identify an increase of \$281,035, 9%, as compared to the estimated (projected amount) for FY 2009-10. The revenue increase is largely due to rental revenues which are anticipated to include a full year rental income from the fuel farm and from additional rental space which will become available after completion of the apron project.

The recommended budget identifies a reduction of two (2.0) FTE in vacant Airport Maintenance Worker positions. Existing staffing levels were developed during a time of increasing passenger enplanements and capital project development. Since that time, enplanements and revenues have decreased and capital project development has slowed. The elimination of the two vacant positions will not have a significant impact on service levels, as the positions were not funded or filled in FY 2009-10 and were not planned to be filled in FY 2010-11.

The economic recession and cut backs by commercial air carriers has resulted in the reduction in the number of air carriers, flights and passenger enplanements at the Airport. Airport finances have also been impacted by capital project expenditures made in prior years, which relied on revenue anticipated to be received in future years. Debt service to finance some of the Airports' capital projects relied on the projected income from the rental of space to repay the debt service. The economic recession contributed to rental income which was less than the amount needed to cover the entire debt service. The above factors have created a structural fiscal imbalance wherein expenditures to operate the Airport are greater than revenues received by the Airport. The recommended budget includes a Budget Augmentation Request to transfer \$116,025 from the \$9.25 million in Tax Reduction Reserves. The \$9.25 million was originally set aside as a loan to the Airport to assist in developing parking improvements and a new passenger terminal building. The requested budget augmentation is necessary to cover Airport operating expenses in FY 2010-11. This budget augmentation is a loan and is to be repaid when Airport revenues are sufficient to cover operating expenses.

The Schedule 11 identifies an estimated Net Loss of \$2.1 million for FY 2010-11. This net loss is the difference between the total for all operating and non-operating revenues and expenses. Most of this is comprised of the nearly \$2 million in depreciation expense. This depreciation expense is a non-cash expense that identifies the decline in value of capital assets. It is also an indicator of the amount that will need to be set aside to replace capital assets in the future. The Airport is currently not funding depreciation. There is no immediate funding need to cover the depreciation expense. However, setting aside funding for the eventual replacement of capital assets should be a future consideration when the Airport's finances improve.

The Airport is currently working toward the development of new commercial air service through the use of a Small Community Air Service Development Grant. The Board of Supervisors has also approved incentives in the form of reduced fees to commercial air carriers that increase the number and destinations of flights from the Airport. The development of new air service is critical to the future fiscal health of the Airport. The Airport needs to generate additional revenue through new or expanded air passenger service and use of Airport properties to correct the structural fiscal imbalance. If the imbalance continues, additional injections of funding will be needed to maintain the Airport's services. The Airport will report on their fiscal condition throughout FY 2010-11 in the quarterly fiscal report.

BUDGET AUGMENTATION REQUESTS ADOPTED

Unit Amount	Description	Results
<p>\$116,025</p> <p>Source of Funding: \$9.25 million in Tax Reduction Reserve established in FY 2007-08 as loan to the Airport as funding designated to assist with the development of parking improvements and a new passenger terminal.</p>	<p>The requested amount is a loan to fund the FY 2010-11 Airport operational budget. The revenues in the Airport FY 2010-11 budget are insufficient to cover the expense for operations to maintain services at the Airport. The loan will provide the funding needed to cover the gap in revenues and fund operational expenses necessary to maintain services at the San Luis Obispo and Oceano Airports.</p>	<p>The funding will allow the Airport to meet required fiscal obligations for maintaining both general aviation and commercial passenger service at the San Luis Obispo Airport and general aviation service at the Oceano Airport.</p>

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

<p>Department Goal: Manage the San Luis Obispo and Oceano Airports in a manner that ensures the safety of the traveling public and complies with Federal, State, and local aviation and airport rules, regulations and advisories.</p> <p>Communitywide Result Link: A safe community.</p>						
<p>1. Performance Measure: Percentage compliance with annual Federal Aviation Administration (FAA) inspections of appropriate safety and security measures.</p>						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
99%	100%	100%	100%	100%	100%	100%
<p>What: Annual safety and security inspection of certified airports conducted by FAA staff.</p> <p>Why: To ensure the safety of passengers and the public.</p> <p>How are we doing? The Airport has been very successful in meeting safety and security compliance to the 100% standard. The April 2010 FAA inspection was completed with 100% Compliance. The Airport anticipates 100% compliance to FAA Standards on next year's inspection.</p>						
<p>Department Goal: To cost effectively operate and maintain County Airports to enhance the air transportation service experience of airport users.</p> <p>Communitywide Result Link: A safe, livable and prosperous community.</p>						
<p>2. Performance Measure: Number of annual enplanements (boarding passengers) / employees, # of operations (take off or landing of aircraft) per employee and # of based aircraft per employee. (This performance measure is being deleted.)</p>						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
14,014 Enplanements/ Employees 7,087 Operations/ Employees	14,920 Enplanements/ Employees 7,875 Operations/ Employees 26 Based Aircraft/ Employees	12,152 Enplanements/ Employees 6,363 Operations/ Employees 21 Based Aircraft/ Employees	9,482 Enplanements/ Employee 6,209 Operations/ Employee 20 Based Aircraft/ Employee	10,714 Enplanements/ Employee 6,955 Operations/ Employee 23 Based Aircraft/ Employee	8,939 Enplanements/ Employee 6,297 Operations/ Employee 18 Based Aircraft/ Employee	Deleted
<p>What: Measures staffing in relationship to workload.</p> <p>Why: This measure helps to show the public that the Airports are efficiently staffed compared with relative airport counterparts.</p> <p>How are we doing? This performance measure is tied to Commercial Passenger Enplanements, Aircraft Operations and Based Aircraft. Commercial Passenger Enplanements are related to business decisions of commercial air carriers and consumer response to overall economic conditions. The metrics in this measure are not completely within the control of the Airport. The overall downturn in the national and state economy had a significant impact to enplanements at the Airport. The measures identified above were impacted not by airport activity, rather business and other decisions. Although we are deleting the measure, we acknowledge that enplanements are an important indicator of the overall fiscal health of Airport operations. We will report enplanement data as part of the fiscal quarterly reporting process as well as with the overall documentation submitted with the annual Airport budget request.</p>						
<p>3. Performance Measure: Conduct quarterly tenant meetings.</p>						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	N/A	N/A	N/A	New	Quarterly Tenant meetings - 65% attendance participation by tenants
<p>What: Measures Airport Services communications with tenants.</p>						

Why: The airport had been identified in a Grand Jury Report as failing to communicate with Airport tenants. This measure will document the efforts of Airport Management to communicate with all its tenants. This will measure Airport Administration's attempt to communicate with a variety of tenants including General Aviation, Commercial Airlines, Rental Car providers, Ground Transportation operations as well as other concessionaires. We will change the venue and time of the meetings each quarter in order to accommodate more individual's schedules and to increase participation.

How are we doing? It is important for Airport tenants to be aware of what is transpiring at the Airport and have input where appropriate to administration policies and procedures to ensure the safe and efficient operation of the facility. Additionally, the quarterly forums will allow management to update tenant to the status and planning of Capital Improvement projects.

4. Performance Measure: Process airport complaints within 24 hours of receipt.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	N/A	N/A	N/A	New	Respond and resolve 60% of complaints or comments within 24 hours

What: Measures Airport Services response to comments or complaints regarding services or operations

Why: This measure helps to show the public that Airport Services will respond to comments and complaints in a timely manner.

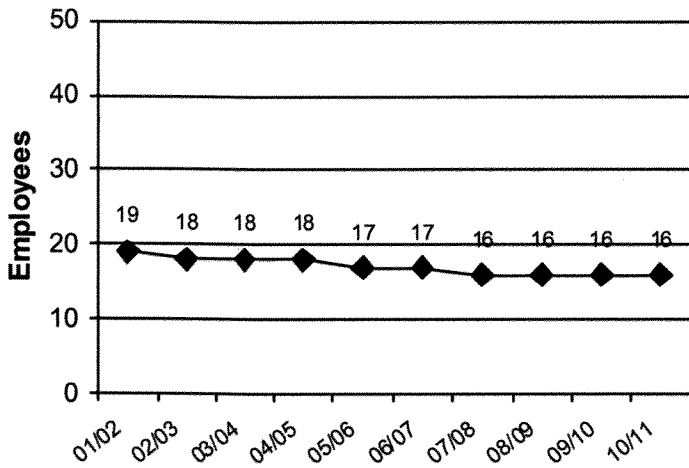
How are we doing? Airport Administration needs to be responsive to complaints or comments from tenants, users, or the general public. While many complaints such as those relating to noise are generally beyond the control of the Airport, a timely response to a comment demonstrates the Airport's commitment to the community.

MISSION STATEMENT

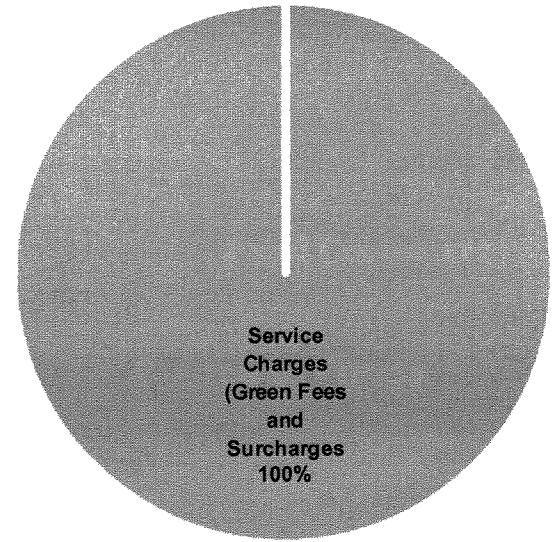
The San Luis Obispo County General Services Agency – Golf Courses operates 18-hole championship golf courses to enhance opportunities for recreation and personal enrichment of the County's residents and visitors while protecting its natural resources

OPERATING DETAIL (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (5)
OPERATING REVENUES				
Charges for Services	2,879,059	2,653,493	2,775,547	2,775,547
TOTAL OPERATING REVENUES	2,879,059	2,653,493	2,775,547	2,775,547
OPERATING EXPENSES				
Salaries and Benefits	1,417,234	1,367,262	1,465,276	1,465,276
Services and Supplies	1,046,350	750,829	874,387	874,387
Countywide Overhead	98,425	170,028	0	0
TOTAL OPERATING EXPENSES	2,562,009	2,288,119	2,339,663	2,339,663
OPERATING INCOME (LOSS)	317,050	365,374	435,884	435,884
NON-OPERATING REVENUES (EXPENSES)				
Interest	23,337	7,384	12,000	12,000
Other	444,056	0	0	0
Transfer in fm GF for Equip	8,898	0	0	0
Operating Transfer In	0	26,319	0	0
Depreciation	(385,263)	(383,798)	(385,263)	(385,263)
Transfer to DSF-Interest	0	(316,358)	(307,675)	(307,675)
Transfer to DSF-Principal	0	0	(240,000)	(240,000)
TOTAL NON-OPERATING REVENUES (EXPENSES)	91,028	(666,453)	(920,938)	(920,938)
INCOME BEF. CAPITAL CONTRBS. & TRANSFERS	408,078	(301,079)	(485,054)	(485,054)
Transfers in (out)	(50,718)	(18,071)	0	0
CHANGE IN NET ASSETS	357,360	(319,150)	(485,054)	(485,054)
Net Assets - beginning	7,154,219	7,511,579	7,192,429	6,869,432
Net Assets - ending	7,511,579	7,192,429	6,707,375	6,660,498
FIXED ASSET EXPENDITURES				
Equipment	0	0	15,448	15,448
Structures, Improvements	8,898	8,319	0	0
TOTAL FIXED ASSET EXPENDITURES	8,898	8,319	15,448	15,448

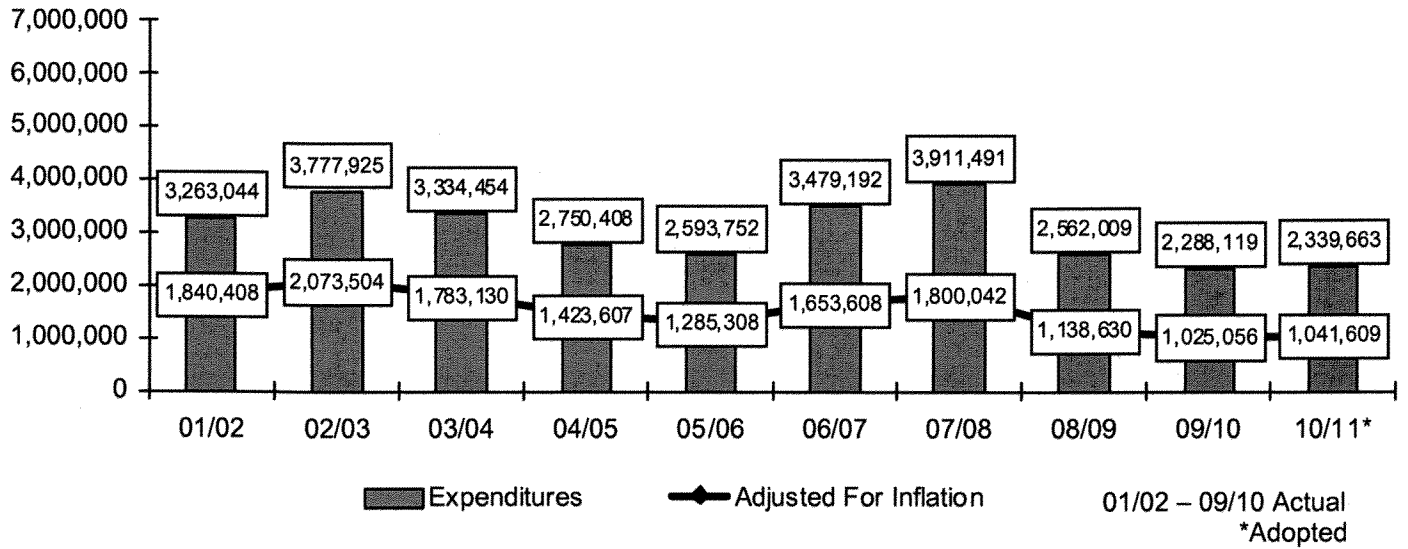
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Morro Bay Golf Course

Operate and maintain the Morro Bay Golf Course, which is leased from the State of California. Supervise the performance of County employees and contracted concessionaires to enhance customer satisfaction, maintain quality control, and ensure safe, cost-effective, and efficient operation of the courses.

Total Expenditures: \$1,273,087 Total Staffing (FTE): 8.50

Chalk Mountain Golf Course

Own the Chalk Mountain Golf Course. Supervise the performance of contracted concessionaire to enhance customer satisfaction, maintain quality control, and ensure safe, cost-effective, and efficient operation of the courses.

Total Expenditures: \$113,979 Total Staffing (FTE): 0.00

Dairy Creek Golf Course

Own, operate, and maintain the Dairy Creek Golf Course. Supervise the performance of County employees and contracted concessionaires to enhance customer satisfaction, maintain quality control, and ensure safe, cost-effective, and efficient operation of the courses.

Total Expenditures: \$1952,597 Total Staffing (FTE): 7.5

The County Golf Course Program of the County Parks exists to operate and maintain 18-hole championship golf courses to enhance opportunities for recreation and personal enrichment of the County's residents and visitors.

Internal Business Processes – As good as possible

FY 09-10 Accomplishments

- Accounting staff has streamlined internal accounting processes with concessionaires, and they continue to work towards painting a clear picture of the financial outlook of the golf program.
- Golf Course Superintendent is utilizing SAP to provide better feedback and monitoring for staff in the field regarding revenues and expenditures.

FY 10-11 Objectives and Challenges

- Golf Superintendent to obtain feedback from staff to improve daily, weekly, monthly, and yearly operations to help simplify and increase efficiencies on the grounds and facilities.
- Work with concessionaires to revise and update policies and procedures for golf operations.

Financial Health – As cost efficient as possible

FY 09-10 Accomplishments

- Staff and concessionaire partners have re-branded the annual customer program to attract new customers and help increase retention. Changes have increased participation by nearly 20%.
- Financial reports have been provided to staff increasing their knowledge of the entire financial outlook, which has increased awareness of spending wisely.

FY 10-11 Objectives and Challenges

- Undergo a capital needs assessment. The completion of this assessment in conjunction with improved financial reports will allow golf staff to better understand how to plan for and finance future infrastructure maintenance.
- Continue offering promotions and direct marketing to stimulate increased play on a local level.

Customer Service – As responsive as possible

FY 09-10 Accomplishments

- Annual surveys of golf course users measure public opinion about the condition and quality of our facilities, the quality of staff service and the overall recreation experience of users. National Golf Foundation conducted on-line customer satisfaction surveys at the three County golf courses in June 2009. The survey indicated customer satisfaction or Loyalty Index for our facilities is as follows: Morro Bay 97%; Dairy Creek 88%; Chalk Mountain 74%. This information has not previously been shared as the results were not available.

FY 10-11 Objectives and Challenges

- Integrate the new Golf Course Supervisor and Equipment Mechanic with operations and concession staff. Provide opportunities for fresh ideas and encourage their creativity to enhance customer services.
- Develop our own Customer Satisfaction surveys that will allow us to monitor customer satisfaction on a more regular basis. These surveys will occur at random days and times with greater frequency, but require less time for participation in the hopes that we will capture a larger amount of feedback from our customer base.

Learning and Growth - As responsible as possible

FY 09-10 Accomplishments

- Staff members are continually encouraged to attend County-sponsored development opportunities offered through the Employee University and National Management Association. Lead Greenkeepers have become more involved in supervisor training courses and improving their knowledge base as it pertains to managing people and resources.

FY 10-11 Objectives and Challenges

- Orient and train new Golf Course Supervisor and Equipment Mechanic. Encourage professional growth and provide leadership opportunities to enhance their skills and knowledge, and that of the golf workforce as a whole.
- Attend seminars regarding irrigation management to help improve navigation within software programs that are currently installed to help manage costs and resources in a more efficient manner.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Fund Center 427 – Golf Courses, a division of the General Services Agency, is an Enterprise Fund and as such does not receive General Fund support. Enterprise funds charge user fees for their services. The State Controller's Office requires that an Operation of Enterprise Fund Schedule 11 be submitted. The format of the Schedule 11, as well as some of the data it contains, is different from how other County departments' budgets are reported. For consistency purposes, the data provided for in the narrative, Service Programs, and 10-year Expenditure chart are from the Schedule 11, including depreciation. Additionally, the narrative compares FY 2010-11 recommended estimated numbers vs. FY 2009-10 estimated year end numbers. As fixed assets are noted separately on the Schedule 11 and are not included as part of total expenses, they are not included as part of the overall comparison.

The total recommended expense for Golf Courses' FY 2010-11 budget is decreasing by \$73,781, 2%, less than the estimated amount for FY 2009-10. FY 2010-11 budgeted operating revenues are essentially flat, showing a \$7,995 increase as compared to the estimated year end FY 2009-10 amount. Revenues in FY 2007-08 and FY 2008-09 declined and the relatively flat revenue amount in this budget are indicative of a leveling of the trend in declining revenue and more realistic budgeting of revenue amounts.

Salary and benefit accounts for FY 2010-11 are increasing by \$62,168 or 4% over the FY 2009-10 estimated amounts. The increase is largely due to restoring funding for a Greenskeeper position which was vacant in FY 2009-10. Service and supply accounts are decreasing by \$122,078, a 12% decline as compared with the FY 2009-10 estimated amount. The decrease can be attributed to a decrease in concession payments to the State associated with the Morro Bay Golf Course, a decrease in Countywide overhead charges and a reduction in the expense related to payments in the water contract with the California Men's Colony. The recommended budget includes \$15,448 for the replacement of a pick-up truck with a more fuel efficient vehicle that will be used to maintain turf.

The FY 2010-11 recommended budget also includes expense for debt service that totals \$547,675. This debt service was originally intended to be repaid with a surcharge on fees for each round of golf played. The current revenue from this surcharge is insufficient to cover the debt service. Other operating revenues are making up the difference.

The Golf budget for FY 2010-11 also identifies Net Income (Loss) of \$485,054. This net loss is the difference between the total budgeted operational and non-operational revenues and expenses. Approximately 80%,

\$385,263, of the net income loss, can be attributed to depreciation expense. This depreciation expense is a non-cash expense that identifies the decline in value of capital assets. It is also an indicator of the amount that should be set aside to replace capital assets in the future. Golf is currently not funding depreciation. Although there is no immediate funding needed to cover the depreciation expense, it is recommended that Golf management develop a plan to begin setting aside funding for the eventual replacement of Golf's capital assets.

The recommended budget provides funding the annual operating costs and debt service. A recent accounting review of the Golf Course finances shows the overall financial status for the Golf fund center to be healthier than previously identified. The cash balance for the fund center is approximately \$300,000 greater than previously estimated. The increased cash balance was achieved through fiscal reviews performed by agency accounting staff. This process reconciled revenues and expenses from prior years which resulted in freeing up funding that had previously been identified as being allocated and not available. About \$115,000 of the cash balance is being used to finance the operational expense in FY 2010-11.

This budget fully funds all existing staff positions. The recommended budget will maintain current service levels.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Cost-effectively operate and maintain County public golf courses to enhance recreational opportunities for residents and visitors.						
Communitywide Result Link: A livable community.						
1. Performance Measure: Annual operating costs per golf round played at County-managed golf courses.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$17.63/round	\$18.52/round	\$18.92/round	\$17.85/round	\$18.50/round	\$19.88/round	\$18.87/round
What: The ratio of total operating expenses (salaries/benefits, services/supplies, depreciation of fixed assets) to the total number of rounds played at County-managed golf courses.						
Why: This figure reflects our commitment to provide well-maintained golf courses and amenities for those who visit County golf courses. This benchmark is useful in developing the fee structure as well as assessing the value of services provided in a very competitive market.						
How are we doing? While operating costs have been stable and reduced where possible, the decline in golf play both nationally and regionally has resulted in fewer golf rounds played locally. Therefore, County courses have experienced higher annual operating costs per round played than was adopted. FY 2009-10 operating costs per round exceeded the Adopted target by 6.9%. Reduction of operating expense has been a short term strategy to produce operating savings during challenging economic times and has allowed our program to pass along the savings to the golfing community.						
Department Goal: Design and implement programs that enhance golfing opportunities at a reasonable cost for residents and visitors to ensure customer satisfaction.						
Communitywide Result Link: A livable community.						

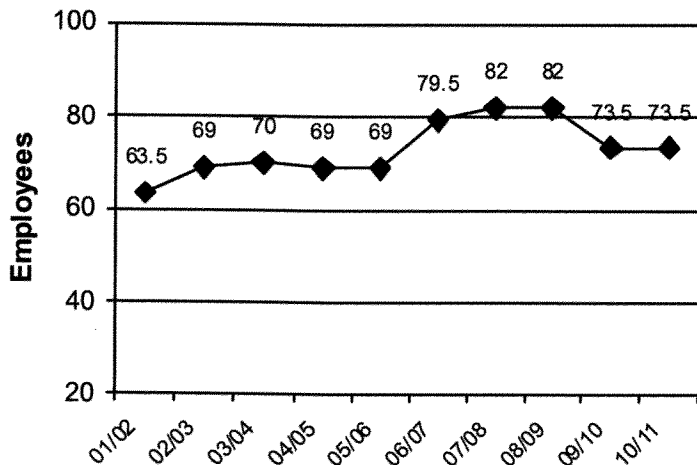
2. Performance Measure: The total number of golf rounds played at County-managed golf courses.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
153,361	158,830	152,695	142,563	145,000	121,919	140,000
<p>What: This measurement looks at the total number of rounds played at all three County golf courses relative to the prior year.</p> <p>Why: The ultimate measure of success for our golf program is reflected in the volume of play we can attract in this very competitive golf market. While golf rounds played are subject to the negative impacts of weather and the general economy, the total rounds played reflects the perceived value of golf experienced on our courses.</p> <p>How are we doing? The golf industry continues to trend downward since 2001 nationally, regionally and locally. Staff sees that local golfers maintain loyalty to our facilities but the numbers of golfers from further distances (Central Valley, Northern California, etc.) are fewer in number. Actual golf rounds played at County managed courses were approximately 19% below adopted figures. Per course, the decline in play from FY 2008-09 to FY 2009-10 was: Morro Bay Golf Course -14%; Dairy Creek Golf Course -23%; and, Chalk Mountain Golf Course -34%. Golf staff continues to work with concessionaire partners to create promotional offers that will attract more golfers to the courses .</p>						
3. Performance Measure: Percentage of annual survey respondents who would recommend playing on a County-managed golf course to a friend or colleague.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
90%	76.9%	77%	88%	90%	86.5%	90%
<p>What: Annual surveys of those who play golf on County managed golf courses measures customer opinion about the quality of those facilities, the quality of staff service and the overall value of the recreation experience. The golfer's willingness to recommend the course to a friend is, perhaps, the most meaningful measure of the facility's perceived value.</p> <p>Why: All the efforts to set appropriate fees and provide quality, safe facilities ultimately come down to the satisfaction of facility users and golfers' perceptions of the value of our products. Periodic surveying of customers helps staff measure golfers' opinions.</p> <p>How are we doing? Consistent with past years, staff employed the National Golf Foundation (NGF) to conduct customer surveys at all three courses. These surveys indicated an approval rating of 86.5 %, which is 4% below the Adopted amount. The results at Chalk Mountain significantly influenced the aggregate results of customer satisfaction as Chalk Mountain's approval rating was 74.7%. Morro Bay and Dairy Creek Golf Courses had approval ratings of 97% and 88% respectively. County staff is working closely with the concessionaire at Chalk Mountain to improve the golfing experience for our customers and anticipate increased customer satisfaction next year.</p>						

MISSION STATEMENT

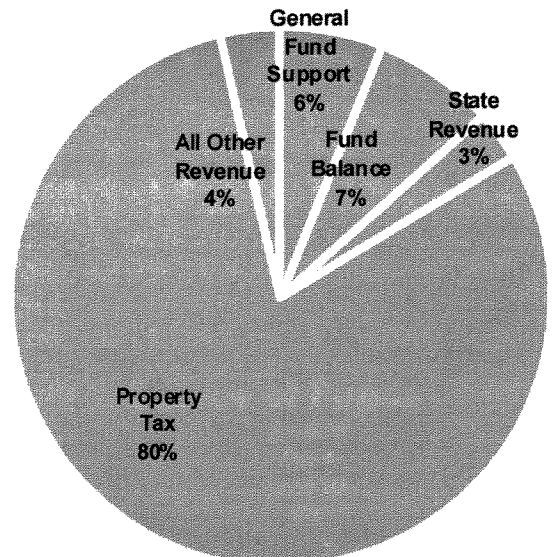
The mission of the San Luis Obispo City/County Library is to provide materials and services to people seeking knowledge, lifelong learning, and recreation, as well as to ensure that all customers of the library may use those materials and services to the maximum extent possible.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Taxes	\$ 7,065,452	\$ 6,918,951	\$ 6,827,387	\$ 6,839,327	\$ 6,839,327
Revenue from Use of Money & Property	62,106	15,192	18,000	18,000	18,000
Intergovernmental Revenue	248,465	255,130	250,069	246,429	246,429
Charges for Current Services	210,703	313,130	275,000	275,000	275,000
Other Revenues	164,363	359,306	20,000	20,000	20,000
Other Financing Sources	717,750	2,627,652	674,114	529,361	529,361
Interfund	240	0	0	0	0
Total Revenue	\$ 8,469,079	\$ 10,489,361	\$ 8,064,570	\$ 7,928,117	\$ 7,928,117
Fund Balance Available	\$ 382,318	\$ 666,581	\$ 368,658	\$ 368,658	\$ 614,971
Cancelled Reserves	380,722	1,033,321	27,474	113,927	113,927
Total Financing Sources	\$ 9,232,119	\$ 12,189,263	\$ 8,460,702	\$ 8,410,702	\$ 8,657,015
Salary and Benefits	\$ 6,067,167	\$ 5,640,197	\$ 5,810,486	\$ 5,810,486	\$ 5,810,486
Services and Supplies	2,937,709	2,735,761	2,547,716	2,497,716	2,497,716
Other Charges	46,700	124,896	2,500	2,500	2,500
Fixed Assets	150,000	2,800,000	0	0	0
Gross Expenditures	\$ 9,201,576	\$ 11,300,854	\$ 8,360,702	\$ 8,310,702	\$ 8,310,702
Contingencies	0	0	100,000	100,000	220,000
New Reserves	0	520,418	0	0	126,313
Total Financing Requirements	\$ 9,201,576	\$ 11,821,272	\$ 8,460,702	\$ 8,410,702	\$ 8,657,015

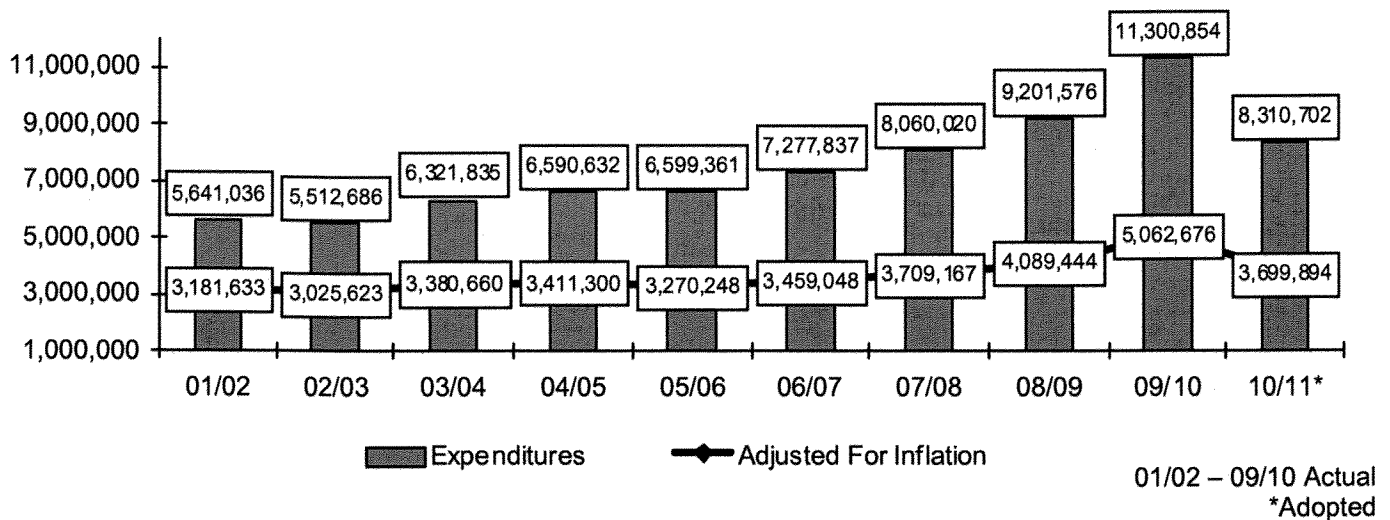
Number of Employees
 (Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Library

Maintain and manage a countywide library system with strong regional libraries, coordinating with smaller branch libraries and a bookmobile, to provide books, materials, and services, to effectively and efficiently meet community needs. Design and implement customized library services to meet the needs of specific locales and groups including youth/children, Spanish speakers, seniors, and off-site users.

Total Expenditures: \$8,310,702 Total Staffing (FTE): 73.50

DEPARTMENT COMMENTS

Customer Service

FY 2009-10

- Formally launched building expansion projects in Cambria and Atascadero. A new, larger Cayucos Library opened in April, 2010.
- Began monthly live, on-air radio book discussion group, "Book Waves," in partnership with KCBX FM.
- Most measures of library use are up substantially over previous years. Some examples include book/materials circulation up 6%; library card registrations up 10%; number of events up 37%; and event attendance, up 47%.

FY 2010-11

- Will strive to maintain existing open hour schedule
- Will create some pilot Positive Youth Development (PYD) projects, in cooperation with 4H and other youth-service agencies.

Internal Business Processes

FY 2009-10

- Purchased property for a new library site in Cambria.
- Received from General Services a system-wide maintenance/repair building audit.

Community Services

FY 2010-11

- Will create a "mission critical" volunteer recruitment/training program. Volunteers will be engaged in tasks critical to opening/operating/closing a branch library; something the Library has not done before.
- Strive to reduce Workers' Compensation claims by 10% via improved attention to safety issues, an enhanced training program, and accident investigation activities.

Financial Health

FY 2009-10

- Achieved about \$200,000 in savings in salary expense and contingencies due to the staff vacancies.
- Helped launch a Library Foundation fund raising effort with a goal of \$25,000.
- Received over \$80,000 from Cambria & Atascadero Friends for building expansion projects.

FY 2010-11

- Receive ongoing contributions from Friends' groups for their 50% share of the cost of capital projects in Cambria and Atascadero.
- Minimize operating expenses in general, and especially salary costs by utilizing at least 15 "mission critical" volunteers by September 2010.

Learning & Growth

FY 2009-10

- Conducted initial Positive Youth Development (PYD) training for all staff at All Staff Day in September 2009.

FY 2010-11

- Provide additional, more detailed PYD training for selected branch library staff.
- Create a list of library staff and volunteer talents/gifts which they would be willing to share at work in order to improve productivity and customer service.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Overall, the recommended budget reflects financing sources and expenditures that are decreasing by \$627,259 (6%) and a General Fund support level that is decreasing by \$27,861 (5%) compared to the FY 2009-10 Adopted Budget. The General Fund support recommended for the Library is \$529,361. The department's Status Quo budget request would have required a minor increase in expenditures and financing sources of \$43,159 (less than 1%) and \$116,892 (20%) in General Fund support.

The significant reduction in financing sources and expenditures compared to the FY 2009-10 Adopted budget is primarily due to the addition of \$520,418 to the Facilities Planning Reserve in FY 2009-10. In FY 2002-03, \$600,000 had been budgeted from the Library's General Reserve to fund the County's portion of a branch expansion project in Los Osos. This project had been delayed several years due to environmental issues which prevented construction on the site. The funds that had been budgeted for this project but not used were encumbered each year. In FY 2009-10 this encumbrance was released and the balance (\$520,418) was deposited in the Library's Facilities Planning Reserve.

The Library is primarily dependent on revenue from property taxes to fund its operation. As a result of the continued sluggish housing market, property tax revenues are budgeted to decline by approximately \$55,900 (1%) rather than grow as they had prior to the economic downturn. In FY 2009-10 the decline in property taxes led to the elimination of 8.5 full-time equivalent positions and a contraction in Library service levels. The recommended budget should allow the Library to sustain this reduced service level without further reductions in staffing or branch open hours. To achieve a balanced budget, staff recommends cancellation of approximately \$114,000 in reserves; \$93,376 from the Library's General Reserve - leaving a balance of \$93,377- and \$20,551 from the Facilities Planning Reserve - leaving a balance of \$1,722,412. (Note: a loan of approximately \$631,000 was made from the Facilities Planning Reserve to purchase the "McKinney" property for the new Cambria library

which temporarily reduces the balance of this reserve to approximately \$1,111,179. This will be repaid from proceeds of the sale of the existing library and Cornwall property sites and from funds raised by the Cambria Friends of the Library to fund the community's 50% share of this project.)

Salary and benefit accounts are recommended to increase by \$57,556 (less than 1%) compared to the FY 2009-10 Adopted budget. This funding level is equal to the requested budget and results in no reduction in staffing levels, as noted above.

Services and supplies accounts are recommended to decrease by \$65,147 (2%) in order to balance the budget. This reduction is substantially less significant compared to that made in the FY 2009-10 Adopted budget. The most significant changes compared to the FY 2009-10 Adopted Budget include a \$25,000 (4%) reduction for purchase of library materials and a \$20,000 (3%) reduction in Professional Services. The Library hopes to offset the \$25,000 reduction in funding for library materials with funds raised by the Friends of the Library organizations. The reduction in Professional Services is not expected to affect service levels given that this expenditure cut was made to contingency funds rather than to a specific need. Other accounts are increasing or decreasing by smaller dollar amounts.

Contingencies in the amount of \$100,000 have been recommended to allow the department to fund any prevailing wage increases that may be approved in FY 2010-11, or other unanticipated expenditures.

The Library did not request any budget augmentations for FY 2010-11.

BOARD ADOPTED CHANGES

The Library ended the FY 2009-10 fiscal year with a Fund Balance Available (FBA) of \$614,971, which is \$246,313 more than estimated in the Adopted budget. This was due to a combination of unanticipated revenue from the Cambria Friends of the Library, for payment toward their 50% share of the cost to purchase the new building on Main Street for a new library, and additional expenditure savings. The contribution from the Cambria Friends of the Library (\$125,000) was allocated to the Library's Facilities Planning Reserve, \$120,000 was added to the Library's Contingency to cover expected salary and benefit expenditures, and the balance (\$1,313) was allocated to the Library's General Reserve.

GOALS AND PERFORMANCE MEASURES

Department Goal: Maximize onsite and remote public access to library materials, services and programs.						
Communitywide Result Link: A livable community.						
1. Performance Measure: Annual expenditures per capita for total Library budget.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$28.34	\$31.07	\$33.75	\$38.43	\$35.25	\$35.35	\$36.00
What: The average annual expenditure per capita for the total library budget in libraries serving comparable populations is \$37.81. One hundred ninety seven public libraries serving a population of 100,000 to 249,999 across the nation were used for the statistical sample (<i>Public Library Data Service 2009</i>).						
Why: Adequate funding is vital to providing excellent library service. Public library funding pays for two services, above all else, 1) staff salaries/benefits, which enables branch libraries to be open to the public and, 2) current books and other library materials. More funding creates more open hours and newer materials for consultation and borrowing. Less funding has the opposite effect. For example, all branch libraries are now closed on Mondays due to inadequate funding.						

How are we doing? The total FY 2009-10 per capita expenditures for the Library were slightly below the average for public libraries with comparable populations as reported in a survey by the Public Library Data Service (Statistical Report 2009). This report shows the upper quartile (75%) to be \$47.98 and the lower quartile (25%) to be \$22.24 with a mean of \$37.81. The Library strives to move into the upper quartile. Additional funding would enable the San Luis Obispo County Library to reach its goals of offering adequate, convenient and dependable open hours, materials, and services. Fundraising efforts will continue and may increase the per capita expenditure in the future. The Library's 09-10 amount of \$35.35 was calculated using an estimated population of 240,480 (as provided by the CA Public Library Fund.) and an \$8,500,853 expenditure amount. *Note – the population of the City of Paso Robles is not included given that the City operates its own library.*

2. Performance Measure: Percentage of hours per week the 15 Branch libraries and the Bookmobile are open to the public as compared to an ideal schedule of hours.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
312 = 58%	335 = 62%	367 = 68%	375 = 70%	382 = 71%	364 = 68%	360 = 67%

What: As noted in the Library's staffing plan, the ideal weekly schedule of open hours is defined by the size of the library (square footage) and the population served. Using these criteria, five library levels have been defined. Ideal open hours per week for the regional branches, (San Luis Obispo City, Atascadero and Arroyo Grande), is 60; large library branches (Los Osos, Morro Bay and Nipomo) is 54; mid-sized library branch (Cambria) is 46; 20 for the small libraries (Cayucos, Creston, Oceano, Santa Margarita, San Miguel, Shandon, and Shell Beach) and 10 hours for Simmler. The total ideal weekly schedule of open hours, system wide, is 538.

Why: Ideal open hours ensure maximum access and utilization by community members.

How are we doing? The Library continues to work towards improving service by creating open schedules that are easier to remember for the public, and offer the maximum number of hours possible with the existing Library staff. As of July 2009 the Library's Bookmobile's schedule was reduced to one day a week from four days per week. With possible additional budget cuts in the near future, the Library's challenge is to keep open hours at existing levels.

Department Goal: To provide a diverse collection of books, materials and resources to meet research, educational and recreational needs of the community.

Communitywide Result Link: A livable community.

3. Performance Measure: Annual number of items circulated per capita.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
6.0	7.0	7.5	9.2	8.25	9.4	9.3

What: The average annual number of items circulated per resident for public libraries serving comparable populations is 8.39. One hundred ninety eight public libraries serving a population of 100,000 to 249,999 across the nation were used for the statistical sample (*Public Library Data Service 2009*).

Why: High circulation reflects success in meeting the educational, and informational needs and recreational reading viewing and listening interests of the community.

How are we doing? The Library exceeds the average annual number of items circulated per resident for public libraries serving comparable populations. Items circulated rates continue to increase as a result of a new approach to displaying and marketing materials to entice the public and encourage browsing (i.e. displaying materials similar to a retail book store and improving the overall décor of the facility). Morro Bay, Oceano, Arroyo Grande and Santa Margarita Libraries have fully incorporated these user-friendly approaches to how services are provided. Other branches will be renovated over the next 5 years. The Library's FY 2009-10 amount of 9.4 is based on an estimated population of 240,480 (as provided by the CA Public Library Fund) and a total circulation of 2,271,335. *Note – the population of the City of Paso Robles is not included given that the City operates its own library.*

4. Performance Measure: Annual expenditures per capita for library materials to include new and replacement copies.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$2.71	\$3.39	\$3.39	\$3.40	\$2.50	\$2.74	\$2.80

What: The average annual expenditure per capita for library materials in libraries serving comparable populations is \$4.55. One hundred ninety nine public libraries serving a population of 100,000 to 249,999 across the nation were used for the statistical sample (*Public Library Data Service 2009*).

Why: Adequate per capita spending is needed to keep a viable and current collection of library materials.

How are we doing? Expenditures per capita continue to be low compared to similar public libraries throughout the nation. The Library is below the national average of \$4.55 as noted above. A future challenge for the Library will be to find additional book/material funding, considering the downsizing of the real estate market and a decrease in property tax revenue (a significant source of funding for the Library). Unfortunately, it is expected the per capita spending growth rate will be slower than hoped in the next few years. The above FY 2009-10 amount reflects a \$156,000 decrease in the Library's materials budget from the prior year (from \$754,031 to \$597,100). Library support group contributions increased the materials budget such that \$658,742 was spent for the fiscal year. The Library's FY 2009-10 amount of \$2.74 was calculated using an estimated population of 240,480 (as provided by the CA Public Library Fund) and the \$658,742 expenditure total. *Note – the population of the City of Paso Robles is not included given that the City operates its own library.*

5. Performance Measure: Percentage of the science, technology, consumer law and consumer health materials, system wide, which are current.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
66%	77%	Not Available	Not Available	80%	77%	83%

What: Consumer health and medicine, computer technology and software, and consumer law materials, system wide, should be current. Current is defined as published within the last 5 years, although some materials (e.g. consumer law) go out of date more rapidly.

Why: These subjects are time critical and become obsolete quickly.

How are we doing? Library staff have worked hard and have been very successful in both their efforts to remove outdated materials in these critical areas of the collection and in adding current titles. The Library continues its efforts to be vigilant in maintaining an up-to-date collection. Due to a computer software change, the FY 2007-08 and FY 2008-09 Actual Results statistic could not be generated.

Department Goal: To provide excellent customer service (access to library services and programs, reference assistance and advice on finding reading materials) to County residents, both in person and electronically via home and business computers.

Communitywide Result Link: A livable community.

6. Performance Measure: Percentage of library users who are extremely or very satisfied with library services in the county.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
90.9%	Biennial Survey	93%	Biennial Survey	94%	92%	Biennial Survey

What: This measures the extent to which library users are satisfied with library service in the County.

Why: Libraries provide access to information in a wide variety of formats that increase the educational, cultural and recreational opportunities in a community. This measure is our report card from our customers, telling us not only how we are doing, but giving us specific, useful feedback that we use to further improve our service to the community.

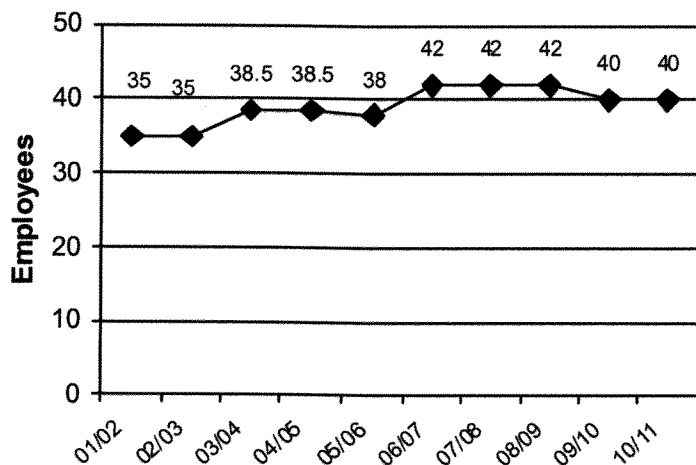
How are we doing? The Library worked with Taylor Consulting Group to develop and distribute customer satisfaction exit surveys on a regular biennial basis. Library users were "extremely satisfied" (62%) or "very satisfied" (30%) with overall library service when surveyed in May 2010 (total 92%). 1,340 Library visitors received and returned complete and useable survey forms. The continuing high percent in "extremely/very satisfied" responses is an indication that the emphasis placed on excellent customer service and training to support staff in their efforts has proven to be beneficial for library visitors. One interesting point disclosed by the survey was, that although the average Library visit is only 30 minutes, more than one-half of the visitors were asked if they needed help. The next scheduled exit survey will be conducted in May 2012.

MISSION STATEMENT

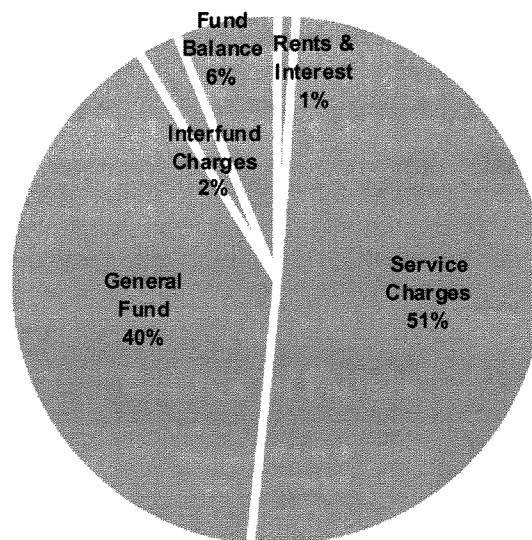
The San Luis Obispo County General Services Agency - County Parks ensures diversified opportunities for recreation and the personal enrichment of the County's residents and visitors while protecting its natural, cultural, and historical resources.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Fines, Forfeitures and Penalties	\$ 0	\$ 13,892	\$ 5,000	\$ 5,000	\$ 30,000
Revenue from Use of Money & Property	60,039	69,498	92,300	92,300	92,300
Intergovernmental Revenue	0	0	9,134	9,134	9,134
Charges for Current Services	3,873,044	3,630,385	4,114,400	4,114,400	4,114,400
Other Revenues	14,511	15,375	11,100	11,100	11,100
Other Financing Sources	5,214,467	4,300,800	3,451,763	3,278,260	3,278,260
Interfund	245,118	232,637	190,247	190,247	190,247
Total Revenue	\$ 9,407,179	\$ 8,262,587	\$ 7,873,944	\$ 7,700,441	\$ 7,725,441
Fund Balance Available	\$ 408,990	\$ 1,041,719	\$ 876,454	\$ 698,005	\$ 509,899
Cancelled Reserves	0	546,885	0	0	0
Total Financing Sources	\$ 9,816,169	\$ 9,851,191	\$ 8,750,398	\$ 8,398,446	\$ 8,235,340
Salary and Benefits	\$ 4,350,388	\$ 4,111,933	\$ 4,152,581	\$ 4,152,581	\$ 4,052,382
Services and Supplies	3,031,761	3,410,491	3,568,062	3,468,062	3,468,062
Other Charges	57,598	969,055	31,802	31,802	56,802
Fixed Assets	1,332,677	0	121,500	121,500	121,500
Gross Expenditures	\$ 8,772,424	\$ 8,491,479	\$ 7,873,945	\$ 7,773,945	\$ 7,698,746
Contingencies	0	0	500,000	321,550	321,550
New Reserves	0	601,904	302,951	302,951	215,044
Total Financing Requirements	\$ 8,772,424	\$ 9,093,383	\$ 8,676,896	\$ 8,398,446	\$ 8,235,340

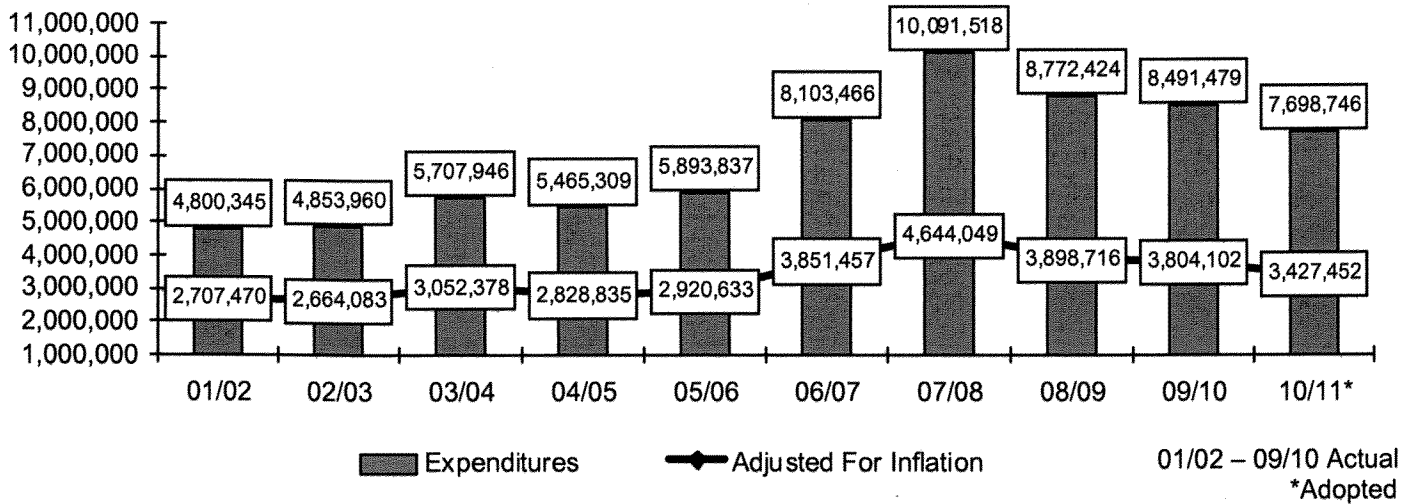
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Parks Facilities

Manage and maintain the County-owned and/or operated parks and recreational facilities (community parks, playgrounds, tennis courts, swimming pools, coastal accessways and beaches, large regional camping facilities, biking and hiking trails, and historic adobe structure) to ensure safe and efficient operations. Design and implement recreational programs to enhance the satisfaction of residents and visitors. Manage the central reservation system for residents and visitors to reserve the use of campgrounds, group picnic facilities, and the San Luis Obispo Veteran's Hall.

Total Expenditures: \$7,698,746 Total Staffing (FTE): 40.00

DEPARTMENT COMMENTS

The County Parks Division of the General Services Agency exists to ensure diversified opportunities for recreation and personal enrichment of the County's residents and visitors while protecting its natural, cultural and historical resources.

Internal Business Processing Processes – As good as possible

FY 09-10 Accomplishments

- Established mechanisms for field staff to better define, monitor and submit significant value purchases, fixed assets and projects with accounting staff and managers.
- Completed the revision and update of County Park Ordinances.
- Developed procedures for monitoring and tracking the use of permanent and seasonal hours for more efficient operations.

FY 10-11 Objectives and Challenges

- Develop budget tools to provide managers and supervisors condensed, periodic revenue and expense data for improved resource management.
- Secure a new reservation and accounting system to achieve efficiencies, improve customer access to reservations and connect with County accounting systems.

Financial Health – As cost efficient as possible

FY 09-10 Accomplishments

- Conducted review of selected service charges and market rates to maximize revenue potential.
- Reduced the cost of County Parks vessel inspection program.
- Implemented a water reduction program that includes reduction of unnecessary turf areas reducing maintenance and the cost of water by 5%.
- Created Exclusive Use Permit for Avila Beach Plaza and conducted Market Survey to provide a fair and objective fee that will result in additional revenue yearly.

FY10-11 Objectives and Challenges

- Secure a new reservation and accounting system to achieve efficiencies and connect data with County accounting systems.
- Improve Market and Fee support documents to ensure proposed fees are reasonable and provide a fair return on park facility investments.
- Assess and implement programs for increased revenue generation.
- Complete a study on the Economic Value of Parks that will tie directly to the needs assessment and future funding needs.

Customer Service – As responsive as possible

FY 09-10 Accomplishments

- Acquired new facilities in Avila Beach vicinity to preserve sensitive habitats and provide future recreational opportunities.
- Continued environmental review, engineering studies and planning efforts for projects such as Bob Jones Trail, Cave Landing Trail, Nipomo and Biddle Park Master Plans to provide increased future recreational opportunities.

FY 10-11 Objectives and Challenges

- Create a Customer Satisfaction Survey document and process to evaluate customers' satisfaction with parks and recreation facilities and programs.
- Seek additional opportunities to partner with volunteers, non-profits and public entities to expand habitat protection and public recreation.
- Complete review and acceptance of Offers to Dedicate project by Dec. 2010.
- Determine the overall park, recreation and open space needs of the County through a Countywide Needs Assessment.

Learning and Growth - As responsible as possible

FY 09-10 Accomplishments

- Continued implementation of division-wide mentoring/succession planning program.
- Focused on improving performance evaluation process, employee performance goals and performance plans.

FY 10-11 Objectives and Challenges

- Create a centrally located and accessible maintenance project data base.
- Create and conduct training for selected reservations and accounting system.
- Develop a program to provide additional safety training for seasonal staff Park Hosts and volunteers to meet OSHA requirements.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The total expense for the FY 2010-11 Parks budget is recommended to decrease by \$506,442, or 5%. General Fund support is decreasing by 5% or \$172,540 as compared to the FY 2009-10 adopted levels. The recommended level of General Fund support is achieved through \$100,000 in reductions to service and supply and reducing the amount of new reserve funding by \$72,540.

Recommended revenues are \$162,728, 2%, less than revenue amounts in the adopted FY 2009-10 budget. Adjusting for the General Fund transfer, categorized as revenue in the Parks Fund, revenues are essentially flat, increasing by only \$698 as compared to the adopted budget for FY 2009-10. Revenue accounts showing decreases include the elimination of one-time revenue, \$30,500, from Off Highway Vehicle fees. A \$49,384 reduction in swimming pool fees is proposed to reflect actual revenues received from this source. Some fee driven revenues (such as camping fees, daily passes, group entrance fees) are projected for a very slight increase of about \$55,000, or about 1% for this revenue group.

The recommended Fund Balance Available (FBA) for the Parks Fund is estimated to be \$698,005. This amount is a decrease of \$343,714, or 32%, as compared to the adopted FY 2009-10. The recommended FBA will contribute \$302,951 reserves for future park maintenance and replacement of park infrastructure. The recommended FBA will also fund \$321,550 for contingencies, which comprises about 4% of the Parks operating budget. The amount for contingencies is a 35% or \$178,450 reduction as compared to the adopted FY 2009-10 level. The reduction in recommended contingencies is the result of \$178,450 in unanticipated expense that will occur in the FY 2009-10 budget. Parks identified a need to fund the replacement of a sewer line that serves El Chorro Regional Park after the department submitted its budget request. This expense reduces the projected FBA amount which in turn impacted the amount available to be budgeted for contingencies for FY 2010-11. The remaining balance of FBA is applied to fund Parks operations. The actual fund balance may vary from the recommended amount and will be determined by the final expense and revenue at the end of the 2009-10 fiscal year.

The recommended total for all financing sources, the combination of revenues and FBA, is \$506,442 or 5% less than the amount adopted for FY 2009-10. This reduction in total financing is attributed to the overall revenue decrease of \$162,728 and the reduction of \$343,714 in the amount of FBA identified in the preceding section.

The salary and benefit accounts for FY 2010-11 are decreasing by \$128,046, or 3%. This amount fully funds all existing positions. The slight decrease in salary and benefit expense is attributed to position vacancies being filled at lower salary levels. Additionally, Parks did not budget for a potential prevailing wage increase. If a prevailing wage increase is approved during FY 2010-11, Parks has committed to covering the increase within the recommended funding for this budget.

The service and supply accounts are decreasing by \$91,480, or 2%, as compared to the adopted amount in FY 2009-10. Although the overall service and supply account category shows a decreased expense, the reduction is mainly attributable to reduced intrafund service charges. Charges for insurance, General Services support and countywide overhead are decreasing by a total of \$228,405. The expense for several service and supply accounts is recommended to be greater than FY 2009-10 amounts. Charges for processing credit cards are increasing by \$40,000 and more accurately reflects the historical costs for this service. The significant value account is increasing by \$10,400 and will fund necessary replacement of computers. The amount for the maintenance of structures and grounds account is recommended to increase by \$34,000, or 4%, as compared to the adopted FY 2010-11 budget.

Recommended fixed assets total \$121,500 and include a replacement boat and trailer for use at Lopez Lake, \$40,000, a motorized pool cover for Shamel Park, \$6,500, and five "water smart" computerized irrigation controllers for Nipomo and Chorro Parks. The controllers are intended to reduce water use and cost.

The recommended budget funds all existing positions and service levels. It proposes a slight increase in funding for maintenance of park facilities and grounds. The recommended budget adds to Parks reserves and includes \$321,550, in contingency funds, or 4% of the operating budget.

BOARD ADOPTED CHANGES

The Board of Supervisors approved an allocation of \$25,000 from Off Highway Vehicle In Lieu Fees to be added to the Parks budget. These are pass through funds for a project to rehabilitate portions of the Mare Springs and Howards Bypass trails in the Los Padres National Forest. The project was requested by the Central Coast Motorcycle Association and the funding will pay for trail rehabilitation work to be done by the California Conservation Corps.

The fund balance for Parks in the proposed budget was \$698,005. Actual fund balance at the end of FY 2009-10 was \$509,899 or \$188,106 less than identified in the proposed budget. Actual revenue received within this budget was less than the amount projected and expenses were greater than projected. The combined shortfall in revenue and over expenditure resulted in the reduction in fund balance. The estimated fund balance was used as part of the financing for the FY 2010-11 Parks budget. In order to bring the Parks budget into balance, Parks reduced the amount of new reserve designations in the FY 2010-11 budget by \$87,907. Parks also reduced the FY 2010-11 salary and benefit accounts by \$100,199 by eliminating the expense for one Park Ranger position which will remain vacant throughout FY 2010-11.

GOALS AND PERFORMANCE MEASURES

Department Goal: Cost-effectively operate and maintain County-owned and/or operated parks and recreation facilities to enhance recreational opportunities for residents and visitors.						
Communitywide Result Link: A livable community.						
1. Performance Measure: Square footage of high maintenance intensive park facilities maintained per full time equivalent employee.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
157,573 sq.ft./FTE	159,313 sq.ft./FTE	185,589 sq.ft./FTE	197,562 sq.ft./FTE	197,562 sq.ft./FTE	185,807 sq.ft./FTE	197,562 sq.ft./FTE
What: The ratio of full time equivalent employees to the square feet of park facilities requiring regular, intense maintenance.						
Why: County Parks manages over 13,000 acres of parks, trails and open space. However, the developed park facilities such as playgrounds and campsites have the greatest direct impact on staff resources. This ratio will track the direct impact of adding or eliminating developed facilities to the County Park system and/or adding or eliminating labor hours for their maintenance.						
How are we doing? The total square feet of intensely maintained park facilities increased from 6,124,432 sq. ft. to 6,131,632 sq. ft. with the opening of the Norma Rose Dog Park. Additionally, two FTE positions were removed from the County Parks workforce in FY 2009-10. The variance between Adopted and Actual was due to these two conditions.						
2. Performance Measure: Annual program costs per visitor/day at County recreation facilities.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$1.90	\$2.29	\$2.65	\$2.66	\$2.80	\$2.61	\$2.50
What: The ratio of total operating resources (combined user fees, General Fund contribution and FBA) to the total number of annual visitor/days at Park facilities.						
Why: This figure reflects our financial commitment to maintaining recreational facilities for the visitors of County parks, trails and open space. Since the Parks Division is an important supporting factor in the County's tourist economy and many park visitors are tourists, tracking the total operating spending per visitor day is more relevant than tracking operating spending per County resident.						
How are we doing? FY 2009-10 Actual Results are 7.3% below the Adopted target. This data reflects a nominal reduction in operating expenditures, as well as decreased numbers of visitors to County Parks. The reduced number of visits to the County Parks is primarily due to the impacts of the recession and the economy.						
3. Performance Measure: Annual number of safety-related incidents that occur in County-owned parks or recreational facilities per 100,000 visitors.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1.7 incidents per 100,000 visitors	4.9 incidents per 100,000 visitors	3.7 incidents per 100,000 visitors	2.7 incidents Per 100,000 visitors	4 incidents per 100,000 visitors	2.5 incidents Per 100,000 visitors	1.80 incidents per 100,000 visitors
What: All reported staff and visitor accidents and safety related incidents are documented and analyzed for trends and recurring hazards. This measure of total annual reports per 100,000 visitors provides an overview of how safe the park environment is for visitors and staff.						
Why: To ensure a positive recreational experience and limit liability exposure, it is essential that County Parks provides a safe environment for our visitors and staff. Tracking incidents helps staff to focus on areas of concern and demonstrates our commitment to providing a safe park environment.						

How are we doing? Fiscal year 2009-10 Actual results are 60% below the Adopted target. A strong emphasis on safety, both for visitors and staff, has resulted in this reduction in the number of safety-related incidents per year. Staff has placed additional focus on basics like safety training and awareness for employees and has increased the training provided to volunteers.

4. Performance Measure: Percentage of annual customer survey respondents who rate park and recreation opportunities as "good" to "excellent."

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
90%	90%	90%	90%	88%	91%	90%

What: An annual customer survey measures resident perceptions on parks and recreation opportunities in the county. Park visitors are surveyed annually. Every three years, a survey has been conducted by the ACTION for Healthy Communities Collaborative and the Citizen's Opinion Survey, also conducted every three years, provides additional data.

Why: Quality parks and recreation opportunities are a key component of any livable community. Regularly checking in with our residents to find out how they rate those opportunities provides us with valuable customer information on which to base future resource decisions.

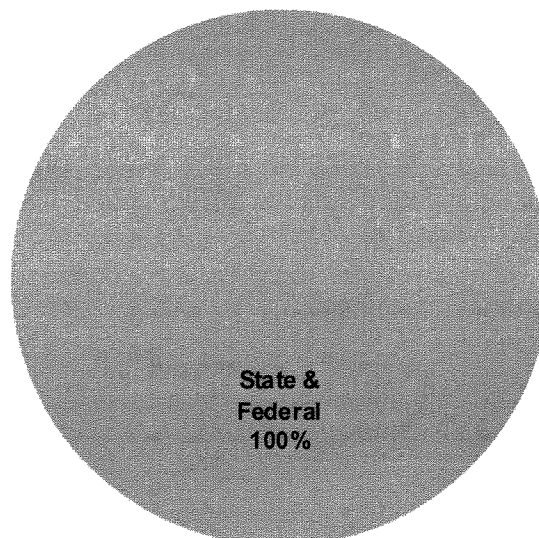
How are we doing? Staff created a new paper and electronic Customer Satisfaction survey to provide the data for FY 2009-10. Our customers were asked for their opinions regarding our services and recreational opportunities available in County Parks. Actual Results for FY 2009-10 are based on this survey and reflect customer satisfaction 3.4% above the Adopted target (600 surveys distributed, 103 surveys returned, 16% return). Staff will continue to utilize the Customer Satisfaction survey to collect data for this measure in future years.

PURPOSE

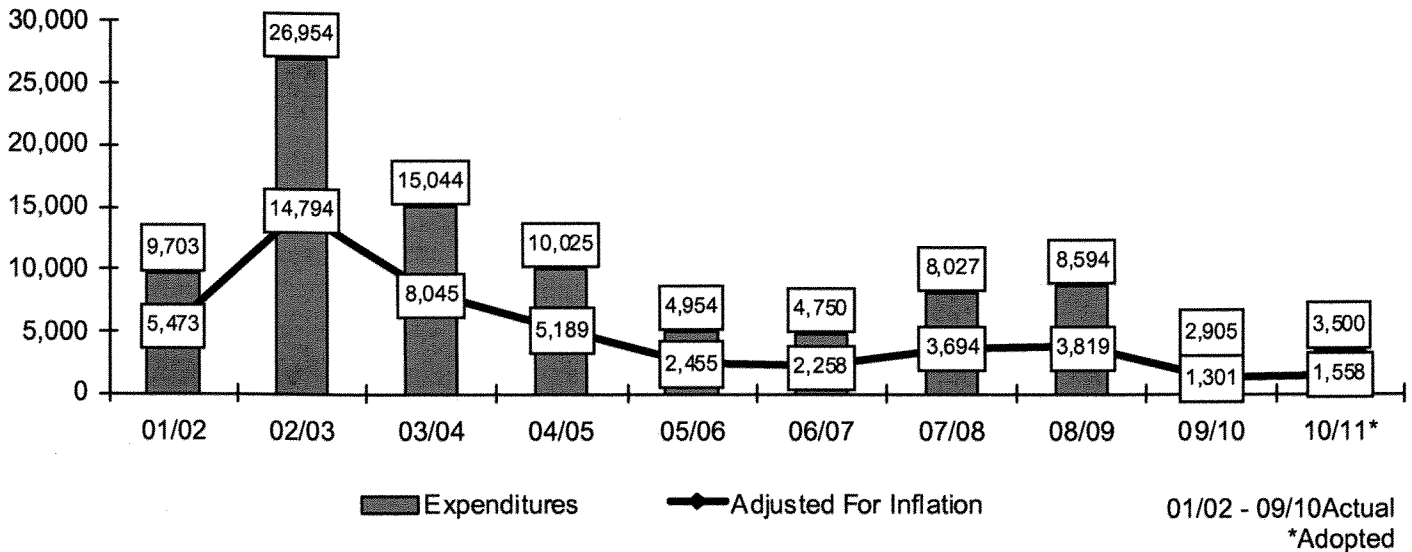
The Taylor Grazing Act of 1934 provides that 50 percent of the grazing fees on Bureau of Land Management (BLM) land outside of organized districts be returned to the State. The California Public Resources Code requires the State's share to be distributed to counties in proportion to the grazing fees received and specifies that funds shall be expended for range improvements and control of predators. The Public Resources Code also established a Grazing Advisory Board which is appointed by the Board of Supervisors and is required to meet at least once annually. This Advisory Board makes recommendations to the Board of Supervisors relating to plans or projects for range development and predator control.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Revenue from Use of Money & Property	\$ 175	\$ 32	\$ 0	\$ 0	\$ 0
Intergovernmental Revenue	3,460	2,880	3,500	3,500	3,500
Total Revenue	\$ 3,635	\$ 2,912	\$ 3,500	\$ 3,500	\$ 3,500
Fund Balance Available	\$ 1,430	\$ 17	\$ 0	\$ 0	\$ 7
Cancelled Reserves	3,729	0	0	0	0
Total Financing Sources	\$ 8,794	\$ 2,929	\$ 3,500	\$ 3,500	\$ 3,507
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	8,594	2,905	3,500	3,500	3,500
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 8,594	\$ 2,905	\$ 3,500	\$ 3,500	\$ 3,500
Contingencies	0	0	0	0	0
New Reserves	183	17	0	0	7
Total Financing Requirements	\$ 8,777	\$ 2,922	\$ 3,500	\$ 3,500	\$ 3,507

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Predator Control

Provides funds to the U.S. Department of Agriculture for a portion of the salary and mileage costs of a trapper employed to control predators causing animal damage on private and public rangeland.

Total Expenditures: \$1,750 Total Staffing (FTE): 0.00

Range Improvement

Provides funds for a fencing/cattle guard project on Bureau of Land Management Land property in the Temblor Mountains Range.

Total Expenditures: \$1,750 Total Staffing (FTE): 0.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

At their annual meeting on March 12, 2010, the Wildlife and Grazing Board voted to fund a portion of a federal trapper at \$1,395, a 10% decrease in the level of funding provided in FY 2009-10. The Board also voted to maintain the level of funding for range improvement projects at \$1,750. This funding is the result of the Bureau of Land Management (BLM) revenue of \$3,500.

Revenues for FY 2009-10 are expected to be under realized by 18% or \$620. This is a trend that continues from FY 2008-09 when revenues declined 31% from the prior fiscal year. A variety of factors, such as levels of precipitation, influence the amount of grazing fee revenue received by the County via leased BLM land. In the event there is a change in revenue, the Wildlife and Grazing Board may reconvene to discuss any changes to the funding for the trapper program or range improvement projects.

The Wildlife and Grazing fund will maintain General Reserves of \$4,377 and Special Project Reserves of \$200, which will be used in future years for range improvements and predator control.

BOARD ADOPTED CHANGES

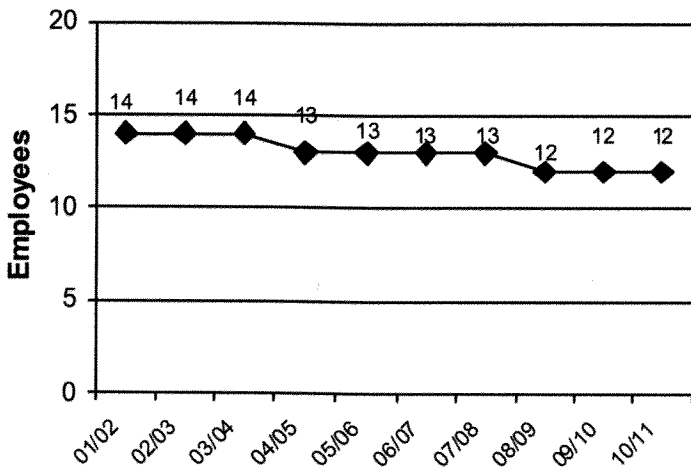
There were no changes made during the budget hearings to Wildlife and Grazing's recommended budget. Fund balance available for Wildlife and Grazing ended the 2009-10 fiscal year \$7 over estimated amounts and this sum was added to the Wildlife projects designation.

MISSION STATEMENT

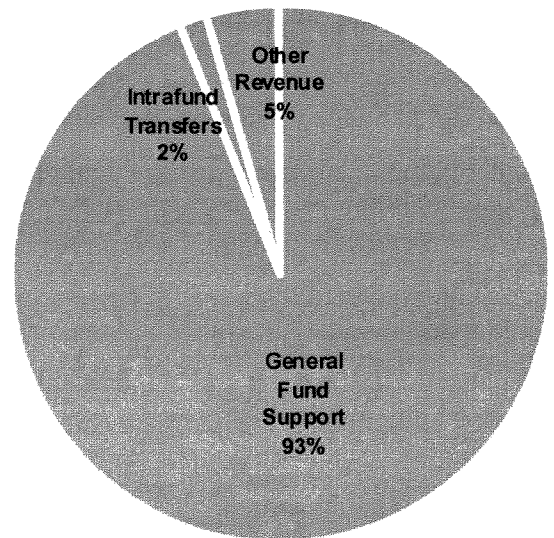
Advise, interpret, and implement the goals and policies of the Board of Supervisors through effective leadership and management of County services to achieve the County's vision of a safe, healthy, livable, prosperous, and well-governed community.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Charges for Current Services	\$ 261	\$ 124	\$ 124	\$ 124	\$ 124
Interfund	35,560	32,512	28,997	28,997	28,997
**Total Revenue	\$ 35,821	\$ 32,636	\$ 29,121	\$ 29,121	\$ 29,121
Salary and Benefits	1,926,570	1,458,862	1,726,000	1,726,000	1,726,000
Services and Supplies	259,359	216,731	143,811	143,257	143,257
**Gross Expenditures	\$ 2,185,929	\$ 1,675,593	\$ 1,869,811	\$ 1,869,257	\$ 1,869,257
Less Intrafund Transfers	92,013	99,476	95,000	85,000	85,000
**Net Expenditures	\$ 2,093,916	\$ 1,576,117	\$ 1,774,811	\$ 1,784,257	\$ 1,784,257
General Fund Support (G.F.S.)	\$ 2,058,095	\$ 1,543,481	\$ 1,745,690	\$ 1,755,136	\$ 1,755,136

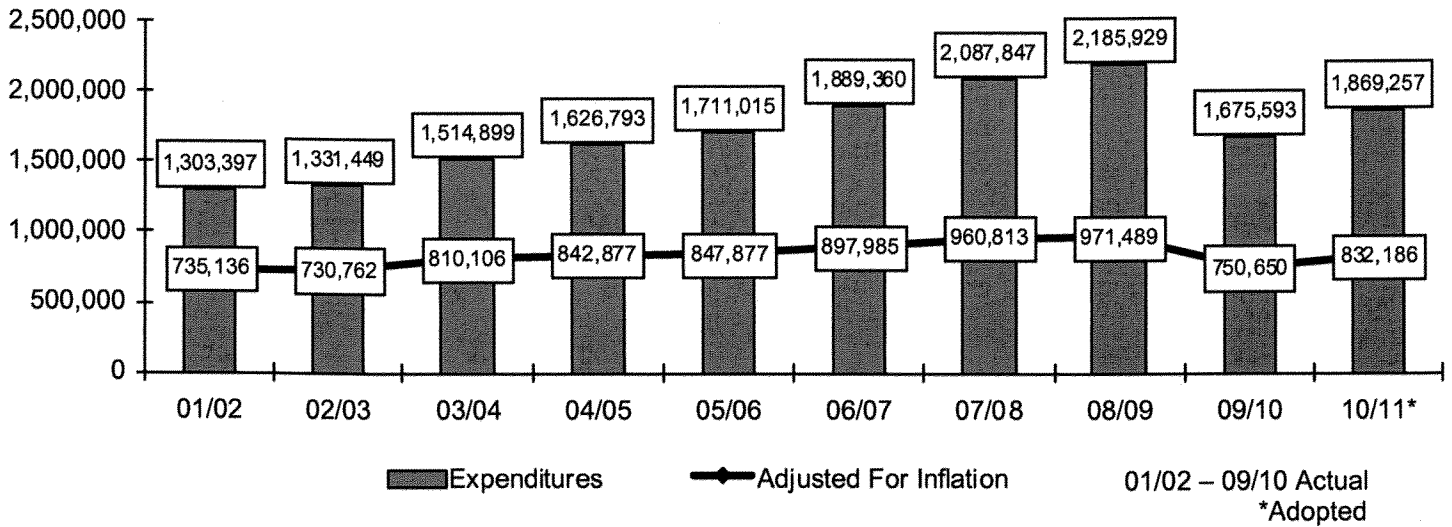
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Citizen Outreach/Support

Represents efforts geared toward connecting the public with county government. Includes activities such as surveying the community for feedback to improve performance; developing informative presentations and materials to improve communication with the public; and promoting technology to make county government more accessible (e.g., online access to county information, televised Board meetings, etc.).

Total Expenditures: \$120,000 Total Staffing (FTE): 0.50

Organization Support

Board of Supervisors: Provide high quality staff support to maximize Board effectiveness. Includes activities such as implementation of Board policy, sound financial planning through annual preparation and regular review of the County budget, labor relations, preparing the weekly Board agenda, responding to requests for information, and resolving citizen complaints, etc.

County Departments: Provide high quality staff support to maximize county department effectiveness. Includes activities such as providing policy analysis and guidance, troubleshooting, and keeping departments up to date on important issues.

Total Expenditures: \$1,699,257 Total Staffing (FTE): 11.00

Organizational Effectiveness

Represents efforts geared toward creating a high performance "results oriented" County organization. Includes activities such as promoting strategic planning, goal setting, and performance measurement throughout the organization and encouraging continuous improvement through a regular organizational review process (e.g. the organizational effectiveness cycle process).

Total Expenditures: \$50,000 Total Staffing (FTE): 0.50

DEPARTMENT COMMENTS

Key Accomplishments of the Administrative Office for FY 2009-2010

Internal Business Processes– As good as possible

- Developed and facilitated four strategic planning sessions with the Board of Supervisors to increase awareness of County's financial status and proactively address projected budget gap.
- Reviewed and consulted on more than 1,050 staff reports (consent, board business & public hearings) for Board of Supervisors agenda to ensure compliance with policies and standards.
- Revamped quarterly forms and instructions and trained all County departments in order to improve efficiency and effectiveness.
- Created a new agenda manual and offered training to all County departments to provide Board and public with accurate and clearly written staff reports.
- Implemented a new departmental ethics policy.
- Increased limits of voluntary time off (VTO) program to allow for increased participation and further reduce salary costs.
- Created a new approach and organization for labor relations in order to improve effectiveness.
- Established a telecommuting policy and implemented flexible work schedules to help comply with Assembly Bill (AB) 32, to reduce greenhouse gas emissions to 1990 levels by 2020.
- Led a committee to manage energy related issues according to Assembly Bill (AB) 811 that allows property owners to finance renewable energy and energy efficiency improvements through loans that are repaid on property tax bills.

Financial Health- As cost efficient as possible

- Completed a comprehensive 5 year review of the county fee schedule to allocate program costs to users of those programs and services.
- Monitored departments' financial status and provided the Board with quarterly reports.
- Investigated options for reduced pension benefits (Tier 2).
- Collaborated with County labor organizations to minimize and defer layoffs.
- Led development of FY 10-11 budget in accordance with board policies and statutory timeframes.
- Negotiated "smoothing" of pension rate increase with Pension Trust Board to reduce taxpayer costs for employee pension benefits. Reduced near-term annual costs by \$4.5 million.
- Monitored requests and receipt of federal stimulus funds to maintain compliance and promote County interests.
- Negotiated contract renewals with the Public Defenders to balance workload and budget constraints in order to meet legal mandates.

Customer Service- As responsive as possible

- Developed County Legislative platform to communicate the Board's priorities and concerns.
- Created 2010 Census Complete Count Committee to insure an accurate reporting of County population.
- Created a new customer feedback survey and updated the annual Board of Supervisor's agenda survey to solicit feedback and implement a follow-up plan.
- Established Administrative Office website enhancement program to provide updated information, improve usability, and increase transparency.

Learning and Growth- As responsible as possible

- All Administrative Office supervisors attended newly-established supervisory training program.
- All Administrative Office Staff attended International City/County Management Association Ethics course.
- Began "brown bag" lunches with County Administrative Officer and Chairman of the Board to provide County employees with a venue for a casual exchange of ideas.

- Instituted Employee University Improvement Committee to improve website usability and to identify training needs and plans.

Major Focus and Challenges for FY 2010-2011

Internal Business Processes- As good as possible

- Continue working with Departments, Board of Supervisors and employee associations to develop initiatives to address ongoing financial challenges.
- Continue to provide the Board with quality staff support (agenda, budget/financial, intergovernmental, etc.)
- Continue working with Information Technology Department to research automated agenda systems to enhance the system and save money through efficiency.

Financial Health- As cost efficient as possible

- Expand upon financial forecast to include more variables and a longer time horizon.
- Continue timely and accurate financial oversight (e.g. budget, fees, quarterly reports, etc.)
- Actively participate in labor relations process in order to successfully manage labor issues.

Customer Service- As responsible as possible

- Increase communication to the public in order to enhance transparency in government operations and establish a Public Information Committee to identify current levels of public awareness and enhance outreach strategies.
- Continue to monitor state and federal legislative processes to ensure County's interests are known and promoted.
- Implement changes in operations based upon department feedback received via new customer survey.

Learning and Growth- As responsible as possible

- All Administrative Office staff will participate in continuing education for professional development.
- All Administrative Analysts will receive training in labor relations.
- Lead the process to create countywide core values.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Total appropriations for this fund center have been reduced by \$124,371 or 6% from FY 2009-10 adopted levels to \$1,784,257. The recommended General Fund support level of \$1,755,136 is also 6%, or \$120,696 below the FY 2009-10 adopted level of \$1,875,832. It is estimated that approximately \$30,000 in revenue will be received for FY 2010-11, a decrease of 11% from FY 2009-10 adopted levels. The decrease is primarily related to a reduction in funding due to changes in the supervision of Organizational Development (FC 275).

Intrafund transfers into the Administrative Office have been reduced by \$13,465 (14%) due to finalization of Public Defender (FC 135) contract renegotiations and salary savings applied to Office of Emergency Services (FC 138) oversight.

Departmental restructuring and other staffing changes have resulted in a savings of \$83,000 or 4% from FY 2009-10 salary and benefit levels. In addition to spending less on staff, the recommended budget transfers funding for the state lobbyist (\$60,000). Fund center 106 (Contributions to Outside Agencies) will provide the funds to retain a lobbyist for continued representation in Sacramento. After adjusting appropriation levels to account for the transfer of funding for the lobbyist, General Fund support for the Administrative Office has been reduced by 3% from FY 2009-10 adopted levels.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

1. Performance Measure: Ratio of long-term debt to capital assets.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
7.7%	8.1%	8.8%	24.4%	24.4%	Deleted	Deleted
<p>What: This measure shows the ratio of long-term debt relative to the value of all our capital assets (e.g. land, buildings).</p> <p>Why: This measure provides staff, the Board and public with information on the financial health of the County. The current goal is to keep debt levels as low as possible.</p> <p>How are we doing? This measure is being replaced with the new measure #1 below. The new measure is an industry standard that allows for a better comparison with other governmental entities.</p>						
1. Performance Measure: Ratio of General Fund backed annual debt service to the annual General Fund budget.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	2.9%	2.8%	New Measure	3.4%	3.3%
<p>What: This measure shows the ratio of the General Fund backed annual debt service to the annual General Fund budget.</p> <p>Why: This measure provides staff, the Board and public with information about the financial health of the County. The current goal is to keep the ratio below 5%. This measure is an industry standard metric that allows for a comparison amongst governmental entities.</p> <p>How are we doing? A ratio of under 5% is considered to be favorable by bond rating agencies. The ratio increased during FY 2009-10 due to the refinancing of Pension Obligation Bonds and a shrinking General Fund. The target for FY 2010-11 is estimated to drop slightly because the debt for the Department of Social Services Building located on Higuera Street will be paid off.</p>						
2. Performance Measure: Ratio of contingencies and general reserves to the County's total General Fund operating budget.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
7.2%	7.4%	6.89%	7.19	7.15%	Deleted	Deleted
<p>What: This measure shows how much money the County has in "savings" relative to our daily, ongoing expenses.</p> <p>Why: The measure provides staff, the Board and public with information on the financial health of the County. Our goal is to have a prudent level of savings that allows us to plan for future needs and "weather" economic downturns.</p> <p>How are we doing? This measure is being deleted and replaced with the new #2 below. This new measure is an industry standard that allows for a better comparison with other governmental entities.</p>						
Communitywide Result Link: A well-governed community.						
2. Performance Measure: Ratio of total contingencies and reserves to the County's General Fund operating budget.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
New Measure	New Measure	New Measure	New Measure	New Measure	17.1%	17.8%
<p>What: This measure shows how much money the County has in "savings" relative to our daily, ongoing expenses.</p>						

Why: The measure provides staff, the Board and public with information on the financial health of the County. Our goal is to have a prudent level of savings that allows us to plan for future needs and "weather" economic downturns. The industry standard target is to have a 20% reserve/contingency as a percent of the operating budget.

How are we doing? This measure reflects the total amount of contingencies and reserves that could be accessed by the General Fund (some contingencies and reserves are restricted in use and are not available for use in the General Fund). It is worth noting that while many of the reserves are technically available to be used by the General Fund, many are planned to be spent on various projects (e.g. Willow Road, new women's jail). A ratio of 17.1% is relatively close to the industry target of 20%.

Department Goal: To provide high quality staff support in an effort to maximize the effectiveness of the Board of Supervisors.

Communitywide Result Link: A well-governed community.

3. Performance Measure: Percentage of Board members who respond to a survey indicating the Administrative Office staff provides satisfactory or better staff support.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100%	100%	TBD- Survey Delayed	100%

What: The County Administrative Office surveys the Board of Supervisors annually to determine their level of satisfaction with our staff support relative to the accuracy, readability, and overall quality of the agenda reports.

Why: The information gained from this survey allows us to continuously improve staff support to the Board.

How are we doing? Based upon results of the survey conducted in August 2009 the Administrative Office is meeting or exceeding the expectations of the Board members. Survey results for FY 09-10 will be available early FY 10-11.

Department Goal: To provide high quality staff support in an effort to maximize the effectiveness of County departments and the Board of Supervisors.

Communitywide Result Link: A well governed community.

4. Performance Measure: Percentage of departments who respond to a survey indicating the Administrative Office staff provides satisfactory or better support services.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	N/A	100%	98%	100%

What: The County Administrative Office surveys departments and the Board of Supervisors annually to determine their level of satisfaction with our staff support relative to accuracy, responsiveness, responsibility, timeliness and trustworthiness. The survey was revised to solicit additional feedback in FY 08-09.

Why: The information gained from this survey allows us to continuously improve our service to departments and the Board.

How are we doing? Based upon results of the survey conducted in February 2010 the Administrative Office is providing satisfactory or better support services to departments.

Department Goal: To create an environment whereby all employees feel valued and are proud to work for the County.

Communitywide Result Link: A well-governed community.

5. Performance Measure: Percentage of employees that indicate in a biannual workforce survey overall satisfaction with their job.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Next survey in FY 2006-07	85%	Next Survey in FY 2008-09	Survey Delayed to 2009-10	85%	TBD- Survey Delayed	TBD- Survey Delayed

What: The County Administrative Office administers a survey to all permanent County employees to gauge their overall level of satisfaction with their job.

Why: This information will be used to help assess our organizational health and identify areas for improvement.

How are we doing? The Employee Opinion survey was last administered in December 2006. Overall, a total of 1,452 usable responses were received – a 63% response rate. Of these, 1,346 employees (93%) indicated their level of agreement with the statement "I am satisfied with my job." – 53% indicated that they strongly agreed with this statement, 32% somewhat agreed, 7% neither agreed or disagreed, 6% somewhat disagreed, and 2% strongly disagreed. Therefore, 85% of the County employees responding to this statement in the survey indicated they were satisfied with their job. The County's goal is to sustain this high level of job satisfaction despite the financial challenges facing the County over the next few years, and the expected turnover due to retirement of our aging workforce. However, given staff and resource constraints our office currently faces, administration of the next Employee Opinion survey will be deferred until FY 2010-11 or later depending on availability of resources to conduct survey.

6. Performance Measure: Full-time equivalent Administrative Office budget analyst staff per 1,000 county employees.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1.56	1.56	1.54	1.55	1.55	2.45	2.45

What: This shows Administrative Office budget staffing per 1,000 county employees.

Why: This data can be compared with other Administrative Offices of similar characteristics to provide one measure of whether we are appropriately staffed for budget preparation and administration.

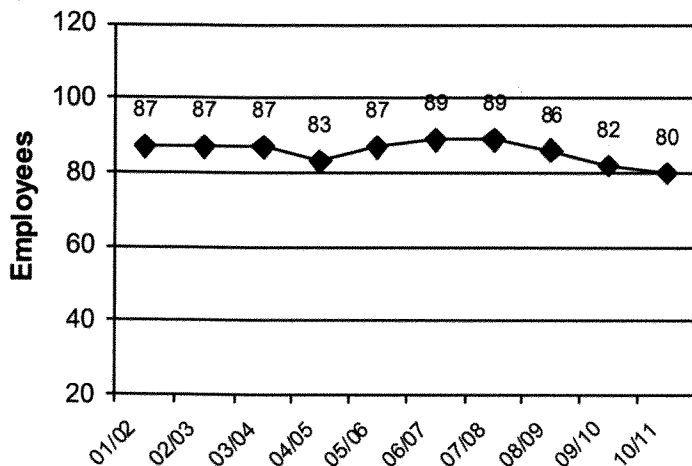
How are we doing? The total FTE budget analyst staffing levels per 1,000 employees for our comparable counties ranges from a high of 3.86 in Napa County to a low of 1.29 in Monterey County. The average was 2.38 with San Luis Obispo County at 2.45.

MISSION STATEMENT

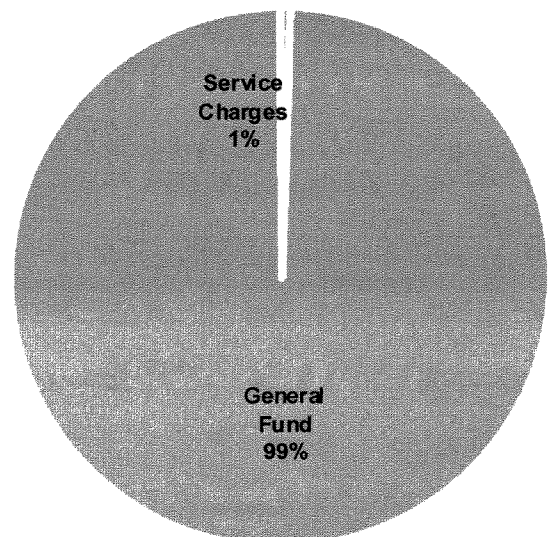
The Assessor and staff seek excellence in providing information, services, and accurate property assessments through our personal commitment to integrity, mutual respect, and teamwork.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Intergovernmental Revenue	\$ 60,000	\$ 427	\$ 0	\$ 0	\$ 0
Charges for Current Services	51,008	39,384	31,000	31,000	31,000
Other Revenues	235	125	0	0	0
Interfund	0	500	0	0	0
**Total Revenue	\$ 111,243	\$ 40,436	\$ 31,000	\$ 31,000	\$ 31,000
Salary and Benefits	7,816,494	7,649,166	8,009,579	7,770,364	7,776,002
Services and Supplies	841,182	723,353	792,650	737,572	737,572
**Gross Expenditures	\$ 8,657,676	\$ 8,372,519	\$ 8,802,229	\$ 8,507,936	\$ 8,513,574
Less Intrafund Transfers	2,159	1,685	0	0	0
**Net Expenditures	\$ 8,655,517	\$ 8,370,834	\$ 8,802,229	\$ 8,507,936	\$ 8,513,574
General Fund Support (G.F.S.)	<u>\$ 8,544,274</u>	<u>\$ 8,330,398</u>	<u>\$ 8,771,229</u>	<u>\$ 8,476,936</u>	<u>\$ 8,482,574</u>

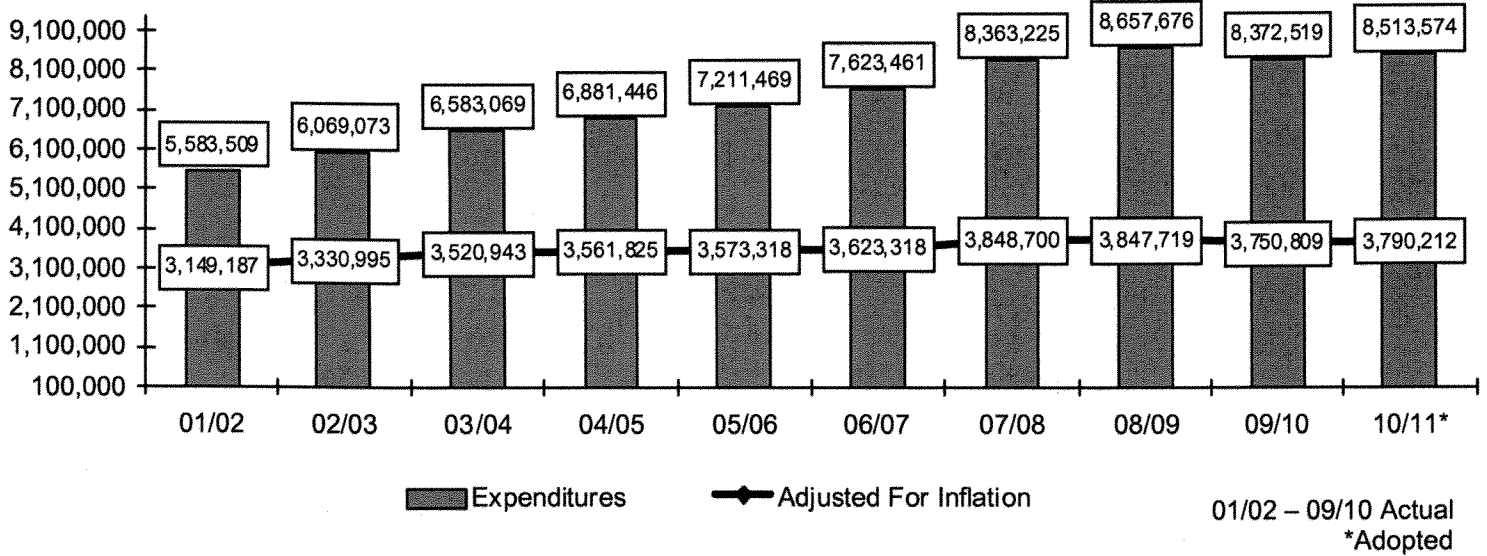
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Administration

Oversee the preparation of all property assessments, manage human resource functions and issues, coordinate office operations, develop and monitor the department budget, coordinate accounts payable and payroll.

Total Expenditures: \$766,222 Total FTE: 6.00

Assessment Valuation, Reviews, and Appeals

Review and assess the value of secured real property (i.e. land and buildings) when there are changes in ownership, new construction, declines in market value, disaster relief, and other appraisal events; and update property attributes. Review, audit, and assess the value of unsecured business property (i.e. business equipment, boats, aircraft, etc.). Assessments appealed by property owners are reviewed, processed, tracked, and staff presents recommendations to the Assessment Appeals Board.

Total Expenditures: \$4,171,651 Total FTE: 33.00

Assessment Standards/Automation

Analyze and track legislation pertaining to property taxes; develop and implement procedures upon passage of new legislation; compile and deliver internal and state mandated reports to appropriate agencies; oversee training for staff; implement and monitor the automated systems within the Assessor's office.

Total Expenditures: \$766,222 Total FTE: 8.00

Public Service

Provide information to the public regarding property assessments and property tax laws in person, over the telephone, and by written communication including pamphlets, public service announcements, the Internet, and annual notifications, etc.

Total Expenditures: \$340,543 Total FTE: 6.00

Roll Preparation

Update and maintain the property assessment records. This includes creating and maintaining property parcel maps, verifying and updating ownership data when property ownership is altered, maintaining exemptions, updating valuation data, processing revised assessments, maintaining the supplemental tax records, and other functions.

Total Expenditures: \$2,468,936 Total FTE: 27.00

DEPARTMENT COMMENTS

The Assessor is constitutionally responsible for locating, identifying ownership, and determining the value of real and business personal property within the County of San Luis Obispo. In addition, the Assessor must complete an annual assessment roll reporting the assessed values for all properties. The Assessor and his staff remain committed to excellence in providing information, services, and accurate property assessments to the citizens of San Luis Obispo County. Over the last two budget cycles, staffing levels have been reduced significantly with the loss of seven positions, and expenditure accounts have been reduced to critically low levels; additional staffing reductions will prevent us from completing our legally mandated duties.

INTERNAL BUSINESS PROCESSING IMPROVEMENTS:

FY 2009/2010 Accomplishments:

- We further expanded the use of automation tools (i.e. Assessment Evaluation Services modules) to expedite the completion of the assessment roll.
- Procedures for processing *Application for "Decline-in-Value" Reassessment (Prop. 8)* requests were modified accelerating taxpayer notification and allowing appraisers to address their regular workload much earlier than last year.
- Despite the large number of assessment appeals filed in 2009/2010 (331) and 2008/2009 (325), staff has been proactive in addressing them and able to resolve 169 of them to date, retaining \$124,599,086 in assessed value.

FY 2010/2011 Challenges and Objectives:

Challenge:

- With the prospect of facing more staff reductions, it will be a challenge to address our regular workload, perform the mandated 40,000+ Prop. 8 reviews, timely process new requests for assessment reviews and address an increasing number of assessment appeals. Backlogs are beginning to develop which may delay the assessment of some properties and increase the costs for the Assessor, as well as the Auditor-Controller and the Tax Collector.
- Our staff committed to over 2,500 Voluntary Time Off (VTO) hours to save \$75,000 (approximately one full-time position) in 2009/2010; however, VTO time also equates to lost production and impairs completion of the assessment roll.

Objectives:

- We will continue to review our processes and procedures with the goal of discovering alternative methods for expediting the enrollment of values to the property tax roll and better serving the taxpayers.
- We will further expand our automation tools to include the enrollment of commercial property assessments. In addition, a commercial attribute module will be added to the Assessor's property attribute system (AIR) in 2010/2011. It is anticipated that other agencies such as the San Luis Obispo Council of Governments (SLOCOG) will benefit from the collection of the commercial attributes.
- Workloads and production will continue to be closely monitored to ensure accurate and timely assessments.

FINANCIAL HEALTH:

FY 2009/2010 Accomplishments:

- Our 2009 BOE Assessment Practices Survey rating was 99.99% resulting in the County being certified as eligible to receive annual recovery costs for the administration of supplemental assessments.
- Due to careful monitoring of our expenditures, we expect to return an estimated \$78,877 to the General Fund.

FY 2010/2011 Challenges and Objectives:

Challenge:

- Revenues have diminished, further eroding our budget and making it necessary to reduce the staff and resources available to produce an accurate and timely assessment roll and provide quality service to the public.
- Appropriation reductions over the last two years have impeded our ability to replace older equipment (computers, copiers, etc.) leaving the department vulnerable to costly equipment breakdowns and repairs.

Objectives:

- Continue to maintain the quality and accuracy of the assessment roll in order to receive the annual State reimbursement for the supplemental assessments which amounted to \$800,152 in 2008/2009.

CUSTOMER SERVICE

FY 2009/2010 Accomplishments:

- We are using every tool and resource available to meet the mandate to review properties for decline in value in a timely manner.
- More than 15,000 staff hours have been spent assisting the public at our front counter and on the telephone. In addition, our website has provided access to maps, forms, and assessment information.

FY 2010/2011 Challenges and Objectives:

Challenge:

- With public contacts increasing nearly 50 percent because of the declining real estate market, it will be a challenge to maintain the current level of customer service at our public counter and telephones while also addressing our growing workload in a timely manner.

Objectives:

- Customer service will remain a priority for our office despite mounting workloads and budget constraints.

LEARNING AND GROWTH

FY 2009/2010 Accomplishments:

- Supervisors/managers developed and presented seven training classes for our certified and non-certified staff to provide required training and further expand staff skills and knowledge of assessment practices.

FY 2010/2011 Challenges and Objectives:

Challenge:

- All staff certified by the Board of Equalization (BOE) must comply with the mandate to maintain their certification by completing the required number of hours of continuing education while travel and registration appropriations are being reduced.

Objectives:

- Continue efforts to assist certified staff to earn BOE approved training hours by providing onsite and on-line training opportunities, encouraging staff to utilize Tuition Reimbursement to take advantage of CAA, BOE, and other training opportunities.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended FY 2010-11 budget provides for a \$2,417 (less than 1%) decrease in General Fund support compared to the FY 2009-10 adopted budget. The overall decrease in General Fund support was achieved by reductions in various services and supplies accounts (\$25,276) and reductions in salary and benefit accounts (\$40,521) due to the use of voluntary time off and the elimination of two positions. The two positions recommended to be eliminated are one Assessment Technician II and one Appraiser II. The recommended budget reduces expenditures by \$65,797 (less than 1%) compared to the FY 2009-10 adopted budget.

The recommended cuts to the Assessor's Office FY 2010-11 budget may cause delays in the updating and completion of the property assessment roll, thus potentially delaying the receipt of property tax revenue. As stated in the department comments, the workload has increased due to approximately 40,000 Application for "Decline-in-Value" Reassessments, and continues to grow due to new assessment review requests and assessment appeal filings.

The requested budget augmentation for exchanging a Property Transfer Technician II position for a Property Transfer Technician III is recommended due to the minimal additional cost (\$5,638). This position will help to address the increasing number of highly complex work items.

BOARD ADOPTED CHANGES

Per the Supplemental Budget document, \$5,638 was added to expenditures in the salaries and benefits account. This amount was included in the County Administrator's recommendations but was omitted unintentionally during the budget preparation process.

GOALS/PERFORMANCE MEASURES

Department Goal: To levy fair and equitable assessments on taxable property in an accurate and timely manner by using accepted appraisal principles and prevailing assessment practices.

Communitywide Result Link: A well-governed community.

1. Performance Measure: Percentage of the assessment roll completed by June 30th of each year.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
95%	97%	98%	98%	85%	96%	95%

What: Measures the assessments that are appraised before the June 30th deadline.

Why: Incomplete assessments will generate inaccurate tax bills. When assessments are completed after the year-end deadline, the Assessor, Auditor-Controller, and Tax Collector must process revised assessments and tax bills. These revisions increase the costs of preparing the assessment roll and the costs associated with property taxes. In addition, property owners are inconvenienced by revisions to their assessments and the associated delays.

How are we doing? Although the real estate market remained stagnant at best, the workload for the Assessor's office increased slightly last year and continued to be impacted by the legal mandate (Proposition 8) to review properties for potential reductions in assessed value. In FY 2009-10 this amounted to more than 44,000 additional work items.

Last year at this time we projected completing only 85% of the FY 2009-10 workload due to loss of staff, an increasing workload, the use of Voluntary Time Off (VTO), and the possible extension of the assessment roll. Our projection was revised to 93% completion in the third quarter of FY 2009-10 after making changes to our review procedures and staff assignments.

The State Board of Equalization granted our office an extension of the roll last year which left us with less time to complete our work this year; however, by once again utilizing the Assessment Evaluation Services (AES) system and the "nose to the grindstone" efforts of our staff, we succeeded in completing 96% of the assessment roll.

At this time, we do not anticipate significant changes to workload trends for FY 2010-11. To meet the FY 2010-11 target of 95% completion; we will continue to rely on the AES program, other automated processes, and the ongoing dedication of our staff. In addition, we will continue to monitor staffing assignments and work priorities to ensure the workload is distributed and processed in the most efficient manner so that deadlines are met and production numbers are maximized.

2. Performance Measure: The number of assessment appeals filed for every 1,000 assessments.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
.50	.52	.78	1.8	1.5	1.8	2.4

What: When property owners disagree with their property's assessed value, they may file for an assessment appeal hearing before the Assessment Appeals Board. The number of real property appeals is used as an indicator of accuracy and equity among assessments. A low number of appeals is associated with a greater degree of accuracy and the property owner's satisfaction with their assessments.

Why: The Assessor strives to make accurate and thorough assessments when property is initially valued in an effort to control the costs associated with producing the assessment roll.

How are we doing? According to the State Board of Equalization (BOE) "Report on Budgets, Workloads, and Assessment Appeals Activities" San Luis Obispo County has historically had the lowest number of assessment appeals filed compared to 11 similar counties and this trend continues to the present. The most recent BOE report was published in January 2010 and reports data from FY 2008-09. This report again showed San Luis Obispo County to have the lowest number of assessment appeals filed per 1,000 assessments. This can be attributed in part to the quality of the work completed by our staff and the proactive approach the Assessor's office takes in working with assessees to resolve assessment appeals. With 326 appeals filed in FY 2009-10, we exceeded our projected goal with 1.8 appeals filed for every 1,000 assessments. The increase in filings in recent years is consistent with information received from other counties and can be directly attributed to the historic drop in home values over the past few years.

3. Performance Measure: The number of completed assessments per appraiser on staff.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1,977	2,183	2,561	3,044	2,500	3,072	3,000

What: This measurement compares the size of the workload per appraiser from year to year.

Why: This indicator tracks changes in production as new procedures or automated systems are introduced.

How are we doing? We exceeded our projected goal for FY 2009-10 and averaged 3,072 work items per appraiser by extensively utilizing the AES system to review over 33,000 residential assessments. For FY 2009-10 we once again continued the assignment of two Assessment Technicians to the appraisal section to assist with the more mundane appraisal tasks, and assigned appraisal supervisors and managers to review and complete the initial processing of applications for reduced assessment and assessment appeals. This allowed the appraisers to focus their attention primarily on the valuation of properties. Voluntary Time Off (VTO) has once again been adopted as a budget saving measure for FY 2010-11 which will impact the number of available production hours, although to a lesser degree. However, we believe that through the continued use of the AES program and strong oversight of our procedures, resources, and production goals we will be able to maintain our production levels at 3,000 work items per appraiser for FY 2010-11.

4. Performance Measure: Cost per assessment.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$37.50	\$42.22	\$45.89	\$47.33	\$50.00	\$46.01	\$49.00

What: This measurement is the net county cost (General Fund support) divided by the total number of assessments.

Why: The Assessor's office strives to make the most effective use of all available resources in order to produce assessments at a reasonable cost.

Department Goal: To provide high quality services to the public and taxpayers.

Communitywide Result Link: A Well-Governed Community.

5. Performance Measure: The percentage of responses rating the Assessor's services as satisfactory or higher. *This measure is being deleted in FY 2010-11.*

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Not Available	84%	67%	70%	80%	75%	Delete

What: This measures the favorable responses regarding the Assessor's services.

Why: To assure that the public and taxpayers receive high quality service from the Assessor's Office.

How are we doing? In FY 2009-10 we received only eight (8) completed Customer Satisfaction Surveys. Surveys (6) elicited from personal contact with our staff at the public counter or on the telephone were all rated as outstanding. The remaining surveys (2) were received from people who visited our website. Privacy laws preclude us from posting some property information on our website which many times results in negative survey responses from frustrated customers. Negative surveys have also been received from people who mistakenly visit our website in search of information that can only be provided by the Tax Collector or another government agency. We believe the small number of surveys received do not provide enough data to adequately measure the quality of our customer service. While we will continue to solicit feedback from our customers via the surveys available at our front counter and on our website, we do not receive enough completed forms to provide meaningful data to us. During the coming year, our management team will discuss alternative methods for better measuring the quality of our service, but until a better method is devised, we are deleting this performance measure.

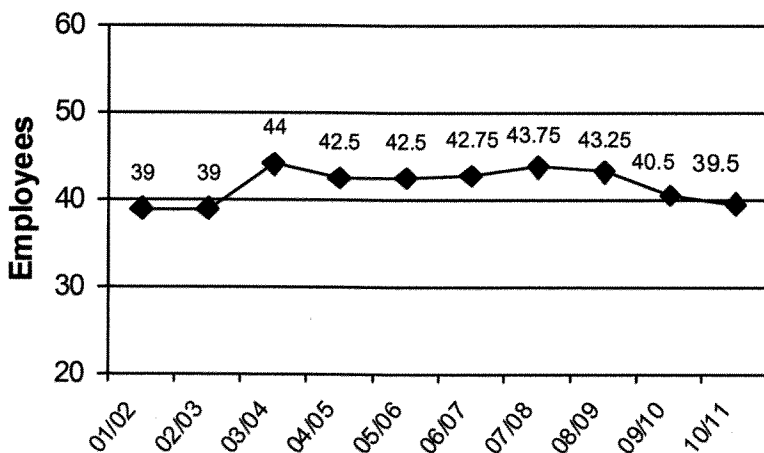
How are we doing? The budget and workload data compiled from the State Board of Equalization's report published in January 2010 indicates the San Luis Obispo County Assessor's costs were within range of 11 similar counties. The report reflects data for FY 2008-09. During that time period, the cost per assessment for the 11 similar counties ranged from \$27 to \$63 per assessment; San Luis Obispo's cost was \$47.33. The State's data for FY 2009-10 will not be available until January 2011; however, internal calculations indicate our actual result to be \$46.01. This is slightly lower than our adopted projection which included a 3% COLA that was not implemented and maintaining fully staffed positions for the entire year.

MISSION STATEMENT

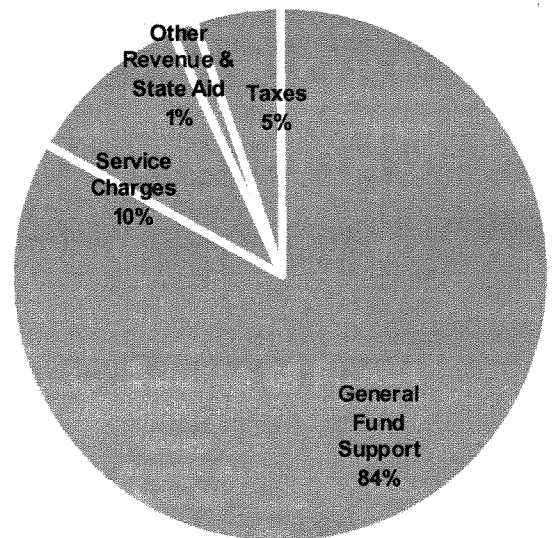
The Auditor-Controller is the Chief Accounting Officer for County Government. The office enhances the public's trust by acting as a guardian of funds administered for the County, cities, schools and special districts and by providing an independent source of financial information and analysis.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Taxes	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Fines, Forfeitures and Penalties	0	7,849	0	0	0
Intergovernmental Revenue	3,859	25,109	29,500	29,500	29,500
Charges for Current Services	317,061	371,878	476,581	476,581	476,581
Other Revenues	38,138	12,632	32,300	6,300	6,300
Other Financing Sources	574,006	112,020	75,000	0	0
Interfund	30,000	30,000	30,000	30,000	30,000
**Total Revenue	\$ 1,213,064	\$ 809,488	\$ 893,381	\$ 792,381	\$ 792,381
Salary and Benefits	4,517,617	4,261,507	4,523,293	4,468,191	4,468,191
Services and Supplies	336,312	354,173	313,081	187,631	187,631
Other Charges	0	45,000	0	0	0
Fixed Assets	555,290	84,701	0	0	0
**Gross Expenditures	\$ 5,409,219	\$ 4,745,381	\$ 4,836,374	\$ 4,655,822	\$ 4,655,822
Less Intrafund Transfers	25,589	10,887	9,900	9,900	9,900
**Net Expenditures	\$ 5,383,630	\$ 4,734,494	\$ 4,826,474	\$ 4,645,922	\$ 4,645,922

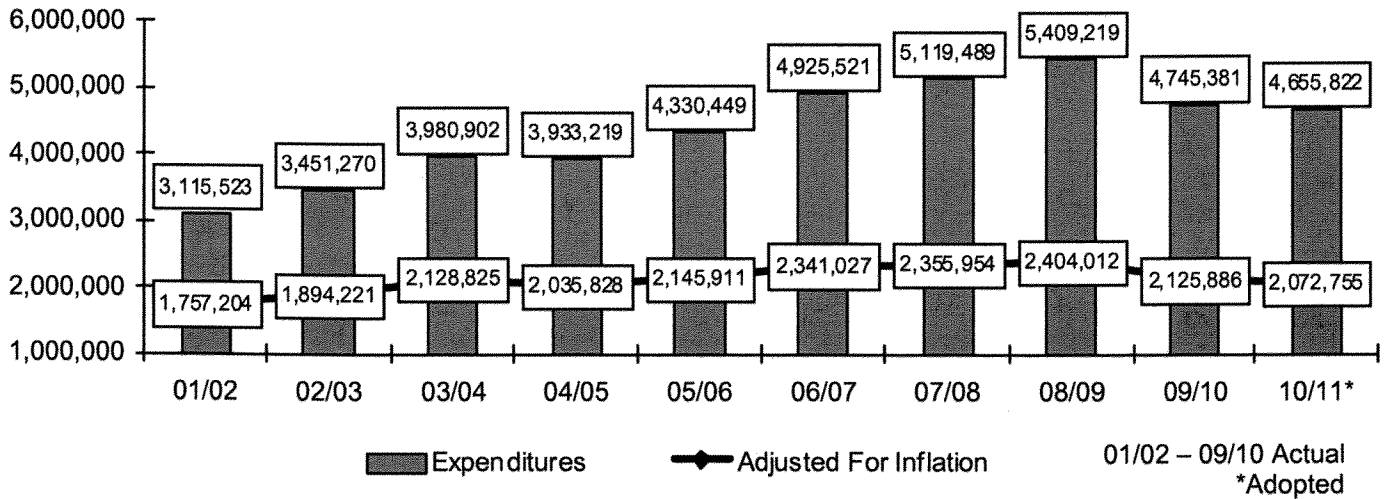
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Accounts Payable

Pre-audit all claims for payments to vendors submitted by County departments and process payments for special districts. Coordinate payment activity with and provide oversight and direction to departments and vendors. Prepare annual reports required by the State and the Internal Revenue Service.

Total Expenditures: \$477,175 Total Staffing (FTE): 5.75

Audit Division

Perform mandated internal audits for compliance with State and Federal requirements. Ensure adequacy of internal controls over cash and County assets. Conduct management and compliance audits and departmental reviews. Audit the operations of public agencies doing business with the County to ensure compliance with policy; assist with the preparation of the County's annual financial statement.

Total Expenditures: \$767,878 Total Staffing (FTE): 6.25

Budget and Cost Accounting

Assist the County Administrator and Board of Supervisors in developing the proposed and final County budget. Analyze and forecast annual budget expenditures. Review all county fees. Conduct rate reviews for ambulance, landfill, and internal service fund operations. Prepare countywide cost allocations, state mandated program claims, indirect cost rate proposals and special reporting requests.

Total Expenditures: \$260,293 Total Staffing (FTE): 2.50

Deferred Compensation Plan

Provide the resources necessary for the daily operation of the County Deferred Compensation Plan.

Total Expenditures: \$35,000 Total Staffing (FTE): 0.00

Financial Reporting

Maintain accounting records for the County and those districts whose funds are kept in the County Treasury. Maintain budget and funds controls and records of fixed assets. Prepare annual financial reports and reports for Federal and State reimbursement; act as Auditor and/or Financial Officer for special districts, boards, authorities, etc. and provide accounting services for countywide debt financing.

Total Expenditures: \$703,746 Total Staffing (FTE): 5.00

Mobile Home Rent Board Support

Beginning in FY 2010-11, the oversight and support for the Mobile Home Rent Board ordinance and Board has been transferred to the Department of Planning and Building Department.

Payroll Processing

Prepare and process biweekly payroll for the County. Coordinate payroll activity with departments and employees. Prepare biweekly, monthly, quarterly, and annual reports for State, Federal, and local agencies. Collect and pay premiums for County-related health and insurance benefits.

Total Expenditures: \$980,913 Total Staffing (FTE): 8.75

Property Tax Processing

Calculate property tax rates and determine extensions. Process changes to the tax roll. Apportion and distribute taxes and special assessments to all agencies. Prepare tax reports. Implement procedural changes to reflect new legislation affecting the tax system. Advise cities, schools, and special districts on tax-related matters.

Total Expenditures: \$399,269 Total Staffing (FTE): 3.75

Systems Support

Evaluate existing manual accounting systems and make recommendations for improved efficiencies through automation. Maintain the countywide computerized financial, fixed asset, accounts payable, tax, and payroll systems. Assist departments in updating computerized systems. Provide training and prepare manuals related to accounting systems operations. Maintain operation of the Auditor's Local Area Network (LAN) and Personal Computer (PC) network.

Total Expenditures: \$1,031,548 Total Staffing (FTE): 7.50

DEPARTMENT COMMENTS

Internal Business Improvements

FY 2009-10 Accomplishments: Last year we completed an upgrade of the Integrated Document Management (IDM) System. IDM is used by the Auditor's Office to scan all accounts payable invoices for future electronic retrieval. The new system saves staff time and improves our efficiency since each invoice is assigned a bar code which eliminates the manual process of linking and indexing every attachment.

We streamlined preparation of the Comprehensive Annual Financial Report (CAFR) and County's Financial Transactions Report (CFTR) by eliminating spreadsheets and relying more on the County's Enterprise Financial System (EFS)'s functionality. Now staff enters all CAFR and CFTR entries directly in the system. This time saving change has freed up staff for other purposes.

FY 2010-11 Major Focus: We will be working with Information Technology (IT) staff to develop a process to post actual labor costs to the cost accounting module in the County's EFS system. Although the system uses actual labor costs for budgetary control, it uses estimated labor costs for cost accounting purposes. Consequently, departments often need assistance to reconcile the difference between actual labor charges and the estimated labor costs reflected in their projects. Posting actual labor costs will simplify project reporting and eliminate the need to monitor and adjust labor rates in the system.

We will also be focusing on a project designed to move the property tax system from the mainframe to another host platform now that more flexible and cost-effective alternatives to the mainframe are available. The process, known as "lift and shift", preserves existing business logic and involves very little source code modification. Our staff will work on the mainframe migration project with the assistance of consultants, IT, and both the Tax Collector and Assessor's offices. We anticipate savings of 50% to 70% by replicating the mainframe environment on a new, lower cost platform.

Finance

FY 2009-10 Accomplishments: In October 2009, we received Board of Supervisors' approval to begin the process of establishing an irrevocable retiree health benefits trust fund to accumulate monies for retiree health benefits. County departments have been making contributions to the County's Other Post Employment Benefits Fund since FY 2007/2008. We anticipate that the new fund will be in place at the beginning of FY 2010/2011. If our earnings assumption is accurate, increased earnings by the new trust fund will result in employee benefit cost savings of approximately .5% to each county department and approximately \$700,000 per year countywide.

We were also responsible for identifying a previously untapped revenue source associated with parking violations. Legislation enacted in 1984 authorized the county to impose and collect additional penalties totaling \$5 for every parking citation issued within the county's boundaries. We estimate the revenue generated by the adoption of the added assessments will be \$250,000 per year.

FY 2010-11 Major Focus: We plan to increase the number of small contract audits our internal audit team conducts. The primary objective of these audits will be to examine compliance with the Contract Administration Handbook. Audit steps will involve verifying that contractors are reporting accurately, maintaining adequate accounting records, and providing service levels in compliance with contract requirements.

Customer Service

FY 2009-10 Accomplishments: We completed a major technical upgrade to the County's EFS system in August 2009. As a result, the County will maintain its financial, payroll, and human resources software at a level that is fully supported by SAP. The upgrade also enables the County to benefit from new business and technical functionality as it becomes available.

In spring 2010, we completed program and configuration changes for a new flexible work schedule. The 9/80 schedule allows employees who work a nine hour day Monday through Thursday to take every other Friday off. Benefits include a decrease in greenhouse gases through trip reductions, fuel savings, and energy savings.

FY 2010-11 Major Focus: We plan to participate in preparations to roll out the AB811 energy conservation program to property owners in San Luis Obispo County. The program will provide loans to finance the installation of energy improvements. Property owners will repay the loans through an assessment levied against their property. Several departments including the Auditor's Office, Treasurer-Tax Collector, Planning, and the Administrative Office will be involved.

We will also be focusing on a new IDM project for the Human Resources (HR) Department. HR staff will use this new feature to attach electronic images of documents to personnel records in EFS. This will provide HR with a more efficient way to store, archive, and retrieve various types of data. Our staff will be working with HR and IT throughout the configuration and testing stages of the project.

Learning and Growth

FY 2009-10 Accomplishments: We provided our staff with multiple opportunities for learning and growth. Staff attended a variety of training sessions ranging from SAP advanced training seminars to courses offered through the Employee University. Staff participated in statewide organizations including the Property Tax Managers Committee, Audit Chiefs Committee, Accounting and Reporting Managers Committee, and State Association of County Auditors. Many of our accounting staff are professionals who are required to complete 40 hours per year of continuing professional education (CPE) to maintain their certification. Last year we conducted several in-house training sessions for our staff and other departments as well.

FY 2010-11 Major Focus: We will focus on staff development by continuing the cross-training efforts that we started last year. Several individuals will be assuming new responsibilities in EFS Support, EFS Operations, Internal Audit, and the Administrative sections of the office. Shifting staff to new areas will provide excellent opportunities for them to broaden their experience and will strengthen coverage in several key areas in operations and systems support.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

General Fund support for FY 2010-11 is recommended to decrease by 2% or \$81,223 compared to FY 2009-10 adopted levels. Overall revenues are increasing by 14% or \$102,012 from FY 2009-10 levels. This increase is primarily due to increased Administrative Services revenue. Specifically, 1) in June of 2009, the Board of Supervisors approved adding penalties to parking citations countywide. It is anticipated that these added penalties will generate approximately \$250,000 additional revenue to the County. The Auditor's Office will oversee the program and a 10% (\$25,000) administrative fee is being budgeted; 2) the department will charge an administrative fee (\$33,000) to the Air Pollution Control District (APCD) for auditor services. A review of the cost plan has determined that the majority of the services provided to APCD is, other than payroll services, out of the cost plan and therefore, should be directly billed to them; 3) and finally, approximately \$10,000 is being budgeted for services that will be provided to oversee the County's post retiree health benefit funds being invested with the California Public Employee Retirement System (CALPERS).

Salary and benefit accounts are increasing by 1% or \$83,578 as a result of various adjustments for promotions and filling positions at lower levels, as well as budgeting for the deferred FY 2009-10 prevailing wage increase. Additionally, as part of the General Fund support reduction required of all departments, a vacant Administrative Assistant/Data Entry Operator-Confidential position will be eliminated. It should be noted that during FY 2009-10, the Accountant-Auditor Trainee/II/III and Principal Accountant-Auditor job classifications were revised resulting in a job title change to Auditor-Analyst Trainee/II/III and Principal Auditor-Analyst. The change does not affect the overall position allocation for the Auditor's Office.

Service and supplies are decreasing by 23% or \$56,289 as a result of reduced inter-departmental service charges as well as reductions in significant value and software accounts. New computers and/or computer software was not budgeted in FY 2010-11 as these were purchased in FY 2009-10.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Provide periodic review of the internal controls of County departments to ensure compliance with policies and procedures, and minimize losses from fraud or misappropriation.						
Communitywide Result Link: A well-governed community.						
1. Performance Measure: Number of reviews, special district audits, trust fund reviews, and grant compliance audits performed for County departments.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
34	31	30	19	21	25	21
What: The Internal Audit Division reviews the various offices, funds, and programs each year. Selection is made based on legal mandates, and measures of risk, such as dollar value, complexity, and/or the existence (or lack) of other checks and balances.						
Why: The reviews and audits help to minimize or prevent losses from fraud, waste, and abuse; and from non-compliance with program funding requirements. Since department managers are often unaware of their department's selection for a detailed audit in any particular year, this serves as a deterrent for lax internal controls.						

How are we doing? Despite staff vacancies, there was an increase in the number of audits performed in FY 2009/10. The audit staff is currently comprised of three auditors performing cash, departmental, grant compliance, and State mandated audits. In addition, the audit staff monitors and corrects errors in the State allocation of sales tax. Over \$72,500 in lost revenues was identified and corrections submitted last year as a result. The Internal Audit Division also monitors sub-recipients of the Workforce Investment Act for proper accounting methods, authorized expenditures, and services provided; calculates and prepares the Local Agency Formation Commission (LAFCO) billing to the various special districts and cities within the county. They also prepare and submit the County's Financial Transaction Report to the State, and provide assistance in preparing the Comprehensive Annual Financial Report.

2. Performance Measure: Number of concessionaire, bed tax, or service provider audits completed.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
19	17	24	16	14	16	14

What: Selected concessionaires, hotels, and major contracted service providers are audited on a rotating basis so that they can expect to be studied once every three or four years. Hotels and most concessions pay the County based on percentages of gross receipts, and many contractors are paid based on counts of eligible services provided.

Why: These audits help to ensure the County is receiving all the revenue it is entitled to, and payments are made for services actually received. In addition, we try to maintain a level playing field so local businesses pay no more or less than their fair share under the law, and are properly compensated when contracting to the County.

How are we doing? The number of audits is up from prior years due to an additional auditor reassignment. Audit staff will focus on concessionaire and Transient Occupancy Tax audits after the end of FY 2009/10. We believe maintaining an audit presence helps create an even balance in the community. In addition, the staff began reviewing service providers' compliance with contracts to the County. In this way service providers are properly compensated, and the County receives the full spectrum of services purchased.

Department Goal: Maintain the financial health of the County by developing effective annual budgets, accurately identifying expenditures, and ensuring recovery of revenues from state and federal sources.

Communitywide Result Link: A well-governed community.

3. Performance Measure: A favorable audit, by the State Controller's Office, of reimbursable costs allocated through the Countywide Cost Allocation Plan, prepared in accordance with Federal regulations.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Audit with no exceptions	Audit with no exceptions	Audit with no exceptions	Audit with no exceptions	Audit with no exceptions	Audit with no exceptions	Audit with no exceptions

What: State and Federal agencies allow for County's overhead cost reimbursement through numerous programs and grants. The Countywide Cost Allocation Plan is a tool used to distribute overhead costs to programs and departments within the County.

Why: The County is reimbursed for overhead costs.

How are we doing? The State Controller's Office performed an audit of the FY 2009/10 County Cost Allocation Plan. There were no findings or adjustments as a result of the audit.

Department Goal: Provide timely and accurate financial information for the public, Board of Supervisors, and County departments.

Communitywide Result Link: A well-governed community.

4. Performance Measure: Earn a clean auditor's opinion on the Comprehensive Annual Financial Report (CAFR).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1	1	1	1	1	1	1

What: A clean opinion from outside auditors measures the reliability, integrity and accuracy of the information presented in the County financial statements.

Why: Provides assurance to the public, investors and others that the County's financial position is presented fairly and accurately.

How are we doing? The external auditors have completed their annual audit of the 2008/09 fiscal year's financial statements and have issued unqualified or clean opinions. The review of the County's financial statements is required to be done and submitted to the State Controller's Office by December 31 following the end of the fiscal year.

Department Goal: Insure that all automated accounting systems designed to provide easy access to relevant data are maintained with adequate internal controls and audit trails.

Communitywide Result Link: A well-governed community.

5. Performance Measure: Percentage of County users that receive annual workshop training sessions on automated financial management, human resource/payroll and budget preparation systems.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	85%	85%	85%	85%	85%

What: This measures our desire to be certain County users know what systems and information are available and how to use them.

Why: County users will know what information is available and how to retrieve it given adequate training.

How are we doing? The Auditor's Office continues to offer workshops in various specialized areas such as the budget preparation system, SB90, and year-end procedures. The Auditor's Office also offers workshops as needed for newly created SAP reports or other subject matters at departments' request. For example, in FY 2009/10, time approver, time coordinator and cost accounting workshops were held. General training for the financial component of the Enterprise Financial System (EFS) was delayed in the FY 2008/2009 due to the loss of the training coordinator position as well as the pending EFS technical upgrade. We shifted some duties to develop a training program for changes to Employee Self Service (ESS) that occurred with the technical upgrade. Almost all employees use ESS to enter work times, check leave balances, view paystubs, and enter Flexible Spending Account claims. Additionally departments opting for 9/80 schedules received individual training through workshops held by the Auditor's payroll staff.

Department Goal: Provide high quality, cost effective Auditor-Controller services.

Communitywide Result Link: A well-governed community.

6. Performance Measure: Auditor Controller staff per 100 County employees.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1.5	1.5	1.7	1.7	1.7	1.6	1.6

What: This shows Auditor Controller staffing levels per 100 county employees.

Why: This data can be compared with Auditor-Controller offices of similar characteristics to provide one measure of whether we are appropriately staffed.

How are we doing? Staffing levels per 100 employees for our comparable counties (6 counties surveyed) ranged from a low 1.1 in Monterey County to a high of 1.7 in Napa. The Auditor's Office maintains levels slightly above the average of 1.4, but well within the range of our comparable counties.

Department Goal: 100% of legal mandates should be implemented within established deadlines.

Communitywide Result Link: A well-governed community.

7. Performance Measure: Percentage of legal mandates implemented within established deadlines

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	N/A	100%	100%	100%	100%

What: Monitor State and Federal legislation regularly in order to keep updated with changes to current mandates and new mandates.

Why: So that a proactive response to implement changes to current mandates and new mandates is seamless and timely.

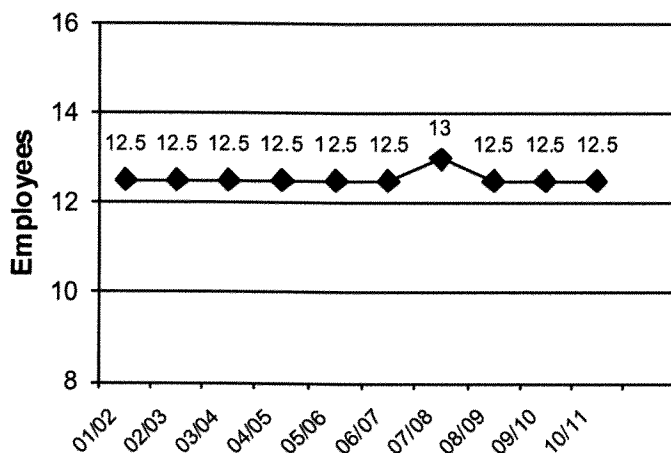
How are we doing? During FY 2009/10 we successfully implemented all known legal mandates. Some of these include: Cobra medical requirements, Governmental Accounting Standards for financial reporting, and various Internal Revenue Service (IRS) regulations. Legal mandates are continuous in our department due to the scope of financial responsibilities. We will continue to implement all mandates as they develop in FY 2010/11.

MISSION STATEMENT

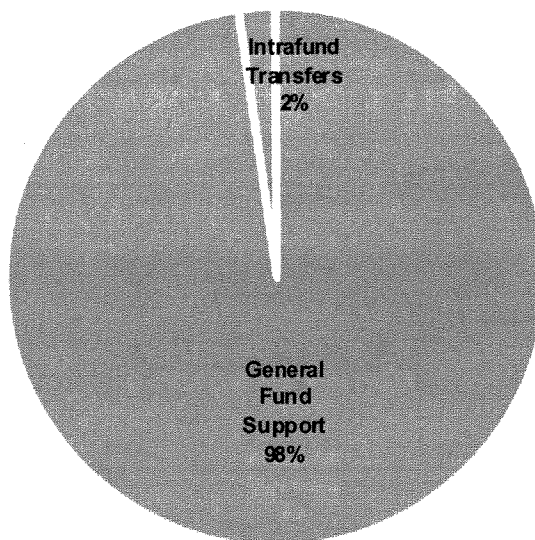
The San Luis Obispo County Board of Supervisors is the legislative arm of the County government, and is committed to the implementation of policies - and the provision of services- that enhance the economic, environmental and social quality of life in San Luis Obispo County.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Interfund	\$ 2,944	\$ 2,009	\$ 0	\$ 0	\$ 0
**Total Revenue	\$ 2,944	\$ 2,009	\$ 0	\$ 0	\$ 0
Salary and Benefits	1,474,801	1,438,040	1,435,270	1,435,270	1,435,270
Services and Supplies	250,021	233,248	268,895	251,215	251,215
**Gross Expenditures	\$ 1,724,822	\$ 1,671,288	\$ 1,704,165	\$ 1,686,485	\$ 1,686,485
Less Intrafund Transfers	37,664	35,712	36,142	36,142	36,142
**Net Expenditures	\$ 1,687,158	\$ 1,635,576	\$ 1,668,023	\$ 1,650,343	\$ 1,650,343
General Fund Support (G.F.S.)	\$ 1,684,214	\$ 1,633,567	\$ 1,668,023	\$ 1,650,343	\$ 1,650,343

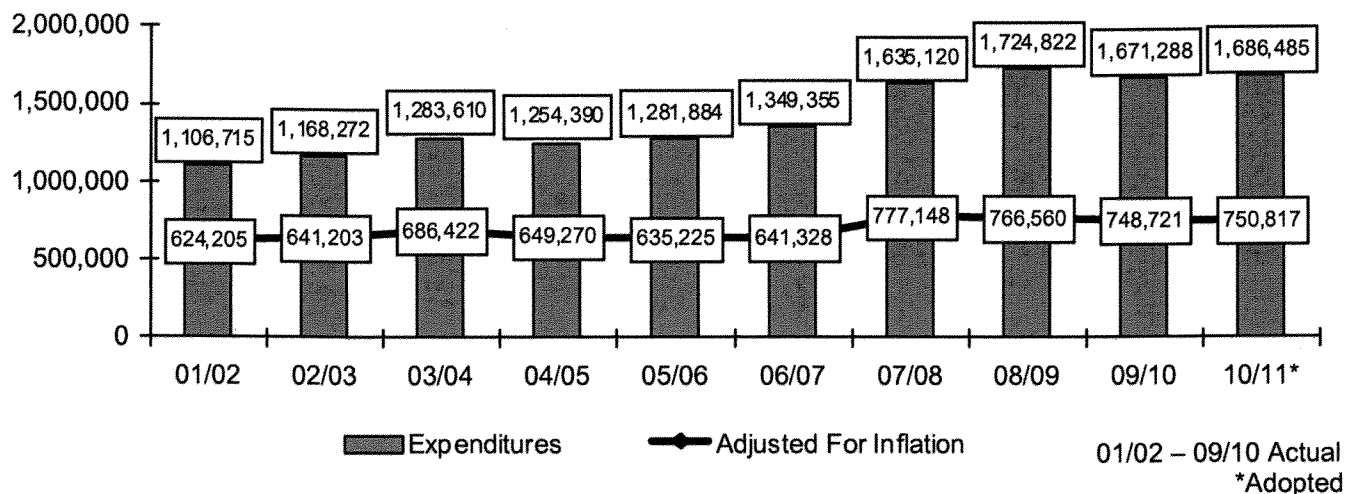
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Annual County Audits

This program complies with Government Code Section 25250, which states that it is the Board of Supervisors' duty to examine and audit the financial records of the County. In addition, this program satisfies the Federal Single Audit Act (Public law 98-502) relative to the auditing of federal monies received by the County.

Total Expenditures: \$110,000 Total Staffing (FTE): 0.00

Service to Public

The majority of the Board's activities center around services to the public which are provided in its capacity as the legislative body of the County. Members of the Board of Supervisors represent the people residing within their supervisorial district, while also working for the general welfare of the entire County.

Total Expenditures: \$1,576,485 Total Staffing (FTE): 12.50

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The level of funding for this fund center is recommended to remain flat from FY 2009-10. This is primarily due to the contract for the Countywide auditing firm that resides in this fund center and provides for a 5% increase each year as well as increased pension related costs. Reductions in other service and supply accounts have been made to absorb these costs with a minimal increase in General Fund support (\$4,800) to a total of \$1,650,343.

Included in the recommended budget is a proposal to end the County's membership in the Regional Council of Rural Counties (\$11,875), removing funding for the Commission on the Status of Women (\$1,000), and additional reductions in various service and supply accounts, including subscriptions and courier charges.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

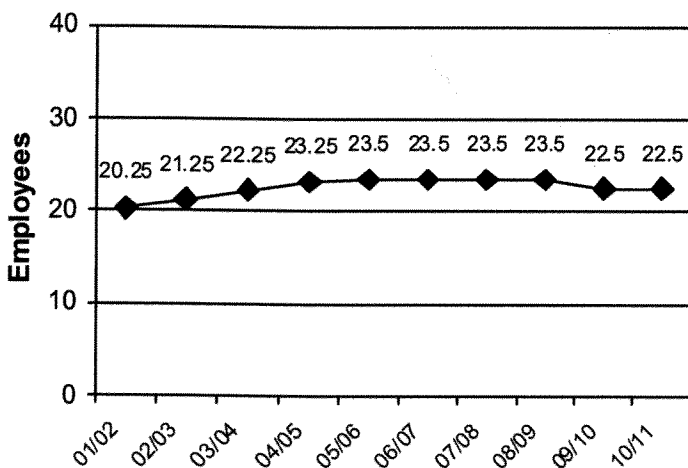
Department Goal: To enhance the public's trust in county government by measurably demonstrating that we provide efficient, high quality, results oriented services.						
Communitywide Result Link: A well-governed community.						
1. Performance Measure: Percentage of citizens that rate the overall quality of services the County provides as "good" to "excellent".						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Triennial Survey	71%	Triennial Survey	Triennial Survey	Triennial Survey	Triennial Survey	70%
<p>What: Measures citizen satisfaction with County services using data from the ACTION for Healthy Communities telephone survey now conducted every three years. Concurrently, the County conducts a Citizen's Opinion Survey that builds on the data provided in the ACTION for Healthy Communities survey. Both surveys include specific questions designed to solicit information from the public relative to whether they received satisfactory service from County employees.</p> <p>Why: It is the County's desire to provide services to our residents that are in line with their expectations. Based on the data gathered from these two surveys County departments will develop and implement action plans designed to improve the quality of services delivered to the public and we will continue to measure our progress in meeting this goal over time.</p> <p>How are we doing? The 2006 ACTION telephone survey asked 502 randomly selected adults "Overall, how would you rate the services provided by San Luis Obispo County government?" 71% of the respondents rated the County as "good" (41%), "very good" (23%) or "excellent" (7%). This is a slight drop in comparison to the results of the 2003 survey (74%). In addition, the County conducted the Citizen's Opinion survey in the winter of 2007, to which 996 county residents responded. Those surveyed were asked to rate the overall quality of services provided by the County. The results showed that the majority of respondents (62%) rated the services provided by the County as "good" (57%) or "excellent." (5%). Of note is the fact that 4% fewer respondents rated County-provided services as "excellent" and 7% more respondents rated the quality of these services as "fair". An overview of the Citizen's Opinion survey results was presented to the Board in January 2008. The survey results posted on the County's web site: http://www.slocounty.ca.gov. The next ACTION telephone survey is planned for 2010/11.</p>						
2. Performance Measure: Percentage of citizens that indicate their overall impression of County employees (based on their most recent contact) is good or excellent.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Triennial Survey	Triennial Survey	75%	Triennial Survey	Triennial Survey	Triennial Survey	TBD
<p>What: The County initiated a Citizen's Opinion Survey that will be conducted every three years to build on the data provided in the ACTION for Healthy Communities survey. The survey tool includes specific questions designed to solicit information from the public relative to whether they received satisfactory service from County employees.</p> <p>Why: The information gained from this survey will be used to help us improve customer service to the public. Based on the data gathered from the Citizen's Opinion Survey, County departments will develop and implement action plans designed to improve the quality of services delivered to the public and we will continue to measure our progress in meeting this goal over time.</p> <p>How are we doing? The Citizen's Opinion Survey was most recently conducted in the Winter 2007. This survey asked respondents if they have had contact with County employees in the past 12 months, and if so, to rate their overall impression of that contact in terms of knowledge, responsiveness and courtesy of County staff. Fifty-seven percent of the respondents had contact in that past year, and of those, 75% rated their overall impression of their contacts with County employees as "good" or "excellent". The next Citizen's Opinion survey is targeted for 2011, however, it may be delayed due to budgetary constraints.</p>						

MISSION STATEMENT

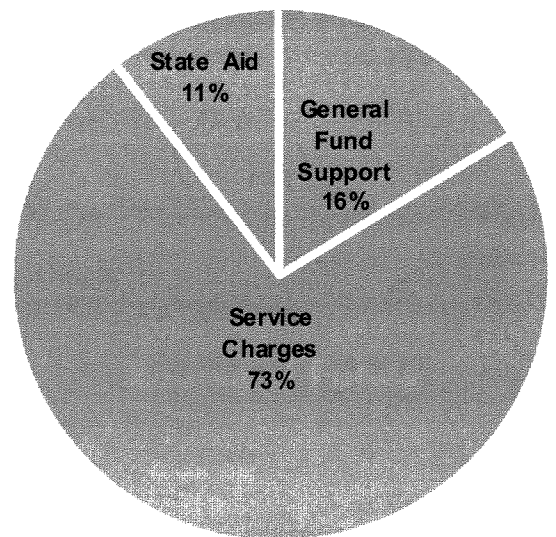
The County Clerk-Recorder's Office is dedicated to providing thorough and timely information with courtesy and respect for our customers.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Intergovernmental Revenue	\$ 596,868	\$ 277,524	\$ 327,659	\$ 327,659	\$ 327,659
Charges for Current Services	2,326,654	2,299,709	2,245,818	2,245,818	2,245,818
Other Revenues	3,406	2,765	0	0	0
Interfund	2,222	1,350	0	0	0
**Total Revenue	\$ 2,929,150	\$ 2,581,348	\$ 2,573,477	\$ 2,573,477	\$ 2,573,477
Salary and Benefits	1,950,614	1,933,517	2,026,143	2,026,143	2,026,143
Services and Supplies	1,129,561	1,490,537	1,046,325	1,046,325	1,046,325
Fixed Assets	218,166	25,013	7,000	7,000	7,000
**Gross Expenditures	\$ 3,298,341	\$ 3,449,067	\$ 3,079,468	\$ 3,079,468	\$ 3,079,468
Less Intrafund Transfers	0	18,000	0	0	0
**Net Expenditures	\$ 3,298,341	\$ 3,431,067	\$ 3,079,468	\$ 3,079,468	\$ 3,079,468
General Fund Support (G.F.S.)	\$ 369,191	\$ 849,719	\$ 505,991	\$ 505,991	\$ 505,991

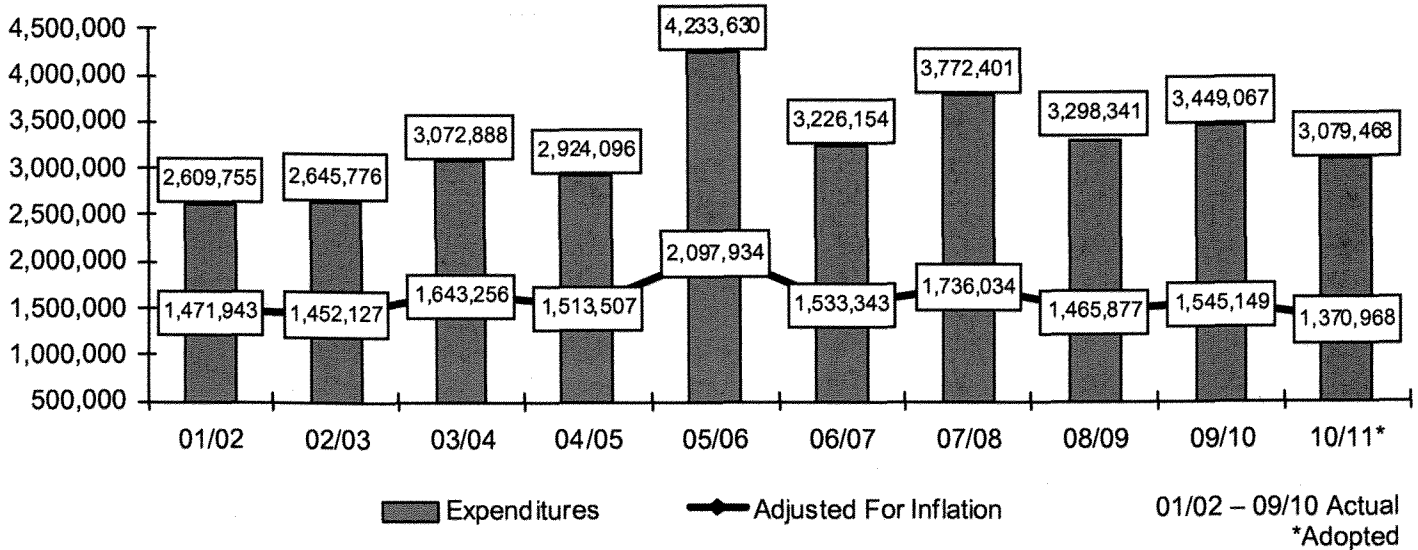
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Administration

Perform Clerk-Recorder mandated duties including: Provide professional, knowledgeable staff for all meetings of the Board of Supervisors, and other mandated boards, to produce accurate and timely meeting minutes, preserve and maintain files and records. Provide enthusiastic, professional volunteers and staff to perform civil marriage ceremonies. Provide exemplary service to our customers in issuing marriage licenses, filing notary and other bonds, filing fictitious business name statements and processing of passport applications. Maintain the integrity of the Official Records with well-trained staff to examine, record and index property related documents and vital records; provide professional, knowledgeable staff to assist the public in searching title and family histories. Encourage and maintain the voter registrations of all electors residing within the County.

Total Expenditures: \$1,704,665 Total Staffing (FTE): 16.35

Elections

Ensure the integrity of the election process in the management and conduct of all elections; provide professional, knowledgeable staff to assist candidates, customers and voters in the office and at the polls on Election Day.

Total Expenditures: \$863,988 Total Staffing (FTE): 3.05

Recorder's Restricted Revenues (Special Projects)

Collect and utilize restricted funds to pursue the modernization of delivery systems for official and vital records.

Total Expenditures: \$510,815 Total Staffing (FTE): 3.10

DEPARTMENT COMMENTS

Although the County Clerk-Recorder conducted the Vector Control assessment proceeding in July and the Special Referendum Election on behalf of the City of El Paso de Robles in November, the brief respite from elections allowed staff to focus on other areas of the department. Several new programs were implemented to streamline Recordings and Clerk filings and the aging AS400 server which operates the department's cashing and all non-elections functions was replaced.

FY 2009-10 Key Accomplishments

Customer Service:

1. Improve Voting Process – An accessibility grant provided funding for efforts to make polling places more accessible to voters with disabilities. The department is surveying polling places and conducting regular meetings with the Voter Accessibility Advisory Committee.
2. Developed a polling place look-up on the web for voters to locate their assigned polling place, view the parking and accessibility features and receive directions via Google Maps.

Internal Business Improvements:

1. Counting Election Day Ballots at Central Location – During the May, 2009 election, ballots were counted on election night the old-fashioned way: in the office. This eliminated the need for the preparation, testing, and transport of almost 80 aging precinct counting machines to the polls, provided tighter control over the ballot counting and reduced time to complete tasks following Election Day. Ballots for the June 2010 primary will be counted in the same way.
2. Implemented automated indexing to assist in completion of the official record index by eliminating the manual indexing of over 40% of the documents. This will allow the index to be completed daily, even with a reduced staff and increased recordings.

Finance:

1. Ongoing goal to control the costs associated with conduct of elections. Competitive bids on pertinent election services resulted in significant savings for polling place deliveries and sample ballot printing.

Learning and Growth:

1. Cross trained additional employees on various activities, including clerking and processing Board meetings and associated documents, pollworker training, mapping functions with GIS technology, and accounting procedures.

Major Goals for FY 2010-11

Customer Service:

1. Improve Voting Process – Permanent Vote-by-Mail voters will now receive the voter information pamphlet in their vote-by-mail packets to ensure they receive this information along with their ballot.

Internal Business Improvements:

1. Staff members have completed a Certified Tech (CT) program to perform maintenance on the Automark ballot-marking machines. Annual maintenance costs were \$31,000 for the vendor to perform limited preventative maintenance, but the CT program will save the department approximately \$18,000 a year while allowing unlimited service to the machines.
2. Expansion of use of GIS to perform elections duties associated with maintenance of precinct boundary lines in preparation for 2011 redistricting efforts.

Finance:

1. Continue to explore tools to further automate the vote-by-mail ballot process and reduce costs, including high speed ballot counters and the ability to print ballots on demand. If procured, these purchases will be offset with state and federal funds.
2. Reduce postage costs by combining the sample ballot pamphlet in the vote-by-mail packets for permanent vote-by-mail (VBM) voters by requiring only one mailing to Permanent VBM voters.

Learning and Growth:

1. In house training sessions to ensure all staff possesses the basic level of knowledge to assist 80% of our customers on first contact.
2. Continue cross training to expand staffing flexibility for the various meetings we are tasked with clerking and preparation of the numerous administrative records.

KEY CHALLENGES

1. Conduct of Elections - The unscheduled, unbudgeted elections in recent years continue to present a challenge to the small staff of the County Clerk-Recorder as staff must be diverted to the election from other critical processes and programs. The department is awaiting the decision on the confirmation of Senator Abel Maldonado as Lieutenant Governor. If he is confirmed, a countywide special primary and general election would be conducted to fill his vacated 15th State Senate seat. Depending on the timing of the confirmation, the office may be required to conduct the Special Primary election in April and the Special General election would be consolidated with the scheduled June election. The other option is to conduct the Special Primary consolidated with the June election and the Special General election would be held in August. It is unknown at this time if the County will be reimbursed for the cost of any special election.

2. Unknown Future of Election Systems - The lengthy process of election system certification has long delayed attempts to improve and streamline the manual processes involved in elections. The company which provides the voting system used in San Luis Obispo County was purchased by ES&S, a competitor, in late 2009 and possible anti-trust violations are being investigated at both the state and federal level. Rumors persist that ES&S is attempting to sell the voting system hardware and software and as such they have not yet submitted the new federally certified hardware and software for state certification. Although the choices are limited, San Luis Obispo will be investigating other certified voting systems. If a system that meets the needs of the county is found, state and federal funds are available for its purchase.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

It is recommended that the Status Quo FY 2010-11 County Clerk-Recorder budget submitted by the department be accepted as the recommended budget. The recommended budget is 29% (\$212,216) below the adopted FY 2009-10 budget of \$718,207. Revenue in the Elections Division fluctuates with the election cycle as additional revenue is realized from jurisdictions that consolidate their elections with general elections and from general elections which are held in even-numbered years. During the odd-numbered years, election revenue declines and the department requires additional General Fund support. Due to the cyclical nature of election revenues, an adjustment is made each year in an effort to even out the years; the adjusted recommended amount for FY 2010-11 is \$542,207. Based on the adjusted amount, the recommended budget (\$505,991) is 6.7% below last year, which exceeds the 5% reduction requested.

Overall expenditures for FY 2010-11 are increasing by 1% (\$31,390) from adopted FY 2009-10 levels. Salary and benefit accounts are increasing by 2% (\$47,420) primarily due to prevailing wage increases. Overall revenues for FY 2010-11 are increasing by 10% (\$243,606) from adopted FY 2009-10. The majority of the increase is due to general election revenue, SB90 reimbursement from the State for previous year elections, and recording fee increase in volume and price for recording. The recording fee increase is due mainly to the Governor signing SB676 (WOLK) into law on October 12, 2009 which allowed the Clerk to recover actual cost for three recording fees, estimated to provide an additional \$402,000 in revenue for FY 2010-11 offsetting reductions in other revenue areas.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Create, process, maintain, and/or update records and documents (i.e., Board of Supervisor minutes and records, real property and vital records, voter registration, etc.) in a timely and accurate manner to ensure compliance with local, state, and federal laws.

Communitywide Result Link: A well-governed community.

1. Performance Measure: Percentage of documents received by mail which are examined and recorded, or returned, within 2 business days.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
95%	99.1%	98.1%	93%	100%	98%	100%

What: Processing time for official records (e.g. deeds, reconveyances) received in the mail.

Why: To provide prompt customer service to the public, County departments, State, and Federal agencies. To comply with law that requires recordation of certain documents within 2 days of receipt.

How are we doing? Though recording volumes have decreased since the early part of the decade (FY 2001-2004), a gradual increase is now being seen in recording volumes. In FY 2009-10, the Clerk-Recorder saw a 2% increase in recording volumes from last fiscal year. While this is not a significant increase, it indicates that the downward trend is slowing. In FY 2009-10, we did not reach our goal of 100% for all documents due to the effect of staffing reductions along with the conduct of 2 regularly scheduled elections, as well as the Senate District 15 Special Primary Election which required reassigning staff away from everyday duties. Additional training for all staff will assist in reaching the goal of 100% in future years, even with an increase in recording volumes.

Department Goal: Provide easy access to all public records and documents to enhance customer service.

Communitywide Result Link: A well-governed community.

2. Performance Measure: Percentage of requests for vital and official records per month conducted online via the web.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
3.25%	4.0%	4.4%	4.7%	5.0%	5.3%	5.0%

What: Clerk-Recorder services available for a fee online.

Why: To enhance customer service and public access to records and to make more efficient use of staff time.

How are we doing? Records copy requests via the web require less staff time and are primarily placed by customers that are unable to contact the office during regular hours. Purchase of birth and death copies has been restricted in the State since 2003 and in 2010 the restriction was expanded to include copies of marriage licenses. Legislation was passed in 2004 allowing customers to fax a notarized statement for purchase of these records, which has contributed to the increase in the number of these requests. The vendor utilized for the web orders continues to make improvements to their service which is expected to result in increased numbers of customers utilizing web based record request services. 5% of requests is equal to 64 requests for vital and official records per month via the web.

3. Performance Measure: Percentage of Internet survey respondents who found information they were searching for without a follow up phone call or trip to office.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
73%	80%	82%	81%	85%	84%	85%

What: Responses to website survey.

Why: To enhance customer service and provide information for continuous improvement of our Internet service delivery.

How are we doing? The Clerk-Recorder's website was revised as part of the countywide E-Government initiative in May 2006. The increase in the number of customers who can find the information they are looking for without a follow-up phone call is indicative of the new topic centric focus of the County's web presence. We continue to explore adding new information to the website and in 2006 added live web streaming of the Board of Supervisors meetings which resulted in an additional 3,000 hits per quarter. In 2010 we enhanced our polling place look-up feature on the web by providing mapping instructions and photographs of polling places highlighting their accessibility features for voters to identify and fully utilize their assigned polling place on Election Day. While we have increased the information available on our website, legislative restrictions to the access of vital records indices and images of official record information affects our ability to provide a complete array of information through the Internet which means that customers searching for this information will always need to follow up with contact to our office. We will continue to use our survey to identify areas where the website needs improvement or additional information can be made available.

Department Goal: Ensure the integrity of the San Luis Obispo County election process and encourage the participation of all eligible voters in a cost-effective manner.

Communitywide Result Link: A well-governed community.

4. Performance Measure: Cost per vote-by-mail ballot.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$2.45	\$2.39	\$2.07	\$1.97* \$2.08**	\$2.50	\$1.78* \$2.00** \$1.53***	\$2.25

What: Cost to issue each vote-by-mail ballot.

Why: Vote-by-mail ballots have traditionally been very labor intensive to administer and process. Currently approximately 51% of San Luis Obispo County voters vote by mail ballot. Efforts to automate and streamline the process will increase efficiency and keep costs down.

How are we doing? The deployment of technology has had a profound effect on this labor intensive process. When San Luis Obispo County began implementing technology and introduced efficiencies, costs have been reduced from \$4.11 per voter in 1998 to the current \$2.00 or less per voter. The expansion of permanent vote-by-mail status has further assisted in reducing this cost as these voters do not need to apply for a ballot, reducing the staff time to process the request by about 1/3. The FY 2007-08 and FY 2008-09 actual results reflect the deployment of additional technology that has assisted in keeping vote-by-mail ballot costs stable, such as signature capturing, automatic signature verification, and two new envelope openers. Vote-by-mail ballot costs were significantly lower for the June 22nd Special Election because of the passage of special legislation that allowed us to streamline the manual tally of vote by mail ballots in the Senate District 15 Special Elections. This saved approximately 48 hours of labor costs. As existing automation is fully utilized, the process of issuing and verifying vote-by-mail ballots has become streamlined and remarkably efficient. As emerging technology is developed and becomes available, the Clerk-Recorder will utilize available grants to further stabilize cost fluctuations and reduce costs as much as possible.

Some of our comparable counties were able to provide the following information as a comparison. Costs are from prior year as current costs are not available.

Placer County \$5.41 per ballot
 Santa Barbara County \$3.88 per ballot
 Napa County \$2.85 per ballot

FY 2008-09 Results: * November 2008 General Presidential Election ** May 2009 Special Statewide Election
 FY 2009-10 Results: * November 2009 Uniform District Election ** June 8, 2010 Primary Election
 *** June 22, 2010 Special Senate District 15 Primary Election

5. Performance Measure: Average cost per registered voter in the County.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$3.70	\$3.03	\$3.56	\$4.08* \$2.40**	\$3.70	\$3.78* \$3.83** \$1.98***	\$3.45

What: Cost per registered voter of conducting a countywide election.

Why: Conduct elections in the most cost effective manner possible.

How are we doing? Even with the increased number of voter registrations and high voter turnout, the department continues to maintain its commitment to providing the best election experience in the most cost effective manner. The costs for the June 2010 Primary Election are higher than the June 22nd Special Election due to higher voter turn-out for the regularly scheduled Primary, as well as several cost saving measures that were implemented for the Special Election. Due to increased consolidation of polling places and declaring additional vote by mail precincts during the Special Election, as well as reducing workers at the polls from 5 to 4, \$50,000 was saved on poll worker salary alone during the June 22nd election. The increased consolidation of polls also reduced poll delivery costs and polling place rental charges. Staff time was reduced because of the manual tally rule change mentioned in the above measure, the shorter ballots and lower turnout in the Special Election.

Some of our comparable counties were able to provide the following information as a comparison. These comparisons are from prior years as current figures are not available.

Placer County \$4.99 per registered voter
 Santa Barbara County \$11.00 per registered voter (includes indirect costs)
 Napa County \$2.67 per registered voter

FY 2008-09 Results: * November 2008 General Presidential Election ** May 2009 Special Statewide Election
 FY 2009-10 Results: * November 2009 Uniform District Election ** June 8, 2010 Primary Election
 *** June 22, 2010 Special Senate District 15 Primary Election

6. Performance Measure: Voter Participation Rate.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
55% *	63.08%	63.5% *	83.1% *	45%	40.27% *	63%
43% **		43.4% **	39.4% **		47.12% **	
					37.87% ***	

What: The San Luis Obispo County voter turnout for statewide elections.

Why: It is a measure of whether people participate in their government and have a stake in their future.

How are we doing? There are many factors which affect voter turnout. The turnout is always highest in a Presidential General Election and lowest in a Gubernatorial Primary Election. In addition, voter file maintenance is critical to ensure that election files contain no voters that are inactive, thereby giving a more accurate picture of the voter turnout. This office is committed to encouraging voter participation and educates the public on deadlines for voter registration and the process to obtain a vote-by-mail ballot for each election. Our commitment to mail voter information pamphlets/vote by mail applications at the earliest possible date, and the posting of information and polling place lookup on the internet, assist our voters in being informed. These efforts are reflected in San Luis Obispo's voter turnout for the June 2010 Statewide Primary being 14% higher than the statewide average of 33% and the turnout for the special election was almost 6% higher than the district turnout of 31.78%. For FY 2010-11, the target of 63% voter turnout should be attainable because the interest in a General Election is always higher than a Primary Election, along with cities, school districts and special districts all consolidating with the November 2010 General Election which generates even more interest.

FY 2005-06 Results: * November 2005 Special Statewide Election

** June 2006 Direct Primary Election

FY 2007-08 Results: * February Presidential Primary Election

** June 2008 Direct Primary Election

FY 2008-09 Results: * November 2008 General Presidential Election

** May 2009 Special Statewide Election

FY 2009-10 Results: * November 2009 Uniform District Election /City of Paso Election

** June 2010 Direct Primary Election

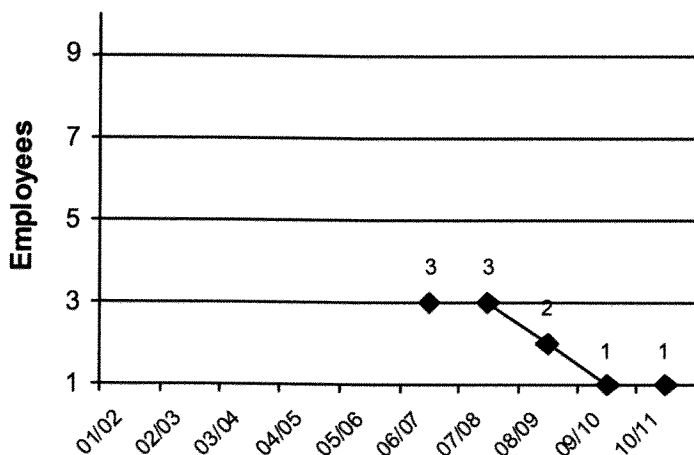
*** June 22, 2010 Special SD 15 Primary Election

PURPOSE

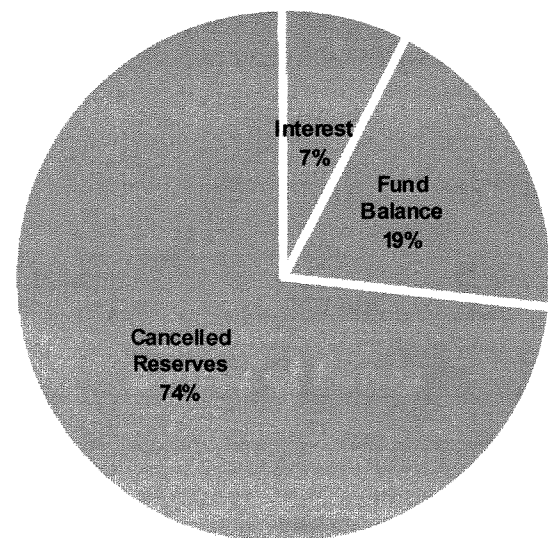
To continuously improve the quality and effectiveness of services provided to the public through strategic planning, organizational reviews, leadership development and staff training.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Revenue from Use of Money & Property	\$ 48,814	\$ 15,218	\$ 40,000	\$ 40,000	\$ 40,000
Other Financing Sources	0	0	450,000	0	0
Total Revenue	\$ 48,814	\$ 15,218	\$ 490,000	\$ 40,000	\$ 40,000
Fund Balance Available	\$ 365,624	\$ 251,753	\$ 104,295	\$ 104,295	\$ 142,717
Cancelled Reserves	312,525	295,773	0	392,297	392,297
Total Financing Sources	\$ 726,963	\$ 562,744	\$ 594,295	\$ 536,592	\$ 575,014
Salary and Benefits	\$ 11,065	\$ 0	\$ 94,296	\$ 94,296	\$ 94,296
Services and Supplies	257,882	346,015	442,296	442,296	442,296
Other Charges	0	0	0	0	0
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 268,947	\$ 346,015	\$ 536,592	\$ 536,592	\$ 536,592
Contingencies	0	0	0	0	0
New Reserves	206,980	52,944	57,703	0	38,422
Total Financing Requirements	\$ 475,927	\$ 398,959	\$ 594,295	\$ 536,592	\$ 575,014

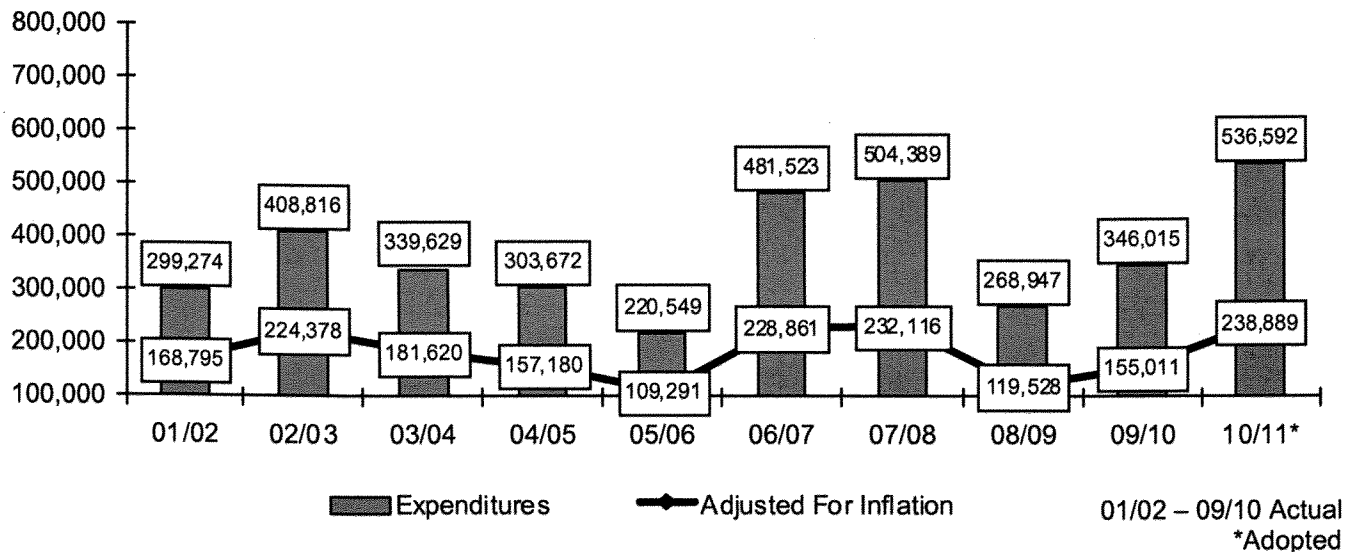
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Organizational Development

Provides educational and career development for employees, as well as facilitation, mediation and specialized training for County departments.

Total Expenditures: \$536,592 Total Staffing (FTE): 1.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Organizational Development program was established to develop and implement initiatives or services in support of a high performance organization. Past initiatives have included:

- Developed supervisory training program to improve leadership, decision making and critical management skills.
- Provided funding and support for consulting services & training for General Services employees to improve quality and effectiveness through strategic planning, organizational reviews, leadership development and staff training.
- Provided funding and support for acquisition of outside consultant to assist in recruitment of new Planning Director.

For FY 2010-11, no General Fund money is being proposed to be transferred in support of these programs. Historically, \$450,000 of General Fund has been utilized to support the Organizational Development programs. However, as part of the approach to balancing the FY 2010-11 budget, this \$450,000 is being redirected to the General Fund. A combination of program reserves, interest earnings, and fund balance available from FY 2009-10 will be used to fund all expenditures next year.

The recommended budget proposes total expenditures of \$536,592, a 13% decrease from FY 2009-10.

- Approximately \$160,000 is allocated for consultants who conduct various training sessions.
- Approximately \$210,000 is allocated for HR and Administrative Office staff who support these programs.
- \$55,000 is allocated to reimburse County employees for tuition expenses incurred via external programs.
- Approximately \$80,000 is allocated for services relating to departmental reorganizations and training.

- The balance of funds are allocated for equipment and supply costs.

BOARD ADOPTED CHANGES

There were no changes made during the budget hearings to Organizational Development's recommended budget. Fund balance available for Organizational Development ended the 2009-10 fiscal year \$38,422 over estimated amounts and this sum was added to the Countywide Training designation.

GOALS AND PERFORMANCE MEASURES

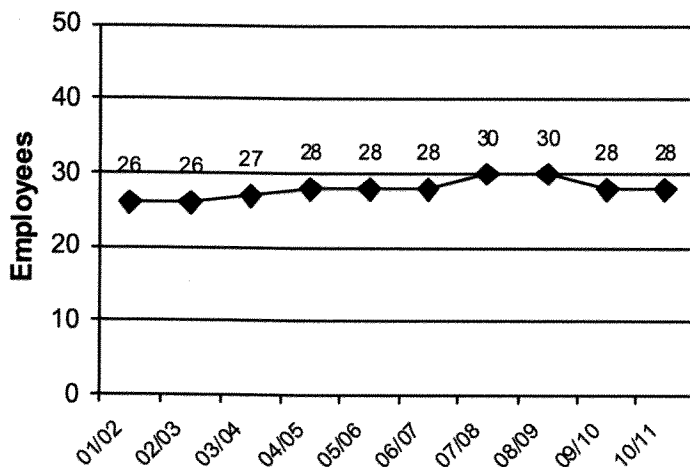
Department Goal: To ensure that training opportunities aimed at creating a competent, results-oriented workforce are made available to County employees.						
Communitywide Result Link: A well-governed community.						
1. Performance Measure: Overall average participant satisfaction rating (on a 5 point scale) of training programs offered by the Employee University.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
4.5	4.5	4.5	4.6	4.6	4.6	5
What: Provides data on participant overall satisfaction with Employee University training courses (on a scale of 1-5 with 1 = "poor" and 5 = "outstanding"). This is the first level of program evaluation.						
Why: This data provides information on how satisfied participants are with the training programs offered by the Employee University.						
How are we doing? Current results indicate that overall, County employees who participated in these classes are highly satisfied with the classes they attended.						
2. Performance Measure: Percent gain in knowledge as a result of attending Employee University training courses. <i>This measure is being deleted in FY 2010-11.</i>						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
27%	36%	38.6%	37%	38%	Deleted	Deleted
What: Provides data on the percent of knowledge gained, on average, by the training program participants (based on a comparison of pre and post test scores). This is the second level of program impact evaluation.						
Why: This data provides information on the performance of the training programs offered by the Employee University to effectively impart new concepts, skills, and tools ("gain in knowledge"). This data will be used by course facilitators and EU staff to determine how well participants are learning the concepts, skills and tools being taught, and make adjustments accordingly to improve the overall results.						
How are we doing? This performance measure is discontinued in FY 2009-10 because an industry-established baseline could not be found to measure comparable results.						

MISSION STATEMENT

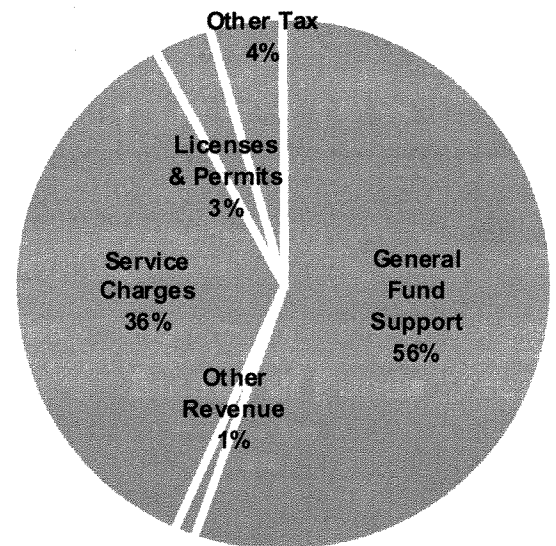
The Treasurer, Tax Collector, Public Administrator's staff is committed to providing quality service to the community. This includes efficient collection and prudent management of public funds needed for public services.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Taxes	\$ 119,182	\$ 98,056	\$ 129,250	\$ 129,250	\$ 129,250
Licenses and Permits	97,688	103,812	101,528	101,528	101,528
Charges for Current Services	1,001,337	1,062,402	1,054,881	1,054,881	1,054,881
Other Revenues	65,119	25,953	33,258	33,258	33,258
**Total Revenue	\$ 1,283,326	\$ 1,290,223	\$ 1,318,917	\$ 1,318,917	\$ 1,318,917
Salary and Benefits	2,723,574	2,451,100	2,657,523	2,657,523	2,657,523
Services and Supplies	284,016	250,939	310,647	282,842	282,842
Fixed Assets	6,433	0	0	0	0
**Gross Expenditures	\$ 3,014,023	\$ 2,702,039	\$ 2,968,170	\$ 2,940,365	\$ 2,940,365
Less Intrafund Transfers	3,740	3,192	0	0	0
**Net Expenditures	\$ 3,010,283	\$ 2,698,847	\$ 2,968,170	\$ 2,940,365	\$ 2,940,365
General Fund Support (G.F.S.)	\$ 1,726,957	\$ 1,408,624	\$ 1,649,253	\$ 1,621,448	\$ 1,621,448

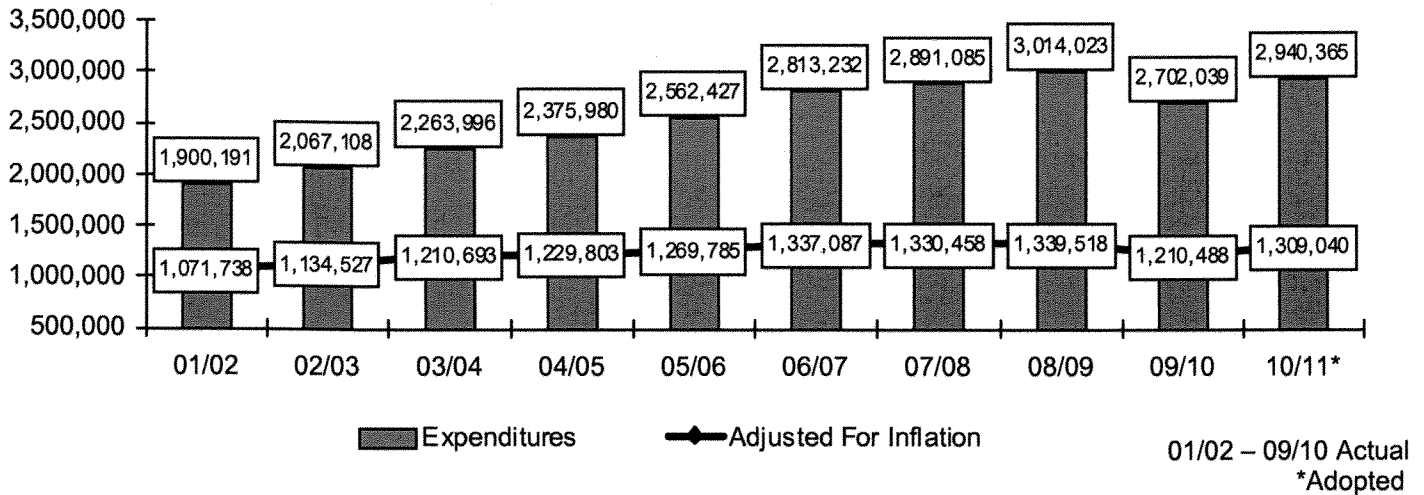
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Local Mandated Collections

Administer the issuance of business licenses for all unincorporated areas of the County and collect and account for business license regulatory fees, Transient Occupancy Taxes (hotel bed taxes), the tobacco license fee, and the San Luis Obispo County Tourism Business Improvement District assessment.

Total Expenditures: \$146,480 Total Staffing (FTE): 1.59

Public Administrator

Administer the estates of deceased County residents when there is no one willing or qualified to act as executor or administrator of the estate to ensure compliance with legal mandates. Services include coordinating property sale or other disposition; researching and notifying beneficiaries; processing court documentation, income tax returns, wills; and ensuring payments to creditors.

Total Expenditures: \$159,623 Total Staffing (FTE): 1.32

Secured Collections

Manage the billing, collection, and accounting of taxes secured by real property, i.e., residential and commercial land and buildings. Collect delinquent property taxes and coordinate the sale of tax-defaulted property through sealed bid sales, "Chapter 8" agreement sales, and public auctions.

Total Expenditures: \$1,093,010 Total Staffing (FTE): 10.27

Supplemental Collections

Manage the billing, collection, and accounting of Supplemental Property Taxes (secured or unsecured) when the property value is reassessed due to a change in ownership or the completion of construction on real property.

Total Expenditures: \$336,893 Total Staffing (FTE): 3.78

Treasury

Provide banking services including receiving, depositing, investing, and controlling all monies belonging to the County, school districts, and special districts for which the County Treasurer is the ex-officio treasurer. Support the County, school districts, and special districts in the process of debt issuance.

Total Expenditures: \$892,463 Total Staffing (FTE): 7.66

Unsecured Collections

Manage the billing, collection, and accounting of taxes on unsecured property, i.e., business fixtures and equipment, racehorses, airplanes, and boats. Administer a collection program for delinquent unsecured property taxes.

Total Expenditures: \$311,896 Total Staffing (FTE): 3.38

DEPARTMENT COMMENTS

The combined office of the Treasurer, Tax Collector, Public Administrator has three diverse functions with a common goal of providing cost effective, quality service to the community.

Internal Business Improvements

FY 2009-10 Key Accomplishments

- Enhanced the Transient Occupancy Tax System to provide internal controls and reporting for collecting the San Luis Obispo County Tourism Business Improvement District (SLOCTBID) assessment.
- Streamlined the daily Treasury balancing and funding processes for greater efficiency by utilizing expanded features of worksheet automation.

FY 2010-11 Goals

- Perform reviews on key processes to evaluate that all tasks are necessary and efficient, while meeting department objectives and customer needs.
- Initiate a Redemption Installment Plan System to provide flexibility to taxpayers and improved accounting and controls to related Tax Collector and Auditor processes.

Finance

FY 2009-10 Key Accomplishments

- Implemented E-billing for tax bills providing taxpayers with a convenient option to receive tax bills electronically. Taxpayers can also choose to receive email reminder notices of delinquent due dates. The results to the County are reduced costs for paper stock, handling, and postage.
- Managed the County's investments, receiving a rating of 'AAA/V1' by Fitch Ratings, a Nationally Recognized Statistical Rating Organization. The Investment Pool has received and maintained this highest rating available by Fitch since 1995.

FY 2010-11 Goals

- Manage the County's banking ensuring that services are cost effective and meeting the County's needs.
- Expand E-billing and E-payments for additional bill types and services.

Customer Service

FY 2009-10 Key Accomplishments

- Enhanced the Taxes on the Web, Property Tax Management System to provide taxpayers with the ability to manage single or multiple properties and/or bills.
- Continued enhancement of programs to allow for the exchange of tax information and payments transmitted electronically with lenders, title companies, and tax collection service (CORTAC) agencies.

FY 2010-11 Goals

- Implement Business License module which will allow the public to initiate a license application on-line.
- Initiate a Taxpayer Communication Tracking Program to provide staff with a complete communication history on any given property. The program will allow for improved customer service through better organized information and a faster method of retrieving communications with taxpayers.

Learning and Growth

FY 2009-10 Key Accomplishments

- Cross-trained several positions to ensure that backup is available allowing more flexibility for coverage and continuation of service for customers. Cross-training also benefits employees providing additional skills and knowledge.
- Conducted training classes to increase staff's knowledge of office software programs and office processes as training needs are determined.

FY 2010-11 Goals

- Maintain an office training library of PowerPoint and video training presentations accessible by staff.
- Continue to maintain the department's high percentage of customer satisfaction surveys which rate the performance as "excellent" or "good" from customers who are served in person, through the mail, or over the Internet, will be a challenge with a reduced budget. Our goal will continue to be 100% for department performance ratings of "excellent" or "good" from customer satisfaction surveys.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The FY 2010-11 recommended budget for the Treasurer-Tax Collector-Public Administrator decreased General Fund Support by 2.7% (\$44,918) compared to FY 2009-10 adopted. The decrease of General Fund Support was achieved by reducing various supply accounts for items, such as replacement of broken chairs, scheduled computer replacement, and purchase of return envelopes. These reductions are not expected to cause any additional service level impacts.

Overall, revenues increased by 1% (\$13,446) and expenses were reduced by 1% (\$31,472) compared to FY 2009-10 adopted. Salary and benefit accounts decreased by <1% (\$3,577) primarily due to a decrease in Workers' Compensation costs which were significant enough to offset all the increase in costs due to prevailing wage and pension rates. Services and supplies decreased by 8% (\$27,895).

BOARD ADOPTED CHANGES

None

GOALS/PERFORMANCE MEASURES

Department Goal: Provide helpful, courteous, responsive service to County departments and the public while accommodating all reasonable requests.							
Communitywide Result Link: A well-governed community.							
1. Performance Measure: Percentage of customer satisfaction surveys which rate department performance as "excellent" or "good."							
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target	
99%	97%	97%	98%	100%	98%	100%	
What: Satisfaction survey results collected from customers who are served in person, through the mail, or over the Internet.							
Why: To ensure effective customer service and track changing customer expectations.							

How are we doing? In FY 2009-10, the department received 60 completed customer satisfaction surveys from the public service counter. Fifty-nine (59) survey responses or 98% rated the service as "excellent or good." One (1) rated the service as "poor" due to not having a North County Tax Office. The department continues to fine-tune the services provided to the public by enhancing the Tax Collector's website and the Taxes on the Web system to increase the percentage of department services available 24/7. The property tax management system allows taxpayers the ability to manage all of their assessments in one transaction, and to "go green" by using the e-Billing solution. Staff continually cross-train to enhance their knowledge and skills, which increases the level of service available to the public.

Department Goal: Manage the Treasury investment pool, which includes deposits from the County, schools, and special districts, in a manner that ensures the preservation of capital and provides the ability to meet the cash flow needs of the pool participants.

Communitywide Result Link: A prosperous community.

2. Performance Measure: Percentage of public funds invested.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
99%	99%	99%	99%	99%	99%	99%

What: The percentage of available funds invested.

Why: To maximize the return on investment for public funds not immediately required to support governmental operations.

How are we doing? The County Treasurer's policy is to invest all funds that are not immediately needed. The County Treasury is able to invest such a high proportion of the funds because of the use of modern banking techniques such as electronic transfers, controlled disbursements, and on-line account tracking.

3. Performance Measure: Percentage of time that the annual County Treasury Oversight Committee investment policy compliance audit results in 100% compliance.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	95%	100%	100%	100%

What: The County Treasury Oversight Committee (CTOC) was formed in 1996. One of its duties is to authorize an independent audit of the County Treasury investments each year. The committee may contract with one of the following: 1) the County Auditor-Controller, 2) the independent certified public accountants (CPAs) that review the County's Comprehensive Annual Financial Report, or 3) independent CPAs, as deemed appropriate.

Why: The annual compliance audit ensures that investment procedures are effectively being implemented to preserve capital and meet cash flow requirements of the pool participants.

How are we doing? The audit by the Auditor-Controller for FY 2008-09 (conducted in FY 2009-10) resulted in no findings or recommendations. The annual investment audits have consistently found the County Treasury to be in compliance with the San Luis Obispo County Treasury Investment Policy.

4. Performance Measure: Percentage of time in which the net yield of San Luis Obispo County Treasury investments falls within 0.5% of the yield earned by the State Local Agency Investment Fund (LAIF).

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
75%	67%	92%	83%	100%	100%	100%

What: Investment yield (return on investments minus all administrative and banking costs) of the County Treasury Pool is compared to the State investment fund – LAIF yield. LAIF is an investment fund, whereas, the County Treasury is an operating fund which must cover the costs of daily operations. LAIF is utilized as a standard benchmark by all California counties as an indicator that investment portfolios are following the market. As of June 30, 2010, the LAIF portfolio was \$69 billion versus the County Treasury portfolio of \$568 million.

Why: By law, the investment yield is the third priority after safety and liquidity are met. A comparison of the LAIF yield and County Treasury Pool yield is utilized as a portfolio analysis tool.

How are we doing? The Treasury net yield was within the targeted variance of 0.5% compared to the LAIF net yield during FY 2009-10. The Treasury Pool's laddered investment strategy with maturities of up to three years has minimized the impact of the current lower interest environment.

Department Goal: Maintain modern, efficient treasury cash management and banking systems, providing proper internal controls to safeguard, manage, and account for liquid assets.

Communitywide Result Link: A prosperous and well-governed community.						
5. Performance Measure: Percentage of time that “no findings” is the result of the internal quarterly cash procedures audit by the County Auditor-Controller’s Office and the annual Treasury audit by outside auditors.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100%	100%	100%	100%
What: Treasury internal quarterly and external annual audit results.						
Why: Internal and external audits certify that procedures are being maintained to ensure effective internal control to safeguard, manage, and account for liquid assets.						
How are we doing? Each quarter, the County Auditor’s Office conducts an unannounced cash procedures audit of the County Treasury. Annually, the firm contracted by the County, currently Gallina, LLP, requests access to office documents in order to conduct a departmental audit. The County Treasury has consistently passed the audits with no negative findings. If a suggestion is made by the audit team which will further improve the County Treasury procedures, the suggestion is discussed and incorporated. The annual audit report for FY 2008-09 which was received in FY 2009-10, was without recommendation thus achieving the 100% target. This audit is required by government code.						
6. Performance Measure: Maintain an “AAA/V1+” credit rating by Fitch Ratings for the Treasury Combined Pool Investments.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
“AAA/V1+”	“AAA/V1+”	“AAA/V1+”	“AAA/V1+”	“AAA/V1+”	“AAA/V1”	“AAA/V1”
What: Independent rating of creditworthiness.						
Why: Credit ratings are an objective measure of the County’s ability to pay its financial obligations. The investment pool’s “AAA” rating reflects the credit quality and diversification of the underlying assets, and appropriate management and operational capabilities. The pool’s “V1+” volatility rating reflects low market risk and a strong capacity to return stable principal value to participants, as well as to meet anticipated cash flow requirements, even in an adverse interest rate environment.						
How are we doing? Fitch Ratings, Inc. (“Fitch”), a nationally recognized statistical rating organization, has assigned a managed fund credit rating of “AAA” and a market risk rating of “V1” to the County Pool. Fitch has consistently rated the County Pool with their highest rating since FY 1994-95. The County Pool’s “AAA” rating reflects the credit quality and diversification of the underlying assets in the portfolio, and appropriate management and operational capabilities. The County Pool’s “V1” volatility rating reflects low market risk and strong capacity to return stable principal value to participants, as well as to meet anticipated cash flow requirements, even in an adverse interest rate environment. Effective February 10, 2010, Fitch eliminated the V1+ rating from its Fund Volatility Rating scale and revised its highest rating to V1. On March 18, 2010, the County Pool’s volatility rating was revised to “V1,” to reflect the new highest rating.						
Department Goal: Process tax payments promptly and accurately to provide timely availability of funds to the government agencies for which taxes are collected.						
Communitywide Result Link: A prosperous community.						
7. Performance Measure: Collection costs as a percentage of current secured taxes collected.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
0.25%	0.25%	0.25%	0.22%	0.25%	0.22%	0.25%
What: Costs to collect current secured taxes.						
Why: To comply with the legal mandate to collect current year property taxes.						
How are we doing? In FY 2009-10, the total amount of secured taxes was \$439,486,025. Of this figure, the department collected approximately \$423,898,393 or 97%. The Treasurer-Tax Collector’s collection costs for FY 2009-10 were approximately 0.22%. Not all of the comparable counties have a mechanism for tracking costs. Placer County, the closest to San Luis Obispo County in the number of assessments, had a collection cost of 0.24% for FY 2008-09.						

8. Performance Measure: Percentage of annual current secured property taxes owed that is not collected.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1.6%	2.2%	3.5%	3.9%	3.5%	3.5%	3.5%

What: Collection of property taxes.

Why: To comply with legal mandates that require the collection of property taxes.

How are we doing? In FY 2009-10, San Luis Obispo County had an uncollected current secured tax charge percentage of 3.5%, or \$14,844,499. The last available state average was 4.3% for FY 2008-09. FY 2009-10 showed a decrease of 0.4% over FY 2008-09. The result is consistent with an improving economy.

9. Performance Measure: Percentage of qualified delinquent unsecured taxes collected.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
32%	36%	26%	24%	25%	24%	25%

What: Collection of delinquent unsecured taxes.

Why: Revenue and Taxation Code 2963 limits active collection of taxes on the unsecured roll to three years from the date taxes become delinquent.

How are we doing? In FY 2009-10, the collections unit collected \$832,685 or 24% of the amount subject to active collections compared to the projected amount of \$850,927 or 25%. The decrease is due primarily to reduced staffing, which has impacted collection efforts. Comparable county data is not available.

Department Goal: Implement cost justified, proven technologies to improve automated processing and reporting systems to provide current, accessible, and accurate information for the public.

Communitywide Result Link: A well-governed community.

10. Performance Measure: Percentage of the implemented customer service program that will enable the public to review and transact business on-line with the Treasurer, Tax Collector, Public Administrator's Office.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
85%	70%	75%	80%	85%	84%	90%

What: The Treasurer, Tax Collector, Public Administrator website will be modified to allow for electronic commerce with the community.

Why: The ability to transact business on-line 24/7 is an important tool to improve the quality of service to the community.

How are we doing? The department's Customer Service Program (CSP) is implemented in modules with the major portions of the program already in operation to benefit customers, such as Taxes on the Web (TOW) and the Property Tax Management System (PTMS). Over the course of the project, the program has expanded as customer needs are identified, then added to the program. This year, the second segment of the paperless billing module was made available to customers enabling them to elect to discontinue receiving a paper tax bill. This is in addition to the PTMS ability to offer to customers email reminders of tax bill due dates. San Luis Obispo County was the only county in the State of California that offered electronic billing in FY 2009-10.

Department Goal: Expediently investigate and administer the estates of deceased County residents when there is no executor or administrator to protect estate assets in the best interests of the beneficiaries, creditors, and the County.

Communitywide Result Link: A well-governed community.

11. Performance Measure: Percentage of referrals to the Public Administrator that are completed with an initial investigation report, burial arrangements, and any required initial legal filing within 15 business days.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100%	100%	80%	100%

What: Cases referred to the Public Administrator when no one is willing or able to take on a decedent's estate administration.

Why: To ensure compliance with legal requirements and protect the estate assets.

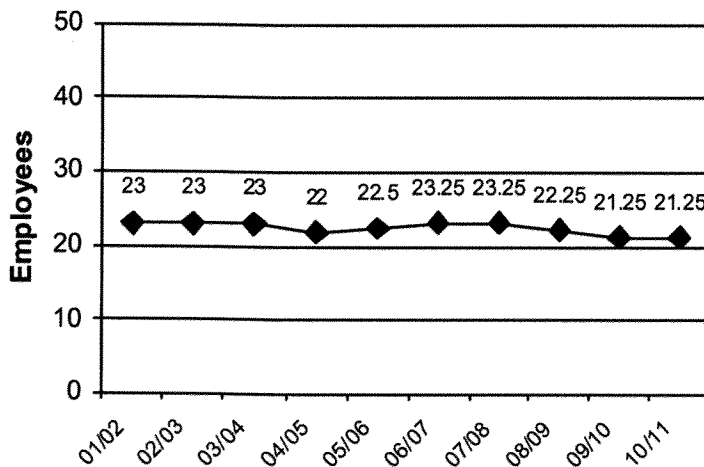
How are we doing? In FY 2009-10, 25 estate referrals were investigated. In 17 of those investigations, an heir or responsible person was located to administer the estate, or it was determined that there were no estate assets to administer. The remaining 8 estates were administered by the Public Administrator pursuant to the California Probate Code, along with 12 open estates from the previous fiscal year. In 5 of the 25 investigations, the determination to accept or decline the case was longer than the 15 day period, due to budget reductions, which resulted in Public Administrator staff being reduced by 50%. The reduction in staff could have an adverse effect on the ability to secure assets, administer estates effectively, and meet statutory requirements. The department is reviewing practices in an attempt to meet the 100% target in FY 2010-11.

MISSION STATEMENT

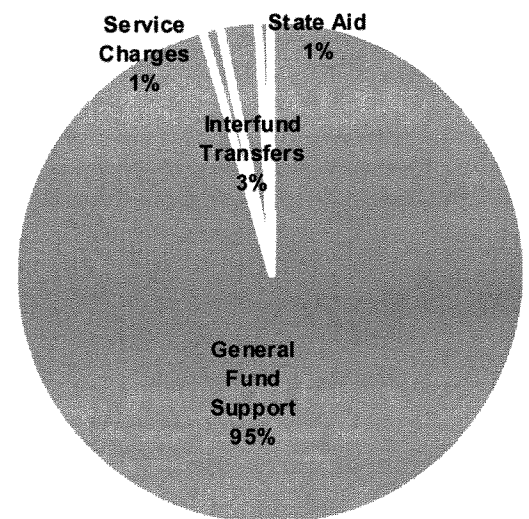
To provide accurate and reliable legal services to County departments, boards, agencies, and special districts in a manner which is cost effective and promotes excellence in delivery of government services to the public.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Intergovernmental Revenue	\$ 1,620	\$ 448	\$ 2,356	\$ 3,032	\$ 3,032
Charges for Current Services	76,901	63,725	36,800	36,800	36,800
Other Revenues	211	270,553	0	0	0
Interfund	130,060	145,600	98,000	98,000	98,000
**Total Revenue	\$ 208,792	\$ 480,326	\$ 137,156	\$ 137,832	\$ 137,832
Salary and Benefits	3,195,576	3,178,605	3,394,204	3,292,341	3,292,341
Services and Supplies	298,762	523,618	265,578	242,378	242,378
**Gross Expenditures	\$ 3,494,338	\$ 3,702,223	\$ 3,659,782	\$ 3,534,719	\$ 3,534,719
Less Intrafund Transfers	0	15,120	0	0	0
**Net Expenditures	\$ 3,494,338	\$ 3,687,103	\$ 3,659,782	\$ 3,534,719	\$ 3,534,719
General Fund Support (G.F.S.)	<u>\$ 3,285,546</u>	<u>\$ 3,206,777</u>	<u>\$ 3,522,626</u>	<u>\$ 3,396,887</u>	<u>\$ 3,396,887</u>

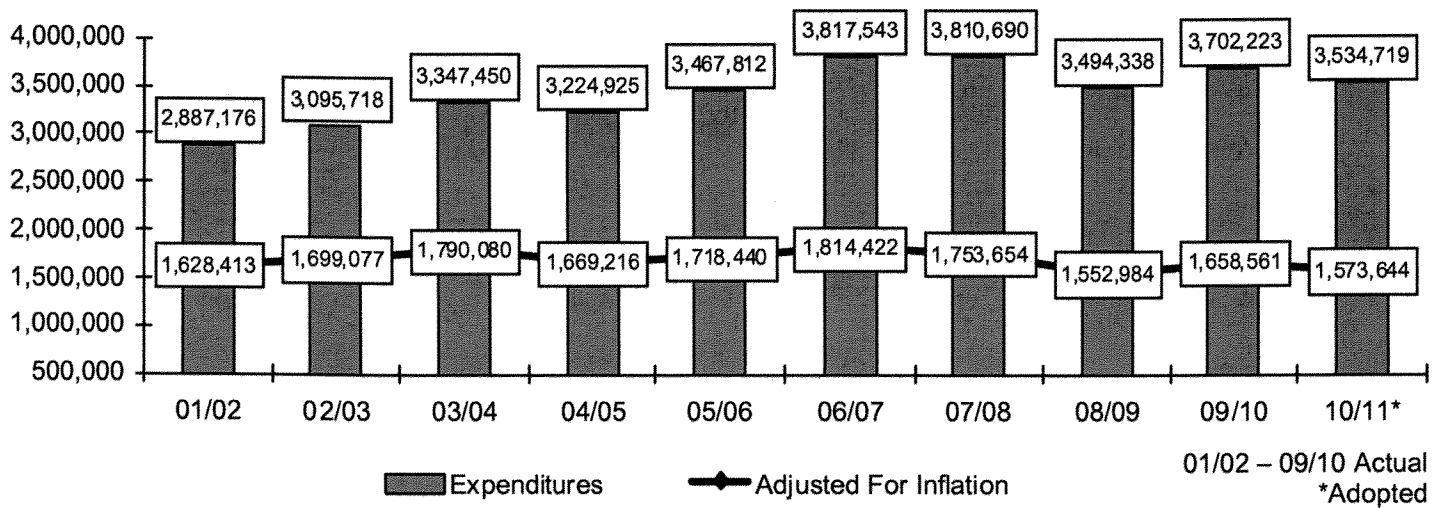
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Litigation

Defend the County and special districts and provide litigation services in complex lawsuits including tax, personnel, contract, and land use matters to minimize liability and maximize County recovery. Represent the County and protect the interests of the client in cases that address the special needs of fragile populations in the community (children referred to Child Welfare Services, residents receiving mental health care and individuals requiring conservatorship), as well as estates without probate representation.

Total Expenditures: \$1,413,888 Total Staffing (FTE): 8.50

Legal Advice

Provide representation and legal advice to the Board of Supervisors, approximately 70 County boards, commissions, departments, agencies, or divisions (including 3 joint powers agencies to which the County belongs), and to the managers of approximately 20 Board governed special districts, as well as certain legal services to approximately 15 non-Board governed special districts. Conduct legal research; draft, review, and approve agreements, contracts, and projects; and advise County officers regarding their legal responsibilities under federal and state law. Protect the County and its officers from liability and enable the Board of Supervisors to carry out its programs and policies within the limits of the law.

Total Expenditures: \$2,120,831 Total Staffing (FTE): 12.75

DEPARTMENT COMMENTS

FY 2009-2010 Key Accomplishments

Internal Business Improvements: The Department has continued to automate processes where possible, such as by use of the County's document management system. We also participate with the County Counsels' Association and California State Association of Counties (CSAC)-Excess Insurance Authority (EIA) in sharing our common legal resources through state-of-the-art websites, secure e-mail transmissions, brief banks and electronic opinion libraries. County Counsel continues to participate with the County Counsels' Association in improving these electronic resources. Given the availability of electronic research resources, and budgetary limitations, we are scaling back on the number of hardcover publications and periodicals that we are maintaining (periodic updating is necessary to make the publications reliable, and it is a significant expense). We are continuing to interact with individual Department Heads to identify opportunities to provide improved service to our clients.

Finance: Through preventative and proactive legal advice, our office strives to save County resources. Also, through effective litigation representation, we not only endeavor to defend County decisions, but also to preserve County assets. The department's budget is monitored throughout the fiscal year to stay within expenditure limits. For the 2009-10 fiscal year, the department's expenditures will be substantially below the budgeted amount due to unplanned salary savings, which resulted from (i) unplanned temporary leaves taken by an employee, (ii) a mid-year retirement, and (iii) an attorney position kept vacant to assist with the budget crisis.

Customer Service: During FY 2009-10 we have obtained favorable judgments or settlements in numerous cases, including the following: *Mainous v. County* (employment dispute), *Limon v. County* (construction incident), *Friends of Oceano Dunes v. County* (land use), *Warren v. County* (former landfill), *North County Watch v. County* (Brown Act allegation), *Almond Heights v. County* (certificates of compliance) and *Wilcox v. County* (employment dispute). It is projected that the Child Welfare unit will have processed more than 700 dependency petitions, trials and mediations during FY 2009-10.

Significant transactional work accomplished for our clients included the following projects: legal advice regarding financing, design, acquisition of property and right-of-way, and construction of the Nacimiento Water Project, and the Los Osos Wastewater project; and legal advice regarding major General Plan amendment projects, multiple court facilities transfers, acquisition of Pirates Cove, and negotiations regarding Oceano Dunes.

In addition to these major items of work, we have continued to participate in all meetings and activities of the Board of Supervisors, the Planning Commission, the Civil Service Commission, the Assessment Appeals Board, and numerous other boards and commissions of the County, reviewing all items on their meeting agendas in advance to ensure that the items comply with all legal requirements, and assisting the members of all of these boards and commissions in the consideration of these items.

Finally, on an ongoing basis, we provide legal advice to all County departments and a few outside agencies (San Luis Obispo Council of Government (SLOCOG) and San Luis Obispo Regional Transit Authority (SLORTA) on the wide range of issues they face, including interpretation of legal mandates, review of proposed contracts and other legal documents, analysis of the legal aspects of complex transactions and situations, and development of legally defensible approaches to the resolution of complex problems.

Learning and Growth: In order to maintain their licenses to practice law and to be fully informed on the state of the law, our attorneys participated in mandatory continuing legal education. Much of this training was done through our California County Counsels' Association, which sponsors low-cost section conferences in a number of areas of our legal practice.

Major Focus for FY 2010-2011

Internal Business Improvements: The Department continues to be fully committed to Integrated Document Management (IDM) 2.0, the County's newest document management system. County Counsel continues to participate with the County Counsels' Association in improving the electronic resources mentioned previously. We will continue our meetings with individual Department Heads to identify opportunities to provide improved service to our clients.

Finance: To the extent feasible, with respect to matters outside of the Risk Management Program, County Counsel seeks to reduce the use of outside counsel (which is generally more expensive than County Counsel) and to handle such matters in-house in order to preserve County assets. We will continue the effort to scale back on the number of hardcover publications and periodicals that we are maintaining (periodic updating is necessary to make the publications reliable, and it is a significant expense).

Customer Service: Our focus for the upcoming fiscal year is to assess the effects of the budget cuts and staff reductions and adjust assignments to successfully meet the effects of those reductions on the continuing demands for County Counsel services, including the following anticipated major projects, among many others:

1. Los Osos Wastewater Project – plan, finance, and construct a major waste water system.
2. Nacimiento Water Project – completion of construction of a major water project.
3. Child Welfare Services – protection of abused and neglected children.

4. Conservation and Open Space Element Update.
5. Land Use and Circulation Element Rural Area Update.
6. Shandon Area Plan Update.
7. Labor Relations.

Learning and Growth: In order to maintain their licenses to practice law and to be fully informed on the state of the law, our attorneys must participate in continuing legal education and we will continue to utilize the lower cost conferences offered through our California County Counsels' Association, to the maximum extent possible.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The FY 2010-11 General Fund support budget for County Counsel is recommended to decrease by 5% or \$181,125 from budgeted FY 2009-10 levels. Revenues are recommended to decrease by 10% or \$16,324 over FY 2009-10 primarily due to a projected reduction in hours billed to the San Luis Obispo Council of Governments (SLOCOG), the San Luis Obispo Regional Transit Authority (SLORTA) and Public Works – Nacimiento Project. Overall expenditures are recommended to decrease by \$197,449 or 5% compared to FY 2009-11 adopted amounts due, in part, to a 4% (\$171,364) reduction in salary and benefits accounts. Various factors contributed to this decrease including hiring at lower levels such as funding a Deputy County Counsel IV at the III level, internal promotions which leave lower level positions vacant and reducing a vacant Administrative Assistant/Legal Clerk Confidential position to non-confidential status. As a result of these reductions, it is anticipated that there will be delays in work turn-around time to departments as well as outside agencies. Service and supply accounts are recommended to decrease by 9% or \$26,085 over FY 2009-10 adopted levels. The majority of these latter reductions are needed to achieve the General Fund reduction noted above and services level impacts should be minimal as a result.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Provide exemplary litigation services, defending decisions and advocating positions of our clients to assist those clients in achieving their objectives.						
Communitywide Result Link: A prosperous and well-governed community.						
1. Performance Measure: Cases litigated where we achieve a positive outcome determined as follows below.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
50 Resolved 164 Pending	59 Resolved 139 Pending	21 Resolved 161 Pending	44 Resolved 148 Pending	50 Resolved 150 Pending	49 Resolved 162 Pending	75 Resolved 150 Pending
What: Defend Board of Supervisors legislative and executive decisions. Uphold County officers' decisions. Protect County assets.						
Why: To implement governmental decisions and protect County proprietary interests.						
How are we doing? As of the end of the FY 2009-10, 49 litigation files have been closed. We are currently managing or overseeing 162 lawsuits and administrative proceedings. Approximately 25 of these lawsuits relate to property issues regarding the Nacimiento Water Project. These figures do not include conservatorships, juvenile cases or mental health petitions. A complete listing of significant litigation cases is available in the County Counsel's Office.						
Department Goal: Represent the County and advocate to protect the interests of the client in cases which address the special needs of fragile populations in the community (children referred to Child Welfare Services, residents receiving mental health care and individuals requiring financial conservatorship), as well as estates without probate representation. No comparable county data is available.						
Communitywide Result Link: A safe and well-governed community.						

2. Performance Measure: Proceedings in which legal advice is provided to Child Welfare Services (CWS) and advocate representation is provided in court to assure that the law is followed while attempting to achieve results that are in the best interest of the child.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
497	574	459	629	500	700	600

What: A large number of proceedings are handled annually by CWS to protect the children of our community. County Counsel provides legal representation in all court appearances for CWS matters.

Why: If strong legal representation is provided to CWS in these matters, then CWS will be successful in protecting the abused and neglected children of our community.

How are we doing? County Counsel represents CWS by providing legal advice that enables the Department of Social Services to serve the children of the community, training social workers, meeting legal deadlines, making court appearances on behalf of the Department and complying with the law, which will lower the occasion of cases overturned on appeal. In FY 2009-10, proceedings that related to Child Welfare Services matters, including petitions filed, contested hearings, mediations and trials that result from those cases were higher than the adopted figure. These figures are a direct result of the number of petitions being filed and the mediations and trials that follow. No comparable county data is available. In addition to the proceedings we have tracked and reported on in prior years, the number of writs and appeals are much higher than last year. The legally required responses to these documents are quite time consuming.

3. Performance Measure: Cases involving people who are unable to care for themselves in which County Counsel represents the County to assure that the law is followed while attempting to achieve results that are in the best interest of the individual as determined by the Public Guardian, Public Administrator or Department of Behavioral Health.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
262	190	158	162	180	143	150

What: The Public Guardian is appointed as Conservator on an ongoing basis for individuals where it has been determined by the Court that they cannot care for themselves. The Department of Behavioral Health assists individuals in urgent short-term mental health situations such as Habeas Corpus matters, where it comes to the authorities' attention that the individual needs immediate assistance and are detained (for not more than 72 hours) until a judge makes the determination as to whether or not they are able to care for themselves. The Public Administrator is appointed by the Court to assist in the disposition of the estate of a decedent where no executor is available. County Counsel is involved in these matters in order to assure that the law is complied with while protecting the rights of those members of our community who are unable to make their own decisions or care for themselves. County Counsel provides legal representation in all court appearances for these matters.

Why: If good legal representation is provided in these matters, the Public Guardian and Public Administrator will be successful in assuring the care of those in the community who are unable to care for themselves and the Department of Behavioral Health will be more likely to improve the mental stability of its patients.

How are we doing? During FY 2009-10, there were 27 Habeas Corpus matters handled by County Counsel. There are 107 ongoing/active conservatorship cases, as well as nine estate matters from the Public Administrator. The number of conservatorship cases holds fairly steady, though their complexity continues to be at an elevated level, resulting in many more hours of preparation and increased court appearances than in years past. No comparable county data is available.

Department Goal: Provide accurate, timely, and reliable document review and legal advice for County boards, commissions, departments, and agencies in order to help these clients achieve their objectives without unnecessary litigation or loss.

Communitywide Result Link: A prosperous and well-governed community.

4. Performance Measure: Percentage of clients who report advice provided by attorneys was clear, relevant and timely.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
99%	99%	95%	95%	99%	95%	99%

What: Based on interviews with County Department representatives during the yearly attorney evaluation process as well as frequent contact with managers and staff of client departments.

Why: Each of our clients operates under a highly technical set of governing laws and regulations. By helping them understand and meet their legal obligations, we help them serve the community, State and nation.

How are we doing? These figures are based on comments from clients during the fiscal year indicating that the advice given them was clear, relevant and timely. Beginning with FY 2007-08, Actual Results are calculated by comparing the number of clients the department represents (106) with the comments received. Earlier years were compared to the number of requests for legal advice received. The department feels that this more accurately reflects the results of the performance measure and will continue to use this process to calculate the figures. These results have remained fairly steady. No comparable county data is available.

5. Performance Measure: Percentage of projects in which the response to requests for legal advice or contract review are completed within five working days.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
----------------------------	----------------------------	----------------------------	----------------------------	------------------	----------------------------	-----------------

96% 98% 97% 96% 97% 98% 98%

What: Review a variety of legal documents, conduct research, and render opinions as requested, within a time period as determined by an initial review of each particular document. It is our intent to be in contact with the requestor or respond to each written request for legal advice within five working days.

Why: To assist our clients in achieving their objectives as expeditiously as possible.

How are we doing? During FY 2009-10 there were 3,276 requests for legal advice submitted by various departments. Some of the requests for legal advice require considerable time to complete due to their complexity or necessary research. A complete listing of major projects currently being handled is available in the County Counsel's Office. These results have remained fairly steady. No comparable county data is available.

6. Performance Measure: Percentage of contracted projects and Board of Supervisors agenda items completed without litigation.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
----------------------------	----------------------------	----------------------------	----------------------------	------------------	----------------------------	-----------------

99% 99% 99% 99% 99% 99% 99%

What: All contracts and agreements are reviewed and approved prior to being presented at the Board of Supervisors meetings. These contracts and agreements pertain to a variety of issues, including capital projects, services, land use, etc. This office provides continuous legal advice while the contract is being administered, as well. All land use planning issues before the Board are reviewed by this office and advice is provided on all such items.

Why: Providing good legal advice in the review and administration of contracts tends to inversely correlate with the number of lawsuits filed challenging the approval or administration of those contracts. Approval and administration of the contracts without litigation helps our clients to achieve objectives and creates a significant savings for the County.

How are we doing? In FY 2009-10 there were six lawsuits filed that involve the County and were a result of contracted projects and/or Board of Supervisors agenda items. The Board considered approximately 900 agenda items and/or contracted projects during this fiscal year, all of which are reviewed by County Counsel. These results have remained fairly steady. No comparable county data is available.

Department Goal: Provide effective legal representation to County boards, commissions, departments, and agencies in a cost-effective manner.

Communitywide Result Link: A prosperous and well-governed community.

7. Performance Measure: County Counsel expenses as a percentage of the County Budget.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
----------------------------	----------------------------	----------------------------	----------------------------	------------------	----------------------------	-----------------

.83% .78% .78% .66% .78% .69% .76%

What: This measure shows the relationship of County Counsel expenses to the County's budget by dividing the County Counsel net County cost by the County's total budget.

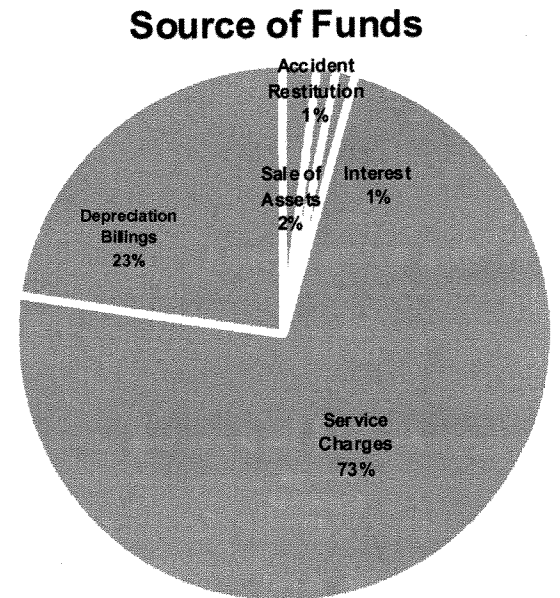
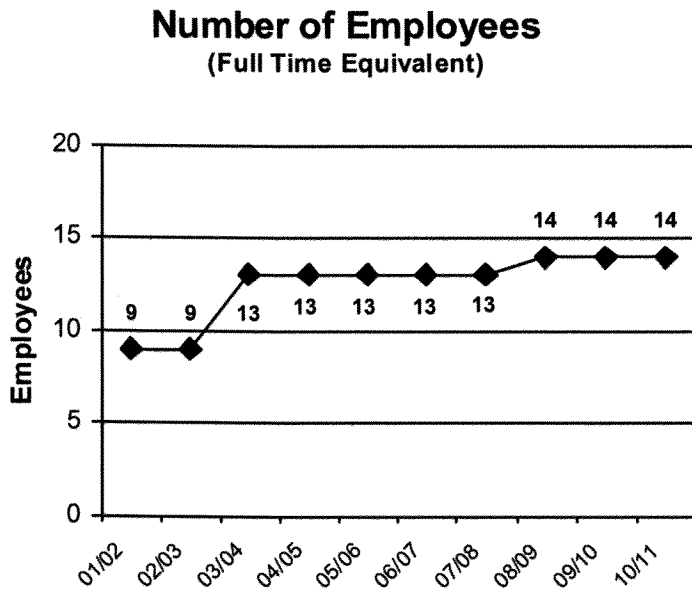
Why: County Counsel strives to keep costs as low as possible, while providing effective legal advice and representation to its clients.

How are we doing? County Counsel's day-to-day operating budget continues to stay fairly consistent with prior years. Expenditures are monitored closely throughout the year. County Counsel generally requires an adjustment in the salaries and benefits accounts at year-end to cover prevailing wage increases for the year. Because the department has had a vacant attorney position as well as clerical leaves of absence and a retirement during the fiscal year, no budget adjust was required in FY 2009-10.

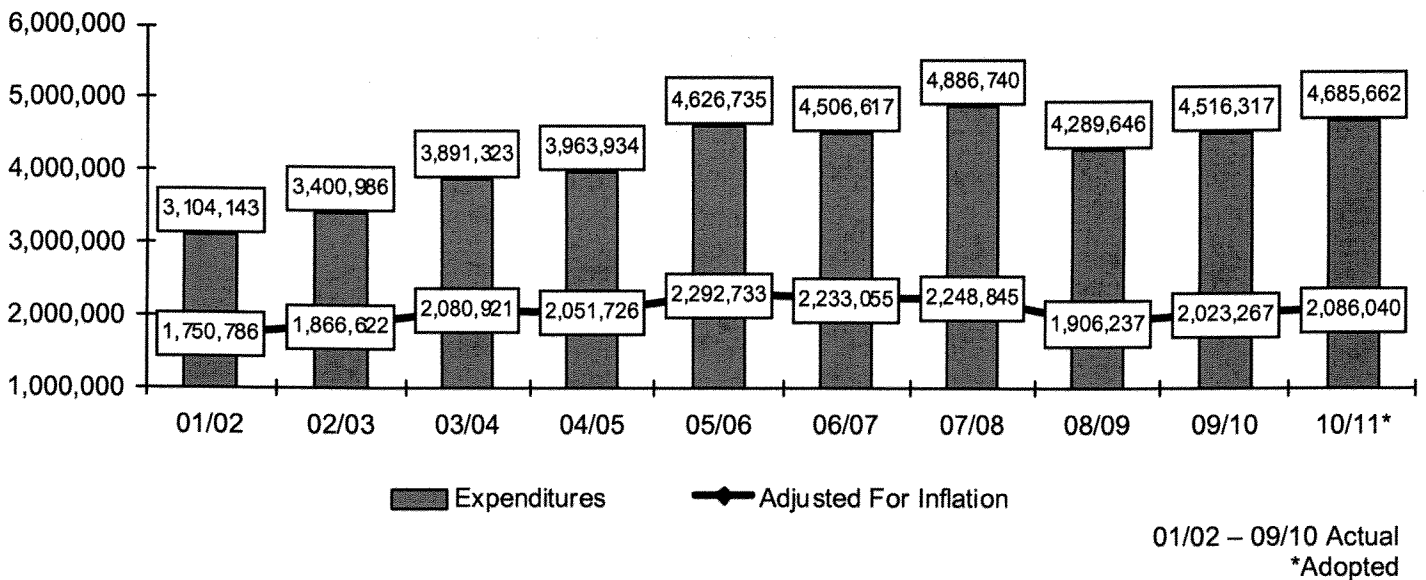
MISSION STATEMENT

The San Luis Obispo County General Services Agency - Fleet Services provides reliable and cost effective transportation solutions through innovation and the application of industry best practices.

OPERATING DETAIL (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (5)
OPERATING REVENUES				
Charges for current services	3,946,720	3,237,211	3,271,370	3,271,370
TOTAL OPERATING REVENUES	3,946,720	3,237,211	3,271,370	3,271,370
OPERATING EXPENSES				
Salaries and Benefits	1,122,341	1,198,590	1,276,807	1,276,807
Services and Supplies	1,996,098	2,171,340	2,194,300	2,194,300
Depreciation	1,011,836	944,144	1,087,682	1,087,682
Countywide Overhead Allocation	159,371	202,243	126,873	126,873
TOTAL OPERATING EXPENSES	4,289,646	4,516,317	4,685,662	4,685,662
OPERATING INCOME (LOSS)	(342,926)	(1,279,106)	(1,414,292)	(1,414,292)
NON-OPERATING REVENUES (EXPENSES)				
Interest	69,684	24,713	50,000	50,000
Accident Restitution	40,342	30,890	46,853	46,853
Gain on Sale of Assets	(20,716)	32,013	99,000	99,000
Other	(12,603)	7,383	2,046	2,046
Depreciation Billings	0	867,547	818,615	818,615
TOTAL NON-OPERATING REVENUES (EXPENSES)	76,707	962,546	1,016,514	1,016,514
INCOME BEF. CAPITAL CONTRBS. & TRANSFERS	(266,219)	(316,560)	(397,778)	(397,778)
Transfers in (out)	(28,801)	0	0	0
CHANGE IN NET ASSETS	(295,020)	(316,560)	(397,778)	(397,778)
Net assets - beginning	7,285,551	6,990,531	6,673,971	6,673,971
Net assets - ending	6,990,531	6,673,971	6,276,193	6,276,193
FIXED ASSET EXPENDITURES				
Equipment	414,865	1,017,565	1,543,089	1,543,089
Structures Improvements	(14,105)	0	0	0
TOTAL FIXED ASSET EXPENDITURES	400,760	1,017,565	1,543,089	1,543,089



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Fleet Services Operations

Operate the County Fleet Services and the centralized motor pool with a fleet of cars, trucks, law enforcement vehicles, and equipment (mowers/tractors/trailers) for use by various County departments in the most cost effective manner.

Total Expenditures: \$4,685,662 Total Staffing (FTE): 14.00

DEPARTMENT COMMENTS

The General Services Agency's (GSA) Fleet Services team members are committed to delivering excellence to every customer. This will be accomplished through improving business processes, improving the financial health, supporting staff through appropriate training and being as responsive as possible to our customers. The Agency's key priority is to improve communications to support our initiatives in these areas. We will support the General Services Agency through leadership, trust, and vision for the future.

Goal 1: As Responsive as Possible - Customer Service

Results achieved for FY 2009-10 Tied to Performance Measures # 2

- Created Web Site development team
- Achieved 97% satisfaction on our customer surveys
- Completed customer communication plan that identifies processes to assure customers are informed about the status and expense related to their vehicles

Major Efforts for FY 2010-11

- Implement customer communication plan providing ongoing customer dialog
- Complete the Fleet Services website to provide customers access to Fleet information on the Intranet
- Maintain Customer Satisfaction Surveys results over 95% satisfied or very satisfied

Goal 2: As Good as Possible - Internal Business Processes

Results achieved for FY 2009-10 Tied to Performance Measures # 1

- Identified and implemented best practices for fleet acquisition and disposal processes
- Completed a full business process assessment which documents the fiscal and purchase processes of Fleet Services
- Complete an American Public Works Association (APWA) self assessment

Major Efforts for FY 2010-11

- Implement recommended business process improvements
- Review and update Fleet Services Procedures Manual
- Publish procedures on GSA intranet site

Goal 3: As Cost Efficient as Possible - Financial Health

Results achieved for FY 2009-10 Tied to Performance Measures # 3

- Completed Fleet consultation of all charging practices with outside experts
- Corrected fuel and miscellaneous charging discrepancies

Major Efforts for FY 2010-11

- Re-write all charging policies and procedures
- Develop and continuously improve financial management of Fleet Services

- Improve communications with customers by providing improved intranet communications

Goal 4: As Responsible as Possible - Learning and growth

Results achieved for FY 2009-10 Tied to Performance Measure # 1 and 2

- Received training in Alternative Fuel fleet strategies
- Initiated Fleet Manager Certification process with American Public Works Association and North American Fleet Association

Major Efforts for FY 2010-11

- Provide an average of 8 hours of technical training per technician
- Continue with leadership development for supervisors

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Fleet Services, a division of the General Services Agency, is an Internal Service Fund (ISF), and as such, charges user departments for services. The State Controller's Office requires that an Operation of Internal Service Fund Schedule 10 be submitted. The format of the Schedule 10, as well as some of the data it contains, is different from how other County departments' budgets are reported. For consistency purposes, this narrative, Service Programs, and the 10 year Expenditure chart use the information and data from the Schedule 10, including the amount allocated for depreciation.

It is important to note that the comparison of estimated amounts in the Schedule 10 differs from the comparison of amounts in General Fund budgets. General Fund budgets compare the adopted budget amount to the recommended budget amount. The Schedule 10 for internal service funds compares the estimated actual amount for FY 2009-10 to the proposed amount of new allocation and revenues, to be budgeted for FY 2010-11.

The total estimated operating expense in the recommended FY 2010-11 budget is increasing by \$357,957 or 8% compared to the estimated operating expense for FY 2009-10. The estimated amounts for fixed asset capital expense, the funding used to purchase vehicles, for FY 2010-11 shows an increase of \$140,991 or 10% over FY 2009-10 estimated levels.

The recommended FY 2010-11 salary and benefit costs identify an increase of \$123,740 or 11%, as compared to the estimated for FY 2009-10. The estimated expense in FY 2009-10 is less due to savings expected from vacant positions and positions being hired at lower salary levels. The full expense for all positions is budgeted in the recommended amount for FY 2010-11. Service and supply expense is also increasing by \$148,787 or 7%. The amount FY 2009-10 projected service and supply expense is less due to reduced fuel charges and a variety of other expenses and charges which are less than budgeted for FY 2009-10.

The recommended amount for Fleet operating revenues is proposed to increase by \$331,414 or 11% as compared to the estimated FY 2009-10. The majority of the operating revenue increase is associated with billings for departments. The revenue projected for FY 2010-11 is based on projected charges for vehicle maintenance, fuel and other costs for the operations at Fleet Services. The recommended FY 2010-11 budget brings the budgeted amount of Fleet Services departmental billings more in line with the expected actual amount charged to departments.

The estimated amount for FY 2010-11 identifies a net loss of \$397,778. This is the difference between total revenues and total expenses, excluding, expense for fixed assets. The Fleet Services Fund has sufficient cash to cover this loss without raising charges to departments.

The recommended capital expense for fleet will replace approximately 67 vehicles. Fleet Services identified approximately \$2.8 million in new capital expense for vehicle replacements. The recommended funding for vehicle replacement is approximately \$1.5 million and adopts a strategy to temporarily extend the replacement cycle for some vehicles that are due for replacement. This temporary measure will help to reduce departmental depreciation charges for those vehicles that have fully depreciated but remain in service. Fleet indicates this strategy is not expected to have significant short term impact. However, over the long term, the vehicle

replacement strategy must balance the potential reduction in resale value of vehicles being replaced, possible increased maintenance costs associated with keeping older vehicles in service and future increased costs for new vehicles.

The recommended budget funds the higher priorities for vehicle replacements. The recommended budget also funds all existing staff positions and maintains current services levels.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Manage and operate a full-service automotive operation (purchase, maintenance, fueling, and sale) of an extensive fleet to meet the needs of Law Enforcement and other County departments in a cost effective and timely manner.						
Communitywide Result Link: A safe and well-governed community.						
1. Performance Measure: Percentage of vehicles brought in for either preventive or non-preventative maintenance completed within 24 hours of delivery of vehicle, if parts are available.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
91%	91%	84%	83%	70%	84%	85%
What: County Fleet Services' policy is to perform preventive maintenance on each vehicle every 4 months or 4,000 miles. Law enforcement vehicles, every 2 months or 5,000 miles. Fleet service's goal is to perform service requests within 24 hours of receiving the vehicle.						
Why: To minimize costly repairs and enhance productivity for vehicle drivers and to insure departments have sufficient vehicles to perform their duties.						
How are we doing? Fiscal Year 2009-10 yielded actual results of 84% of service completed within 24 hours. Our FY 2009-10 performance measure was set at 70% due to uncertainties in parts acquisition. We extended our parts contract for another year and instituted several process improvements, resulting in a FY 2010-11 target of 85%.						
2. Performance Measure: Percentage of survey respondents who rated quality of vehicle maintenance as "satisfied" or "very satisfied".						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
99%	91%	99%	100%	95%	100%	95%
What: Continuous surveys of vehicle users measure how effective Fleet Services' staff is at maintaining vehicles to their customers' satisfaction.						
Why: To insure satisfied customers and meet their vehicle needs.						
How are we doing? Surveys are placed in each vehicle that comes into Fleet Services for service or repair. We received 545 survey responses addressing the categories of timeliness, quality and completeness of each repair. These "point-of-service" responses provide real time feedback on the satisfaction of our customers. For the past few years our actual responses have been running well into the 90% range. We adopted a 95% measure for FY 2009-10 and achieved 100% satisfaction. This is due to process improvements recently implemented. We've also taken into consideration the effect of our increased service and repair work being done on Public Works Department owned assets. Our target for FY 2010-11 is 95% satisfaction.						
3. Performance Measure: Cost per brake service compared to a private vendor.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$577.89 Fleet Svcs/ \$949.70 Private vendor	\$575.71 Fleet Svcs/ \$949.70 Private vendor	\$619.39 Fleet Svcs/ \$1,048.81 Private vendor	\$644.13 Fleet Svcs/ \$1,170.78 Private vendor	\$628.90 Fleet Svcs/ \$957.54 Private vendor	\$674.17 Fleet Svcs/ \$974.60 Private vendor	\$673.07 Fleet Svcs/ \$1,206.17 Private vendor

What: This measure shows the labor and parts costs incurred by Fleet Services to carry out a routine front and rear brake replacement on a Sheriff's vehicle compared to a local private vendor's labor and parts costs for a like model vehicle.

Why: This measure helps to demonstrate Fleet Services' cost competitiveness.

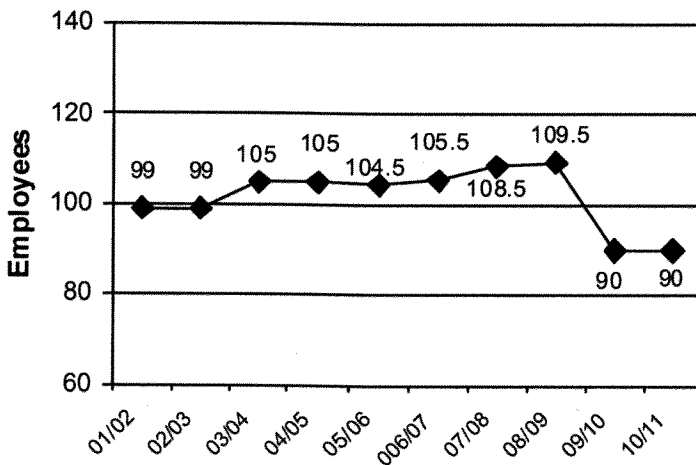
How are we doing? Fiscal Year 2009-10 projected costs were based on an estimated increase of 1.5% over FY 2007-08 actual costs. A survey of several local private vendors and an internal study was conducted at the end of FY 2009-10 and revealed our actual cost to be \$674.17 or 6.7% above our adopted figure. This variance is due to unanticipated fluctuations in the cost of labor and materials between 2007 and 2009. Fleet Services continues to offer very competitive rates, which have been at least 30% less than outside vendors since FY 2005-06. Our target for FY 2010-11 is \$673.07 which we hope to achieve through continued process improvements.

MISSION STATEMENT

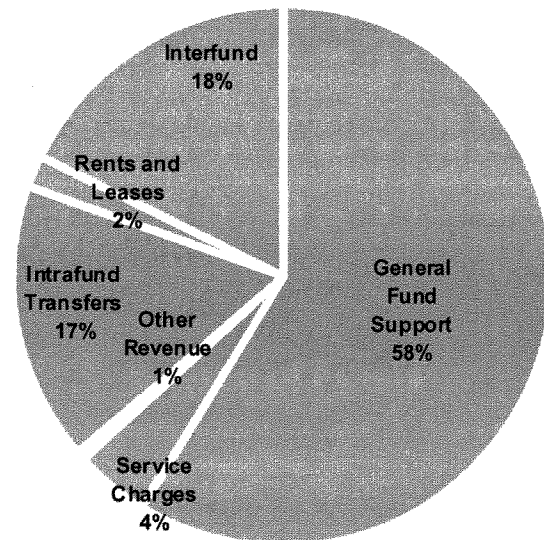
The General Services Agency delivers excellence to every customer by working as a team to enhance the work environments of San Luis Obispo County through leadership, trust and vision for the future.

Financial Summary	2008-09	2009-10	2010-11	2010-11	2010-11
	Actual	Actual	Requested	Recommended	Adopted
Licenses and Permits	\$ 35,013	\$ 6,728	\$ 13,000	\$ 13,000	\$ 13,000
Revenue from Use of Money & Property	240,364	205,917	236,596	236,596	236,596
Intergovernmental Revenue	14,546	0	18,648	18,648	18,648
Charges for Current Services	484,052	599,302	561,283	561,283	561,283
Other Revenues	50,474	89,831	74,185	74,185	74,185
Interfund	<u>2,069,130</u>	<u>2,044,256</u>	<u>2,272,748</u>	<u>2,272,748</u>	<u>2,272,748</u>
**Total Revenue	\$ 2,893,579	\$ 2,946,034	\$ 3,176,460	\$ 3,176,460	\$ 3,176,460
Salary and Benefits	8,363,528	7,937,283	8,266,472	8,165,497	8,165,497
Services and Supplies	4,081,054	4,319,338	4,576,372	4,565,948	4,565,948
Other Charges	101,250	104,949	94,000	94,000	94,000
Fixed Assets	<u>38,289</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
**Gross Expenditures	\$ 12,584,121	\$ 12,361,570	\$ 12,936,844	\$ 12,825,445	\$ 12,825,445
Less Intrafund Transfers	<u>1,881,271</u>	<u>1,929,801</u>	<u>2,134,825</u>	<u>2,134,825</u>	<u>2,134,825</u>
**Net Expenditures	\$ 10,702,850	\$ 10,431,769	\$ 10,802,019	\$ 10,690,620	\$ 10,690,620
General Fund Support (G.F.S.)	<u>\$ 7,809,271</u>	<u>\$ 7,485,735</u>	<u>\$ 7,625,559</u>	<u>\$ 7,514,160</u>	<u>\$ 7,514,160</u>

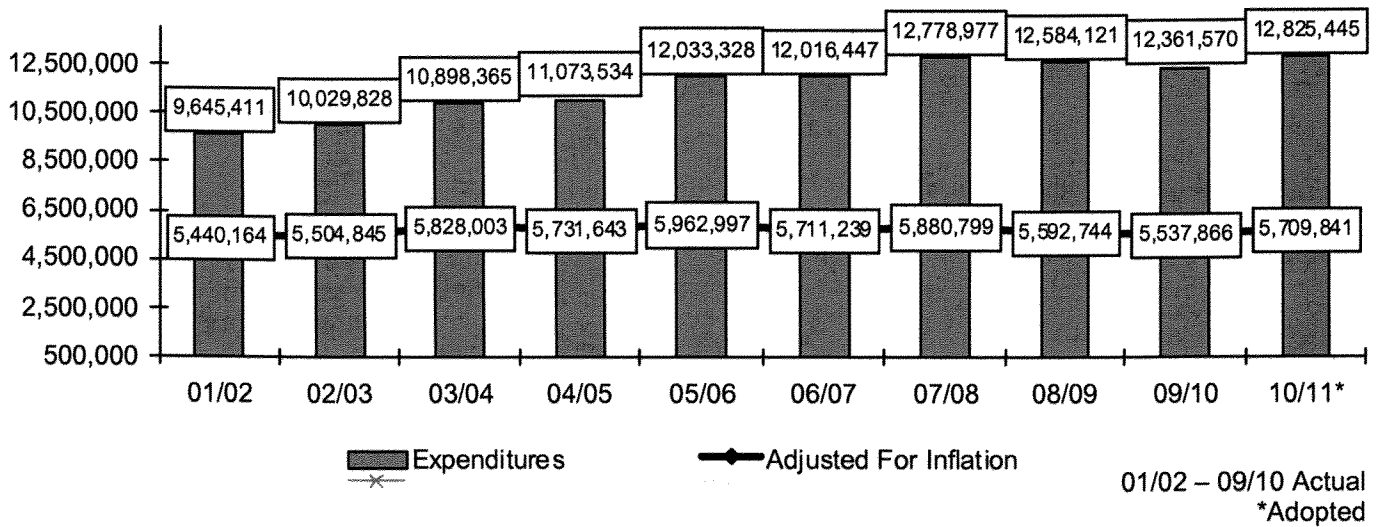
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Administration

Provide general management, supervision, accounting, and secretarial support to all business units in the General Services Agency, including County Airports, Fleet Services, Reprographics, Parks and Golf Courses.

Total Expenditures: \$1,946,869 Total Staffing (FTE): 14.00

Architectural Services

Manage the construction process (design, bidding, contractor selection, implementation, and contract administration) for capital improvement and maintenance projects for County-owned buildings.

Total Expenditures: \$1,202,206 Total Staffing (FTE): 10.00

Central Mail

Distribute interoffice and U.S. mail for all County Departments and pick-up, meter, and sort outgoing U.S. mail to take advantage of pre-sort discounts.

Total Expenditures: \$740,278 Total Staffing (FTE): 2.00

Central Services

Manage the centralized purchasing program for all County Departments and the Special Districts which are under the control of the Board of Supervisors.

Total Expenditures: \$347,640 Total Staffing (FTE): 4.00

Custodial Services

Provide general office maintenance, custodial services, and related supplies for County facilities.

Total Expenditures: \$2,014,652 Total Staffing (FTE): 27.00

Facility Maintenance Services

Perform general operational maintenance and preventative maintenance of County-owned facilities.

Total Expenditures: \$3,149,480 Total Staffing (FTE): 25.00

Grounds Services

Maintain the landscaping of County buildings and facilities in a timely manner.

Total Expenditures: \$428,408 Total Staffing (FTE): 3.00

Maintenance Projects and Utilities

Maintain and enhance utility services for existing County facilities.

Total Expenditures: \$1,189,867 Total Staffing (FTE): 1.00

Real Property Services

Manage the utilization, leasing, permitting, acquisition, purchase, sale and transfer of County-owned real property, including land, buildings, and improvements. Procure, negotiate, establish and administer real property lease contracts and agreements for County Departments (i.e. County as Lessee and County as Lessor/Permitter).

Total Expenditures: \$1,806,045 Total Staffing (FTE): 4.00

DEPARTMENT COMMENTS

The General Services Agency's General Services team provides a variety of services directly to other County Departments supporting the successful accomplishment of their missions. We provide services in the areas of county facility maintenance, custodial, architectural services, real property services, and the essential central services of purchasing and interoffice mail delivery. We are committed to providing excellent service balanced by positive attitudes and financially responsible actions. We support the General Services Agency as well as the County's focus on community by balancing our mission and vision, code of conduct and core values with our positive attitudes and financially responsible approach to our customers changing requirements.

Goal 1: As Responsive as Possible - Customer Service

Tied to Performance Measures # 2, 6, 8-10 and 12

Results achieved for FY 2009-10

- Continued customer satisfaction ratings in excess of 95%.
- Updated customer surveys to provide staff with meaningful feedback.
- Aligned accounting/financial personnel with business operations, improving customer access to financial data.

Major Efforts for FY 2010-11

- Complete Service Level Understanding documents with all of our customers.
- Meet with all customers at least twice each year to discuss customer needs and service improvements.
- Build and implement a General Services website to provide easy access to information.
- Build a Frequently Asked Questions website to respond to customer's purchasing inquiries.

Goal 2: As Good as Possible - Internal Business Processes

Tied to Performance Measures # 1 and 5

Results achieved for FY 2009-10

- Aligned accounting and financial personnel with business operations.

Major Efforts for FY 2010-11

- Incorporate Project Management principals into our processes to ensure projects are on schedule and resources are evenly deployed.

- Continue to update procedures for efficiency, customer satisfaction and cost effectiveness based on results of process improvement analysis.
- Implement an electronic accounting procedure library so all GSA deliverables are consistent and readable.

Goal 3: As Cost Efficient as Possible - Financial Health

Tied to Performance Measures # 3, 4, 7 and 11

Results achieved for FY 2009-10

- Modified custodial schedules and routes to improve efficiency and effectiveness.
- Implemented greater market analysis components in property transactions.
- Implemented a limited Small Projects Team of Maintenance staff to assist with small capital projects.

Major Efforts for FY 2010-11

- Continue to identify and incorporate industry best practices in purchasing processes.
- Update the Facility Inventory, incorporating all county owned and/or occupied facilities and property.
- Incorporate energy savings strategies in every Capital and Maintenance Improvement Project.
- Publish energy conservation tips.
- Track and publish facility 'dash boards' measuring facility performance.

Goal 4: As Responsible as Possible - Learning and growth

Tied to Performance Measure # 2, 6 and 8

Results achieved for FY 2009-10

- Modified the content of the GSA newsletter The General Idea to make it more relevant to employees.
- Created and implemented a second tier of Supervisory Training curriculum taught by the managers of the GSA.
- Continued leadership training to support the GSA teambuilding efforts.
- Created and implemented a customized training program for new accountants and Administrative Services Manager.
- Created and deployed an Agency Code of Conduct and Performance Model to support our Vision and Mission.

Major Efforts for FY 2010-11

- Create a forum for exchanging operational information.
- Create a centrally located and accessible project data base containing photos of the facility, square footage project updates and similar information (one stop shopping for facility information).
- Ensure that supervisors and managers receive at least 4 hours of management or leadership training.
- Ensure all line staff receives on-going safety awareness training.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The total recommended expense for the General Services budget is \$221,285 or 2 % less than the expense total adopted FY 2009-10 budget. The General Fund Support for the department is decreasing by a total of \$384,063, a 4.9% decline as compared to FY 2009-10.

The recommended revenue amount for FY 2010-11 shows an increase of \$162,778, or 5%, as compared to the adopted revenue level for FY 2009-10. The revenue increase is largely attributable to a \$210,764 increase in Architectural Services charges to non-General Fund departments for the administration of capital and maintenance projects. Mail Service charges to outside agencies, primarily the Courts are also being set at cost recovery levels and contribute approximately \$34,000 in additional revenue.

Intrafund transfer offsets into the department are also increasing by \$196,975, a 10% rise from FY 2009-10 levels. This increase in intra-fund transfer offsets is primarily attributed to a \$260,889 increase in charges for administering the capital and maintenance projects funded through designations or the General Fund. The increased revenue and intrafund transfers more than offsets decreases in a variety of other revenue sources. The increase in Architectural Services charges was based upon an evaluation of actual staff and management expenses related to the processing and administration of capital and maintenance projects. Several other revenue accounts show decreases in revenue and intrafund transfer offsets. The most notable decreases being

rents and leases, \$59,391, billings to Courts, \$29,300, and other decreases in staff support charges to departments, \$132,478. The combined net effect of the above sources yields a total of \$359,753 in increased revenue and intrafund offsets as compared to FY 2009-10.

Salary and benefit expense is recommended to decrease by \$118,844, 1% of the adopted amount for FY 2009-10. The recommended amount for salary and benefits funds all current positions in this budget. Some of the lower than anticipated expense is the result of filling vacant positions at lower salary levels and the deferral of the prevailing wage for FY 2009-10. A variety of increases and decreases are noted in the individual services and supply accounts with the net effect being an increase in this category of \$94,034 or 2% greater than the adopted amount for FY 2009-10. Approximately \$70,000 of the increase in service and supply expense is to restore materials inventory to support maintenance and custodial functions. There is also an increase of \$92,620 in professional services for contract services associated with building, facility and equipment maintenance. The increase in service and supply accounts helps to bring funding for facility maintenance and custodial functions more in line with needs and actual expense.

There are no additions or reductions to staffing levels. Changes to the Position Allocation List during FY 2009-10 include the deletion of one vacant Greenskeeper position and the addition of a Park Ranger Aide position. The change was made to increase staffing flexibility. The Park Ranger position series has a greater range of responsibilities and duties than the Greenskeeper position it replaced. Another change was made in January, 2010, that revised the position title for Supervising Lead Custodian to Supervising Custodian. The position classification, Lead Custodian, was eliminated in FY 2008-09 as a move to flatten the organization. The title change to Supervising Custodian more accurately reflects the current organizational structure within the custodial services division of General Services. There was no change to the number of positions in the classification, which remains at two FTE.

There are no substantive reductions in service level. A slight increase in maintenance of facilities may be expected with the increase in contract professional services and maintenance supplies.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: Provide timely, accurate, and cost effective architectural services to all County Departments with capital improvement and maintenance projects.						
Communitywide Result Link: A well-governed community.						
1. Performance Measure: Percentage of capital projects completed within their allocated funding.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
85%	82%	94%	93%	85%	100%	90%
What: This is a measure of the percentage of projects completed within their allocated funded amounts compared to the total number of projects completed within a Fiscal Year. This ratio gives the success rate of projects completed within budget.						
Why: This measure reflects on the ability of Architectural Services staff to manage projects cost effectively and to provide reliable project "opinions of probable cost" for the County's Capital Improvement Program.						
How are we doing? All (100%) of projects completed within Fiscal Year 2009-10 were at or below their designated budget. Architectural Services completed 6 capital projects totaling 82% of the collective \$39.3 million dollar budget, 9 maintenance projects totaling 96% of the collective \$2.2 million budget, and 27 countywide maintenance projects totaling \$414,000 of the collective \$512,000 budget. In sum, 43 projects were completed at 83% of the combined budgetary limits. Also during FY 2009-10 Fiscal Year 6 capital and maintenance projects and 3 countywide projects were cancelled for a variety of reasons including customer requests and lack of available funding.						
Department Goal: Meet health and safety requirements and provide timely and effective custodial services to all County Departments.						

Communitywide Result Link: A well-governed community.

2. Performance Measure: Percentage of County departments rating custodial services as “good” to “excellent” in annual customer survey.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
93%	95%	95%	96%	90%	92%	85%

What: Annual surveys of County Departments provides a measure of customer satisfaction regarding the cleanliness of facilities, staff responsiveness, staff courtesy and the ease of doing business with Custodial Services.

Why: Our success in providing acceptably clean facilities to client Departments is ultimately measured in the responses and opinions of our clients.

How are we doing? Custodial Services surveys its customers annually to capture customer feedback. Our prior year ratings have been in the 95% range. Due to staffing reductions, we adjusted our Fiscal Year 2009-10 projection downward to 90%. Of all respondents expressing an opinion, 92% rated our performance as “good” or better. We received specific areas for improvement from the survey comments and are incorporating changes based on customer suggestions. Staffing levels will continue to present challenges for Fiscal Year 2010-11.

3. Performance Measure: Square footage of office space cleaned per custodian.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
24,381 sq. ft./custodian	25,056 sq. ft./custodian	29,221 sq. ft./ custodian	28,470 sq. ft./ custodian	24,831 sq. ft./ custodian	31,366 sq. ft./custodian	34,164 sq. ft./custodian

What: This measure shows the average amount of office space each custodian is responsible for keeping clean.

Why: This measure indicates the workload of custodial staff and compares it to industry standards.

How are we doing? Historically, Custodial Services has cleaned more square feet per person than the industry standard. Industry standards recommend that one custodian is needed for every 18,000 square feet of office space in order to maintain an acceptable level of cleanliness. A recent reassessment of our square feet cleaned resulted in a significant difference between Adopted and Actual Results for Fiscal Year 2009-10. In addition, staffing reductions continue to exert pressure on the amount of square feet cleaned by each custodian and the resulting quality of services. We are now performing in the “Moderate Dinginess” range, approaching “Unkempt Neglect” – the lowest ranking in the industry.

Department Goal: Meet health and safety requirements and provide timely and effective facility maintenance service to all County departments in a cost effective manner.

Communitywide Result Link: A well-governed community.

4. Performance Measure: Square footage of facilities maintained per Maintenance Mechanic.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
52,123 sq. ft./person	52,519 sq. ft./person	52,628 sq. ft./person	60,943 sq. ft./person	53,424 sq. ft./person	69,788 sq. ft./person	73,132 sq/ ft./person

What: This measure shows the average amount of space and related equipment each maintenance mechanic is responsible for maintaining in working order.

Why: This measure illustrates the magnitude of tasks and the measure of workload of our maintenance staff and compares it to industry best practices.

How are we doing? Maintenance industry best practices call for one maintenance mechanic for every 49,000 square feet of facility space. Historically, Maintenance Services has operated well outside of the industry standard. This is not a measure of efficiency, but an indication of deferred maintenance. Our actual results reflect the correction of our ‘booked’ square footage and the elimination of positions. We are currently operating 70% in excess of the recommended industry best practices. Customers may experience slower response times and increased deferred maintenance.

5. Performance Measure: Percentage of total person hours available dedicated to the preventive maintenance program.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
11%	21%	22%	20%	40%	20%	25%

What: This measure compares the maintenance person hour resources being dedicated to and utilized in the preventive maintenance program.

Why: The overall goal is to increase and enhance the preventive maintenance (PM) program to limit unscheduled breakdowns, control costs for major maintenance, and reduce the number of routine work orders requested by departments. Measuring the percentage of hours dedicated to the preventive maintenance program is an indicator of a more or less active PM program.

How are we doing? Maintenance industry standards and best practices recommend 40% of maintenance work hours be dedicated to preventive maintenance (PM). Staffing reductions coupled with aging inventory have made it impossible to achieve the industry standard. Our current staffing levels allow for only 20% of work hours devoted to PM. The remaining work hours are spent in corrective maintenance (breakdown repairs). Our Fiscal Year 2010-11 target is 25%.

6. Performance Measure: Percentage of County Departments rating maintenance services as "good" or "excellent" in annual customer survey.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
99.5%	100%	96%	100%	95%	100%	95%

What: Our annual survey of customer departments measures opinions about the condition of the facilities, the quality of service and the ease of doing business with Maintenance Services. This measure focuses on the overall quality of our building maintenance service.

Why: Fully functional facilities support our customers' mission and vision for delivering service to San Luis Obispo County. Periodic surveys measure our effectiveness in meeting their needs and help us improve our service delivery.

How are we doing? Maintenance Services surveys its customers annually to capture customer feedback and improve our service delivery. We achieved a 100% rating for Fiscal Year 2009-10. We are targeting a less optimistic 95% for Fiscal Year 2010-11 based on the inability to complete required preventive maintenance work.

Department Goal: Professional management of the County's real estate assets and leases in order to maximize return and minimize expense to the County and to meet the space needs of the County Departments.

Communitywide Result Link: A well-governed community.

7. Performance Measure: Percentage of leased facilities secured by Real Property Services for less than or equal to the market rate per square foot for similar length leases.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100%	100%	100%	100%

What: Percentage of new or renewed lease facilities secured at less than or equal to the market rate per square foot.

Why: To ensure the cost effectiveness of County leases.

How are we doing? In Fiscal Year 2009-10, Real Property Services negotiated 5 new or renewed leases. All (100%) were at market rate or below market rate. The current weak economy has impacted commercial real estate and has added to the County's negotiating strength.

8. Performance Measure: Percentage of County Departments rating Real Property Services as "good" to "excellent" in securing and negotiating with tenants, landlords, permittees, and concessionaires.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
92%	100%	100%	100%	100%	100%	100%

What: Annual survey of department managers who have utilized these services offered by Real Property Services during the Fiscal Year.

Why: To assist departments in achieving full utilization of County real estate assets, maximize revenue to the County, assist departments to make cost-effective moves to leased facilities, and provide a professional level of representation in negotiations between County departments and tenants, landlords, permittees, and concessionaires.

How are we doing? Real Property Services surveyed our four major clients for Fiscal Year 2009-10, which are the Department of Social Services, Libraries, GSA/Parks and the Health Agency. The actual results were 100% of the responses rated the services as good to excellent. For Fiscal Year 2010-11, we will broaden the survey by following each transaction with a customer satisfaction survey.

Department Goal: Provide friendly, timely, accurate financial support services to the Department of General Services and other County Departments.

Communitywide Result Link: A well-governed and prosperous community.

9. Performance Measure: Percentage of interdepartmental survey respondents who rate Administration/Accounting services as "good" or "excellent" in the customer survey.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	73%	71%	97%	85%	89%	90%

What: Surveys of customers provides a measure of customer satisfaction regarding staff responsiveness, courtesy, and accuracy of information.

Why: Our success in providing helpful service and accurate information is measured in the responses and opinions of our customers.

How are we doing? Administration and Accounting surveyed customers in June 2010 to capture customer feedback for Fiscal Year 2009-10. We received a rating of 89% "good or excellent". We attributed this result to new staff and new assignments that improved functional alignment. We have targeted a standard of 90% for Fiscal Year 2010-11. We will survey our customers annually and expect to keep our standards of service high and meet a 90% rating.

Department Goal: Efficiently provide timely and reliable distribution of U.S. and interoffice mail service to all County departments.

Communitywide Result Link: A well-governed community.

10. Performance Measure: Percentage of County departments rating their level of satisfaction with the services of Central Mail as satisfactory or better.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100%	100%	100%	90%

What: Results of a customer satisfaction survey.

Why: To ensure internal customer's needs are satisfactorily met.

How are we doing? Central Mail's target was 100% customer satisfaction in Fiscal Year 2009-10. We conducted formal customer survey in June 2010. We received a 55% return rate and 100% of responders rated our services as satisfactory or better. For Fiscal Year 2010-11 we will target the high standard of 90% of responders rating our services as satisfactory or above on a customer survey.

Department Goal: Efficiently provide effective purchasing services to meet the needs of County departments and maintain the public trust in the expenditure of County funds.

Communitywide Result Link: A well governed community

11. Performance Measure: Percentage of purchasing transactions reviewed for competitive pricing.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
20%	46%	22%	21%	22%	22%	20%

What: A measure of the percentage of purchasing transactions that included a competitive process or other cost comparison prior to contracting.

Why: To encourage market competition among suppliers of goods and services and assure cost effectiveness.

How are we doing? It is estimated that about 20% of the purchasing transactions encompass 80% of the total dollars expended. Purchasing can measure the percentage of purchases that are competitively bid, focusing on the higher dollar transactions. For Fiscal Year 2009-10 Purchasing measured 22% of purchase orders to be subject to a quotation, formally bid or subject to a Request for Proposal (RFP). The target for Fiscal Year 2010-11 will continue to be set at the industry standard of 20%.

12. Performance Measure: Percentage of County Departments rating their level of satisfaction with the services of Purchasing Services as satisfactory or better.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	94%	96%	100%	98.6%	90%

What: Results of a satisfaction survey.

Why: To ensure that purchasing services offered are responsive and satisfactory in meeting the needs of County Departments.

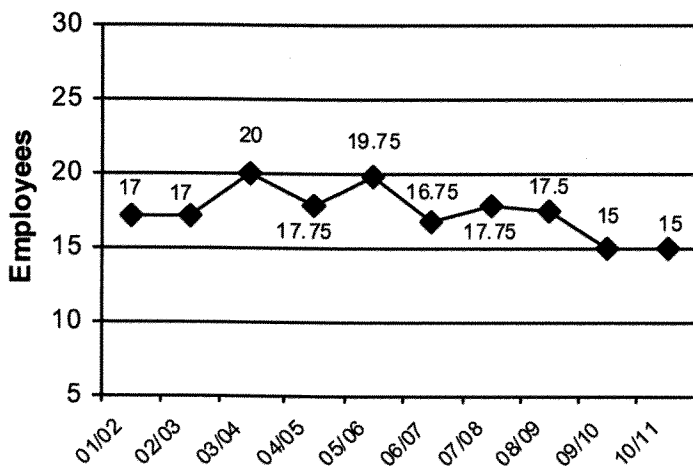
How are we doing? In June 2010 the Purchasing customer satisfaction survey was conducted. Of 323 surveys distributed, 71 responses were received, a 22% return rate. Many positive comments were received in the survey results. However, several customers noted that the documentation of Purchasing policies and procedures needed improvement. In response, the new Purchasing Handbook for Departments and updated policies and procedures were published on the Purchasing Intranet site in July 2010. The Fiscal Year 2010-11 target is set at 90%. We expect that the new documentation will improve customer service satisfaction and allow us to exceed our target.

MISSION STATEMENT

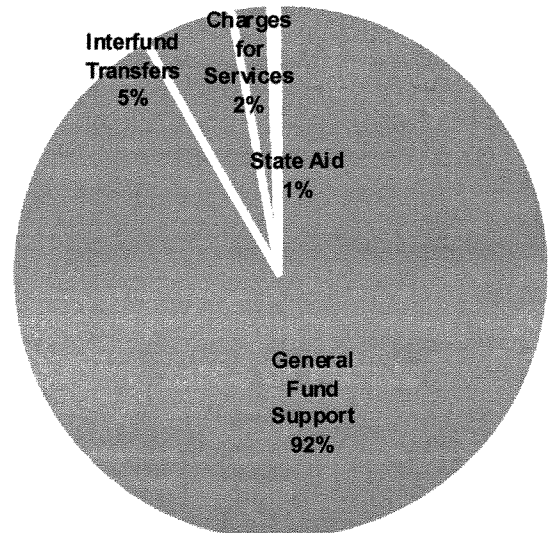
We attract, select, develop, and retain a talented and diverse workforce through strategic collaboration. We provide high quality and cost-effective programs to cultivate a healthy, safe, and productive work environment to maximize individual and organizational potential.

	2008-09 Actual	2009-10 Actual	2010-11 Requested	2010-11 Recommended	2010-11 Adopted
Financial Summary					
Intergovernmental Revenue	\$ 802	\$ 2,192	\$ 3,978	\$ 3,978	\$ 3,978
Charges for Current Services	138	48,906	26,475	26,475	49,025
Other Revenues	208	9	0	0	0
Interfund	82,670	87,065	119,039	119,039	119,039
**Total Revenue	\$ 83,818	\$ 138,172	\$ 149,492	\$ 149,492	\$ 172,042
Salary and Benefits	1,849,929	1,661,624	1,761,845	1,765,072	1,787,622
Services and Supplies	232,850	254,007	218,877	409,877	402,877
Fixed Assets	0	0	0	0	7,000
**Gross Expenditures	\$ 2,082,779	\$ 1,915,631	\$ 1,980,722	\$ 2,174,949	\$ 2,197,499
General Fund Support (G.F.S.)	<u>\$ 1,998,961</u>	<u>\$ 1,777,459</u>	<u>\$ 1,831,230</u>	<u>\$ 2,025,457</u>	<u>\$ 2,025,457</u>

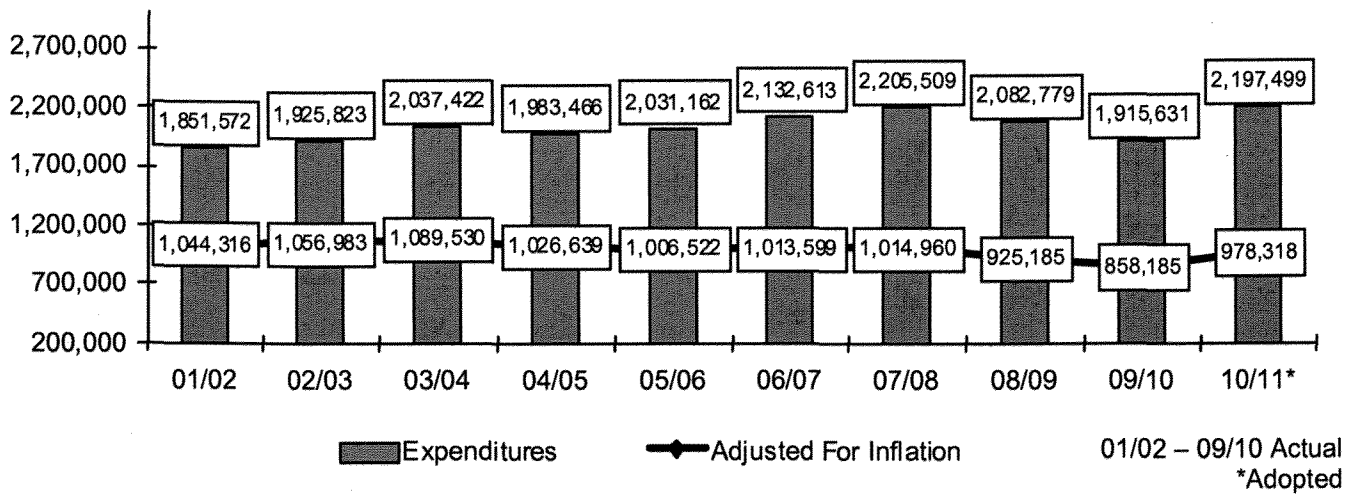
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Human Resource Services

Provide innovative, responsive, valid, reliable and meritorious recruitment and selection services to county departments and job applicants to employ a qualified and diverse workforce to deliver services; maintain a standardized and equitable classification system which defines scope and the nature of job assignments; provide ongoing updates to classification specifications that differentiate among job assignments and expectations and supports career development options to hire and retain qualified employees; to assist departmental staff in managing performance and conduct issues; provide rule, policy and ordinance interpretation and updates; and assist in resolving complaints at the lowest level.

Total Expenditures: \$1,265,442 Total FTE: 9.30

Training and Development

Training and Development creates and promotes individual and organizational effectiveness by developing and offering innovative and diverse programs to meet organizational needs for employee development. Services include Countywide training program administration and coordination; New Employee Orientation; and oversight of the County Learning Management System.

Total Expenditures: \$155,381 Total FTE: 1.50

Civil Service Commission Support

The Human Resources Department, under general direction of the Commission, administers the Civil Service System pursuant to the rules adopted by the Commission. Such administration includes: advising the Commission upon Civil Service matters; furnishing a recording secretary who takes meeting minutes; preparing the operating budget and administering expenditures; administering the programs provided for by the rules; establishing administrative controls and procedures to enforce the rules; making recommendations on policy and rule amendments; and preparing an annual report for the Board of Supervisors.

Total Expenditures: \$94,750 Total FTE: 1.00

Labor Negotiations and Contract Management

Establish salaries and benefits and maintain an equitable salary plan for all County employees. Negotiate salary and benefit packages with the bargaining units representing approximately 80% of County employees.

Total Expenditures: \$681,926 Total FTE: 3.20

DEPARTMENT COMMENTS

The Human Resources (HR) Department is responsible for providing the County's traditional personnel services (e.g., recruitment and testing, classification studies and analysis, departmental consults, staff support to the Civil Service Commission, and training) and Risk Management services (e.g., liability, workers' compensation, insurance, safety, and employee benefits). Funding for the programs are located in Fund Center 112 – Human Resources, Fund Center 105 – Risk Management and Fund Centers 408 through 412 – the Internal Service Funds.

The department hired a new HR Director in January 2009, following a five month vacancy in the position. A new Strategic Plan was developed in late FY 2008-09. New Supervisory training was successfully rolled out to all county employees in a supervisory role. The Labor Relations function was moved from the Administrative Office to Human Resources. Along with these changes, HR has been able to make headway on a variety of priorities for the County (noted below).

Internal Business Improvements:

FY 09-10 Accomplishments

- Conducted HR departmental analysis, including interviews with all county department heads and HR staff members.
- Identified new mission, vision and values statements for the Human Resources Department.
- Incorporated the Labor Relations and Compensation function into the HR department. Created the Labor Relations Committee to make this function inclusive and strategic.
- Eliminated manual excel reports by developing and implementing a custom "Employee Issues Database" to track consultations and actions with reporting capability.
- Conducted Request for Qualifications (RFQ) process and established panels to provide service in the areas of legal, investigative, and labor relations services.

FY 10-11 Objectives

- Systematically evaluate the efficiency of "as-is" processes against mission, vision, values and goals. Perform gap analysis on each process and identify means and methods for improvement. Establish implementation plan, including milestones and outcome measures for each process.
- Work cooperatively with the Civil Service Commission and employee associations to continue overhauling our Civil Service Rules and associated ordinances so that they are comprehensive, clear, and succinct.
- Implement a specification update program that is grounded in contemporary methodology, drives organizational goals and ensures all specifications are current and accurate.

Finance:

FY 09-10 Accomplishments

- Obtained HR's first fee-for-service contract with the Regional Transit Authority (RTA). Established a revenue stream of \$41,000 to date, which will pay for HR staff development.

FY 10-11 Objectives

- See Internal Business Improvements.

Customer Service:

FY 09-10 Accomplishments

- Departmental customer satisfaction continues to show annual improvement:
 - With 62% of departments responding, 100% rated HR as satisfactory or better on accuracy, timeliness and quality of service.
 - With 100% of departments responding, 100% rated HR as satisfactory or better regarding the overall quality of candidates on certification lists.
 - With 100% of departments responding, 100% rated the benefits program as satisfactory or better.

FY 10-11 Objectives

- Continue to streamline the recruitment and testing process while providing more support to departments throughout this process.
- Focus on internal business improvements which are built around customer service values.

Learning and Growth:

FY 09-10 Accomplishments

- Revived the Employee University Steering Committee to invite more countywide participation in training and development activities.
- Successfully rolled out the Supervisory training program for all departmental supervisors to enhance leadership skills and aid in solving workplace issues.

FY 10-11 Objectives

- Phase in additional classes to departmental supervisors now that the initial supervisory training is completed. This curriculum would be tailored to include specific training topics, such as performance evaluations, leaves of absence, worker's comp, effective recruitment, etc.
- Develop a five year plan for the Employee University that will guide our efforts for strengthening our employee training programs in the most cost effective manner available.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The Department of Human Resources includes two General Fund budgets, Fund Center (FC) 105- Risk Management and FC 112 – Human Resources. The total recommended FY 2010-11 General Fund support for the Department of Human Resources is budgeted to increase \$64,746 or 2% over the FY 2009-10 adopted level.

The level of General Fund support for FC 112 - Human Resources is recommended to increase \$171,227 or 9% compared to the FY 2009-10 adopted level. Revenues are budgeted to increase \$58,209 or 63% compared to the FY 2009-10 adopted budget. This is mainly due to a fee-for-service agreement implemented in FY 2009-10 to provide personnel services to the Regional Transit Authority (RTA). Total expenditures for this fund center are budgeted to increase \$229,436 or 11%. The increase in expenditures is primarily related to the shift of the labor relations function from the Administrative Office to the Human Resources Department.

Following the termination of the County Administrator and Assistant County Administrator in May of 2009, the new County Administrator determined that both the labor relations and countywide compensation function should be moved from the Administrative Office to the Department of Human Resources. The model of including labor relations and compensation system management in Human Resources is used by most counties and other local government agencies in California. The reason for this is that labor relations and the compensation management system are parts of the integral structure of human resources services.

This shift has provided the County with a timely opportunity to reevaluate the overall effectiveness of the County's labor relations program, and an evaluation was begun in the latter half of FY 2009-10. This is of particular

importance to the County as more than 15 contracts with employee unions will be open and subject to negotiation beginning in the Spring of 2010 and continuing into FY 2010-11.

Two changes are recommended to the FY 2010-11 Position Allocation List (PAL), resulting in no net change to the number of positions:

- -1.00 Administrative Assistant due to the need for administrative support in the labor relations program.
- +1.00 Administrative Assistant–Confidential in the labor relations program.

BOARD ADOPTED CHANGES

Per the Supplemental Budget document, the following modifications were made to this fund center.

- \$7,000 budgeted for a replacement copier was deleted from account 5050415 - Significant Value Purchase and added to account 5500030 - Capital Outlay-Equipment, the correct account. The copier was also added to the fixed asset list. This change resulted in no net change to either expense or General Fund support.
- A vacant 1.00 FTE Human Resources Analyst Aide position was deleted and a 1.00 FTE Personnel Analyst I was added in its place. Savings from deletion of the HR Analyst Aide position offsets roughly three-quarters of the expense for the Personnel Analyst position. The remainder will be offset by \$22,550 in new revenue from the Air Pollution Control District (APCD).

GOALS AND PERFORMANCE MEASURES

Department Goal: Conduct, monitor, and evaluate recruitment and testing in a timely manner in order to provide County departments with qualified candidates while ensuring compliance with regulations and merit principles.

Communitywide Result Link: A well-governed community.

1. Performance Measure: Average number of days to produce eligible lists for departments by recruitment type: countywide promotional, departmental promotional and open recruitments.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	Countywide Promotional: 27 days	Countywide Promotional: 12 days	Countywide Promotional: 25 days	Countywide Promotional: 11 days	Countywide Promotional: 22 days
		Departmental Promotional: 14 days	Departmental Promotional: 12 days	Departmental Promotional: 10 days	Departmental Promotional: 7 days	Departmental Promotional: 8 days
		Open Recruitments: 38 days	Open Recruitments: 38 days	Open Recruitments: 34 days	Open Recruitments: 34 days	Open Recruitments: 32 days

What: This measures the time (recruitment final filing date through establishment of eligibility list) it takes Human Resources (HR) to provide departments with a list of qualified candidates to fill a vacant position after the recruitment closes.

Why: This data will be used to gauge our performance.

How are we doing? HR continues to perform well. Improvements in inter- and intra- departmental communication, and internal process improvements, have enabled Human Resources to reduce the number of days to produce eligible lists in all 3 of the recruitment types.

2. Performance Measure: Percentage of County departments rating their level of overall satisfaction with the candidates on certification lists as satisfactory or better based on surveys conducted upon completion of open recruitments and clerical & support certification lists. This measure is being deleted and replaced with the new measure below.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	79%	92%	100%	95%	100%	Deleted

What: Survey departments at the close of open recruitments and clerical & support certification lists as to the level of satisfaction with the quality of candidates.

Why: To demonstrate that recruiting techniques are effective in attracting quality candidates that meet departments' staffing needs.

How are we doing? At the end of FY 2009-10, the results of the survey indicated an overall satisfactory or above rating with the Human Resources Department. Of the 16 survey respondents, 100% indicated that they were satisfied with the quality of candidates certified to the department for hiring. This measure, which tracks satisfaction with the quality of candidates in a recruitment, is being replaced. Human Resources cannot always impact the quality of candidates that apply for a position. The proposed new measure will evaluate a parameter that Human Resource can influence through its performance.

2. Performance Measure: Percentage of departments rating their level of satisfaction with the overall recruitment process as satisfactory or better.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	N/A	N/A	New	100%	95%

What: Survey departments at the close of open recruitments as to the level of satisfaction with the overall recruitment process.

Why: To demonstrate that the recruiting process is effective in meeting departments' staffing needs.

How are we doing? For the period of July 1, 2009 thru June 30, 2010, 100% of 16 survey respondents rated the overall recruitment process as satisfactory or better. This measure replaces one that evaluates satisfaction with the quality of candidates for a recruitment. The Human Resources Department's performance can influence satisfaction with the recruitment process, but cannot always influence the quality of candidates applying for positions. This measure will better reflect the quality of our work than the deleted measure.

3. Performance Measure: Percentage of County departments that rate Human Resources' service as satisfactory or better relative to timeliness, accuracy, and quality of service.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	NEW	Accuracy: 100% Competency: 96% Timeliness: 97%	Accuracy: 95% Competency: 95% Timeliness: 95%	Accuracy: 93% Competency: 93% Timeliness: 93%	Accuracy: 95% Competency: 95% Timeliness: 95%

What: The Human Resources Department surveys departments annually to determine their level of satisfaction with our staff support relative to accuracy, competency and timeliness (ACT).

Why: The information gained from this survey allows us to continuously improve our service to departments.

How are we doing? At the end of FY 2009-10, the results of the customer service satisfaction survey indicated an overall satisfactory or above rating with the Human Resources Department's quality of service. However, Human Resources did not reach its targets for FY 2009-10. Of the 14 departments responding 13 (93%) rated Human Resources satisfactory or better for accuracy, competency and timeliness.

Department Goal: Provide a positive and safe environment where department managers and employees can meet to discuss and attempt to mutually resolve grievances and appeals at the least formal level.

Communitywide Result Link: A well-governed community.

4. Performance Measure: Annual grievances/appeals per 1,000 employees. This measure is being deleted and replaced with the new measure below.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	5.77	8.6	8	10.0	Deleted

What: This tracks the annual rate of grievances/appeals filed by employees who allege improper personnel practices by the County.

Why: The grievance/appeal rate is often a reflection of the quality of HR services provided to the organization. Ideally, sound HR practices help to keep, over time, the number of grievance/appeals in check.

How are we doing? At the end of FY 2009-10, there were 24 grievances/appeals filed with the Human Resources Department, 5 of which were related to a single case. This equates to 10.0 grievances/appeals per 1,000 employees. However, on a per case basis, the actual results would have been a rate of 8.3 grievances/appeals filed per 1,000 employees, which is an improvement over FY 2008-09 results and closer to the FY 2009-10 target. Of the 24 grievances/appeals filed, only 2 went in front of the Civil Service Commission. The remaining cases were either resolved, withdrawn, or are pending as of the end of FY 2009-10. This measure is being deleted because Human Resources cannot always impact the number of grievances or appeals that are filed.

Department Goal: Provide a positive and safe environment where department managers and employees can meet to discuss and attempt to mutually resolve grievances and appeals at the least formal level.

Communitywide Result Link: A well-governed community.

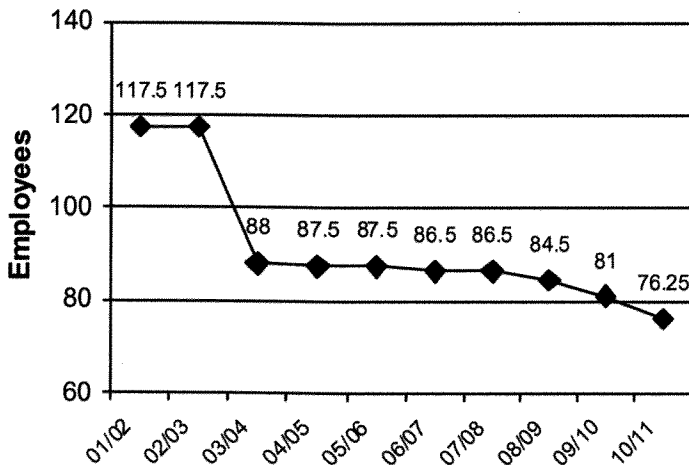
4. Performance Measure: Percentage of filed grievances and appeals resolved prior to Civil Service Commission hearing.							
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target	
N/A	N/A	N/A	N/A	New	89%	85%	
<p>What: This tracks the rate of Human Resources resolution of grievances/appeals (allegations of improper personnel practices by the County) prior to the matter reaching a Civil Service Commission hearing.</p> <p>Why: The grievance/appeal resolution rate is a reflection of the ability of HR's professional staff to collaborate with stakeholders, design solutions to challenges, and reach mutually agreeable terms on grievance/appeal matters.</p> <p>How are we doing? There were 24 grievance and appeals filed in FY 2009-10. Of these 24, only 2 reached a Civil Service Commission hearing. There were 6 cases pending at close of the fiscal year. Human Resources cannot always impact the number of grievances or appeals that are filed. This new measure will evaluate a parameter that Human Resource can influence through its performance.</p>							
<p>Department Goal: Provide cost-effective personnel services.</p> <p>Communitywide Result Link: A well-governed community.</p>							
5. Performance Measure: Full-time equivalent Human Resources Department staff per 1,000 County employees.							
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target	
N/A	6.6	7.2	6.2	7	5.8	6.1	
<p>What: Human Resources Department full time equivalent (FTE) staffing per 1,000 County employees.</p> <p>Why: This data can be compared with other Human Resources Departments with similar characteristics to provide one measure of whether or not we are appropriately staffed for providing human resource services.</p> <p>How are we doing: At the end of FY 2009-10, Human Resources had 5.8 FTE per 1,000 employees (14.0 filled FTEs, for a total county employee count of 2,409). Comparable counties have an average HR staffing level of 10 FTE per 1,000 employees.</p>							

MISSION STATEMENT

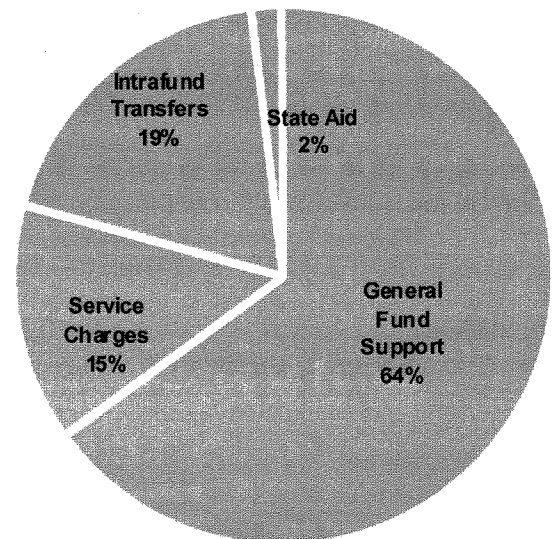
General Services Agency - Information Technology (GSA-IT) is a professional team dedicated to delivering accurate, reliable, and timely Information Technology solutions that are valued by our customers.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Revenue from Use of Money & Property	\$ 1,600	\$ 1,600	\$ 0	\$ 0	\$ 0
Intergovernmental Revenue	73,436	247,277	252,605	252,605	252,605
Charges for Current Services	1,693,233	1,243,822	998,858	998,858	998,858
Other Revenues	276	5,221	0	0	0
Interfund	<u>1,610,287</u>	<u>990,852</u>	<u>949,005</u>	<u>949,005</u>	<u>960,580</u>
**Total Revenue	\$ 3,378,832	\$ 2,488,772	\$ 2,200,468	\$ 2,200,468	\$ 2,212,043
Salary and Benefits	10,183,525	9,869,951	10,258,572	9,862,449	9,862,449
Services and Supplies	3,506,538	3,268,681	3,484,515	3,388,759	3,388,759
Fixed Assets	<u>19,355</u>	<u>68,308</u>	<u>126,000</u>	<u>71,000</u>	<u>71,000</u>
**Gross Expenditures	\$ 13,709,418	\$ 13,206,940	\$ 13,869,087	\$ 13,322,208	\$ 13,322,208
Less Intrafund Transfers	<u>2,456,827</u>	<u>2,551,221</u>	<u>2,559,870</u>	<u>2,511,268</u>	<u>2,511,268</u>
**Net Expenditures	\$ 11,252,591	\$ 10,655,719	\$ 11,309,217	\$ 10,810,940	\$ 10,810,940
General Fund Support (G.F.S.)	<u>\$ 7,873,759</u>	<u>\$ 8,166,947</u>	<u>\$ 9,108,749</u>	<u>\$ 8,610,472</u>	<u>\$ 8,598,897</u>

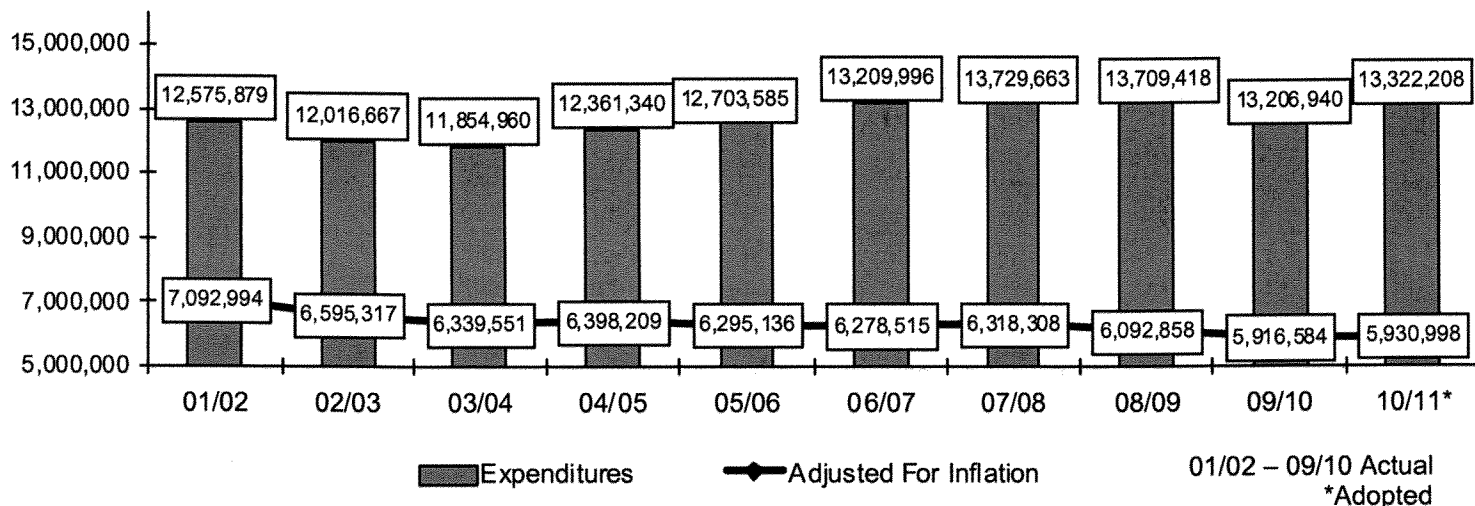
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Departmental Services

Provide clear points of contact for customers to acquire GSA-IT services by having each department assigned a Customer Advocate; provide technical support for customers; house servers and data in the controlled computer room including backup/recovery and Disaster Recovery Planning (DRP); provide business analysis, technology planning, and project management; provide guidance and best practices, procedures and documentation standards; assist with project risk assessment by reviewing project scope, business requirements stability and resource capacity; provide printing services; provide desktop support services, certain end-user training activities, and provide Countywide systems and applications support.

Total Expenditures: \$5,241,452 Total Staffing (FTE): 32.22

Enterprise Services

Provide a physically secure and environmentally controlled computing facility; dispatch, schedule and run mainframe jobs, provide all mainframe operation and support; provide Microsoft application environment, produce and distribute CDs, develop Windows applications running on Intel platforms, provide administration and software services for the County's Enterprise Financial Services, provide database storage and administration Disaster Recovery Planning (DRP), provide system security, technical support and associated systems administration.

Total Expenditures: \$4,066,114 Total Staffing (FTE): 24.99

Networked Services

Provide email, scheduling, calendar, associated systems administration and technical support, internet server management, internet access, County Intranet access, VPN access, Microsoft ADS, anti-virus security, technical support, associated systems administration and Countywide Infrastructure, Network Operating System client support and data communications, including high speed data circuits.

Total Expenditures: \$1,441,445 Total Staffing (FTE): 8.86

Radio Communications

Provide two-way radio communications for public safety and County business communications. The communication system uses microwave technology and includes medical communications between the Sheriff's Office, hospitals, and ambulance service necessary to deploy County services to the public.

Total Expenditures: \$1,420,295 Total Staffing (FTE): 8.73

Voice Communications

Coordinate County's contract with AT&T (adds, changes, deletes); coordinate all voice communications, equipment installation with AT&T, manage County's voice communication billings, publish a County telephone directory, and administer County's voice mail system (adds, changes, deletes).

Total Expenditures: \$1,152,902 Total Staffing (FTE): 1.45

DEPARTMENT COMMENTS

The General Services Agency - Information Technology (GSA-IT) mission is to provide accurate, reliable, and timely technology solutions that are valued by our customers. The County's Information Technology Executive Steering Committee (IT-ESC) provides information technology governance County-wide and drives a large majority of the projects supported by GSA-IT. In early 2009, the IT-ESC adopted a new County-wide Information Technology Strategic Plan (ITSP) to reflect current fiscal constraints, business practices, technology directions, the needs of the County and lay the groundwork for the systems that GSA-IT will be supporting in FY 2010-11 and beyond.

Internal Business Improvements – As good as possible

FY 09-10 Accomplishments

- Completed the upgrade of the County's email system, Lotus Notes to the latest fully supported version
- Completed the Enterprise Financial System 6.0 upgrade to maintain the County financial and human resources software at a level fully supported by the vendors
- Completed the Probation Case Management System implementation

FY 10-11 Objectives and Challenges

- Complete the fiber optic connectivity to the Level 3 fiber in San Luis Obispo and Templeton
- Continue to implement the Countywide Information Technology Strategic Plan (ITSP) adopted in January 2009

Financial Health – As cost efficient as possible

FY 09-10 Accomplishments

- Obtained \$4,432 in cash rebates from PG&E based on switching from physical servers to shared "virtual" servers
- Continued to put downward pressure on hardware and software maintenance costs, resulting in a General Fund savings of over \$100,000
- Eliminated 3rd shift in data center by automating tasks and reducing 1.0 FTE Computer Systems Technician position for an annual savings of \$59,505

FY 10-11 Objectives and Challenges

- Examine business models being used in Reprographics to determine if existing fee structure is appropriate

Customer Service – As responsive as possible

FY 09-10 Accomplishments

- Completed the Public Safety Inter-operable Communications system implementation that connects the SLO County Sheriff dispatch directly to the Santa Barbara County Sheriff dispatch
- Continued customer satisfaction ratings in excess of 97%
- Revised the GSA-IT departmental strategic plan which is resulting in better planning, budgeting, and setting clearer staff and customer expectations
- Completed the implementation of a County-wide email encryption product to comply with a State mandate

FY 10-11 Objectives and Challenges

- Per the ITSP, implement the Information Technology Infrastructure Library (ITIL) best practices for managing, tracking, and following up on system problems

Learning and Growth - As responsible as possible

FY 09-10 Accomplishments

- Improved software estimating processes based on training received in FY 2008-09

FY 10-11 Objectives and Challenges

- Establish 5-year staffing plan for all groups within GSA-IT

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The recommended expense for the Information Technology (IT) budget is \$541,916, or 4%, less than the amount in the adopted budget for FY 2009-10. Revenues in the recommended budget show a very slight increase of \$15,058, or less than 1%. General Fund Support is reduced by 6%, a decrease of \$558,974 as compared to the FY 2009-10 adopted budget. This decrease in General Fund Support reflects the reductions identified by Information Technology to meet General Fund targets as part of the County's overall budget strategy for addressing the fiscal challenges presented in the FY 2010-11 budget.

The recommended salary and benefit expense is decreasing by \$287,583, or 2% as compared to the adopted budget for FY 2009-10. The recommendation eliminates 3.75 FTE in vacant positions and reduces a full time filled position to a three quarter time position for a total staffing reduction of 4.0 FTE. This position is currently staffed at less than full time and the reduction is voluntary.

The positions being eliminated are:

- Accountant I 1.0 FTE (vacant)
- Account Tech 1.0 FTE (vacant)
- Computer Services Technician 1.0 FTE (vacant)
- Computer Services Technician 0.75 FTE (vacant)
- Telephone Coordinator position 0.25 FTE (full time filled position being reduced to three quarter time through a voluntary reduction).

The recommended funding level for services and supplies is \$285,293, or 7% less than the amount budgeted for FY 2009-10. The recommended budget for Information Technology identified \$189,530 in reductions to service and supply accounts. Over the previous two fiscal years, Information Technology has been able to reduce service and supply expense through the elimination of one-time expenses and cost savings achieved by the department through changes to internal processes. Notable decreases include \$144,306 in reduced expenses related to maintenance contracts and professional services. This decrease is the result of reduced reliance on contracted services for network equipment maintenance and an increase in the capability of Information Technology staff to perform maintenance activities previously accomplished through contracts. A \$55,000 decrease in telephone expense is largely related to a reduced number of telephones associated with a decline in staffing throughout the County. The recommended budget includes additional reductions totaling \$95,756,

achieved by small to moderate reductions to numerous accounts and is based upon reductions identified by the department to meet General Fund Targets.

The recommended expense for fixed assets is \$71,000, a decrease of \$27,600 from the adopted FY 2009-10 budget. The recommended reductions are based on the department's identified reductions to meet General Fund targets. Over the past two years, IT has deferred some capital equipment purchases to reduce expense. The continued deferral of capital equipment expense postpones some planned enhancements to radio communications.

The fixed assets recommended for approval include:

- 2 radio repeaters for the Black Mountain area which will expand public safety radio coverage to the eastern part of part of the County – total cost \$18,000.
- Two simulcast cards to provide spare hardware that will enable rapid restoration of public safety radio communications equipment in the event of failure – total cost \$20,000.
- One radio repeater for the Lopez area to expand coverage to south county area as part of the countywide UHF public safety communication system – total cost \$9,000.
- Replacement of one VHF repeater for the Lopez area that is no longer being supported by the manufacturer. This is related to public safety communications – total cost \$7,500,
- Replacement of one UHF repeater for the Rocky Butte area that is no longer being supported by the manufacturer. This is related to public safety communications – total cost \$9,000.
- One radio repeater for the Rocky Butte area which will expand coverage in the coastal areas of the County for search and rescue activities – total cost \$7,500.

The recommended Information Technology budget includes General Fund reductions which total approximately \$550,000. The recommended reduction to staffing will result in existing staff absorbing most of the tasks previously performed by the positions being eliminated. The actual impact is lessened due to changes to process and application of new technology. Some of the changes resulted in improvements which include enhancement to the capability of staff in other County departments to directly access financial reports. These reports previously required Information Technology assistance. This capability allows for the reduction to the accounting staff positions in Information Technology. The night shift for the computer center has been eliminated. Changes to technology have allowed the work done during the night shift to be absorbed by day and evening shift staff. This significantly reduces the need for the Computer Services Technician positions proposed for elimination. In place of 24 hour staffing, on call staff is assigned to respond to emergencies after hours. The Telephone Services Coordinator is currently working at three quarter time and no impact is expected.

The recommended reduction to service and supply and fixed asset accounts will defer investment in improvements to a variety of computer and radio communications functions. Some of the reductions in service and supply accounts reduce the amount of the spare parts inventory available to quickly respond to emerging needs. Others defer planned enhancements to communications and computer network diagnostic functions. Although these reductions are not expected to substantively affect the overall County network and enterprise computer systems, the reductions will reduce the ability of Information Technology to address multiple unplanned events that may occur simultaneously. This will result in prioritization of the application of resources, with the potential to increase the time it takes to address lower priority or other needs which emerge during the year.

BOARD ADOPTED CHANGES

Per the Supplemental Budget document, \$11,575 in Information Technology Department (ITD) charges, reduced from Status Quo levels, were added back to the ITD budget. The charges are applied to Fund Center 137 – Animal Services.

GOALS AND PERFORMANCE MEASURES

Department Goal: Provide reliable radio communications support to County departments and public safety agencies.						
Communitywide Result Link: A Safe Community.						
1. Performance Measure: Percentage of time the County's radio communication system is available. This is an industry standard (the four nine rule) for public safety.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	100%	100 %	99.9%	100%	99.9%
What: Maintain the availability of the Countywide microwave radio communication system to an outage level of no more than 32 seconds per year (the public safety interconnect industry standard is 99.9999% availability).						
Why: The microwave radio communication system provides radio communication for Countywide public, safety and emergency service agencies. Full availability contributes to a safe community.						
How are we doing? Information Technology continues to meet or exceed its goals and the industry standard for communication system availability. A new communications site at La Panza Peak was purchased in 2009 and is currently being developed. This site will provide additional radio coverage for the California Valley area and southern portion of the County.						
Department Goal: Provide reliable and cost-effective telephone and voice mail services to County government offices.						
Communitywide Result Link: A Well-Governed Community.						
2. Performance Measure: Percentage of time the County's voice mail communication system is available.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
99.9%	99.9%	99.8%	99.8%	99.9%	99.9%	99.9%
What: The availability of the voice mail (voice mail boxes) system for internal or external access.						
Why: Voice mail is an integral management tool for County voice communications.						
How are we doing? The County's voicemail system was available 99.98% of the time during FY 2009-10. Although six years old, the voicemail system continues to operate efficiently and meet the County's needs. The FY 2010-11 Target of 99.9% availability reflects our continuing high standard and commitment to providing this critical service.						
Department Goal: Provide cost-effective, accurate, and reliable computing environment and assets for general County, departmental specific, and outside agency use.						
Communitywide Result Link: A Well-Governed Community.						
3. Performance Measure: Percentage of GSA-IT managed project milestones completed within expected baseline budget and time estimates.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
94%	96%	96%	67%	92%	95%	90%
What: The blended percentages of GSA-IT managed project milestones completed and budget amounts met according to Project Sponsor/Customer expectations and approved change requests.						
Why: Increased focus on project management will result in improved communication, strategic focus aligned with County goals, better resource planning, and more effective and efficient expenditure of technology dollars.						
How are we doing? GSA-IT's Project Management Office (PMO) continues to mature and improve its ability to meet or exceed budget and timeline milestones. Significant projects completed in the past year included: eMail upgrade, eMail encryption, Probation Case Management System implementation, Host on Demand conversion, and another phase of Integrated Document Management.						

4. Performance Measure: Percentage of time the GSA-IT managed Local-Area-Network (LANs) and Wide-Area-Network (WAN) are available.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
98%	99%	99%	99%	99%	99%	99%

What: The percentage of availability is calculated by comparing the monitored "up time" against scheduled "up time".

Why: Availability of County computing resources translates directly into County staff productivity and ultimately into their service delivery to the public.

How are we doing? The County's data communications network was available 99% of the time during FY 2009-10 and is expected to meet that level for FY 2010-11. Increased hardware reliability and expanding the use of multiple network paths allowed users to connect to the network via a secondary path if a problem was encountered. In addition, increased automated monitoring of all network devices has reduced response and troubleshooting times, thus decreasing the duration of any outage. The future challenge for the County data network is to maintain reliability while continuing to reduce costs year over year.

Department Goal: Protect the County's computing assets through the implementation of Information Security best practices.

Communitywide Result Link: A Well-Governed Community.

5. Performance Measure: Percentage of County staff that have received security training or reviewed an annual information security awareness reminder.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100% of new hire staff, 57% of existing County staff	78% of new hire staff, 100% of existing County staff	100% of new hire staff, 100% of existing County staff	100% of new hire staff, 0% of existing County staff	100% of new hire staff, 60% of existing County staff	100% of new hire staff, 100% of existing County staff	100% of new hire staff, 95% of existing County staff

What: Staff will become aware of proper security measures and apply them to their everyday work habits. It is expected the media delivery mechanism will change from year-to-year to maintain interest, e.g., general training, an Awareness Handbook, Intranet-based information, short Web-video viewable from the desktop, etc.

Why: Industry analysis has proven that over 70% of all security breaches are internal to an organization. Education and prevention have been identified as the two most cost efficient keys to ensuring systems security. San Luis Obispo County, in a collaborative effort with other California counties, used the International Organization for Standards (ISO) guidelines to create and adopt seventeen security policies. The Security Awareness Program is an essential requirement that is included in those policies. Therefore we measure the success of that Security Awareness Program each year. In this way we meet industry standards.

How are we doing? As in previous years, GSA-IT changed the mechanism for delivering the annual security awareness update. With the advent of National Cyber Security Awareness Month (October), an end-user awareness message was distributed to all County eMail accounts complete with the new National Cyber Security Awareness banner, a short message, and links to the County Information Security Web presence, Information Security policies, and County hosted newsletters. In addition, new hires continue to receive a paper flyer regarding County security practices and policies, as well as the basics of cyber security. The flyer has also been shared with other counties and the State Information Security Officer for their use through our county IT association.

Department Goal: To provide great service to our customers.

Communitywide Result Link: A Well-Governed Community.

6. Performance Measure: Percentage of responses to Customer Satisfaction Survey rating overall effectiveness as "satisfactory" or better.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
97.5%	99.3%	98.6%	98.2%	97%	97.4%	97%

What: The percentage of those responding to an annual survey that rate Information Technology in terms of both efficiency and quality (timeliness, accuracy, courtesy and satisfaction) as "Satisfactory" or better.

Why: GSA-IT is dedicated to delivering accurate, reliable, and timely Information Technology solutions that are valued by our customers.

How are we doing? In June 2010, GSA-IT published its annual survey results for the prior year. These results exceeded our Actual Results measure due to GSA-IT continuously striving to improve customer satisfaction by keeping focused on customers, professionalism, and teamwork. Moving into FY 10-11, GSA-IT expects to publish a new Operational Plan that will outline goals for the coming 12-36 months. Among those goals is the implementation of the Information Technology Infrastructure Library – which offers a number of best practices and customer service improvements that GSA-IT will implement. The GSA-IT Operational Plan includes five strategic goals: (1) Continuously improve service to our customers; (2) Become the partner of choice for County technology services and solutions; (3) Spend and invest wisely; (4) Continuously build upon our professional, team-oriented environment; and (5) Strive for leadership by matching the right technology with the business need. By pursuing these strategies, the GSA-IT team expects to continue to improve its overall service to its customers.

Department Goal: Provide cost-effective, accurate, and reliable computing environment and assets for general County, departmental specific, and outside agency use.

Communitywide Result Link: A Well-Governed Community.

7. Performance Measure: Percentage of technical issues reported to and resolved by the GSA-IT Technical Support Call Center. Calls that cannot be resolved by the GSA-IT Technical Support Call Center in a timely fashion are dispatched and resolved by other IT or County department teams.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	N/A	65%	70%	70%	68%	70%

What: A measure of the value add that the GSA-IT Technical Support Call Center contributes to IT and the County's overall productivity.

Why: The goal is to resolve more technical issues within the GSA-IT Technical Support Call Center, allowing other IT and County teams to focus on other activities. This translates into increased department efficiency and greater delivery of technology value to customers.

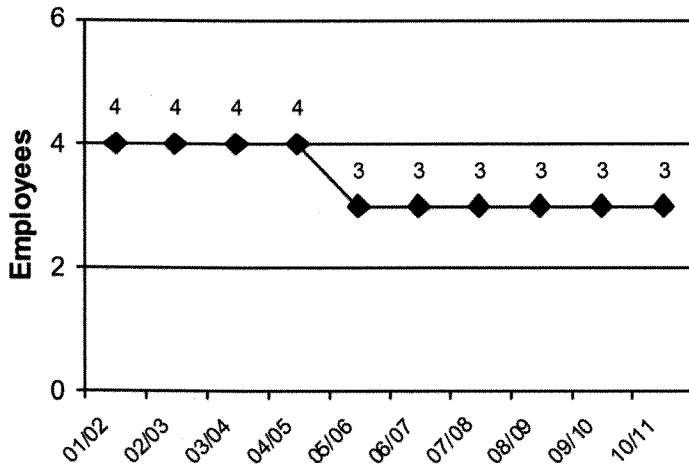
How are we doing? During FY 2009-10, GSA-IT Technical Support continued to add significant value in support of the County computing environment by resolving the majority of calls for technical assistance. The team processed over 12,500 requests for technical assistance while maintaining a 97% customer satisfaction rating. The percentage dropped slightly compared to the previous fiscal year due to the implementation or enhancement of technologies such as the Criminal Justice Information System, Integrated Document Management System, Probation Case Management System, and a new eMail Encryption technology; all of which required Technical Support to dispatch more tickets to technical specialist outside of Technical Support than necessary in the previous year.

MISSION STATEMENT

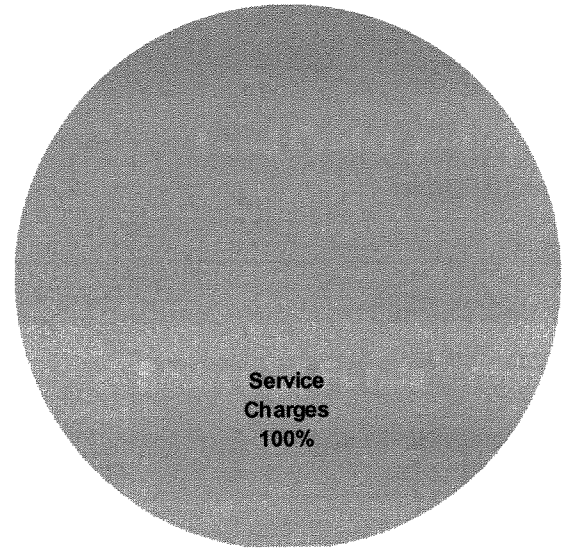
General Services Agency - Reprographics provides skilled, responsive, and cost effective reprographic services to our customers in a friendly and service-oriented manner.

OPERATING DETAIL (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (5)
OPERATING REVENUES				
Charges for current services	560,923	519,563	618,724	618,724
TOTAL OPERATING REVENUES	560,923	519,563	618,724	618,724
OPERATING EXPENSES				
Salaries and Benefits	231,701	218,892	228,786	228,786
Services and Supplies	287,869	292,213	327,603	327,603
Depreciation	7,698	7,247	7,698	7,698
Countywide Overhead Allocation	49,295	76,875	28,452	28,452
TOTAL OPERATING EXPENSES	576,563	595,227	592,539	592,539
OPERATING INCOME (LOSS)	(15,640)	(75,664)	26,185	26,185
NON-OPERATING REVENUES (EXPENSES)				
Other	1,463	13,148	500	500
Interest	2,980	738	0	0
TOTAL NON-OPERATING REVENUES (EXPENSES)	4,443	13,886	500	500
INCOME BEF. CAPITAL CONTRBS. & TRANSFERS	(11,197)	(61,778)	26,685	26,685
Transfers in (out)	(5,906)	(5,701)	0	0
CHANGE IN NET ASSETS	(17,103)	(67,479)	26,685	26,685
Net assets - beginning	227,756	210,653	143,174	143,174
Net assets - ending	210,653	143,174	169,859	169,859
FIXED ASSET EXPENDITURES				
Equipment	0	0	0	0
TOTAL FIXED ASSET EXPENDITURES	0	0	0	0

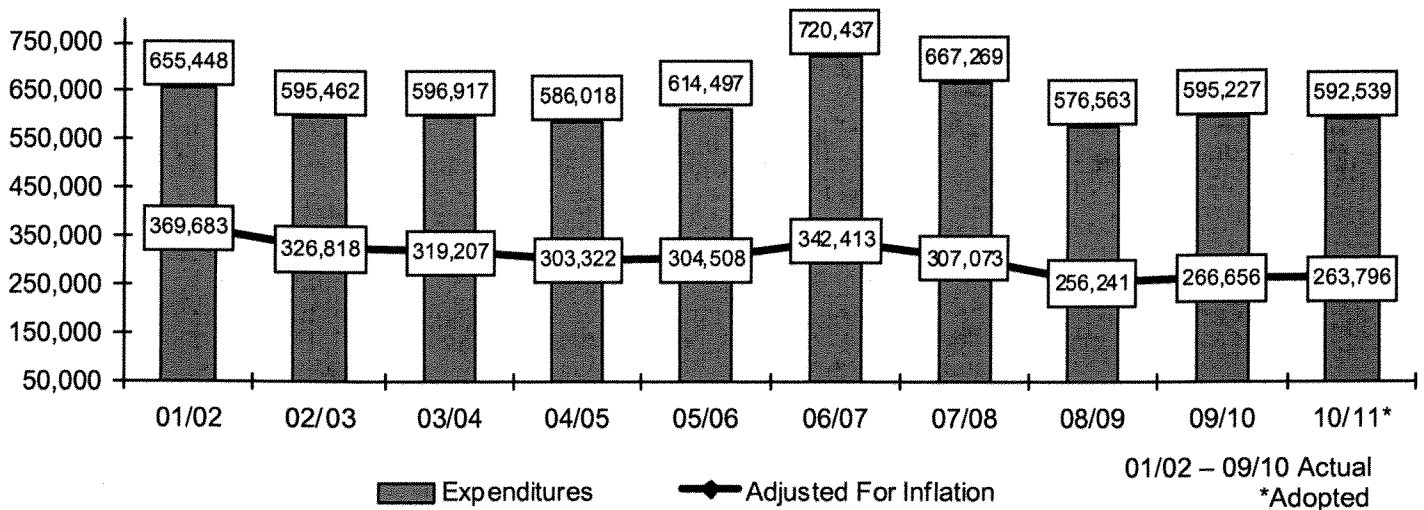
Number of Employees
(Full Time Equivalent)



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Reprographics

General Services Agency - Reprographics provides centralized reprographic services to County departments and other governmental agencies, including copying, offset printing, and blueprinting.

Total Expenditures: \$592,539 Total Staffing (FTE): 3.00

DEPARTMENT COMMENTS

The General Services Agency - Reprographics exists to provide skilled, responsive, and cost effective Reprographic services to County Departments in a friendly and service-oriented manner, and at rates lower than private market competitors.

Internal Business Improvements – As good as possible

FY 09-10 Accomplishments

- Reprographics staff is now entering billing data into a billing system. The use of the billing system enables quotes to be accurately provided and material cost adjustments to be entered timely.

FY 10-11 Objectives and Challenges

- Staff will continue to learn about how the services they provide are billed and the effect service levels have on revenue.

Financial Health – As cost efficient as possible

FY 09-10 Accomplishments

- Reprographics conducted a cost recovery review in November 2009 and adjusted rates to more accurately align to actual costs. Reprographics continues to provide services at below private market rates, as demonstrated annually through cost comparisons.

FY 10-11 Objectives and Challenges

- Reprographics continues to review and clarify services provided and the costs associated to better align rates to the actual costs.

Customer Service – As responsive as possible

FY 09-10 Accomplishments

- Reprographics customer survey results indicated 100% of responding customers rated customer satisfaction at or above Satisfactory. County customers rely on Reprographics technician's consistency and their prompt, friendly, and high quality service.

FY 10-11 Objectives and Challenges

- Reprographics staff will work to determine customer awareness of available services and seek enhancements where identified.
- Staff will continue cross-training on printing press equipment to ensure customer service during staff outages.

Learning and Growth - As responsible as possible

FY 09-10 Accomplishments

- Staff involvement in the cost recovery review provided an education about the cost of Reprographics services being provided to current customers.

FY 10-11 Objectives and Challenges

- Employees will continue to be involved with periodic review of costs and service rates to further enable their input in changes of service offerings.

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Reprographics, a division of the General Services Agency, is an Internal Service Fund (ISF), and as such, charges user departments for services. The State Controller's Office requires that an Operation of Internal Service Fund Schedule 10 be submitted. The format of the Schedule 10, as well as some of the data it contains, is different from how other County departments' budgets are reported. For consistency purposes, this narrative,

**Reprographics
Fiscal Year 2010-11 Final Budget**

Fund Center 406

Service Programs, and the 10 year Expenditure chart use the information and data from the Schedule 10, including the amount allocated for depreciation.

The recommended expense in the FY 2010-11 Reprographics budget is decreasing by \$4,393, a decline of less than 1%, as compared to the FY 2009-10 estimated expenditure amount. As compared to the estimated amounts for FY 2009-10, the estimated expenditure for FY 2010-11 salaries and benefits is recommended to increase by \$1,832 (1%). Services are supplies expense is proposed to increase by \$42,208 (15%). The increase in services and supplies is related to higher maintenance costs for copy equipment, materials costs and increased expense in professional services for outsourced work for laminating and blueprint copies.

Budgeted revenues are 22% or \$113,838 greater than the estimated amounts for FY 2009-10. The revenue projection is based upon copy charges that are budgeted in individual department budgets. This budget funds all existing positions in Reprographics. Services provided will be maintained at current levels.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

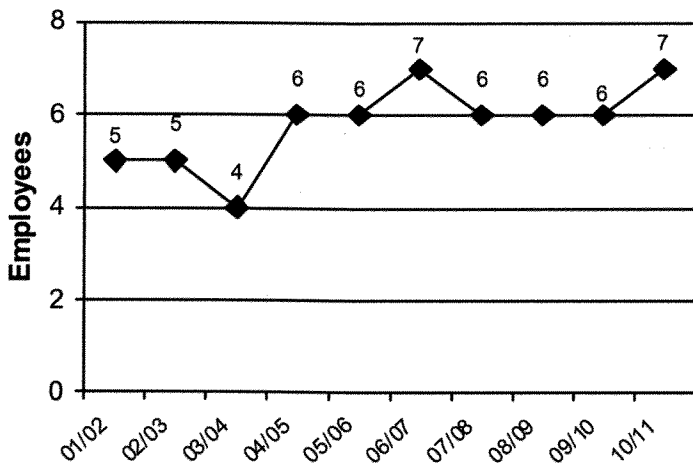
Department Goal: Provide professional, skilled, responsive, and cost effective print and copy services to our valued customers.						
Communitywide Result Link: A well-governed community.						
1. Performance Measure: Percentage of customer survey respondents who rate quality of reprographics services as satisfactory or better.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
98%	100%	100%	100%	97%	100%	97%
What: Survey results of internal County department customers.						
Why: To ensure effective customer service.						
How are we doing? At random intervals, a total of 40 surveys were distributed to departmental customers with their completed jobs. Approximately 25% of those surveyed responded either in writing or verbally. At the end of the year, 100% of the responses to the survey rated the services of Reprographics as being satisfactory or above satisfactory.						
2. Performance Measure: Rates charged by Reprographics for common print jobs compared to rates charged by private vendors for the same jobs.						
05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
Repro Rates below market (private companies)	Repro Rates below market (private companies)	Repro Rates below market (private companies)	Repro Rates below market (private companies)	Repro Rates below market (private companies)	Repro Rates below market (private companies)	Repro Rates below market (private companies)
What: Job rates charged by Reprographics to perform common print jobs as compared to local private vendors' rates.						
Why: To demonstrate Reprographics cost competitiveness with local private vendors.						
How are we doing? A November 2009 H1N1 flyer project was completed with a portion of the job outsourced to a private company. The Reprographics colored paper copy rate was \$.07 and the private company rate was \$.075. This met the Performance Measure of being below market rate. The labor rate and black copy rate equal to the private company charges. As with many industries, competition for business has driven prices lower and overseas outsourcing has created further downward pressure on rates.						

MISSION STATEMENT

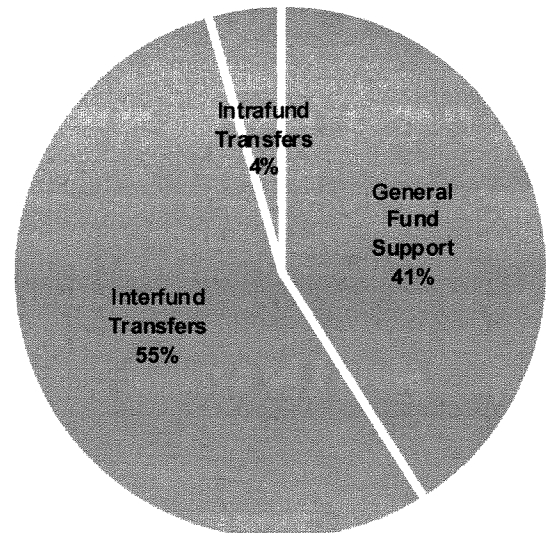
The Risk Management division collaborates with County Departments to protect financial stability and promote safe practices by managing and administering the Safety, Benefits, Workers Compensation, and Liability programs and providing education and training to ensure the health and welfare of all employees and the public we serve.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Other Financing Sources	\$ 10,504	\$ 0	\$ 0	\$ 0	\$ 0
Interfund	801,191	826,308	840,596	946,304	946,304
**Total Revenue	\$ 811,695	\$ 826,308	\$ 840,596	\$ 946,304	\$ 946,304
Salary and Benefits	624,231	652,435	672,762	778,470	778,470
Services and Supplies	1,088,662	867,753	947,461	951,461	951,461
**Gross Expenditures	\$ 1,712,893	\$ 1,520,188	\$ 1,620,223	\$ 1,729,931	\$ 1,729,931
Less Intrafund Transfers	104,785	94,979	74,751	74,751	74,751
**Net Expenditures	\$ 1,608,108	\$ 1,425,209	\$ 1,545,472	\$ 1,655,180	\$ 1,655,180
General Fund Support (G.F.S.)	\$ 796,413	\$ 598,901	\$ 704,876	\$ 708,876	\$ 708,876

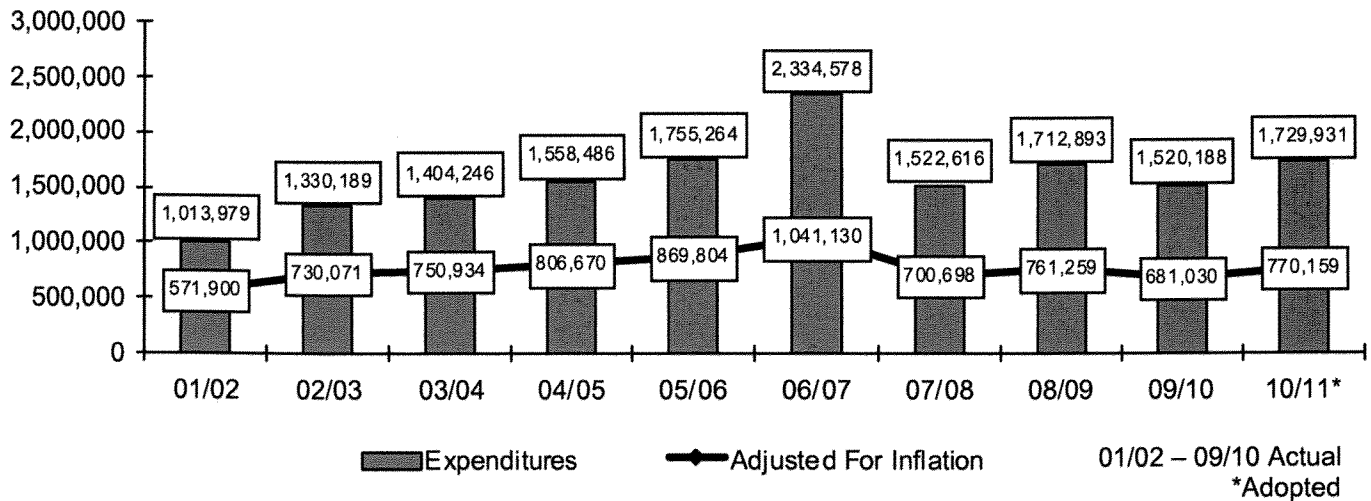
**Number of Employees
(Full Time Equivalent)**



Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Employee Benefits

Provide high quality employee benefit administration services (e.g., health, life, ITS, wellness, etc.) to active employees and retirees.

Total Expenditures: \$352,206 Total Staffing (FTE): 1.45

Safety

Implement cost-effective safety programs that ensure a safe work environment, reduce work-related employee injuries, and minimize the costs associated with Workers' Compensation.

Total Expenditures: \$149,984 Total Staffing (FTE): 1.50

Liability and Insurance

Effectively manage the Liability Program by resolving all tort claims efficiently and fairly while minimizing costs to the taxpayer. Secure cost effective insurance coverage levels for the County, implement industry standard transfer of risk strategies to protect the County from unnecessary risk, provide advice to departments on insurance matters, issue insurance certificates, process all County-initiated insurance claims, and perform risk analyses.

Total Expenditures: \$954,907 Total Staffing (FTE): 1.45

Workers' Compensation

Effectively manage the Workers' Compensation Program by processing all claims efficiently, fairly and in accordance with the law. Administer the Return to Work program.

Total Expenditures: \$272,834 Total Staffing (FTE): 2.60

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The level of General Fund support for Risk Management is recommended to decrease \$106,481 or 13% compared to the FY 2009-10 adopted level. Revenues are budgeted to increase \$109,114 or 13% compared to the FY 2009-10 adopted budget due to the recommended addition of a 1.00 FTE Principal Human Resources Analyst (see Budget Augmentation Request, below). Total expenditures for this fund center are budgeted to

increase marginally, at \$2,633 or less than 1%. Salary and benefits expenditures increase \$123,658 or 18% primarily due to the addition of the Principal Human Resources Analyst, while services and supplies accounts decrease \$141,253 or 12% due to declining insurance costs.

BUDGET AUGMENTATION REQUESTS ADOPTED

Unit Amount	Description	Intended Results
Gross: \$360,108 General Fund Support: \$0 Funding for this initiative is provided from FC 408 – Workers Compensation and FC 409 – Liability.	Add a 1.00 FTE Principal Human Resources Analyst and create a Loss Prevention program to avoid employee injuries and reduce Workers' Compensation costs. To date, the County has placed the majority of its loss control emphasis on reacting to incurred losses, and a lesser amount of staffing and time has been applied to loss prevention. While significant gains have been made in reducing the County's losses through a vigorous focus on safety awareness and the Return to Work Program, the rate of those gains appears to be leveling off. The purpose of this program will be to increase preventative evaluations (e.g., ergonomic and other assessments) and provide funding for improvements and interventions that County departments would otherwise have been required to fund out of their own budgets.	<ol style="list-style-type: none"> 1. Reduce Workers' Compensation claims by 20 (approximately 10%) in the first year of program operations. 2. Reduce cost of claims in the first year of program operations, as measured by (a) cost per claim, and (b) total Workers' Compensation liability. 3. Perform 300 ergonomic evaluations per year. 4. Improve workstations for 225 County employees per year. 5. Complete three special projects in the first year of program operations. 6. Provide one wellness health screening event per month. 7. Increase the number of Automated External Defibrillators (AED's) purchased from 2 to 3 per year, and train an additional 55 County employees (a 50% increase) in First Aid/CPR/AED use each year.

BOARD ADOPTED CHANGES

None

GOALS AND PERFORMANCE MEASURES

Department Goal: To effectively manage the employee benefit programs (health, life, tax savings, etc.) for County employees and retirees.

Communitywide Result Link: A well-governed community.

1. Performance Measure: Percentage of payroll coordinators that rate the services provided by the Benefits Coordinator as above satisfactory or better.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
100%	100%	91%	100%	100%	100%	100%

What: In the spring of each year, Risk Management conducts a survey of all payroll coordinators to determine their level of satisfaction with the quality of service provided by the Benefits Coordinator. The survey addresses the following critical service areas: timeliness, accuracy, responsiveness, and trustworthiness of information.

Why: The Benefits Coordinator is responsible for educating County payroll coordinators on all aspects of employee benefits. The payroll

coordinators, in turn, are responsible for disseminating this information to County employees so they can make informed benefit decisions. Regularly surveying our key customers allows us to gauge the quality of our services and make program improvements as needed.

How are we doing? The last survey results rated the Benefits Coordinator above satisfactory. In an effort to help educate employees, the department has started a monthly newsletter which focuses on benefits available to employees. The first issue was distributed in February 2010. Client response to the newsletter has been favorable, and is likely to contribute to continued high satisfaction ratings for this program.

Department Goal: To promote a safe work environment for County employees.

Communitywide Result Link: A safe community and a well-governed community.

2. Performance Measure: Rate of work-related illnesses/injuries per 100 employees as compared to other local government agencies in California.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
5.33	4.65	4.15	4.06	4.05	3.8	3.8

What: This tracks the number of employee illnesses/injuries per 100 employees in comparison to other local government agencies in California. By collecting injury and illness data, we can compare ourselves to statewide average data prepared by the Department of Industrial Relations.

Why: This measure helps to track the effectiveness of our Safety Program.

How are we doing? The County's illness/injury rate is comparable to the private sector and well below the average for local government agencies of 7.6 per 100 employees. Top management support for the County's Safety Program has resulted in the County reducing its injury rate from a high of 10.3 in FY 2001-02 and FY 2002-03 to the current rate. The rate of improvement is leveling off as expected.

3. Performance Measure: Annual number of serious employee work-related injuries (i.e., death, loss of limb, overnight hospitalization, etc.) as defined by CAL/OSHA.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
0	0	0	2	0	1	0

What: The number of employees who experience a serious work-related injury.

Why: The Federal and State Occupational Safety and Health Act (OSHA) requires reporting of all serious work-related injuries which it defines as death, loss of limb, 24 hour hospitalization for other than observation, etc. This measure helps track the effectiveness of our Safety Program.

How are we doing? In FY 2009-10, there were no fatalities but one employee was seriously injured requiring more than 24 hours hospitalization.

4. Performance Measure: Number of days away from work due to workplace injury.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
1,110	1,028	795	942	857	419	800

What: This represents the total number of days that employees are absent during the year due to work-related injury.

Why: This measure helps to track the effectiveness of our Safety and Workers' Comp Programs.

How are we doing? The County has realized a reduction in the number of days employees are away from work due to workplace injury or illness in FY 2009-10. Top management support for the County's Safety and Return to Work programs has reduced the severity of injuries, and permitted workers to avoid lost work days through use of alternative work offerings.

Department Goal: To effectively administer the County's Liability Insurance Program.

Communitywide Result Link: A well-governed community.

5. Performance Measure: Number of liability claims filed, per \$1 million of payroll.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
.83	.79	.95	.60	Better than the CSAC average	.65	Better than the CSAC average
CSAC average 1.18	CSAC average .96	CSAC average 1.03	CSAC average .98		CSAC average .93	

What: This represents a comparison of the number of liability claims filed against local California governments. The California State Association of Counties (CSAC) Excess Insurance Authority (EIA) insures the majority of California public agencies and is the second largest

public entity property and casualty pool in the nation.

Why: Indicates how San Luis Obispo County compares to other counties as determined by the County's actuary conducted by Bickmore Risk Services. The actuarial study is conducted annually.

How are we doing? Based on our 2009 actuarial, claim frequency increased slightly (8%) over the FY 2008-09 levels. The County's liability program is performing well and we remain well below the CSAC-EIA average.

6. Performance Measure: Average dollar loss/liability claim.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$8,740	\$8,700	\$7,370	\$9,290	Better than the CSAC average	\$9,460	Better than the CSAC average
CSAC average \$6,710	CSAC average \$6,583	CSAC average \$6,520	CSAC average \$7,280		CSAC average \$7,700	

What: This provides an indication of how much money is being spent on average for liability claims. CSAC Excess Insurance Authority (EIA) insures the majority of California public agencies and is the second largest public entity property and casualty pool in the nation.

Why: Indicates how San Luis Obispo County compares to other counties as determined by the County's actuary conducted by Bickmore Risk Services. The actuarial is conducted annually.

How are we doing? Based on the November 2009 actuarial study, average loss per claim increased by \$170. This is largely attributed to the maturation/settlement of several serious litigations. While the per claim average costs have increased, the program remains stable due to sufficient reserves and fund balance available.

7. Performance Measure: Dollars of loss per \$100 of payroll for liability claims.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
.72	.69	.70	.56	Better than the CSAC average	.62	Better than the CSAC average
CSAC average .76	CSAC average .60	CSAC average .68	CSAC average .69		CSAC average .67	

What: Provides an indication of the total liability dollars spent as a percentage of the County's payroll. CSAC Excess Insurance Authority (EIA) insures the majority of California public agencies and is the second largest public entity property and casualty pool in the nation.

Why: Indicates how San Luis Obispo County compares to other counties as determined by the County's actuary conducted by Bickmore Risk Services. The actuarial is conducted annually.

How are we doing? Based on the November 2009 actuarial, the County's loss rate per \$100 of payroll increased slightly from the November 2008 levels. We remain below the CSAC-EIA average.

Department Goal: Administer cost-effective Workers' Compensation program for County employees.

Communitywide Result Link: A well-governed community.

8. Performance Measure: Dollars of loss per \$100 of payroll for Workers' Compensation claims.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$2.65	\$2.00	\$1.55	\$1.43	Better than the CSAC average	\$1.38	Better than the CSAC average
CSAC average \$3.09	CSAC average \$2.72	CSAC average \$2.52	CSAC average \$2.25		CSAC average \$2.10	

What: Provides a comparison of Workers' Compensation claims costs relative to annual payroll costs against other Counties statewide. CSAC Excess Insurance Authority (EIA) insures the majority of California public agencies and is the second largest public entity property and casualty pool in the nation.

Why: Indicates how San Luis Obispo County compares to other counties as determined by the County's actuary conducted by Bickmore Risk Services. The actuarial is conducted annually.

How are we doing? The County continued to see a decline in FY 2009-10 in its loss rate per \$100 of payroll. We continue to remain below the CSAC-EIA average.

9. Performance Measure: Number of Workers' Compensation claims per \$1 million of payroll. *This measure is being deleted and replaced by the new measure below.*

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$1.90	\$2.00	\$2.10	\$2.62	Better than the CSAC average	\$2.40	Deleted
CSAC average \$2.89	CSAC average \$2.71	CSAC average \$2.24	CSAC average \$2.24		CSAC average \$2.08	

What: Provides a comparison to other counties statewide of the number of Workers' Compensation claims filed as a function of payroll. The projected value is based on data valued as of June 30, 2009. Historically our actual results have been lower than projections. CSAC Excess Insurance Authority (EIA) insures the majority of California public agencies and is the second largest public entity property and casualty pool in the nation.

Why: This measure enables us to compare Workers' Compensation claims frequency against a benchmark comprised of other counties developed by our actuary, Bickmore Risk Services. The actuarial projections are done annually and are based on historical data trends.

How are we doing? The November 2009 actuarial report shows a projected increase in claim frequency per \$1 million in payroll. However, our total claim frequency is going down. Tying claim frequency to payroll dollars skews the results due to demographics, thus the recommendation to delete this measure in favor of more accurate data, as derived by the following proposed measure.

9. Performance Measure: Number of Workers' Compensation claims per 100 employees.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
N/A	7.5	6.6	6.6	New	6.7	Better than the Comp Co. average
	Comp Co average 8.45	Comp Co. average 9.6	Comp Co. average 9.6			

What: A comparison to other California counties of the number of Workers' Compensation claims as a function of the number of employees. San Luis Obispo County is compared to 20 other counties in the annual Self Insurance Plan Benchmark report produced by TCS Risk Management Services, and more specifically to four counties considered comparable to San Luis Obispo County.

Why: This measure enables us to compare Workers' Compensation claims frequency to that of comparably sized and organized California counties. Claim frequency is an indication of the effectiveness of both our Workers' Compensation and Safety programs.

How are we doing? The November 2009 TCS reports show the claim frequency for the County has been trending downward for several years. Additionally, the report shows that the County has the 3rd lowest claim frequency of the 20 counties in the survey, and the lowest frequency of the 5 comparable counties. Although the number of claims decreased during FY 2009-10, the number of employees also decreased, resulting in a slightly higher number of claims per 100 employees. This measure will replace the measure that tracked the number of claims per million dollars of payroll. Tracking injuries against payroll skews the results for entities with relatively high or low average, demographically-defined, compensation rates. This measure avoids valuing injured workers by compensation rate.

10. Performance Measure: Average dollars loss per Workers' Compensation claim.

05-06 Actual Results	06-07 Actual Results	07-08 Actual Results	08-09 Actual Results	09-10 Adopted	09-10 Actual Results	10-11 Target
\$13,900	\$10,000	\$7,380	\$5,440	Better than the CSAC average	\$5,730	Better than the CSAC average
CSAC average \$10,107	CSAC average \$10,216	CSAC average \$11,540	CSAC average \$10,290		CSAC average \$10,790	

What: This comparison shows the expected average cost per Workers' Compensation claim for the County since FY 2005-06 and compares them to the CSAC average for those same years. The average cost is projected by the CSAC actuary based on historical loss data and represents ultimate final loss costs for claims from each fiscal year. CSAC Excess Insurance Authority (EIA) insures the majority of California public agencies and is the second largest public entity property and casualty pool in the nation.

Why: Provides a measurement of the County's Workers' Compensation program performance as compared with the other counties.

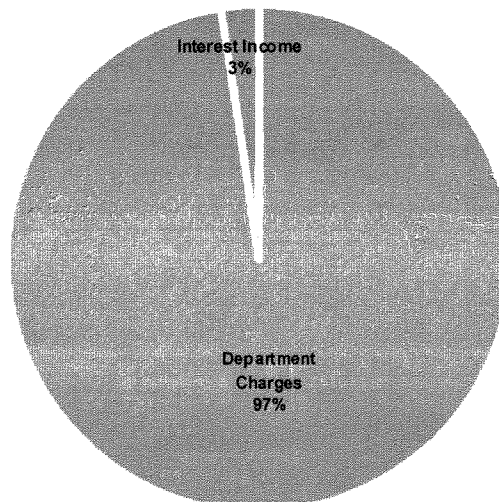
How are we doing? The County continues to see year after year reductions in ultimate claim costs. Our continued efforts to keep new claims contained and older claims resolved has helped the program see the decline in average dollar loss per Workers' Compensation claims. County claim costs are falling at a faster pace than those in other statewide organizations putting San Luis Obispo County's claim costs at approximately half of the CSAC average.

MISSION STATEMENT

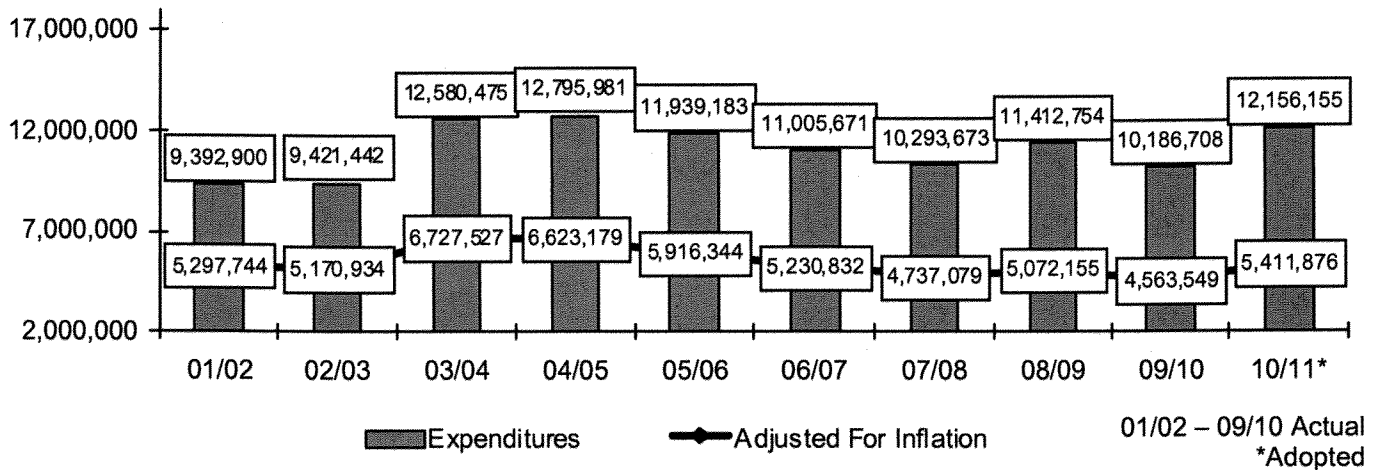
To provide stable funding sources for cost-effective, high quality insurance, safety, and benefit services.

OPERATING DETAIL (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (5)
OPERATING REVENUES				
Charges for current services	9,423,838	7,174,499	7,322,000	7,322,000
TOTAL OPERATING REVENUES	9,423,838	7,174,499	7,322,000	7,322,000
OPERATING EXPENSES				
Services and Supplies	2,906,440	1,735,804	2,298,217	2,298,217
Overhead	643,503	423,351	544,782	544,782
Insurance	2,503,959	2,391,356	2,484,000	2,484,000
Claims	4,072,242	4,218,486	5,969,156	5,969,156
Outside Legal	1,286,610	1,417,711	860,000	860,000
TOTAL OPERATING EXPENSES	11,412,754	10,186,708	12,156,155	12,156,155
OPERATING INCOME (LOSS)	(1,988,916)	(3,012,209)	(4,834,155)	(4,834,155)
NON-OPERATING REVENUES (EXPENSES)				
Interest	561,916	198,354	197,303	197,303
Other Income	0	757,951	0	0
TOTAL NON-OPERATING REVENUES (EXPENSES)	561,916	956,305	197,303	197,303
INCOME BEF. CAPITAL CONTRBS. & TRANSFERS	(1,427,000)	(2,055,904)	(4,636,852)	(4,636,852)
Transfers in (out)	(10,504)	0	0	0
CHANGE IN NET ASSETS	(1,437,504)	(2,055,904)	(4,636,852)	(4,636,852)
Net assets - beginning	11,412,947	11,262,054	9,206,150	9,206,150
Net assets - ending	11,262,054	9,206,150	4,569,298	4,569,298

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Workers' Compensation

Provides funding for all costs associated with the County's self-insured Workers' Compensation Program, including benefit payments to eligible recipients and all administrative expenses.

Total Expenditures: \$6,103,172 Total Staffing (FTE): *

Liability Self-Insurance

Provides funding for all costs associated with the County's self-insured Liability Program, including loss payments to resolve claims/litigation and all administrative expenses.

Total Expenditures: \$3,656,876 Total Staffing (FTE): *

Medical Malpractice

Provides funding for all costs associated with the County's Medical Malpractice Program, including insurance premiums, deductibles, and administrative expenses.

Total Expenditures: \$377,492 Total Staffing (FTE): *

Unemployment Insurance

Provides funding for all costs associated with the County's self-insured Unemployment Program, including benefit payments to eligible recipients and administrative expenses.

Total Expenditures: \$237,276 Total Staffing (FTE): *

Dental Plan

Provides funding for all costs associated with the County's self-insured dental plan, including benefit payments and administrative expenses.

Total Expenditures: \$1,781,339 Total Staffing (FTE): *

*Staffing for these programs are reflected in fund center 105 – Risk Management.

COMMENTS

The Self Insurance Budget consists of Internal Service Funds (ISFs) that charge County departments in order to service the Workers Compensation (fund center 408), Liability (fund center 409), Unemployment Insurance (fund center 410), Medical Malpractice (fund center 411), and Self-Insured Dental (fund center 412) programs. Staffing for each of these programs is described in the budget for Risk Management (fund center 105).

Industry norms, including guidelines set by our excess insurance carrier, the California State Association of Counties – Excess Insurance Authority (CSAC-EIA), suggest fund reserve levels for these programs should be maintained between 70% (minimum) and 90% (conservative) confidence level. The programs in the self insurance budget have been well managed in recent years, and are on a good financial foundation. Therefore, it is reasonable and appropriate to minimize charges to departments during this difficult budget year, while still maintaining adequate reserve levels. For this reason, charges to departments have been reduced in most cases to maintain a 70-85% confidence level in the reserve funds. Setting and maintaining of reserve levels is done in conjunction with annual actuarial studies.

Because the Self Insurance Programs are Internal Service Funds, the State Controller's Office requires that an Operation of Internal Service Fund Schedule 10 be submitted. The format of the Schedule 10, as well as some of the data it contains, is different from how other County departments' budgets are reported. For consistency purposes, this narrative, Service Programs, and the 10 year Expenditure chart use the information and data from the Schedule 10.

Workers Compensation – Fund Center 408

Revenues are budgeted to decrease \$1,958,295 or 51% compared to the FY 2009-10 adopted budget. This is due to a projected decrease in interest revenue of \$287,000, and a \$1,450,000 or 45% reduction in Workers' Compensation charges to County departments. Because of the considerable fund balance available, it is projected that this ISF can absorb the reduction in revenue from departments and still maintain an 85% confidence level. Total expenditures for this fund center are budgeted to increase \$368,526 or 6% compared to the FY 2009-10 adopted budget. Most of this increase (\$313,290) is due to the addition of the Budget Augmentation Request (BAR) to create a Loss Prevention program in FC 105 – Risk Management, for which the non-staff related expenses are budgeted in this fund center.

Liability – Fund Center 409

Revenues are budgeted to decrease \$374,000 or 10% compared to the FY 2009-10 adopted budget, largely due to the reduced charges to County departments. Despite the recommended reduction in revenue, it is projected that this fund center will maintain a 70% confidence level. Expenditures decrease \$105,932 or 2% compared to the FY 2009-10 adopted budget. This is the result of a \$191,400 or 11% decrease in insurance premiums, a \$60,000 increase in expenses for the County's Third Party Administrator (TPA) based on actual costs, and a net increase of \$25,378 in charges for inter-departmental services and overhead costs.

Unemployment Insurance – Fund Center 410

Revenues are budgeted to increase \$24,674 or 7% compared to the FY 2009-10 adopted budget to offset a \$30,000 increase in expenditures based on expected unemployment claims in FY 2010-11.

Medical Malpractice – Fund Center 411

Revenues are budgeted to decrease \$22,603 or 9% compared to the FY 2009-10 adopted budget. Expenditures decrease \$25,126 or 9% compared to the FY 2009-10 adopted budget due to reduced charges to departments for medical malpractice premiums.

Self-Insured Dental – Fund Center 412

Revenue is reduced \$1,170 or less than 1% due to reduced returns from interest. Expenditures decrease \$24,078 or 1% due to a reduction in Countywide overhead charges.

BOARD ADOPTED CHANGES

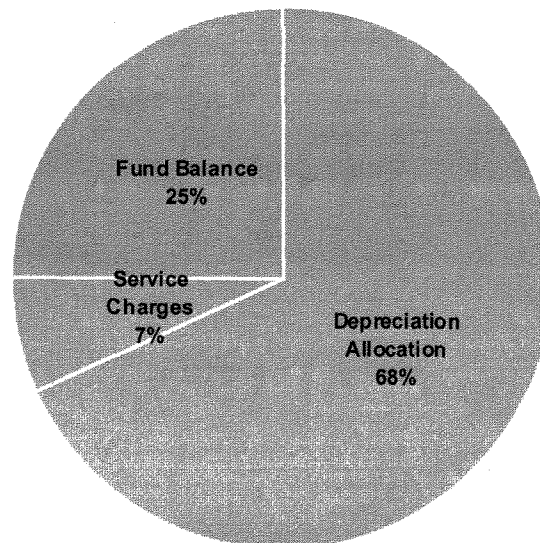
None

PURPOSE

To provide funding for implementation of countywide automation systems and information needs to enhance the performance and productivity of public services.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Revenue from Use of Money & Property	\$ 192,415	\$ 53,689	\$ 0	\$ 0	\$ 0
Intergovernmental Revenue	0	230,481	0	0	0
Charges for Current Services	491,956	(73,480)	0	182,000	182,000
Other Financing Sources	306,594	1,628,106	0	1,247,426	1,763,636
Interfund	86,001	148,224	0	0	0
Total Revenue	\$ 1,076,966	\$ 1,987,020	\$ 0	\$ 1,429,426	\$ 1,945,636
Fund Balance Available	\$ 74,036	\$ 292,130	\$ 0	\$ 0	\$ 646,806
Cancelled Reserves	1,966,553	175,359	0	0	0
Total Financing Sources	\$ 3,117,555	\$ 2,454,509	\$ 0	\$ 1,429,426	\$ 2,592,442
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	1,780,725	320,120	135,581	210,581	210,581
Other Charges	574,006	112,020	0	182,000	182,000
Fixed Assets	1,735,560	520,620	348,062	348,062	348,062
Gross Expenditures	\$ 4,090,291	\$ 952,760	\$ 483,643	\$ 740,643	\$ 740,643
Contingencies	0	0	0	0	0
New Reserves	74,036	1,920,236	0	688,783	1,851,799
Total Financing Requirements	\$ 4,164,327	\$ 2,872,996	\$ 483,643	\$ 1,429,426	\$ 2,592,442

Source of Funds



SERVICE PROGRAMS

Countywide Automation Replacement

Provides for the implementation of new and replacement automation systems and equipment which allow for the continuation of essential County services as identified and approved by the Board of Supervisors.

Total Expenditures: \$2,592,442 Total FTE: 0.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This fund center addresses the replacement and upgrade of large scale automation equipment and systems as identified by the Information Technology Division of the newly formed General Services Agency. Funds to support Countywide Automation projects are normally derived from the General Fund through overhead charges identified in the County's Cost Plan. This year the depreciation schedule for Countywide Automation identified approximately \$1.7 million in funding from overhead charges. These charges are related to the depreciation of automation assets. Again this year, a portion of the General Fund from overhead charges, approximately \$500,000 is being applied to financing the overall County budget. The remaining \$1.2 million is being set aside as funding for reserves and to fund necessary automation projects through this fund center's FY 2010-11 budget.

The recommended total expenditure is made up of two components, the amount set aside for new Countywide Automation reserves and the amount applied to fund equipment and service and supply expense in this fund center. The total recommended expense for both components is \$1,429,426. \$182,000 of the expense is being funded with transfers from the Cable Franchise Trust Fund and the balance with the aforementioned depreciation charges. The overall expense is a decrease of \$778,169, 35%, as compared to the FY 2009-10 adopted budget. The recommended amount for new reserves is \$688,783, a decrease of approximately \$1.2 million, 63%, from the amount of reserves set aside in the adopted FY 2009-10 budget. The recommended amount to fund equipment and service and supply expense totals \$740,643, an increase of \$408,122, 122%, as compared to the adopted level in FY 2009-10. The proposed increase is primarily associated with replacement of necessary communications and computer infrastructure equipment that has previously been deferred due to fiscal constraints. The recommended funding level also includes \$109,280 for expense to offset Information Technology staff time related to project management and oversight of new or expanded computer system implementations for departments. The recommended budget also includes \$75,000 in professional services intended to be used for the support of the Enterprise Financial System (EFS). This expense was previously budgeted in Fund Center 107 – Auditor Controller and is being moved into the Countywide Automation budget as it is funded through this budget. This potential professional service expense for changes and modifications related to the EFS system on the SAP software platform. The following summarizes the major expenses in this budget.

Information Technology Steering Committee Recommended Projects - \$0

No new major computer system projects are included in the budget for FY 2010-11. A number of potential automation projects are in developmental stages and these may be brought forward during FY 2010-11. The projects being developed include a project for the Behavioral Health division of Health Agency meeting federal mandates for client health records and billing, and a potential upgrade to the property tax records system.

Projects to Improve Security and Business Continuity - \$269,000

- This funding is related to the fiber optic project installed as part of the Nacimiento Water Project. The Public Works department identified costs that were greater than the original \$450,000 estimate for the original fiber optic backbone project. This additional expense is being funded with franchise fees related to cable communications. \$182,000
- This funding is for professional services related to the Enterprise Financial System (EFS). It is used to support emerging needs related to making changes to EFS and the other County systems which use EFS information. It is applied on an as needed basis. \$75,000

- Board of Supervisors Audio equipment. \$12,000

Replacement Equipment Projects - \$74,863

- Disk storage to increase file storage capacity. \$38,466
- Replacement Blades for the blade center servers. \$36,397

Public Safety and County Communications Systems - \$278,500

- Black Channel replacement equipment. This funding replaces equipment that is no longer supported by the manufacturer. The Black Channel system is used by Public Works, General Services and other local government users as their primary communications channel. \$75,000
- Blue Channel replacement equipment. This funding replaces equipment that is no longer supported by the manufacturer. The Blue Channel system is the Sheriff Department's primary communication channel. \$82,500
- Med Channel 1 replacement equipment. This funding replaces equipment that is no longer supported by the manufacturer. This is the primary radio channel for medical communications, used by the Sheriff, Cal Fire, ambulances and hospitals. \$75,000
- Med Channel 2 replacement equipment. This funding replaces equipment that is no longer supported by the manufacturer. This channel is used in conjunction with Med Channel 1 for field communications in the southern region of the county and is used by the Sheriff, Cal Fire, ambulances and hospitals. \$15,000
- Med Channel 3 replacement equipment. This funding replaces equipment that is no longer supported by the manufacturer. This channel is used in conjunction with Med Channel 1 for field communications in the central region of the County and is used by the Sheriff, Cal Fire, ambulances and hospitals. \$15,000
- Med Channel 4 replacement equipment. This funding replaces equipment that is no longer supported by the manufacturer. This channel is used in conjunction with Med Channel 1 for field communications in the northern region of the county and is used by the Sheriff, Cal Fire, ambulances and hospitals. \$15,000
- VHF Transmit Multi-coupler. This funding replaces old radio filter equipment at the Lopez communication with new equipment that is more reliable and power and space efficient. \$10,000

BOARD ADOPTED CHANGES

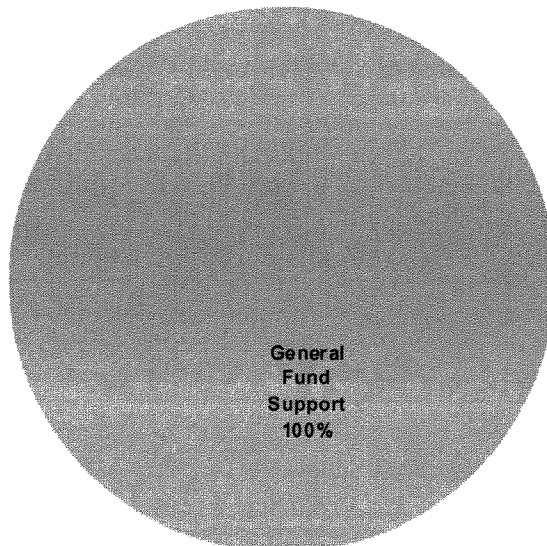
The General Fund, Fund Balance Available was \$2,032,420 higher than budgeted. As a result, \$516,210 of the \$2.03 million was allocated to the Countywide Automation fund. Over the past three years, this fund has been utilized to help balance the General Fund operating budget. This allocation will help to partially offset the prior withdrawals. Also, an additional \$646,806 of Fund Balance Available for this fund was added to the Countywide Automation reserves. This funding was the result of actions to save money due to the cancellation of prior year's projects, which were deemed to no longer be a priority. The result of these two sources of additional funding is that \$1,163,016 was added to the Countywide Automation Fund reserve

PURPOSE

Establish a fund for replacement of the County's general government buildings. These funds will be expended based on the needs identified in the County's Facilities Master Plan. The amount of money placed into the fund annually is based upon building replacement costs identified in the County's Cost Allocation Plan.

<u>Financial Summary</u>	2008-09	2009-10	2010-11	2010-11	2010-11
	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Revenue from Use of Money & Property	\$ 158,181	\$ 30,544	\$ 0	\$ 0	\$ 0
Other Financing Sources	789,355	2,286,946	2,505,333	2,005,333	2,521,543
Total Revenue	\$ 947,536	\$ 2,317,490	\$ 2,505,333	\$ 2,005,333	\$ 2,521,543
Fund Balance Available	\$ 325,370	\$ 0	\$ 0	\$ 0	\$ 70,430
Cancelled Reserves	5,500,000	3,397,104	0	0	0
Total Financing Sources	\$ 6,772,906	\$ 5,714,594	\$ 2,505,333	\$ 2,005,333	\$ 2,591,973
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	0	0	0	0	0
Other Charges	5,500,000	1,774,117	0	817,000	817,000
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 5,500,000	\$ 1,774,117	\$ 0	\$ 817,000	\$ 817,000
Contingencies	0	0	0	0	0
New Reserves	1,272,906	2,930,613	2,505,333	1,188,333	1,774,973
Total Financing Requirements	\$ 6,772,906	\$ 4,704,730	\$ 2,505,333	\$ 2,005,333	\$ 2,591,973

Source of Funds



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This fund center supports the long-term commitment to strategic planning as identified in the five-year Capital Improvement Plan and the Countywide Facilities Master Plan. The funding for this fund center is based upon the annual depreciation of County buildings as identified in the Cost Allocation Plan (countywide overhead).

The depreciation schedule indicates that \$2,505,333 should be placed into reserves to help fund replacement and new building projects. However, only \$2,005,333 is proposed to be allocated to this fund center- the difference of \$500,000 is recommended to be redirected to the General Fund as a "short-term" measure to help close the FY 2010-11 budget gap (this will be the third year in a row that a portion of building depreciation funding has been redirected to the General Fund). Of the \$2,005,333 allocated to this fund center, \$817,000 is recommended to be transferred to the Capital Projects budget in order to help fund the recommended projects for FY 2010-11. Reference the Capital Projects fund center for the detailed listing of projects recommended for funding. Lastly, the remaining \$1,188,333 is recommended to be placed into the General Government Building Replacement designation for future use.

BOARD ADOPTED CHANGES

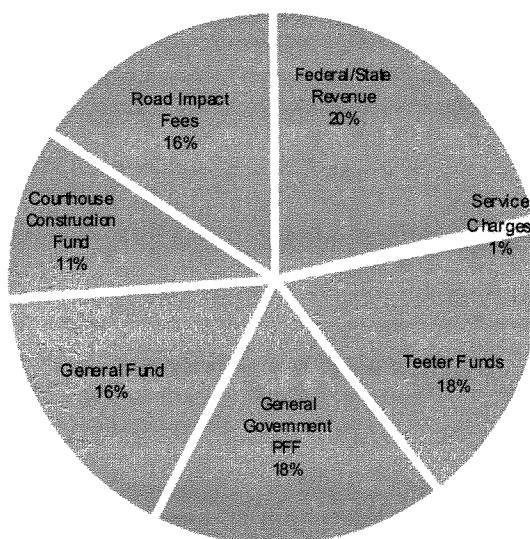
The General Fund, Fund Balance Available was \$2,032,420 higher than budgeted. As a result, \$516,210 of the \$2.03 million was allocated to the General Government Building Replacement fund. Over the past three years, this fund has been utilized to help balance the General Fund operating budget. This allocation will help to partially offset the prior withdrawals. Additionally, \$70,430 of unbudgeted interest earnings were accrued to the General Government Building Replacement fund and this amount was also added to reserves. The result of these two actions is that \$586,640 was added to this reserve.

PURPOSE

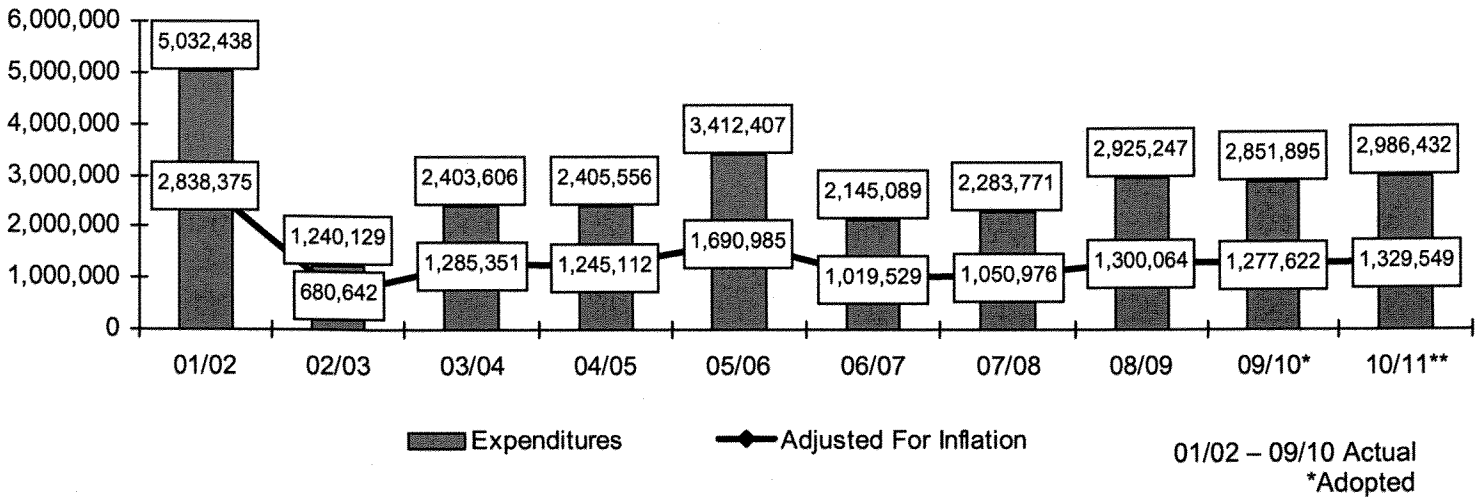
To provide for the payment of interest and principal associated with the County's long term debt based upon the Board of Supervisors budget policies. Recommendations for debt financing of major projects will include a cost benefit analysis of available options and funding alternatives. Every attempt will be made to provide for debt service through dedicated revenues that can be maintained over the life of any debt, before the General Fund is accessed for such a purpose.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Taxes	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Fines, Forfeitures and Penalties	309,869	306,069	307,319	307,319	307,319
Revenue from Use of Money & Property	48,405	(1,900)	0	0	0
Other Financing Sources	<u>2,068,874</u>	<u>2,011,089</u>	<u>2,179,113</u>	<u>2,179,113</u>	<u>2,179,113</u>
Total Revenue	\$ 2,927,148	\$ 2,815,258	\$ 2,986,432	\$ 2,986,432	\$ 2,986,432
Fund Balance Available	\$ 0	\$ 1,902	\$ 0	\$ 0	\$ 14,471
Cancelled Reserves	0	0	0	0	0
Total Financing Sources	<u>\$ 2,927,148</u>	<u>\$ 2,817,160</u>	<u>\$ 2,986,432</u>	<u>\$ 2,986,432</u>	<u>\$ 3,000,903</u>
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	0	0	0	0	0
Other Charges	2,925,247	2,800,785	2,986,432	2,986,432	2,986,432
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 2,925,247	\$ 2,800,785	\$ 2,986,432	\$ 2,986,432	\$ 2,986,432
Contingencies	0	0	0	0	0
New Reserves	0	0	0	0	14,471
Total Financing Requirements	\$ 2,925,247	\$ 2,800,785	\$ 2,986,432	\$ 2,986,432	\$ 3,000,903

Source of Funds



10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Debt financing for capital improvement projects is recommended based upon adherence to Board budget policies and reviewed by the County Debt Advisory Committee, which was established by the Board in 1991-1992.

The debt payments contained in this fund center are as follows:

\$726,028 for the 1994 Certificate of Participation (COP) for the Department of Social Services building on lower Higuera in the City of San Luis Obispo. This debt is paid with State and Federal funding received by the Department of Social Services. FY 2010-11 is the final year for debt service as the bond will be paid off.

\$122 for the 1994 COP for improvements at the Morro Bay Golf Course. This debt is paid with golf course revenues. FY 2010-11 is the final year for debt service as the bond will be paid off.

\$1,489,013 for the 2002 COP for the New County Government Center located in the City of San Luis Obispo. This debt is paid with a combination of Teeter funds (\$500K), General Government Public Facility Fees (\$500K), and \$495,513 from the General Fund.

\$305,519 for the 2007 COP for the Paso Robles Courthouse. This debt is paid with Courthouse Construction funds.

\$451,450 for the 2008 COP for the Vineyard Drive interchange in North County. This debt is paid with Road Impact Fees.

\$14,300 of the expense in this budget is attributable to the administrative fees and expenses associated with the issuance and management of the above noted debt.

BOARD ADOPTED CHANGES

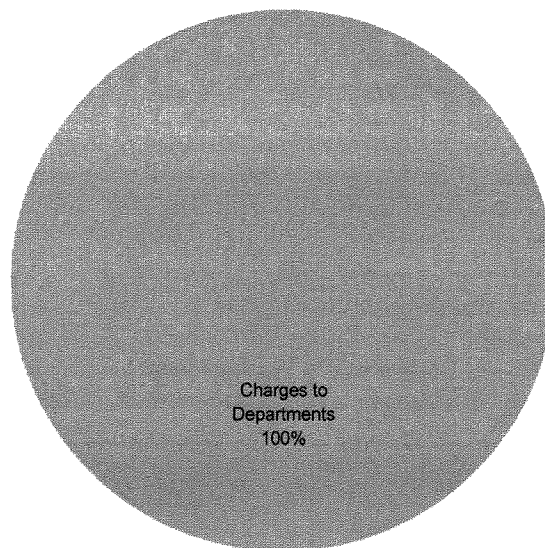
After the close of the FY 2009-10 books, \$14,471 of unbudgeted Fund Balance Available (FBA) was allocated to the reserve for this fund. The source of the (FBA) was unbudgeted interest earnings.

PURPOSE

To provide for the refinancing of existing unfunded pension obligations of the Pension Trust resulting in annual savings.

	2008-09	2009-10	2010-11	2010-11	2010-11
<u>Financial Summary</u>	<u>Actual</u>	<u>Actual</u>	<u>Requested</u>	<u>Recommended</u>	<u>Adopted</u>
Revenue from Use of Money & Property	\$ 96,590	\$ 29,539	\$ 40,000	\$ 40,000	\$ 40,000
Other Revenues	6,433,069	6,179,806	7,541,000	7,541,000	7,541,000
Other Financing Sources	0	42,565,000	0	0	0
Total Revenue	\$ 6,529,659	\$ 48,774,345	\$ 7,581,000	\$ 7,581,000	\$ 7,581,000
Fund Balance Available	\$ 794,607	\$ 210,270	\$ 0	\$ 0	\$ 154,274
Cancelled Reserves	53,355	1,188,346	0	0	0
Total Financing Sources	\$ 7,377,621	\$ 50,172,961	\$ 7,581,000	\$ 7,581,000	\$ 7,735,274
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	30,000	30,000	30,000	30,000	30,000
Other Charges	5,894,606	49,268,854	7,509,921	7,509,921	7,509,921
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 5,924,606	\$ 49,298,854	\$ 7,539,921	\$ 7,539,921	\$ 7,539,921
Contingencies	0	0	0	0	0
New Reserves	1,242,745	719,834	41,079	41,079	195,353
Total Financing Requirements	\$ 7,167,351	\$ 50,018,688	\$ 7,581,000	\$ 7,581,000	\$ 7,735,274

Source of Funds



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This fund center reflects the debt service payment for Pension Obligation Bonds (POBs). The Board of Supervisors approved the use of \$137 million of POBs in FY 2004-05 to address unfunded pension costs. The bonds are amortized over a 30 year period and create an annual savings of over \$1 million (i.e. compared to what would have otherwise been paid). The bonds are repaid by charging each department a percentage of payroll. Additionally, the Board approved using \$2 million of FY 2004-05 year-end fund balance to help pay down the debt.

A portion of this debt was issued at a variable rate and during FY 2009-10 the lock period on the rate expired and the rate increased. In order to avoid significant cost increases, these variable rate bonds were refinanced with fixed rate securities. The fixed rate is higher than the original rate of issue but not nearly as high as what the variable rate increase would have been. As a result, this annual debt payment increased by about \$700,000 per year compared to prior years but the refinance avoided an additional increase of approximately \$1.5 million per year.

BOARD ADOPTED CHANGES

After the close of the FY 2009-10 books, \$154,274 of unbudgeted Fund Balance Available (FBA) was allocated to the reserve for this fund. This funding will be used to help pay the debt service for the Pension Obligation Bonds during the upcoming year.

PURPOSE

To provide funding for the payment of retiree health benefits, otherwise referred to as Other Post Employment Benefits (OPEB). County departments are charged a percentage of payroll in order to fund this fund center.

OPERATING DETAIL (1)	2008-09 ACTUAL (2)	2009-10 ACTUAL (3)	2010-11 RECOMMENDED (4)	2010-11 ADOPTED (5)
OPERATING REVENUES				
Charges to Department	2,603,729	2,342,428	1,500,000	1,500,000
TOTAL OPERATING REVENUES	2,603,729	2,342,428	1,500,000	1,500,000
OPERATING EXPENSES				
Insurance Benefit Payments	1,776,000	1,058,267	800,000	800,000
Insurance premiums	592,956	0	0	0
TOTAL OPERATING EXPENSES	2,368,956	1,058,267	800,000	800,000
OPERATING INCOME (LOSS)	234,773	1,284,161	700,000	700,000
NON-OPERATING REVENUES (EXPENSES)				
Interest	53,135	33,988	40,000	40,000
Fed Aid Medicare Part D	650,541	319,286	0	0
TOTAL NON-OPERATING REVENUES (EXPENSES)	703,676	353,274	40,000	40,000
INCOME BEF. CAPITAL CONTRBS. & TRANSFERS	938,449	1,637,435	740,000	740,000
CHANGE IN NET ASSETS	938,449	1,637,435	740,000	740,000
Net assets - beginning	374,739	1,313,188	2,950,623	2,950,623
Net assets - ending	1,313,188	2,950,623	3,690,623	3,690,623

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

During FY 2006-07, accounting changes required local governments to account for the cost of health benefits promised to employees who will be retiring over the next 30 years. For some entities, the cost is hundreds of millions of dollars and they will be required to issue debt and/or reduce services to pay for these benefits. While our liability for these expenses is modest compared to many other governmental agencies- the current estimate for the County is \$25 million- the Auditor-Controller has recommended that the County set aside funds to pay for these future expenses (FY 2007-08 was the first year the County set aside funds).

Departments are charged a percentage of payroll in order to fund this liability and the total amount to be set aside for FY 2010-11 is \$1.6 million, which is about \$700,000 less than prior years. On 4/13/2010 (Board agenda item A-10), the Board adopted the Auditor-Controller's recommendation to deposit and invest these funds in an irrevocable trust. It is anticipated that this trust will earn a higher investment return as compared to the County Treasury and as a result of these additional earnings; the charges to departments are being reduced (by \$700,000 per year). This action was taken to help reduce the structural budget gap.

BOARD ADOPTED CHANGES

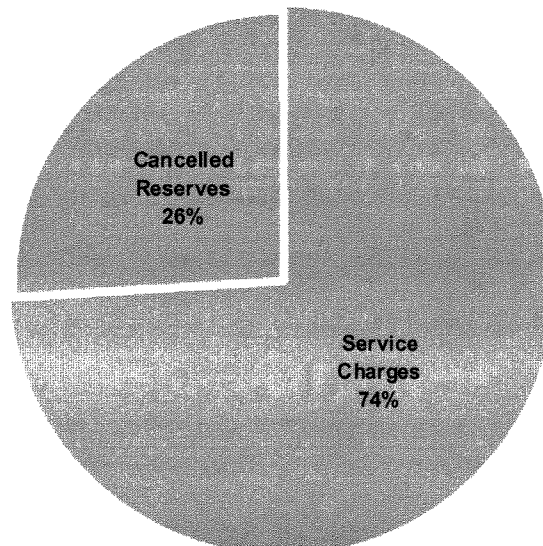
None

PURPOSE

The purpose of the program is to finance, through development fees, public facilities and improvements for fire, law enforcement, libraries, parks and general government in order to reduce the impacts caused by new development projects within the unincorporated area of the county. The public facility fee program was established in 1991 (libraries in 1996).

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Revenue from Use of Money & Property	\$ 311,493	\$ 100,329	\$ 0	\$ 0	\$ 0
Charges for Current Services	1,384,892	1,146,804	1,028,638	1,028,638	1,028,638
Other Revenues	344	0	0	0	0
Total Revenue	\$ 1,696,729	\$ 1,247,133	\$ 1,028,638	\$ 1,028,638	\$ 1,028,638
Fund Balance Available	\$ 163,704	\$ 0	\$ 0	\$ 0	\$ 0
Cancelled Reserves	4,546,073	3,993,736	363,514	363,514	363,514
Total Financing Sources	\$ 6,406,506	\$ 5,240,869	\$ 1,392,152	\$ 1,392,152	\$ 1,392,152
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	0	0	0	0	0
Other Charges	2,718,648	1,909,593	500,000	500,000	500,000
Fixed Assets	0	0	0	0	0
Gross Expenditures	\$ 2,718,648	\$ 1,909,593	\$ 500,000	\$ 500,000	\$ 500,000
Contingencies	0	0	0	0	0
New Reserves	919,454	1,360,610	892,152	892,152	892,152
Total Financing Requirements	\$ 3,638,102	\$ 3,270,203	\$ 1,392,152	\$ 1,392,152	\$ 1,392,152

Source of Funds



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This fund center tracks the revenues and expenditures associated with Public Facility Fees (PFF). The Board of Supervisors established the PFF program in 1991 to help ensure that new development projects contribute to the cost of providing public facilities and services. Library fees were established in 1996. Since that time, PFFs have contributed funds toward a number of County facilities.

In total, revenues are budgeted at a little over \$1 million, which is approximately 25% less than what is budgeted in FY 2009-10. Year-to-date, actual receipt of PFF revenue in FY 2009-10 is approximately 75% of budgeted amounts and it is projected that this trend will continue into FY 2010-11. Since FY 2005-06 (five years), PFF revenues are down 70%. Building activity in the County has been virtually nonexistent this past year and the trend is anticipated to last through at least FY 2010-11.

PFF Categories:

Library

- Revenue is budgeted at \$95,242, all of which is recommended to be added to reserves for use in future years.

Fire

- Revenue is budgeted at \$410,044, all of which is recommended to be added to reserves for use in future years.

Parks

- Revenue is budgeted at \$315,887, all of which is recommended to be added to reserves for use in future years.

General Government

- Revenue is budgeted at \$136,486. Expenditures are budgeted at \$500,000 in order to help pay for a portion of the debt service for the New County Government Center. The difference of \$363,514 is recommended to come from reserves.

Law Enforcement

- Revenue is budgeted at \$70,979, all of which is recommended to be added to reserves for use in future years.

BOARD ADOPTED CHANGES

None

**Non-Departmental Revenues-Other Financing Use
Fiscal Year 2010-11 Final Budget**

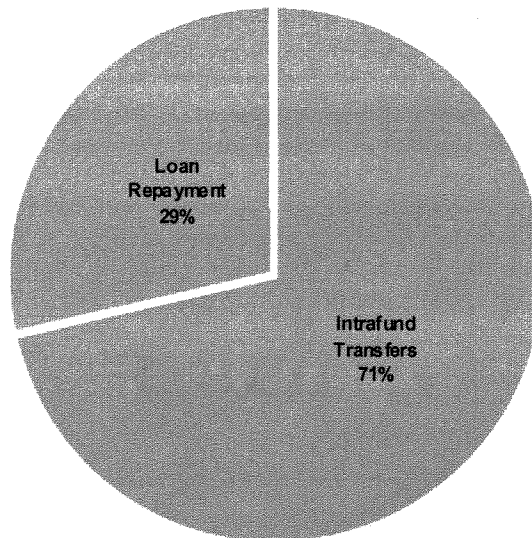
Fund Center 102

PURPOSE STATEMENT

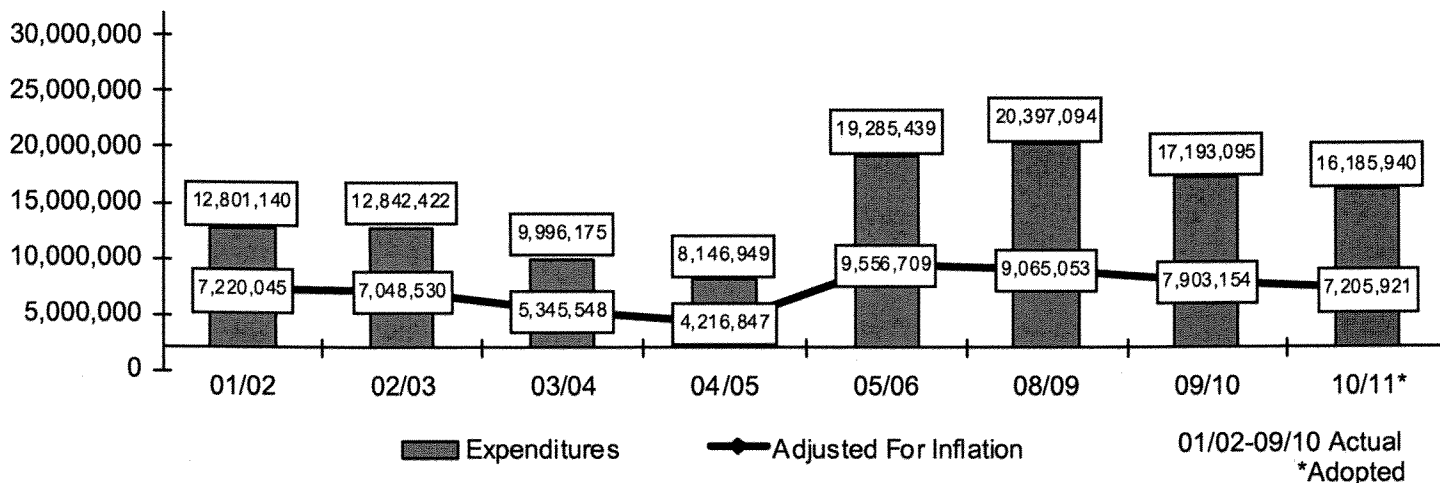
To provide General Fund support to "Other Funds" to help finance their operations. This budget unit is also the receiving budget for overhead charged to County departments.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Taxes	\$ 1,000,000	\$ 0	\$ 0	\$ 0	\$ 0
Intergovernmental Revenue	77,614	0	0	0	0
Charges for Current Services	75,032	59,348	0	0	0
Other Financing Sources	4,908,662	1,585,768	6,000,000	6,000,000	6,000,000
Interfund	<u>3,555,362</u>	<u>3,983,099</u>	<u>3,767,342</u>	<u>3,567,110</u>	<u>3,567,110</u>
**Total Revenue	\$ 9,616,670	\$ 5,628,215	\$ 9,767,342	\$ 9,567,110	\$ 9,567,110
Other Charges	<u>20,397,094</u>	<u>17,193,095</u>	<u>17,170,348</u>	<u>14,153,520</u>	<u>16,185,940</u>
**Gross Expenditures	\$ 20,397,094	\$ 17,193,095	\$ 17,170,348	\$ 14,153,520	\$ 16,185,940
Less Intrafund Transfers	<u>12,206,794</u>	<u>11,883,477</u>	<u>11,684,516</u>	<u>11,429,765</u>	<u>11,429,765</u>
**Net Expenditures	\$ 8,190,300	\$ 5,309,618	\$ 5,485,832	\$ 2,723,755	\$ 4,756,175
General Fund Support (G.F.S.)	<u>\$ (1,426,370)</u>	<u>\$ (318,597)</u>	<u>\$ (4,281,510)</u>	<u>\$ (6,843,355)</u>	<u>\$ (4,810,935)</u>

Source of Funds



10 Year Expenditures Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This fund center contains all of the recommended General Fund "contributions" to non non-General Fund departments and all countywide overhead charges paid by various County departments and agencies. Additionally, this fund center serves as a "clearing house" for charges between the General Fund and non-General Fund departments.

Summary of General Fund contributions to Non-General Fund departments

The recommended General Fund contribution to non-General fund departments is approximately \$14.2 million. The recommended contributions include:

Fund Center	FY 2009-10 Adopted	FY 2010-11 Recommended	Percent Change
Parks	\$3,450,800	\$3,278,260	-5%
Roads	\$8,392,770	\$6,294,577	-25%
Capital Projects Fund	\$0	\$0	0%
Library	\$557,222	\$529,361	-5%
Debt Service	\$468,010	\$495,513	+5%
Organizational Development	\$0	\$0	0%
Community Development	\$313,500	\$303,050	-3%
Automation Replacement Fund	\$1,583,106	\$1,247,426	-21%
Building Replacement Fund	\$2,216,516	\$2,005,333	-9%
TOTAL	\$17,056,924	\$14,153,520	-17%

- The General Fund contribution to Parks is to help fund the parks and recreation facilities in the unincorporated areas of the County.
- The General Fund contribution to Roads is for the pavement management program and various roads projects.
- There are few new capital projects included in the budget this year and those that are included are not funded by the General Fund. Note that this is one of the shorter term strategies to close the budget gap for FY 2010-11, i.e. defer capital projects requiring General Fund financing.
- The General Fund contribution to the Library is to pay for the Library Director position (statutorily required) and to fund additional positions to support open hours as agreed to several years ago.

- The General Fund contribution to the Debt Service Fund is for a portion of the debt service for the new County Government Center building located within the City of San Luis Obispo.
- The General Fund contribution to Organizational Development (OD) is to support the operations of the Employee University and other organizational development programs. Note that as part of the "one-time" money being used to help balance the overall General Fund, the General Fund contribution to OD is eliminated. For FY 2010-11, it is recommended that reserves be used to fund the OD operations. This strategy was also utilized in FY 2008-09 and FY 2009-10. The past practice has been to utilize \$450,000 of General Fund to help finance the Organizational Development activities.
- The General Fund contribution to Community Development includes funding for the Economic Vitality Corporation (EVC), the Housing Trust, and homeless services.
- The General Fund contribution to the Automation Replacement Fund is to help fund new and replacement automation equipment and programs. The dollar amount is based upon the depreciation schedule for automation assets per the Board Adopted (Cost Allocation Plan). Note that per the depreciation schedule, \$1.78 million should be set aside for automation projects. Because of this year's fiscal challenges, only \$1.25 million is being allocated to this fund and the remaining \$500K is being redirected to the General Fund to help close the budget gap.
- The General Fund contribution to the Building Replacement Fund is to help offset the costs of new and replacement buildings. The dollar amount is also based upon the depreciation schedule for buildings per the Board Adopted Cost Allocation Plan. The calculated amount is \$2.5 million and only \$2.0 is being allocated to this fund. The remaining \$500K is being redirected to the General Fund.

For more information regarding the services and financial status of the funds noted above, please reference the specific fund centers.

Countywide Overhead Charges

Annually, the Board of Supervisors adopts the "Cost Plan," which allocates the costs of the central servicing departments (Human Resources, Administration, General Services, County Counsel, and Auditor-Controller) as well as depreciation charges to departments and outside agencies that receive the services. This portion of the budget reflects all of the countywide overhead charges paid by various County departments and other agencies. The total overhead revenue to the General Fund is \$14,996,875, which is about \$1 million less than the FY 2009-10 charges. This reduction is a direct result of the contraction of the workforce and programs and services.

Other

As mentioned above, this fund center serves as a "clearing house" between the General Fund and non-General Fund departments. Those recommended in this budget include:

- \$6,000,000 of revenue is included as a repayment of the loan to the Los Osos Sewer project. During FY 2007-08, the Board of Supervisors approved loans funded by General Fund Contingencies to the Los Osos Sewer project. The \$6 million loan targeted for repayment in FY 2008-09 and FY 2009-10 has been delayed to FY 2010-11 and is included in this fund center.

BOARD ADOPTED CHANGES

The actual General Fund, Fund Balance Available (FBA) was \$2,032,420 higher than estimated for the FY 2010-11 budget. The additional funding "passes through" (for accounting purposes) this fund center to the following non-General Fund reserves in the following manner:

- \$1 million to the Tax Reduction Reserve
- \$516,210 to the Countywide Automation Fund
- \$516,210 to the General Government Building Replacement Fund

These reserves have been utilized to help balance the General Fund operating budget over the past three fiscal years as part of the County's budget balancing strategies and approaches. This additional FBA will help to partially replenish these withdrawals.

BOARD ADOPTED CHANGES

None

**Non-Departmental Revenues
Fiscal Year 2010-11 Final Budget**

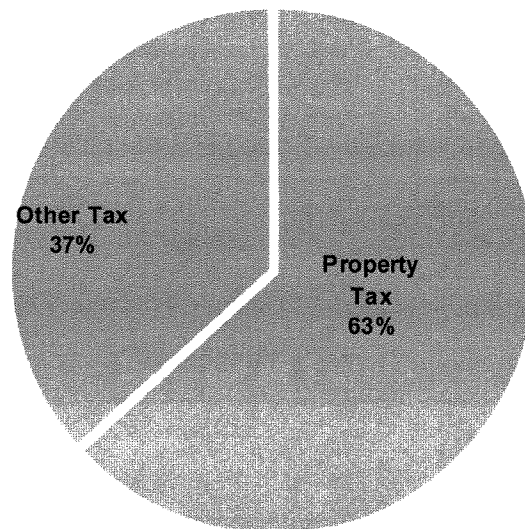
Fund Center 101

PURPOSE STATEMENT

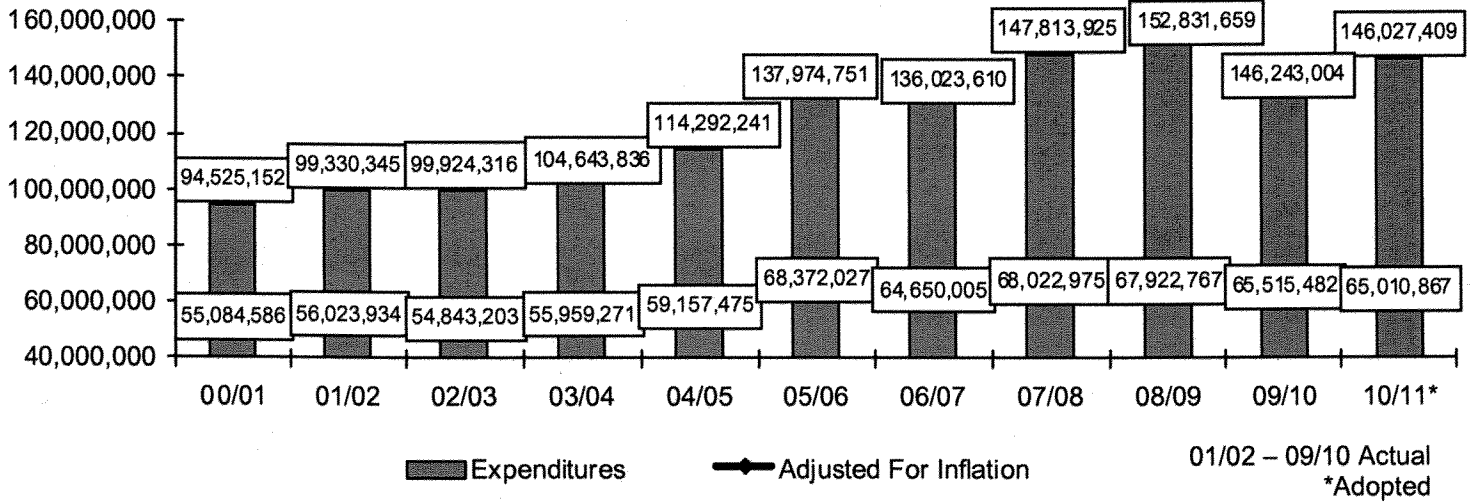
This fund center acts as the receiving budget for all revenues received by the County which are not generated as a result of departmental activities.

<u>Financial Summary</u>	<u>2008-09 Actual</u>	<u>2009-10 Actual</u>	<u>2010-11 Requested</u>	<u>2010-11 Recommended</u>	<u>2010-11 Adopted</u>
Taxes	\$140,801,029	\$136,319,834	\$135,899,166	\$135,899,166	\$135,899,166
Licenses and Permits	3,004,827	2,688,034	2,935,000	2,935,000	2,935,000
Revenue from Use of Money & Property	1,055,642	384,798	800,000	800,000	800,000
Intergovernmental Revenue	4,889,650	3,972,127	3,582,213	3,582,213	3,582,213
Charges for Current Services	2,761,528	2,552,652	2,480,412	2,480,412	2,480,412
Other Revenues	7,923	983	4,005	4,005	4,005
Interfund	311,060	324,576	326,613	326,613	326,613
**Total Revenue	\$152,831,659	\$146,243,004	\$146,027,409	\$146,027,409	\$146,027,409
Services and Supplies	1	2	5	5	5
**Gross Expenditures	\$ 1	\$ 2	\$ 5	\$ 5	\$ 5
General Fund Support (G.F.S.)	<u>\$152,831,658</u>	<u>\$146,243,002</u>	<u>\$146,027,404</u>	<u>\$146,027,404</u>	<u>\$146,027,404</u>

Source of Funds



10 Year Revenues Adjusted For Inflation



COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

This fund center receives all of the General Fund revenues not directly attributable to any single department's operation (commonly referred to as discretionary revenue or non-departmental revenue). Overall, non-departmental revenue is recommended at approximately \$146 million, which is about 1% lower than the FY 2009-10 adopted amount. This is the second year in a row that non-departmental revenue is budgeted at a lower level and is the first time in recent history that back-to-back reductions have been budgeted. This drop is a direct reflection of the "Great Recession" in which we find ourselves. In total, there are over 35 sources of revenue for this fund center. The most significant are noted below:

- Current and secured property taxes are budgeted at \$84.9 million, which is virtually flat compared to FY 2009-10. Overall, activity in the housing market is projected to hover near current levels. For the first time in the history of Proposition 13, the annual CPI adjustment is negative as it is - 0.237%. Proposition 13 allows for up to a 2% increase each year, which is usually the amount applied; FY 2010-11 being an obvious exception.
 - Note: When comparing to FY 2007-08 and earlier, the secured property tax numbers included unitary tax revenues. As of FY 2008-09, unitary taxes were separated into their own revenue category so they could be more clearly identified.
- Unitary taxes (the property taxes assessed on utilities such as power plants as well as pipelines throughout the county), are budgeted at \$7.3 million, which is a 3% decrease.
- Property Tax in Lieu of Vehicle License Fee (VLF) revenue is budgeted at \$27.3 million, which is flat as compared to FY 2009-10. This revenue source is part of the "VLF Swap" whereby counties receive additional property tax from the State in lieu of VLF revenue.
- Supplemental Property Taxes are budgeted at \$1.5 million, which is 40% less than the FY 2009-10 adopted amount. This is a direct reflection of the continued soft housing market.
- Sales taxes are budgeted at \$5.5 million, which is 6% less than the FY 2009-10 adopted amount. The FY 2010-11 budget amount is flat relative to the projections for actual amounts expected to be received in the current year (i.e. sales tax revenue is projected to hit bottom toward the end of FY 2009-10 and generally stay there throughout FY 2010-11).
- Transient Occupancy Tax (commonly referred to as the bed tax charged on hotel and motel rooms) is budgeted at \$6.1 million, which is roughly the same as the FY 2009-10 adopted amount.

BOARD ADOPTED CHANGES

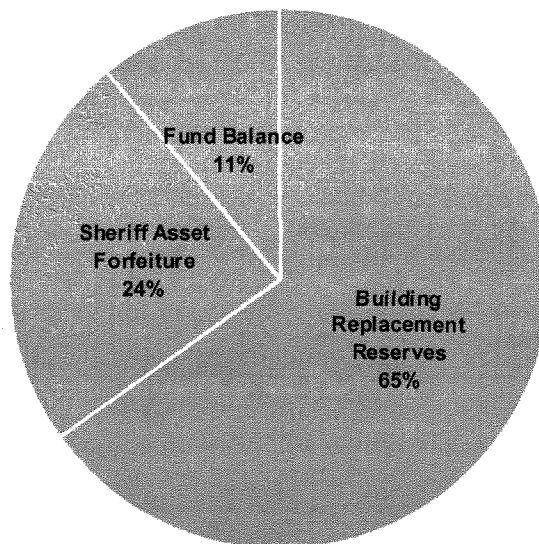
None

PURPOSE

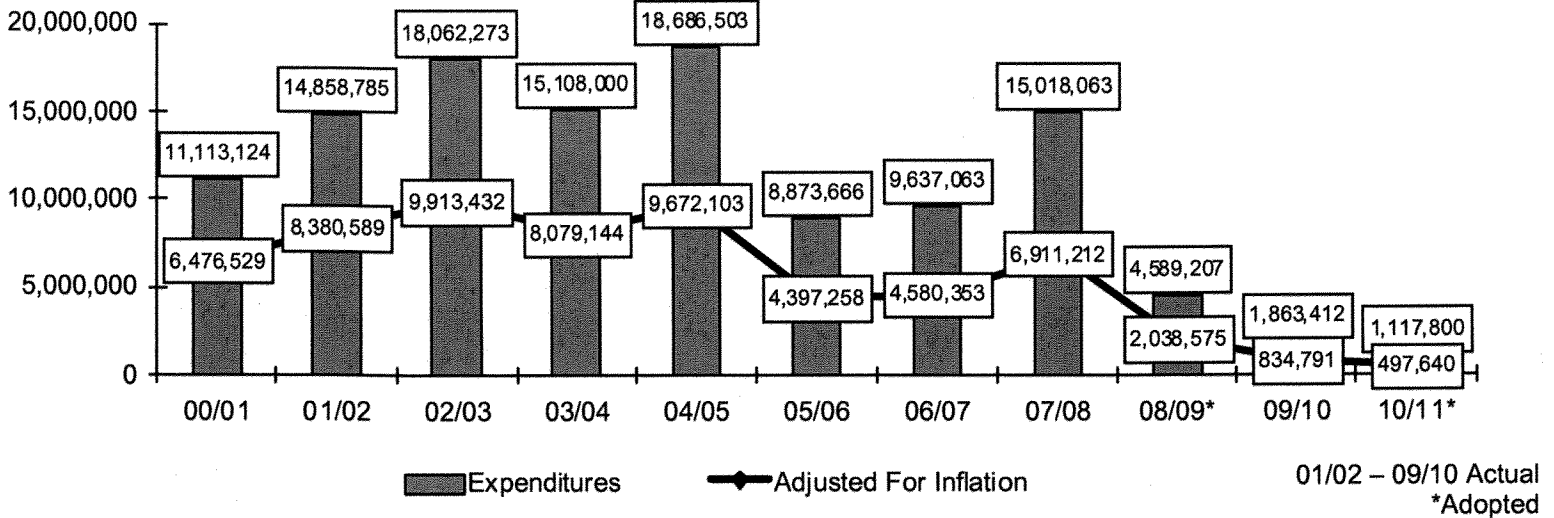
The Capital Projects budget provides funds for acquiring and constructing buildings, structures and improvements to facilities. Capital projects are defined as the design and construction of new buildings and facilities or the substantial improvement or expansion of existing buildings or facilities. The policies governing the development and selection of Capital Improvement Projects are set forth in the Budget Goals and Policies approved by the Board each year.

<u>Financial Summary</u>	2008-09 <u>Actual</u>	2009-10 <u>Actual</u>	2010-11 <u>Requested</u>	2010-11 <u>Recommended</u>	2010-11 <u>Adopted</u>
Fines, Forfeitures and Penalties	\$ 92,233	\$ 0	\$ 0	\$ 300,800	\$ 300,800
Revenue from Use of Money & Property	377,955	141,270	0	0	0
Intergovernmental Revenue	423,362	176,987	0	0	0
Charges for Current Services	0	35,873	0	0	0
Other Revenues	47	90	0	0	0
Other Financing Sources	4,010,028	608,700	0	817,000	817,000
Interfund	70,533	68,178	0	0	0
Total Revenue	\$ 4,974,158	\$ 1,031,098	\$ 0	\$ 1,117,800	\$ 1,117,800
Fund Balance Available	\$ 561,466	\$ 0	\$ 0	\$ 0	\$ 141,361
Cancelled Reserves	2,579,390	0	0	0	0
Total Financing Sources	\$ 8,115,014	\$ 1,031,098	\$ 0	\$ 1,117,800	\$ 1,259,161
Salary and Benefits	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Services and Supplies	162,708	0	0	0	0
Other Charges	1,809,865	546,080	0	0	0
Fixed Assets	2,616,634	1,317,332	1,015,000	1,117,800	1,117,800
Gross Expenditures	\$ 4,589,207	\$ 1,863,412	\$ 1,015,000	\$ 1,117,800	\$ 1,117,800
Contingencies	0	0	0	0	0
New Reserves	3,470,911	121,170	0	0	141,361
Total Financing Requirements	\$ 8,060,118	\$ 1,984,582	\$ 1,015,000	\$ 1,117,800	\$ 1,259,161

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Capital Projects (Fund 003)

Funding of Board adopted capital projects in conformance with established policies. Staffing for Capital Projects is reflected in Fund Center 113 - General Services

Total Expenditures: \$1,117,800 Total Staffing (FTE): 0.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

Capital project recommendations are based upon the guidance contained in the Board of Supervisor budget policies. Board policy directs staff to prioritize projects based upon a certain set of criteria, for example, previously approved projects requiring additional funding for completion and projects that are legally mandated or necessary to improve health and safety conditions receive the highest priorities. Projects for Parks or Airports often have their own funding source and may be evaluated separately and funded during the fiscal year as part of a Board of Supervisors weekly agenda item.

The recommended total financing requirements for the Capital Improvement Project (CIP) budget is \$1,117,800. The recommended funding level is \$102,800 more than the total funding in the adopted FY 2009-10 budget. All but one of projects in this budget is funded with depreciation amounts captured in Countywide overhead charges. The exception is a project for the Sheriff's substation in Templeton which is funded with \$300,800 from the Sheriff Department Asset Forfeiture Trust Account.

Funding from depreciation is used to replenish capital project designations (reserves) set aside for future capital needs. Due to the fiscal challenges presented in the last several years, both the amount allocated for capital projects and the amount being set aside in reserves for future capital projects has been reduced. A portion of this funding has, and is again this year, being redirected to help fund departmental operations.

The recommended projects are:

- Data Center Remodel – General Services Agency – Information Technology \$182,000
Remodel the Data Center in the Old Courthouse building for efficiency and energy savings. Project will coordinate with Energy Efficiency Community Block Grant Heating Ventilation Air Conditioning (HVAC) Replacement project. The efficiency of the new HVAC system will be increased by remodeling the data center to separate staff space from equipment areas that require temperature control.
- Nacimiento Fiber Optic Line Extension General Services Agency – Information Technology \$490,300
Extend Nacimiento Water Project fiber optic backbone from the downtown Data Center to a location near Cal Poly. This is the second part of the fiber loop project intended to develop redundant paths for data exchange between north county and San Luis Obispo.

- Replace Main Vault Tower – General Services Agency – Information Technology \$144,700
Replace the Public Safety Radio Communications tower at the Main Jail in the County Operational Center. This tower has exceeded its life span and is critical to Sheriff and emergency communications.
- Construct Parking Cover Structure Templeton Substation – Sheriff \$300,800
Construct parking cover structure at Templeton Sheriff Substation completing the covered parking. This cover is to protect vehicles and shade computerized equipment in the vehicles. This project is funded with Asset Forfeiture funds provided by the Sheriff Department.

On February 16, 2010, the Board reviewed an updated Five Year Capital Project Planning Guide that identified potential capital projects for the time frame between FY 2009-10 through FY 2014-15. The recommended FY 2010-11 budget does not include new or augmented funding for the projects on the Five Year Capital Project Planning Guide list. Funding augmentations may be recommended as separate items during FY 2010-11, depending upon a variety of factors, some of which involve availability of sources of funding other than funding provided by the County. The following identifies the projects and a brief description of their status.

- Airport Terminal – This project would revise the design of a previously proposed new Airport Terminal and is dependent upon obtaining grants from the Federal Aviation Administration.
- Cambria Library – The County purchased a shell building for a new library in Cambria. This project is being developed as a joint effort with the County and the Cambria Friends of the Library. The Cambria Friends of the Library are currently procuring funding through donations for their share of the cost of the building and tenant improvements needed for a new Library.
- Atascadero Library – The County Library management and General Services Agency architectural staff continue to work with the Atascadero Friends of the Library on design parameters and other options for expanding the Library in Atascadero. The County has set aside its share of the estimated cost of expansion with the remaining 50% of the cost to come from the community, including the Atascadero Friends of the Library.
- Women's Jail – This project is partially designed. Continued work on the project is dependent upon receiving assurance and a time frame for receipt of state funding through the AB 900 state legislation.
- Creston Fire Station – This project is in design with funding for construction to be allocated at the time bids are received. This project is funded through Fire Public Facilities Fees.
- Morro Bay Golf Course Waterline – Preliminary design work is in progress. Additional design work will continue in FY 2010-11. Progress on this project is dependent upon resolution of environmental issues and determination of funding sources for construction.
- Nipomo Playground equipment replacement – A masterplan for the Nipomo Park is in progress. Completion and acceptance of the masterplan is necessary to accommodate input from the community. This project is funded through Park Public Facility Fees.

Letter Designators for Status

A listing of individual capital projects from prior years is included in the tables that follow this section. The far right column includes a status designator. The following provides an explanation of the designators in the status column

- P - Programming:** This is the initial phase of the project that can include development of needs assessments, facility planning, space planning, site analysis/constraints, environmental determination, soils reports and topographic evaluations.
- D - Design:** This phase is for development of the project design using County staff or contracted architectural support. Depending upon the size of the project, the phase may include development of documents for conceptual, schematic, design development, and

construction documents as well as identification of specifications for equipment and/or furniture and fixtures and other project components unique to the project.

B - Bidding: This phase involves requests for quotes or informal bids on smaller scale projects and the release of construction documents formal bids on larger projects. It also includes verification of contractor bonds and development of construction contracts.

C - Construction: This project phase is the actual work on construction, demolition, renovation and installation of the project.

CO - Close Out This is the concluding phase of the process and involves the formal Notice of Completion, construction warranty, the final accounting and closing of invoices and purchase orders, and the release of the retention portion of the contract once all conditions have been satisfied. At the end of this process, the project is complete.

U - Unassigned This identifies projects that have not yet been assigned to an Architectural Services Coordinator and is awaiting staffing availability to begin the process.

H - Hold Projects may be placed on hold when new conditions or situations arise that may inhibit moving forward with the project. This may include site situations discovered during construction, changes to the laws and regulations, project costs that are considerable greater than originally identified, changes to the scope of the project and opposition from community groups or other governmental organizations.

BOARD ADOPTED CHANGES

The proposed budget for FY 2010-11 did not identify a fund balance for the close of FY 2009-10. However, at the end of FY 2009-10, the Capital Project Fund had an unreserved Fund Balance of \$141,361. The \$141,361 fund balance was used to augment the Facilities Planning Reserve designation in the FY 2010-11 budget.

CAPITAL PROJECTS

WBS Project #	Project Description	Original Year Funded	Estimated Total Cost*	Total Approved Funding through 2009-10	Balance of Funds Available**	2010-11 Proposed Appropriation	2010-11 Adopted Appropriation	Total Approved Funding *** and 2010-11 Adopted Appropriation	Funding Source	Status****
EFS Bus Area 2300: GENERAL GOVERNMENT - AUC										
1	320039	General Services Agency, Information Technology - County Operations Center - Replace Main Vault Tower	2010/2011	144,700		144,700	144,700	144,700	Building Replacement Reserve	U
2	320038	General Services Agency, Information Technology - SLO - Data Center Remodel	2010/2011	182,000		182,000	182,000	182,000	Building Replacement Reserve	D
3	320037	General Services Agency, Information Technology - SLO - Extend Nacimiento Fiber	2010/2011	490,300		490,300	490,300	490,300	Building Replacement Reserve	U
4	320035	General Government - North County - Public Service Center (Extension of 300048)	2009/2010	5,185,162	5,185,162			5,185,162	825,762 Public Facilities Fees - General Gov't; \$4,359,400 Capital Projects Fund Balance (continuation of 300048)	U
5	320018	General Services Agency, Information Technology - Lopez Lake, Replace Lopez Hill Communications Tower	2009/2010	68,400	68,400	39,748		68,400	Building Replacement Reserve	C
6	320019	General Services Agency, Information Technology - Backup Computer Facility	2007/2008	275,000	275,000			275,000	Facility Planning Reserves	U
7	320010	General Government - Operations Center - Waterline Crossing Construction	2006/2007	564,000	564,000	2,723		564,000	General Fund	CO
<i>Sub Total:</i>			6,909,562	6,092,562	5,502,633	817,000	817,000	6,909,562		

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

* Estimated Total Cost is a professionally determined cost estimate based upon the preliminary project scope and the market conditions for financing, materials and labor at the time the cost estimate is prepared. The actual cost of projects may vary with changes that may occur in market conditions, site conditions, or project scope.

** Prior Year(s) Balance of Funds Available as of 6/30/10. Changes between the Proposed Budget and Final Budget include additional expenses and/or new or cancelled encumbrances through year-end.

*** Total Approved Funding includes Board actions through report date of 9/7/10. Reference following document titled "CIP Program Changes Between FY 1011 Proposed and Final Budgets"

**** Status: U/Unassigned; H/Hold; P/Programming; D/Design; B/Bidding; C/Construction; CO/Closeout

CAPITAL PROJECTS

WBS Project #	Project Description	Original Year Funded	Estimated Total Cost*	Total Approved Funding through 2009-10	Balance of Funds Available**	2010-11 Proposed Appropriation	2010-11 Adopted Appropriation	Total Approved Funding *** and 2010-11 Adopted Appropriation	Funding Source	Status****
EFS Bus Area 2300: HEALTH AND SOCIAL SERVICES - AUC										
8	320033 Health - SLO - Health Campus Renovations - Close Out (Extension of 320002)	2009/2010	265,877	265,877	185,917			265,877	Extention of project 320020 with original funding sources: 3,193,633=Teeter; 306,367 FBA; 73,000 fr finished project 300095; Fac Plan Res 1,770,000	D
9	320021 Health - Operations Center - Animal Services Expansion & Remodel	2007/2008	1,133,600	1,133,600	1,063,947			1,133,600	997,900 Facility Planning Reserves; 135,700 Building Replacement Reserve	D
<i>Sub Total:</i>			1,399,477	1,399,477	1,249,864			1,399,477		
EFS Bus Area 2300: LIBRARY - AUC										
10	320030 Library - Atascadero - Atascadero Library Expansion	2008/2009	6,000,000	120,000	42,461			120,000	25,000 Public Facilities Fees - Libraries; 35,000 Library's Atascadero Building Expansion Designation; 60,000 Friends of the Libraries	P
11	320028 Library - Cambria - Cambria Library Expansion (see note [1] in funding source)	2007/2008	1,171,500	98,984	47,706			98,984	25,892 Library Facilities Planning Resv; 73,092 Friends of the Libraries; [1] Project excludes the 2.8 million property purchase approved 10/27/09 funded by PFF-Lib, Lib Fac Plng Resv, Cambria Lib Bldg Repl Fund, Cambria Site Fund, Friends of the Lib.	P
12	300042 Library - Los Osos - Library Expansion	1998/1999	854,700	854,700	415,894			854,700	350,000 = Private Donation; 504,700 = Public Facilities Fees-Libraries	CO
<i>Sub Total:</i>			8,026,200	1,073,684	506,060			1,073,684		

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CAPITAL PROJECTS

<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Year Funded</i>	<i>Estimated Total Cost*</i>	<i>Total Approved Funding through 2009-10</i>	<i>Balance of Funds Available**</i>	<i>2010-11 Proposed Appropriation</i>	<i>2010-11 Adopted Appropriation</i>	<i>Total Approved Funding *** and 2010-11 Adopted Appropriation</i>	<i>Funding Source</i>	<i>Status****</i>
EFS Bus Area 2300: PUBLIC SAFETY - AUC										
13 320040	Sheriff - Templeton - Construct Parking Cover Structure	2010/2011	300,800			300,800	300,800	300,800	Sheriff Asset Forfeiture	U
14 320031	Probation - SLO - Construct Unisex ADA Restroom at Casa Loma Facility	2009/2010	120,900	120,900	120,900			120,900	Building Replacement Reserve	U
15 320032	Probation - SLO - Juvenile Hall Expansion	2008/2009	17,494,644	750,000	622,031			750,000	Juvenile Hall Building Designation within Facilities Planning Designation	H
16 320016	Fire - Avila - Apparatus Bay Expansion	2007/2008	466,800	466,800	389,866			466,800	Public Facilities Fees Avila - Fire	B
17 320020	Probation - Juvenile Services Center - New Parking Area	2007/2008	61,500	61,500	5,763			61,500	Facility Planning Reserves	H
18 320008	Fire - Creston - Fire Station Site and Design	2006/2007	3,740,100	926,738	403,083			926,738	Public Facilities Fees-Fire	D
19 300046	Probation - JSC - Expand Facility, Phase 1 and 2	2003/2004	3,425,300	3,425,300	85,681			3,425,300	2,451,500 Facilities Planning Reserve; 973,800 General Fund	C
20 300034	Sheriff - Women's Jail Expansion, Phase 1 (see note [3] in funding source)	1999/2000	34,788,215	2,484,000	45,190			2,484,000	694,000 = General Fund; 1,290,000 = Facility Planning Reserves; 500,000 = Detention Facilities Reserve; [3] Estimate includes construction eligible for State bond funding (excludes renovation of IRC)	H
21 300041	Courts - Courthouse Annex - Courtroom ADA Remediation	1995/1996	195,600	195,600	181,003			195,600	Courthouse Construction Fund	U
<i>Sub Total:</i>			60,593,859	8,430,838	1,853,517	300,800	300,800	8,731,638		
EFS Bus Area 2300: PUBLIC WORKS - AUC										
22 320026	Public Works-Operations Center-Waterline Connection to CMC	2007/2008	824,900	824,900	817,613			824,900	134,900 Facility Planning Reserves; 690,000 Building Replacement Reserve	P
<i>Sub Total:</i>			824,900	824,900	817,613			824,900		

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

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** Prior Year(s) Balance of Funds Available as of 6/30/10. Changes between the Proposed Budget and Final Budget include additional expenses and/or new or cancelled encumbrances through year-end.

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CAPITAL PROJECTS

WBS Project #	Project Description	Original Year Funded	Estimated Total Cost*	Total Approved Funding through 2009-10	Balance of Funds Available**	2010-11 Proposed Appropriation	2010-11 Adopted Appropriation	Total Approved Funding *** and 2010-11 Adopted Appropriation	Funding Source	Status****
EFS Bus Area 4250: AIRPORTS - AUC										
23	330010	Airports - SLO - Eastside Access Roads	2008/2009	3,100,260	3,100,260			3,100,260	95% FAA / 5% PFC	CO
24	330012	Airports - SLO - New Terminal Aircraft Parking Ramp	2008/2009	6,388,637	6,388,637	1,183		6,388,637	6,000,429 FAA / 381,844 PFC	C
25	330011	Airports - SLO - Aero Drive Realignment	2008/2009	2,725,376	2,725,376	602,452		2,725,376	108,000 Caltrans Contribution; remainder - 95% FAA / 5% PFC	CO
26	330013	Airports - SLO - Parking Lot Improvements (see note [4] in funding source)	2008/2009	5,000,000	400,000	77,477		400,000	400,000 Bond Proceeds; [4] Project is being redesigned.	H
27	300015	Airports - SLO Airport - New Rental Car Facilities	2003/2004	1,969,700	1,969,700	1,675,131		1,969,700	County Financing repaid with CFC-Rental Cars revenues	H
28	300003	Airports - SLO Airport - New Passenger Terminal (see note [2] in funding source)	2002/2003	36,500,000	4,194,556	2,137,491		4,194,556	2,721,260 =FAA; 1,473,296 =PFCs; [2] The estimated total cost is from the initial project. The project is in the process of being rescoped.	H
<i>Sub Total:</i>				55,683,973	18,778,529	4,493,736		18,778,529		

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

* Estimated Total Cost is a professionally determined cost estimate based upon the preliminary project scope and the market conditions for financing, materials and labor at the time the cost estimate is prepared. The actual cost of projects may vary with changes that may occur in market conditions, site conditions, or project scope.

** Prior Year(s) Balance of Funds Available as of 6/30/10. Changes between the Proposed Budget and Final Budget include additional expenses and/or new or cancelled encumbrances through year-end.

*** Total Approved Funding includes Board actions through report date of 9/7/10. Reference following document titled "CIP Program Changes Between FY 1011 Proposed and Final Budgets"

**** Status: U/Unassigned; H/Hold; P/Programming; D/Design; B/Bidding; C/Construction; CO/Closeout

CAPITAL PROJECTS

WBS Project #	Project Description	Original Year Funded	Estimated Total Cost*	Total Approved Funding through 2009-10	Balance of Funds Available**	2010-11 Proposed Appropriation	2010-11 Adopted Appropriation	Total Approved Funding *** and 2010-11 Adopted Appropriation	Funding Source	Status****
EFS Bus Area 2300: PARKS - AUC										
29	320022	Parks - SLO - Bob Jones Trail Extension (Higuera St) (see 300020)	2008/2009	2,000,000	2,000,000	2,000,000		2,000,000	Public Facilities Fees - Parks	H
30	320023	Parks - Atascadero - Construct Heilmann Park Maintenance Facility	2008/2009	799,000	799,000	758,517		799,000	Public Facilities Fees - Parks	D
31	320013	Parks - Cayucos - Old Creek Connection	2006/2007	250,000	250,000	233,257		250,000	Fed 200,000; State 37,500; 12,500 Parks Fund	H
32	320014	Parks - Los Osos - BBQ Area Upgrades (extension of 300039)	2006/2007	102,397	102,397	12,534		102,397	65,000 State; 37,352 Public Facilities Fees - Parks; 45 Accrued Donation	C
33	320015	Parks - Avila - Avila Beach to Harford Pier Trail Connector	2006/2007	300,000	300,000	120,440		300,000	PG&E Settlement Obligation	P
34	300101	Parks - Nipomo - Park Playground Replacement	2004/2005	250,000	250,000	250,000		250,000	Public Facilities Fees - Parks	H
35	300044	Parks - Arroyo Grande - Biddle Park Master Plan	2003/2004	100,000	100,000	15,758		100,000	Public Facilities Fees - Parks	P
36	300030	Parks - Nipomo - Park Master Plan Development	2002/2003	300,000	300,000	29,264		300,000	100,000 Public Facilities Fees - Parks; 200,000 Quimby Fees - South County Sub-Fund	P
37	300020	Parks - Avila - Bob Jones Trail Extension (Ontario Rd) (see 320022)	2002/2003	700,000	700,000	73,805		700,000	400,000 Fish & Game/ 300,000 SLOCOG	P
38	300021	Parks - Avila - Bob Jones Trail Extension (San Miguel/Front St)	2002/2003	358,000	358,000	225,620		358,000	357,000=Fish & Game (Unocal Grant); 1,000 Private Donation	B
39	300022	Parks - Avila - Cave Landing Trail	2002/2003	732,745	732,745	604,280		732,745	Fish & Game (Unocal Grant)	P
40	300025	Parks - Arroyo Grande - New Biddle Park Playground Equipment	2002/2003	153,800	153,800	151,571		153,800	Public Facilities Fees - Parks	H
41	300032	Parks - Cayucos - Norma Rose Park Design/Development	2001/2002	600,000	600,000	410,393		600,000	Public Facilities Fees - Parks	D
Sub Total:				6,645,942	6,645,942	4,885,439		6,645,942		

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

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**** Status: U/Unassigned; H/Hold; P/Programming; D/Design; B/Bidding; C/Construction; CO/Closeout

CAPITAL PROJECTS

<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Year Funded</i>	<i>Estimated Total Cost*</i>	<i>Total Approved Funding through 2009-10</i>	<i>Balance of Funds Available**</i>	<i>2010-11 Proposed Appropriation</i>	<i>2010-11 Adopted Appropriation</i>	<i>Total Approved Funding *** and 2010-11 Adopted Appropriation</i>	<i>Funding Source</i>	<i>Status****</i>
EFS Bus Area 4270: GOLF COURSES - AUC										
42 340002	Golf Courses - Morro Bay Golf Course - Replace Water Line	2006/2007	750,000	100,000	30,222			100,000	100,000 Facilities Planning Reserve (temporary source of funding)	H
<i>Sub Total:</i>			750,000	100,000	30,222			100,000		
<i>Total:</i>			140,833,913	43,345,932	19,339,084	1,117,800	1,117,800	44,463,732		

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Capital Project Program Changes Which Occurred Between FY 2010-11 Proposed and Final Budgets

CAPITAL PROJECTS

The capital projects listed in the capital project tables for the Proposed FY 2010- 11 Budget include projects which are funded in prior years and are active, as well as those projects which were proposed for funding through the FY 2010-11 budget process. Changes to capital projects occurring in the time frame between April and the end of August are reflected in the capital project tables in the Final Budget .

This list captures major changes to projects that occurred as of the end of August 2010. The changes can include:

- Projects which are completed and closed are removed from the capital project tables.
- Projects established by separate Board action are added to the capital project tables.
- Projects which have changes in funding allocations.
- Projects which are cancelled.

PUBLIC SAFETY

- 300027 Courts - Paso Robles - Construct New Facilities
Project was completed in FY2009-10 after the Proposed Budget was printed and is not included on the Final Budget report. Reference the FY 2009-10 Year End Status Report.

AIRPORTS

- 330008 Airports – SLO – New Parking Structure:
Project was cancelled after expenses were transferred into 330013 Airports – SLO – Parking Lot Improvements and is not included on the Final Budget report. Reference the FY 2009-10 Year End Status Report.
- 330009 Airports – SLO – Fuel Farm Infrastructure
Project was completed in FY2009-10 after the Proposed Budget was printed and is not included on the Final Budget report. Reference the FY 2009-10 Year End Status Report.

Completed Capital Projects - FY 2009/10

Yr Funded	WBS Project #	Project Description	Original Funding	Amended Funding	Final Project Cost	Actual%	
1	2003/2004	300013	Airports - SLO Airport- Runway 11 Extension <i>Extension of the north end of the main runway at SLO Airport as part of the Master Plan to accommodate aircraft used by commercial tenants</i>	500,000	16,644,474	15,593,963	93.7%
2	2001/2002	300027	Courts - Paso Robles - Construct New Facilities <i>New Court facility in downtown Paso Robles</i>	900,000	12,516,909	11,858,027	94.7%
3	2003/2004	300048	North County Regional Center (Roll Up) (see 320035) <i>Construction of Ag Commissioners Office, Sheriff Substation, access road and infrastructure. This is a portion of the initial scope. The remaining balance was transferred to project 320035 No Co Service Center pending Board's direction.</i>	364,800	8,345,099	3,140,122	37.6%
4	2004/2005	300236	Parks - Lopez Lake - Boat Launching Facility <i>Resurfaced marina parking lot. Replaced aging launch dock and boarding docks. Repaired launch ramp.</i>	763,100	763,100	762,950	100.0%
5	2002/2003	320000	Parks - Lopez Lake - Restroom Renovations (14) <i>Project cancelled due to lack of availability of Prop 12 funds.</i>	300,000	300,000	0	0.0%
6	2002/2003	320001	Parks - Lopez Lake - Campground Electrical Upgrades <i>Project cancelled due to lack of availability of Prop 12 funds.</i>	715,500	715,500	0	0.0%
7	2008/2009	320029	Parks - Santa Margarita Lake-Water Tanks and System <i>Modified water system to utilize existing 20,000 gallon water tank.</i>	45,000	45,000	39,435	87.6%

Completed Capital Projects - FY 2009/10

<i>Yr Funded</i>	<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Funding</i>	<i>Amended Funding</i>	<i>Final Project Cost</i>	<i>Actual%</i>
8	2006/2007	330008 Airports - SLO - New Parking Structure (see 330013) (see note [2] in funding source) <i>The project was cancelled and re-established as Project 330013 Airports - SLO - Parking Lot Improvements.</i>	14,600,000	14,600,000	0	0.0%
9	2007/2008	330009 Airports - SLO - Fuel Farm Infrastructure <i>Built infrastructure for vendor managed fuel dispensing center for air operations.</i>	1,000,000	1,000,000	834,779	83.5%
Totals:			19,188,400	54,930,082	32,229,276	58.7%

**Maintenance Projects
Fiscal Year 2010-11 Final Budget**

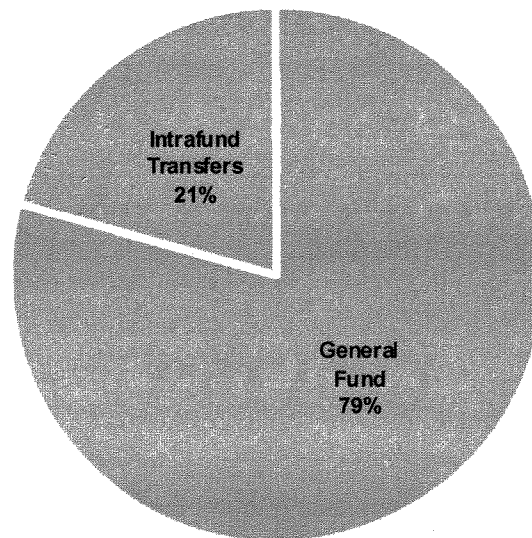
Fund Center 200

PURPOSE

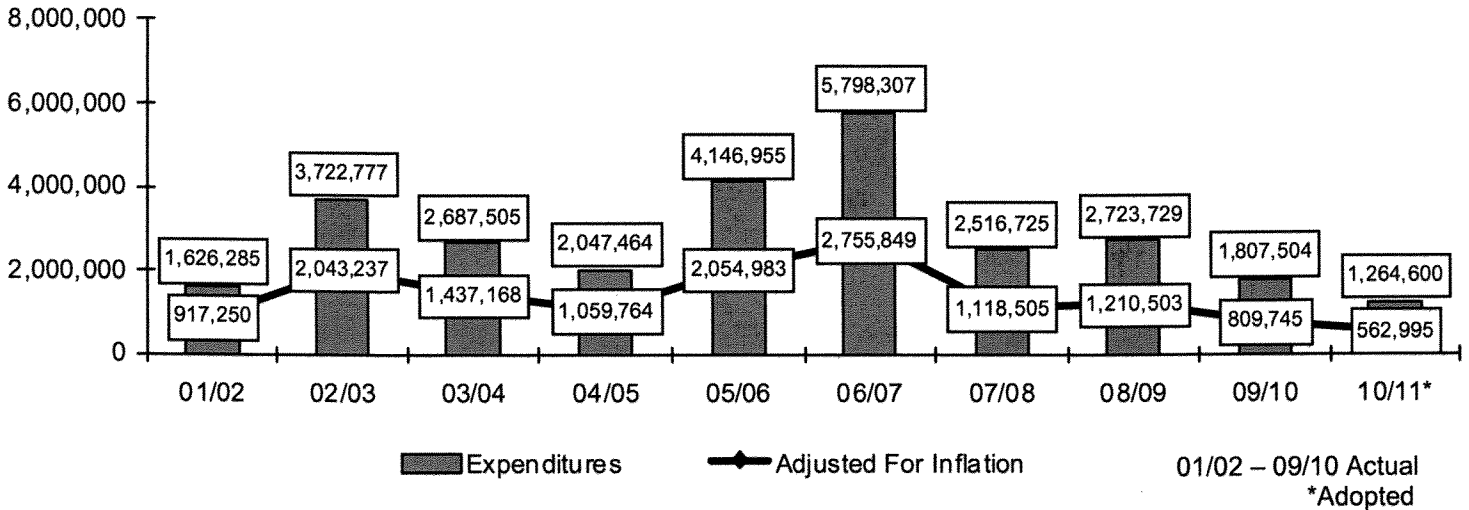
To provide funds for countywide repair, renovation and maintenance of existing County facilities.

<u>Financial Summary</u>	<u>2008-09 Actual</u>	<u>2009-10 Actual</u>	<u>2010-11 Requested</u>	<u>2010-11 Recommended</u>	<u>2010-11 Adopted</u>
Fines, Forfeitures and Penalties	\$ 643	\$ 0	\$ 0	\$ 0	\$ 0
Intergovernmental Revenue	384,044	218,559	0	0	0
Charges for Current Services	48,538	34,000	0	0	0
Other Revenues	27,291	0	0	0	0
Other Financing Sources	6,818	42,104	0	0	0
Interfund	165,246	164,610	0	0	0
**Total Revenue	\$ 632,580	\$ 459,273	\$ 0	\$ 0	\$ 0
Services and Supplies	2,692,729	1,807,504	1,930,000	1,264,600	1,264,600
Other Charges	31,000	0	0	0	0
**Gross Expenditures	\$ 2,723,729	\$ 1,807,504	\$ 1,930,000	\$ 1,264,600	\$ 1,264,600
Less Intrafund Transfers	207,004	272,864	0	264,600	264,600
**Net Expenditures	\$ 2,516,725	\$ 1,534,640	\$ 1,930,000	\$ 1,000,000	\$ 1,000,000
 General Fund Support (G.F.S.)	 <u>\$ 1,884,145</u>	 <u>\$ 1,075,367</u>	 <u>\$ 1,930,000</u>	 <u>\$ 1,000,000</u>	 <u>\$ 1,000,000</u>

Source of Funds



10 Year Expenditures Adjusted For Inflation



SERVICE PROGRAMS

Countywide Projects

Provides funding for the following types of countywide maintenance projects: roof repair, heating, ventilation and air conditioning equipment maintenance; painting; restroom renovation; flooring, sidewalk and paving maintenance; coaxial cable installation; signage of facilities; coastal accessway maintenance; tennis court, and tree trimming projects. Staffing for Maintenance Projects included in Fund Center 113 - General Services

Total Expenditures: \$ 635,200 Total Staffing (FTE): 0.00

Facility Maintenance

Provides funding for specific maintenance projects necessary to maintain the County's facilities, excluding parks. Staffing for Maintenance Projects is reflected in Fund Center 113 - General Services.

Total Expenditures: \$ 629,400 Total Staffing (FTE): 0.00

Park Maintenance

Provides funding for specific maintenance projects necessary to maintain the County's parks. Staffing for County Parks Maintenance is reflected in Fund Center 305- County Parks and in Fund Center 113 – General Services.

Total Expenditures: \$ 0 Total Staffing (FTE): 0.00

COUNTY ADMINISTRATOR'S COMMENTS AND RECOMMENDATIONS

The maintenance project recommendations are based upon the guidance contained in the Board of Supervisors' budget policies to provide adequate funds to maintain County facilities. The majority of funds are for general maintenance, such as, painting, maintaining county parking lots, replacing heating and air conditioning units, roofing, energy conservation measures and Americans with Disabilities Act (ADA) improvements.

Maintenance projects are generally funded either as one of eight categories of a Countywide allocation, or as a separate stand alone project. The eight Countywide categories are identified below. These categories include what may be characterized as a typical annual allocation.

- Countywide Maintenance Projects – The typical annual allocation is \$1 million in General Fund.
- Countywide Americans with Disabilities Act (ADA) Projects – The typical annual allocation is \$100,000 in General Fund.
- Countywide Department Relocation Projects – The typical annual allocation is \$100,000 in General Fund.
- Countywide Energy and Water Conservation Projects – The typical annual allocation is \$100,000 in General Fund.
- Countywide Master Plan Projects – The typical annual allocation is \$100,000 in General Fund.
- Countywide Community Building Projects – The typical annual allocation is \$25,000 to \$50,000 in General Fund. Community Block Grant Funding and other grant funding are used to supplement this category of funding.
- Countywide Storm Water Pollution Prevention – The typical annual allocation is \$25,000 in General Fund.
- Countywide Library Renovations – Funding for this category is through the Library Fund and the amount varies by need.

The typical General Fund allocation for Maintenance in these categories is \$1.45 million. The above information provides context for the historical allocation for each category. The actual allocation varies and can be much higher, dependent upon the specific project needs in any given year.

Stand alone projects are often larger projects or projects that are funded with funding sources other than the General Fund. The typical annual allocation for stand-alone projects is generally within a \$400,000-\$700,000 range.

As part of the budget preparation process for FY 2009-10, the County Administrative Office and the General Services Agency undertook a detailed evaluation of the funding and projects associated with the Maintenance Project program that had been allocated over several prior years. This was done to identify funding allocated, but not yet expended, in prior years. Through a process on which projects from prior years were prioritized, funding from lower priority projects was reallocated to finance the FY 2009-10 Maintenance Project Budget. This was done to reduce the amount of new General Fund dollars needed to fund maintenance activities for FY 2009-10. The FY 2009-10 General Fund allocation was reduced to \$0 and helped to balance the overall County budget during fiscally challenging times. However, it was noted that this savings was a short term strategy, since continually deferring maintenance of the facilities will result in higher costs in future years.

The recommended General Fund expense for the FY 2010-11 budget is \$1,000,000, and this entire amount comprises the increase as compared to the adopted FY 2009-10 budget. In addition to the General Fund allocation, there is \$264,800 allocated to two stand alone maintenance projects being funded through department operating budgets. In total, the recommended expense for this budget is \$1,264,800. The normal General Fund allocation for the Maintenance Project Fund Center is \$1.9 million. This year about \$900,000 is being redirected to the General Fund as one of the short term budget balancing solutions for the County's FY 2010-11 budget.

Typically, Parks allocate Quimby Fees in this Fund Center. In FY 2010-11, Parks and Recreation, Fund Center 305, is not allocating any additional dollars to maintenance projects this year. Parks intends to fund park related maintenance projects through its operating budget which includes approximately \$660,000 for maintenance functions and projects.

FY 2010-2011 MAINTENANCE PROJECTS

Recommended maintenance projects for FY 2010-11.

STAND ALONE PROJECTS

- Library – SLO – Remodel Circulation/Checkout Desk \$84,600
Reconfigure current check in and check-out desk area to accommodate an accounts desk and information station. This project is funded through the Library, Fund Center 377, operating budget.

- Department of Social Services – SLO – Roof Replacement \$180,000
- Replace aging roof at San Luis Obispo Department of Social Services office on Higuera Street. This roof has exceeded its useful life, has experienced leaks and increased maintenance and repair expense. This project is funded through the Department of Social Services, Fund Center 180, operating budget.
- Sheriff – HF Kitchen Renovation \$99,000
Complete the renovation of the kitchen by replacing aging steam lines. Cast iron pipes and other piping have aged and are being replaced to increase efficiency, and health and safety related to food preparation processes. This project is funded by the General Fund.
- Probation – JSC – Replace JH West Unit Doors \$145,800
Replace commercial grade doors and locks with institutional grade at Juvenile Hall West Unit Housing to increase safety and reduce repair and maintenance expense. The existing doors are subject to damage by the clients and do not consistently operate properly requiring a high degree of maintenance time and expense. This project is funded by the General Fund.
- Sheriff – COC – Replace Main Jail Mech. Rm. Plumbing/Pumps \$120,000
Replace failing piping, valves, and pumps at the Main Jail mechanical room. Failing pipes affect the reliability of jail water supply. This project is funded by the General Fund.

COUNTYWIDE MAINTENANCE PROJECT CATEGORIES

The following provides a brief summary of each of the Countywide maintenance categories and identifies the new funding recommended for FY 2010-11. These categories of projects are entirely funded by the General Fund.

Countywide Maintenance Projects \$250,000

Funding in this category is used for maintenance of buildings, tree trimming, data cabling, minor building electrical system upgrades, energy management systems, flooring, hazardous materials abatement, mechanical (plumbing, heating, ventilation and air conditioning) replacement, painting, re-keying, building security, facility restroom renovation, re-roofing, sidewalk installation and repair, parking lot repaving, signage, and window covering and upholstery replacements.

Countywide Facilities Master Plan \$124,200

Funding in this category is used to conduct needs assessments, programming and analyses for determining highest and best use for County property and facilities in planning for the future. This funding will be used to develop a long-range facilities maintenance master plan that will assist in clearly identifying the County's long term facility maintenance needs.

Countywide ADA Compliance \$80,000

Funding in this category is for upgrades to current facilities in order to help ensure they meet the Americans with Disabilities Act (ADA) requirements. Continued work associated with the update and evaluation of County facilities with ADA requirements is planned for FY 2010-11. This funding will also be used to address emerging ADA needs.

Countywide Department Relocations \$111,000

Funding in this category is utilized to move County departments from one location to another or to reconfigure existing office space. Projects may include reconfiguration of space at the County Health Campus.

Countywide Energy & Water Conservation \$25,000

Funding in this category is used to implement recommendations from County energy and water use audits. Investments and upgrades in this category are made when the savings from energy and water use conservation repays the initial expenditure in seven years or less. This modest amount of funding will supplement Federal Stimulus Program dollars obtained by the County in FY 2009-10 for purposes of developing projects that promote energy conservation and green house gas emission reduction.

Countywide Storm Water Pollution Prevention \$25,000

Funding in this category is for projects, plans, improvements, and equipment necessary to comply with Federal and State storm water pollution regulations. This may be augmented by transfer of funds from the other categories as needed.

Countywide Community Buildings \$20,000

Funding in this category is for projects to repair and maintain community buildings such as veteran's halls and community centers owned by the County. The modest amount will be applied to needs that emerge throughout the year.

Letter Designators for Status

A listing of individual capital projects from prior years is included in the tables that follow this section. The far right column includes a status designator. The following provides an explanation of the designators in the status column.

- P - Programming:** This is the initial phase of the project that can include development of needs assessments, facility planning, space planning, site analysis/constraints, environmental determination, soils reports and topographic evaluations.
- D - Design:** This phase is for development of the project design using County staff or contracted architectural support. Depending upon the size of the project, the phase may include development of documents for conceptual, schematic, design development, and construction documents, as well as, identification of specifications for equipment and/or furniture and fixtures and other project components unique to the project.
- B - Bidding:** This phase involves requests for quotes or informal bids on smaller scale projects and the release of construction documents and formal bids on larger projects. It also includes verification of contractor bonds and development of construction contracts.
- C - Construction:** This project phase is the actual work on construction, demolition, renovation and installation of the project.
- CO - Close Out** This is the concluding phase of the process and involves the formal Notice of Completion, construction warranty, the final accounting and closing of invoices and purchase orders, and the release of the retention portion of the contract once all conditions have been satisfied. At the end of this process, the project is complete.
- U - Unassigned** This identifies projects that have not yet been assigned to an Architectural Services Coordinator and is awaiting staffing availability to begin the process.
- H - Hold** Projects may be placed on hold when new conditions or situations arise that may inhibit moving forward with the project. This may include site situations discovered during construction, changes to the laws and regulations, project costs that are considerably greater than originally identified, changes to the scope of the project and opposition from community groups or other governmental organizations.

BOARD ADOPTED CHANGES

None

MAINTENANCE PROJECTS

<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Year Funded</i>	<i>Estimated Total Cost*</i>	<i>Total Approved Funding through 2009-10</i>	<i>Balance of Funds Available**</i>	<i>2010-11 Proposed Appropriation</i>	<i>2010-11 Adopted Appropriation</i>	<i>Total Approved Funding *** and 2010-11 Adopted Appropriation</i>	<i>Funding Source</i>	<i>Status****</i>
EFS Bus Area 2000: GENERAL GOVERNMENT - MAINT										
1	350084	General Government - ARRA - EECBG - HVAC	2009/2010	742,420	742,420	721,448		742,420	American Recovery and Reinvestment Act (ARRA) - EECBG	C
2	350082	General Government - ARRA - EECBG - Lighting	2009/2010	341,702	341,702	341,702		341,702	American Recovery and Reinvestment Act (ARRA) - EECBG	C
3	350091	General Government - Office of Emergency Services - County Operations Center - Emergency Center Interior Reconfiguration (See Page Footer [1])	2009/2010	231,200	161,600	161,162		231,200	90,000 Nuclear Planning State funds; 71,600 Office of Emergency Svs Ops (NPP funds). 69,600 Office of Emergency Svs Ops (NPP funds).	D
4	350069	General Government - Courthouse Annex - Upgrade Public Elevator	2008/2009	200,000	200,000	166,593		200,000	General Fund	D
5	350051	Information Technology Dept - Old Courthouse - Data Center Reorganization	2007/2008	58,400	58,400	49,222		58,400	General Fund	P
6	350022	General Government - Old Courthouse - Exterior Paint	2006/2007	102,700	102,700	96,506		102,700	General Fund	H
7	350023	Information Technology - Various - Install Fiber Optic Laterals	2006/2007	286,200	286,200	8,935		286,200	General Fund	CO
8	350002	General Government - Courthouse Annex - Implement Office Consolidation	2005/2006	1,674,400	1,674,400	260,481		1,674,400	General Fund	P
9	300128	SLO - Johnson Avenue Property Analysis	2004/2005	354,000	354,000	172,572		354,000	Facilities Planning Reserve	H
10	300080	General Government - SLO - 1144 Monterey St. Monitoring Wells Abandonment	2003/2004	180,567	180,567	26,927		180,567	General Fund	P
<i>Sub Total:</i>				4,171,589	4,101,989	2,005,548		4,171,589		

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

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MAINTENANCE PROJECTS

<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Year Funded</i>	<i>Estimated Total Cost*</i>	<i>Total Approved Funding through 2009-10</i>	<i>Balance of Funds Available**</i>	<i>2010-11 Proposed Appropriation</i>	<i>2010-11 Adopted Appropriation</i>	<i>Total Approved Funding *** and 2010-11 Adopted Appropriation</i>	<i>Funding Source</i>	<i>Status****</i>	
EFS Bus Area 2000: HEALTH AND SOCIAL SERVICES -MAINT											
11	350090	Social Services - SLO - Roof Replacement	2010/2011	180,000		180,000	180,000	180,000	Department of Social Services Operating Budget FY10-11	U	
12	350078	Health - SLO - Lab Expansion, Phase 3	2009/2010	329,670	329,670	257,577		329,670	HRSA Grant	D	
<i>Sub Total:</i>			509,670	329,670	257,577	180,000	180,000	509,670			
EFS Bus Area 2000: LIBRARY - MAINT											
13	350029	Library - SLO - Remodel Circulation Desk/Self Checkout (See Page Footer [1])	2006/2007	133,600	83,600	65,476	84,600	50,000	133,600	83,600 50% Public Facilities Fees - Library & 50% Library Fund; 50,000 Friends of the Libraries	D
<i>Sub Total:</i>			133,600	83,600	65,476	84,600	50,000	133,600			
EFS Bus Area 2000: PUBLIC WORKS - MAINT											
14	350052	Public Works -Operations Center - Water Quality Lab Improvements	2007/2008	37,200	37,200	20,755		37,200	General Fund	C	
<i>Sub Total:</i>			37,200	37,200	20,755			37,200			

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

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**** Status: U/Unassigned; H/Hold; P/Programming; D/Design; B/Bidding; C/Construction; CO/Closeout

[1] Reference following document titled "CIP Program Changes Between FY1011 Proposed and Final Budgets"

MAINTENANCE PROJECTS

<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Year Funded</i>	<i>Estimated Total Cost*</i>	<i>Total Approved Funding through 2009-10</i>	<i>Balance of Funds Available**</i>	<i>2010-11 Proposed Appropriation</i>	<i>2010-11 Adopted Appropriation</i>	<i>Total Approved Funding *** and 2010-11 Adopted Appropriation</i>	<i>Funding Source</i>	<i>Status****</i>
EFS Bus Area 2000: PUBLIC SAFETY - MAINT										
15 350087	Probation - Juvenile Services Center - Replace Juvenile Hall West Unit Doors	2010/2011	145,800			145,800	145,800	145,800	General Fund	U
16 350088	Sheriff - County Operations Center - Replace Main Jail Mechanical Room Plumbing and Pumps	2010/2011	120,000			120,000	120,000	120,000	General Fund	U
17 350053	Sheriff - Operations Center - Honor Farm Kitchen Renovation	2007/2008	233,500	134,500	15	99,000	99,000	233,500	General Fund	H
18 350034	Health - Operations Center - Animal Services - Roof Replacement	2006/2007	141,700	141,700	141,700			141,700	General Fund	D
19 350041	Sheriff - Honor Farm - HVAC Unit Replacements	2006/2007	177,600	177,600	56,528			177,600	General Fund	C
20 350042	Sheriff - West Jail - Security Screens	2006/2007	29,500	29,500	29,500			29,500	General Fund	U
<i>Sub Total:</i>			848,100	483,300	227,742	364,800	364,800	848,100		

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

* Estimated Total Cost is a professionally determined cost estimate based upon the preliminary project scope and the market conditions for financing, materials and labor at the time the cost estimate is prepared. The actual cost of projects may vary with changes that may occur in market conditions, site conditions, or project scope.

** Prior Year(s) Balance of Funds Available as of 6/30/10. Changes between the Proposed Budget and Final Budget include additional expenses and/or new or cancelled encumbrances through year-end.

*** Total Approved Funding includes Board actions through report date of 9/7/10. Reference following document titled "CIP Program Changes Between FY 1011 Proposed and Final Budgets"

**** Status: U/Unassigned; H/Hold; P/Programming; D/Design; B/Bidding; C/Construction; CO/Closeout

[1] Reference following document titled "CIP Program Changes Between FY1011 Proposed and Final Budgets"

MAINTENANCE PROJECTS

<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Year Funded</i>	<i>Estimated Total Cost*</i>	<i>Total Approved Funding through 2009-10</i>	<i>Balance of Funds Available**</i>	<i>2010-11 Proposed Appropriation</i>	<i>2010-11 Adopted Appropriation</i>	<i>Total Approved Funding *** and 2010-11 Adopted Appropriation</i>	<i>Funding Source</i>	<i>Status****</i>
EFS Bus Area 2000: PARKS - MAINT										
21	350035	Parks - Central County - Park Maintenance (Roll Up)	2006/2007	120,000	120,000	105,322		120,000	120,000 Quimby Fees - Central County Sub-Fund	C
22	350038	Parks - Coastal - Park Maintenance (Roll Up)	2006/2007	80,000	80,000	4,836		80,000	40,000 GF; 40,000 Parks Fund	C
23	350039	Parks - East County - Park Maintenance (Roll Up)	2006/2007	80,000	80,000	72,600		80,000	40,000 GF; 40,000 Quimby Fees - East County Sub-Fund	C
24	350036	Parks - North County - Park Maintenance (Roll Up)	2006/2007	120,000	120,000	59,759		120,000	120,000 Quimby Fees - North County Sub-Fund	C
25	350037	Parks - South County - Park Maintenance (Roll Up)	2006/2007	120,000	120,000	108,914		120,000	120,000 Quimby Fees - South County Sub-Fund	C
26	350081	Parks - Coastal Dunes - Renovate Restroom Roofs	2009/2010	45,000	45,000	12,471		45,000	45,000 Off Highway Motor Vehicle Fund	C
27	350080	Parks - Los Osos - Elfin Forest Restoration	2009/2010	22,000	22,000	22,000		22,000	20,000 Coastal Impact Assistant Program (CIAP) Federal Grant; 2,000 Parks fund match	P
28	350066	Parks - Lopez Lake - Infrastructure Upgrades	2007/2008	96,055	96,055	20,970		96,055	96,055 Prop 40 Grant	C
29	300087	Parks - Morro Bay/Cayucos Connector Trail Programming	2003/2004	292,000	292,000	19,404		292,000	232,000 Nat'l Grant; 49,000 Coastal Conservancy State Grant & SLOCOG; 11,000 Parks Operations	P
<i>Sub Total:</i>			975,055	975,055	426,276		975,055			
EFS Bus Area 4270: GOLF COURSES - MAINT										
30	340003	Golf Courses - CMC Water #2 - Parking Lots Development	2007/2008	479,961	479,961	0		479,961	Golf Course CMC Water Reimbursement Fund	CO
<i>Sub Total:</i>			479,961	479,961	0		479,961			

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

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**** Status: U/Unassigned; H/Hold; P/Programming; D/Design; B/Bidding; C/Construction; CO/Closeout

MAINTENANCE PROJECTS

<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Year Funded</i>	<i>Estimated Total Cost*</i>	<i>Total Approved Funding through 2009-10</i>	<i>Balance of Funds Available**</i>	<i>2010-11 Proposed Appropriation</i>	<i>2010-11 Adopted Appropriation</i>	<i>Total Approved Funding *** and 2010-11 Adopted Appropriation</i>	<i>Funding Source</i>	<i>Status****</i>
EFS Bus Area 2000: COMMUNITY SERVICES - MAINT										
31	350086	General Government - ARRA - CDBG - Arroyo Grande Vets Hall Restrooms ADA	2009/2010	85,033	85,033	80,243		85,033	American Recovery and Reinvestment Act (ARRA)- CDBG	D
32	350085	General Government - ARRA - CDBG - Nipomo Senior Center ADA Parking	2009/2010	69,133	69,133	31,362		69,133	American Recovery and Reinvestment Act (ARRA)- CDBG	C
33	350043	South County Regional Center - Roof Replacement	2006/2007	123,200	123,200	105,874		123,200	General Fund	D
<i>Sub Total:</i>				277,366	277,366	217,479		277,366		
<i>Total:</i>				7,432,541	6,768,141	3,220,853	629,400	594,800	7,432,541	

Not all projects proceed in the year they were funded due to several factors, including but not limited to, programming (master plan development and/or needs assessment), environmental determinations, community input and support, and availability of funding sources outside of County control.

* Estimated Total Cost is a professionally determined cost estimate based upon the preliminary project scope and the market conditions for financing, materials and labor at the time the cost estimate is prepared. The actual cost of projects may vary with changes that may occur in market conditions, site conditions, or project scope.

** Prior Year(s) Balance of Funds Available as of 6/30/10. Changes between the Proposed Budget and Final Budget include additional expenses and/or new or cancelled encumbrances through year-end.

*** Total Approved Funding includes Board actions through report date of 9/7/10. Reference following document titled "CIP Program Changes Between FY 1011 Proposed and Final Budgets"

**** Status: U/Unassigned; H/Hold; P/Programming; D/Design; B/Bidding; C/Construction; CO/Closeout

[1] Reference following document titled "CIP Program Changes Between FY1011 Proposed and Final Budgets"

Maintenance Project Program Changes Which Occurred Between FY 2010-11 Proposed and Final Budgets

MAINTENANCE PROJECT CHANGES

The maintenance projects listed in the maintenance project tables for the Proposed FY 2010- 11 Budget include projects which are funded in prior years and are active, as well as those projects which were proposed for funding through the FY 2010-11 budget process. Changes to maintenance projects occurring in the time frame between April and the end of August are reflected in the capital project tables in the Final Budget.

The following list captures major changes to maintenance projects that occurred as of the end of August 2010. The changes can include:

- Projects which are completed and closed are removed from the capital project tables.
- Projects established by separate Board action are added to the capital project tables.
- Projects which have changes in funding allocations.
- Projects which are cancelled.

GENERAL GOVERNMENT

- 350091 Gen Govt - Office of Emergency Services – County Operations Center – Emergency Center Interior Reconfiguration
Project was approved in FY 2009-10 on 5/25/10 in amount of \$161,600 after the Proposed Budget was printed. Project was augmented in FY 2010-11 on 7/13/10 in amount of \$69,600. Total approved funding shown on Final Budget Report reflects combined funding of \$231,200.

HEALTH & SOCIAL SERVICES

- 350079 Health – Atascadero – Mental Health Hospital Renovation:
Project was completed in FY2009-10 after the Proposed Budget and was printed and is not included on the Final Budget report. Reference the FY 2009-10 Year End Status Report.

LIBRARIES

- 350029 Library – SLO – Remodel Circulation Desk/Self Checkout
Project was created in 2006/07 in amount of \$83,600. The FY 2010-11 Proposed Budget included an augmentation of \$84,600, with the plan to fund the project through Library operations. Between the Proposed and Final budgets, the Libraries determined they would be unable to fund the \$84,600 augmentation. The Friends of the Library

Maintenance Project Program Changes Which Occurred Between FY 2010-11 Proposed and Final Budgets

(Friends) have agreed to provide \$50,000 of funding to enable the project to progress. In October 2010, Libraries will seek Board approval to recognize the Friends' commitment of \$50,000, and to reduce this project's budget by \$34,600 (\$84,600 original funding less \$50,000 anticipated funding.)

PUBLIC WORKS

- 300097 Public Works – Operations Center – Fire Flow Assessment
Project was completed in FY2009-10 after the Proposed Budget and was printed and is not included on the Final Budget report. Reference the FY 2009-10 Year End Status Report.

PUBLIC SAFETY

- 350054 Sheriff – Los Osos – Station Remodel
Project was completed in FY2009-10 after the Proposed Budget and was printed and is not included on the Final Budget report. Reference the FY 2009-10 Year End Status Report.

PARKS

- 350015 Parks – Cambria – Emmons Coastal Accessway
Project was cancelled in FY2009-10 after the Proposed Budget and was printed and is not included on the Final Budget report. Reference the FY 2009-10 Year End Status Report.
- 320036 Parks - Lopez Lake - Campaneros Campground Upgrade:
Project was created in FY 2009-10 on 5/25/10 after the Proposed Budget was printed. Project was cancelled in FY 2010-11 due to funding constraints.
- 320041 Parks - Santa Margarita Lake - Osprey Campground Upgrade:
Project was created in FY 2009-10 on 5/25/10 after the Proposed Budget was printed. Project was cancelled in FY 2010-11 due to funding constraints.

COUNTYWIDE PROJECTS

No Changes

Completed Maintenance Projects - FY 2009/10

<i>Yr Funded</i>	<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Funding</i>	<i>Amended Funding</i>	<i>Final Project Cost</i>	<i>Actual%</i>	
1	2004/2005	300097	Public Works - Operations Center - Fire Flow Assessment	15,000	15,000	14,618	97.5%
			<i>Analyzed the water pressure/capacity for use during a fire at any of the County facilities at the Operations Center</i>				
2	2005/2006	350014	Parks - San Miguel - Rios Caledonia Adobe Preservation	394,442	394,442	388,702	98.5%
			<i>Repaired historic adobe structure.</i>				
3	2003/2004	350015	Parks - Cambria - Emmons Coastal Accessway	10,000	10,000	0	0.0%
			<i>Project Cancelled. Park's Subfund established to earmark \$10,000 park's obligation. When additional funding sources are identified in future, a new project will be created.</i>				
4	2005/2006	350019	Health - SLO - Lab Expansion, Phase 2	160,000	347,055	346,869	99.9%
			<i>Completed second phase of the Bio-lab at the Health Dept to accommodate new equipment. Third phase is underway.</i>				
5	2006/2007	350033	Health-Drug & Alcohol/Probation - Grover Beach - Longbranch Building Remodel	347,800	654,600	654,383	100.0%
			<i>Completed extensive remodel of interior and ADA improvements.</i>				
6	2007/2008	350049	General Government - Courthouse Annex - Monterey Street Deck Repair	90,300	90,300	11,515	12.8%
			<i>The original project scope was for the replacement of the deck. It was determined that an alternate solution of weatherproofing and repair of existing deck and stucco columns was sufficient.</i>				
7	2007/2008	350054	Sheriff - Los Osos - Statio Remodel	167,300	167,300	166,802	99.7%
			<i>Renovated station to address Grand Jury operational issues.</i>				
8	2006/2007	350064	Parks/Golf - Chalk Mountain Golf Course - Rehabilitation	350,000	420,000	419,952	100.0%
			<i>Rebuilt golf course greens and bunkers.</i>				

Completed Maintenance Projects - FY 2009/10

	<i>Yr Funded</i>	<i>WBS Project #</i>	<i>Project Description</i>	<i>Original Funding</i>	<i>Amended Funding</i>	<i>Final Project Cost</i>	<i>Actual%</i>
9	2007/2008	350067	Parks - San Miguel - Pool Removal <i>Removed swimming pool.</i>	25,000	25,000	25,000	100.0%
10	2009/2010	350076	Social Services - SLO - Repair Remaining Windows <i>Project cancelled by Social Services mid-year.</i>	67,500	67,500	0	0.0%
11	2009/2010	350079	Health - Atascadero - Mental Health Hospital Renovation <i>Renovated existing hospital to accommodate Paso Robles Mental Health services staff.</i>	116,000	116,000	112,209	96.7%
12	2009/2010	350083	General Government - ARRA - EECBG - Solar <i>Project cancelled and funding transferred to the HVAC project funded by the same grant.</i>	50,000	0	0	#Num!
Totals:				1,793,342	2,307,197	2,140,050	92.8%

COUNTYWIDE MAINTENANCE PROJECTS

<i>WBS Project #</i>	<i>Project Description</i>	<i>Balance of Funds Available*</i>	<i>2010-11 Proposed Appropriation</i>	<i>2010-11 Adopted Appropriation</i>	<i>Total Approved Funding ** and 2010-11 Adopted Appropriation</i>	<i>Funding Source</i>	<i>Status***</i>	
EFS Bus Area 2000: GENERAL GOVERNMENT - MAINT								
1	350077	Countywide Maintenance Projects	652,043	250,000	250,000	990,341	740,341 Prior Yr Balance Carried Forward to FY10-11; 250,000 FY10-11	C
2	350070	Countywide Facilities Master Plan	108,673	124,200	124,200	232,873	108,673 Prior Yr Balance Carried Forward to FY10-11; 124,200 FY10-11	C
3	350074	Countywide Energy and Water Conservation	248,411	25,000	25,000	297,731	272,731 Prior Yr Balance Carried Forward to FY10-11; 25,000 FY10-11	C
4	350072	Countywide Department Relocations	235,203	111,000	111,000	471,084	360,084 Prior Yr Balance Carried Forward to FY10-11; 111,000 FY10-11	C
5	350071	Countywide ADA Compliance	465,790	80,000	80,000	586,834	506,834 Prior Yr Balance Carried Forward to FY10-11; 80,000 FY10-11	C
6	350050	Countywide Stormwater Pollution Prevention	21,611	25,000	25,000	125,000	100,000 Prior Yr Balance Carried Forward to FY10-11; 25,000 FY10-11	C
7	350055	Countywide Maintenance Projects - Prior Year	16,691			959,000	959,000 Prior Yr Balance Carried Forward to FY10-11	C
		<i>Subtotal:</i>	1,748,423	615,200	615,200	3,662,863		
EFS Bus Area 2000: LIBRARY - MAINT								
8	350073	Countywide Library Renovations	269,047			437,860	437,860 Prior Yr Balance Carried Forward to FY10-11	C
		<i>Subtotal:</i>	269,047			437,860		
EFS Bus Area 2000: COMMUNITY SERVICES - MAINT								
9	350010	Countywide Community Buildings Renovations	324,857	20,000	20,000	492,346	472,346 Prior Yr Balance Carried Forward to FY10-11; 20,000 FY10-11	C
		<i>Subtotal:</i>	324,857	20,000	20,000	492,346		
		<i>Total:</i>	2,342,326	635,200	635,200	4,593,069		

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Completed Countywide Projects - FY 2009/10

<i>Project Description</i>		<i>Cost</i>
Countywide Department Relocations		50,000
1	Health - Atascadero - Hospital Renovation	
Countywide Library Renovations		12,155
2	Stormwater Compliance - General	
Countywide Maintenance Projects		195,404
3	County Operations Center - Cable Purchases	
4	New Government Center - Repair Drywall & Bridge	
5	SLO - Repair Public Health Lab Smoke Detector Wiring	
6	COC - JSC Remodel Phase 1 Warranty	
7	SLO - Health - Repair Public Health Lab Door Interlock	
8	SLO - Health - Repair Door Sierra Way Public Health	
9	General Government - SLO - Tax Collector - Install Secure Drop Box	
10	County Operations Center - Sheriff - Repair Honor Farm Plumbing Wall	
Countywide Maintenance Projects completed within 350077 and 350055		53,293
11	New Government Center - HVAC Recommissioning	
12	SLO - Health Agency - Paint and Linoleum	
13	SLO - Install Cogen Stack Cap	
14	Templeton - Replace Vets Hall Fire Suppression System	
15	SLO - Repair Bishop Parking Lot	
16	General Government - County Operations Center - Replace HF Disposal Controls	
Parks - Cental County - Park Maintenance completed within 350035		3,811
17	Cuesta Park Trail Maintenance & Repair	

Completed Countywide Projects - FY 2009/10

<i>Project Description</i>		<i>Cost</i>
Parks - Coastal - Park Maintenance		15,461
18	Stormwater Compliance - Repair Failed Septic System	
19	El Chorro Install Drinking Fountains	
Parks - Coastal - Park Maintenance completed within 350038		33,642
20	El Chorro Park Paving	
21	Shamel Park Paving	
22	El Chorro Sewer Line Repair	
Parks - East County - Park Maintenance completed within 350039		7,400
23	Biddle Park - Replace Water Well Pump and Drive	
Parks - North County - Park Maintenance		7,125
24	Stormwater Compliance - Repair Failed Septic System	
Parks - North County - Park Maintenance completed within 350036		24,478
25	Templeton - Vineyard Park Water Connection	
Parks - South County - Park Maintenance		11,086
26	Stormwater Compliance - Repair Failed Septic System	
27	Nipomo Park - Tennis Courts Improvements	
Total:		413,855

2005-06 Budget Augmentation Results

2005-06 Budget Augmentation Requests and Results

Planning and Building

Fund Center 142

Summary Information	Actual Results FY 07-08	Admin Office Comments	Actual Results FY 08-09	Admin Office Comments	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
<p><u>Unit Amount:</u> Gross: \$100,000</p> <p>General Fund Support: \$0</p> <p><u>Description:</u> Update Inland and Coastal Framework for Planning Documents, applying "Smart Growth" principles.</p> <p><u>Intended Results:</u> 1. Improve alignment with incorporated city general plan update efforts. 2. Reduce the number of appeals on land-use decisions by at least 25% after adoption.</p>	<p>The document has not been completed. A General Plan amendment to Land Use Element - Framework for Planning to include Smart Growth principles is expected to be completed in Spring 2008. As part of this effort: The Department had a survey done for resident's views on Smart Growth; Staff collaborated with Santa Barbara and Ventura County on the Tri-County Work Force fund – an effort aimed at assisting new businesses to the County; Revised the Coastal and Inland Framework for Planning To improve alignment with incorporated city general plan update efforts, the Department is a co-sponsoring agency for Community 2050 Visioning, a regional planning effort; Closer coordination with most of the incorporated cities is occurring on a variety of development</p>	<p>Intended result not yet achieved because adoption has not yet occurred. The department will report back on the results of this augmentation in the FY 2008-09 budget.</p>	<p>County Planning Commission is finishing its review of the draft document and will likely be done by January 2008 with a recommendation to the Board of Supervisors. The Board may then adopt the changes as part of the spring 2008 General Plan amendment cycle.</p> <p>We will compare the number of appeals for land use decisions following adoption and report in a future year.</p> <p>A total of \$113,920 was spent.</p>	<p>The Department reports that the intended result is not yet achieved because adoption has not yet occurred. The department will report back on the results of this augmentation in the FY 2009-10 budget.</p>	<p>The Framework for Planning Amendments to include strategic growth principles, goals and strategies into the General Plan were approved by the County Planning Commission and considered by the Board of Supervisors in March and July 2008. Final approval is expected in Spring 2009 following additional public outreach efforts directed by the Board.</p> <p>We expect to see any reductions in the number of appeals after adoption, beginning in FY 2009-10.</p>	<p>Begun in FY 2005-06, the update of the Inland and Coastal Framework for Planning Documents is not yet finalized by the Board.</p> <p>Results associated with reducing appeals on land use decisions by 25% are not expected until the end of FY 2009-10.</p> <p>The department will report back on the results of this augmentation in the FY 2010-11 budget.</p>	<p>Project complete: adopted by Board in April 2009; Coastal Zone Framework submitted to Coastal Commission.</p> <p>We expect to see reductions in the number of appeals; results to be determined after one year beginning FY 2010-11.</p>	<p>The intended results were partially achieved.</p> <p>Due to the length of the hearing process, the intended reduction in appeals will begin to be tallied in FY 2010-11.</p> <p>The department will report on this portion of the results in the FY 2011-12 budget.</p>

2005-06 Budget Augmentation Requests and Results

Planning and Building

Fund Center 142

Summary Information	Actual Results FY 07-08	Admin Office Comments	Actual Results FY 08-09	Admin Office Comments	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
	<p>and planning issues.</p> <p>Reducing the number of land use appeals by at least 25% has not been accomplished; however, we are hopeful that this will occur once the implementing ordinances are in place that will allow alignment between the Planning Commission and the Board of Supervisors on policy direction.</p>							

2006-07 Budget Augmentation Results

2006-07 Budget Augmentation Requests and Results

Planning & Building

Fund Center 142

Unit Amount	Description	Intended Results	Actual Results FY 08-09	Admin Office Comments	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
Gross: \$150,000 General Fund Support: \$0	Consultant Services to complete Phase 1 of the Conservation Element update.	Complete the natural resource inventory and mapping of areas near existing communities, by January 2008.	This project is not completed. The original Request for Proposals (RFP) came in over budget as it asked for items later found not to be required. The request was then changed to modify the scope of work to better capture the actual data required. The contract for a consultant to prepare the natural resource inventory is expected in February 2008 and completion of the inventory will occur 8 to 12 months later.	The intended results have not been achieved due to delays in the implementation of the work. The Department will report on the intended results as part of the FY 2009-10 budget.	A public review draft of the Conservation and Open Space Element (COSE) was released on December 17, 2008. The project is within timeframes outlined in the work program. \$50,000 was funded in FY 07-08 and added to the \$150,000 to complete the draft of the COSE and to prepare the Environmental Impact Report (EIR). In FY 2007-08 we divided the proposal into two parts and separated the natural resources inventory. See Actual Results for this project (Natural Resources/ Oak Woodlands Inventory and Constraints Map) in the FY 2007-08 Budget Augmentation Request.	The intended result is partially achieved, but will require a follow-up report in FY 2010-11. The FY 2007-08 revision to the original scope of work results in combining the originally identified resource inventory result with the development of the Conservation and Open Space Element (COSE) update. This budget augmentation is combined a FY 2007-08 budget augmentation. The combined result will be an Update of the COSE that includes a natural resource inventory. The COSE is out for public review and is not yet complete.	Natural resources inventory was completed December 2009 and included in the COSE. Planning Commission completed hearings on COSE in December 2009; Board hearings expected in May 2010.	The intended results are expected to be achieved in May 2010.

2006-07 Budget Augmentation Requests and Results

Planning & Building

Fund Center 142

Unit Amount	Description	Intended Results	Actual Results FY 08-09	Admin Office Comments	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
Gross: \$66,157 General Fund Support: \$66,157	One Planner I,II,III to implement the Housing Element.	Ultimately an additional 100 new affordable housing units will be added each year. This result should be achieved after a few years given that housing developments can take years to complete.	The department postponed filling the position due to budgetary issues. Position was filled in April 2007.	The Department deferred hiring the position and consequently the results have not yet been achieved. The Department will report on the progress related to the intended goals in FY 2009-10 and subsequent budget years.	Early steps toward increasing affordable housing production have started, including beginning public hearings on a proposed Inclusionary Housing ordinance and restarting the Federal Government's First Time Homebuyer Program.	The result is not yet achieved. The position was filled near the end of FY 2006-07 and, although some progress has been made in increasing affordable housing production, the Department reports that it cannot state with certainty when the stated goal of adding 100 affordable housing per year will be achieved. Nevertheless, the work being done to increase affordable housing is consistent with the Board of Supervisors direction to the Department. As such, the Department will report on the progress related to the intended goals in FY 2010-11 and subsequent budget years.	The program is complete, only partial results were obtained. The First Time Home Buyer Program funding enabled 20 families to purchase their first homes. No additional funding is expected. The Inclusionary Housing Ordinance has been adopted. Due to the recession and slower development, additional affordable housing units are not expected to meet expectation for the next several years.	The intended results were partially achieved. The Planner position continues to implement the strategies of the Housing Element. However, the goal of 100 affordable housing units developed annually has not been achieved. Economic and market downturns in the property market have impacted the housing market resulting in fewer homes being built. The Planning Department will report on the number of affordable housing units as part of the annual report presented to the Board each year on the results of the inclusionary ordinance.

2007-08 Budget Augmentation Results

2007-08 Budget Augmentation Requests and Results

Agricultural Commissioner

Fund Center 141

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross Expense: \$19,956</p> <p>General Fund Support: \$19,956</p>	<p>Purchase a test bench, calibrated tanks, electric controls, recycled water storage tank, pumps and piping to develop a water meter testing laboratory that measures the accuracy of water meters used in mobile home parks and other multiple unit developments where the main water meter is then sub-metered to other units.</p>	<p>This implements a state mandated requirement to provide testing for accuracy of sub-metered water systems.</p> <p>Provide assurance to approximately 100 water sub-meter customers per year that their meters are accurate or that changes are needed to make them accurate.</p>	<p>The water meter testing lab was not completed by General Services until July 2008 due to a delay in the capital project disposition. The calibrated proving tanks required certification by the state, but due to the postponed adoption of the state budget and travel restrictions for state employees, the lab was not placed into official service until October. Customers were notified by letter on October 22, 2008 of this new service.</p> <p>There has been insufficient data collected for an adequate report on the results of this Budget Augmentation Request. We request that the results be reported in the FY 2010-11.</p>	<p>Intended results have not been achieved. We will be requesting the department to report back on the actual results achieved as part of the FY 2010-11 budget process.</p>	<p>The new weights and measures water meter testing program began receiving submeters in November, 2008. Since then, 20 mobile home parks have participated. 104 meters have been tested that were pulled out of existing service by park owners and submitted to weights and measures. Of these, only 58% were found in compliance. Failures generally were due to errors exceeding tolerance in favor of the tenant. 236 new meters have been tested that were submitted by park owners prior to installation, as required. These meters were purchased mainly as replacements for existing meters. New meters had a 95% compliance rate.</p> <p>Based on the poor initial compliance rate for existing in-service meters, many park owners are proactively ordering new meters to replace existing old units, thereby assuring their meters are correct.</p> <p>Although the program got off to a slow start, the water meter testing program is currently near capacity based on current unaugmented staffing levels, averaging 50 meters per month.</p>	<p>Intended results have been achieved.</p>

2007-08 Budget Augmentation Requests and Results

Agricultural Commissioner

Fund Center 141

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
					<p>This new program has been successful in extending weights and measures services to the water submetering community, assuring tenants that they are accurately billed and assuring park owners that they are properly compensated. As an additional benefit, correct metering reduces overall water consumption and helps protect this valuable resource.</p>	

2007-08 Budget Augmentation Requests and Results

County Fire

Fund Center 140

Unit / Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
Gross: \$350,000 General Fund support: \$0	Purchase an Urban Search And Rescue Type II medium rescue vehicle and related equipment to respond to structural collapse, multi-vehicle accidents and other emergency situations involving extrication and significant rescue operations.	Provide enhanced and faster delivery of rescue equipment than is currently available. Partially meets a high priority recommendation of the multi-agency task force that recommended emergency response improvements following the San Simeon Earthquake.	The Type II Urban Search and Rescue Vehicle (USAR) was ordered on PO 22003984, dated 3/27/08. Delivery is expected prior to 6/30/09, which is in line with the 1 ½- to 2-year lead times required to build modern fire apparatus. The final cost is expected to be \$388,005.62. The additional \$38,005.62 resulted from design changes which will improve the USAR's operational capabilities, and will be funded out of Department savings on other Capital Outlay projects. The original budgeted amount of \$350,000 will be funded out of Public Facility Fees.	The Department reports that the intended results have not yet been achieved. However, with the purchase of this vehicle completed prior to the end of FY 2008-09, these results are expected to be achieved prior to the beginning of the new Fiscal Year.	The Type II Urban Search and Rescue Vehicle (USAR) was received in April 2009. Rescue equipment was transferred off of the old Rescue 21, and new equipment and supplies were added prior to placing the vehicle in service. It currently is housed at Airport Fire Station 21, and is available for calls throughout the County. The USAR provides rescue capabilities not previously available on a single piece of apparatus which will increase the Department's ability to protect lives and property in a timely manner. Final cost for the vehicle was \$387,337, and was funded with \$350,000 from the Public Facility Fees Fund and \$37,337 out of Department savings on other Capital Outlay projects.	The intended results have been achieved. The USAR is now available for emergency rescue when needed. This equipment has not yet been put to use given that we have not had emergencies involving building collapse or similar catastrophes.

2007-08 Budget Augmentation Requests and Results

County Fire

Fund Center 140

Agenda Date and Item #	Unit / Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
12/4/2007 Item B-08	Gross Expense: \$144,000 General Fund Support: \$0 (Funded by Homeland Security Grant)	Acceptance of Federal Fiscal Year 2007 Homeland Security Grant Program funds	Results include development of a wildfire evacuation map for the Cambria area within the next two years and tsunami evacuation map for the North Coast area within the next two years both of which will make for much faster and safer evacuations during such emergencies. Another result of receiving these grant funds will be an enhanced ability to provide urban search and rescue. People can become trapped within collapsed buildings, trenches, and other areas and the grant will fund a vehicle to support a soon to be received Urban Search and Rescue (USAR) trailer from the State of California; this could result in saved lives.	Funds awarded to the Department under this grant must be spent before March 31, 2010 and were designated by the grantor to be used on four projects: 1. \$45,000 for replacement of Self-Contained Breathing Apparatus (SCBAs) used by the Hazardous Materials (Hazmat) Team. The new SCBAs were purchased in FY 2007-08 and are now in service. Total cost was \$48,742.99, with the excess \$3,742.99 to be reimbursed to the Department from the Hazmat Joint Powers Agreement (JPA). Both the grantor and the JPA have been invoiced. 2. \$24,000 for the development and printing of two emergency response plans, one for tsunamis and one for wildfires, for the North Coast area of the County. Work has	Intended results have not yet been achieved. The department will report actual results achieved in the FY 2010-11 budget.	1. As noted, the SCBA's were replaced and are now in service. 2. Both projects are nearing completion and, once printed and distributed, will improve the Department's ability to respond to emergencies in the North Coast area. 3. \$15,000 of these funds is being redirected to reimburse the Morry Bay Fire Department for its purchase of lighting equipment installed on their Haz Mat Unit. 4. \$48,571 has been encumbered for the purchase of an Urban Search and Rescue trailer tow vehicle. \$11,429 will be spent on equipment and supplies for the tow vehicle.	Intended results have been achieved for Project 1. The department reports that Intended results for project 2 and the tow vehicle for the USAR have not yet been achieved. The department will report actual results achieved in the FY 2011-12 budget. As noted, the original intended results related to scene lighting on the Hazmat Unit were not achieved but these funds were re-directed to meet another, similar need.

2007-08 Budget Augmentation Requests and Results

County Fire

Fund Center 140

Agenda Date and Item #	Unit / Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
				<p>begun on these plans but is far from complete. Only minimal costs have been incurred and the grantor has not been invoiced.</p> <p>3. \$15,000 for scene lighting equipment to be used on the Hazmat Unit. Specifications are currently being developed and the purchase should be made before the end of the fiscal year, after which the grantor will be invoiced.</p> <p>4. \$60,000 to purchase a tow vehicle to be used with an Urban Search and Rescue (USAR) trailer, which was being provided to the Department by the state Office of Emergency Services (OES). Delivery of the trailer has been delayed while OES is outfitting the first group of trailers. The tow vehicle will be purchased when the Department is notified of the delivery date for the trailer.</p>		<p>All spending will be complete no later than March 31, 2010.</p>	

2007-08 Budget Augmentation Requests and Results

Countywide Automation

Fund Center 266

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross: \$1 million:</p> <p>General Fund support: \$760,000</p> <p>(\$240,000 from Fund Center 139 – Probation)</p>	<p>Probation Case Management System that will enable improved coordination and exchange of information with other law enforcement agencies.</p> <p>(This is part of the County's overall plan to migrate systems off the mainframe.)</p>	<ul style="list-style-type: none"> ▪ Reduce the time between intake and assignment to a Probation Officer from 30 days to 1 day (which improves compliance to court orders and enhances public safety). ▪ Save approximately 15 hours/week in Probation Officer staff time spent inputting data, allowing more time for case management to reduce recidivism and potentially increase delivery of reimbursable services (thus increasing revenue). ▪ More easily identify high-risk offenders so that time can be more effectively spent working with these clients. ▪ Ensures opposing gang members are not placed together when housed at Juvenile Hall (by diagramming the Juvenile Hall during the admission process). 	<p>Project funded, implementation expected to complete in June 2009.</p>	<p>This is a multi-year project and as such, the result has not yet been achieved. The Department will report on this project as part of the FY 2010-11 budget process.</p>	<p>The project completed in December 2009.</p> <p>Due to the timing of the project implementation, the actual results of the project have not yet been achieved. Updated results will be reported as part of the FY 2011-12 budget.</p>	<p>The results for this project have not yet been achieved.</p> <p>The department will report on this project as part of the FY 2011-12 budget.</p>

2007-08 Budget Augmentation Requests and Results

Countywide Automation

Fund Center 266

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross: \$725,274</p> <p>General Fund support: \$725,274</p> <p>(Funding comes from Countywide Automation)</p>	<p>Budget Preparation Replacement system</p>	<ul style="list-style-type: none"> ▪ Avoid system obsolescence (The current system is based on an obsolete DOS-based software program.) ▪ Improve data integrity and reduce the occurrence of significant data problems so that there are 0 data errors within two years of operation. (The current system experienced 10 errors for the FY 2007-2008 budget process.) ▪ Improve the user interface (to a more user-friendly Windows or web-based interface.) ▪ Meet at least 75% of the user-identified system requirements. (The current BP system meets only 47% of these requirements.) 	<p>This project is funded but is on hold.</p>	<p>This project is deferred pending further review of the potential vendors. It is likely that the deferral will be for two years. The funding for this project remains in a designation.</p>	<p>This project is funded, but on hold.</p>	<p>Although the project has been funded, the application of funding is not yet allocated into operational budgets.</p> <p>Since this project is likely to remain on hold through FY 2010-11 and perhaps beyond, reporting for this project will be suspended.</p> <p>A new Budget Augmentation request will be developed at the time funding for the project is formally allocated into an operational budget.</p>
<p>Gross: \$450,000</p> <p>General Fund support: \$188,525</p> <p>(\$261,475 from the Public Works Internal Service Fund)</p>	<p>Fiber Optic Cable as part of the Nacimiento Water Project to provide building connectivity (between facilities in San Luis Obispo and various north county locations)</p>	<ul style="list-style-type: none"> ▪ Provide backbone (infrastructure) for network connections to north county facilities for the next 30 years. ▪ Potential savings from paying 3rd party vendors of potentially \$77,112 per year or \$2,313,360 over the life of the project (assumes replacing 17 T-1 lines in North County.) 	<p>This project is funded and implementation is expected to be complete 2010.</p>	<p>This is a multi-year project and as such, the result has not yet been achieved. The Department will report on this project as part of the FY 2010-11 budget process and subsequent years.</p>	<p>This project is funded and implementation is expected to be complete 2010.</p>	<p>The results for this project have not yet been achieved.</p> <p>The department will report on this project as part of the FY 2011-12 budget.</p>

2007-08 Budget Augmentation Requests and Results

Countywide Automation

Fund Center 266

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross: \$170,000</p> <p>General Fund support: \$170,000</p>	<p>Data Archiving for the Enterprise Financial System – a common component of any large information technology system usually installed as the production database approaches its optimal maximum level.</p>	<ul style="list-style-type: none"> ▪ Prevent a slowing of data access in the EFS due to accumulated data that can be archived. ▪ Ensure timely restoration of the EFS system in case of catastrophic failure (i.e. optimize time to restore the system as the size of the database grows). ▪ Maintain optimal time to produce quality back up of data (currently completed by 7 am of each day). 	<p>This project is funded and implementation is expected to complete March 2009.</p>	<p>This is a multi-year project and as such, the result has not yet been achieved. The Department will report on this project as part of the FY 2010-11 budget process.</p>	<p>This project was completed as part of the Integrated Document Management (IDM) effort.</p> <p>EFS system response times continue to meet user and system expectations.</p> <p>EFS database sizes are being maintained at sizes that are both small enough to allow for quick back up and that are quickly restored. Tests on restoration have been completed to ensure that restoration is possible in a timely fashion.</p>	<p>The intended results have been achieved even though Data Archiving for the Enterprise Financial System was only partially achieved.</p>

2007-08 Budget Augmentation Requests and Results

Countywide Automation

Fund Center 266

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
Gross: \$68,750 General Fund support: \$68,750	Voice Over Internet Protocol (VOIP) Pilot	<ul style="list-style-type: none"> ▪ \$392,360 in potential cost savings on telephone service if the pilot is successful and the system is implemented countywide. 	This project is funded but is on hold.	This project is on hold as the priority for this project is lower than other projects identified by the Information Technology (IT) Executive Steering Committee. Although a preliminary evaluation by IT staff indicates that the potential savings may be less than originally proposed, IT requests that the funding be retained to allow for a more detailed evaluation in the future. IT will report on this BAR in the FY 2010-11 budget.	Project funded, on hold. It is unlikely that GSA-IT will move forward with this project before FY 11-12 due to budget and technology uncertainties.	The results for this project have not yet been achieved. The department will report on this project as part of the FY 2011-12 budget.

2007-08 Budget Augmentation Requests and Results

General Services Agency – Information Technology

Fund Center 114

Agenda Date and Item #	Unit / Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
6/24/2008 Item A-14	Gross Expense: \$1,200,500 Automation Reserves: \$1,200,500	Contract with Momentum Systems to purchase updated Integrated Document Software.	<p>The completion of the migration of the County's existing Integrated Document Management (IDM) system to Open Text Extended ECM for SAP Solutions and implementing SAP data archiving will result in the following:</p> <ul style="list-style-type: none"> ▪ The County will be licensed for 1,500 IDM users (versus 246 current licenses) at approximately \$32,770 savings in software maintenance costs per year. ▪ The software licenses will allow full use of the IDM system, including document management, records management, converting paper documents to electronic documents, document workflow, linking and viewing electronic documents associated with SAP transactions, and archiving of SAP data. ▪ The number of vendors providing the IDM system will be reduced from four to one, improving software reliability and support, and simplifying 	The project has been funded, and is expected to be completed March 2009.	The Department will report back with actual results in FY 2010-11 after the project has been completed.	<p>The project was completed in August 2009. Upon completion, four departments: Auditor-Controller, Assessor, Treasurer-Tax Collector / Public Administrator, and County Counsel are using the IDM product. All SAP users have the ability to use the IDM product to view invoices scanned into SAP.</p> <p>In January 2010, a plan to roll-out an additional 8 departments, including: Human Resources, Clerk-Recorder, General Services Agency, Public Works, Planning and Building, Health Agency, Social Services, and the Administrative Office is expected to be approved by the Information Technology – Executive Steering Committee. As with the SAP connectivity, the Human Resources effort is expected to positively impact all County departments.</p> <p>In addition to the 8 new departments that will be using IDM, upcoming implementations will provide more functionality for the Assessor, Auditor-Controller, and Treasurer-Tax Collector / Public Administrator.</p> <p>Specific results include:</p> <ul style="list-style-type: none"> ▪ Licenses for 1,500 IDM users have been purchased, 	<p>The results have largely been achieved. The one result which was not achieved is the SAP data archiving.</p> <p>The Integrated Document Management system and operational framework is in place.</p> <p>The cost of expanding IDM to other departments will largely be related to IT and department staff time which will be funded through the normal budget process.</p>

2007-08 Budget Augmentation Requests and Results

General Services Agency – Information Technology

Fund Center 114

Agenda Date and Item #	Unit / Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
			<p>annual maintenance payments.</p> <ul style="list-style-type: none"> ▪ The process to link electronic documents to SAP transactions will be streamlined and more efficient, requiring less Auditor-Controller staff time. ▪ The availability of shared electronic documents will reduce staff time spent locating documents and producing multiple paper copies. ▪ Archived SAP data will be readily accessible online in a secondary environment and maintained for as long as it is legally required. <p>A fully functional document management system will allow for:</p> <ul style="list-style-type: none"> ▪ The development of a countywide strategy for document management which will result in a consistent automated method of storing, categorizing, and maintaining documents with appropriate retention periods. ▪ Improving response to public inquiries regarding document status because of system audit trail. ▪ Reducing the volume of paper and file storage space, and therefore the associated costs. ▪ Improved document routing and approval process with electronic notification. <p>The end result is lower costs, more efficient processing and better access to documents for improved customer service.</p>			<p>anticipated savings in maintenance tracking according to plan.</p> <ul style="list-style-type: none"> ▪ All licenses allow full use of the IDM system and all modules. ▪ Although multiple products are involved, the County is dealing with just one vendor for support issues. ▪ The Auditor-Controller staff is spending less time scanning and linking documents. ▪ Since searches are electronic, as opposed to walking to filing cabinets, finding files, etc., staff is spending less time finding documents and not creating multiple copies. ▪ SAP archival was determined during the implementation to be unnecessary at this point in time. Amounts of data being stored within SAP are not reaching sizes that require archival to ensure system stability or performance. <p>A fully functional document management system was intended to allow for:</p> <ul style="list-style-type: none"> ▪ The development of a countywide strategy for document management. No countywide strategy has been completed. Instead, each department implementing IDM is developing retention schedules depending on document type and legal requirements. ▪ Public inquiries are happening more quickly as employees can search on-line, while constituents wait as opposed to having to call them back after searching cabinets and finding files. 	

2007-08 Budget Augmentation Requests and Results

General Services Agency – Information Technology

Fund Center 114

Agenda Date and Item #	Unit / Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
						<p>opposed to having to call them back after searching cabinets and finding files.</p> <ul style="list-style-type: none"> ▪ Existing storage requirements are slowly reducing. Until a complete scanning of historical files (aka a backfile conversion) is completed, savings from reduced storage will remain minimal. ▪ The IDM system is providing improved document routing. <p>The County is experiencing more efficient processing and better access to documents for improved customer service.</p>	

2007-08 Budget Augmentation Requests and Results

Planning and Building

Fund Center 142

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross: \$350,000</p> <p>General Fund support: \$350,000</p>	<p>Natural Resources/ Oak Woodlands Inventory and Constraints Map (to be included in the updated Conservation Element).</p> <p>Expected to be completed by December 2009.</p>	<p>Will respond to the Board's 12/19/06 request for baseline data for trend analysis in managing oak woodlands.</p> <p>Will comply with Salinas River and the South County Areas plans, which required biological resource mapping as mitigation for future development.</p> <p>Will enhance the County's compliance with the California Environmental Quality Act (CEQA).</p> <p>Will provide data for identifying areas for housing development to comply with the Housing Allocation Plan.</p>	<p>Request for Proposal (RFP) process completed and contract signed in June 2008.</p> <p>Data is being gathered. Final report to be complete by December 2009.</p>	<p>This is a multi-year project that remains on track for completion in the specified time frame. The department will provide an update as part of the FY 2010-11 Budget.</p>	<p>This multi-year projects remains on track and the final report will be complete at the end of December 2009.</p> <p>All of the intended results have been achieved.</p>	<p>The intended results were achieved.</p>

2007-08 Budget Augmentation Requests and Results

Planning and Building

Fund Center 142

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross: \$50,000</p> <p>General Fund support: \$50,000</p>	<p>Consultant services to complete the Conservation Element update within the 3-year timeframe established by the Board.</p>	<p>Complies with Board direction on 8/1/2006 to complete the Conservation Element update (expected by July 2009).</p> <p>Reduces the County's legal exposure (this element was last updated in 1974).</p>	<p>A public review draft of the Conservation and Open Space Element (COSE) was released on December 17, 2008. The project is within timeframes outlined in the work program.</p> <p>In FY 2006-07, \$150,000 was allocated to complete the draft of the COSE and to prepare the Environmental Impact Report (EIR).</p> <p>Please refer the FY 2006-07 budget item (Consultant Services to complete Phase 1 of the Conservation Element update) for the full updated results.</p>	<p>This is a multi-year project that is on track for completion. The Department will provide an update as part of the FY 2010-11 Budget</p>	<p>Planning Commission to completed hearings on COSE in December 2009; Board hearings expected in February 2010.</p> <p>Upon completion, the intended results will be achieved.</p>	<p>The intended results are expected to be achieved in February 2010.</p>

Planning and Building

Fund Center 142

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross: \$50,000</p> <p>General Fund support: \$50,000</p>	<p>Consultant services to complete the Environmental Impact Report (EIR) for the Shandon community plan.</p>	<p>Complies with Board adopted "Guidance Document." (on 12/12/06)</p> <p>The EIR will be completed by July 2009.</p>	<p>The contract was awarded on November 18, 2008. This contract was delayed when one co-applicant withdrew and the remaining co-applicants found additional funding for their portion of the EIR. The county portion is \$50,000.</p> <p>The work program was modified to keep the plan on schedule. The public review draft plan and draft EIR it is expected in June 2009 and the final Board of Supervisors approval is expected by May 2010.</p>	<p>The expected results have been delayed due to the withdrawal of one of the applicants. The project was modified with a new expected completion date in 2010. The Department will provide an update as part of the FY 2010-11 Budget</p>	<p>The EIR and Draft Plan have been delayed by primarily by lengthy review of habitat issues by the wildlife agencies. The public review draft plan and draft EIR are expected to be released in February 2010. Completion of the Shandon update is expected in December 2010.</p>	<p>Due to circumstances beyond the department's control, the intended results have not yet been achieved.</p> <p>The department will report on this BAR as part of the FY 2011-12 budget.</p>

2007-08 Budget Augmentation Requests and Results

Probation

Fund Center 139

Agenda Date and Item #	Unit / Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
12/11/07 Item B-7	Gross Expense: \$100,374 General Fund Support: \$0 Funded through Youth Offender Block Grant.	Youth Offender Block Grant (Division of Juvenile Justice -DJJ realignment)	1. 100% of probationers will be assessed to determine level of risk and identified needs, utilizing a validated Risk Assessment tool. Each will be supervised accordingly. 2. 90% of offenders monitored by either electronic monitoring or Global Position Satellite monitoring will not re-offend.	1. The Department has fully implemented the tool and completed training on the use to ensure fidelity of the tool. The Department is in the process of assessing probationers for level of risk and identified needs. The Department will be 55% complete by January 15, 2009. This will cover scoring of all but the Administrative Caseload (probationers deemed low risk by their Probation Officers). The department expects to complete scoring of the Administrative Caseload by the end of June 2009. 2. To date there have been 45 probationers monitored by either electronic monitoring or global position satellite. To date 40 probationers (90%) have not re-offended.	The department reports that intended results have not yet been achieved. The department will report actual results achieved in the FY 2010-11 budget.	1. The Department has scored all juveniles on probation using the Youth Level of Service/Case Management Inventory (YLS/CMI) risk and needs assessment tool. Juvenile cases are in the process of being assigned to caseloads based upon risk scores. This process will be completed by June 30, 2010. The Department has scored all adults on probation, identified for assessment, using the Level of Service Inventory (LSI) risk and needs assessment tool. Adult cases are in the process of being assigned to caseloads based upon risk scores. This process will be completed by June 30, 2010. 2. In FY 2008-09 there were 42 probationers monitored by either electronic monitoring or global position satellite. To date forty (40) probationers (95%) have not re-offended.	Intended results have been achieved in result #1, in that all probationers have been scored using the risk assessment tools. Intended results have been exceeded in result #2.

2007-08 Budget Augmentation Requests and Results

Public Health Department

Fund Center 160

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross Expense: \$100,000</p> <p>General Fund Support: -\$130,000</p>	<p>1.0 Public Health Microbiologist I/II at the Public Health Laboratory</p> <p>Requested in order to meet demand for laboratory testing.</p>	<p>Meet demand for testing services. 6,000 tests for sexually transmitted diseases (STDs) will be performed by this position.</p> <p>Generate revenue of at least \$230,000, which will help pay for the fixed costs associated with the laboratory and reduce the level of General Fund support by \$130,000.</p>	<p>The Public Health Microbiologist was hired in Fall of 2007, is performing STD testing, and is assisting in the generation of revenues. 21,000 STD tests were performed in total for FY 2007-08.</p> <p>Increased revenue from the additional staff was \$45,000, well short of the \$230,000 estimate. While the amount is expected to increase this year, now that the position will be filled for the full year and the employee has been fully trained, it will still fall well short of the original estimate. However, under the new Public Health Laboratory Manager, hired January 2008, an entire overhaul of the cost-based fee structure has been implemented, such that future projections can be expected to be far more accurate.</p>	<p>Intended results have not been achieved. In FY 2007-08 only 20% of the targeted revenue increase of \$230,000 was generated. The Lab anticipates that this position will generate \$135,000 or 60% of the original target in FY 2008-09, which would offset the cost of the position. However, the Lab believes the original target was too high, and cannot be met. The continuation of this position will be re-evaluated as part of the FY 2009-10 budget. If it is continued the department will report back on results as part of the FY 2010-11 budget.</p>	<p>In FY 2008-09, this position generated an additional \$102,274 in revenue, or 44.5% of the original target of \$230,000. The additional revenue offset the cost of the position but did not reduce projected general fund savings of \$130,000. In FY 2009-10, overall revenue is projected to increase to \$230,000 compared to FY 2006-07 largely due to increased sexually transmitted disease testing and H1N1 testing. The original BAR tied this position specifically to sexually transmitted disease (STD) testing. In practice, laboratory staff perform testing of all specimens received regardless of the type of test.</p>	<p>Intended results have been partially achieved. This item will be revisited in the FY 2011-12 budget.</p>

2007-08 Budget Augmentation Requests and Results

Public Health Department

Fund Center 160

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross Expense: \$22,067</p> <p>General Fund Support: -\$22,933</p>	<p>0.5 Senior Account Clerk to assist with billing at the Public Health Laboratory</p> <p>Volume of billings has increased 55% over the past three years and the current billing staff are unable to keep up with the volume</p>	<p>This position will generate an additional \$45,000 of revenue by pursuing claims initially denied by third party payers.</p> <p>This additional revenue will help pay for the fixed costs associated with the laboratory and reduce the level of General Fund support by \$22,933.</p>	<p>During FY 2007-08, this position recovered \$33,000 of denied claims and other uncollected bills, and provided support to allow billing processes to be brought up to date. However, due to a vacancy in an Administrative Assistant (AA) III position, as of December 2007, and the need for this new employee, as well as the other Senior Account Clerk, to assume AA responsibilities for receiving and accessioning samples, the revenue generated fell about 25% short of the intended result.</p>	<p>Intended results were partially achieved. 75% of the targeted revenue was collected and the Lab reports that, while the volume of billing continues to grow, recoverable old debt is now at a 10 year low. This position is being considered for elimination as part of the FY 2009-10 budget process. If this position is continued in FY 2009-10 the department will report back on results as part of the FY 2010-11 budget.</p>	<p>In FY 2008-09, the Senior Account Clerk collected \$24,157 of old debt or 54% of the original target of \$45,000 and also collected \$102,274 of the increased testing associated with the 1.0 FTE PH Microbiologist. The Senior Account Clerk ensures that the laboratory's accounts receivables are current (aging is less than 120 days). Overtime is no longer required to keep up with billing and total laboratory revenue is on target for FY 2009-10.</p>	<p>Intended results have been achieved.</p>
<p>Gross Expense: -\$41,529</p> <p>General Fund Support: -\$52,687</p>	<p>1.0 Physical/Occupational Therapist II position for the state mandated California Children's Services (CCS) program.</p> <p>The County is mandated to provide specialized</p>	<p>The County is mandated to provide this service and to meet caseload standards prescribed by the state. If this position were not added, the County would be required to contract for the provision of these services at an additional cost of \$119,000. The</p>	<p>The position was not filled due to unsuccessful recruitment. Two candidates declined the position due to low salary. Both candidates were also from other regions in the state such that relocation cost was also a deterrent. The required therapy was obtained by vendor (contract) beginning May 2008, and will continue throughout FY 2008-09 or</p>	<p>Intended results have not been met because the department has not been successful in recruiting a staff therapist. In the meantime the department has continued to use contract therapists. This position is being considered for elimination as part of</p>	<p>This position was eliminated in the FY 2009-10 budget process.</p>	<p>This item is not included in the FY 2010-11 budget and will no longer be tracked.</p>

2007-08 Budget Augmentation Requests and Results

Public Health Department

Fund Center 160

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
	<p>physical and occupational therapy for eligible children in public schools.</p>	<p>addition of this position reduces expenses by \$41,529 and increases revenues by \$11,158 as compared to the contract option, thus saving the County General Fund \$52,687.</p> <p>The new position will enable the CCS to reduce caseloads for the 5.0 staff therapists from the currently prescribed 35 treatment hours/week to 29, which would bring the program into compliance with the State staffing standard of 30 hours or less.</p>	<p>until the civil service position can be filled.</p> <p>The caseload levels are constant and prescribed therapy hours can not be reduced to meet a staffing standard. Prescribed hours must be provided by staff or by contractors/vendors. The caseload has not declined significantly reduced and cannot be reduced as this is a mandated service program. The contract therapy hours have provided 6 hours of week of treatment out of the projected 30 hours/week that would be assigned to the unfilled position.</p> <p>There are 217 clients in the therapy program with a total of 186.55 hours prescribed for therapy each week; using the staff staffing standard of 30 hrs/week of active treatment, there should be a total of 6 FTE completing this amount of prescribed weekly therapy. We have 5.25 FTE and are increasing contract therapy to fill the unmet therapy hours for our clients.</p>	<p>the FY 2009-10 budget process. If this position is continued in FY 2009-10 the department will report back on results as part of the FY 2010-11 budget.</p>		

2007-08 Budget Augmentation Requests and Results

Public Health Department

Fund Center 160

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross Expense: \$91,860</p> <p>General Fund Support: \$0</p> <p>(Funded from fee revenue.)</p>	<p>1.0 Environmental Health Specialist I/II in order to keep up with demand for inspection services.</p> <p>This position is recommended to be added to the position allocation list for FY 2007-08 but not funded or filled until FY 2008-09. The reason being is that these services are revenue offset with fee revenue (charge for services). The fee schedule for FY 2008-09 will be updated during the fall of 2007 in order to reflect this additional position.</p>	<p>Starting FY 2008-09:</p> <p>The frequency of food safety inspections will change from 1 inspection every 12 months to 1 inspection every 9 months</p> <p>The frequency of swimming pool inspections will change from 1 inspection every 18 months to 1 inspection every 12 months.</p> <p>Annual water well seal inspections will increase from 25% of new water wells installed to 100% of new water wells installed.</p> <p>(The Intended Results as originally drafted were incorrect. The language has been corrected to be consistent with the original BAR submittal.)</p>	<p>Fees were increased effective July 2008 in the Retail Food, Recreational Health (Public Swimming Pool) and Water Well programs to fund this new position. The position was filled on September 8, 2008 and the new employee is currently training. Enhanced productivity in food safety, pool, and water well seal inspections will be assessed at the end of the current fiscal year.</p>	<p>The position that was considered for elimination was the Storm Water position. Results have not yet been achieved. The department will report back on results as part of the FY 2010-11 budget.</p>	<p>In FY 2008-09:</p> <p>In FY 2005-06, Environmental Health had a food safety inspection frequency of 1 inspection every 21 months. In the three years prior to FY 2005-06 the inspection frequency was 1 inspection every 12 months. Food safety depends, in part, upon frequent food safety inspections. It is our goal to improve the frequency of food safety inspections from 1 inspection every 12 months to 1 inspection every 9 months. The actual inspection frequency in FY 2008-09 was 1 inspection per 8.6 months. Environmental Health met this goal.</p> <p>Given the high usage rate of public pools by tourists and county residents and the inherent safety and health risks associated with the use of the pools, it is our goal to improve the public swimming pool inspection frequency from 1 inspection every 18 months to 1 inspection every 12 months. The actual public swimming pool inspection frequency in FY 2008-09 was 1 inspection per 11.2 months. Environmental Health met this goal.</p> <p>In order to better protect the limited ground water supply in</p>	<p>Intended results have been partially achieved. This item will be revisited in the FY 2011-12 budget.</p>

2007-08 Budget Augmentation Requests and Results

Public Health Department

Fund Center 160

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
					<p>San Luis Obispo County, it is our goal to increase water well seal inspections from 25% of water wells installed to 100% of wells installed. In FY 2008-09 well seal inspections increased from 25% of new water wells installed to 28% of new wells installed. Staff was not hired until September. The first two priorities for Environmental Health were to train the new staff in the food and pool programs. Once staff was trained in these two programs and ready to perform well inspections, the new employee began training in the well inspection program later in the year. Therefore, Environmental Health was not able to meet this goal.</p>	

2007-08 Budget Augmentation Requests and Results

Public Works

Fund Center 405

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
Gross: \$102,875 General Fund support: \$0	1.0 Limited Term (3 years) Environmental Resource Specialist to complete environmental reviews for capital projects and oversee consultants completing environmental review for the Nacimiento Water Project	<ul style="list-style-type: none"> Reduce the amount of money currently spent to outsource environmental review for capital projects by \$57,000/year. Reduce the current time between road maintenance project conception and construction from 18 months to 12 months (assuming the Planner 1 position is also approved) 	Position held vacant until June of 2008 due to the current hiring environment. It is anticipated that anticipated savings will be realized in FY 2009-2010.	<p>Given the delay in filling the position, the intended results were not achieved.</p> <p>We will be requesting that the department report back on this Budget Augmentation Request as part of the FY 2010-11 budget process.</p>	Routine costs for out-sourcing environmental review dropped from \$136,073 in FY 2008/09 to a projected \$12,000 in FY 2009/10, for total savings of \$124,000 (two positions). Average processing time for maintenance projects has been reduced to 6 months.	<p>The intended results were achieved while the position was filled. It is currently vacant but the department reports that workload has diminished on capital projects so the use of outside consultants is not anymore than when the position was filled.</p> <p>This was a 3 year limited term position. The department will be required to submit a Budget Augmentation Request (BAR) as part of their FY 2010-11 budget in order to retain the position</p>
Gross: \$79,561 General Fund support: \$28,195	1.0 Planner I position to support implementation of the new Stormwater Management Plan (33%) and environmental review of capital projects (67%)	<ul style="list-style-type: none"> Reduce additional expenditures to outsource environmental review for capital projects by at least \$65,000/year. Total savings if both positions are approved would equal \$122,000 a year. Reduce the current time between road maintenance project conception and 	Position held vacant until June of 2008 due to the current hiring environment. It is anticipated that anticipated savings will be realized in FY 2009-2010.	<p>Given the delay in filling the position, the intended results were not achieved.</p> <p>We will be requesting that the department report back on this Budget Augmentation Request as part of the FY 2010-11 budget process.</p>	Routine costs for out-sourcing environmental review dropped from \$136,073 in 08/09 to a projected \$12,000 in 09/10, for total savings of \$124,000 (two positions). Average processing time for maintenance projects has been reduced to 6	Intended results have been achieved.

2007-08 Budget Augmentation Requests and Results

Public Works

Fund Center 405

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
		<p>construction from 18 months to 12 months (assuming the limited term Environmental Resource Specialist position is also approved).</p> <ul style="list-style-type: none"> ▪ Ensure compliance with the approved Stormwater Management Plan. 			<p>months. However, the Stormwater Management Plan is not in compliance, due to new interpretations by the Water Board. Staff is currently working with the Regional Water Quality Control Board to amend the Stormwater Management program to add the States new requirements.</p>	

2007-08 Budget Augmentation Requests and Results

Public Works

Fund Center 405

Agenda Date and Item #	Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
10/23/07 Item B-9	Gross Expense: \$795,000 per year General Fund Support: \$0 (Funded by Various transportation and utility services)	Amend Public Works Position Allocation List (PAL) by adding 8 Engineer I, II, or III positions.	The addition of these positions to the Public Works Department staff will allow the department to efficiently plan and construct various Public Works projects which will improve the health, safety and livability of the community; and make the best possible use of significant grant funding that is available to us over the next several years.	<p>1. Four of the positions have been filled. The newly hired positions have put the department in a position to efficiently plan and construct various Public Works Projects and make use of grant funding available and possible Federal economic stimulus funding in the near future. With the new positions, our department anticipates an improvement in the percentage of capital project completed on time from 42% to an estimated 80%.</p> <p>2. There is a current proposal to convert two of the vacant positions to Civil Engineering Technician positions to more economically provide the needed services.</p> <p>3. Two positions are being left vacant until funding levels can be determined.</p>	<p>1. Partial results have been achieved (see #2 and #3).</p> <p>2. The department has re-evaluated the need for Engineers. At this time, with the type of projects being planned and constructed, they have determined that Civil Engineering Technicians would better meet their needs. The Board approved this request on Jan. 27, 2009.</p> <p>3. While the department is confident that the total amount of Prop 1B funding will be allocated, the time of receiving the payments from the State is in question. It is anticipated that these positions will be filled in the future as more detail becomes available about how the State plans to handle the distribution of Prop B funds.</p> <p>We will be requesting the department to report back on items #2 and #3 as part of the FY 2010-11 budget process.</p>	<p>2. The two Civil Engineering Technicians have been hired and are performing required job duties more economically than would have been done with engineering positions.</p> <p>3. There are currently five engineering positions being held vacant until funding becomes certain. There is still uncertainty on the timing and extent of engineering needs for the Los Osos Wastewater Project and nearly \$8 million pending of Proposition 1B funding until the State can sell bonds.</p>	<p>2. Intended results have been achieved.</p> <p>3. As these positions are currently vacant, we are requesting that the department report on this item as part of the FY 2011-12 budget process.</p>

2007-08 Budget Augmentation Requests and Results

Risk Management

Fund Center 105

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Admin Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross Expenditure: \$150,000</p> <p>General Fund Support: \$150,000</p>	<p>Implement a Wellness Pilot Program for County employees to improve health and reduce costs related to preventable injuries and illnesses. The program would offer a variety of educational seminars (e.g. smoking cessation, nutrition/weight loss, stress management, exercise, managing chronic illnesses, etc.), as well as one-on-one counseling. The pilot would serve up to 750 employees, be voluntary, and last one year. Program results would be tracked and, if successful, an ongoing program would be proposed to the Board.</p>	<p><u>Pilot Program</u>: At the conclusion of the pilot program:</p> <ol style="list-style-type: none"> 80% of participants (600 employees) will see the pilot program through to the end. Of the 80% that complete the program, 5% (30 employees) will bring their health screening readings to healthy levels (e.g. weight, blood pressure, cholesterol, etc.). <p><u>Ongoing Program (assuming pilot is successful)</u>: After the ongoing program has been in place for one year:</p> <ul style="list-style-type: none"> The County will see a reduction in the injury/illness rate (% to be determined after pilot program) The County will see a reduction in the sick leave usage rate (% to be determined after pilot program) The program will 	<p>The pilot program is scheduled to conclude in May 2009, at which time data will be available to determine the actual results of the program.</p> <p>Status of Pilot Program Progress: The program was introduced at the Health and Wellness Fair held for County employees in June 2008. Health screenings were conducted at 3 locations where 370 employees had confidential health screenings which consisted of blood pressure, weight, body mass index, total cholesterol, triglycerides, and blood sugar. Based on the results of the screenings, a program was developed to offer employees the option of attending one-on-one health coaching sessions, monthly wellness seminars, and fitness classes.</p>	<p>Intended results have been partially achieved. As of December the program has been utilized at 83%, exceeding the target of 80%. The remainder of the measures will be reviewed when the pilot period is over in May 2009. This program appears to be on track. Final results for the Pilot Program will be reported as part of the FY 2010-11 budget.</p>	<p>The Wellness Program largely reached the levels of success targeted at program conception. Final participation levels reached 929 employees (target was 600). A total of 27 employees saw their health screening values improve (target was 30). Though the program was a success, the broader economic situation at the national and state level, and the concomitant County budget shortfall, resulted in this program's funding not being renewed in FY 2009-10. Funding is not being sought in FY 2010-11, in deference to other higher priority County expenditures to be drawn on the General Fund. This BAR for a Wellness pilot program can be considered a successful example of what can be achieved if the County seeks a permanent program to enhance worker health and productivity in the future.</p>	<p>Intended results were achieved.</p>

Risk Management

Fund Center 105

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
		<p>pay for itself through lower Workers' Comp costs and reduced sick leave usage.</p>	<p>1. As of December 2008, 619 employees have participated in the program, which is 83% of the targeted 750.</p> <p>During the first five months of the program 181 employees have participated in 1-on1 health coaching sessions, 75 employees participated in a 12-week weight management class, and attendance of fitness class held at noon and 5:15 PM averages 10 employees.</p> <p>Actual results for #2 will be reported in the FY 2010-11 budget process.</p>			

2007-08 Budget Augmentation Requests and Results

Roads

Fund Center 245

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
Gross: \$1,150,000 General Fund support: \$1,150,000	Fund major drainage projects to correct existing deficiencies in Santa Margarita, San Miguel, Cambria and Nipomo. (Note – combined with the projects funded in FY 2006-2007, this completes the list of critical drainage projects needed to address existing deficiencies.)	<ul style="list-style-type: none"> ▪ Increase flood event capacity of storm drains and culverts from the existing 10-year flood event to 25-year flood event capacity, thus reducing the incidence of flooding in these neighborhoods. ▪ Avoid potential flood claims filed against the County. 	Of the five projects allocated funding, three (2 in Nipomo, 1 in Cayucos) have been completed and two are ongoing. All have been designed to increase flood event capacity from a 10 year to a 25 year flood event.	Partial results have been achieved. We will be requesting the department to report back on the remaining projects as part of the FY 2010-11 budget process.	Work has been completed on the San Miguel site (River Road Storm Drain) and Santa Margarita site (Yerba Buena Storm Drain). Both will provide a 25 year storm protection for portions of those communities and greatly reduce frequent flooding issues and potential flood claims against the County.	Intended results have been achieved.

2007-08 Budget Augmentation Requests and Results

Treasurer-Tax Collector

Fund Center 108

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
<p>Gross: \$62,829</p> <p>General Fund Support: \$0</p>	<p>Add 1.0 Financial Analyst I/II/III position due to the increased workload resulting from the implementation of the County's financial system (SAP), debt issuance, and the increasing complexity of banking services and County banking needs</p>	<p>By separating Treasury/Banking management from the Investment function, the following results will be achieved:</p> <ol style="list-style-type: none"> 1. Increase investment portfolio yield by 3 basis points in FY 2007-08 3rd and 4th quarters, utilizing the following methods: Review Investment strategy quarterly; Analyze a minimum of 3 new investment securities and funds; Daily market analysis; 2. Reduce increasing costs of bank services (costs for FY 2005-06 were \$176,475) by 2% (\$3,530); 3. Analyze current banking services, along with new technology and services available, to meet the County's needs with appropriate level and type of service. 	<p>The position was filled approximately 8 months of FY 2007-08 with the incumbent vacating the position in June 2008 (position has subsequently been filled). The time the position was filled contributed to the following results:</p> <ol style="list-style-type: none"> 1. In FY 2007-08, beginning with the 2nd quarter, the Investment Manager's focus was on the problems in the financial market and the potential impact to the County's portfolio. These difficulties have affected the pool's yield, but not the amount invested; 2. Anticipate a reduction of 30% in banking costs, beginning January 2009. Estimated savings of \$20,000 for FY 2008-09; 3. By the end of FY 2008-09, a new service to process the checks to the bank by utilizing electronic image should be implemented. This will increase efficiency and the availability of the funds. 	<ol style="list-style-type: none"> 1. These results have not been achieved due to issues beyond the control of the department. New options on how to gather the data needed to report the results will be explored during FY 2008-09 and reported back during the FY 2010-11 budget cycle. 2. Intended Results achieved. 3. Intended Results achieved. 	<p>1. Intended results have not been achieved yet. The Financial Analyst position was vacant at various times during the fiscal years 2007-08 and 2008-09, and the Investment Manager had to cover the Treasury Manager position and had to train the person hired for this position during these times. The investment strategy was reviewed, however, not with the purpose of increasing yield, but to safeguard principal (the priority objective by law.) With the problems in the financial market and the economy in crisis, all focus went to ensuring that stable principal values could be returned to Pool Participants. Investment analysis efforts focused on the Pool's exposure to loss; first to investment types in the portfolio, second to investment types that were approved for purchase. No new</p>	<p>Intended results have not been achieved. The position has been filled and barring any unforeseen budgetary constraints, the department hopes to make progress towards the achieving the intended results. We will request the department to report back during the FY 2011-12 budget cycle.</p>

2007-08 Budget Augmentation Requests and Results

Treasurer-Tax Collector

Fund Center 108

Unit /Amount	Description	Intended Results	Actual Results FY 09-10	Administrative Office Comments	Updated Actual Results	Admin Office Comments
					<p>investment types were approved for purchase.</p> <p>There were no changes made during that time to increase yield and no new yield performance measures put in place. Because of the focus on safety, the Pool did not experience any loss unlike some counties that experienced some losses due to exposure to investments directly related to entities that financially failed.</p> <p>The financial market is not expected to drastically improve in FY 2010-11. With the approval by the Board of the Investment Policy for 2010, which opened up some criteria to allow local banks to qualify for interest bearing deposits, Treasury will be looking into local banks as to types of investments that would meet the needs of the pool.</p>	

2008-09 Budget Augmentation Results

2008-09 Budget Augmentation Requests and Results

Agricultural Commissioner

Fund Center 141

Unit /Amount	Description	Intended Results	Actual Results	Administrative Office Comments
<p>Gross: \$41,168</p> <p>This program is funded by the State.</p> <p>General Fund Support: \$0</p>	<p>Develop and issue public service announcements in English and Spanish designed to improve maintenance gardener pesticide licensing and compliance with applicable laws.</p>	<p>1. Improve the rate of maintenance gardener pesticide compliance with licensing requirements from the current level of 50% to 90%. (In FY 2006-07 a sample of 16 maintenance gardeners were inspected and only 8 were properly licensed).</p> <p>2. Increase the total annual number of licensed and registered maintenance gardeners by 100% (from 35 to 70).</p>	<p>1. The rate of maintenance gardener compliance for FY 2008-09 was 25% (44 maintenance gardeners were inspected and 11 were in compliance.)</p> <p>2. In FY 2008-09, the total number of licensed and registered maintenance gardeners was 38. This is an 8.6% increase from FY 2007-08.</p> <p>The public service announcements undoubtedly increased public and maintenance gardener awareness, but did not change behavior, improve maintenance gardener pesticide compliance rates or increase the number of maintenance gardeners registered within the legal system.</p> <p>This was partly due to unexpected barriers, such as time, cost and educational levels that prevented gardeners from getting into compliance. In FY 2009-10 we are continuing our outreach focus on maintenance gardeners and have increased efforts to reduce these barriers.</p> <p>The Department of Pesticide Regulation has partnered with us to provide free local pesticide safety training workshops, in both English and Spanish, in conjunction with free Qualified Applicator Certificate examinations. The intended results will take time and persistence.</p>	<p>The Intended results have not been met. The State is continuing to fund this program and the Ag Commissioner has revised their approach to provide local workshops and exam opportunities needed to obtain the license. The department expects the compliance rate to increase with this shift in focus.</p> <p>Staff does not recommend continued reporting on this State funded program given that it may take years to achieve the desired compliance rate results.</p>

2008-09 Budget Augmentation Requests and Results

Airports

Fund Center 425

Unit /Amount	Description	Intended Results	Actual Results	Administrative Office Comments
<p>Gross: \$55,254 (includes misc. clothing, safety, tool and uniform allowances)</p> <p>General Fund Support: \$0</p>	<p>Add 1.0 FTE Airport Maintenance Worker position</p>	<p>1. Provide 20 hours per week of oversight at the Oceano Airport including safety, maintenance, security, and custodial needs;</p> <p>2. Additional 85 acres of land on both sides of the perimeter fence, 255,000 square feet of new pavement, 4,000 linear feet of fence line and 90,000 square feet of porous concrete Engineering Materials Arresting System (EMAS) will be maintained according to FAA safety guidelines;</p> <p>3. Contribute to the continued upkeep and maintenance of the new airport hangars, rental car quick turnaround lot, and fuel farm infrastructure in order to keep their rental value. Total revenues estimated in FY 2008-09 for these facilities is \$482,080 (hangars: \$342,360, fuel farm service charge: \$85,000, quick turnaround lot wash racks: \$54,720).</p>	<p>Due to unforeseen changes in commercial air service and the loss of two commercial airlines in August and November 2008, this position remains vacant.</p>	<p>The result has not yet been achieved as reduced revenue generation has resulted in the position not being filled.</p> <p>The department will report on this Budget Augment Request in the FY 2010-11 budget.</p>

2008-09 Budget Augmentation Requests and Results

Auditor-Controller

Fund Center 107

Unit /Amount	Description	Intended Results	Actual Results	Administrative Office Comments
Gross: \$830,000 Funded with Countywide Automation Reserves General Fund Support: \$0	Upgrade of County's Enterprise Financial System (EFS/SAP) to the newest release of SAP (6.0). The update is scheduled to take place over two fiscal years (2008-09, 2009-10). Costs include hardware and software (\$730,000) and staff training (\$50,000).	1. Extends vendor (SAP) support until the next upgrade (scheduled for every 5 years); 2. Enables County to take advantage of future technical and functional enhancements (avoid system obsolescence).	The County went live with the most current version of SAP 6.0 on August 31, 2009. Actual project costs were \$662,834, which was \$167,166 under budget. SAP modifications are issued annually but we do not anticipate another major system upgrade for approximately five years.	Intended results were achieved.

2008-09 Budget Augmentation Requests and Results

Child Support Services

Fund Center 134

Unit /Amount	Description	Intended Results	Actual Results	Administrative Office Comments
Gross \$14,620 General Fund Support: \$14,620	This amount is the local share that would leverage \$28,380 in additional Federal funds to offset a new charge from the Sheriff's Department in the amount of \$43,000 to continue providing local "service of process" (personal delivery of summons and complaints). In the past the Sheriff has not charged for their costs to provide this service. Sheriff's Department involvement in service of process for Child Support Services has contributed to the success of establishing paternity and obtaining child support orders. In our county, approximately 94% of all cases have a court order for child support, while the state average is approximately 79%.	Approximately 1,300 document packets will be personally served by the Sheriff's department each year (the majority of which are summons and complaint packets in paternity actions).	1,207 documents were personally served by the Sheriff's Department during Fiscal Year 2008-09. This department received \$28,380 additional funding through Federal Financial Participation (FFP) based on the General Fund providing 34% or \$14,620 match.	Intended results were achieved. The targeted number of documents served is dependent on cases requiring service of process and was simply an estimate based on historical activity.

2008-09 Budget Augmentation Requests and Results

Mental Health Services Act

Fund Center 165

Unit /Amount	Description	Intended Results	Actual Results	Administrative Office Comments
<p>Gross: \$49,425</p> <p>Funded with MHSA Community Services and Support (CSS) funds.</p> <p>General Fund Support: \$0</p>	<p>Increase the existing 0.5 FTE bilingual Mental Health Therapist (MHT) III in the Latino Outreach Program to 1.0 FTE.</p> <p>The success of the Latino Outreach Program has generated a waiting list for treatment. Outreach activities have been suspended in order to focus on providing treatment services to clients. The 1.5 FTE MHT approved by the Board on November 6, 2007 will help provide treatment services to the wait-listed clients. Increasing the existing 0.50 FTE position to 1.0 FTE will ensure that outreach can continue at the same time as treatment services are being provided. This addition is in line with the County's State-approved plan for Community Services and Support.</p>	<p>Increasing the 0.5 FTE Mental Health Therapist III position to full-time will provide additional resources for both outreach presentations and direct mental health services to clients. It is estimated that an additional 25 to 35 clients will receive treatment services as a result of the increase.</p>	<p>An additional 15 clients received Latino Outreach mental health treatment services in FY 2008-09. The client target was not met by 10 clients since the employee assigned to this half-time allocation was on leave for 5 months of the fiscal year and no other staff could be assigned to these specialized services. This led to fewer presentations and outreach activities.</p>	<p>Intended results have been partially achieved. This item will be revisited in the FY 2011-12 budget.</p>
<p>Gross: \$100,776</p> <p>Funded with MHSA Community Services and Support (CSS) funds and MediCal.</p> <p>General Fund Support: \$0</p>	<p>Add 1.0 Mental Health Therapist IV to the Full Service Partnership (FSP) program.</p> <p>The FSP program targets adults 18-60 years of age with serious mental illness who are underserved, inappropriately served, or underserved and at risk of institutional care because the traditional mental health system is not effectively engaging them or meeting their needs. The requested position would provide a licensed therapist to lead the third FSP team that was added in FY 2007-08 to help mitigate the loss of the Homeless Outreach Program (HOP). This addition is in line with the County's State-approved plan for Community Services and Support.</p>	<p>A licensed therapist is needed as part of the team in order to conduct assessments in accordance with Medi-Cal regulations. This addition will make the team fully-functional and will enable services for an additional 10 to 20 clients with severe mental illness who would otherwise not seek treatment or require a more expensive treatment.</p>	<p>With the added Adult FSP, 10 Adult FSP clients received critical intensive mental health treatment services in FY 2008-09. The caseload per FSP team is 10 clients. The adult team continues to provide intense services to meet the needs of the community and have expanded the caseload to 15 clients per team in FY 2009-10.</p>	<p>Intended results have been achieved.</p>

2008-09 Budget Augmentation Requests and Results

Planning and Building

Fund Center 142

Unit /Amount	Description	Intended Results	Actual Results	Administrative Office Comments
Gross: \$30,000 General Fund: \$15,000	Consultant services to provide an initial baseline inventory of green house gas emissions as part of the effort to comply with the Climate Solutions Act of 2006. The expense of this study is 50% offset with revenue related to General Plan permits that would not otherwise be realized.	A baseline inventory of green house gas emissions will be developed that will be in compliance with State mandates and reduce or eliminate the potential for sanctions or penalties to the County. Allows the county to prepare land use plans and relevant policies that will be in compliance with State green house gas mandates.	This project was completed in July 2009. The baseline inventory of greenhouse gas emissions has been developed and the department is preparing the subsequent land use plans and policies that will be in compliance with State greenhouse gas mandates. Total spent was \$27,590.	The intended results were achieved.

2008-09 Budget Augmentation Requests and Results

Social Services Administration

Fund Center 180

Unit /Amount	Description	Intended Results	Actual Results	Administrative Office Comments
<p>Gross: \$12,700</p> <p>Funded with CalWORKs Incentive Funds.</p> <p>General Fund Support: \$0</p>	<p>Purchase an unmarked County vehicle to be used exclusively by the Department of Social Services' Special Investigative Unit.</p> <p>Vehicles currently used by the investigators for surveillance during investigations come from the County vehicle pool and are often marked with the County seal or bear government "E" plates. Purchase of the vehicle will provide an unmarked car that will be stationed in Arroyo Grande, where investigators must currently travel to San Luis Obispo to obtain a County vehicle.</p>	<p>The vehicle will provide investigators with access to an unmarked County car for use in investigations and will reduce travel time and mileage between Arroyo Grande and the County vehicle pool in San Luis Obispo.</p>	<p>The Special Investigative Unit (SIU) has been understaffed since receiving this 3rd vehicle. Although an Investigator was hired in August 2009, the only other Investigator went on Leave of Absence at approximately the same time. As a result, the SIU Supervisor and new Investigator are currently operating out of the San Luis Obispo office; therefore, the SIU vehicles have not been disbursed to the Regional offices. All three SIU vehicles, however, are being utilized.</p> <p>In March 2010, one SIU vehicle will be stationed at the Atascadero office and the 2nd vehicle at the Arroyo Grande site. The new Investigator will be beyond his probationary period and will begin alternating months between those two sites. Consequently, concrete cost savings data associated with the new vehicle will be available by the end of Fiscal Year 2009-10.</p>	<p>Intended results have been partially achieved. This item will be revisited in the FY 2011-12 budget.</p>